

FY 2022/23 and FY 2023/24

Proposed Biennial Capital Improvement Program Budget

City of Santa Clara
The Center of What's Possible

This page is intentionally left blank.

City of Santa Clara

TABLE OF CONTENTS

	Page
Transmittal Letter	7
City Profile	31
Budget and Fiscal Policies	49
Budget Summary	83
Revenues by Fund	85
Expenditures by Fund	88
Transfer Schedule	91
CIP Budget by Theme	94
CIP Budget by Fund	95
CIP Unfunded List	97
CIP Operating Impacts	100
CIP Budget by Expenditure Category	101
Summary of Budgeted Positions	103
Debt Service	107
Ten-Year General Fund Financial Forecast	121
Statements of Sources and Uses of Funds	147
General Fund	149
Special Revenue and Other Funds	163
American Rescue Plan Act (ARPA) Fund	170
Bridge Maintenance District #2 Fund	171
Building Development Services Fund	172
Building Special Programs and Training Fund	173
City Affordable Housing Fund	174
Community Facilities District No. 2019-1 (Lawrence Station) Fund	175
Convention Center Maintenance District Fund	176
Developer Traffic Payments Fund	177
Downtown Parking Maintenance District Fund	178
Endowment Care Fund	179
Engineering Operating Grant Trust Fund	180
Expendable Trust Fund	181
Fire Operating Grant Trust Fund	183

TABLE OF CONTENTS

	Page
Special Revenue and Other Funds	
Gas Tax Fund	184
Housing and Urban Development Fund	185
Housing Authority Fund	186
Housing Successor Agency Fund	187
Library Donations Trust Fund	188
Library Operating Grant Trust Fund	189
Other City Departments Operating Grant Trust Fund	190
Parks and Recreation Operating Grant Trust Fund	192
Perpetual Care Fund	193
Police Operating Grant Trust Fund	194
Prefunded Plan Review Fund	196
Public Donations Fund	197
Public, Educational, and Governmental Fee Fund	199
Road Maintenance and Rehabilitation (SB1) Fund	200
Traffic Mitigation Fund	201
Enterprise Funds	203
Cemetery Fund	209
Convention Center Enterprise Fund	210
Electric Operating Grant Trust Fund	211
Electric Utility Fund	213
Sewer Utility Fund	215
Solid Waste Fund	217
Water Recycling Fund	219
Water Utility Fund	220
Internal Service Funds	223
Communication Acquisitions Fund	227
Fleet Operations Fund	228
Information Technology Services Fund	229
Public Works Capital Projects Management Fund	230
Special Liability Insurance Fund	231
Unemployment Insurance Fund	232
Vehicle Replacement Fund	233
Workers' Compensation Fund	234
Capital Improvement Program Funds	235
Cemetery Capital Fund	240
Convention Center Capital Fund	241

TABLE OF CONTENTS

	Page
Capital Improvement Program Funds	
Electric Utility Capital Fund	242
Fire Department Capital Fund	245
General Government Capital Fund	247
Library Department Capital Fund	249
Parks and Recreation Capital Fund	250
Patrick Henry Drive Infrastructure Improvement Fund	253
Public Buildings Capital Fund	254
Recycled Water Capital Fund	256
Related Santa Clara Developer Fund	257
Sewer Utility Capital Fund	258
Solid Waste Capital Fund	260
Storm Drain Capital Fund	261
Street Lighting Capital Fund	263
Streets and Highways Capital Fund	264
Tasman East Infrastructure Improvement Fund	268
Water Utility Capital Fund	269
Other Agency Funds	271
Sports and Open Space Authority Fund	274
Capital Improvement Program	275
Administrative Facilities	277
Community Facilities	297
Convention Center	315
Electric Utility	325
Other Community Projects	373
Parks and Trails	387
Sewer Utility	407
Solid Waste	419
Storm Drain	425

TABLE OF CONTENTS

	Page
Capital Improvement Program	
Technology and Equipment	441
Transportation	459
Water and Recycled Water Utilities	497
Appendices	511
Budget Amendments Overview	511
Operating Budget Change Summary – Revenue	512
Operating Budget Change Summary – Expenditures	514
Department Expenditures Change	516
FY 2022/23 Budget Amendments to Adopted Operating Budget	534
CSMFO Award	563
GFOA Award	564
Indices	567
CIP Project Index by Theme	567
CIP Project Index by Department	573

April 29, 2022

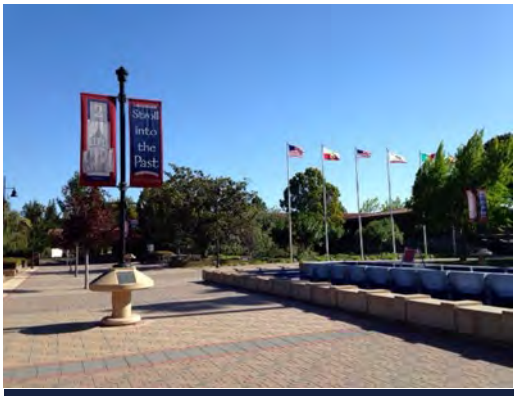
Honorable Mayor, City Council and Residents of Santa Clara,

I am pleased to present the Proposed Biennial Capital Budget for fiscal years (FY) 2022/23 and 2023/24 and Five-Year Capital Improvement Program (CIP) as well as proposed amendments to the FY 2022/23 Adopted Operating Budget. This continues the biennial budget process that alternates between an operating and capital budget. This year's budget focuses on our capital infrastructure, supporting the facilities that serve our residents and community.

The Biennial Capital Budget totals $382.1 million and the Five-Year CIP totals $624.5 million, supporting infrastructure improvements throughout the City. Of this CIP amount, $508.8 million (81%) funds capital projects for the City's utilities and there is sufficient funding in the associated utility funds to support these projects. The other projects total $115.7 million and fund improvements to the parks, trails, libraries, transportation system, storm system, convention center and other City facilities. There are significant funding gaps in these areas and unfunded projects identified in this budget total $571.6 million over the next five years. This funding gap does not fully represent all the unmet/deferred infrastructure needs throughout the City beyond the five-year CIP period. Long term funding strategies are needed to meet these infrastructure needs as the General Fund does not have sufficient funding to cover these capital costs. The General Fund Capital Projects Reserve was fully allocated in this Proposed CIP to address the most immediate needs.

While the focus of this budget is on capital improvements, there are recommended FY 2022/23 operating budget adjustments to update revenue estimates and account for updated labor and non-personnel costs in the General Fund and other funds.

The City of Santa Clara must be able to maintain critical services that address our community's urgent priorities. To preserve services, the overall FY 2022/23 General Fund balancing strategy that primarily uses reserves to address the projected shortfall remains in place. Because the FY 2021/22 and FY 2022/23 Biennial Operating Budget used one-time balancing actions and reserves, additional budget balancing actions will be necessary in



Budget Milestones:

April 29:	Release of Proposed Budget
May 24:	City Council Study Session on Proposed Budget
June 7:	City Council Study Session on Proposed Budget
June 21:	Public Hearing and Adoption of FY 2022/23 and FY 2023/24 Biennial Capital Budget and Amendments to the FY 2022/23 Operating Budget
July 1:	Start of Fiscal Year 2022/23

the upcoming FY 2023/24 and FY 2024/25 Biennial Operating Budget that will be adopted in June 2023.

Based on the latest Ten-Year General Fund Forecast, an ongoing shortfall of $19.6 million is projected and will be addressed in the next Biennial Operating Budget. A combination of cuts, service deferments, internal cost controls (e.g., hiring freeze and controls on overtime, as-needed staff, marketing, travel, technology, and vehicle purchases), additional local revenue, and continued use of reserves is again expected to be used. Work to identify new ongoing revenue sources is underway, including fiscal sustainability measures for consideration on the November 2022 ballot. These measures will be critical to better position the City moving forward and reduce the level of service disruptions that may be needed to address the budget deficit.

Following is an overview of the total Proposed FY 2022/23 budget, the biennial capital budget and CIP, and proposed changes to the FY 2022/23 operating budget.

TOTAL BUDGET OVERVIEW

The FY 2022/23 Proposed Budget totals $1.12 billion. This budget figure includes adjustments for transfers, contributions and reserves to avoid double counting of the same funds (e.g. internal service funds are excluded). The FY 2022/23 Proposed Budget is below the FY 2021/22 Adopted Budget of $1.22 billion primarily because the carryover of funds from FY 2021/22 to FY 2022/23 has not yet been factored into the budget. These carryover adjustments are expected to be brought forward later in the budget process and incorporated into the FY 2022/23 Adopted Budget.

Table 1 below summarizes the total budgets by fund group.

Table 1: City of Santa Clara Annual Budget

Fund Type	FY 2021/22 Adopted Budget	FY 2022/23 Proposed Budget
General Fund	$ 286,025,931	$269,591,355
Special Revenue Funds	28,214,477	27,453,289
Enterprise Funds	670,250,848	815,864,620
Internal Service Funds	41,211,645	42,329,153
Debt/Other*	39,291,994	19,846,647
Less (Transfers, Contributions, and Reserves)*	(178,378,596)	(200,317,482)
Subtotal Operating Budget	**$886,616,299**	**$974,767,582**
Capital Funds	$337,391,387	$151,522,312
Less (Transfers, Contributions, and Reserves)*	(6,682,539)	(1,454,000)
Subtotal Capital Budget	**$330,708,848**	**$150,068,312**
Total Budget	**$ 1,217,325,147**	**$1,124,835,894**

* Adjusts for transfers, contributions and reserves to avoid double counting of the same funds (e.g., internal service funds are excluded).

Guiding Framework

The capital projects are aligned to the following Council Strategic Pillars that were adopted by the City Council.

Table 2: Proposed CIP by Strategic Pillar		
Strategic Pillar	**Projects**	**%**
Promote and Enhance Economic, Housing, and Transportation Development	$14.4 M	2.3%
Deliver and Enhance High Quality Efficient Services and Infrastructure	592.3 M	94.9%
Enhance Community Sports, Recreational and Arts Assets	9.0 M	1.4%
Enhance Community Engagement and Transparency	0 M	0.0%
Ensure Compliance with Measure J and Manage Levi's Stadium	0 M	0.0%
Manage Strategically Our Workforce Capacity and Resources	1.4 M	0.2%
Promote Sustainability and Environmental Protection	7.4 M	1.2%
Total CIP Budget	**$624.5 M**	**100%**

On February 8, 2022, the City Council reviewed and adopted FY 2022/23 Budget Principles (found in the ***Budget and Fiscal Policies*** section). These Budget Principles provide a framework for budget review and development, ensuring fiscal stability by considering both the short and long-term impacts of any funding decisions.

CAPITAL BUDGET OVERVIEW

The CIP guides the City in the planning, scheduling, and budgeting of capital investments within each of the twelve theme areas. The FY 2022/23 and 2023/24 Biennial Capital Budget and CIP is a carefully balanced budget that reflects the City Council priorities and continues strategic investments in the City's infrastructure. The Proposed Biennial Capital Budget totals $382.1 million and the five-year CIP totals $624.5 million.

Capital Project Overview by Theme

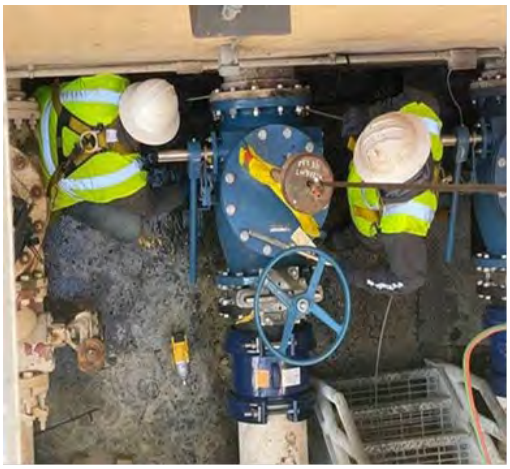
Table 3: Proposed CIP by Theme				
Theme	**2022/23 Budget**	**2023/24 Budget**	**Biennial Budget**	**Five-Year CIP**
Administrative Facilities	$1,320,000	$1,551,000	$2,871,000	$2,871,000
Community Facilities	1,431,000	0	1,431,000	1,431,000
Convention Center	0	0	0	550,000
Electric Utility	93,832,936	184,175,278	278,008,214	389,769,831
Other Community Projects	9,460,082	6,453,710	15,913,792	34,882,959
Parks and Trails	3,028,920	278,000	3,306,920	7,806,920
Sewer Utility	19,045,006	17,797,655	36,842,661	92,217,360
Solid Waste	743,000	765,000	1,508,000	3,944,000
Storm Drain	761,000	714,000	1,475,000	1,475,000
Technology and Equipment	861,536	1,302,374	2,163,910	4,944,718
Transportation	12,869,832	13,790,232	26,660,064	61,725,510
Water and Recycled Water Utilities	6,715,000	5,215,000	11,930,000	22,835,000
Total Capital Budget	**$150,068,312**	**$232,042,249**	**$382,110,561**	**$624,453,298**

Prioritizing Capital Projects

The capital projects are prioritized within each theme based on a number of factors, including:

- condition assessments of the existing infrastructure
- infrastructure needs to address growth and capacity needs due to development
- improvements to meet changing needs and address City goals, such as energy efficiency projects and pedestrian and bicycle improvements
- availability of funding, including dedicated sources and grants

The capital infrastructure associated with the City's utilities (electric, water, recycled water, sewer, and solid waste) is funded primarily through customer service charges, developer contributions, and debt financing. Improvements are programmed to maintain the current infrastructure as well as address future capacity needs. There are dedicated funding sources to address these needs.



Capital projects in the non-utility infrastructure areas (e.g., transportation, parks, community centers, libraries, city facilities, storm system, convention center) are prioritized based on the factors above within the available funding. The dedicated funding sources, such as Quimby Act and Parks Mitigation Fee Act revenues, Gas Tax revenues, and various grants and developer contributions, are programmed in accordance with the funding restrictions. The General Fund Capital Projects Reserve (CPR) is used to address capital projects needs where there is not a dedicated funding source.

In the Proposed CIP, the limited CPR provides funding of $9.9 million for capital projects, including $6.7 million for projects identified in this CIP and $3.2 million for projects previously approved for funding in the out years of the last CIP. These modest sources are sufficient to fund only some of the most critical needs; there remains $571.6 million of unfunded projects identified over the next five years.



The proposed uses of the limited CPR funds address critical needs and health and safety issues (e.g., Stationary Standby Generators, Fire Personal Protective Equipment Replacement, and Central Park Library Concrete Sidewalk Replacement), allocate minimal funding to maintain city assets (e.g., Repair-Modifications to City Buildings, and Repair Historic Buildings), and meet various requirements (e.g., Urban Runoff Pollution Prevention and Bridge Maintenance Program) as shown in the table below. Given the limited funding available, most of the projects are funded for the first two years which represent the Biennial Capital Budget period, with unfunded amounts in the out years that would have to be addressed in a future CIP as funding allows.

Table 4: FY 2022/23 – FY 2026/27 Five-Year Capital Improvement Program Proposed Use of the General Fund Capital Project Reserve						
Theme	**FY 2022/23**	**FY 2023/24**	**FY 2024/25**	**FY 2025/26**	**FY 2026/27**	**5-Year Total**
Administrative Facilities						
Morse Mansion Maintenance &Repair	$50,000	$50,000				$100,000
Repair to Historic Buildings	100,000	100,000				200,000
Repairs-Modifications to City Buildings	150,000	175,000				325,000
Replacement Self-Contained Breathing Apparatus (SCBA) Filling Stations	100,000					100,000
Stationary Standby Generators	920,000	1,191,000				2,111,000
Triton Museum Repair & Modifications		35,000				35,000
Administrative Facilities Total	**$1,320,000**	**$1,551,000**	**$0**	**$0**	**$0**	**$2,871,000**
Community Facilities						
Central Park Library Concrete Sidewalk Replacement	$273,000					$273,000
Community Facilities Total	**$273,000**	**$0**	**$0**	**$0**	**$0**	**$273,000**
Storm Drain						
Storm Drain Pump Station (SDPS) Facility Maintenance & Repair	$113,000	$71,000				$184,000
SDPS Motor & Control Maintenance, Repair & Replace	148,000	408,000				556,000
Storm Drain Slide Gate Rehabilitation	500,000					500,000
Urban Runoff Pollution Prevention Pgm		300,000				300,000
Storm Drain Total	**$761,000**	**$779,000**	**$0**	**$0**	**$0**	**$1,540,000**
Technology and Equipment						
Defibrillator Replacement Project	$70,000	$70,000				$140,000
Financial & Human Resources Mgmt. System (FHRMS) Update Project	39,283	39,283	39,283			117,849
Personal Protective Equipment Replacement	416,536	357,374	234,374			1,008,284
Utility Mgmt. Information Systems (UMIS) Enhancements		1,000	1,000	1,000	1,000	4,000
Technology and Equipment Total	**$525,819**	**$467,657**	**$274,657**	**$1,000**	**$1,000**	**$1,270,133**
Transportation						
Annual Creek Trail Rehabilitation Program		$200,000				$200,000
Annual Curb Ramp Installation	150,000	150,000				300,000
Bridge Maintenance Program	560,000	740,000	710,000			2,010,000
Safe Routes to School	90,000	90,000				180,000
Sidewalk, Curb and Gutter Repair	300,000	300,000				600,000
Street Tree Services	419,000					419,000
Traffic Engineering Consultant Support	100,000	100,000				200,000
Transportation Total	**$1,619,000**	**$1,580,000**	**$710,000**	**$0**	**$0**	**$3,909,000**
Total General Fund CPR Funded Projects	**$4,498,819**	**$4,377,657**	**$984,657**	**$1,000**	**$1,000**	**$9,863,133**

Capital Projects by Theme

Following are highlights of the capital projects included in the Proposed CIP by theme.

Administrative Facilities

The Administrative Facilities theme includes projects to preserve the function and operational efficiency of City facilities such as the Triton Museum, Morse Mansion, City Hall and other historic buildings. These capital investments will provide renovations and improvements to include paint, plumbing and electrical fixtures, and roof repairs to ensure safe and appropriate facilities for the public and City employees.

Some of the major projects in the Administrative Facilities are detailed below.

Replacement of Self-Contained Breathing Apparatus (SCBA) Filling Stations

This project funds the replacement of an SCBA filling station at Fire Station 9 that refills SCBA air bottles used by firefighters.

Stationary Standby Generators

Many of the City's stationary emergency standby generators have reached their useful life cycles and need major repairs. This project will replace standby generators throughout the City to improve reliability and comply with regulatory requirements.



Maintenance and Repair of City and Historic Buildings

There are four projects that set aside funding to maintain and repair the following: 1) city buildings, 2) historic buildings, 3) the Triton Museum, and 4) Morse Mansion.

Community Facilities

The Community Facilities theme includes projects to enhance the functionality and sustainability of many important city-owned facilities.

The major projects in the Community Facilities theme are detailed below.

Central Park Library Concrete Sidewalk Replacement Project

This project repairs the concrete sidewalk between the handicapped parking spaces and short-term parking spaces and the building at the Central Park Library.

Parks Service Center Roof

The Parks Service Center building was constructed in the 1960's and contains the original roofing materials. The existing roof is beyond its useful life and is in dire need of replacement. The project consists of replacement of the parks service center roof and, if required in order to comply with code requirements, minor ADA upgrades to

the existing restroom. The installation of solar panels, funded by Silicon Valley Power (SVP), will also be incorporated into the project.

Central Park Master Plan – Aquatic Center Planning and Design

The George Haines International Swim Center (ISC) is beyond its useful life and needs to be replaced. This project includes a forensic engineering/architectural and failure study of the ISC facility and its infrastructure with recommendations on necessary repairs, costs, and potential closure timeline. This project also includes planning efforts for the first phase of the project, including: community outreach; master plan preparation; and development of specific plans, specifications, and cost estimate (PS&E) for a new 50-meter multi-use pool and bathhouse. The new pool facility would be located on the Kiely Blvd. side of the park, reducing existing traffic, parking, noise concerns and closure of the ISC due to failure.

Convention Center

The Convention Center's CIP is managed by OVG360 (formerly Spectra) and is comprised of projects focused on the maintenance, repair, renovation or replacement of existing systems and infrastructure including, but not limited to HVAC, façade and aesthetic improvements, and technological advancements.



While only limited funding of $0.6 million in FY 2024/25 is recommended in this CIP, efforts continue to complete the indoor digital signage project and update the kitchens and public spaces using existing funds budgeted in FY 2021/22. The CIP projects focus on improving the existing physical condition of the building, enhancing, and ensuring safety for all visitors and staff, and creating a highly desirable and sought-after environment that positively contributes to overall visitor experience.

Electric Utility

The Electric Utility theme includes projects that serve to maintain and upgrade electric generation, transmission, and distribution facilities and equipment to meet the mission of the Electric Utility Department, doing business as Silicon Valley Power, to be a progressive, service-oriented utility, which offers reliable and competitively priced services for the benefit of the City and its customers.

Some of the major projects in the Electric Utility theme are detailed below.

Scott Receiving Station (SRS) Rebuild and Replacement

The Scott Receiving Station (SRS) was first constructed in 1968 and last upgraded in 2002. This project replaces SRS with a Gas Insulated Substation at the warehouse located within the existing station site and will include the installation of two 300 MVA 115/60 KV power transformers. Other work includes razing the existing receiving station after the new one is in service. Capacity for this site will be designed for up to 4 power transformers and will include a breaker and half bus arrangement.



Kifer Receiving Station (KRS) Rebuild and Replacement

The Kifer Receiving Station (KRS) was first constructed in 1975 and has reached the end of its useful life. This project replaces KRS with a Gas Insulated Substation within the existing site and will include the installation of two 300 MVA 115/60kV power transformers. Other work includes razing the existing receiving station after the new one is in service and building a new warehouse in the resulting field. Capacity for this site will be designed for up to four power transformers and will include a breaker and half bus arrangement.

Northern Receiving Station (NRS) Transformer Replacement

There are two existing 115/60kV transformers at the Northern Receiving Station (NRS) each having a rating of 186MVA. This project will upgrade and install two new 300MVA transformers to meet anticipated load growth with an expected service life of 30 years. Protection assets will be upgraded and installed to monitor that the transformers are operating within the given voltage range to prevent failure. These protection assets not only ensure reliability, they also prevent widespread damage to the entire infrastructure by limiting the path of electrical current.

Grizzly Tap Line Repairs

This project replaces a transmission line (nominally rated at 115 kV) for interconnection with PG&E's transmission system that connects the Grizzly Project, a hydroelectric power plant, to PG&E Bucks Creek Substation. During the Dixie fire, occurring July 13, 2021 to October 25, 2021, this line was severed, thus eliminating the transmission of power from the Grizzly Project. Grizzly project is located in Elk Creek California and has as estimated annual energy generation of 43.4 GWh in an average water year and 26.1 GWh in dry years. Replacement of this line is not expected to occur until the end of 2023.



Other Community Projects

The projects in the Other Community Projects theme include those that do not easily fit within one of the other CIP categories such as the Related Santa Clara Project. The goal of projects in this category is to explore opportunities, through public-private partnerships and community engagement that would guide the growth of the City by maximizing the overall economic benefit of future land uses and create a more vibrant community.

The projects in the Other Community Projects theme are detailed below.

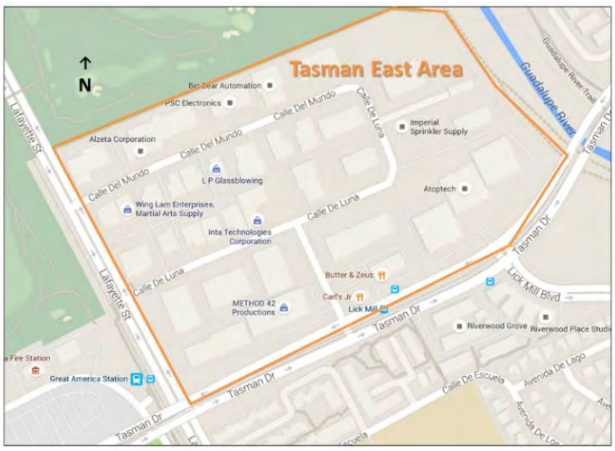
Related Santa Clara Project

The Related Santa Clara Project is envisioned to be an approximately 240-acre, multi-phased urban city development located in the heart of the Silicon Valley. The project will create a new center of activity for the

community and region, providing significant mixed-use development, retail offerings, office buildings, hotel rooms, and rental residential dwellings at an urban scale, as well as accessible outdoor spaces and new infrastructure to support the development. City staff is providing development services for the project, offset by reimbursement from the Related Santa Clara project.

Tasman East Specific Plan and the Patrick Henry Drive Specific Plan Projects

The specific plans identify infrastructure items to be funded by impact fees. The Tasman East Specific Plan and the Patrick Henry Drive Specific Plan projects support the City administration of the specific plans. Developer reimbursements are also budgeted for infrastructure improvements in the event the developers build out more than their fees require.



Public Works Capital Projects Management Services Allocation

The Public Works Capital Management Services Allocation recoups Public Works Department staff time and non-personnel costs for general project management, design, engineering and inspection services for the City's CIP projects.

Parks and Trails

The projects in the Parks and Trails theme address the City Council's adopted goal to "enhance community sports and recreational assets" by providing measurably improved play value in inclusionary, environmentally sustainable, age-friendly Parks & Recreation facilities for all residents. It also includes Trails projects by providing City facilities that serve a dual purpose of transportation (biking and walking) and recreation.

It is important to note that there are limited projects reflected in the CIP as the Quimby Act and Mitigation Fee Act revenues will be appropriated as they are received. The Parks and Trails and Community Facilities sections of this document include a prioritized list of projects that are expected to be funded from these sources once they are received. Budget amendments will be brought forward in the future to recognize these revenues and fund these projects.

Major projects in the Parks & Recreation theme are detailed below.

Community Park North - Phase I

Per the Developer Agreement, a 34.9-acre parcel, formerly part of the City's golf course, will be developed into Santa Clara's second community park. This project is funded from Developer Contribution in the amount $5 million, of which $500,000 is for design and engineering and $4.5 million for construction of Phase I improvements. Phase I will include community outreach, schematic design and design development, and program planning. Phase I improvements will be determined after the community outreach process.

Westwood Oaks Playground Rehabilitation

This project renovates the Westwood Oaks Park with the installation of new playgrounds and amenities at the existing site, which will meet the needs of the community. The Schematic Design was approved by Council on April 19, 2022.

Sewer Utility

The capital projects in the Sewer Utility theme support the maintenance, rehabilitation, and repair of the City's sanitary sewer collection system which collects and conveys wastewater to the jointly owned San José-Santa Clara Regional Wastewater Facility (RWF) for treatment and disposal of approximately 13-14 million gallons of sanitary sewage per day. The Sewer Utility maintains sewer pump stations and collaborates with the Public Works Department in the operation and maintenance of the Storm pump stations.

Some of the major projects in the Sewer Utility theme are detailed below.



San José-Santa Clara Regional Wastewater Facility

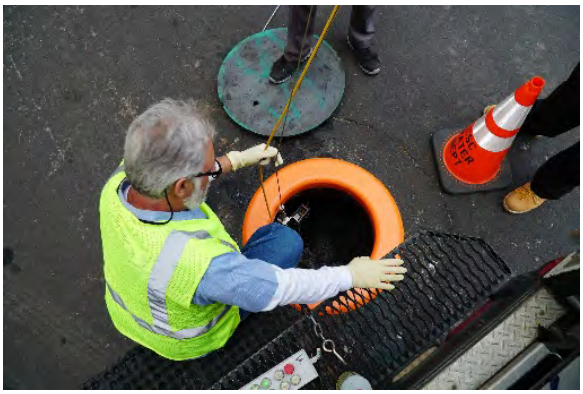
The Regional Wastewater Facility (RWF) is jointly owned by the City of San José and the City of Santa Clara. This project funds the City of Santa Clara's portion of the RWF infrastructure rebuild. This project is based on the 2013 Plant Master Plan that had an anticipated 30-year rebuilding period. Santa Clara has input on the CIP expenditures and budget through staff level collaboration with San José and Council involvement with the Treatment Plant Advisory Committee (TPAC).

Sanitary Sewer Improvements

This project funds repairs to the sanitary sewer system identified by the inspections performed by the Sanitary Sewer System Condition Assessment Project in FY 2021/22.

Sanitary Sewer Capacity Improvements

This ongoing project funds the study, design, and construction of sanitary sewer infrastructure improvements to address capacity deficiencies identified in the latest Sanitary Sewer Master Plan as well as improvements to meet increased capacity needs to support Santa Clara customers. This project is currently intended to fund those capacity issues identified in the 2016 Sanitary Sewer Master Plan Update, the 2021 Sanitary Sewer Management Plan (SSMP) update, and the Sanitary Sewer I/I evaluation when it is completed.



Sanitary Sewer Condition Assessment

This project funds the ongoing assessment of the City's sanitary sewer system via CCTV inspections. The assessment of the system is on a four-year cycle, and deficiencies will be rated based on accepted industry ratings systems, namely the National Association of Sewer Service Companies (NASSCO) system. The most serious deficiencies will be prioritized each year and are repaired under the Sewer System Improvement CIP project.

Solid Waste

The project in the Solid Waste category provides for monitoring, data collection, reporting, repairs and maintenance at the City's closed landfill. These efforts are performed as required by the Regional Water Quality Control Board, Bay Area Air Quality Management District, CalRecycle, and Santa Clara County Department of Environmental Health.

Storm Drain

The projects in the Storm Drain category maintain and improve the storm drain infrastructure, including the pipe conveyance system, pump and lift stations, manholes, catch basins, outfalls, retention basins, trash capture devices, and drainage swales. The CIP also includes work related to compliance with the Municipal Regional Stormwater National Pollutant Discharge Elimination System Permit and management of stormwater runoff and collection.

Major projects in the Storm Drain theme are detailed below.



Storm Drain Slide Gate Rehabilitation

The City currently has 22 storm drain pump and lift stations. The pump and lift stations are maintained regularly to clear debris, trash, and other solids that could damage the stations and prevent them from operating at maximum capacity. Routine maintenance is made difficult when continuous water flows into the stations and maintenance staff does not have the ability to stop incoming flow. To increase efficiency and reduce the level of maintenance effort, existing slide gates used to control storm water coming into the stations need to be replaced or additional slide gates need to be installed to help manage flows.

Storm Drain Pump Station (SDPS) Motor and Control Maintenance, Repair, and Replacement

This project funds the maintenance, replacement, and repair of pumps, motors, controls, telemetry, valves, instrumentation and related equipment for the City's 22 storm drain pump stations.

Technology and Equipment

The capital projects in the Technology and Equipment category serve to increase efficiency, security, and functionality throughout the City. It should be noted that, effective FY 2022/23, several of the Information Technology Department projects will be shifted to the Information Technology Services Fund in the operating budget. Additionally, effective FY 2025/26, several Fire Department projects are planned to be shifted to the Fire Department's General Fund operating budget.

Some of the major projects in the Technology and Equipment program are detailed below.

Fire Protective Equipment Replacement and Fire Defibrillator Replacement

The Fire Department requires personal protective equipment and gear for its firefighters. This project provides funding for the regular replacement of this equipment and gear once it reaches the end of its useful life. Funding is also allocated to replace defibrillators used by paramedics on Advanced Life Support (ALS) incidents. Effective FY 2025/26, these project budgets will be considered in the Fire Department's General Fund operating budget.



Utility Management Information System Enhancements

This project upgrades the Utility Billing System for compliance and business process improvements. This includes implementing a new customer self-service solution for the City's utility customers, including a mobile app for enhanced customer experience and functionality as well as outage reporting. Upgrades will also allow the City to achieve mandated Credit Card (PCI) compliance and transition field services capability (turn on/off) to the cloud for efficiency and improved customer service.

Geospatial Information System (GIS) Enterprise System

This project provides funding towards the City's investment in GIS technologies to build a citywide GIS enterprise system. The goal of Enterprise GIS is to distribute geospatial data and functionality throughout the City while leveraging and integrating department layers. Enterprise GIS streamlines engineering, permitting and inspection processes; improves land management; improves asset utilization of public services; and helps engage the community through increasing shared information.

Replace Network Equipment

This multi-year upgrade replaces end-of-life equipment and transforms the City's core network infrastructure to enhance the City's cybersecurity posture, support growth, and update technologies to enable the city's evolving computing needs. Effective FY 2022/23, this project's funding has shifted to the Information Technology Department's operating budget.

Transportation

The projects in the Transportation theme design, construct, and maintain local transportation facilities. Transportation facilities include public streets, sidewalks, curb/gutters, handicap ramps, bicycle facilities, street intersections, crosswalks, traffic operations devices, traffic signals and equipment, traffic and street signage and pavement markings, and landscaped areas.

Some of the major projects in the Transportation program are detailed below.

Annual Street Maintenance and Rehabilitation Program



The City has an ongoing allocation for the maintenance and repair of City streets. The City uses the Pavement Management System (PMS) to determine which streets are in critical need of repair or maintenance. The yearly projects include placing surface seals, resurfacing, and/or reconstruction. Ancillary work includes removing and replacing failed pavement, replacement of concrete curbs, gutters, sidewalks, and curb ramps, and installation of roadway striping and pavement markings. The City's current PCI is 75. Without full funding, the PCI is expected to drop to 70 over the next five years.

Bridge Maintenance Program

This project funds preventative maintenance and rehabilitation for the City's existing bridge inventory. The bridge inventory includes 49 bridges. Of these bridges, two are jointly owned with City of San Jose, and seven are jointly owned with City of Sunnyvale. There are also three additional bridges owned by the State of California for which the City has responsibilities under maintenance agreements.



Pedestrian and Bicycle Enhancement Facilities

City Council approved the Santa Clara Bicycle Plan Update and Pedestrian Master Plan in 2019. Both plans recommend improvement projects that are currently unfunded. Staff will be pursuing various grant opportunities for project funding. This project would be used to fund the local match associated with grant applications for bicycle and pedestrian facilities. This project will also supplement funding for other bicycle lane and pedestrian improvements.

Public Right-of-Way ADA Improvements (Settlement Agreement)

The City entered into a settlement agreement based on litigation requiring the City to perform improvements in the public right-of-way to remove barriers to accessibility under the Americans with Disabilities Act (ADA). The improvements include removal of concrete sidewalks, repair of asphalt, curb ramps and pedestrian street crossings. Based on accessibility standards, additional improvements may be identified and later incorporated into this project. This project uses existing funded budgeted through FY 2021/22.

Sidewalk, Curb and Gutter Repair

This project funds the repair of concrete sidewalks, curbs, and gutters to maintain accessibility and minimize trip and fall hazards at locations identified throughout the City. New ADA ramps are installed through this project to meet requirements as necessary.



Uncontrolled Crosswalks Improvements Project

This project is designed to develop a program and enhance some of the approximately 200 uncontrolled crosswalks in Santa Clara. The project will assess existing crosswalks that do not contain traffic signal, beacon, or stop controls for vehicles to determine if improvements are needed. This project is partially funded.

Water and Recycled Water Utilities

The capital projects in the Water and Recycled Water Utilities theme support the design, construction, distribution, metering, quality monitoring and system maintenance for both potable and recycled water. The Water Utility operates and maintains approximately 27,000 service connection points, 335 miles of distribution mains, seven storage tanks, and 26 groundwater wells. The recycled water system distributes highly treated wastewater for non-potable uses. Currently, there are over 280 service connections and 33 miles of distribution pipelines.

Some of the major projects in the Water Utility are detailed below.

Asset Management Program

This project funds the implementation of a formal, comprehensive Asset Management Program for the City's Water and Sewer Utilities, which includes risk and resiliency assessments, hydraulic modeling, and a rate study for the water and sewer systems. This formalized Asset Management Program will provide for the efficient management of the water and sewer infrastructure as well as manage risk to the systems and ensure resiliency into the future.

Supervisory Control and Data Acquisition (SCADA) Improvements

This project funds improvements and upgrades to the existing Supervisory Control and Data Acquisition (SCADA) system and funds any needed replacements to system hardware or software. Once this system is fully upgraded, it will allow for the real time collection of data regarding the operation of the water, sewer, and storm systems, including alarms to warn of dangerous, or soon to be dangerous conditions, and the ability to control the operation of certain assets remotely.

New and Replacement Wells

This project funds the study of the feasibility of two new replacement groundwater wells for the City, as well as the associated design, engineering, and construction management services. The aim is to replace groundwater wells that are no longer serviceable and construct new wells to maintain the adequacy of water supply and the diversity of the City's water portfolio into the future.

Distribution System Replacement/Restoration

The Water & Sewer Utilities Department aims to rehabilitate or replace an average of 10,000 linear feet (LF) of water utility mains in the City each year. In addition, this project funds the construction, replacement, rehabilitation or relocation of other water related appurtenances, such as backflow preventers, hydrants, meters that are not funded by developer contributions. By analyzing the frequency and location of water main breaks and considering information about the age of water infrastructure, replacements can be targeted to the infrastructure in the worst condition.



Recycled Water System Mains and Services



This project funds the installation/upgrade/extension of recycled water services and mains for incoming developments as financially and practically feasible. Recycled water supports the broadening of the City's water portfolio and offsets the public's reliance on potable water for non-portable uses (such as irrigation, industrial processing, cooling towers, and toilet flushing), and supports the City's overall sustainability strategy. Currently, there are over 280 service connections and 33 miles of distribution pipelines.

Unfunded Projects and Priorities

The funding available to support capital projects is not sufficient to meet the infrastructure needs in many areas. The chart below identifies unfunded projects of approximately $571.6 million that were itemized as part of this CIP process.

Table 5: Unfunded CIP Projects by Theme

Theme	Unfunded Projects
Administrative Facilities	$75,495,667
Community Facilities	244,581,305
Convention Center	12,649,017
Parks and Trails	141,484,400
Storm Drain	35,317,032
Technology and Equipment	3,492,520
Transportation	58,544,015
Total Unfunded Projects	**$571,563,956**

The unfunded projects identified in this report represent only a portion of the unmet/deferred infrastructure needs in the City, with many significant needs spread across the capital theme areas.

- 2015 Storm Drain Master Plan identified $343 million in projects (2018 dollars), including almost $68 million in high priority projects
- Transportation infrastructure (e.g., traffic signal infrastructure replacement, uncontrolled crosswalks, Bicycle Plan, Creek Trail Master Plan, and pavement)
- Public Buildings (new City Hall, existing City Hall, fire stations, historic buildings, corporation yard, ADA plan)
- Expand capacity (e.g., library)

In addition to these unfunded needs, there are other City Council priorities that have not been funded. On December 14, 2021, City staff presented the FY 2020/21 Budget Year-End Report that included $400,000 for City Council initiatives. Of this amount, $75,000 was allocated to support homelessness and the remaining balance of $325,000 is available to carryover to FY 2022/23 to support Council initiatives. Discussion will be included in the Study Session to obtain feedback and direction from the City Council regarding the potential allocation of these funds.

As identified for the 2022 City Council Priority Setting Session, the following capital priorities are unfunded:

- **Adopt Vision Zero Policy** – On November 16, 2021, Council voted to move this item to Priority Setting Session and directed staff to return to Council with a funding source in the amount of $315,000 prior to the session.
- **Transportation "Quiet Zone"** – City Council voted at the November 16, 2021 Council meeting to discuss this item at the February 2022 Priority Session and staff researched funding sources, such as the infrastructure bill or grant programs. No grant opportunities were identified and the City's Legislative Advocacy consultant, Townsend Public Affairs were not aware of other opportunities at this time. The estimated cost for the study is $300,000.
- **Transportation Demand Management Study –** Staff is currently working on Request for Proposals (RFP) to get a third-party consultant as well as inclusion of a fee to fund work to include developing a TDM template and requirements for developers. At the January 11, 2022 City Council meeting, the Council voted to note and file for the RFP to include support for online reporting of TDM reports.
- **Station Area Plan** – On December 7, 2021, City Council approved $400,000 in grant funding from the MTC for the preparation of the Santa Clara Area Plan. The City will also have access to up to $500,000 of consultant services funded by the Valley Transportation Authority. The typical total cost is $1 million - $1.5 million which includes preparation of a Specific Plan and CEQA review. Additional funding will be necessary to complete and adopt the Specific Plan. Work on the Specific Plan is scheduled to begin in the summer of 2022 and extend through 2025.
- **Downtown Task Force/Precise Plan** – Ongoing meetings continue to focus on best approaches for revitalizing downtown efforts. The schedule anticipates that City Council will consider adoption of the Precise Plan in Fall 2022/Winter 2023. The Task Force requested a scope and cost to analyze relocating City Hall downtown. The study conceptually analyzes moving City Hall downtown, including conceptual building form/space programming and an economic and financial analysis. The estimated cost for conceptual land use and economic analysis is $400,000, which is not funded.

Separately, there have been numerous Council Initiatives that have been requested and or discussed at the City Council that do not have capital funding identified. These include, but are not limited to:

- Ballot measure for infrastructure bond or tax in November 2024
- Revisions to the El Camino Real Specific Plan
- Sanitary Sewer laterals
- Construction of Lawn Bowl Facility
- Crosswalks/Beacons at various locations
- Feasibility study for constructing a roadway undercrossing at the railroad tracks separating Benton Street and Brokaw Road near the Santa Clara Caltrain Station and Future BART Station
- Swim center improvements

CIP Funding Strategies

The City has historically relied on annual General Fund savings allocated to the Capital Projects Reserve to support various capital improvements not supported by dedicated funding sources (e.g., utility infrastructure funds, dedicated transportation and parks funds). The Capital Projects Reserve does not provide consistent funding nor is it sufficient to address the significant unfunded/unmet capital infrastructure needs. In fact, with the recommendations included in this Proposed CIP, the Capital Projects Reserve is fully allocated, and would need to be replenished at a future date with unknown sources. Additional capital revenue sources are needed to start meeting these needs. In the future, this could include a General Obligation (GO) bond measure, a parcel tax measure, and/or other dedicated funding (e.g., allocate an increase to the documentary transfer tax to fund City infrastructure). These funding strategies have successfully been used in other jurisdictions. For example:

- **City of Campbell** – In 2018, voters in Campbell approved a $50 million GO bond measure to construct and/or renovate City facilities to house police and library services.
- **City of Gilroy** – City voters approved a $37 million GO bond measure in 2008 to replace the outdated Gilroy library building.
- **City of Mountain View** – the City dedicates revenues from its construction and conveyance (transfer) tax to support capital improvements (public park, playground, cultural, educational, recreational, police, fire, sewer, storm drain, water system and street improvements) and for operational and maintenance costs related to capital improvements. The transfer tax in Mountain View is $3.30 per $1,000 of value of the property versus the City of Santa Clara total of $1.10 per $1,000 of value (city receives $0.55 per thousand).
- **City of Palo Alto** – the City dedicates a portion of its Transient Occupancy Tax to capital improvements. In addition, Palo Alto voters approved a $76 million GO bond measure in 2008 to construct a new Mitchell Park Library and Community Center and renovation and improvements to Downtown and Main libraries.
- **City of San Jose** – the City dedicates revenues from its construction and conveyance (transfer) tax to support capital improvements (communications, fire, libraries, parks, park yards and service yards) and operational costs associated with capital improvements. The conveyance tax in San Jose is $3.30 per $1,000 of value of the property versus the City of Santa Clara total of $1.10 per $1,000 of value (city receives $0.55 per thousand). The City also uses proceeds from two construction-related taxes, the construction excise tax and the building and structure construction tax, to support traffic capital improvements. In addition, bond measures have been approved to address significant infrastructure needs. In 2018, San Jose voters approved Measure T, a $650 million GO bond measure to support public safety infrastructure, bridge repairs, repave streets, prevent flooding, and other critical infrastructure. In 2000, the voters approved a $212 million library GO bond and a $228 million GO bond for parks and

recreation, and in 2002 the voters approved a $159 million GO bond for emergency facilities improvements.

Staff will continue to recommend the pursuit of alternative funding sources to improve the City's infrastructure to meet the needs of our community. Because these alternative funding strategies typically require voter approval, efforts to inform residents about these unmet capital needs and obtain their feedback are critical to gauge community priorities. These efforts are expected to continue following the adoption of this budget, allowing time for a robust community engagement process.

Operating Budget Impacts of Capital Projects

The table below summarizes the additional annual resources required to operate and maintain new facilities coming on-line during the out years of the CIP. The FY 2022/23 Budget includes operating and maintenance funds for facilities.

Table 6: Operating Budget Impacts by Theme

Theme	2023/24	2024/25	2025/26	2026/27
Convention Center	$6,000	$6,000	$6,000	$6,000
Electric Utility	120,000	150,000	180,000	210,000
Transportation	3,250	3,350	18,350	28,350
Total Operating Budget Impacts	**$129,250**	**$159,350**	**$204,350**	**$244,350**

In addition, for certain parks projects, the City requires funding for construction, operation and maintenance for a minimum of 40 years from developer-dedicated parkland or creation of a special district.

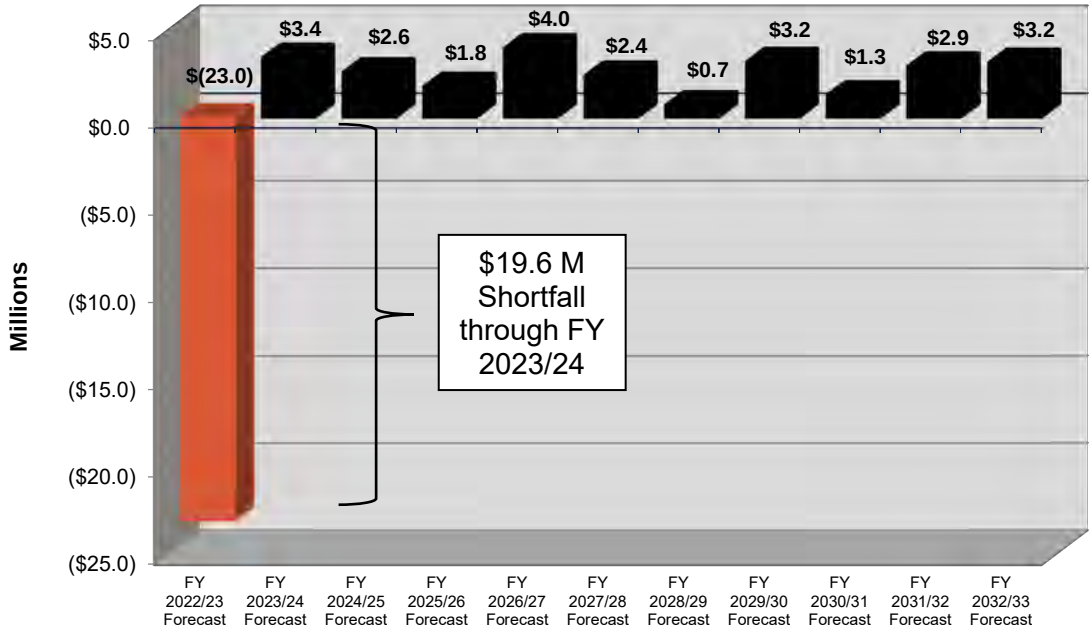
OPERATING BUDGET OVERVIEW

Ten-Year Financial Forecast and Economic Outlook

In January 2022, a Ten-Year General Fund Forecast was prepared comparing anticipated General Fund revenues and expenditures to provide policy makers and the public an assessment of the City's financial health. In the January Forecast, the first two years (FY 2022/23 and FY 2023/24) showed a net General Fund shortfall of $19.6 million, followed by small surpluses in the out-years. Since the development of the Forecast, staff has continued to refine the revenue estimates and expenditure budget for the General Fund, resulting in minor adjustments. Overall, the forecast over the first two years remains at a shortfall of $19.6 million. The remaining years of the forecast continue to show small annual surpluses ranging from $0.7 million to $4.0 million as reflected in the chart below.

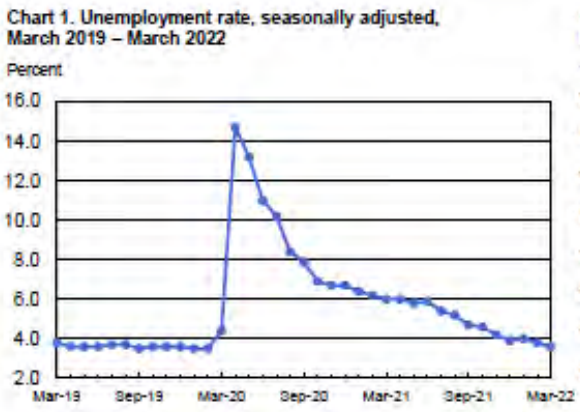
The model assumes shortfalls or surpluses are solved with ongoing actions each year. To the extent solutions to close the gap, or ongoing dollars are not fully spent in years with surpluses, these figures would carry over to the next fiscal year.

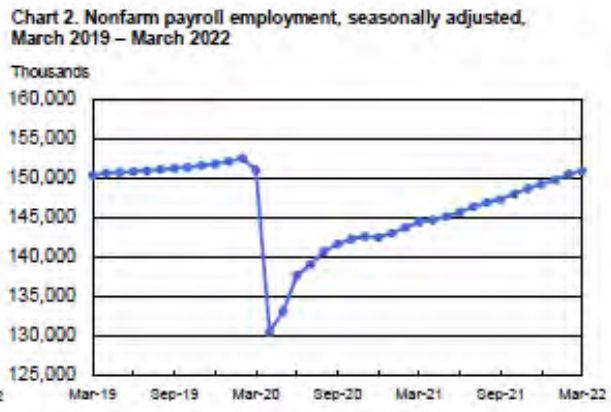
April 2022 General Fund Forecast



Note: the Forecast does not include the cost to address unmet/deferred infrastructure needs, the cost to fully fund public safety equipment replacement, additional contributions to reserves, one-time funding sources, and one-time expenditure needs.

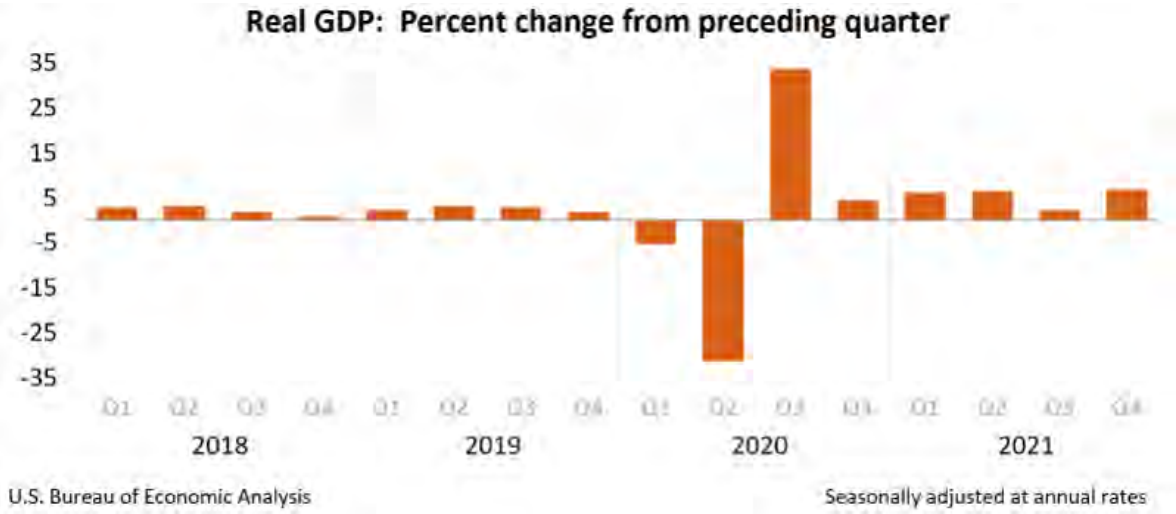
Economic conditions have improved significantly since the start of the pandemic, with many indicators close to pre-pandemic levels. On a national level, the unemployment rate dropped to 3.6% in March 2022. This rate was well below the record setting high of 14.7% in April 2020 and is almost at the pre-pandemic unemployment rate of 3.5%. In February, the number of unemployed persons decreased to 6.0 million. This unemployment figure remains slightly above the pre-pandemic level of 5.7 million.[1]



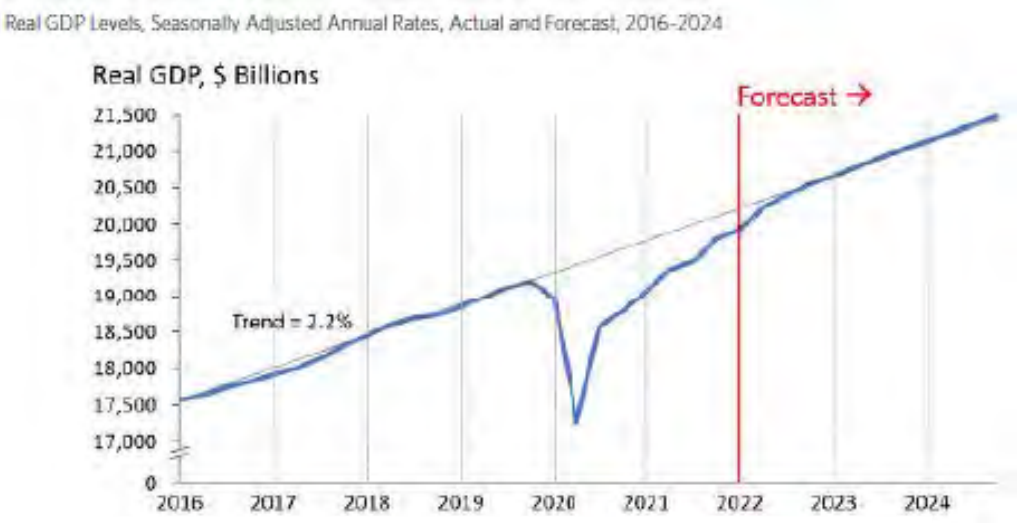


[1] https://www.bls.gov/news.release/pdf/empsit.pdf

In 2021, the Gross Domestic Product (GDP) increased by 5.7%, in contrast to the 3.4% decrease in 2020. The increase in 2021 reflected growth across all the major subcomponents, led by personal consumption expenditures, non-residential fixed investment, exports, residential fixed investment, and private inventory investment.[2]



While GDP has now surpassed the pre-COVID peak in the second quarter 2021, it has not yet reached the pre-pandemic trend. Per the March 2022 UCLA Anderson Forecast, GDP is expected to reach the pre-COVID trend by mid-2022. On an annual basis, the UCLA Forecast projects continued GDP growth of 4.3% in 2022, 2.8% in 2023, and 2.3% in 2024. The UCLA forecast, however, comes with considerable uncertainty. Major risk factors include the future course of the pandemic as well as the impacts of the war between Russia and Ukraine.[3]



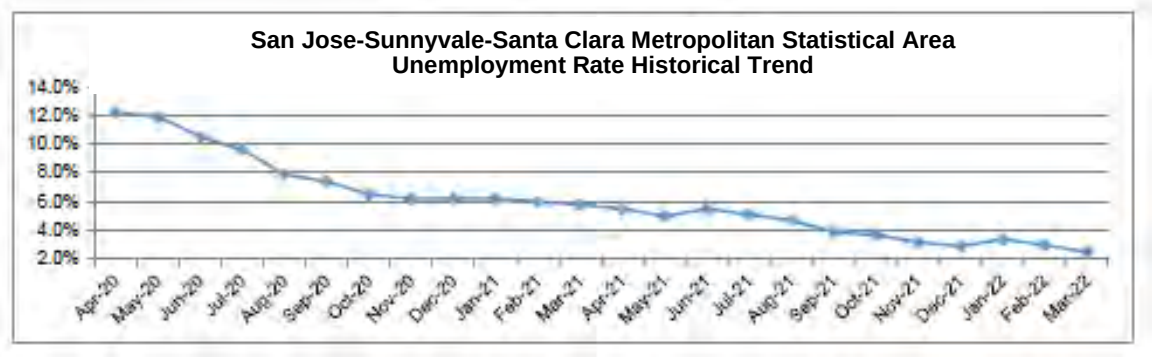
Source: UCLA Anderson Forecast and U.S. Bureau of Economic Analysis
Note: $ Billions, chained 2012 prices

Improvement continues at the State and local level. After the State's largest increase in the unemployment rate in April 2020, the California unemployment rate dropped to 4.9% in March 2022. With the continued addition of jobs, California has now regained 2.46 million jobs, or nearly 90% of the 2.76 million jobs lost due to COVID-19

[2] https://www.bea.gov/sites/default/files/2022-02/tech4q21_2nd.pdf
[3] UCLA Anderson Forecast, March 2022

in March and April 2020. Fewer than one million Californians are unemployed for the first time since February 2020.[4]

The unadjusted unemployment rate in the San José-Sunnyvale-Santa Clara Metropolitan Statistical Area (MSA) was 2.5% in March 2022, down from the March 2021 level of 5.8% and the pre-pandemic February 2020 level of 2.6%. Between March 2021 and March 2022, this region added 62,300 jobs, a 5.8% increase. The largest growth was in the leisure and hospitality sector that added 27,300 jobs, accounting for nearly 44% of the overall year-over-year employment gains. The next largest increases were in professional and business services (up 10,900 jobs), private educational and health services (up 8,500 jobs), manufacturing (up 4,600 jobs), and information (up 3,300 jobs).[5]



The Adopted FY 2021/22 and FY 2022/23 Biennial Operating Budget included a budget balancing strategy that relied on a combination of expenditure reductions, revenue solutions, and use of reserves. The use of ongoing and one-time solutions balanced the competing goals of aligning ongoing revenues and expenditures and minimizing the service delivery impacts to the community. This also allowed for time to evaluate the post COVID-19 recovery.

Additional budget balancing actions are expected to be brought forward in the FY 2023/24 and FY 2024/25 Biennial Operating Budget that will be adopted in June 2023. Based on the most recent forecast, a General Fund shortfall of $19.6 million is expected to be addressed as part of that budget process. This shortfall figure may be adjusted in the next Ten-Year General Fund Forecast that will be updated in January 2023.

Amendments to the FY 2022/23 Adopted Operating Budget

The City Council approved the FY 2021/22 and 2022/23 Biennial Operating Budget in June 2021. While this year's budget is focused on the capital budget, amendments to the FY 2022/23 Adopted Operating Budget are necessary to reflect the updated revenue estimates and to account for updated labor and non-personnel costs in the General Fund and other funds.

The 2022/23 Proposed Budget also reflects an increase of 32.0 positions from the 2021/22 Adopted Budget. The following positions were added during FY 2021/22: 1) 18.0 non-General Funded positions to support the Electric Utility; 2) 10.0 positions in the Police Department to restore several eliminated and frozen positions from the $1.7 million added by the City Council for this purpose in the FY 2021/22 and FY 2022/23 Biennial Operating

[4] https://edd.ca.gov/en/about_edd/news_releases_and_announcements/unemployment-March-2022/
[5] https://www.labormarketinfo.edd.ca.gov/file/lfmonth/sjos$pds.pdf

Budget; and 3) 4.0 positions supported by various funds and reimbursements. These positions are detailed in the *Budgeted Positions* section of this document.

The detailed amendments to the FY 2022/23 Operating Budget by fund can be found in the ***Appendices*** section of this document.

Amendments to the FY 2022/23 Budget and Fiscal Policies

The City's Budget and Fiscal Policies define the way the City manages its budget, reserves, interfund loans, investments, and debt with the goal of long-term fiscal sustainability. Amendments to the Budget and Fiscal Policies are recommended to 1) update the reserve definitions for the Utility Funds; and 2) eliminate the Building Inspection Reserve in the General Fund; this reserve, which previously accounted for any excess revenues over expenditures for building development services, is no longer necessary due to the creation of a separate Building Development Services Fund. Updates to the Utility Fund Reserves section include the addition of a Special Projects Reserve, the renaming of the Construction Reserve to Infrastructure Reserve and a modification of the reserve calculation, and updates to the Operations and Maintenance Reserve for the Electric Utility.

These revisions are reflected in the ***Budget and Fiscal Policies*** section of this document.

Stadium Authority

The Stadium Authority exists as a public body, separate and distinct from the City, and is established to provide for development and operation of Levi's Stadium. It is structured so that the City will not be liable for debts or obligations of the Stadium Authority. The Stadium Authority's stand-alone Fiscal Year 2022/23 Operating, Debt and Capital Budget was adopted by the Stadium Authority Board on March 15, 2022 and can be found at https://www.santaclaraca.gov/our-city/santa-clara-stadium-authority/financial-reports#Stadium-Budget. This budget reflects the revenues and expenditures related to the support of the Stadium. In the City budget, City expenditures related to the Stadium Authority are budgeted in the General Fund, under Non-Departmental, and are reimbursed by the Stadium Authority.

SUMMARY

The City of Santa Clara takes pride in providing excellent services to the community and will continue to work to address the current budget challenges in ways that minimize impacts to the community to the extent possible. This budget presents a spending plan for capital improvements with the funding available and also adjusts the FY 2022/23 Operating Budget.

The Proposed Fiscal Year 2022/23 and 2023/24 Biennial Capital Budget is consistent with the City's mission and appropriates the resources to address the highest priority capital infrastructure needs. There remains, however, significant unfunded capital infrastructure needs for which there are no funding sources. This is an ongoing challenge and additional revenue sources will be needed in the future to address those needs.

The FY 2022/23 General Fund balancing strategy adopted as part of the FY 2021/22 and FY 2022/23 Biennial Operating Budget remains in place. Because the FY 2021/22 and FY 2022/23 Biennial Operating Budget used one-time balancing actions and reserves, additional budget balancing actions will be necessary in the upcoming FY 2023/24 and FY 2024/25 Biennial Operating Budget that will be adopted in June 2023. Based on the latest Ten-Year General Fund Forecast, an ongoing shortfall of $19.6 million is projected and will be addressed in the

next Biennial Operating Budget. A combination of revenue solutions, expenditure reductions and use of reserves is again expected to be used. Work to identify new ongoing sources has been underway, including fiscal sustainability measures for consideration on the November 2022 ballot. These measures will be critical to better position the City moving forward and reduce the level of service disruptions that may be needed to address the budget deficit.

City departments worked together to prepare this Proposed Budget for consideration by the City Council and the community. The hard work and dedication of City staff are greatly appreciated through this current process and will be critical as we continue to bring forward balancing actions in the next biennial operating budget.

In closing, I want to thank the City Council for our continued strong partnership in advancing the City's strategic priorities in a fiscally responsible manner. This continued focus and discipline will be necessary as we face the budget challenges in the coming years.

Respectfully submitted,

Rajeev Batra
City Manager

Kenn Lee
Director of Finance

This page is intentionally left blank.

SANTA CLARA AT A GLANCE

The City of Santa Clara (City) has always reflected the progressive, bellwether nature of California. It is one of the oldest cities in the state, an agricultural powerhouse in the 1800s, and the birthplace of many of the technology innovations that created Silicon Valley in the 1900s. Today, it maintains its leading-edge status as a community that is nationally recognized for its livability and a city that has a sustainable, bright future powered by the private investment of billions of dollars in new development and growth opportunities.

History

Santa Clara was incorporated in 1852 as a Charter City with a Council/Manager form of government although it existed as a community for hundreds of years prior to that as a village for Ohlone Indians and their ancestors. European explorers came to the area in the mid-1700s and settled it as a military and religious outpost. It is called the “Mission City” in reference to the Mission Santa Clara de Asis, which opened in 1777 as one of 21 Spanish missions established by Franciscan padres along El Camino Real in California.



Size

Santa Clara encompasses 18.41 square miles in the heart of Northern California’s Santa Clara County, also known as Silicon Valley, in recognition of the region’s leadership in technology innovations that changed the way the world lives, works, learns and plays. It is part of the burgeoning South Bay metropolitan area that includes the City of San José, the 10th largest city in the U.S., and the wider nine-county San Francisco Bay Area that is the fastest growing region in the state.

Population[1]



The 2021 population of the City of Santa Clara is estimated at 130,746 and is one of the most diverse in the nation with about 44% of residents born outside the U.S. Over half of the population is non-Caucasian. The City’s residents are also highly skilled and educated, with approximately 60% of adults holding a bachelor’s degree or higher. The median age is 33.9 years and the median household income is reported at $126,006.

Business[1]

Businesses in City of Santa Clara range from entrepreneurial start-ups, to longstanding family owned firms, to the international headquarters of Fortune 500 corporations. Millions of square feet of new office and retail projects are under development or in planning stages, greatly expanding the City's capacity to accommodate businesses that want to start, relocate or expand in a high energy, dynamic environment. Some of the largest employers within the City include Advanced Micro Devices Inc., Applied Materials Inc., California's Great America, and Intel Corporation. In 2021, Silicon Valley (San Jose-Sunnyvale-Santa Clara metropolitan statistical area) was ranked the most dynamic metro area in the United States by Heartland Forward due to its outstanding economic performance.

City Services

Santa Clara is a full-service city with its own police and fire departments and electric, water and sewer utilities. Other core services include libraries, parks, award winning services and recreational programs for seniors and youth, neighborhood beautification, free citywide outdoor Wi-Fi, special events and support of history and art museums. The City also provides development and planning services, housing programs, and maintenance of the City's transportation infrastructure. In 2020, the City was ranked #18 on BarBend's list of California's Top Cities for Fit Lifestyle.



Housing[1]



There are approximately 45,000 households in the City and housing stock continues to expand through new transit-oriented developments that offer lifestyle alternatives to the City's traditional single-family neighborhoods and carefully preserved historic homes. The City is in a metropolitan area that is one of the highest priced housing markets in America. In 2021, the median price of a single-family home was $1,641,000. As of March 2022, the average rent for a one-bedroom apartment is $2,400. Santa Clara has invested millions of dollars in affordable housing projects that provide 1,572 units for low income seniors, families, homeless and disabled residents.

Transportation

In addition to 610 lane miles of City-owned roads and streets, Santa Clara is crisscrossed by State Highway 101 and two regional expressways. Public transit services in the City include buses, light rail, Caltrain and Amtrak. A future extension of BART into the South Bay is being planned and will terminate in Santa Clara, and the Norman Y. Mineta San José International Airport borders the City. Santa Clara has also placed a priority on providing additional bicycle facilities throughout the City and is in the process of completing a Creek Trail Network Expansion Masterplan to expand trail facilities to complement the existing San Tomas Aquino/Saratoga Creek Trail.

Education[1]



Public schools serving residents of Santa Clara are under the authority of independent school districts. The City works closely with the school districts to provide quality educational opportunities for grades K-12 and students attending Mission College for a two-year degree or professional development. Santa Clara University, the oldest institution of higher learning in California, is in the historic Downtown Quad area of the City and enrolls 5,694 undergraduate students and 2,975 graduate students.

Infrastructure[1]

Each year, the City makes significant investments in maintaining, expanding, and improving civic infrastructure for the benefit of residents and businesses. The City has the lowest combined water, sewer, and electric rates in the nine Bay Area counties. The City-owned electric utility, Silicon Valley Power (SVP), is recognized as a Smart Energy Provider from the American Public Power Association for demonstrating a commitment to and proficiency in energy efficiency, distributed generation and environmental initiatives that support the goal of providing safe, reliable, low-cost and sustainable electric service. It is also recognized by the Environmental Protection Agency (EPA) for its Green Power program, which is included on the nation-wide Green Power Communities List. Over the past few years, the City's water storage and delivery system has been upgraded and it is one of the most successful purveyors of recycled water with 33 miles of recycled water pipelines within Santa Clara's city limits and about one billion gallons each year. The City is a partner in the San José-Santa Clara Regional Wastewater Facility and is investing $300 million over the next 30 years to update the aging facility and expand capacity. The Water & Sewer Utilities is a past recipient of the California Municipal Utilities Association (CMUA) Resource Efficiency Award for its recycled water program – retrofits for developments. In 2021, the Water & Sewer Utilities system received the Santa Clara Valley Section of the Clean Water Environment Association's Sewer Collection System of the Year-Medium Size.





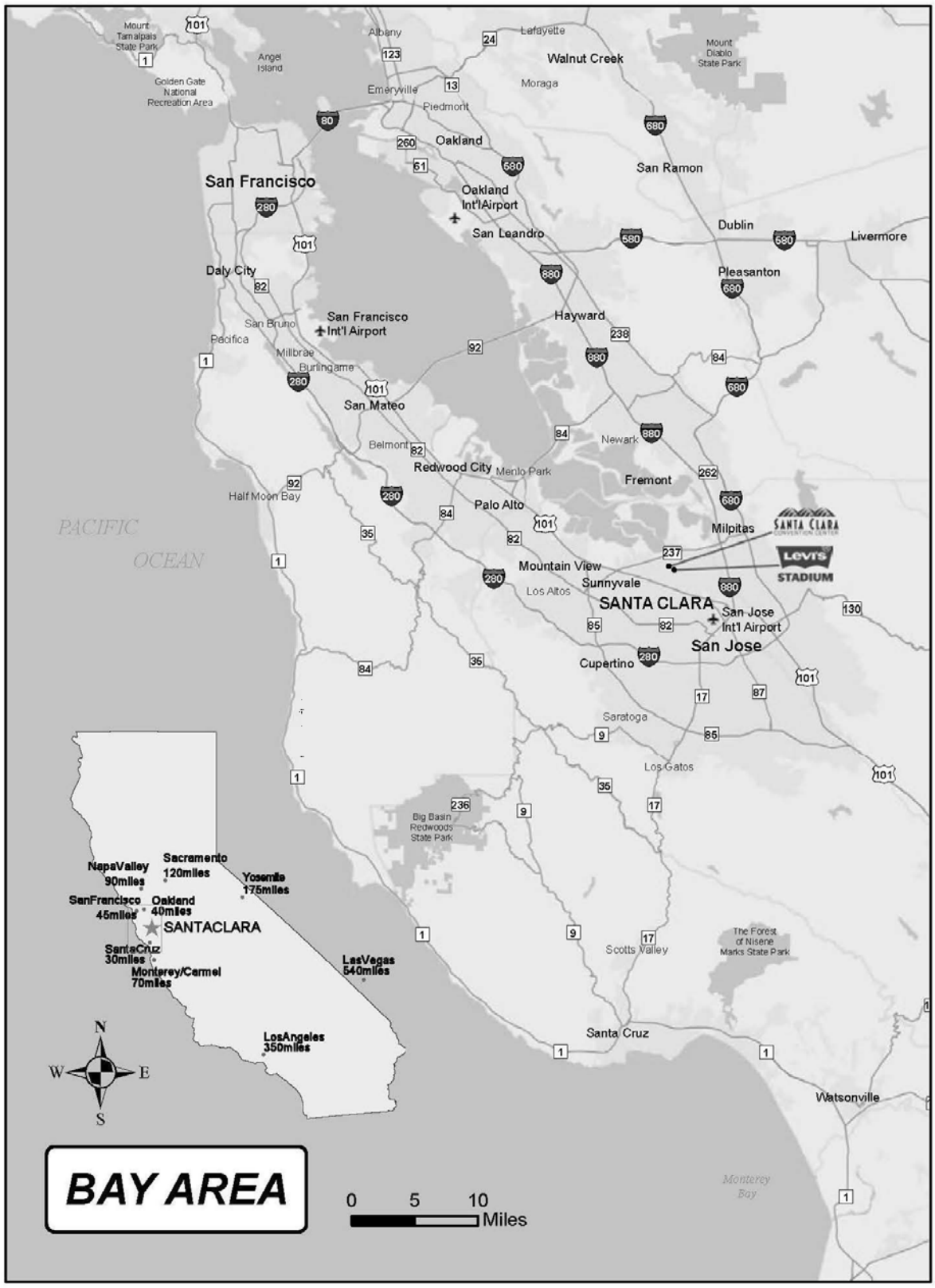
Economic Development

The City of Santa Clara welcomes business, and that strategic attitude is paying off with billions of dollars in private investment currently under construction or in the pipeline. As projects come online, the City's economic base is broadened and diversified, ensuring greater fiscal stability in the future as well as increased revenues to the City's budget.



Development projects approved over the past fiscal year include office space, residential, affordable housing, hotel, retail, and mixed-use developments. Some of the largest projects include: advancement in entitlements and building permits for Related Santa Clara, a new multi-phased, mixed-use development of up to 9.16 million gross square feet of office buildings, retail and entertainment facilities, residential units, hotel rooms, surface and structured parking facilities; a new 396-room Extended Stay hotel at Brokaw Road and Coleman Avenue; and with the Council approval of the Patrick Henry Drive Specific Plan, capacity for the development of up to 12,000 new residential dwelling units or 785,000 square feet of office space (replacing the existing 200,000 square feet of office space) and 10,300 residential units, and 310,000 square feet of non-residential uses, including 200,000 square feet of other new neighborhood-serving retail and public facilities. In addition, two data centers located at 1200 Memorex Drive and 2905 Stender Way were granted entitlements. More information on new development projects can be found on the City's website SantaClaraCA.gov/business-development under the "Development Projects" link.

1 California Department of Finance Demographic Research Unit; January 2021 and January 2020 City Population Table
US Census QuickFacts, March 2022
Santa Clara County Association of Realtors Year End Statistics 2021
Santa Clara University 2021-2022 Undergraduate Bulletin
Zumper Rent Prices –March 2022
Environmental Protection Agency – Green Power Communities
Employment Development Department, Major Employers in California


Mount Tamalpais State Park
Golden Gate National Recreation Area
Angel Island
Albany
Emeryville
Piedmont
Oakland
Lafayette
Walnut Creek
Moraga
Mount Diablo State Park
San Ramon
Dublin
Livermore
Pleasanton
San Francisco
Oakland Int'l Airport
San Leandro
Daly City
San Bruno
Pacifica
Millbrae
Burlingame
San Francisco Int'l Airport
San Mateo
Hayward
Belmont
Redwood City
Menlo Park
Newark
Fremont
Half Moon Bay
Palo Alto
Milpitas
PACIFIC
OCEAN
Mountain View
Sunnyvale
Los Altos
SANTA CLARA
San Jose Int'l Airport
San Jose
Cupertino
Saratoga
Los Gatos
Big Basin Redwoods State Park
Scotts Valley
The Forest of Nisene Marks State Park
Santa Cruz
Watsonville
Monterey Bay
LEVI'S STADIUM
SANTA CLARA
NapaValley 90miles
Sacramento 120miles
Yosemite 175miles
SanFrancisco 45miles
Oakland 40miles
SANTACLARA
SantaCruz 30miles
Monterey/Carmel 70miles
LasVegas 540miles
LosAngeles 350miles
N
W
E
S
BAY AREA
0 5 10
Miles

Community Profile[1]

Geography



Persons per Square Mile
Santa Clara: 6,327
County: 1,381

Land in Square Miles
Santa Clara: 18.41
County: 1,290

Population

Santa Clara	County
130,746	1,934,171

Age

Santa Clara	County
Median Age 33.9 years	Median Age 37.1 years
Age 18-64: 69%	Age 18-64: 65%

Foreign Born



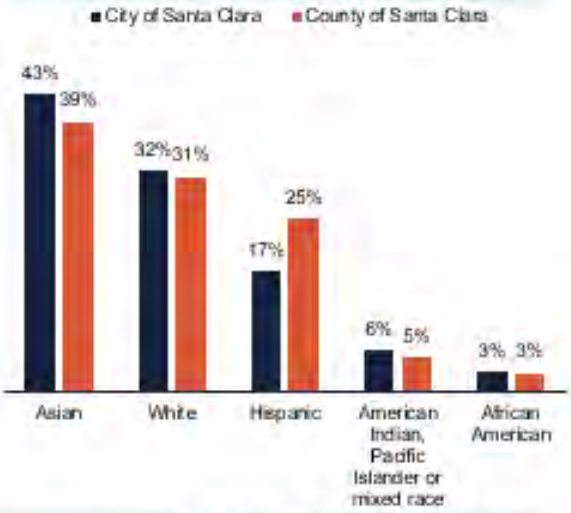
Santa Clara: 44%
County: 39%

Median Family Income

Santa Clara	County
$126,006	$124,055



Diversity



Education

High School Graduate or Higher

Santa Clara	County
93%	88%

Bachelor's Degree or Higher

Santa Clara	County
60%	52%

Labor Market

Labor Force
Santa Clara: 71,800
County: 1,042,900

Unemployment Rate
Santa Clara: 2.4%
County: 2.9%

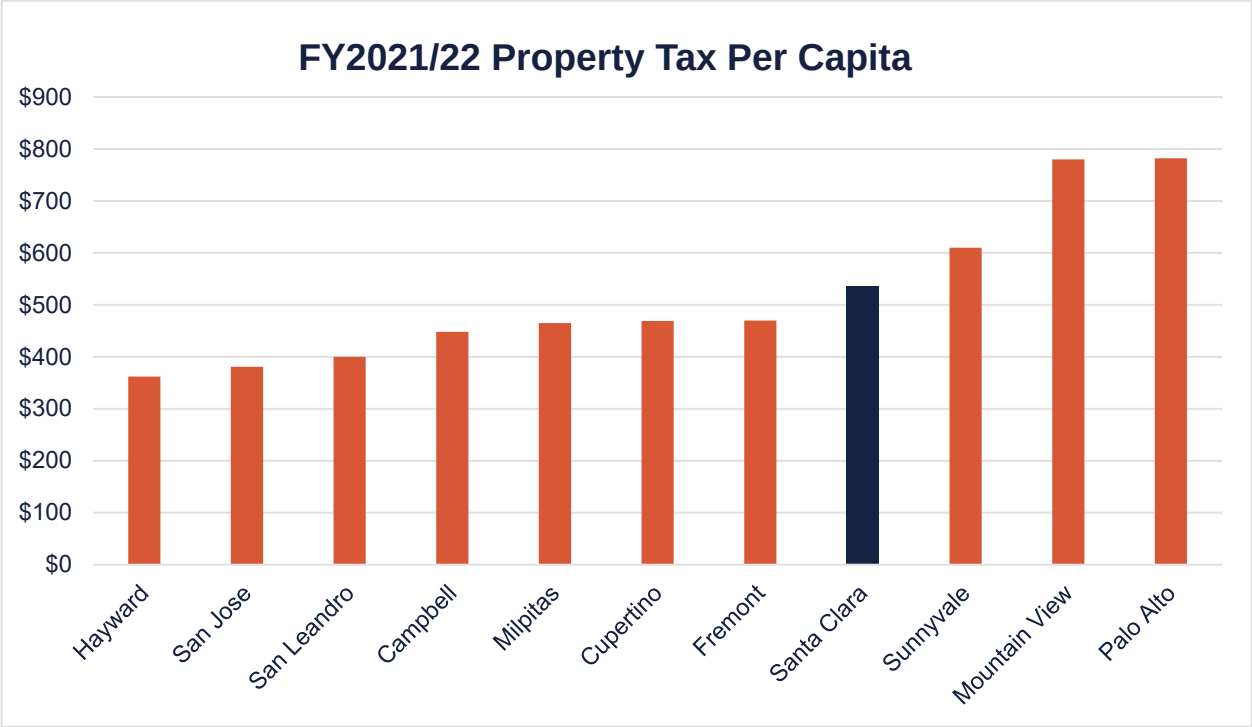


[1]US Census QuickFacts March 2022; CA EDD – Labor Market Info as of December 2021; CA Dept. of Finance Demographic Research Unit; Data Common Organization Ranking By Median Age

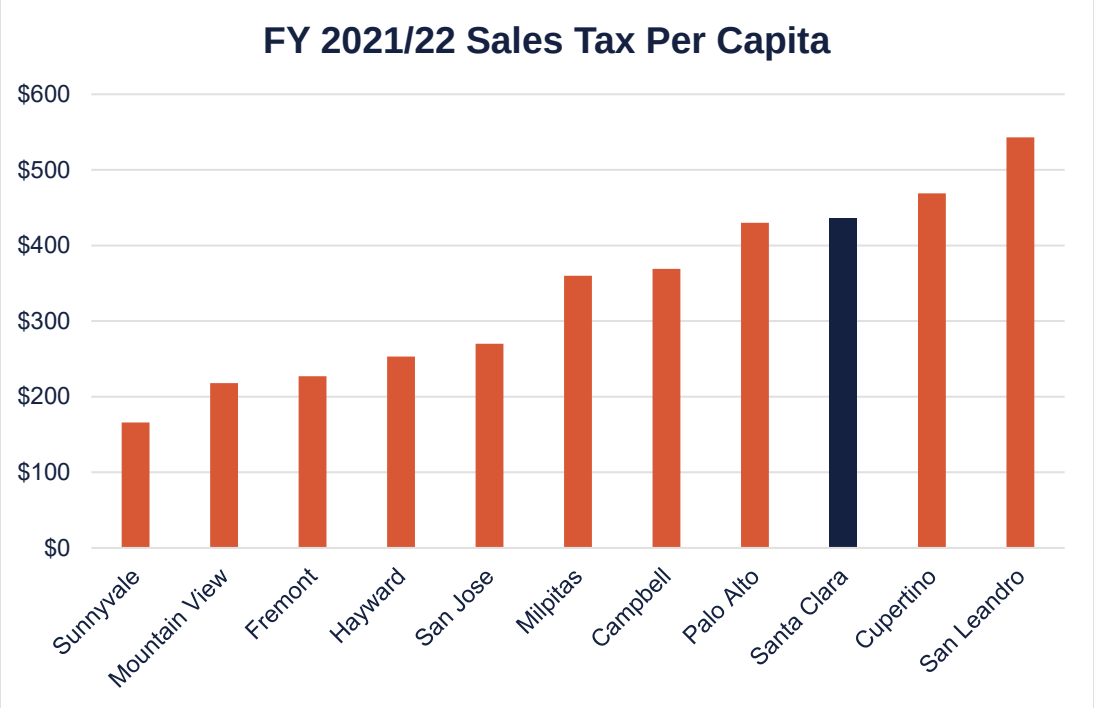
SANTA CLARA COMPARISON TO OTHER LOCAL CITIES IN THE LOCAL REGION

The following graphs compare FY 2021/22 per capita revenues from key sources and total budgeted expenditures for FY 2021/22 in the City of Santa Clara to other cities in the local region. Sales tax, property tax, and transient occupancy tax categories are included as they are the largest economically sensitive General Fund revenue sources for the City.

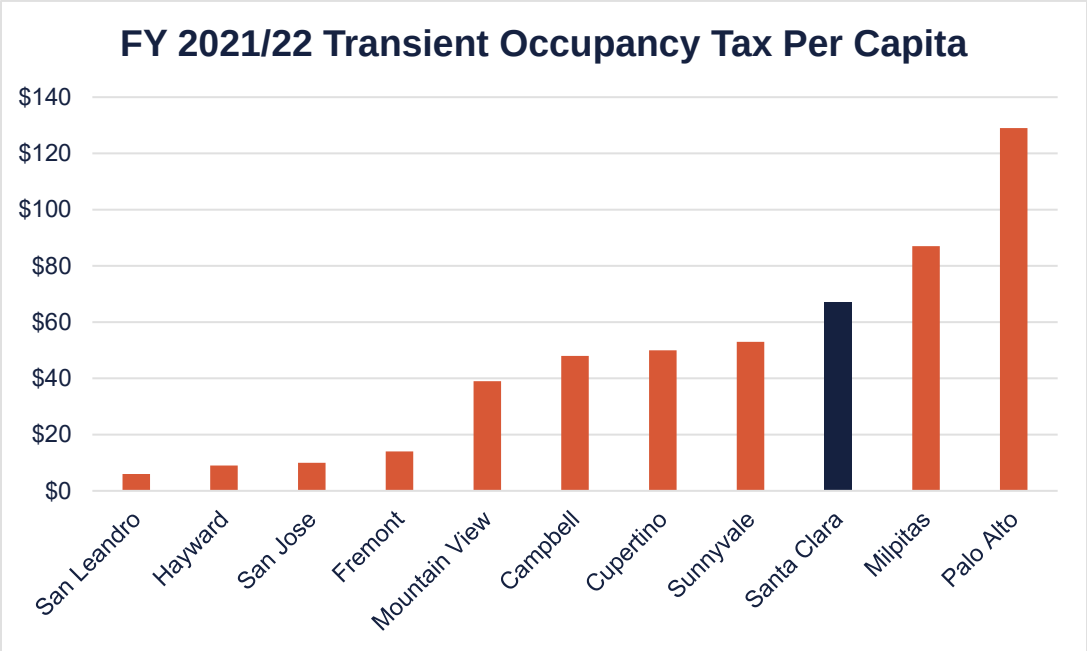
Expenditure data for selected city budgets in relation to their respective population is included for all funds and the General Fund for FY 2021/22. The assets per capita for FY 2020/21 are also shown. It is important to note Santa Clara and Palo Alto include City-owned utilities that result in relatively higher budgets and assets per capita.



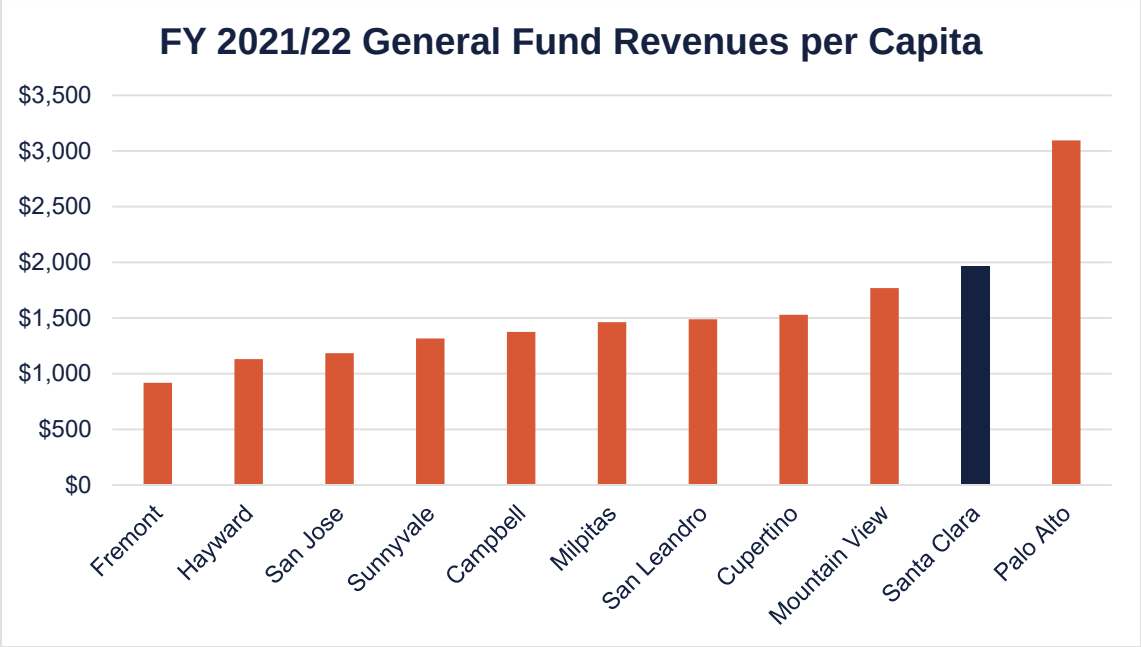
Source: City of Milpitas FY 2021/22 Adopted Budget



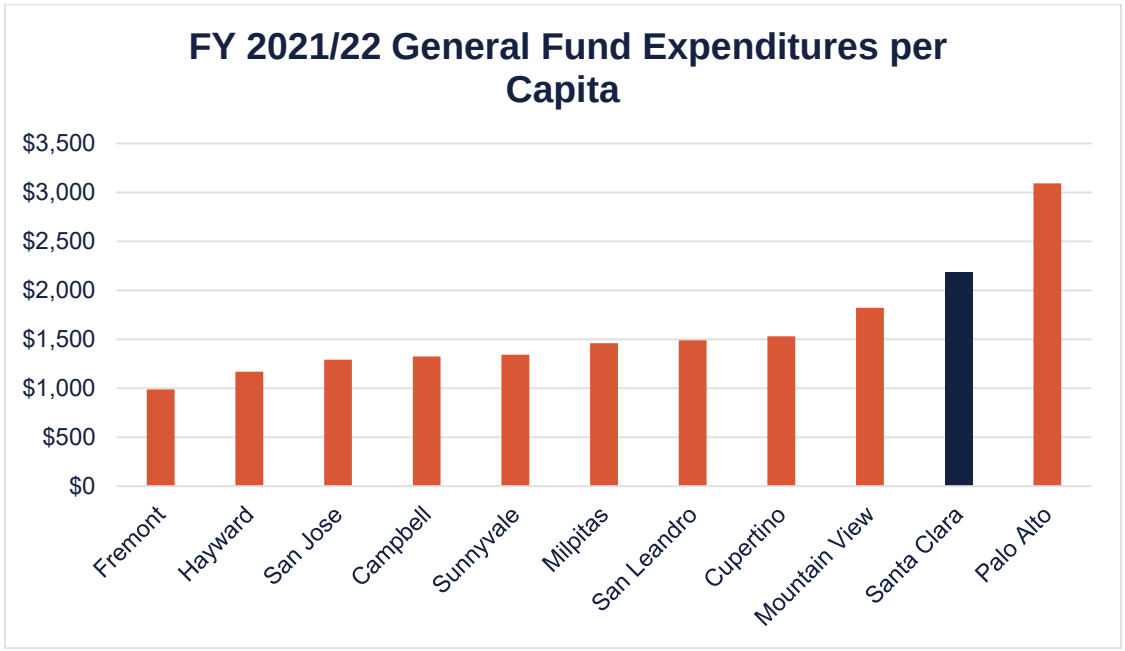
Source: City of Milpitas FY 2021/22 Adopted Budget



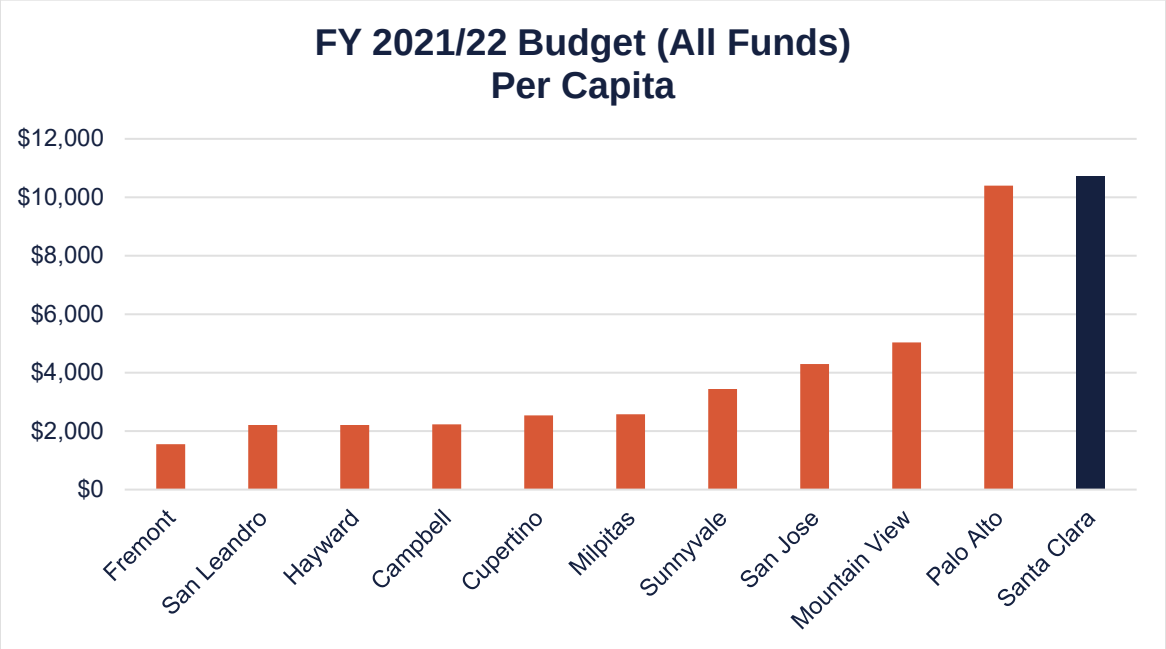
Source: City of Milpitas FY 2021/22 Adopted Budget



Source: Each city FY 2021/22 Adopted Budget

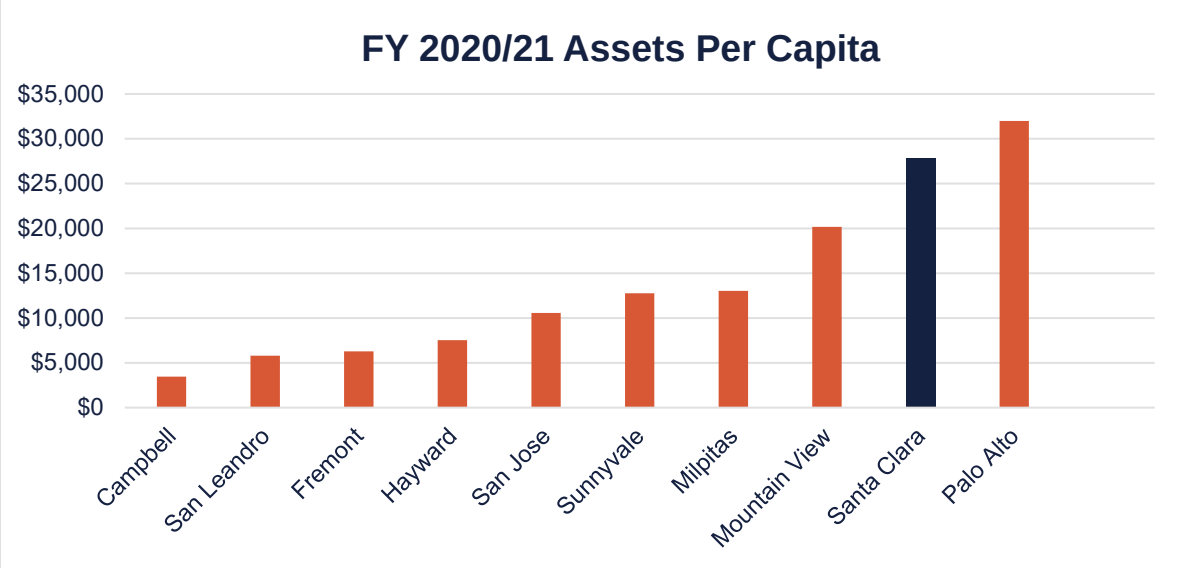


Source: Each city FY 2021/22 Adopted Budget



Source: Each city FY 2021/22 Adopted Budget

Note: The budgets for Santa Clara and Palo Alto include City-owned utilities that account for a significant portion of the budget.



Source: Each city FY 2020/21 Annual Comprehensive Financial Report

Note: The budgets for Santa Clara and Palo Alto include City-owned utilities that account for a significant portion of the budget.

Roster of City Council and Commission Members

City Council

Mayor	**Lisa M. Gillmor**
Councilmember District 1	**Kathy Watanabe**
Councilmember District 2	**Raj Chahal**
Councilmember District 3	**Karen Hardy**
Councilmember District 4	**Kevin Park**
Councilmember District 5	**Sudhanshu Jain**
Councilmember District 6	**Anthony J. Becker**

Board of Library Trustees

Leonne Broughman, Jan Hintermeister, Stephen Ricossa, Debbie Tryforos, Jonathon Evans

Civil Service Commission

Tahir Naim, Willie D. Brown Jr., John Casey, Franklin J. Felizardo, Carolyn McAllister

Cultural Commission

Candida Diaz, Debra von Huene, Jonathan Marinaro, Paul McNamara, Louis Samara, Siddarth Sundaram, Jennifer Garcia Vega

Historical and Landmarks Commission

Kathleen Romano, Michael Celso, Megan Swartzwelder, Patricia Leung, Amy Kirby, Ana Vargas-Smith, Ed Stocks

Housing Rehabilitation Loan Committee

Darius Brown, Carmen Pascual

Parks and Recreation Commission

Burt Field, Sajid Hai, Andrew Knaack, Kelly Gonzalez, Joe Martinez, Eversley Forte, Dana Caldwell

Planning Commission

Nancy A. Biagini, Yuki Ikezi, Ricci Herro, Qian Huang, Lance Saleme, Priya Cherukuru. Yashraj Bhatnagar

Salary Setting Commission

Eric Chu, Marjorie Banko, MV Kumar, John Sontag, David B. Stealey

Senior Advisory Commission

Wanda Buck, James Hohenshelt, Grant L. McCauley, Nancy Toledo, Helen E. Narciso, Judy Hubbard

Youth Commission

Mitchell Blanda, Kaitlyn Butcher, Mitali Gaidhani, Rishith Gopisetti, Aarav Gupta, Ahmad Ismail, Jasmine Kelly-Tanti, Khadeejah Khan, Malia Martin, Rajvi Khanjan Shroff, Riya Mehta, Hiranya Parekh, Palak Parikh, Samarth Suresh, Sarah Zuo

As of March 2022

Executive Management Team

City Manager
Rajeev Batra

City Attorney
James Sanchez (Interim)

City Clerk
Hosam Haggag

Assistant City Manager
Cynthia Bojorquez

Fire Chief
Ruben Torres

Director of Finance
Kenn Lee

Director of Information Technology
Gaurav Garg

Chief Electric Utility Officer
Manuel Pineda

Director of Public Works
Craig Mobeck

City Auditor
Vacant

Chief Operating Officer
Nadine Nader

Chief of Police
Pat Nikolai

Director of Human Resources
Aracely Azevedo

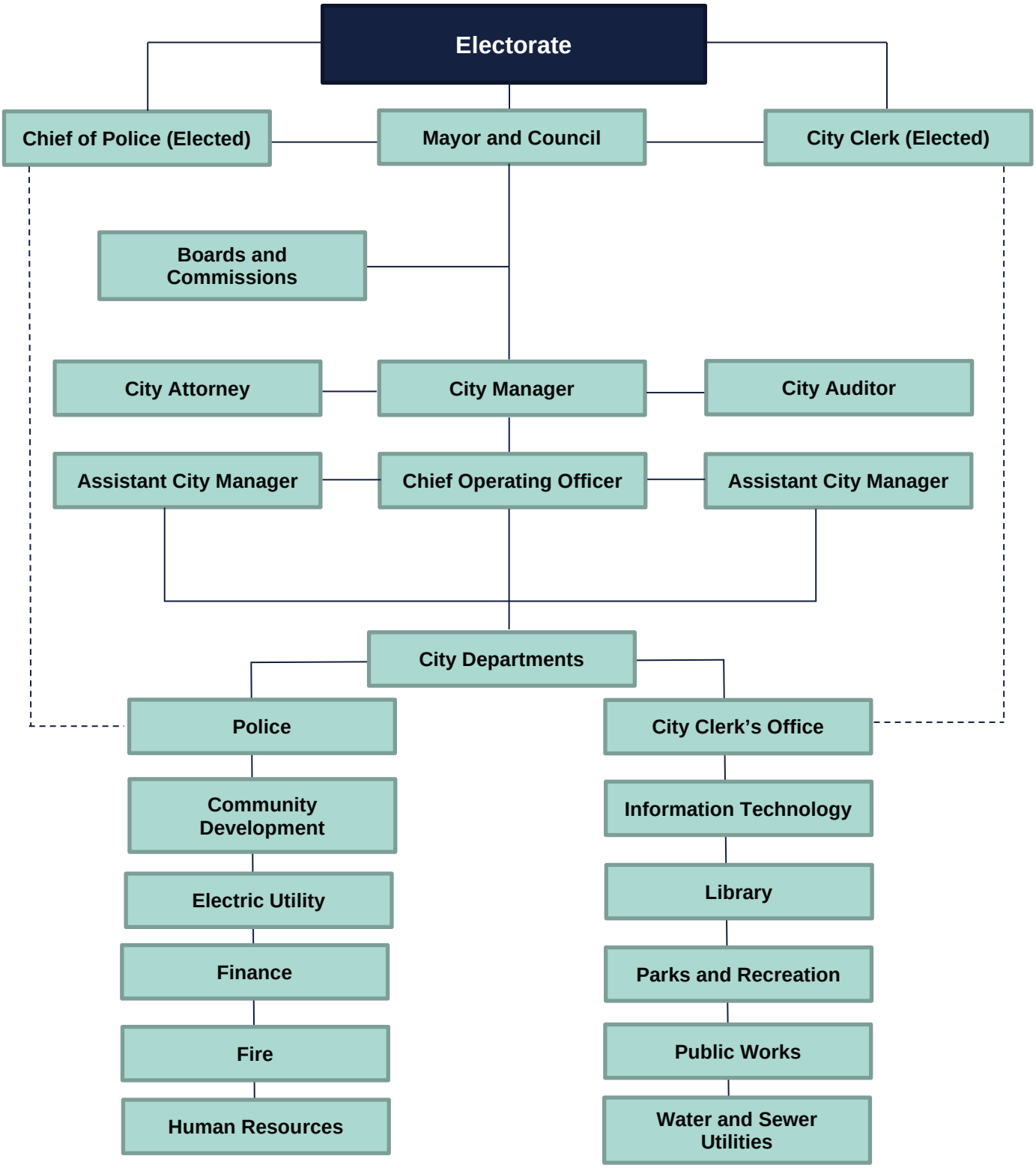
Director of Parks and Recreation
James Teixeira

City Librarian
Patty Wong

Director of Water and Sewer Utilities
Gary Welling

Director of Community Development
Andrew Crabtree

CITY ORGANIZATION CHART



City Organization by Department/Division/Program

Mayor and City Council Offices
Mayor and City Council
- 1611 – City Council Program

City Attorney's Office
City Attorney
- 2411 – Program Administration
- 2412 – Program Litigation

City Clerk's Office
Elected City Clerk
- 2314 – Elections

Assistant City Clerk
- 2311 – Council/Administration Support
- 2312 – Public Information/Legislation Records Management
- 2313 – Political Reform Act

City Auditor's Office
City Auditor
- 3352 – City Auditor Administration
- 3353 – City Auditor Services

City Manager's Office
City Council Support
- 1021 – Policy Support for Decision Making
- 1022 – Intergovernmental Relations and Advocacy

Leadership and Management Services
- 1031 – Day-to-Day Operations
- 1032 – Strategic Planning
- 1033 – Community Outreach and Engagement

Community Development Department
Building
- 5532 – Plan Review and Permit Services
- 5533 – Field Inspection
- 5534 – Housing Inspection

Housing and Community Services
- 5542 – Federal State Grant
- 5543 – Neighborhood Conservation and Improvement Program
- 5544 – Community Development
- 5545 – Affordable Housing
- 5546 – Housing Authority
- 5547 – City Affordable Housing
- 5548 – Community Development Housing Successor

Planning
- 5522 – Development Review
- 5523 – Advanced Planning
- 5524 – Historical Preservation
- 5525 – Code Enforcement

Electric Utility Department

Administrative Services
- 1316 – Administrative Services

Business Services
- 1311 – Rates and Budget
- 1324 – Electric Compliance
- 1358 – Risk Management

Customer Development and Project Management
- 1313 – Key Accounts
- 1317 – Fiber Enterprise
- 1361 – SVP Engineering

Resource Planning and Engagement
- 1312 – Public Benefits
- 1315 – Green Power Program
- 1319 – SVP Electric Vehicle Program
- 1325 – Greenhouse Gas Program
- 1356 – Resource Management

Revenue and Resources
- 1321 – Revenues and Resources Costs

Utility Operations
- 1351 – SVP System Support
- 1362 – Power System Controls
- 1371 – Communications & Meter Technical Support
- 1372 – Substation Maintenance
- 1376 – Transmission & Distribution
- 1377 – Generation

Finance Department

Accounting
- 3322 – General Accounting

Administrative Services
- 3362 – Citywide Fiscal Planning

Budget
- 3315 – Budget and Financial Analysis

Municipal Services
- 3332 – Utility Billing Services
- 3333 – Revenue Receipting/Cashiering
- 3334 – Business Certificate
- 3335 – Field Services
- 3336 – Administration
- 3337 – Contact Center/Communication

Purchasing
- 3341 – Warehouse
- 3343 – Purchasing
- 3344 – Mail Services

Fire Department

Administration
- 7811 – Administration

Community Risk Reduction
- 7832 – Prevention and Hazardous Materials
- 7833 – Certified United Program Agency (CUPA)

Emergency Medical Services
- 7861 – Emergency Medical Services

Field Operations
- 7822 – Emergency Response

Office of Emergency Services
- 7871 – Office of Emergency Services (OES)

Training
- 7841 – Training – Fire

Human Resources Department

Employee Benefits and Records
- 2514 – Records – Compensation
- 2515 – HR Workers' Compensation & Safety

Recruitment, Classification and Staff Development
- 2521 – Selection – Classification
- 2525 – Recruitment, Staff Development and Labor Relations

Information Technology Department

Contract Services
- 1931 – Contract Services

Enterprise Services
- 1911 – Application Services
- 1912 – IT Web Services
- 1913 – GIS Services

Infrastructure and Support
- 1921 – Infrastructure and Support

Telecommunication Services
- 1941 – IT Telecommunication Services

Library Department

Administration
- 1221 – Administration
- 1261 – Donations for Programs
- 1263 – Literacy Grants

Adult Services
- 1234 – Read Santa Clara
- 1241 – Reference and Adult Collections
- 1244 – Local History

Branch Services
- 1233 – Mission Library
- 1235 – Northside Branch
- 1236 – Bookmobile and Mobile Library Services

Customer Services
- 1245 – Customer Services

Facilities
- 1271 – Facilities

Technical and Technology Services
- 1251 – Technical Services
- 1272 – Technology

Youth Services
- 1231 – Youth Services
- 1232 – Library – Young Adult

Parks and Recreation Department

Administration
- 1121 – Administration
- 1122 – Park Development
- 1123 – Park Projects
- 1151 – Teen Activities
- 1157 – Special Recreation
- 1171 – Citywide Special Events

Cemetery
- 0125 – Perpetual Care
- 0131 – Endowment Care
- 1162 – Maintenance of Grounds
- 1163 – Maintenance of Buildings
- 1164 – Operations

Parks
- 1132 – Parks
- 1133 – Pools
- 1134 – Buildings
- 1135 – Operations

Recreation
- 1141 – Health and Wellness
- 1142 – Recreation – Administration
- 1143 – Youth Activity Center and Programs
- 1144 – Senior Center & Therapeutic Recreation Programs
- 1145 – Community Recreation Center and Programs
- 1146 – Recreation Facilities
- 1147 – Aquatics
- 1148 – Sports and Athletics
- 1149 – Teen Center Activities and Programs

Senior Nutrition Program
- 1112 – Senior Nutrition Program

Police Department

Administrative Services
- 7742 – Administration
- 7744 – Professional Stand
- 7745 – Department Support
- 7746 – Community Services Police
- 7747 – 911 Dispatch/Communications
- 7752 – Police Grants

Communication Acquisitions
- 7781 – Communication Equipment Amortization

Field Operations
- 7722 – General Patrol
- 7723 – Traffic
- 7724 – Emergency Response/Temporary Holding Facility

Investigations
- 7732 – General Investigation
- 7733 – Special Enforcement Team
- 7734 – Records

Special Operations
- 7761 – Special Operations General
- 7764 – Special Operations – Specialized Teams
- 7765 – Special Operations – Reserves

Department of Public Works

Engineering – Administration
- 4411 – Administration – General Services
- 4412 – Administration – Developer Projects
- 4413 – Administration – Capital Improvement Projects

Engineering – Design
- 4441 – Design – General Services
- 4442 – Design – Developer Projects
- 4443 – Design – Capital Improvement Projects

Engineering – Field Services
- 4461 – Field Services – General Services
- 4462 – Field Services – Developer Projects
- 4463 – Field Services – Capital Improvement Projects

Engineering – Land and Property Development
- 4451 – Land and Property Development – General Services

Department of Public Works
- 4452 – Land and Property Development – Development Support

Engineering – Traffic
- 4431 – Traffic – General Services
- 4432 – Traffic – Developer Projects
- 4433 – Traffic – Capital Improvement Projects
- 4434 – Traffic Signal Management
- 4435 – Traffic Striping and Signing

Facility Services
- 2222 – Maintenance Repair
- 2223 – Janitorial
- 2961 – Convention Center Maintenance District

Fleet Management
- 2111 – Fleet Acquisitions
- 2123 – Fleet Operations

Streets
- 2911 – Street Maintenance
- 2921 – Storm System Maintenance
- 2924 – Non-Point Source
- 2931 – Garbage Collection
- 2932 – Clean Green Collection
- 2933 – Clean Up Campaign
- 2934 – Residential Recycling
- 2935 – Street Sweeping
- 2936 – Household Hazardous Waste
- 2941 – Parking District Maintenance
- 2951 – Landscape Maintenance
- 2952 – Street Tree Program
- 2971 – Traffic Maintenance

Water and Sewer Utilities Department

Recycled Water Program
- 1522 – System Maintenance
- 1525 – South Bay Water Recycling Maintenance

Sewer
- 1511 – System Administration
- 1512 – System Maintenance
- 1514 – Operations
- 1515 – San José-Santa Clara Water Pollution Control Plant
- 1516 – Storm Pump Maintenance

Solar Utility
- 1532 – Solar – System Maintenance

Water Construction, Maintenance, Operations
- 1422 – Water System Maintenance
- 1423 – Water Construction
- 1424 – Water System Operations

Water Engineering
- 1411 – Administrative Design
- 1412 – Water Quality
- 1413 – Water Resources

Non-Departmental

Citywide Programs
- 3611 – Citywide Programs

Citywide Strategic Programs & Initiatives
- 3631 – Citywide Strategic Programs & Initiatives

Stadium Operations
- 3621 – Stadium – General Administration
- 3622 – Stadium – Police
- 3623 – Stadium – Fire
- 3624 – Stadium – Public Works

BUDGET AND FISCAL POLICIES

We present the relevant policies and practices that define specifically the way the City manages its budget, reserves, interfund loans, investments, and debt with the goal of long-term fiscal sustainability. The City Council reviews and approves budgetary policies as part of the annual budget process. Investment and debt policy statements are referenced in this section; however, reviewed and approved by the City Council under separate cover.

Appropriation Control

The City Council is responsible for approving the appropriation of fiscal resources to cover estimated expenditures for each fiscal year. Expenditures are appropriated in each fund to departments, offices, and agencies for various goods, services, and capital projects described in the budget. The legal appropriation control is established at the department level in each fund. For select funds where expenditures are not allocated to a specific department, the appropriation control is established at the fund level. For capital funds, the appropriation control is at the project level. Transfers of funding between budgetary funds require City Council appropriation and approval. City Council approval is required for a budget amendment during the fiscal year which may include the use of reserves or fund balances, and approval of appropriations of grant monies. Per Article XIII, Section 1305 of the City Charter, appropriations lapse at the end of each fiscal year; therefore, unencumbered funds allocated for specific projects, donations, and grants require City Council appropriation for use in the following fiscal year.

Budgetary transfers between accounts or expenditure category may be done through Finance Department or City Manager's Office approval as long as they are conducted within the legal appropriation control limit set by the City Council.

Balanced Budget

The City Council considers General Fund budget decisions with long-term implications based on information from the Ten-Year Financial Forecast. One-time sources are used to cover one-time uses. The budget is structurally balanced when forecasted ongoing sources cover ongoing uses. Budgets shall be structurally balanced to the extent possible. Reserves should be considered to balance a budget only in the context of a plan to return to a structural balanced budget.

Budget Monitoring and Reporting

Financial reports on actual performance in relation to budget are prepared by the Finance Department through monthly financial statements. These reports are prepared and presented to the City Council, per City Charter requirements (Section 802) the City Manager shall be required to keep the City Council advised of the financial condition and future needs of the City. City Departments are responsible for reviewing these monthly financial reports and identifying potential budget problems and recommending corrections through budget amendments.

Long Term Financial Forecast

The Finance Department prepares a Ten-Year General Fund Financial Forecast which is incorporated into the budget planning process and presented to the City Council annually. This forecast is updated annually and considers current and future economic conditions, revenue projections, and spending scenarios based on the

latest available assumptions. Capital improvement plans are created and published on a five-year basis to provide a long-term plan of the City's capital funding plan.

Municipal Fees and Charges

User fees are reviewed and adjusted for on an annual basis with the goal of maximizing cost recovery. The City Council may consider and approve any fee that is below 100% cost recovery, requiring a General Fund subsidy if it is in the public's best interest. User fees are adopted by the City Council annually through the Municipal Fee Schedule. Utility fees and certain other fees and assessments can also be approved separate from the Municipal Fee Schedule. Parks and Recreation fees are established by the Parks and Recreation Director and published in the Activity Guide.

Capital Planning

The City Council reviews and adopts a two-year Capital Improvement Program Budget which includes a five-year capital improvement program. Projects included in the capital improvement program are to be consistent with the City's General Plan. Per State Government Code Section 65401, the Planning Commission reviews the capital improvement program for conformance to the City's General Plan and proposes recommended considerations for the City Council. Funding sources are identified for all projects included in the capital improvement plan.

The Capital Improvement Program (CIP) is submitted by City departments and reviewed by the City Manager's Office, the Finance Department, and the Public Works Department. The review process considers City priorities and identifies the most urgent projects for capital funding by program area, master plans, or needs assessments which identify the most critical projects for repair and replacement.

Department of Public Works staff reviews project estimates and evaluates the current bidding environment. Project contingency reserves are established based on the type of project and the project estimate type (engineering or preliminary estimates). Operating and maintenance costs are identified for planning purposes when projects are completed and come online.

General Fund Reserves

The City Council allocates available resources to General Fund contingency reserves through various reserves designated for emergency use or restricted future uses. Restrictions are established by policy, or through legally segregated development-related fee reserves collected from users.

- Budget Stabilization Reserve (formerly the Working Capital Reserve) – is used as an allocation for weathering economic downturns, emergency financial crises, or disaster situations. The reserve target is equal to the cost of the City's General Fund operations for three months (90-day working capital reserve).
- Capital Projects Reserve – is used to support the City's CIP. The minimum target is $5.0 million with a goal of having sufficient funds to fund capital projects included in the City's biennial capital budget and five-year CIP.
- Land Sale Reserve – this reserve allocates proceeds from the sale of City-owned land.

- Advanced Planning Fee Reserve – this reserve allocates a portion of user fees for the update and amendment of the City's General Plan. Individual user fees are included and approved under separate cover as part of the Municipal Fee Schedule.

Utility Funds Reserves

The City is responsible for operating and maintaining several utilities, including electric, potable water, recycled water, and sewer. Regular cost of service studies are performed to evaluate rates and charges for each utility with forecasted revenue requirements and projected expenditures. One component of this analysis is the determination of adequate reserve levels to cover shortfalls in operating revenues, address unforeseen operating and capital expenditures, cover day-to-day operating costs during emergency situations, maintain strong bond ratings, and ease the burden on ratepayers associated with large rate increases. The following reserves address these needs:

- Operations and Maintenance Reserve – this reserve is used to cover day-to-day expenses, address unforeseen cost increases or revenue shortfalls, and protect against emergency financial crises or disaster situations. The reserve target is equal to the cost of the individual utility's operations for three months (90-day working capital reserve). Due to large fluctuations and variability in the energy market, the Electric Utility Operations and Maintenance Reserve has a target ranging from 90 to 180 days of operations. For the Electric Utility, the Operations and Maintenance Reserve, together with the Rate Stabilization Reserve (as described below), comprise the Electric Utility Rate Stabilization Fund established and maintained by the Electric Utility for purposes of its bond indenture.
- Infrastructure Reserve – this reserve is used to support each utility's CIP or fund unforeseen and unbudgeted capital costs. The reserve target is equal to an average annual CIP budget, as calculated over a 48-month period of budgeted CIP expenses as presented in the Biennial Capital Improvement Program Budget. At minimum, the target is to reserve 20% of the average annual CIP budget amount. For the Electric Utility, this reserve is based on an analysis of critical infrastructure, the likelihood for replacement, and the estimated replacement costs, evaluated regularly by SVP.
- Rate Stabilization Reserve – this reserve is used to absorb short-term revenue shortfalls and is designed to stabilize utility rates and avoid wide swings in rates charged to utility customers over time. The minimum reserve target is a balance equal to 10% of each utility's projected current year rate payer revenue. For the Electric Utility, the Rate Stabilization Reserve, together with the Operations and Maintenance Reserve (as described above), comprise the Electric Utility Rate Stabilization Fund established and maintained by the Electric Utility for purposes of its bond indenture.
- Special Projects Reserve – this reserve sets aside funds for large or longer-term CIP projects or other special purposes to lessen fluctuations in rates and support long-term planning efforts. While no general target is established for this reserve, the amounts will be established by each utility based on need.

In addition to the reserves cited above, reserves may be established to address specific needs or requirements of an individual utility. This may include required reserves in restricted funds, such as the reserves in the Electric Operating Grant Trust Fund for public benefits, low carbon fuel, and greenhouse gas.

Other Reserves

The City may include additional reserves set aside for specific purposes based on legal, policy, or budgetary purposes. Some of these include reserves for historical preservation, pension costs, vehicle or fleet replacement, workers' compensation costs, or to fund potential future general liability claims against the City.

- Pension Stabilization Reserve – this reserve sets aside funds to address the City's pension unfunded accrued liability. The targeted annual funding contribution is 1% of the City's unfunded pension liability.

Interfund Loans and Advances

Interfund loans are loans from one City fund to another City fund for a specific purpose, with a requirement for repayment. Interfund loans should be short-term in nature and shall not be used to solve ongoing structural budget deficits. The department managing the borrowing fund should complete the interfund loan agreement. The agreement should include the amount requested, loan period, description of the loan, and repayment terms. Interest shall accrue at the City's pooled investment rate at the time of the loan approval. A summary of outstanding interfund loans are also included in the City's Comprehensive Annual Financial Report. In addition, advances from the General Fund have been approved by the City Council that may be paid back by other revenue sources.

Investment Policy

The City undertakes investment related activities that are made with prudence. On an annual basis, the City formalizes these activities in the Investment Policy Statement which is adopted by a resolution of the City Council (https://www.santaclaraca.gov/home/showdocument?id=66753). The policy is to invest public funds, including bond proceeds, reserves and other special City funds, in a manner which will provide the highest investment return with the maximum security while meeting the daily cash flow demands of the City and conforming to all state and local statutes governing the investment of public funds.

The City of Santa Clara Charter gives the Director of Finance the authority and responsibility to deposit and invest all City funds. It authorizes the Director of Finance to invest the City's idle cash in allowable investment vehicles with a maximum remaining maturity of five years at the time of purchase. The City Council may grant express authority either specifically or as part of an approved investment program to invest in vehicles with remaining maturity that exceeds the five-year restriction. Authority must be given to the Director of Finance at least three months prior to the investment. California Government Code also allows the City to invest in the same investment vehicles as authorized by the City Council. The Director of Finance establishes written depository and investment policy procedures for the operation of the investment program consistent with the City Investment Policy, establishes a process of independent review by an external auditor, and provides monthly investment reports to the City Council.

Debt Policy

The City believes that debt is an equitable means of financing projects and represents an important source of meeting fiscal responsibilities. The City obtains and maintains long-term debt for large capital improvement projects. The Finance Department manages the City's debt with prudence, diligence, and attention to prevailing economic conditions and applicable laws. It manages issuance of debt, administers debt proceeds, prepares ongoing disclosure, handles debt and tax compliance, and makes debt service payments. City departments with debt-financed capital programs coordinate with the Finance Department in implementing and handling debt

related transactions. Semiannual updates are prepared by the Finance Department on outstanding debt for the City of Santa Clara, its Agencies, and Corporations. This report is presented as a standard management practice that provides a valuable overview of the current status of the City's long-term debt obligations. The current City Council approved debt policy can be found online at: (http://santaclaraca.gov/home/showdocument?id=63748).

Donation Policy

Donations may be offered in the form of cash, real or personal property. "Designated" donations are donations where the donor specifies intended use by a particular City department, location, or purpose. "Undesignated" donations are given to the City as a whole, for an unspecified use. Donations of any kind which might be perceived or interpreted as an attempt to influence actions of the City Council or City Administration will not be accepted. All donations are presented to the City Manager for compliance with the policy. As part of the annual budget process, for anticipated monetary donations, staff will bring forward for Council consideration a balanced appropriation for revenue and expenditures to facilitate the acceptance of donations throughout the fiscal year. Donations valued at $100,000 or greater require City Council acceptance and appropriation of funds. Donations valued less than $100,000 may be accepted with the monetary donations available to departments for expenditure as part of the adoption of the annual budget. A report of all donations received by the City is presented to City Council as part of the Monthly Financial Report. The appropriation of anticipated donations can be found in each respective City department and corresponding Source and Use of Funds Statement in this document.

Community Grants Policy

The budget includes an allocation of $100,000 for Community Grants to offset the cost of City fees in support of the Council approved Community Grants Policy. Annually, and subject to availability of funds, the City Council shall establish grant appropriations as part of the approval of the budget. Community grants, subject to availability of funds, shall not exceed $10,000 per applicant, per year. To receive grant funds, grant applications must be submitted at least 90 days before the planned event/activity being funded, regardless of the form of the grant, and will be evaluated by the City Manager's Office on a case-by-case and "first come-first served" basis, throughout the fiscal year. Applicants are encouraged to submit their applications at the beginning of the fiscal year, for events or activities occurring at any time during that fiscal year, to maximize opportunity for availability of funds. The City Manager's Office shall approve or deny an applicant's request based upon eligibility criteria, and subject to funding availability as approved by the City Council through the adoption of the annual budget. Grants for community events shall not be provided for waiver of or reimbursement for already discounted permit fees. Grants for attendance at youth state, national, or international competitions or performances shall be limited to costs of registration, hotel, transportation, and food for participants and coaches/chaperones only. Due to short notice to advance to state, national, or international competitions, applicants shall submit an application within one week of advancing to such competitions. In all cases, the City reserves the right to reject any and all applications in the event the City Manager's Office identifies a potential conflict of interest or the appearance of a conflict of interest. Submission of an application in no way obligates the City to award a grant and the City reserves the right to reject any or all applications, wholly or in part, at any time, without penalty.

Stadium Authority Policy

The Stadium Authority exists as a public body, separate and distinct from the City, and is established to provide for development and operation of Levi's Stadium. It is structured so that the City will not be liable for debts or obligations of the Authority. The governing board duties and the fiscal policies that govern the Stadium Authority are included in the stand-alone Operating, Debt, and Capital Budget that is adopted by the Stadium Authority Board. This can be found at https://www.santaclaraca.gov/our-city/santa-clara-stadium-authority. This budget

reflects the revenues and expenditures related to the support of the Stadium and can also be found in the General Fund Non-Department section of this document titled Stadium Operations.

Policy Development

Staff has established this Budget and Fiscal Policies section in an effort to improve governance, transparency, and establish policies to govern the budget. These policies will be reviewed annually and enhanced as capacity allows.

OUTSTANDING LOANS AND ADVANCES

Interfund loans are loans from one City fund to another City fund for a specific purpose, with a requirement for repayment. A detailed listing of outstanding loans and advances is included in the following table:

Receiving Fund	Originating Fund	Loan/Advance Details (Payback Source, Term, Interest Rate)	Outstanding Amount (as of June 30, 2021)
Parks and Recreation Capital Fund	General Fund (May 22, 2018, RTC 18-124) Loan for the Reed Street – Grant Street Sports Park Project from the Land Sale Reserve	This loan bears interest based on the City's weighted average portfolio rate. This loan will be repaid in annual installments from Mitigation Fee Act revenue (25% of the revenue is allocated for loan repayment) until the loan is paid in full.	$ 6,618,748*
Cemetery Fund	General Fund	This advance bears no interest and will be repaid when funds become available. The advance is a long-term subsidy of operations pending mausoleum project funding in future years which is expected to generate additional revenues. It is anticipated that this will be written-off by the end of FY 2021/22.	$ 7,111,149
Total Interfund Loans and Advances			**$ 13,729,897**

* This loan amount is understated by $2,143,117. In FY 2020/21, the Parks and Recreation Capital Fund transferred $2,523,654 as a loan repayment based on estimated Mitigation Fee Act (MFA) revenues. However, based on actual MFA revenue received in FY 2020/21, this loan repayment should have been $380,537. As part of the FY 2020/21 Budgetary Year-End Report, $2,143,117 was returned to the Parks and Recreation Capital Fund to true up the loan repayment.

CAPITAL BUDGET GUIDE

The following information is presented to help the reader understand the way the City allocates budgets and accounts for the capital improvement programs (CIP) of the City. Explanations are presented in two categories: Budget Book Details and Fund Accounting.

UNDERSTANDING THE CAPITAL BUDGET

Budget Definition

The budget of the City is a detailed operating and capital plan that identifies estimated costs and program benefits in relation to estimated revenues. The budget is prepared in accordance with Generally Accepted Accounting Principles (GAAP), except encumbrances which are recognized as expenditures when legal contracts or commitments are entered into. The budget for governmental funds has been prepared on a modified accrual basis, recognizing revenue when they are measurable and available to be used to finance expenditures in the fiscal year. Expenditures are recognized when they occur, regardless of when cash is received or disbursed. The budgets for proprietary funds are prepared on a full accrual basis, recognizing revenue and expenditure activity for the fiscal year for which the activity occurred. The budgetary accounting basis and the consolidated annual financial reports include the reconciliation between GAAP modified and/or full accrual accounting for the financial reports and the budgetary basis budget. All of the year-end financial reports are kept on the basis of modified or full accrual accounting. The budget includes the adopted services to be provided during the fiscal year and the associated appropriations to cover the costs of the adopted programs, projects, services and activities. These are funded by the estimated revenue and/or fund balance available to finance the adopted service levels.

Budget Process

The budget process is the mechanism through which policy decisions are made, implemented and controlled. The City Charter requires that the City establish a budgetary system for general operations and prohibits expending funds for which there is no legal appropriation. The City is required to adopt an annual budget on or before June 30 for the ensuing fiscal year that begins July 1. The City uses a biennial budget process that alternates between an operating and capital budget. In a year when the biennial capital budget is brought forward, adjustments to the Year 2 operating budget appropriations will also be presented to the City Council. In addition, all capital and operating source and use statements are presented every year in the budget for adoption. This year, the biennial capital budget is being brought forward.

The procedures to establish the capital budget are as follows:

1. During the July/August timeframe, departments review their existing projects and evaluate the potential need for any new projects to be established in the upcoming fiscal year. As part of this review, departments complete a project worksheet, describing the project scope for existing and

new projects. These are then submitted to the Department of Public Works (DPW) and Finance Department for review in September.

2. In October, the City Manager's Office, along with the Finance Department, coordinate a citywide presentation to kick-off the budget process. This presentation gives departments a better understanding of what is expected in their final capital submissions as well as project priority criteria.

3. After receiving all project worksheets in September, the DPW begins their review, working with the respective departments to refine details and scope. This allows for DPW to develop accurate budget estimates for each project. These project estimates are submitted back to departments in November.

4. Once Departments receive their project estimates, all capital requests are reviewed to determine which project requests will be submitted for final approval. These requests are reviewed by a Project Review Committee (PRC), that consists of representatives from the City Manager's Office, the Finance Department, the DPW, and other selected line departments. These final project requests are due to the Finance Department in November.

5. In December, Departments meet with the PRC to review their respective project requests. Following these meetings, Departments coordinate with the Finance Department to resolve follow-up items or outstanding issues. During this time, Department requests to amend the adopted operating budget are due to the Finance Department for evaluation. The Finance Department meets with the City Manager's Office in January and February to review all finalized project requests as well as operating requests.

6. At the end of January or beginning of February, there is a City Council operating and strategic priority setting retreat. Any recommendations that come forward during this retreat are incorporated into service level change requests. During this retreat, the Ten-Year General Fund Financial Forecast is also presented to City Council for approval.

7. Following the meetings between the City Manager's Office and the Finance Department, decisions are finalized based on the items presented, balancing each fund's budget and incorporating City Council priorities.

8. The City Manager submits to the City Council a proposed capital budget for the two following fiscal years, as well as any operating adjustments for the following fiscal year, commencing July 1. Submission to City Council is at least thirty-five (35) days prior to the beginning of each fiscal year.

9. Public hearings are conducted to obtain City Councilmembers' and residents' comments. Copies of the proposed budget shall be available for inspection by the public in the office of the City Clerk at least ten days prior to these hearings.

10. The budget is legally enacted through passage of a minute order.

From the effective date of the budget, the amounts stated therein as proposed expenditures/expenses, become appropriations to the applicable funds. In order to amend the budget during the year, departments must submit a Report to Council, explaining the need for the change and budget implications. Upon review and approval of the City Council, the budget may be amended. For the CIP Budget, the legal level of budgetary control is at the project level.

In addition to the biennial Capital Improvement Program Budget, every other year an operating budget is adopted. For the Operating Budget, the legal level of budgetary control is at the fund and department level. For funds that do not have an associated department, the legal level of budgetary control is at the fund level.

Budget Book Details

The Capital Improvement Program Budget includes a ***City Manager's Transmittal Letter*** that provides an overview of the budget and a discussion of short- and long-term issues facing the City, the alignment of the budget to City Council priorities and strategic initiatives, highlights of capital investments, the General Fund Forecast and fiscal condition of the City, and operating budget adjustments.

The ***City Profile and Organization Chart*** section provides basic facts about the City, a detailed roster of elected officials including Boards and Commissions, the City's executive team, comparison of key revenue and expenditure data to other local cities and the City organization chart.

The ***Budget and Fiscal Policies*** section provides detailed policy framework driving the development of the budget, including a glossary and acronym index.

The ***Budget Summary*** section provides summary tables and graphs on the City budget. This includes the total City budget across all funds, with adjusting entries reconciling to a total net City budget, as well as revenue and expenditures across all CIP programs.

The ***Summary of Budgeted Positions by Department*** details the City's budgeted positions and reconciles changes throughout the year.

The ***Statement of Sources and Uses of Funds*** section details revenues, expenditures and fund balance position including current year estimated revenue and expenditures, two adopted budget years, along with the five-year CIP plan for capital funds. This section is organized by accounting fund type detailed later in this section. All capital and operating funds are presented in the budget.

The ***Capital Improvement Program*** presents the capital budget by theme: Administrative Facilities, Community Facilities, Convention Center, Electric Utility, Other Community Facilities, Parks and Trails, Sewer Utility, Solid Waste, Storm Drain, Technology and Equipment, Transportation, and Water and Recycled Water Utilities.

Each CIP theme section contains a narrative, detailing each theme's objectives, project prioritization, major project highlights and accomplishments, funding sources, operating impacts, and a summary of

the theme's unfunded needs. Following the narrative is a summary of all funded project costs within the theme. Additional information including project scope/description for each of these projects is included in the funded project pages. Each funded project page includes the five-year funding breakout by expenditure category, which is described in more detail below. After the funded project pages is a summary of all unfunded projects, which presents the unfunded amount for each fiscal year in the five-year CIP budget.

The **Appendices** section includes summary and detailed information on the proposed amendments to the adopted operating budget by fund.

Categories of Expenditures

The categories of expenditures for the capital and operating funds include the following:

Construction – Includes all costs associated with the building/improving/replacing a structure/infrastructure.

Contingency/Misc. – Includes an allowance for unknown risks associated with a project; these items are generally developed using a standard percentage of the entire project or contract amount and are used to cover any unforeseen items that may come up during construction.

Engineering – Includes the design, planning and management of projects involving construction; this can include developing a master plan for infrastructure or refining project scopes to determine accurate construction costs.

Equipment – Consists of any machinery, structures, materials, supplies or systems that are associated or used during the development and construction of a project.

Salaries – Includes regular salaries, overtime pay, vacation pay, holiday, separation payouts and premium pays such as out-of-class pay, night differential pay, hazard pay, evidence tech pay, and paramedic pay. These costs are primarily driven by the number of positions budgeted within the program.

Benefits – Includes Medicare, social security, health allocation, other post-employment benefits (OPEB), and CalPERS retirement costs. Other benefits such as Voluntary Employee Beneficiary Association (VEBA), dental, life insurance, uniform allowance, meal allowance, employee assistance program, auto allowance, mobile phone allowance and professional development are included, if applicable.

Materials/Services/Supplies – Includes all expenditure items that the department has direct control over such as contract costs, supplies, equipment purchases and utility charges.

Resource and Production – Consists mainly of costs related to the purchasing or generating of electricity, water, or recycled water as well as disposing of solid waste matter and sewage effluent for the respective City utilities.

Interfund Services – Includes two types of expenses. The first type is for charges that one department or fund charges to another for services provided, which includes charges calculated by the Indirect Cost Allocation Plan. The Indirect Cost Allocation Plan includes costs that are typically termed "citywide overhead". Most of these costs are those expenditures which provide support services or oversight to another department or fund citywide. These costs are allocated based on an allocation factor, such as employee count or budgeted expenditures, which is used as the basis for distributing costs to departments or funds receiving the support or benefit. Examples of such expenditures that are allocated are for services provided by the City Manager's Office, City Attorney's Office, Finance and Human Resources. These service costs are allocated to other departments or funds in the Full Cost Allocation Plan. This plan is prepared by a third-party consultant every two or three years and include modest increases between updates. The second type of allocated charge is citywide in nature, funded through the City's internal service funds. Examples of these costs are citywide liability insurance costs and information technology costs that are apportioned to departments or funds in the City.

Capital Outlay – Includes small capital expense purchases not budgeted within the Capital Improvement Projects budget. Most individual capital purchases with a cost of less than $5,000 are expensed in this category.

Transfers to Other Funds – Includes all money moving to other funds. Transfers can be between the operating and capital improvement program budget to provide funding for capital projects or between different operating funds.

Debt Service – Funding provided to pay for the City's Debt Service obligations.

Types of Capital Projects

The Capital Improvement Program Budget categorizes projects as ***ongoing*** or ***distinct***.

Ongoing – the project does not have an identifiable completion date and project is needed indefinitely (e.g., maintenance of land or pavement)

Distinct – the project is one-time in nature and funding will be required for a predetermined amount of time (e.g., the building of a structure)

Strategic Pillars

The following are the strategic pillars established by the City Council to provide a framework for this budget document. In each department section, service level changes and performance and workload measures aligned to one of the Council-approved pillars below:



Enhance Community Engagement and Transparency



Deliver and Enhance High Quality Efficient Services and Infrastructure



Manage Strategically Our Workforce Capacity and Resources



Promote and Enhance Economic, Housing and Transportation Development



Promote Sustainability and Environmental Protection



Enhance Community Sports, Recreational and Art Assets



Ensure Compliance with Measure J and Manage Levi's Stadium

Capital Budget Reader's Guide

The Capital Improvement Project Budget document is organized by theme. As discussed earlier in this section, each theme is comprised of a ***Theme Overview***, followed by a ***Project Cost Summary***, a ***Funded Project*** section, and ***Unfunded Projects Summary***. Please see below for an example of a funded project page and an unfunded projects summary page.

FUNDED | ANNUAL CREEK TRAIL REHABILITATION PROGRAM

Project Number:	1203	**Theme / Category:**	Parks and Trails
Year Initiated:	2018	**Project Manager:**	Vincent Luchessi
Planned Completion Year:	Ongoing	**Department:**	Public Works
Project Type:	Ongoing	**Fund:**	533 - Streets and Highways
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Various locations along creek trails		



Project Description

In 2019, the City Council adopted the Bicycle Plan Update 2018. Policy 2.C.1 of the Bicycle Masterplan states: "Develop a trail pavement management plan by 2020 and request funding through the capital budget process to perform necessary pavement maintenance" in order to enhance standard operating practices for bicycle facility maintenance. The trail pavements were inspected by a pavement management consultant in 2019 and a pavement management plan was developed. This project performs pavement preventative maintenance and rehabilitation for the San Tomas Aquino Creek Trail (STACT) and Guadalupe River Trail, including application of seals, removal and replacement of failed asphalt, repair of miscellaneous amenities, and replacing worn-out striping and markings. Preventative maintenance and repair of failed pavements extends the useful life of the City's trail system assets.

Funding Sources

General Fund Capital Projects Reserve

	(1)	(2)	(3)	(3)	(4)	(4)	(4)	(5)
Funding Sources	**All Prior Actuals**	**2021/22**	**2022/23**	**2023/24**	**2024/25**	**2025/26**	**2026/27**	**Total**
Total Sources	-	$300,000	$360,000	$580,000	-	-	-	**$1,240,000**

Expenditures	**All Prior Actuals**	**2021/22**	**2022/23**	**2023/24**	**2024/25**	**2025/26**	**2026/27**	**Total**
Construction	-	$300,000	$300,000	$490,000	-	-	-	$1,090,000
Engineering	-	-	$60,000	$90,000	-	-	-	$150,000
Total Expenditures	-	$300,000	$360,000	$580,000	-	-	-	**$1,240,000**

(1) All Prior Actuals reflect the cumulative actual sources and expenditures since project inception.
(2) Project sources and expenditures for 2021/22 include carryover from the prior year.
(3) Project sources and expenditures for appropriation for Year 1 and Year 2 of the current biennial CIP budget.
(4) Project sources and expenditures for appropriation for next three years following the current biennial CIP budget.
(5) Total sources and expenditures of all prior year actuals, current and future year budgets.

UNFUNDED PROJECTS | PARKS AND TRAILS

NEW - 321 - Central Park Arbor Center Area Improvements					
FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	Five-Year CIP Total
$2,933,800	-	-	-	-	**$2,933,800**

In 2018, the City's Facility Condition Assessment Report (Kitchell), identified Central Park Arbor Center as "poor" and recommended for renewal. This project will replace the restroom, improve parking lot pathways, lighting, and landscaping. In 2019, the City was awarded a County of Santa Clara All Inclusive Playground Grant, and the Central Park Master Plan identifies the Arbor Center Area as a first year project. The restroom and pavilion parking lot will be used by the playground. Additional improvements around the new facility will be needed. Funds will be needed for restroom, parking lot and pathway improvements. Project will be undertaken as funding becomes available.

Note: Amount under any year reflects the unfunded amount for the project.

FUND ACCOUNTING

The accounts of the City are organized and operated on the basis of funds, each of which is considered a separate accounting entity. Government resources are allocated to and accounted for in individual funds based upon the purposes for which the resources are to be spent. A general description of each follows:

Governmental Fund Types

Governmental funds are those through which most governmental functions of the City are financed. The following are the City's Governmental Fund Types:

General Fund - Used to account for the general operations of the City.

Special Revenue Funds - Used to account for the proceeds of specific revenue sources that are legally restricted to expenditure for specific purposes. Examples of Special Revenue Funds include the Building Development Services Fund and the Housing Authority Fund.

Debt Service Funds - Used to account for the accumulation of financial resources to be used for the payment of principal and interest on General Government Operating and Capital long-term obligations, which are not accounted for in proprietary funds.

Capital Projects Funds - Used to account for financial resources to be used for the acquisition or construction of General Government major capital facilities.

Proprietary Fund Types

Proprietary funds are used to account for the City's ongoing organizations and activities which are similar to those often found in the private sector. Proprietary Fund Types include Enterprise Funds and Internal Service Funds and are described as follows:

Enterprise Funds - Used to account for operations (a) that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs and expenses, including depreciation, of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes. Examples of Enterprise Funds include the Electric Utility Fund and the Water Utility Fund.

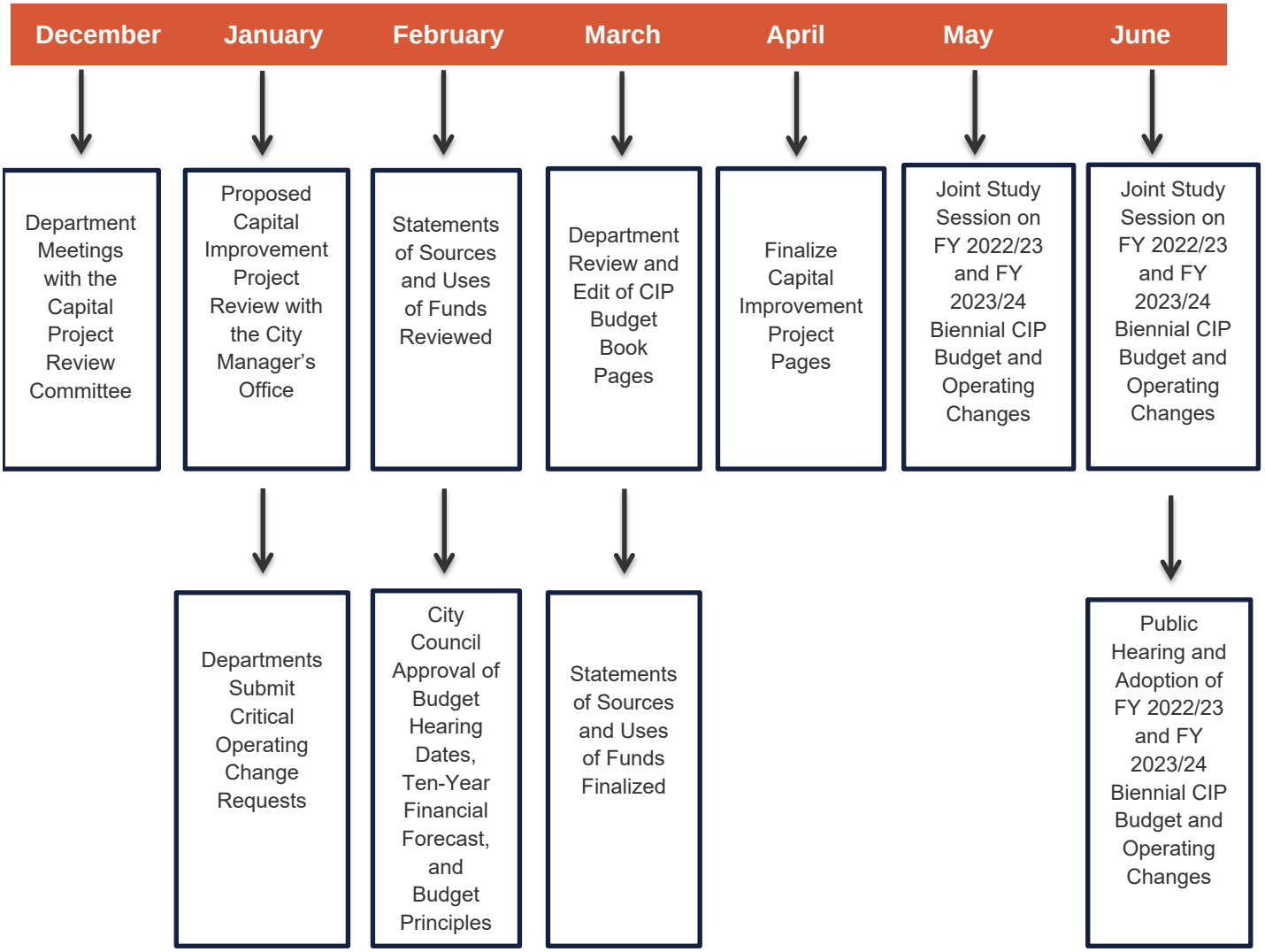
Internal Service Funds - Used to account for the financing of goods, services or facilities provided by one department or agency to other departments or agencies of the City, or to other governments, on a cost-reimbursement basis. Services provided include vehicle replacement, vehicle maintenance and operations, information technology, communications equipment, public

works capital projects management, special liability insurance claims, workers' compensation insurance and claims, and unemployment insurance. Examples of Internal Service Funds include the Special Liability Fund and Workers' Compensation Fund.

This budget document includes statements of sources and uses for all of the City's funds, categorized by the type of fund as described above. The financial statements for the capital project funds display the FY 2021/22 Estimate, the FY 2022/23 through FY 2026/27 Proposed, and the Five-Year CIP Total.

The operating budget funds are comprised of the General, Special Revenue, Debt Service, Enterprise, and Internal Service Funds. The financial statements for this group of funds includes the FY 2020/21 actuals, FY 2021/22 Amended Budget, FY 2021/22 Estimate, FY 2022/23 Adopted Budget, and FY 2022/23 Amended Budget. The FY 2021/22 Amended Budget is the adopted budget in addition to any budget amendments that were approved by City Council throughout the fiscal year, while the Estimate column shows what the expected revenue and expenditures will be for FY 2021/22. The FY 2022/23 Amended Budget column reflects amendments recommended to the FY 2022/23 Adopted Budget that are described in the Appendices section of this document.

BUDGET CALENDAR



BUDGET PRINCIPLES FOR FY 2022/23

(Approved by the City Council on February 8, 2022)

1. Make decisions within the context of the City's Code of Ethics and Values, especially being Fiscally Responsible, Communicative, and Service-Oriented.
2. Consider budget decisions with long-term implications taking into account data from the Ten-Year Financial Forecast.
3. To the extent possible, align ongoing expenditures with ongoing revenues to avoid negative impacts on future budgets and maintain the City's high financial management standards.
4. When addressing General Fund shortfalls, use a combination of ongoing and one-time solutions to balance the competing goals of aligning ongoing revenues and expenditures and minimizing the service delivery impacts to the community.
5. Continue cost control measures until the ongoing General Fund revenues and expenditures are in alignment.
6. Approve an exception to the Council Policy that dictates setting the General Fund Budget Stabilization Reserve at or above 25% of adopted budget expenditures; set the Reserve level at a minimum of 15% of expenditures and address any remaining FY 2022/23 shortfall with the use of the Land Sale Reserve.
7. Focus on projects and services that benefit the community as a whole.
8. Pursue economic development objectives and strategies to foster new public and private investment within Santa Clara, and to create employment opportunities.
9. Balance between compensation adjustments to retain and attract employees and funding for positions.
10. Use one-time unrestricted revenues (e.g., annual General Fund surplus) for one-time uses such as increasing reserves, funding capital or Information Technology projects, paying off debt, and/or paying off unfunded pension or other post-employment benefits liabilities.
11. Inform and communicate clearly and broadly to residents, businesses and employees regarding the City's fiscal position and budget; schedule hearings to promote active participation in the City Council's budget deliberations.
12. With limited exceptions, establish fees based on full cost recovery where individuals/businesses rather than the community at-large are benefitting from City services. This preserves limited unrestricted resources for providing services that benefit the community as a whole.
13. Focus on business process redesign in order to improve employee productivity and the quality, flexibility, and cost-effectiveness of service delivery (e.g., streamlining, simplifying, reorganizing functions, and reallocating resources).
14. Explore expanding existing revenue sources and/or adding new revenue sources.
15. Engage employees to contribute new and innovative ideas during the department budget development process.
16. Use the General Plan as a primary long-term fiscal planning tool and link ability to provide City services to development policy decisions.

GLOSSARY

The following explanations of glossary and terms are presented to aid in understanding the information included in this document:

Abatement - A complete or partial cancellation of a levy imposed by a government and usually applied to tax levies, special assessments and service charges.

Accounting System - The total structure of records and procedures which discover, record, classify, summarize and report information on the results of operations and the financial position of a government or any of its funds, fund types, balanced account groups, or organizational components.

Accrual Basis of Accounting - A method of accounting that recognizes the financial effect of transactions, events, and interfund activities when they occur, regardless of the timing of related cash flows.

Adopted Budget - The annual City budget as approved by City Council on or before June 30 for the fiscal year beginning July 1. This adopted budget establishes the legal authority for the expenditure of funds. This formal action by the City Council sets the spending path for the year.

Agency Fund – To account for assets held by the City as an agent for individuals, private organizations, other governments, and/or other funds.

Allocation - To divide or share out financial resources or expenditures for a specific purpose to particular funds or departments.

American Recovery and Reinvestment Act (ARRA) - An act established by the federal government in February 2009 whose intent is to create and save jobs, spur economic activity and focus on long term growth through the funding of various projects and initiatives.

Appropriation - A legal authorization granted by the City Council to make expenditures and to incur obligations for specific purposes. For purposes of the Capital Improvement Program (CIP) budget, appropriations are automatically renewed, for the life of the project, unless altered or revoked. For the operating budget, appropriations lapse at the end of the fiscal year to the extent they have not been expended or encumbered.

Appropriations Limit - The California State Constitution limits a city's appropriations growth rate to two factors: changes in population, and either the change in California per capita income or the change in the local assessment roll due to non-residential new construction.

Assessed Valuation - A valuation set upon real estate or other property by a government as a basis for levying taxes. In California, the assessed valuation subject to ad valorem tax levy is governed by Proposition 13 and AB8 (1978).

Assets - A probable future economic benefit obtained or controlled by a particular entity as a result of past transactions or events. This includes financial resources such as cash, receivables, inventory and plant and equipment, net of depreciation.

Audit - A formal examination of the City's accounts by an independent audit firm to determine whether the City's financial statements fairly present the City's financial position and results of operations in conformity with Generally Accepted Accounting Principles.

Authorized Positions - Regular positions authorized in the budget to be employed during the fiscal year.

Balanced Budget - The budget for a fund is balanced when total budgeted resources, including revenues, transfers in from other funds, and available fund balance from the previous year, meets or exceeds total budgeted uses of resources, including expenses and transfers out to other funds.

Base Budget - The ongoing expense level necessary to maintain service levels previously approved by the City Council.

Basis of Accounting - The timing of recognition, that is, when the effects of transactions or events are recognized for financial reporting or budgeting purposes. The three bases of accounting for governmental agencies are: (1) cash basis (when cash is received or paid), (2) accrual basis (when the underlying transaction or event takes place), and (3) modified accrual basis (revenues are recognized in the accounting period in which they become available and measurable and expenditures are recognized in the accounting period in which the fund liability occurred).

Beginning Fund Balance - The amount of prior year's unappropriated funds used to finance appropriated expenses in the current budget year.

Biennial Budget - A consolidated budget document presented on a biennial basis that includes the City's Operating Budget and CIP Budget. The Operating and Capital Budgets are presented in alternating years to the City Council for approval.

Bond - A city may raise capital by issuing a written promise to pay a specified sum of money, called the face value or principal amount, at a specified date or dates in the future, together with periodic interest at a specific rate.

Bond Rating - An evaluation of a bond issuer's credit quality and perceived ability to pay the principal and interest on time and in full. Three agencies regularly review city bonds and generate bond ratings: Moody's Investors Service, Standard and Poor's and Fitch Ratings.

Budget - A plan of financial operation embodying an estimate of proposed expenditures for a given period and the estimated financial resources available to finance them. Used without any modifier, the term usually indicates a financial plan for a single fiscal year.

Budget Public Hearing - A public meeting at which any member of the community may appear and be heard regarding any item in the proposed budget as presented by the City Manager to the City Council.

Budget Transmittal Letter - A general discussion of the budget as presented in writing by the City Manager to the City Council. The message contains an explanation of principal budget items and summaries found in the budget.

Budgetary Control - The control or management of a government or enterprise in accordance with an approved budget for the purpose of keeping expenses within the limitations of authorized appropriations.

Capital Asset - Land, buildings, equipment, improvements to buildings, and infrastructure (i.e., roads, bridges and other immovable assets). The City's policy is to capitalize equipment with a cost exceeding $5,000 and building, improvements and infrastructure with costs exceeding $20,000. A capital asset is defined as an asset with a useful life extending beyond a single accounting period.

Capital Improvement - A permanent addition to the City's assets, including the design, construction or purchase of land, buildings, or facilities, or major renovations of same.

Capital Improvement Program (CIP) Budget - A plan of annual appropriation for capital improvements and various kinds of major facility maintenance. These projects are often multi-year in length, which requires funding beyond the two-year period in the biennial budget.

Capital Outlay - A budget category which includes all equipment having a unit cost of $1,000 or more, and an estimated useful life of over one year or capital improvements costing less than a certain dollar amount. Capital Outlay is budgeted in the operating budget in the Other Operating Expenditure Category.

Certificates of Participation (COPs) - This financing technique provides long-term financing through a lease, installment sale agreement or loan agreement. Certificates of Participation (COPs) allow the public to purchase participation in a stream of lease payments, installment payments or loan payments relating to the acquisition or construction of specific equipment, land or facilities. The lending agreement is secured by a lease on the acquired asset or other assets of the City.

Charges for Services - Fees and charges levied by City departments for services rendered (example: utility charges to customers, recreation program fees, engineering fees, etc.).

Comprehensive Annual Financial Report (CAFR) - The official annual report of the City's financial condition at the conclusion of the fiscal year, June 30. The report is prepared to conform to Generally Accepted Accounting Principles (GAAP) for governmental units and provides a quantitative look at the operating success, financial health, and compliance of the City's reporting units.

Community Development Block Grant (CDBG) - Provides eligible metropolitan cities and urban counties with annual direct grants to revitalize neighborhoods; expand affordable housing and economic opportunities; and/or improve community facilities and services, principally to benefit low- and moderate-income persons.

Community Facilities District (CFD) - A special district that can issue debt for the planning, design, acquisition, construction, and/or operation of public facilities, as well as provide public services. Special tax assessments levied by the district are used to repay the debt. A CFD can be formed only if approved by the majority of affected property owners.

Consumer Price Index (CPI) - A statistical measure of a weighted average of prices of a specified set of goods and services purchased by wage earners in urban areas.

Contingency - A budgetary reserve set aside for emergency or unanticipated expenditures, revenue shortfalls, and/or unknown expenditures.

Debt - Obligations of the City to repay, with or without interest, in installments and/or at a later date, some amount of money utilized resulting from the borrowing of money or from the purchase of goods and services. Debts of governments include bonds, notes and COPs.

Debt Financing - Issuance of bonds and other debt instruments to finance municipal improvements and services.

Debt Service - Payment of the principal and interest on an obligation resulting from the issuance of bonds, COPs or other debt instruments.

Deficit - An excess of expenditures or expenses over revenue (resources).

Department - An organizational unit comprised of divisions and/or programs. It is the basic unit of service responsibility encompassing a broad mandate of related activities. Department directors generally report directly to the City Manager's Office, for instance, Fire and Finance.

Depreciation - An allocation of the cost of fixed assets (buildings, plant or equipment) over the estimated useful life of the asset.

Designation - A portion of fund equity set aside by Council Action for a specific purpose.

Dissolution Act - Also known as Redevelopment Dissolution Act; on December 29, 2011 the California Supreme Court found the Dissolution Act (ABx1 26) constitutional in the California Redevelopment Association vs. Matosantos case. The Act continued the suspension and prohibition of most redevelopment activities in effect since late June 2011; dissolved RDAs as of February 1, 2012; created successor agencies and oversight boards; and established roles for the County-Auditor Controller, the Department of Finance and State Controller's Office in the dissolution process and satisfaction of enforceable obligations of former RDAs.

Division - An organizational unit within a City department. For instance, Fire Field Operations, Fire Community Risk Reduction, and Fire Training.

Encumbrance - Obligations in the form of purchase orders, contracts or salary commitments which are chargeable to an appropriation and for which a part of the appropriation is reserved. They cease to be encumbrances when paid.

Enterprise Fund - Used to account for operations: a) that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs and expenses, including depreciation or capital replacement, of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

Environmental Impact Report (EIR) - An assessment of the likely influence a project might have on the environment.

Equity - The net assets of a fund (i.e. the assets less the liabilities on a fund balance sheet).

Expenditure - Actual cash disbursements for the cost of goods delivered or services rendered to the City in a Governmental Fund.

Expenditure Object Category (Expenditure Category) - Expenditure categories are a group of similar expenditure objects.

Expense - The cost incurred from providing goods or services related to the City's operations in Proprietary Funds.

Fee - The payment for direct receipt of a public service by the party who benefits from the service.

Fiscal Year - The time period designated by the City signifying the beginning and ending period for recording financial transactions. Consistent with all cities and counties in the State of California, the City of Santa Clara has specified July 1 to June 30 as its fiscal year.

Franchise - A special privilege granted by a government, permitting the continued use of public property, such as city streets and usually involving the elements of a monopoly or regulation, for example cable TV, gas, refuse, and others.

Full-Time Equivalent - Refers to one full-time equivalent position, which equals 40 hours per week, 52 weeks per year.

Fund - An independent fiscal and accounting entity with a self-balancing set of accounts recording its assets, liabilities, fund equity, revenues and expenditures or expenses and other changes in residual fund equity or balances, segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, limitations or public policy.

Fund Balance - The amount of financial resources immediately available for use. Generally, this represents the difference between unrestricted current assets over current liabilities.

Fund Type - A category into which funds with similar characteristics are grouped. The fund types used in the City budget are General, Special Revenue, Capital Projects, Enterprise, Internal Service and Debt Service funds.

Gas Tax – State tax received from gasoline sales utilized solely for street related purposes, such as new construction, rehabilitation or maintenance.

General Fund - The primary fund of the City used to account for all revenues and expenditures of the City not accounted for in another fund. Examples of departmental operations accounted for in the General Fund include the City Council, Police and Fire Departments, Library, Parks and Recreation, and others.

Generally Accepted Accounting Principles (GAAP) - Uniform minimum standards and guidelines for financial accounting and reporting that govern the form and content of the financial statements of an entity. GAAP encompass the conventions, rules and procedures necessary to define accepted accounting practice at a particular time. GAAP provide a standard by which to measure financial presentations. The primary authoritative body on the application of GAAP to State and local governments is the GASB (Governmental Accounting Standards Board).

Governmental Accounting - The composite activity of analyzing, recording, summarizing, reporting, and interpreting the financial transactions of governments.

Governmental Accounting Standards Board (GASB) - The authoritative accounting and financial reporting standard-setting body for government entities.

Governmental Fund - A fund type to account for tax-supported activities. There are four different types of governmental funds: the General Fund, Special Revenue Funds, Debt Service Funds and Capital Projects Funds.

Grant - Contributions of cash or other assets from another government entity to be used or expended for a specific purpose, activity or facility. An example is the Community Development Block Grant given by the federal government.

HOME Program – Federal housing assistance program that provides funds to low- and very low- income families for both rental units and privately-owned dwellings.

Housing and Urban Development (HUD) - The Federal agency whose mission is to increase home ownership, support community development and increase access to affordable housing free from discrimination.

Housing Authority - The City of Santa Clara Housing Authority was established by Resolution 11-7827 on February 22, 2011 to ensure the provision of safe and sanitary housing for persons of low income.

Indirect Cost Allocation Plan - The City uses an indirect cost allocation plan to ensure that enterprises and certain special revenue supported operations pay for themselves and are not subsidized by City taxpayers. General Fund supported central services costs such as payroll, accounting, data processing, personnel, city management and facilities maintenance are allocated to those funds benefiting from these services based on statistical data reflecting use of these support services.

Infrastructure - Facilities on which the continuance and growth of a community depend on such as roads, water lines, sewers, public buildings, parks and airports.

Interest and Rent - Interest income on investments and rental income received on property owned by the City.

Interfund Services - Services provided by one fund within the City for the benefit of another fund for which the benefitting fund is charged a fee (e.g., payroll services for the Electric Utility Department).

Interfund Transfers - With Council approval, resources may be transferred from one City fund to another. The purpose of the majority of transfers is to reimburse a fund that has made expenditures on behalf of another fund. Less often, a transfer may be made to open or close a fund.

Intergovernmental - Revenue received from other government entities (e.g., grants).

Internal Service Funds - These funds account for special activities and services performed by a designated department for other departments in the City on a cost reimbursement basis.

Legal Debt Limit - Per section 6.07 of the City Charter, bonded indebtedness of the City may not exceed 10% of the total assessed valuation of property within the City, exclusive of any indebtedness incurred for the purpose of water supply, sewers or storm drains.

Levi's Stadium - The stadium is located at 4900 Marie P. DeBartolo Way, Santa Clara and is the home of the San Francisco 49ers professional football team. It has a permanent seating capacity of approximately 68,500 seats with expansion to approximately 75,000 seats for larger events, such as an NFL Super Bowl. The stadium was built based on the City of Santa Clara approved Measure J, the Santa Clara Stadium Taxpayer Protection and Economic Progress Act, on June 8, 2010.

Levy - An amount of taxes, special assessments or service charges imposed by a government for the support of government activities.

Liability - Probable future sacrifices of economic benefits arising from present obligations of a particular entity to transfer assets or provide services to other entities in the future as a result of past transactions or events. That is, a financial obligation or claim of financial resources of a specific fund to be liquidated at a future date.

Long-term Debt - Debt with a maturity of more than one year after the date of issue.

Mission - The overriding purpose of the department, division, or program.

Modified Accrual Basis of Accounting - Revenues are recognized in the accounting period in which they become available and measurable; expenditures are recognized in the accounting period in which the fund liability is incurred (if measurable), except for unmatured interest on general long-term debt and certain similar accrued obligations, which should be recognized when due.

Municipal Code - A compilation of City Council approved ordinances currently in effect. The Code defines City policy in various categories, for example, Civil Service rules, traffic regulations, sanitation and health standards, building regulations and planning and zoning regulations.

Object Category - See Expenditure Object Category.

Operating Budget - The portion of the budget that pertains to the City's daily operations and activities engaged in to provide services to the community. The operating budget contains appropriations for such expenditures as personnel (salaries, wages and benefits), supplies and materials, utilities, travel and fuel.

Ordinance - A formal legislative enactment by City Council. It has the full force and effect of law within City boundaries unless pre-empted by a higher form of law (State or federal). An ordinance has a higher legal standing than a resolution. Revenue raising measures, such as the imposition of taxes, special assessments and service charges are some examples of actions that would require the enactment of an ordinance.

Other Financing Sources - Changes in residual fund equity or balances not arising from revenues or expenditures/expenses. Includes governmental fund general long-term debt proceeds, amounts equal to the present value of minimum lease payments arising from capital leases, proceeds from the sale of general fixed assets and operating transfers in.

Performance Measures - This is a non-financial measurement of activity such as number of meters read, number of bills sent, number of customer service calls handled and response time to emergency calls. Performance-based budgeting incorporates performance measures into the budget process.

Program - A program is a specific service or activity that falls under departmental divisions. Programs provide for a lower level of detail regarding a Department's function. For instance, the Traffic Program under the Police Field Operations Division.

Property Tax - An ad valorem (based on value) tax on real property and tangible personal property levied by the local government on the property located within the City's jurisdiction. Property tax is determined by two factors: the assessed value of the property and the tax rate for the area in which the property is located.

Public Facilities Financing Corporation (PFFC) - The City of Santa Clara Public Facilities Financing Corporation (PFFC) was formed in 1997 for the purpose of issuing COPs to provide financing for the construction of major City facilities. Members of the City Council are also members of the PFFC Board. Debt service on the COPs is secured by lease payments made by the City's General Fund to the PFFC for the use of the constructed facilities for public purposes. In accordance with lease agreements, the PFFC assigns lease payments received from the City to the trustee for payment to the certificate holders.

Redevelopment Dissolution Act - See Dissolution Act.

Reimbursement - Repayments of amounts remitted on behalf of another party, or interfund transactions that constitute reimbursements to a fund for expenditures or expenses initially made from it but properly applied to another fund.

Reserve - An account used to earmark a portion of fund balance to indicate that it is not available for expenditure or legally segregated for a specific future use.

Resolution - A special or temporary legislative order of the City Council/Agency/Authority. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the City. A resolution requires less legal formality and has a lower legal status than an ordinance.

Revenue - Resources received by the government available for use in supporting services including such items as taxes, fees, permits, licenses, grants and interest.

Risk Management - An organized attempt to protect a government's assets against accidental loss in the most economical method. The City is exposed to various risks of losses related to torts, errors and omissions, general liability, injuries to employees and unemployment claims. Claims, expenditures and liabilities are reported when it is probable that a loss has occurred and the amount of that loss can be reasonably estimated using actuarial methods or other estimating techniques. These losses include an estimate of claims that have been incurred but not reported.

Sales Tax - A tax imposed by the government on retailers at the point of sale for the privilege of selling tangible personal property. It is usually calculated as a percentage of the selling price and collected by the retailer from the consumer. The rate in the City of Santa Clara is 9.0%.

Silicon Valley Power (**SVP)** - The City's Electric Utility Department provides electricity to City residents and businesses under the name Silicon Valley Power.

Special Assessment – A compulsory levy made against certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties.

Special Revenue Fund – A fund in which revenue collected is restricted by the City, State or federal government as to how the city might spend its resources.

Sports and Open Space Authority (SOSA) – The City of Santa Clara Sports and Open Space Authority (SOSA) was created by the City Council in 1974 for the acquisition and development of open space within the City. The members of the City Council are also members of SOSA's Board of Directors and, as such, are authorized to transact business and exercise power to purchase, lease or otherwise obtain and dispose of real and personal property, to acquire, construct, maintain, repair, manage and operate real and personal property, including leasing to private operators for commercial purposes, surplus space which is not economical to use for open space planning.

Stadium Authority – The Stadium Authority was established by the City Council in 2011 to provide for the development and operation of Levi's Stadium. The Stadium Authority's governing board is the seven members of the City Council. The Stadium Authority will own, develop, construct, operate and maintain the Stadium, and have all powers granted to it by the City. The Stadium Authority is a separate and distinct legal entity, and the City is not liable for the debts or obligations of the Stadium Authority.

Strategic Pillar – The City Council adopted seven focus areas for City operations: 1. Promote and Enhance Economic, Housing and Transportation Development; 2. Deliver and Enhance High Quality Efficient Services and Infrastructure; 3. Enhance Community Sports, Recreational and Arts Assets; 4. Enhance Community Engagement and Transparency; 5. Ensure Compliance with Measure J and Manage Levi's Stadium; 6. Manage Strategically our Workforce Capacity and Resources; and 7. Promote Sustainability and Environmental Protection.

Subsidy – A grant by a government entity to another government entity to pay all or a portion of an activity of the government deemed advantageous to the public.

Successor Agency to the Former Redevelopment Agency of the City of Santa Clara – Pursuant to State legislation ABx1 26, the "Dissolution Act," the Redevelopment Agency (RDA) of the City of Santa Clara was dissolved effective February 1, 2012. The City has elected to become the Successor Agency for the RDA non-housing functions, responsible for paying off the former Redevelopment Agency's existing debts, disposing of the former Redevelopment Agency's properties and assets to help pay off debts, returning revenues to the local government entities that receive property taxes, and winding down the affairs of the former Redevelopment Agency. The City has also elected to retain the former Redevelopment Agency's housing functions, including retaining all of the housing assets, rights, power, duties, obligations and functions previously performed by the Redevelopment Agency in administering its Low and Moderate Income Housing Fund.

Surplus – An excess of revenue (resources) over expenditures or expenses.

Taxes – Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. The term does not include specific charges made against particular persons or property for permanent benefits such as special assessments. Neither does the term include charges for services rendered only to those paying such charges as, for example, water service charges.

Ten-Year Financial Plan – A strategic planning document showing the estimated results of operations and capital improvement project requirements over the next ten years. This plan is reviewed and accepted by Council and no appropriations result from that acceptance.

Theme – The capital budget is aligned to twelve categories (Administrative Facilities, Community Facilities, Convention Center, Electric Utility, Other Community Projects, Parks and Trails, Sewer Utility, Solid Waste, Storm Drains, Technology and Equipment, Transportation, and Water and Recycled Water Utilities).

Tourism Improvement District (TID) – The Santa Clara Tourism Improvement District was established in 2004 as a marketing revenue supplement to assist the Santa Clara Convention and Visitors Bureau (CVB) with marketing the City of Santa Clara to hotel and convention center groups and visitors. The activities to be provided to the district will be funded by the levy of assessments.

Transient Occupancy Tax (TOT) – A locally controlled tax imposed on travelers who stay in temporary lodging facilities for stays thirty days or less. The rate in the City of Santa Clara is currently 11.5%.

Trust Fund – Used to account for assets held by the City in a trustee capacity.

User Charges – The payment of a fee for direct receipt of a public service by the party benefiting from the service.

ACRONYMS

AB	Assembly Bill
ADA	American with Disabilities Act
AIPG	All Inclusive Playground Grant
AMH	Automatic Handling System
ARPA	American Rescue Plan Act
ARRA	American Recovery and Reinvestment Act
ASAI	Average System Availability Index
BAREC	Bay Area Research Extension Center
BLS	Basic Life Support
BMP	Below Market Price
BNPEA	Bayshore North Project Enhancement Authority
BSR	Budget Stabilization Reserve
CAFR	Comprehensive Audited Financial Report
CAHF	City Affordable Housing Fund
CalOES	State of California Office of Emergency Services
CalPERS	California Public Employees' Retirement System
CCTV	Closed-Circuit Television
CDBG	Community Development Block Grant
CEQA	California Environmental Quality Act
CFD	Community Facilities District
CIP	Capital Improvement Program
CLT	Contribution In-Lieu of Tax
CMMS	Computerized Maintenance Management System
CNG	Compressed Natural Gas
COLA	Cost of Living Adjustment
COP	Certificates of Participation
COPS	Citizens' Option for Public Safety
CPI	Consumer Price Index
CPR/AED	Cardiopulmonary Resuscitation/Automated External Defibrillator
CPRS	California Parks and Recreation Society
CRC	Community Recreation Center

CSMFO	California Society of Municipal Finance Officers
CVB	Convention-Visitors Bureau
DA	Development Agreement
DDA	Disposition and Development Agreement
DTSC	Department of Toxic Substances Control
DVR	Donald Von Raesfeld Power Plant
EEO	Equal Employment Opportunity
EIR	Environmental Impact Report
EMS	Emergency Medical Services
EMT	Emergency Medical Technician
EOC	Emergency Operations Center
EOL	End of Life
EOPS	Enforceable Obligation Payment Schedule
ERAF	Educational Revenue Augmentation Fund
FEMA	Federal Emergency Management Agency
FERC	Federal Energy Regulatory Commission
FF&E	Furniture, Fixtures and Equipment
FHRMS	Finance Human Resources Management System
FMIS	Finance Management Information System
FOG	Fats, Oils, and Grease
FPPC	Fair Political Practices Commission
FTE	Full Time Equivalent (Employee)
FTHB	First Time Homebuyer
FY	Fiscal year
GAAP	Generally Accepted Accounting Practices
GASB	Governmental Accounting Standards Board
GDP	Gross Domestic Product
GFGC	General Fund General Contingency
GFOA	Government Finance Officers Association
GIS	Geographical Information Systems
GPS	Global Positioning System
GSI	Green Stormwater Infrastructure
GWh	Giga Watt Hour

HA	Housing Authority
HIPPA	Health Insurance Portability and Accountability Act
HMG	Hazard Mitigation Grant
HMI	Human Mechanical Interface
HOME	Home Investment Partnerships Act
HR	Human Resources
HUD	Housing and Urban Development
HVAC	Heating, Ventilation, and Air Conditioning
IBEW	International Brotherhood of Electric Workers
ISC/CRC	International Swim Center/Community Recreation Center
IT	Information Technology
JPA	Joint Power Agreement
kWh	Kilo Watt Hour
LED	Light Emitting Diodes
LEED	Leadership in Energy and Environmental Design
LF	Linear Feet
LLEBG	Local Law Enforcement Block Grants Program
LPD	Land, Property and Development
m:s	minutes: seconds
MCC	Motor Control Center
MOU	Memorandum of Understanding
MRP	Municipal Regional Stormwater National Pollutant Discharge Elimination Permit
Muni	Municipal
N/A	Not Applicable
NCIP	Neighborhood Conservation and Improvement Program
NCPA	Northern California Power Agency
NEPA	National Environmental Policy Act
O&M	Operations and Maintenance
OBAG	One Bay Area Grant
OSHA	Occupational Safety and Health Administration
OTS	California Office Traffic Safety
PBC	Public Benefits Charge
PCA	Property Condition Assessment

PEMHCA	Public Employees' Medical and Hospital Care Act (California)
PEPRA	Public Employees' Pension Reform Act of 2013
PERS	Public Employees' Retirement System
PG&E	Pacific Gas and Electric
PLC	Programmable Logic Control
POP	Problem Oriented Policing
RDA	Redevelopment Agency
RMRA	Roadway Repair and Accountability Act
RMRP	Retiree Medical Reimbursement Program
ROPS	Recognized Obligation Payment Schedule
RWF	Regional Wastewater Facility
SA	Successor Agency
SAIDI	System Average Interruption Duration Index
SB	Senate Bill
SCADA	Supervisory Council and Data Acquisition
SCAT	Specialized Crime Action Team
SCPD NSU	Santa Clara Police Department - Nuisance Suppression Unit
SCSA	Santa Clara Stadium Authority
SDPS	Storm Drain Pump Station
SFM	State Fire Marshal
SFPUC	San Francisco Public Utilities Commission
SOSA	Sports and Open Space Authority
SRT	Special Response Team
STACT	San Tomas Aquino Creek Trail
STEM	Science, Technology, Engineering and Math
SVACA	Silicon Valley Animal Control Authority
SVP	Silicon Valley Power (City owned Electric Utility)
SWRCB	State Water Resources Control Board
TBRA	Tenant-Based Rental Assistance
TDA	Transportation Development Act
TDM	Traffic Demand Management
TMP	Transportation Management Program
TOT	Transient Occupancy Tax

TPAC	Treatment Plant Advisory Committee
UMIS	Utility Management Information System
Uncl	Unclassified Employee
VLF	Vehicle License Fee
VoIP	Voice Over Internet Protocol
WiFi	Wireless Fidelity Communication Technology
WPCP	Water Pollution Control Plant

BUDGET SUMMARY | SOURCES

	FY 2021/22 Adopted	FY 2022/23 Adopted	FY 2022/23 Amended	Change FY 2021/22 to FY 2022/23	Change %
Revenue Sources[1]:					
Property Tax	71,639,000	75,069,000	75,341,000	3,702,000	5.2%
Sales Tax	58,183,000	60,959,000	60,173,000	1,990,000	3.4%
Transient Occupancy Tax	9,000,000	12,600,000	12,600,000	3,600,000	40.0%
Franchise Tax	4,630,000	4,780,000	4,780,000	150,000	3.2%
Gas Tax	5,200,000	5,400,000	5,900,000	700,000	13.5%
Other Taxes	1,826,327	1,866,617	1,867,617	41,290	2.3%
Planning Fees	6,400,000	6,617,000	6,775,000	375,000	5.9%
Other Fees	33,127,922	71,737,111	73,303,513	40,175,591	121.3%
Licenses and Permits	11,637,995	12,008,995	11,832,995	195,000	1.7%
Fines and Penalties	1,496,135	1,534,089	1,465,000	(31,135)	(2.1%)
Rents and Leases	6,385,633	8,200,883	7,689,666	1,304,033	20.4%
Electric Utility	519,666,171	586,240,686	591,932,383	72,266,212	13.9%
Electric Special Revenues	31,839,508	34,475,644	33,382,905	1,543,397	4.8%
Water Utility	47,500,000	46,312,500	46,312,500	(1,187,500)	(2.5%)
Sewer Utility	42,976,233	42,997,704	40,518,345	(2,457,888)	(5.7%)
Water Recycling Utility	5,200,000	5,200,000	5,200,000	0	0.0%
Solid Waste Services	33,135,000	35,579,000	36,935,092	3,800,092	11.5%
Storm Drain Fees	2,908,000	2,944,000	2,908,000	0	0.0%
Miscellaneous Charges for Services	5,449,367	6,279,342	6,498,387	1,049,020	19.3%
Grant Revenue	15,069,719	989,097	989,097	(14,080,622)	(93.4%)
Housing Related	2,025,391	2,025,016	1,623,337	(402,054)	(19.9%)
Other Agencies	42,128,685	4,632,112	5,221,998	(36,906,687)	(87.6%)
Other Revenues	12,781,813	16,920,287	16,920,287	4,138,474	32.4%
State Revenues	162,000	162,000	160,000	(2,000)	(1.2%)
Traffic Mitigation	1,531,500	1,531,500	1,000,000	(531,500)	(34.7%)
Interest Income	10,010,228	10,199,344	9,810,660	(199,568)	(2.0%)
Reimbursements	5,614,872	5,878,752	6,294,102	679,230	12.1%
Developer Contributions	38,861,733	6,767,701	20,021,442	(18,840,291)	(48.5%)
Sale of Land or Property	100,000	80,000	80,000	(20,000)	(20.0%)
Bond Proceeds	18,588,216	0	0	(18,588,216)	(100.0%)
Interdepartmental Revenue	84,471,722	87,069,620	88,977,303	4,505,581	5.3%
Transfers From	106,559,744	44,563,785	47,236,179	(59,323,565)	(55.7%)
Gross Revenue	**1,236,105,914**	**1,201,620,785**	**1,223,749,808**	**(12,356,106)**	**(1.0%)**
Less Transfers In and Interfund Revenues[2]	(191,031,466)	(131,633,405)	(136,213,482)	54,817,984	(28.7%)
Net Revenue	**1,045,074,448**	**1,069,987,380**	**1,087,536,326**	**42,461,878**	**4.1%**
Capital Improvement Program Carryover	**143,343,514**	**0**	**0**	**(143,343,514)**	**(100.0%)**
Use of Reserves	**28,907,185**	**(38,070,524)**	**37,299,568**	**8,392,383**	**100.0%**
Total Net Sources[3]	**1,217,325,147**	**1,031,916,856**	**1,124,835,894**	**(92,489,253)**	**(7.6%)**

BUDGET SUMMARY | USES

	FY 2021/22 Adopted	FY 2022/23 Adopted	FY 2022/23 Amended	Change FY 2021/22 to FY 2022/23	Change %
Expenditures[1]:					
Operating Budget:					
City Council	829,205	859,377	861,105	31,900	3.8%
City Attorney's Office	3,097,380	3,222,887	3,202,735	105,355	3.4%
City Clerk's Office	1,470,231	1,871,218	2,076,112	605,881	41.2%
City Auditor	1,075,970	1,250,526	1,224,141	148,171	13.8%
City Manager's Office	5,442,069	5,695,535	5,755,321	313,252	5.8%
Community Development Department	23,938,049	23,217,718	23,680,861	(257,188)	(1.1%)
Electric Utility	529,959,140	614,266,787	675,885,991	145,926,851	27.5%
Finance Department	16,363,472	17,207,791	17,820,990	1,457,518	8.9%
Fire Department	60,581,403	62,981,272	62,184,871	1,603,468	2.6%
Human Resources	4,133,810	4,313,246	4,508,710	374,900	9.1%
Information Technology	12,284,229	12,272,415	12,958,301	674,072	5.5%
Library Department	10,764,727	11,159,488	11,130,451	365,724	3.4%
Parks & Recreation	22,940,877	24,003,461	23,743,141	802,264	3.5%
Police Department	80,454,471	84,155,066	85,444,381	4,989,910	6.2%
Public Works	79,441,436	82,480,815	83,367,913	3,926,477	4.9%
Water and Sewer Utility Dept	95,628,494	119,239,036	86,940,128	(8,688,366)	(9.1%)
Non-Departmental[4]	61,939,938	34,543,443	38,660,265	(23,279,673)	(37.6%)
Other Agency	5,420	5,420	5,420	0	0.0%
Internal Services	15,358,000	13,915,290	15,793,000	435,000	2.8%
Debt Service	39,286,574	19,842,227	19,841,227	(19,445,347)	(49.5%)
Gross Operating Budget	**1,064,994,895**	**1,136,503,018**	**1,175,085,064**	**110,090,169**	**10.3%**
Less Transfers Out and Interfund Expenses[2]	(178,378,596)	(205,298,512)	(200,317,482)	(21,938,886)	12.3%
Net Operating Budget	**886,616,299**	**931,204,506**	**974,767,582**	**88,151,283**	**9.9%**
Capital Improvement Program Budget:					
Total Capital Improvement Program	333,428,673	96,689,893	147,580,629	(185,848,044)	(55.7%)
Public Works Management Services	3,962,714	4,022,457	3,941,683	(21,031)	(0.5%)
Less Transfers Out	(6,682,539)	0	(1,454,000)	5,228,539	(78.2%)
Total Capital Improvement Program Budget[3]	**330,708,848**	**100,712,350**	**150,068,312**	**(180,640,536)**	(54.6%)
Total Net Uses	**1,217,325,147**	**1,031,916,856**	**1,124,835,894**	**(92,489,253)**	**(7.6%)**

[1] *Excludes Stadium Authority operating budget*

[2] *Excludes internal services fund operating budget, non-City Convention Center activities, and all transfers*

[3] *Excludes Capital Improvement Program Carryover in FY 2022/23Adopted and Amended budgets; included in FY 2021/22 Adopted Budget*

[4] *Includes Convention Center operating budget*

BUDGET SUMMARY | REVENUE SUMMARY

Fund Type	FY 2020/21 Actual	FY 2021/22 Adopted	FY 2022/23 Adopted	FY 2022/23 Amended	Year-on-Year Change	Change %
General Fund						
001 General Fund	240,695,681	256,944,069	242,076,684	242,058,385	(14,885,684)	(5.8%)
Total General Fund	**240,695,681**	**256,944,069**	**242,076,684**	**242,058,385**	**(14,867,385)**	**(5.8%)**
Special Revenue Funds						
463 Bridge Maintenance District #2 Fund	93,197	80,000	80,000	80,000	0	0.0%
155 Building Development Services Fund	0	31,643,097	14,112,000	14,112,000	(17,531,097)	(55.4%)
220 Building Special Programs and Training Fund	69,376	63,395	63,395	63,395	0	0.0%
165 City Affordable Housing Fund	3,411,072	657,000	657,000	682,000	25,000	3.8%
027 Community Facilities District No. 2019-1 (Lawrence Station) Fund	195,280	376,327	387,617	387,617	11,290	3.0%
026 Convention Center Maintenance District Fund	1,707,470	1,698,119	1,878,119	1,878,119	180,000	10.6%
124 Developer Traffic Payments Fund	778,210	0	0	0	0	0.0%
025 Downtown Parking Maintenance Fund	163,788	14,200	14,200	14,200	0	0.0%
077 Endowment Care Fund	222,753	118,000	118,000	118,000	0	0.0%
144 Engineering Operating Grant Trust Fund	216,287	0	0	0	0	0.0%
079 Expendable Trust Fund	811,461	0	0	0	0	0.0%
178 Fire Operating Grant Trust Fund	61,634	0	0	32,745	32,745	0.0%
121 Gas Tax Fund	5,158,518	2,900,000	3,100,000	3,500,000	600,000	20.7%
562 Housing and Urban Development Fund	3,072,574	1,957,103	1,865,000	1,810,000	(147,103)	(7.5%)
164 Housing Authority Fund	356,607	261,000	261,000	280,000	19,000	7.3%
169 Housing Successor Agency Fund	13,202,257	350,000	350,000	350,000	0	0.0%
112 Library Operating Grant Trust Fund	90,058	0	0	0	0	0.0%
101 Other City Departments Operating Grant Trust Fund	4,927,668	0	0	0	0	0.0%
111 Parks and Recreation Operating Grant Trust Fund	357,132	147,984	147,984	124,769	(23,215)	(15.7%)
076 Perpetual Care Fund	550	500	500	500	0	0.0%
177 Police Operating Grant Trust Fund	732,142	0	0	0	0	0.0%
157 Prefunded Plan Review Fund	411,861	0	0	0	0	0.0%
067 Public Donations Fund	92,188	0	0	0	0	0.0%
221 Public, Educational, and Governmental Fee Fund	234,050	200,000	200,000	200,000	0	0.0%
122 Road Maintenance and Rehabilitation (SB1) Fund	2,400,529	2,400,000	2,400,000	2,500,000	100,000	4.2%
123 Traffic Mitigation Fund	3,420,049	1,681,500	1,681,500	1,150,000	(531,500)	(31.6%)
Total Special Revenue Funds	**42,186,711**	**44,548,225**	**27,316,315**	**27,283,345**	**(17,264,880)**	**(38.8%)**
Enterprise Funds						
093 Cemetery Fund	1,444,562	1,478,500	1,498,500	1,498,500	20,000	1.4%
860 Convention Center Enterprise Fund	650,606	8,352,205	13,603,635	13,603,635	5,251,430	62.9%

BUDGET SUMMARY | REVENUE SUMMARY

Fund Type	FY 2020/21 Actual	FY 2021/22 Adopted	FY 2022/23 Adopted	FY 2022/23 Amended	Year-on-Year Change	Change %
Enterprise Funds						
191 Electric Operating Grant Trust Fund	35,708,758	31,883,769	34,522,118	33,429,379	1,545,610	4.8%
091 Electric Utility Fund	497,904,492	530,687,026	594,686,986	589,799,417	59,112,391	11.1%
094 Sewer Utility Fund	65,035,938	39,756,481	40,459,345	40,459,345	702,864	1.8%
096 Solid Waste Fund	27,585,212	33,643,600	36,087,600	37,280,456	3,636,856	10.8%
097 Water Recycling Fund	5,966,922	5,703,831	5,708,446	5,708,446	4,615	0.1%
092 Water Utility Fund	52,420,557	49,489,630	48,358,520	48,358,520	(1,131,110)	(2.3%)
Total Enterprise Funds	**686,717,047**	**700,995,042**	**774,925,150**	**770,137,698**	**69,142,656**	**9.9%**
Internal Service Funds						
048 Communication Acquisitions Fund	536,853	584,334	606,984	829,358	245,024	41.9%
053 Fleet Operations Fund	4,728,268	5,116,150	5,277,356	5,503,082	386,932	7.6%
045 Information Technology Services Fund	11,674,254	12,084,229	12,072,415	12,259,626	175,397	1.5%
044 Public Works Capital Projects Management Fund	3,821,799	3,962,714	4,114,234	3,941,683	(21,031)	(0.5%)
082 Special Liability Insurance Fund	7,424,082	12,343,000	7,930,290	9,554,000	(2,789,000)	(22.6%)
087 Unemployment Insurance Fund	667,577	550,000	150,000	0	(550,000)	(100.0%)
050 Vehicle Replacement Fund	3,404,618	4,582,911	4,012,324	4,152,585	(430,326)	(9.4%)
081 Workers' Compensation Fund	5,900,488	5,665,000	5,835,000	5,835,000	170,000	3.0%
Total Internal Service Funds	**38,157,939**	**44,888,338**	**39,998,603**	**42,075,334**	**(2,813,004)**	**(6.3%)**
Capital Improvement Program Funds						
593 Cemetery Capital Fund	300,000	8,409	0	9,225	816	9.7%
865 Convention Center Capital Fund	3,857,408	0	0	0	0	0.0%
591 Electric Utility Capital Fund	36,655,865	44,380,567	30,397,677	93,761,481	49,380,914	111.3%
536 Fire Department Capital Fund	290,796	837,110	251,602	588,153	(248,957)	(29.7%)
539 General Government Capital Fund	4,098,669	1,555,000	912,104	425,000	(1,130,000)	(72.7%)
537 Library Department Capital Fund	128,058	7,872	0	281,831	273,959	3480.2%
532 Parks and Recreation Capital Fund	4,398,469	16,210,410	200,000	500,000	(15,710,410)	(96.9%)
542 Patrick Henry Drive Infrastructure Improvement Fund	0	0	0	69,205	69,205	0.0%
538 Public Buildings Capital Fund	1,968,801	397,953	112,231	1,189,532	791,579	198.9%
597 Recycled Water Capital Fund	550,000	50,000	50,000	0	(50,000)	(100.0%)
540 Related Santa Clara Developer Fund	1,324,509	1,652,839	2,501,585	2,902,465	1,249,626	75.6%
594 Sewer Utility Capital Fund	46,796,471	28,380,716	40,757,915	4,364,913	(24,015,803)	(84.6%)
596 Solid Waste Capital Fund	753,500	439,700	668,833	743,000	303,300	69.0%
535 Storm Drain Capital Fund	5,978,342	2,046,169	1,817,582	2,417,432	371,263	18.1%
534 Street Lighting Capital Fund	168,402	0	75,000	71,455	71,455	0.0%
533 Streets and Highways Capital Fund	22,399,526	45,998,780	13,357,027	15,029,877	(30,968,903)	(67.3%)

BUDGET SUMMARY | REVENUE SUMMARY

Fund Type	FY 2020/21 Actual	FY 2021/22 Adopted	FY 2022/23 Adopted	FY 2022/23 Amended	Year-on-Year Change	Change %
Capital Improvement Program Funds						
541 Tasman East Infrastructure Improvement Fund	175,757	1,192,891	0	0	(1,192,891)	(100.0%)
592 Water Utility Capital Fund	4,824,312	6,285,000	6,360,000	0	(6,285,000)	(100.0%)
Total Capital Improvement Program Funds	**134,668,885**	**149,443,416**	**97,461,556**	**122,353,569**	**(27,089,847)**	**(18.1%)**
Other Agency Funds						
801 Sports and Open Space Authority Fund	267	250	250	250	0	0.0%
Total Other Agency Funds	**267**	**250**	**250**	**250**	**0**	**0.0%**
Debt Service Funds						
491 Electric Utility	13,736,728	16,305,884	16,548,917	16,548,917	243,033	1.5%
431 Public Facilities Financing Corporation Fund	2,500,647	2,503,439	1,404,275	1,403,275	(1,100,164)	(43.9%)
494 Sewer Utility	1,432,799	20,477,251	1,889,035	1,889,035	(18,588,216)	(90.8%)
Total Debt Service Funds	**17,670,174**	**39,286,574**	**19,842,227**	**19,841,227**	**(19,445,347)**	**(49.5%)**
Grand Total Revenues	**1,160,096,704**	**1,236,105,914**	**1,201,620,785**	**1,223,749,808**	**(12,356,106)**	**(1.0%)**

BUDGET SUMMARY | EXPENDITURES SUMMARY

Fund Type	FY 2020/21 Actual	FY 2021/22 Adopted	FY 2022/23 Adopted	FY 2022/23 Amended	Year-on-Year Change	Change %
General Fund						
001 General Fund	266,200,689	286,025,931	264,636,922	269,591,355	(16,434,576)	(5.7%)
Total General Fund	**266,200,689**	**286,025,931**	**264,636,922**	**269,591,355**	**(16,434,576)**	**(5.7%)**
Special Revenue Funds						
463 Bridge Maintenance District #2 Fund	140,000	80,000	80,000	80,000	0	0.0%
155 Building Development Services Fund	0	12,428,158	12,581,772	13,048,582	620,424	5.0%
220 Building Special Programs and Training Fund	95,147	44,995	44,995	61,765	16,770	37.3%
165 City Affordable Housing Fund	818,044	1,431,111	1,447,378	1,464,431	33,320	2.3%
027 Community Facilities District No. 2019-1 (Lawrence Station) Fund	7,724	286,798	350,507	350,507	63,709	22.2%
026 Convention Center Maintenance District Fund	1,245,462	1,698,119	1,878,119	1,878,119	180,000	10.6%
025 Downtown Parking Maintenance Fund	123,133	138,163	142,308	137,521	(642)	(0.5%)
077 Endowment Care Fund	25,537	28,000	28,000	28,000	0	0.0%
144 Engineering Operating Grant Trust Fund	189,586	0	0	0	0	0.0%
079 Expendable Trust Fund	352,747	0	0	0	0	0.0%
178 Fire Operating Grant Trust Fund	218,638	0	0	36,019	36,019	0.0%
121 Gas Tax Fund	3,610,356	2,482,144	3,509,479	2,985,000	502,856	20.3%
562 Housing and Urban Development Fund	3,202,131	3,684,839	2,575,398	2,379,814	(1,305,025)	(35.4%)
164 Housing Authority Fund	127,716	363,099	368,411	380,363	17,264	4.8%
169 Housing Successor Agency Fund	12,232,724	915,640	932,072	947,899	32,259	3.5%
112 Library Operating Grant Trust Fund	108,841	0	0	0	0	0.0%
101 Other City Departments Operating Grant Trust Fund	4,334,293	0	0	0	0	0.0%
111 Parks and Recreation Operating Grant Trust Fund	250,358	147,984	147,984	124,769	(23,215)	(15.7%)
076 Perpetual Care Fund	550	500	500	500	0	0.0%
177 Police Operating Grant Trust Fund	825,767	0	0	0	0	0.0%
157 Prefunded Plan Review Fund	1,004,507	0	0	0	0	0.0%
067 Public Donations Fund	26,343	0	0	0	0	0.0%
221 Public, Educational, and Governmental Fee Fund	43,311	200,000	200,000	200,000	0	0.0%
122 Road Maintenance and Rehabilitation (SB1) Fund	2,100,000	2,100,000	2,100,000	2,500,000	400,000	19.0%
123 Traffic Mitigation Fund	2,003,500	2,184,927	1,815,000	850,000	(1,334,927)	(61.1%)
Total Special Revenue Funds	**33,086,415**	**28,214,477**	**28,201,923**	**27,453,289**	**(761,188)**	**(2.7%)**
Enterprise Funds						
093 Cemetery Fund	1,335,730	1,481,057	1,535,529	1,540,618	59,561	4.0%
860 Convention Center Enterprise Fund	3,434,773	9,581,861	14,428,381	14,373,644	4,791,783	50.0%

BUDGET SUMMARY | EXPENDITURES SUMMARY

Fund Type	FY 2020/21 Actual	FY 2021/22 Adopted	FY 2022/23 Adopted	FY 2022/23 Amended	Year-on-Year Change	Change %
Enterprise Funds						
191 Electric Operating Grant Trust Fund	22,496,547	32,910,111	34,522,118	33,549,786	639,675	1.9%
091 Electric Utility Fund	445,363,882	497,049,029	579,744,669	642,336,205	145,287,176	29.2%
094 Sewer Utility Fund	61,080,985	36,727,359	62,519,070	34,174,214	(2,553,145)	(7.0%)
096 Solid Waste Fund	27,880,286	33,600,296	35,092,680	37,124,239	3,523,943	10.5%
097 Water Recycling Fund	6,457,368	5,759,582	5,805,348	5,729,413	(30,169)	(0.5%)
092 Water Utility Fund	48,552,069	53,141,553	50,914,618	47,036,501	(6,105,052)	(11.5%)
Total Enterprise Funds	**616,601,640**	**670,250,848**	**784,562,413**	**815,864,620**	**145,613,772**	**21.7%**
Internal Service Funds						
048 Communication Acquisitions Fund	338,465	584,334	606,984	829,358	245,024	41.9%
053 Fleet Operations Fund	4,342,142	5,161,720	5,330,229	5,561,850	400,130	7.8%
045 Information Technology Services Fund	11,818,419	12,084,229	12,072,415	12,758,301	674,072	5.6%
044 Public Works Capital Projects Management Fund	3,542,182	3,962,713	4,114,234	3,941,683	(21,030)	(0.5%)
082 Special Liability Insurance Fund	12,225,659	9,143,000	7,930,290	9,554,000	411,000	4.5%
087 Unemployment Insurance Fund	757,947	550,000	150,000	150,000	(400,000)	(72.7%)
050 Vehicle Replacement Fund	2,658,511	4,060,649	3,214,961	3,444,961	(615,688)	(15.2%)
081 Workers' Compensation Fund	4,011,178	5,665,000	5,835,000	6,089,000	424,000	7.5%
Total Internal Service Funds	**39,694,503**	**41,211,645**	**39,254,113**	**42,329,153**	**1,117,508**	**2.7%**
Capital Improvement Program Funds						
593 Cemetery Capital Fund	0	308,409	0	9,225	(299,184)	(97.0%)
865 Convention Center Capital Fund	711,167	3,500,000	0	0	(3,500,000)	(100.0%)
591 Electric Utility Capital Fund	44,468,742	126,557,162	30,397,677	93,761,481	(32,795,681)	(25.9%)
536 Fire Department Capital Fund	259,676	1,727,836	251,602	588,153	(1,139,683)	(66.0%)
539 General Government Capital Fund	7,065,193	11,041,114	912,104	425,000	(10,616,114)	(96.2%)
537 Library Department Capital Fund	132,677	237,973	0	281,831	43,858	18.4%
532 Parks and Recreation Capital Fund	9,380,988	25,007,151	3,892,990	4,626,797	(20,380,354)	(81.5%)
542 Patrick Henry Drive Infrastructure Improvement Fund	0	0	0	69,205	69,205	0.0%
538 Public Buildings Capital Fund	4,414,682	3,974,554	112,231	1,189,532	(2,785,022)	(70.1%)
597 Recycled Water Capital Fund	2,063	50,000	50,000	50,000	0	0.0%
540 Related Santa Clara Developer Fund	1,574,492	1,652,839	2,501,585	2,902,465	1,249,626	75.6%
594 Sewer Utility Capital Fund	38,384,989	69,106,996	40,328,667	19,815,641	(49,291,355)	(71.3%)
596 Solid Waste Capital Fund	515,218	623,700	654,885	743,000	119,300	19.1%
535 Storm Drain Capital Fund	3,386,813	5,677,705	1,818,582	2,417,432	(3,260,273)	(57.4%)
534 Street Lighting Capital Fund	180,707	5,949,505	75,000	71,455	(5,878,050)	(98.8%)
533 Streets and Highways Capital Fund	20,676,073	74,291,929	13,357,027	15,029,877	(59,262,052)	(79.8%)

BUDGET SUMMARY | EXPENDITURES SUMMARY

Fund Type	FY 2020/21 Actual	FY 2021/22 Adopted	FY 2022/23 Adopted	FY 2022/23 Amended	Year-on-Year Change	Change %
Capital Improvement Program Funds						
541 Tasman East Infrastructure Improvement Fund	170,921	199,514	0	2,876,218	2,676,704	1,341.6%
592 Water Utility Capital Fund	8,292,571	7,485,000	6,360,000	6,665,000	(820,000)	(11.0%)
Total Capital Improvement Program Funds	**139,616,972**	**337,391,387**	**100,712,350**	**151,522,312**	**(185,869,075)**	**(55.1%)**
Other Agency Funds						
801 Sports and Open Space Authority Fund	9,989	5,420	5,420	5,420	0	0.0%
Total Other Agency Funds	**9,989**	**5,420**	**5,420**	**5,420**	**0**	**0.0%**
Debt Service Funds						
491 Electric Utility	11,801,951	16,305,884	16,548,917	16,548,917	243,033	1.5%
431 Public Facilities Financing Corporation Fund	2,502,457	2,503,439	1,404,275	1,403,275	(1,100,164)	(43.9%)
494 Sewer Utility	1,180,215	20,477,251	1,889,035	1,889,035	(18,588,216)	(90.8%)
Total Debt Service Funds	**15,484,623**	**39,286,574**	**19,842,227**	**19,841,227**	**(19,445,347)**	**(49.5%)**
Grand Total Expenditures	**1,110,694,831**	**1,402,386,282**	**1,237,215,368**	**1,326,607,376**	**(75,778,906)**	**(5.4%)**

BUDGET SUMMARY | TRANSFER SCHEDULE

	Amended FY 2022/23 Transfer	
Fund	**In**	**Out**
From General Fund (001)		10,254,285
To Cemetery Capital Fund (593)	9,225	
To Cemetery Fund (093)	870,000	
To Convention Center Maintenance District Fund (026)	842,700	
To Fire Department Capital Fund (536)	588,153	
To General Government Capital Fund (539)	89,283	
To Library Department Capital Fund (537)	281,831	
To Parks and Recreation Capital Fund (532)	200,000	
To Parks and Recreation Operating Grant Trust Fund (111)	3,445	
To Public Buildings Capital Fund (538)	1,189,532	
To Public Facilities Financing Corporation Fund (431)	1,402,275	
To Solid Waste (096)	35,364	
To Storm Drain Capital Fund (535)	963,432	
To Streets and Highways Capital Fund (533)	3,779,045	
Subtotal Transfer from General Fund	**10,254,285**	**10,254,285**
From Vehicle Replacement Fund (050)		960,000
To General Fund (001)	960,000	
Subtotal Transfer from Vehicle Replacement Fund	**960,000**	**960,000**
From Perpetual Care Fund (076)		500
To Cemetery Fund (093)	500	
Subtotal Transfer from Perpetual Care Fund	**500**	**500**
From Endowment Care Fund (077)		28,000
To Cemetery Fund (093)	28,000	
Subtotal Transfer from Endowment Care Fund	**28,000**	**28,000**
From Electric Utility Fund (091)		77,510,308
To General Fund (001)	986,573	
To Electric Debt Service Fund (491)	16,548,917	
To Street Lighting Capital Fund (534)	71,455	
To General Government Capital Fund (539)	204,323	
To Electric Utility Capital Fund (591)	59,699,040	
Subtotal Transfer from Electric Utility Fund	**77,510,308**	**77,510,308**
From Water Utility Fund (092)		239,436
To Electric Utility Capital Fund (539)	120,000	
To General Government Capital Fund (539)	119,436	
Subtotal Transfer from Water Utility Fund	**239,436**	**239,436**

BUDGET SUMMARY | TRANSFER SCHEDULE

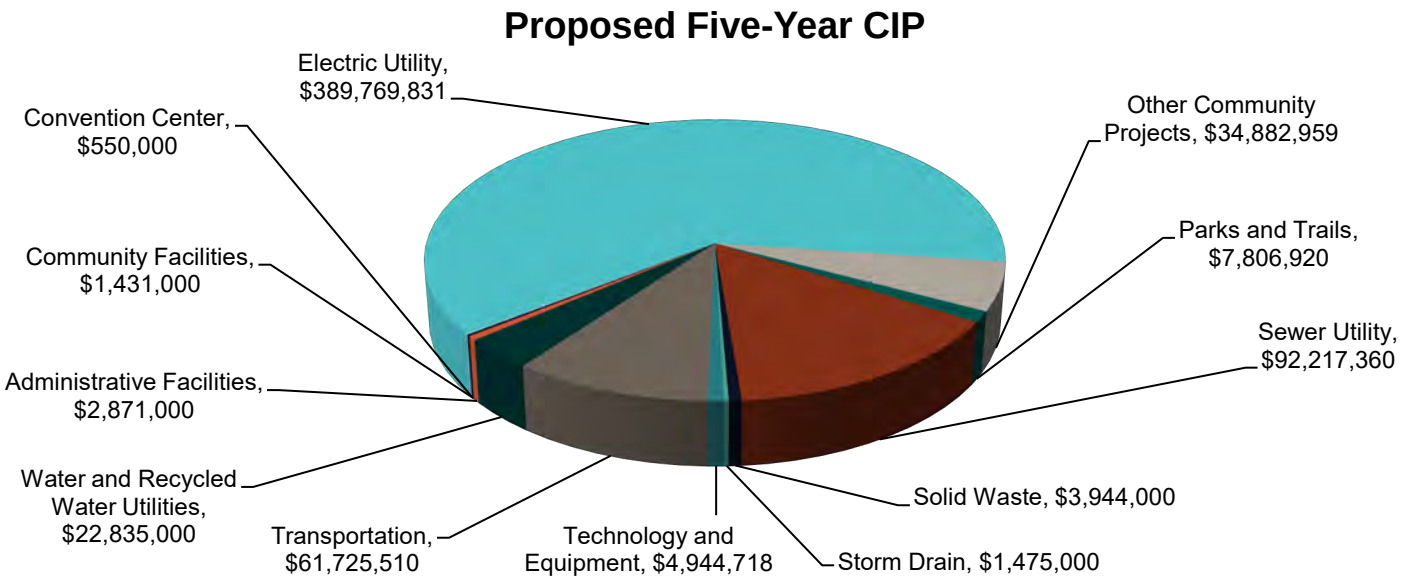
Fund	Amended FY 2022/23 Transfer In	Amended FY 2022/23 Transfer Out
From Cemetery Fund (093)		822
To General Government Capital Fund (539)	822	
Subtotal Transfer from Cemetery Fund	**822**	**822**
From Sewer Utility Fund (094)		5,238,226
To Sewer Utility Debt Service Fund (494)	1,889,035	
To General Government Capital Fund (539)	4,278	
To Sewer Utility Capital Fund (594)	3,344,913	
Subtotal Transfer from Sewer Utility Fund	**5,238,226**	**5,238,226**
From Solid Waste Fund (096)		498,121
To Solid Waste Capital Fund (596)	493,000	
To General Government Capital Fund (539)	5,121	
Subtotal Transfer from Solid Waste Fund	**498,121**	**498,121**
From Gas Tax Fund (121)		2,985,000
To Streets and Highways Capital Fund (533)	2,985,000	
Subtotal Transfer from Gas Tax Fund	**2,985,000**	**2,985,000**
From Road Maintenance and Rehabilitation (SB1) Fund (122)		2,500,000
To Streets and Highways Capital Fund (533)	2,500,000	
Subtotal Transfer from Road Maintenance and Rehabilitation (SB1) Fund	**2,500,000**	**2,500,000**
From Traffic Mitigation Fund (123)		850,000
To Streets and Highways Capital Fund (533)	850,000	
Subtotal Transfer from Traffic Mitigation Fund	**850,000**	**850,000**
From Building Development Services Fund (155)		187,773
To General Fund (001)	179,036	
To General Government Capital Fund (539)	1,737	
To Building Special Programs & Training Fund (220)	7,000	
Subtotal Transfer from Building Development Services Fund	**187,773**	**187,773**

BUDGET SUMMARY | TRANSFER SCHEDULE

Fund	Amended FY 2022/23 Transfer In	Amended FY 2022/23 Transfer Out
From Electric Operating Grant Trust Fund (191)		11,243,020
To Vehicle Replacement Fund (050)	400,000	
To Electric Utility Fund (091)	7,410,351	
To Electric Utility Capital Fund (591)	2,732,669	
To Parks and Recreation Capital Fund (532)	300,000	
To Streets and Highways Capital Fund (533)	400,000	
Subtotal Transfer from Electric Operating Grant Trust Fund	**11,243,020**	**11,243,020**
From Building Special Programs and Training Fund (220)		1,765
To General Fund (001)	1,765	
Subtotal Transfer from Building Special Programs and Training Fund	**1,765**	**1,765**
From Bridge Maintenance District #2 Fund (463)		80,000
To Streets and Highways Capital Fund (533)	80,000	
Subtotal Transfer from Bridge Maintenance District #2 Fund	**80,000**	**80,000**
From Storm Drain Capital Fund (535)		1,454,000
To General Fund (001)	1,454,000	
Subtotal Transfer from Storm Drain Fund	**1,454,000**	**1,454,000**
Total Transfers	**114,031,256**	**114,031,256**

CAPITAL IMPROVEMENT PROGRAM BUDGET BY THEME

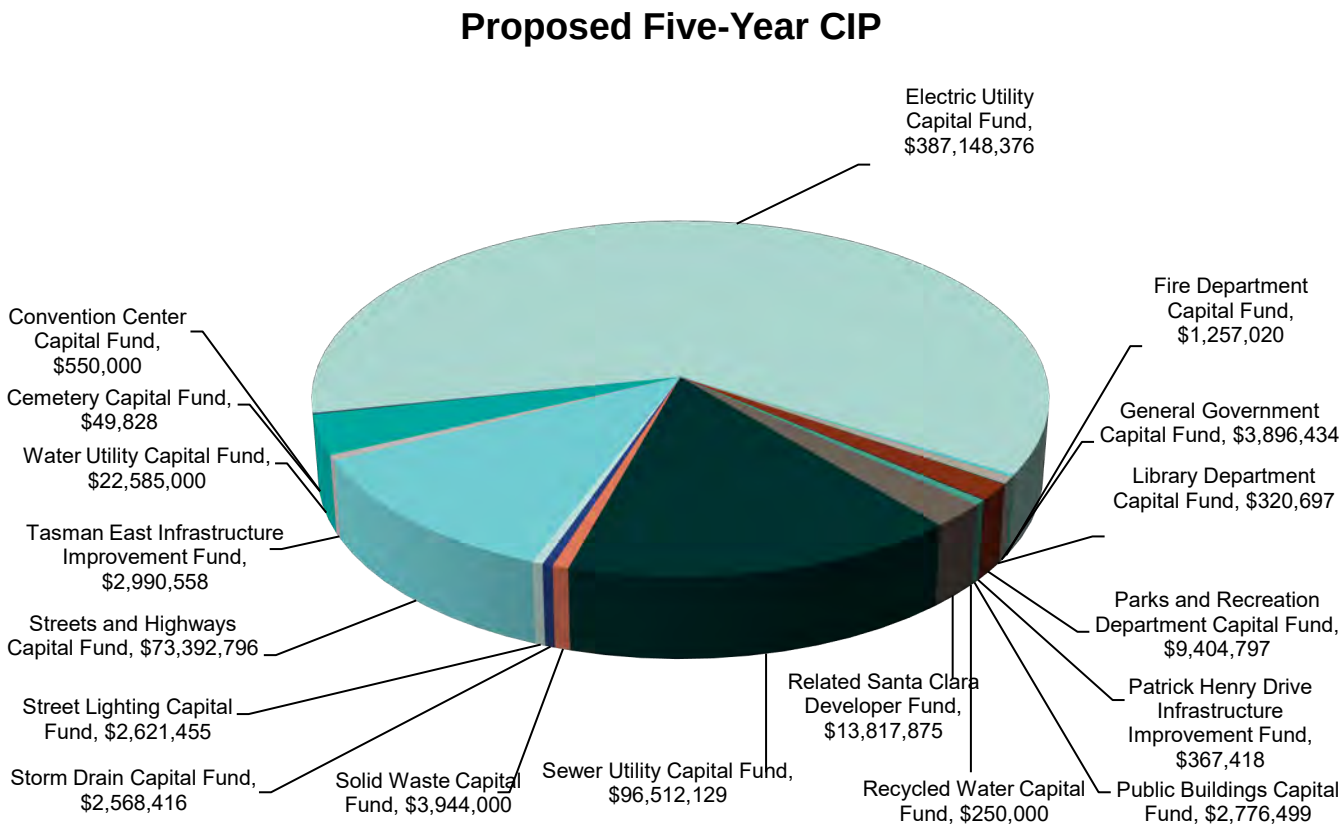
	FY 2022/23 Proposed	FY 2023/24 Proposed	FY 2024/25 CIP	FY 2025/26 CIP	FY 2026/27 CIP	Five-Year CIP Total
Theme						
Administrative Facilities	1,320,000	1,551,000	0	0	0	**2,871,000**
Community Facilities	1,431,000	0	0	0	0	**1,431,000**
Convention Center	0	0	550,000	0	0	**550,000**
Electric Utility	93,832,936	184,175,278	43,319,753	31,988,667	36,453,197	**389,769,831**
Other Community Projects	9,460,082	6,453,710	6,118,404	6,379,067	6,471,696	**34,882,959**
Parks and Trails	3,028,920	278,000	4,500,000	0	0	**7,806,920**
Sewer Utility	19,045,006	17,797,655	27,013,733	19,374,086	8,986,880	**92,217,360**
Solid Waste	743,000	765,000	788,000	812,000	836,000	**3,944,000**
Storm Drain	761,000	714,000	0	0	0	**1,475,000**
Technology and Equipment	861,536	1,302,374	1,109,374	835,717	835,717	**4,944,718**
Transportation	12,869,832	13,790,232	11,659,932	12,539,932	10,865,582	**61,725,510**
Water and Recycled Water Utilities	6,715,000	5,215,000	3,935,000	3,485,000	3,485,000	**22,835,000**
Five-Year CIP Total	**150,068,312**	**232,042,249**	**98,994,196**	**75,414,469**	**67,934,072**	**624,453,298**



CAPITAL IMPROVEMENT PROGRAM BUDGET BY FUND

	FY 2022/23 Proposed	FY 2023/24 Proposed	FY 2024/25 CIP	FY 2025/26 CIP	FY 2026/27 CIP	Five-Year CIP Total
Fund						
Cemetery Capital Fund	9,225	9,597	10,028	10,422	10,556	**49,828**
Convention Center Capital Fund	0	0	550,000	0	0	**550,000**
Electric Utility Capital Fund	93,761,481	182,000,278	43,194,753	31,863,667	36,328,197	**387,148,376**
Fire Department Capital Fund	588,153	429,057	236,132	1,827	1,851	**1,257,020**
General Government Capital Fund	425,000	925,000	875,000	835,717	835,717	**3,896,434**
Library Department Capital Fund	281,831	9,187	9,599	9,976	10,104	**320,697**
Parks and Recreation Department Capital Fund	4,626,797	278,000	4,500,000	0	0	**9,404,797**
Patrick Henry Drive Infrastructure Improvement Fund	69,205	71,281	73,419	75,622	77,891	**367,418**
Public Buildings Capital Fund	1,189,532	1,521,320	21,232	22,066	22,349	**2,776,499**
Recycled Water Capital Fund	50,000	50,000	50,000	50,000	50,000	**250,000**
Related Santa Clara Developer Fund	2,902,465	3,041,508	2,539,633	2,647,758	2,686,511	**13,817,875**
Sewer Utility Capital Fund	19,815,641	18,612,672	27,880,150	20,287,466	9,916,200	**96,512,129**
Solid Waste Capital Fund	743,000	765,000	788,000	812,000	836,000	**3,944,000**
Storm Drain Capital Fund	963,432	924,599	220,056	228,698	231,631	**2,568,416**
Street Lighting Capital Fund	71,455	2,175,000	125,000	125,000	125,000	**2,621,455**
Streets and Highways Capital Fund	15,029,877	16,037,420	14,008,044	14,980,255	13,337,200	**73,392,796**
Tasman East Infrastructure Improvement Fund	2,876,218	27,330	28,150	28,995	29,865	**2,990,558**
Water Utility Capital Fund	6,665,000	5,165,000	3,885,000	3,435,000	3,435,000	**22,585,000**
Five-Year CIP Total	**150,068,312**	**232,042,249**	**98,994,196**	**75,414,469**	**67,934,072**	**624,453,298**

CAPITAL IMPROVEMENT PROGRAM BUDGET BY FUND



CAPITAL IMPROVEMENT PROGRAM UNFUNDED LIST

	Five-Year Unfunded Total
Administrative Facilities	
ADA Transition Plan Implementation	10,350,000
City Hall HVAC Rehabilitation Project	5,462,500
Fire Station 5 Replacement	14,076,266
Fire Station Renovations	20,000,000
Fire Stations 1, 7, 9 and Admin Building Renovation Study	360,000
Hazardous Material Management for City Properties	157,500
Morse Mansion Maintenance & Repair	8,322,500
New Project - Fire Station Security Upgrades	1,765,000
New Project - Replacement SCBA Filling Stations	100,000
New Project - Seismic Evaluation of EOC and Fire Station #2	100,000
Public Building Parking Lot Improvements	1,050,000
Repair to Historic Buildings	325,000
Repairs-Modifications to City Buildings	892,901
Stationary Standby Generators	10,224,000
Training Tower Stair Repair	1,140,000
Triton Museum Repair and Modifications	1,170,000
Administrative Facilities Unfunded Subtotal	**75,495,667**
Community Facilities	
Aged Infrastructure at Critical/Poor Buildings	150,413,500
Central Library - Replacement of Lighting Controls	84,502
Central Park Master Plan - Aquatic Center, Community Recreation Center and Gymnasium	90,000,000
Central Park Master Plan- Aquatic Center Planning & Design	2,127,000
Facility Condition Assessment Update Project	400,000
Library Facilities Master Plan	200,000
Library Materials Sorter Upgrade Northside Branch	383,803
Library Space Utilization Study	95,000
Parks & Recreation Master Plan	300,000
Parks Service Center Roof	235,000
Repurchase Cemetery Property	170,000
Senior Center HVAC System Replacement Phase I	172,500
Community Facilities Unfunded Subtotal	**244,581,305**
Convention Center	
Santa Clara Convention Center Condition Assessment Repair	12,649,017
Convention Center Unfunded Subtotal	**12,649,017**

CAPITAL IMPROVEMENT PROGRAM UNFUNDED LIST

	Five-Year Unfunded Total
Parks and Trails	
Aged Infrastructure at Critical/Poor Parks	99,734,900
Earl Carmichael Park Playground Rehabilitation	2,955,700
Henry Schmidt Park Playground Rehabilitation	2,421,500
Mary Gomez Park Playground Rehabilitation	2,446,900
Park Improvements	519,000
Parkland Acquisition	33,406,400
Parks and Trails Unfunded Subtotal	**141,484,400**
Storm Drain	
Lafayette St. Underpass at Subway Pump Station	4,301,000
SDPS Motor and Control Maintenance, Repair, and Replacement	1,023,418
Storm Drain Pump Station Facility Maintenance & Repair	222,614
Storm Drain Pump Station Outfall Reconstruction Program	300,000
Storm Drain Repairs and Maintenance	550,000
Storm Drain Slide Gate Rehabilitation	1,400,000
Storm Drain System Improvements	20,240,000
Storm Water Retention Basin Remediation	7,280,000
Storm Drain Unfunded Subtotal	**35,317,032**
Technology and Equipment	
Consolidate and Upgrade Servers	400,000
Cyber Security Risk Mitigation	873,328
Defibrillator/Monitor Replacement	70,000
FHRMS Update Project	78,566
Intranet Collaboration Suite Implementation	250,000
Knox Vault Replacements	40,000
Protective Equipment Replacement	160,626
Replacement Aerial Truck Apparatus	1,500,000
Thermal Imaging Camera Replacement	120,000
Technology and Equipment Unfunded Subtotal	**3,492,520**
Transportation	
Annual Creek Trail Rehabilitation Program	350,000
Annual Curb Ramp Installation	2,605,000
Annual Street Maintenance and Rehabilitation Program	36,755,840
Bicycle Route Wayfinding - Phase I	300,000

CAPITAL IMPROVEMENT PROGRAM UNFUNDED LIST

	Five-Year Unfunded Total
Transportation	
Bridge Maintenance Program	730,000
Irrigation Controller Upgrades	500,000
MCB/GAP Intersection Improvement Project	10,830,000
Public Alley Pavement Maintenance and Rehabilitation	2,080,000
Public Right of Way Standards Update	190,000
Public Right-of-Way Landscaping Improvement	500,000
Safe Routes to School	270,000
Sidewalk, Curb and Gutter Repair	2,300,000
Street Tree Services	463,050
Traffic Engineering Consultant Support	300,000
Transportation Modeling Update	55,125
Vision Zero Plan	315,000
Transportation Unfunded Subtotal	**58,544,015**
Five-Year Unfunded Total	**571,563,956**

CAPITAL IMPROVEMENT PROGRAM OPERATING IMPACTS

	FY 2022/23 Proposed	FY 2023/24 Proposed	FY 2024/25 CIP	FY 2025/26 CIP	FY 2026/27 CIP
Convention Center					
Santa Clara Convention Center Condition Assessment Repair	0	6,000	6,000	6,000	6,000
Convention Center Operating Impacts Subtotal	**0**	**6,000**	**6,000**	**6,000**	**6,000**
Electric Utility					
Electric Vehicle (EV) Charging	90,000	120,000	150,000	180,000	210,000
Electric Utility Operating Impacts Subtotal	**90,000**	**120,000**	**150,000**	**180,000**	**210,000**
Transportation					
Bassett and Laurelwood Bicycle Lanes	0	500	500	500	500
El Camino Real Bike Lane Project	0	0	0	15,000	25,000
Multimodal Improvement Plan Phase 2 Projects	500	500	600	600	600
Uncontrolled Crosswalks Improvements Project	0	2,250	2,250	2,250	2,250
Transportation Operating Impacts Subtotal	**500**	**3,250**	**3,350**	**18,350**	**28,350**
Five-Year Operating Impacts Total	**90,500**	**129,250**	**159,350**	**204,350**	**244,350**

CAPITAL IMPROVEMENT PROGRAM BUDGET BY EXPENDITURE CATEGORY

	FY 2022/23 Proposed	FY 2023/24 Proposed	FY 2024/25 CIP	FY 2025/26 CIP	FY 2026/27 CIP	Five-Year CIP Total
Expenditure Category						
Construction	76,235,513	103,871,916	55,231,478	57,710,499	44,604,407	**337,653,813**
Contingency/Miscellaneous	9,514,792	21,655,742	4,159,496	2,392,496	3,207,704	**40,930,230**
Developer Costs	2,849,684	0	0	0	0	**2,849,684**
Engineering	20,079,939	23,290,997	4,583,167	4,766,547	3,430,014	**56,150,664**
Engineering Management Services	3,941,683	3,643,080	3,806,691	3,956,181	4,006,918	**19,354,553**
Equipment	31,562,140	73,707,978	25,376,978	453,321	3,849,321	**134,949,738**
Land	0	0	0	0	2,508,000	**2,508,000**
Mandated Program Costs	300,000	0	0	0	0	**300,000**
Personnel	5,584,561	5,872,536	5,836,386	6,135,425	6,327,708	**29,756,616**
Five-Year CIP Total	**150,068,312**	**232,042,249**	**98,994,196**	**75,414,469**	**67,934,072**	**624,453,298**

This page is intentionally left blank.

Summary of Budgeted Positions by Department/Office

	FY 2020/21 Adopted	FY 2021/22 Adopted[1]	FY 2022/23 Adopted[1]	FY 2022/23 Change	FY 2022/23 Amended[1]
Positions by Department/Office					
Mayor and City Council Offices[2]	9.00	9.00	9.00	0.00	9.00
City Attorney's Office	8.00	8.00	8.00	0.00	8.00
City Auditor's Office	3.33	3.00	3.00	0.00	3.00
City Clerk's Office[3], [8]	7.00	6.00	6.00	1.00	7.00
City Manager's Office/Non-Departmental[3]	24.00	19.00	19.00	0.00	19.00
Community Development Department[4]	68.75	72.00	72.00	1.00	73.00
Electric Utility Department[5], [8]	198.00	198.00	198.00	16.00	214.00
Finance Department[5]	69.42	68.75	68.75	1.00	69.75
Fire Department[6],[8]	168.25	154.50	154.50	1.00	155.50
Human Resources Department[6]	15.75	14.00	14.00	1.00	15.00
Information Technology Department	7.00	6.00	6.00	0.00	6.00
Library Department	46.75	42.50	42.50	0.00	42.50
Parks and Recreation Department	82.75	77.75	77.75	0.00	77.75
Police Department[7]	239.00	221.00	221.00	10.00	231.00
Department of Public Works[6]	131.50	122.50	122.50	1.00	123.50
Water and Sewer Utilities Department	73.00	73.00	73.00	0.00	73.00
Total Budgeted FTE by Department/Office	**1,151.50**	**1,095.00**	**1,095.00**	**32.00**	**1,127.00**

[1]The positions above represent all funded positions. This excludes the 34.50 positions frozen on March 9, 2021 (Agenda Item 5.0 – Report to Council 21-402) and the 5.0 positions frozen on June 22,2021 (Agenda Item 5.0 -Report to Council 21-526).

[2]Mayor and City Councilmember positions shown as 7.0 Full-Time Equivalents (budgeted positions).

[3]Reflects the unfreezing of 1.0 Deputy City Clerk in the Clerk's Office and the freezing of 1.0 Senior Management Analyst in the City Manager's Office as well as the addition of 1.0 Management Analyst position in the City Manager's Office that was previously approved in the Stadium Authority Budget.

[4]Reflects the addition of 1.0 Assistant Director, offset by shifting eligible position costs to the Building Development Fund.

[5]Reflects positions added during FY 2021/22 to support existing needs and future expansion of the City's Electric Utility.

[6]The FY 2022/23 additions of 1.0 Contracts Manager in the Finance Department and 1.0 Human Resources Technician in the Human Resources Department support the Electric Utility and are reimbursed by the Electric Utility Fund. The additions of 1.0 Deputy Fire Marshal in the Fire Department and 1.0 Public Works Inspector in the Public Works Department are funded by the Related project and were previously frozen.

[7]As a part of the adoption of the FY 2021/22 and 2022/23 Biennial Operating Budget, the City Council provided additional funding of $1.7 million to the Police Department to restore several frozen and eliminated positions. The FY 2022/23 Amended Budget reflects the restoration of 10.0 positions.

[8]Position reclassifications include: 1.0 Deputy City Clerk to 1.0 Senior Management Analyst in the Clerk's Office; 1.0 Staff Aide II to 1.0 Management Analyst, 1.0 Resource Analyst II to 1.0 Sr. Resource Analyst, 1.0 Engineering Aide to 1.0 Sr. Electric Utility Engineer, 1.0 Project Manager to 1.0 Electric Utility Program Analyst, and 1.0 Sr. Business Analyst to 1.0 Management Analyst in the Electric Utility Department; and 1.0 Office Specialist IV to 1.0 Management Analyst in the Fire Department.

Summary of Budgeted Positions by Fund

	FY 2020/21 Adopted	FY 2021/22 Adopted	FY 2022/23 Adopted	FY 2022/23 Change	FY 2022/23 Amended
Positions by Fund					
General Fund (001)[1,2]	815.59	718.46	718.46	14.05	732.51
Special Revenue Funds					
Housing and Urban Development (562)	2.47	3.30	3.30	0.00	3.30
City Affordable Housing (165)	1.71	1.20	1.20	0.00	1.20
Housing Successor (169)	1.61	1.55	1.55	0.00	1.55
Downtown Parking Maintenance District (025)	0.50	0.50	0.50	0.00	0.50
Housing Authority (164)	0.43	0.65	0.65	0.00	0.65
Building Development Services Fund (155)	0.00	43.00	43.00	0.46	43.46
Convention Center Maintenance District (026)	0.10	0.10	0.10	0.00	0.10
Subtotal Special Revenue Funds	**6.82**	**50.30**	**50.30**	**0.46**	**50.76**
Enterprise Funds					
Electric (091, 191)	182.00	198.50	198.50	15.50	214.00
Water Utility (092)	47.25	47.25	47.25	0.00	47.25
Sewer Utility (094)	22.45	22.45	22.45	0.00	22.45
Solid Waste (096)	6.65	6.65	6.65	0.00	6.65
Cemetery (093)	5.00	5.00	5.00	0.00	5.00
Recycled Water (097)	3.30	3.30	3.30	0.00	3.30
Convention Center Enterprise (860)	0.00	1.50	1.50	(0.30)	1.20
Subtotal Enterprise Funds	**266.65**	**284.65**	**284.65**	**15.20**	**299.85**
Internal Service Funds					
Fleet Management (053)	15.75	14.75	14.75	0.00	14.75
Public Works Capital Projects Management (044)	14.69	14.34	14.34	(0.21)	14.13
Information Technology Services (045)	7.00	6.00	6.00	0.00	6.00
Subtotal Internal Service Funds	**37.44**	**35.09**	**35.09**	**(0.21)**	**34.88**
Capital Improvement Program Funds					
Electric Utility Capital (591)	16.00	0.00	0.00	0.00	0.00
Related Santa Clara Developer (540)	9.00	6.50	6.50	2.50	9.00
Subtotal Capital Improvement Program Funds	**25.00**	**6.50**	**6.50**	**2.50**	**9.00**
Total Budgeted FTE by Fund	**1,151.50**	**1,095.00**	**1,095.00**	**32.00**	**1,127.00**

Note: FY 2021/22 includes a shift of 43 positions from the General Fund to the new Building Development Services Fund.

[1] The positions above represent all funded positions. This excludes the 34.50 positions frozen on March 9, 2021 (Agenda Item 5.0 – Report to Council 21-402) and the 5.0 positions frozen on June 22,2021 (Agenda Item 5.0 -Report to Council 21-526).

[2]The FY 2022/23 Amended Budget includes 10.0 positions restored in the Police Department, 2.0 positions (1.0 in the Finance Department and 1.0 in the Human Resources Department) that are reimbursed by the Electric Utility Fund, and 1.0 position reimbursed by the Stadium Authority as well as minor position shifts.

Summary of Frozen Positions by Department

As approved by City Council on March 9, 2021 as part of the COVID-19 Phase 1 Budget Rebalancing *and the 5.0 positions frozen on June 22,2021 (Agenda Item 5.0 -Report to Council 21-526).

Department	Classification	FTE
City Attorney's Office	Legal Office Specialist III	1.00
City Manager's Office/Non-Departmental	Senior Management Analyst[1]	1.00
City Manager's Office/Non-Departmental	Assistant City Manager	1.00
City Manager's Office/Non-Departmental	Deputy City Manager	1.00
City Manager's Office/Non-Departmental	Office Specialist III	1.00
Community Development	Associate Planner	1.00
Community Development	Office Specialist II	0.75
Finance	Office Specialist III	1.00
Fire	Firefighter	12.00
Fire	Quality Improvement Nurse	0.75
Human Resources	Human Resources Division Manager	1.00
Parks and Recreation	Grounds Maintenance Worker I	1.00
Parks and Recreation	Grounds Maintenance Worker II	2.00
Parks and Recreation	Office Specialist II	1.00
Police	Police Sergeant	2.00
Police	Police Officer	4.00
Public Works	Assistant Engineer	1.00
Public Works	Associate Engineer	1.00
Public Works	Automotive Technician III	1.00
Public Works	Street Maintenance Worker I/II	1.00
Public Works	Street Maintenance Worker III	3.00
Public Works	Street Maintenance Worker IV	1.00
	Total Positions Frozen	**39.50**

[1]On September 28, 2021 (RTC 21-1299), the City Council approved the freezing of 1.0 Senior Management Analyst in the City Manager's Office and the unfreezing of 1.0 Deputy City Clerk in the Clerk's Office.

This page is intentionally left blank.

DEBT SERVICE

Overview

Under the authority of the City Manager, the City executes debt instruments, oversees the accounting and reporting of debt, administers debt proceeds, manages continuing disclosure and debt compliance requirements, and makes debt service payments, while acting with prudence, diligence, and attention to prevailing economic conditions.

The City of Santa Clara uses debt financing as a tool to maintain its long-term financial stability by paying for certain expenditures over time. Debt financing is also a tool for managing cash flow when large, one-time outlays are required as in the case of constructing a new building or large-scale upgrades to infrastructure. This section provides a summary of the City's debt service for the ten-year forecast period. Included is the Computation of Legal Debt Margin, which calculates the City's debt limit as defined by the City Charter. Also included is a debt service schedule representing the currently outstanding debt of the City. The City does not currently have any outstanding general obligation debt.

Debt Policies

The Santa Clara City Charter, Section 1309, limits the allowable bonded indebtedness of the City at 15% of the total assessed valuation of property within the City, exclusive of revenue bonds or any indebtedness that has been or may be incurred for the purposes of acquiring, constructing, extending, or maintaining municipally owned utilities, for which purposes a further indebtedness may be incurred by the issuance of bonds, subject only to the provisions of the State constitution and the City Charter.

Section 1321 of the City Charter further provides for the issuance of revenue bonds when authorized at an election as provided therein. The City Charter also gives City Council the power to issue revenue bonds to finance the generation, production, transmission and distribution of electric energy, including the acquisition and/or construction of lands and facilities therefor, without authorization at an election.

The City's Debt Management Policy provides guidance for the issuance of bonds and other forms of indebtedness to finance land acquisition, construction, equipment, and other capital requirements of the City. While the issuance of debt is an appropriate method of financing capital projects and major equipment acquisitions, such issuance shall be carefully monitored.

The issuance of debt shall be closely aligned with the cash flow requirements of the projects being financed. Within the limitations of the City Charter, determining the amount of indebtedness the City can afford begins by assessing the sufficiency of future revenues. The amount of debt issued is based on the requirements of the approved Capital Improvement Program, subject to the condition that sufficient revenues are projected to be available to pay debt service. Factors such as debt service coverage requirements outlined in the bond indentures, the impact on the citizens (tax rates), and any impact on the bond ratings will be carefully considered. Different factors are considered for each type of credit. For example, electric, water or sewer bonds will take into consideration the impact on customer utility rates. Other factors such as providing debt capacity for future programs and existing and forecasted fund balances, including reserves, will also be taken into consideration.

The City believes that debt is an equitable means of financing projects and represents an important source of meeting fiscal responsibilities. The City obtains and maintains long-term debt for large capital improvement projects. The Finance Department manages the City’s debt with prudence, diligence, and with attention to prevailing economic conditions and applicable laws. It manages issuance of debt, administers debt proceeds, prepares ongoing disclosure, handles debt and tax compliance, and makes debt service payments. City departments with debt-financed capital programs coordinate with the Finance Department in implementing and handling debt related transactions. Semiannual updates are prepared by the Finance Department on outstanding debt for the City of Santa Clara, its Agencies and Corporations. This report is presented as a standard management practice that provides a valuable overview of the current status of the City’s long-term debt

obligations. The current City Council approved debt policy can be found online at: http://santaclaraca.gov/home/showdocument?id=63748.

Long-Term Debt Planning

The City employs a comprehensive multi-year, long-term capital improvement planning program that is updated every two years. Debt management is a major component of the financial planning model which incorporates projected financing needs for infrastructure development that is consistent with the City's growth, while at the same time measuring and assessing the cost and timing of any debt issuance.

Issuer Credit Rating

The City seeks to obtain and maintain the highest possible credit ratings for all categories of short- and long-term debt. The City's bonds are rated favorably by major bond rating agencies, Fitch and Standard and Poor's (S&P). The City's Certificates of Participation are rated 'AA' by S&P. The City's Electric Revenue Bonds are rated 'AA-' by Fitch and 'A+' by S&P. Maintaining high bond ratings has resulted in a broader market for the City's bonds and lower interest costs to the City.

Public Facilities Financing Corporation

The City of Santa Clara Public Facilities Financing Corporation (PFFC) was formed in 1997 for the purpose of issuing Certificates of Participation (COPs) to provide financing for the construction of major City facilities. Members of the City Council are also members of the PFFC Board. Debt service on COPs is secured by lease payments made by the City's General Fund to the PFFC for use of the constructed facilities for public purposes. In accordance with lease agreements, the PFFC assigns lease payments received from the City to the trustee for payment to the certificate holders.

Long-Term Debt Obligations

Certificates of Participation (COPs) are a debt instrument evidencing a pro-rata share in a specific pledged revenue source, usually lease payments. These lease payments are typically secured by an installment sale or leaseback agreement. Revenues are pledged to pay lease payments, and such lease payments are used to pay debt service on the COPs. The lessor typically assigns the lease and the payment to a trustee, which distributes the payments to certificate holders. These obligations do not constitute indebtedness under the State constitutional debt limitation and are not subject to voter approval.

Lease Revenue Bonds are a lease obligation secured by a leaseback arrangement with a public entity, where general operating revenues are pledged to pay the lease payments, and in turn are used to pay debt service on the debt. These obligations do not constitute indebtedness under the State constitutional debt limitation and are not subject to voter approval.

In connection with COPs and Lease Revenue Bonds, payments to be made under valid leases are payable only in the year in which use and occupancy of the leased property is available, and lease payments may not be accelerated. Lease financing requires the fair market rental value of the leased property to be equal to or greater than the required debt service or lease payment schedule. The governmental lessee is obligated to place in its annual budget the rentals that are due and payable during each fiscal year the lessee has use of the leased property.

Installment Sale Agreements are debt obligations secured by the assignment of installment payments required to be paid by the City from certain pledged revenues, such as revenues from an enterprise, in an amount sufficient to pay the installment payments, including interest. The City's outstanding Installment Sale Agreements are payable solely from the City's Sewer Utility and is not secured by any pledge of ad valorem taxes or General Fund revenues of the City. These obligations do not constitute indebtedness under the State constitutional debt limitation and are not subject to voter approval.

Revenue Bonds are obligations payable from revenues generated by an enterprise, such as electric, water, or wastewater utilities. The City's outstanding utility Revenue Bonds are payable solely from the City's Electric Utility and Sewer Utility Enterprise Funds and are not secured by any pledge of ad valorem taxes or General Fund revenues of the City.

Summary of FY 2022/23 and 2023/24 Debt Service

The Biennial Operating Budget includes $19.8 million in debt service FY 2022/23 and $21.6 million in debt service for FY 2023/24. A ten-year debt service schedule is shown herein.

2013 Refunding Certificates of Participation (Central Park Library Project)

On March 28, 2013, the PFFC issued $18.54 million of Refunding Certificates of Participation (2013 COPs) to provide funds to refund outstanding 2002A Certificates of Participation, which were originally issued to provide financing to build a new Central Park Library. The 2013 COPs mature annually beginning February 1, 2014 through February 1, 2032 and bear coupon rates ranging from 2.00% to 3.75%. Debt Service is secured by lease payments to be made by the City to the PFFC for use of the library site. The PFFC assigns the lease payments to the certificate owners.

Installment Sale Agreement, Series 2016 (Trimble Road Sewer Project)

On March 8, 2016, the City entered into a $12.0 million Installment Sale Agreement with the PFFC in order to provide funds for the Trimble Road Trunk Sanitary Sewer Improvement Project. The PFFC entered into a separate Assignment Agreement with DNT Asset Trust, a wholly owned subsidiary of JPMorgan Chase National Association (the “Agreement”), to assign its rights under the Installment Sale Agreement to DNT Asset Trust. The Agreement has an interest rate of 2.14% and semiannual payments are due beginning August 1, 2016 through February 1, 2031. Installment payments on the Agreement are secured by a pledge of net revenues of the Wastewater System.

Installment Sale Agreement, Series 2020 (Regional Wastewater Facility)

The City co-owns the Regional Wastewater Facility with the City of San José. The facility is being rebuilt, with the City’s portion of the costs budgeted as a separate project in the current Capital Improvement Program budget. The Water and Sewer Utilities Department oversees it. On June 11, 2020, the City entered into an Installment Sale Agreement (the “ISA”) with the PFFC to provide funds for the San Jose/Santa Clara Regional Wastewater Facility Project (the “Project”). The PFFC entered into a separate Assignment Agreement with JPMorgan Chase Bank, N.A. (the “Assignment Agreement”), to assign its rights under the ISA to JPMorgan Chase Bank, N.A. The ISA in the amount of $50.0 million carries a variable rate of interest equal to 80% of 1-month LIBOR (reset daily), plus 0.95% per annum. The City may draw on the Installment Sale Agreement as necessary with an initial $20.0 million drawn on the date of closing. Interest is due each January 1 and July 1, commencing January 1, 2021. Principal on outstanding advances is due on or before July 1, 2024. In addition, the PFFC shall pay an undrawn fee on any amount not yet drawn at a rate of 0.325% per annum on each interest payment date. Installment payments on the Agreement are secured by a pledge of net revenues of the Wastewater System on a subordinate basis to the Trimble Road Installment Payments. An additional drawdown of $18.6 million is planned for FY 2021/22.

Electric Revenue Refunding Bonds, Series 2013A

On April 24, 2013, SVP issued $64.38 million of Electric Revenue Refunding Bonds, Series 2013A (Electric 2013A Bonds), to provide funds, together with other available moneys, to refinance outstanding Electric 2003A Bonds. The Electric 2013A Bonds mature annually beginning on July 1, 2014 through July 1, 2028 and bear coupon rates ranging from 3.00% to 5.00%. Debt service on the Electric 2013A Bonds is secured by a pledge of net revenues of the Electric Utility Enterprise Fund.

The Electric 2013A Bonds maturing July 1, 2023 through July 1, 2028 were refunded on April 10, 2020 by the Subordinate Electric Revenue Refunding Bonds, Series 2020-2 described below. The refunding of a portion of the Electric 2013A Bonds resulted in overall savings of $1,706,384.

Electric Revenue Refunding Bonds, Series 2018A

On December 18, 2018, SVP issued $48.80 million of Electric Revenue Refunding Bonds, Series 2018A (Electric 2018A Bonds) to refinance $54.58 million outstanding principal amount of Variable Rate Demand Electric Revenue Bonds, Series 2008B and terminate a related interest rate swap transaction. The Electric 2018A Bonds mature annually beginning on July 1, 2019 through July 1, 2027 and bear coupon rates of 5.00%. Debt service on the Electric 2018A Bonds is secured by a pledge of net revenues of the Electric Utility Enterprise Fund.

Subordinate Electric Revenue Refunding Bonds, Series 2020-1, 2020-2, and 2020-3

Series 2020-1 Bonds
On April 10, 2020, SVP issued $52.985 million of Subordinate Electric Revenue Refunding Bonds, Series 2020-1 (Electric 2020-1 Bonds) to refinance $54.83 million outstanding principal amount of Electric Revenue Refunding Bonds, Series 2011 A. The Electric 2020-1 Bonds bear 1.74% coupon rates, mature annually beginning on July 1, 2028 through July 1, 2032, and were sold at an All-In True Interest Cost of 1.43%.

On April 2, 2021, the Electric 2020-1 Bonds were converted to tax-exempt basis, which now bear 1.36% coupon rates. Debt service on the Electric 2020-1 Bonds is secured by a pledge of Available Electric Revenues of SVP on a basis subordinate to outstanding Senior Electric Revenue Bonds, if any.

Series 2020-2 Bonds
On April 10, 2020, SVP issued $34.315 million of Subordinate Electric Revenue Refunding Bonds, Series 2020-2 (Electric 2020-2 Bonds) to refinance $30.725 million of outstanding Electric Revenue Refunding Bonds, Series 2013 A. The Electric 2020-2 Bonds bear 1.31% coupon rates, mature annually beginning on July 1, 2023 through July 1, 2028, and were sold at an All-In True Interest cost of 1.21%. Debt service on the Electric 2020-2 Bonds is secured by a pledge of Available Electric Revenues of SVP on a basis subordinate to outstanding Senior Electric Revenue Bonds, if any.

The Electric 2020-2 Bonds have initially been issued on a taxable basis as well, with the potential to be converted to a tax-exempt rate in the future. This structure allowed the City to lower interest costs with the potential to capture additional savings upon a conversion of the interest rate to a tax-exempt rate when the bonds can be current refunded under applicable tax law.

Series 2020-3 Bonds
On April 10, 2020, SVP issued $16.72 million of Subordinate Electric Revenue Refunding Bonds, Series 2020-3 (Electric 2020-3 Bonds) to refinance $19.413 million outstanding principal amount of Subordinated Electric Revenue Bonds, Series 2014. The Electric 2020-3 Bonds bear 0.58% coupon rates, mature annually beginning on July 1, 2020 through July 1, 2024, and were sold at an All-In True Interest Cost of 0.70%. Debt service on the Electric 2020-3 Bonds is secured by a pledge of Available Electric Revenues of SVP on a basis subordinate to outstanding Senior Electric Revenue Bonds, if any.

CITY OF SANTA CLARA
ASSESSED AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY
Last Ten Fiscal Years
(In Thousands)

Fiscal Year Ending June 30	Net Local Secured Roll [1]	State Assessed Valuation	Net Unsecured Roll	Net Assessed Valuation	Total Assessed Valuation	Valuation	% of Growth of Assessed Valuation	Total Direct Tax Rate
2011 / 12	19,818,648	4,641	3,892,148	23,715,437	23,830,461	99.52%	0.54%	1.14%
2012 / 13	20,475,348	4,641	4,702,675	25,182,664	25,295,792	99.55%	6.19%	1.16%
2013 / 14	22,216,962	4,641	4,680,536	26,902,139	27,012,697	99.59%	6.83%	1.14%
2014 / 15	24,294,056	4,183	4,352,204	28,650,443	28,758,679	99.62%	6.50%	1.13%
2015 / 16	27,659,960	4,183	5,157,346	32,821,489	32,927,777	99.68%	14.56%	1.16%
2016 / 17	30,672,596	4,183	5,856,885	36,533,664	36,638,297	99.71%	11.31%	1.15%
2017 / 18	33,449,607	3,896	6,553,560	40,007,063	40,109,539	99.74%	9.51%	1.16%
2018 / 19	36,596,483	354	7,266,592	43,863,429	43,964,914	99.77%	9.64%	1.13%
2019 / 20	38,502,828	870	7,629,244	46,132,942	46,232,453	99.78%	5.17%	1.20%
2020 / 21	42,047,766	870	7,972,493	50,021,129	50,118,954	99.80%	8.43%	1.18%

Note:
(1) Net of Home Owner Property Tax Relief.
Source: County of Santa Clara, Department of Finance

City of Santa Clara
Legal Debt Margin Information
Last Ten Fiscal Years
(In Thousands)

Fiscal Year Ending June 30	Net Assessed Valuation	Debt Limit- 15% of Assessed Valuation [1]	Debt Applicable to Limit	Legal Debt Margin
2011 / 12	23,715,437	3,557,316	-	3,557,316
2012 / 13	25,182,664	3,777,400	-	3,777,400
2013 / 14	26,902,139	4,035,321	-	4,035,321
2014 / 15	28,650,444	4,297,567	-	4,297,567
2015 / 16	32,821,489	4,923,223	-	4,923,223
2016 / 17	36,533,664	5,480,050	-	5,480,050
2017 / 18	40,007,063	6,001,059	-	6,001,059
2018 / 19	43,863,429	6,579,514	-	6,579,514
2019 / 20	46,132,942	6,934,868	-	6,934,868
2020 / 21	50,021,129	7,503,169	-	7,503,169

Note:

(1) Section 1309 of the City Charter of the City states: "Bonded Debt Limit. The bonded indebtedness of the City may not in the aggregate exceed the sum of fifteen percent (15%) of the total assessed valuation of property within the City, exclusive of revenue bonds or any indebtedness that has been or may hereafter be incurred for the purposes of acquiring, constructing, extending, or maintaining municipally owned utilities for which purposes a further indebtedness may be incurred by the issuance of bonds, subject only to the provisions of the State Constitution and this Charter."

Sources: County of Santa Clara, Department of Finance and City of Santa Clara

DEBT SERVICE SCHEDULE

Bond Issue	Actual 2020/21	Current 2021/22	Proposed 2022/23	Proposed 2023/24	Plan 2024/25	Plan 2025/26	Plan 2026/27	Plan 2027/28	Plan 2028/29	Plan 2029/30	Plan 2030/31	Plan 2031/32
Current Debt Issued												
Lease Financing:												
2010 Lease Financing												
(Police Administration Building Project)												
Principal	1,030,000	1,065,000	0	0	0	0	0	0	0	0	0	0
Interest	67,069	29,164	0	0	0	0	0	0	0	0	0	0
Arbitrage Computation	0	0	0	0	0	0	0	0	0	0	0	0
	1,097,069	1,094,164	0	0	0	0	0	0	0	0	0	0
Total Lease Financing	1,097,069	1,094,164	0	0	0	0	0	0	0	0	0	0
Certificates of Participation:												
2013 Refunding COPs												
(Central Park Library Project)												
Principal	900,000	940,000	980,000	1,030,000	1,085,000	1,120,000	1,150,000	1,195,000	1,235,000	1,280,000	1,325,000	665,000
Interest	503,275	467,275	420,275	371,275	319,775	285,869	249,469	209,219	167,394	122,625	74,625	24,937
Trustee	1,060	1,100	1,100	1,100	1,100	1,100	1,100	1,100	1,100	1,100	1,100	1,100
Arbitrage Computation	0	0	1,900	0	0	0	0	1,900	0	0	0	0
	1,404,335	1,408,375	1,403,275	1,402,375	1,405,875	1,406,969	1,400,569	1,407,219	1,403,494	1,403,725	1,400,725	691,037
Total Certificates of Participation	1,404,335	1,408,375	1,403,275	1,402,375	1,405,875	1,406,969	1,400,569	1,407,219	1,403,494	1,403,725	1,400,725	691,037
Installment Sale Agreement:												
2016 Sanitary Sewer Improvements (Trimble Road Sewer Project)												
Principal	745,719	761,763	778,152	794,893	811,995	829,465	847,310	865,540	884,161	903,183	922,615	0
Interest	191,730	175,687	159,298	142,556	125,454	107,985	90,139	71,910	53,288	34,266	14,834	0
Arbitrage Computation	2,150	0	0	0	0	2,150	0	0	0	0	0	0
	939,599	937,450	937,450	937,449	937,449	939,600	937,449	937,450	937,449	937,449	937,449	0

DEBT SERVICE SCHEDULE

Bond Issue	Actual 2020/21	Current 2021/22	Proposed 2022/23	Proposed 2023/24	Plan 2024/25	Plan 2025/26	Plan 2026/27	Plan 2027/28	Plan 2028/29	Plan 2029/30	Plan 2030/31	Plan 2031/32
Current Debt Issued												
2020 Sanitary Sewer Improvements (Regional Wastewater Facility)												
Principal	0	0	0	0	38,588,216	0	0	0	0	0	0	0
Interest	330,381	951,585	951,585	1,684,102	0	0	0	0	0	0	0	0
Arbitrage Computation	0	0	0	0	0	0	0	0	0	0	0	0
	330,381	951,585	951,585	1,684,102	38,588,216	0	0	0	0	0	0	0
Total Installment Sale Agreement	1,269,980	1,889,035	1,889,035	2,621,551	39,525,665	939,600	937,449	937,450	937,449	937,449	937,449	0
Revenue Bonds:												
Electric Revenue Refunding Bonds, Series 2013A												
Principal	4,115,000	4,320,000	4,545,000	0	0	0	0	0	0	0	0	0
Interest	546,125	335,250	113,625	0	0	0	0	0	0	0	0	0
Trustee	1,855	1,955	1,955	0	0	0	0	0	0	0	0	0
Arbitrage Computation	0	0	1,900	0	0	0	0	0	0	0	0	0
	4,662,980	4,657,205	4,662,480	0	0	0	0	0	0	0	0	0
Electric Revenue Refunding Bonds, Series 2018A												
Principal	4,485,000	4,785,000	5,110,000	5,440,000	5,795,000	6,005,000	6,320,000	6,655,000	0	0	0	0
Interest	2,117,625	1,885,875	1,638,500	1,374,750	1,093,875	798,875	490,750	166,375	0	0	0	0
Trustee	2,250	2,350	2,350	2,350	2,350	2,350	2,350	2,350	0	0	0	0
Arbitrage Computation	0	0	0	0	0	1,350	0	1,350	0	0	0	0
	6,604,875	6,673,225	6,750,850	6,817,100	6,891,225	6,807,575	6,813,100	6,825,075	0	0	0	0

DEBT SERVICE SCHEDULE

Bond Issue	Actual 2020/21	Current 2021/22	Proposed 2022/23	Proposed 2023/24	Plan 2024/25	Plan 2025/26	Plan 2026/27	Plan 2027/28	Plan 2028/29	Plan 2029/30	Plan 2030/31	Plan 2031/32
Current Debt Issued												
Revenue Bonds:												
Electric Revenue Refunding Bonds, Series 2020-1												
Principal	0	0	0	0	0	0	0	0	6,555,000	12,745,000	12,910,000	13,165,000
Interest	901,451	538,445	720,596	720,596	720,596	720,596	720,596	720,596	676,022	544,782	370,328	193,018
Trustee	2,250	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500
Arbitrage Computation	0	0	0	0	0	1,350	0	0	0	1,350	0	0
	903,701	540,945	723,096	723,096	723,096	724,446	723,096	723,096	7,233,522	13,293,632	13,282,828	13,360,518
Electric Revenue Refunding Bonds, Series 2020-2												
Principal	0	0	0	5,755,000	5,695,000	5,910,000	5,975,000	6,050,000	4,930,000	0	0	0
Interest	325,907	449,527	425,201	320,663	262,268	203,082	142,469	81,141	25,143	0	0	0
Trustee	1,250	2,500	2,500	2,500	2,500	2,500	2,500	2,500	0	0	0	0
Arbitrage Computation	0	0	0	0	0	0	1,350	0	1,350	0	0	0
	327,157	452,027	427,701	6,078,163	5,959,768	6,115,582	6,121,319	6,133,641	4,956,493	0	0	0
Electric Revenue Refunding Bonds, Series 2020-3												
Principal	980,000	3,900,000	3,925,000	3,945,000	3,970,000	0	0	0	0	0	0	0
Interest	67,466	79,982	57,290	34,467	11,513	0	0	0	0	0	0	0
Trustee	1,250	2,500	2,500	2,500	2,500	0	0	0	0	0	0	0
Arbitrage Computation	1,200	0	0	0	0	0	0	0	0	0	0	0
	1,049,916	3,982,482	3,984,790	3,981,967	3,984,013	0	0	0	0	0	0	0
Total Electric Revenue Bonds	13,548,629	16,305,884	16,548,916	17,600,325	17,558,102	13,647,603	13,657,515	13,681,812	12,190,015	13,293,632	13,282,828	13,360,518
Total Current Debt Issued	**17,320,013**	**20,697,458**	**19,841,226**	**21,624,251**	**58,489,642**	**15,994,172**	**15,995,533**	**16,026,481**	**14,530,958**	**15,634,806**	**15,621,002**	**14,051,555**

DEBT SERVICE FUNDS

Under the authority of the City Manager, the City executes debt instruments, oversees the accounting and reporting of debt, administers debt proceeds, manages continuing disclosure and debt compliance requirements, and makes debt service payments, while acting with prudence, diligence, and attention to prevailing economic conditions.

The City of Santa Clara uses debt financing as a tool to maintain its long-term financial stability by paying for certain expenditures over time. Debt financing is also a tool for managing cash flow when large, one-time outlays are required as in the case of constructing a new building or large-scale upgrades to infrastructure.

Public Facilities Financing Corporation (431)

The City of Santa Clara Public Facilities Financing Corporation (PFFC) was formed in 1997 for the purpose of issuing Certificates of Participation (COPs) to provide financing for the construction of major City facilities. Members of the City Council are also members of the PFFC Board. Debt service on COPs is secured by lease payments made by the City's General Fund to the PFFC for use of the constructed facilities for public purposes. In accordance with lease agreements, the PFFC assigns lease payments received from the City to the trustee for payment to the certificate holders.

Electric Utility Debt Service Fund (491)

The Electric Utility Debt Service Fund is used to pay principal, interest, and related service charges on obligations resulting from the issuance of debt by the Electric Utility. Bond proceeds are used to pay for capital costs associated with the Electric Utilities' generation, transmission and distribution facilities. Debt service is payable from Adjusted Net Revenues of the Electric Utility.

Sewer Utility Debt Service Fund (494)

The Sewer Utility Debt Service Fund is used to pay principal, interest, and related service charges on obligations resulting from the issuance of debt by the Sewer Utility. Bond proceeds are used to pay for capital improvements associated with the Sewer System, including the Trimble Road Trunk Sanitary Sewer Improvement Project. Debt service is payable from Net Revenues of the Sewer Utility.

This is the second fiscal year of the biennial operating budget. The following section details the City of Santa Clara's Debt Service Funds' Statements of Sources and Uses and their Proposed Amended Budget for Fiscal Year 2022/23.

DEBT SERVICE FUNDS | ELECTRIC UTILITY DEBT SERVICE FUND (491)

	2020/21 Actual	2021/22 Amended	2021/22 Estimate	2022/23 Adopted	2022/23 Amended
Beginning Fund Balance					
Bond Reserve	3,632,533	3,632,533	3,632,533	3,632,533	3,632,533
Reserve for Debt Service	7,882,462	9,817,239	9,817,239	7,986,294	9,817,239
Total Beginning Fund Balance	**11,514,995**	**13,449,772**	**13,449,772**	**11,618,827**	**13,449,772**
Revenue					
Interests	185,349	0	0	0	0
Total Revenue	**185,349**	**0**	**0**	**0**	**0**
Transfers From					
Electric Utility Fund	13,551,379	16,305,884	16,305,884	16,548,917	16,548,917
Total Transfers From	**13,551,379**	**16,305,884**	**16,305,884**	**16,548,917**	**16,548,917**
Total Source of Funds	**25,251,723**	**29,755,656**	**29,755,656**	**28,167,744**	**29,998,689**
Expenditures					
Debt Service	11,768,799	16,294,079	16,294,079	16,535,212	16,535,212
Administrative Costs	33,152	11,805	11,805	13,705	13,705
Total Expenditures	**11,801,951**	**16,305,884**	**16,305,884**	**16,548,917**	**16,548,917**
Ending Fund Balance					
Bond Reserve	3,632,533	3,632,533	3,632,533	3,632,533	3,632,533
Reserve for Debt Service	9,817,239	9,817,239	9,817,239	7,986,294	9,817,239
Total Ending Fund Balance	**13,449,772**	**13,449,772**	**13,449,772**	**11,618,827**	**13,449,772**
Total Use of Funds	**25,251,723**	**29,755,656**	**29,755,656**	**28,167,744**	**29,998,689**

DEBT SERVICE FUNDS | PUBLIC FACILITIES FINANCING CORPORATION FUND (431)

	2020/21 Actual	2021/22 Amended	2021/22 Estimate	2022/23 Adopted	2022/23 Amended
Beginning Fund Balance					
Debt Reserve	707,202	707,202	707,202	707,202	707,202
Unrestricted	17,691	18,070	15,881	18,070	13,931
Total Beginning Fund Balance	**724,893**	**725,272**	**723,083**	**725,272**	**721,133**
Revenue					
Interest	303	2,000	50	2,000	1,000
Total Revenue	**303**	**2,000**	**50**	**2,000**	**1,000**
Transfers From					
General Fund	2,500,344	2,501,439	2,501,439	1,402,275	1,402,275
Total Transfers From	**2,500,344**	**2,501,439**	**2,501,439**	**1,402,275**	**1,402,275**
Total Source of Funds	**3,225,540**	**3,228,711**	**3,224,572**	**2,129,547**	**2,124,408**
Expenditures					
Debt Service	2,500,344	2,501,439	2,501,439	1,400,375	1,400,275
Administrative Costs	2,113	2,000	2,000	2,000	1,100
Arbitrage Computation	0	0	0	1,900	1,900
Total Expenditures	**2,502,457**	**2,503,439**	**2,503,439**	**1,404,275**	**1,403,275**
Ending Fund Balance					
Debt Reserve	707,202	707,202	707,202	707,202	707,202
Unrestricted	15,881	18,070	13,931	18,070	13,931
Total Ending Fund Balance	**723,083**	**725,272**	**721,133**	**725,272**	**721,133**
Total Use of Funds	**3,225,540**	**3,228,711**	**3,224,572**	**2,129,547**	**2,124,408**

DEBT SERVICE FUNDS | SEWER UTILITY DEBT SERVICE FUND (494)

	2020/21 Actual	2021/22 Amended	2021/22 Estimate	2022/23 Adopted	2022/23 Amended
Beginning Fund Balance					
Debt Reserve	4,663,690	4,663,690	4,916,274	4,663,690	4,916,274
Total Beginning Fund Balance	**4,663,690**	**4,663,690**	**4,916,274**	**4,663,690**	**4,916,274**
Revenue					
Debt Proceeds	0	18,588,216	18,588,216	0	0
Total Revenue	**0**	**18,588,216**	**18,588,216**	**0**	**0**
Transfers From					
Sewer Utility Fund	1,432,799	1,889,035	1,889,035	1,889,035	1,889,035
Total Transfers From	**1,432,799**	**1,889,035**	**1,889,035**	**1,889,035**	**1,889,035**
Total Source of Funds	**6,096,489**	**25,140,941**	**25,393,525**	**6,552,725**	**6,805,309**
Expenditures					
Debt Service	1,068,794	1,889,035	1,889,035	1,889,035	1,889,035
Administrative Costs	111,421	0	0	0	0
Total Expenditures	**1,180,215**	**1,889,035**	**1,889,035**	**1,889,035**	**1,889,035**
Transfers To					
Sewer Utility Capital Fund	0	18,588,216	18,588,216	0	0
Total Transfers To	**0**	**18,588,216**	**18,588,216**	**0**	**0**
Ending Fund Balance					
Debt Reserve	4,916,274	4,663,690	4,916,274	4,663,690	4,916,274
Total Ending Fund Balance	**4,916,274**	**4,663,690**	**4,916,274**	**4,663,690**	**4,916,274**
Total Use of Funds	**6,096,489**	**25,140,941**	**25,393,525**	**6,552,725**	**6,805,309**

This page is intentionally left blank.

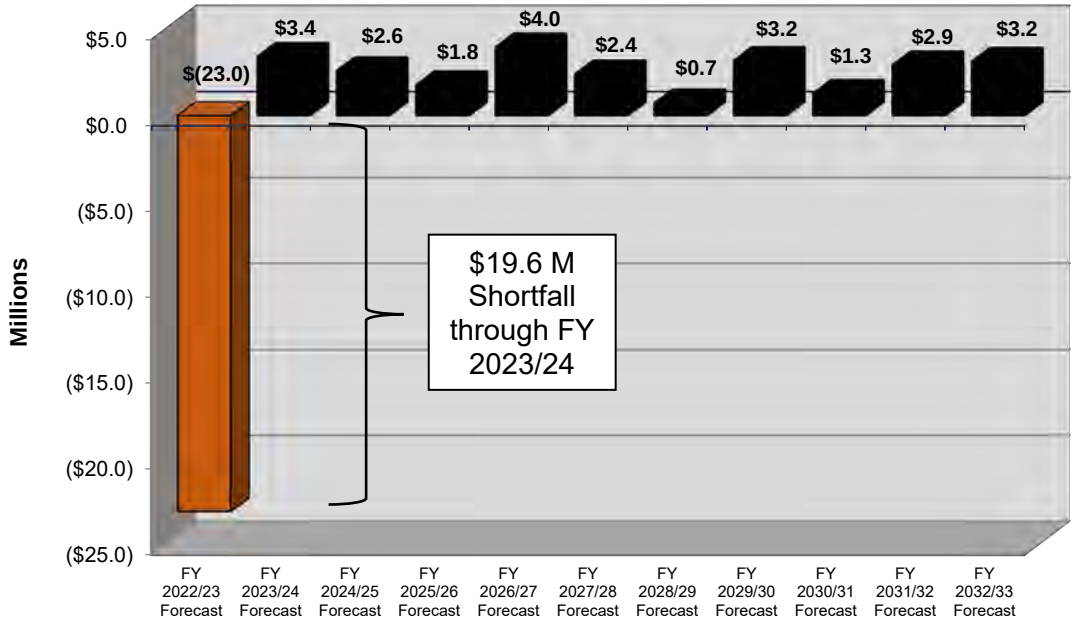
TEN-YEAR GENERAL FUND FINANCIAL FORECAST

FORECAST UPDATE

In January 2022, a Ten-Year General Fund Forecast was prepared comparing anticipated General Fund revenues and expenditures to provide policy makers and the public an updated assessment of the City's financial health. In the January Forecast, the first two years (FY 2022/23 and FY 2023/24) showed a net General Fund shortfall of $19.6 million, followed by small surpluses in the out-years.

Since the development of the Forecast, staff has continued to refine the revenue estimates and expenditure budget for the General Fund, resulting in minor adjustments. Overall, the forecast over the first two years remains at a shortfall of $19.6 million. The remaining years of the forecast continue to show small surpluses ranging from $0.7 million to $4.0 million in each year as reflected in the chart below.

April 2022 General Fund Forecast Update



Note: The Forecast does not include the cost to address unmet/deferred infrastructure needs, the cost to fully fund public safety equipment replacement, additional contributions to reserves, one-time funding sources, and one-time expenditure needs.

The charges for services and transfers from other funds were slightly adjusted based on revised reimbursements and the latest revenue trends. The out-year growth factors were also slightly revised with minimal overall changes. Expenditures were also slightly revised based on the final position information and non-personnel costs. Overall, there were no substantive changes to the forecast estimates.

City of Santa Clara

Ten-Year General Fund Financial Forecast 2023 - 2033

January 2022

PURPOSE

The Ten-Year General Financial Forecast (Forecast) provides policy makers and the public an updated assessment of the City's fiscal health. The Forecast includes projections of ongoing General Fund revenues and expenditures for a ten-year period beyond the adopted biennial budget.

The Forecast serves as a strategic planning tool to assist the City Council, staff, and the public with decision-making as they work to adopt the budget and consider long-term financial strategies for the City. The Forecast also identifies known risk factors and vulnerabilities, and it provides a foundation for evaluating priorities and understanding trade-offs moving forward.

EXECUTIVE SUMMARY

The Forecast compares anticipated General Fund revenues with base expenditures, which include the projected costs of providing the current level of service. Individual projections of revenues and expenditures are developed based on trend analyses, input from available economic reports, consultant recommendations, departments, updated salary and benefit information, and non-personnel costs. The most current information available is incorporated into the Plan and refined on a moving forward basis. The Forecast compares ongoing revenues and expenditures. It does not factor in one-time funding sources or items funded on a pay-as-you-go method with one-time sources.

The Forecast shows a substantial General Fund shortfall of $23.5 million in FY 2022/23, with improvement in the remaining years of the Forecast. The projected shortfall of $23.5 million is equivalent to 8.9% of forecasted expenditures, while the surpluses in future years of $0.5 million to $3.9 million are relatively small, ranging from 0.2% to 1.4% of expenditures annually. The model assumes shortfalls or surpluses are solved with ongoing actions in each year. To the extent actions are not ongoing, surpluses/deficits would continue in the next fiscal year. It should be noted that as part of the FY 2021/22 and FY 2022/23 Biennial Operating Budget, the City Council approved the use of reserves to balance the budget in FY 2022/23. Because those solutions were on a one-time basis, the ongoing budget deficit needing solutions totals $19.6 million starting in FY 2023/24.

FY 2023-2033 General Fund Ten-Year Financial Forecast
Net Operating Margin - Ongoing Surplus/(Deficit)
($ in millions)

2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
($23.5M)	$3.9M	$2.7M	$1.8M	$3.6M	$3.1M	$0.5M	$3.2M	$2.0M	$2.6M	$3.0M
As a percentage of projected operating expenditures										
(8.9%)	1.4%	0.9%	0.6%	1.2%	1.0%	0.2%	1.0%	0.6%	0.7%	0.8%

The Forecast does not include the following:

- One-time funding sources and one-time expenditure needs;
- The cost to address unmet/deferred capital infrastructure needs;
- Revenue and staffing impacts of development projects; and
- Additional contributions to Reserves (Budget Stabilization Reserve, Capital Projects Reserve, Pension Reserve).

Historically, the City has funded many capital infrastructure and equipment needs with one-time funds on a pay-as-you-go basis. The use of one-time funds as the funding mechanism for capital improvements and various equipment that rely on the General Fund creates challenges. The lack of sufficient one-time funding has resulted in a backlog of unmet/deferred infrastructure needs. Staff will continue to evaluate potential options to create capacity to address those funding needs.

In addition to the elements described above that are not factored into the Forecast, the City has identified various risk factors that could have a potential impact on the Forecast. These include:

- More significant impacts from COVID-variants;
- Economic slowdown/recession;
- State/federal legislative changes and legal challenges;
- Labor costs outside the budget assumptions;
- CalPERS actuarial changes or reform actions;
- Unanticipated critical capital/infrastructure needs; and
- Maintenance impacts and timing of development projects.

As the City has experienced in the past and with the latest COVID-19 pandemic, General Fund revenues may exceed or fall below expectations based on changes in economic or non-economic conditions. This type of volatility has been seen in the City's largest General Fund revenues, Property Tax, Sales Tax, and Transient Occupancy Tax (TOT). As a result of the pandemic, TOT receipts have been the most severely impacted. Various cost elements can also vary from year to year, such as retirement costs that are impacted by the earnings assumptions and performance of the California Public Employees Retirement System (CalPERS).

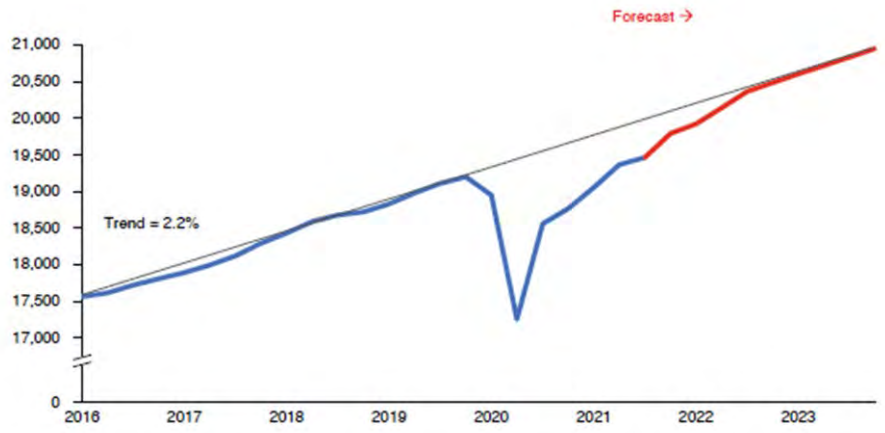
Staff will continue to closely monitor revenue performance and expenditures and will refine the revenue and expenditure figures during the development of the FY 2022/23 Budget.

ECONOMIC OUTLOOK

National Economy

COVID-19 continues to create uncertainty regarding future economic growth, with the latest Omicron variant potentially impacting the recovery. In 2020, the nation saw record breaking increases in unemployment and declines in economic activity. While these economic indicators have improved significantly since that time, there are certain areas that have not fully recovered.

Real GDP Levels and Trends, $ Billions



Source: UCLA Anderson Forecast and Oxford Economics

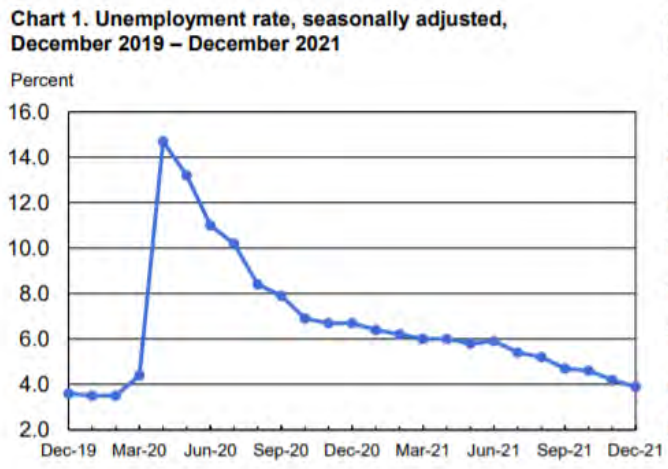
The December 2021 UCLA Anderson Forecast calls for continued strong economic growth and labor market recovery, with a lessening of supply constraints and inflation. The Omicron variant may temporarily derail this forecast, but it is too soon to tell. The UCLA Anderson Forecast projects the Gross Domestic Product (GDP) to reach its pre-COVID trend by the third quarter 2022. The Forecast also assumes that the economy will add approximately 200,000 to 400,000 jobs per month on average over the coming year, with a potential for some stalling in 2022 depending on the reaction to the Omicron variant. The unemployment rate is also expected to continue to decline. Labor force participation, however, is expected to remain below pre-pandemic levels through the end of 2023[1].

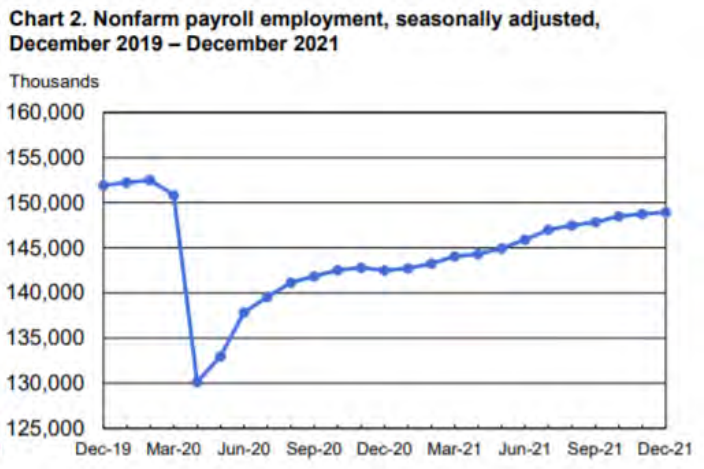
In December 2021, two-thirds of the Federal Reserve Federal Open Market Committee members forecasted at least three interest rate hikes in 2022 to fight inflation. The Fed also expects GDP growth of 5.5% in 2021, 4.0% in 2022, and 2.2% in 2023. [2]

In December 2021, the U.S. unemployment rate of 3.9% and the number of unemployed persons of 6.3 million were well below the peak in April 2020 but remain slightly above the pre-pandemic levels in February 2020 (3.5% unemployment and 5.7 million unemployed).[3]

---

[1] UCLA Anderson Forecast, December 2021
[2] The majority of Fed members forecast three interest rate hikes in 2022 to fight inflation (cnbc.com), 12/15/2021
[3] [3] https://www.bls.gov/news.release/pdf/empsit.pdf





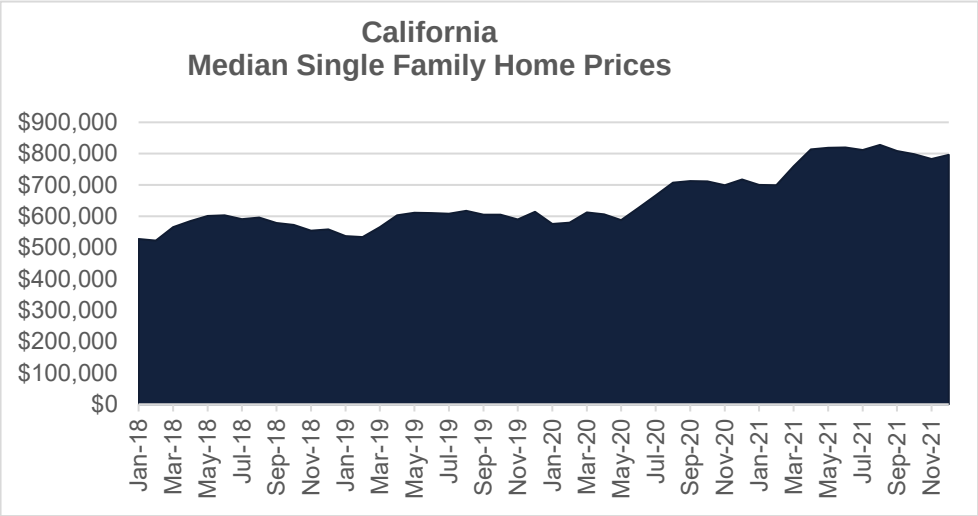
U.S. economic growth is dependent on consumer spending, which accounts for approximately 70% of the GDP. The Conference Board *Consumer Confidence Index* declined in January 2022, following an increase in December 2021. "Consumer confidence moderated in January, following gains in the final three months of 2021," said Lynn Franco, Senior Director of Economic Indicators at The Conference Board. "The Present Situation Index improved, suggesting the economy entered the new year on solid footing. However, expectations about short-term growth prospects weakened, pointing to a likely moderation in growth during the first quarter of 2022. Nevertheless, the proportion of consumers planning to purchase homes, automobiles, and major appliances over the next six months all increased." "Meanwhile, concerns about inflation declined for the second straight month, but remain elevated after hitting a 13-year high in November 2021. Concerns about the pandemic increased slightly, amid the ongoing Omicron surge. Looking ahead, both confidence and consumer spending may continue to be challenged by rising prices and the ongoing pandemic."[4]

California Economy

The economy of California is the largest in the United States, and if California were a sovereign nation, it would rank as the world's fifth largest economy. The California GDP represents almost 15% of the total U.S. economy. California also has the highest GDP per capita of any state in the U.S., followed by Texas and New York.[5]

After the State's largest increase in the unemployment rate in April 2020, the California unemployment rate dropped slightly to 6.5% in December 2021. With the continued addition of jobs, California has now regained 1.95 million jobs, or nearly 72% of the 2.71 million jobs lost due to COVID-19 in March and April 2020.[6]

[4] US Consumer Confidence (conference-board.org)
[5] If California Were A Country - Bull Oak Capital
[6] https://www.edd.ca.gov/newsroom/unemployment-december-2021.htm



Source: California Association of Realtors

Despite COVID-19, the California housing market has remained strong. In California, the December 2021 median single-family home price of $797,000 was up 11% from the December 2020 price of $718,000 and was up 30% from the December 2019 median price of $615,000.

Regional Economy

The local economy has also been impacted by COVID-19, with drops in employment and significant impacts to certain businesses. Like the nation and California, unemployment has significantly improved over the past year but still remains slightly above pre-COVID levels.

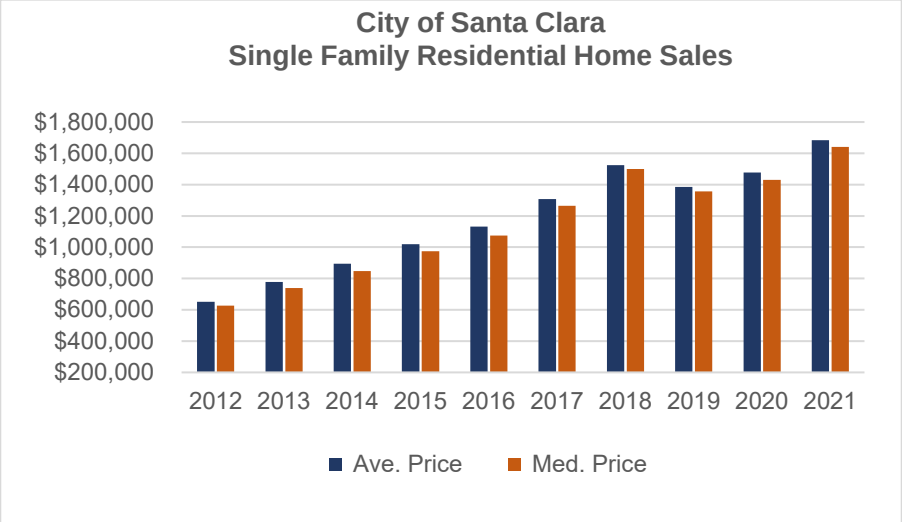
Unemployment Rate (Not Seasonally Adjusted)			
	Dec 2019	Dec 2020	Dec 2021
Nation	3.4%	6.5%	3.7%
California	3.7%	8.8%	5.0%
San José-Sunnyvale-Santa Clara Metropolitan Statistical Area	2.3%	6.0%	3.0%
Source: California Employment Development Department, U.S. Bureau of Labor Statistics			

With an unemployment rate of 3.0% in December 2021, the rate in the San José-Sunnyvale-Santa Clara Metropolitan Statistical Area (MSA) continues to track below the State and nation. In 2021, a total of 64,000 jobs, or 6.0%, were added in the MSA. The largest gain was in the leisure and hospitality industry (up 24,300), followed by professional and business services (up 12,700), private educational and health services (up 9,700), manufacturing (up 6,300), and information (up 5,500) .[7]

[7] https://www.labormarketinfo.edd.ca.gov>sjos$pds

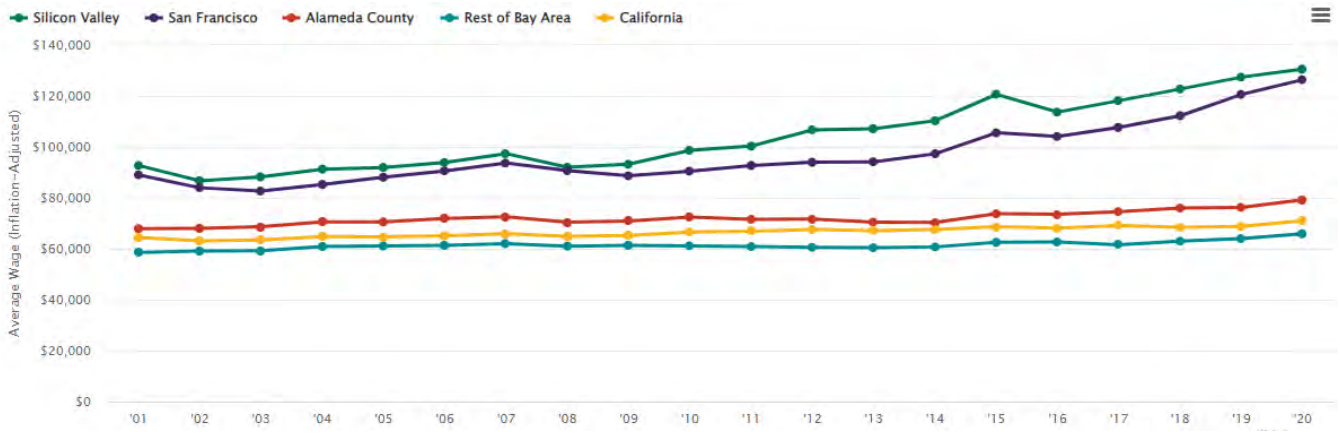
Property values in Santa Clara remain high. In 2021, the median price of a single-family home totaled $1.64 million, which was up from the 2020 level of $1.43 million as shown in the Single-Family Residential Home Sales chart. This strong residential performance has been experienced throughout the State.

With the highly skilled workforce in the region, wages in Silicon Valley are higher than the rest of the Bay Area and California as shown in the chart below.



Data Source: Santa Clara County Association of Realtors

Average Wages
Silicon Valley, San Francisco, Alameda County, Rest of the Bay Area, and California



Data Source: U.S. Bureau of Labor Statistics, Quarterly Census of Employment Wages

There are significant development projects underway in Santa Clara that will bring new revenues as well as new costs. The financial impacts of these developments have not been factored into this forecast given the uncertainty regarding the timing. However, it is anticipated that this additional development activity will have a positive impact on the forecast

GENERAL FUND OVERVIEW

The Forecast projects a substantial deficit in FY 2022/23, followed by small surpluses in the remaining years. The following table displays the projected General Fund revenues and expenditures for FY 2022/23 and an additional ten years. It also shows the cumulative shortfall and the net operating margin that accounts for the incremental shortfalls and surpluses (assuming each preceding shortfall or surplus is addressed completely with ongoing solutions in the year it appears) for each year of the forecast.

Because it is the City's goal to remain in balance on an ongoing basis, the incremental figure (Net Operating Margin) is useful in that it shows the additional shortfall or surplus attributed to a particular fiscal year. To the extent that a shortfall is not resolved or a surplus is not expended on an ongoing basis, it is important to understand that the remaining budget gap or surplus will carry over to the following year. As an example, because the FY 2021/22 shortfall was primarily addressed with one-time federal stimulus funds and reserves, the shortfall carried over to FY 2022/23.

FY 2023-2033 General Fund Ten-Year Financial Forecast ($ in millions)

	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
Projected Revenues	$ 241.4	$ 255.0	$ 268.4	$ 280.6	$ 291.5	$ 301.7	$ 312.9	$ 324.2	$ 335.8	$ 347.9	$ 360.9
Projected Expenditures	$ 264.9	$ 274.6	$ 285.3	$ 295.7	$ 303.0	$ 310.1	$ 320.8	$ 328.9	$ 338.5	$ 348.0	$ 358.0
Annual (Shortfall)/ Surplus	($ 23.5)	($ 19.6)	($ 16.9)	($ 15.1)	($ 11.5)	($ 8.4)	($ 7.9)	($ 4.7)	($ 2.7)	($ 0.1)	$2.9
Net Operating Margin	($23.5)	$3.9	$2.7	$1.8	$3.6	$3.1	$0.5	$3.2	$2.0	$2.6	$3.0
% of Expenses	(8.9%)	1.4%	0.9%	0.6%	1.2%	1.0%	0.2%	1.0%	0.6%	0.7%	0.8%

Note: The Forecast does not include the cost to address unmet/deferred infrastructure needs, the cost to fully fund public safety equipment replacement, additional contributions to reserves, one-time funding sources, and one-time expenditure needs.

General Fund Net Operating Margin

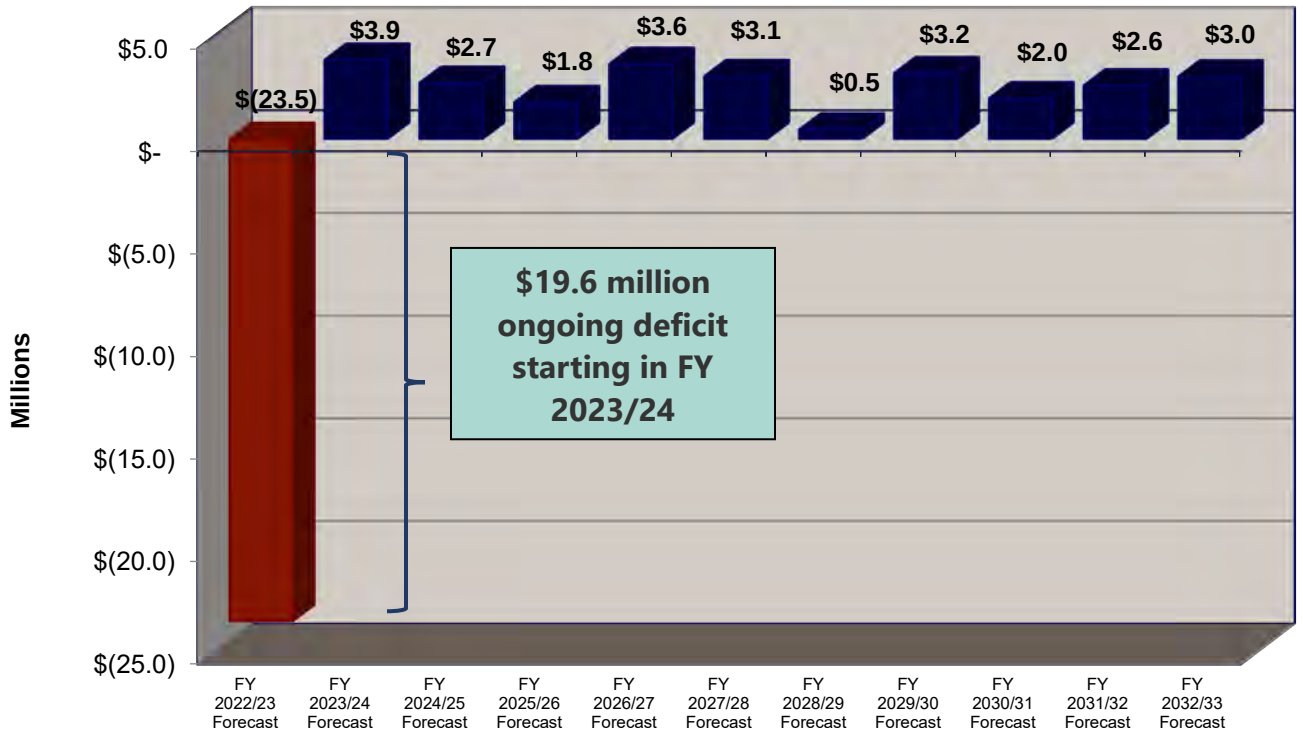
In FY 2022/23, a General Fund shortfall of $23.5 million is projected. This projection is derived by comparing estimated revenues with the cost of delivering existing City services. In the future years of the Forecast, small incremental surpluses ranging from $0.5 million to $3.9 million are projected. By the end of the Forecast period, revenues are projected at $360.9 million while expenditures are estimated at $358.0 million.

When put into context of the size of the General Fund budget, the shortfall in FY 2022/23 is 8.9% of General Fund expenditures. In the out years of the Forecast, the annual margins are relatively narrow, ranging from 0.2% to 1.4% of the projected annual expenditure budget. The shortfall in FY 2022/23 is primarily the result of the significant declines in revenues associated with COVID-19. In the out years of the Forecast, revenues are anticipated to grow at a moderate pace that would keep pace with the growth in base expenditures after the FY 2022/23 shortfall is addressed.

It is important to note that the base expenditures do not factor in several cost elements that are currently funded on a pay-as-you-go basis with one-time funds, including the following: the cost to fund capital improvements that rely on General Fund funding; the cost to address unmet/deferred infrastructure needs; the cost to fully fund public safety equipment replacement; and additional contributions to the Budget Stabilization Reserve, the Capital Projects Reserve, and the Pension Stabilization Reserve.

The revenue projections assume a moderately growing economy, but do not include project specific revenues that may result from several large commercial and residential development projects currently under review or entitled but not yet under construction. If any of the development projects are completed and yield positive economic benefit, the outlook would improve.

FY 2023-2033 General Fund Ten-Year Financial Forecast
Net Operating Margin (Incremental Shortfalls/Surpluses)



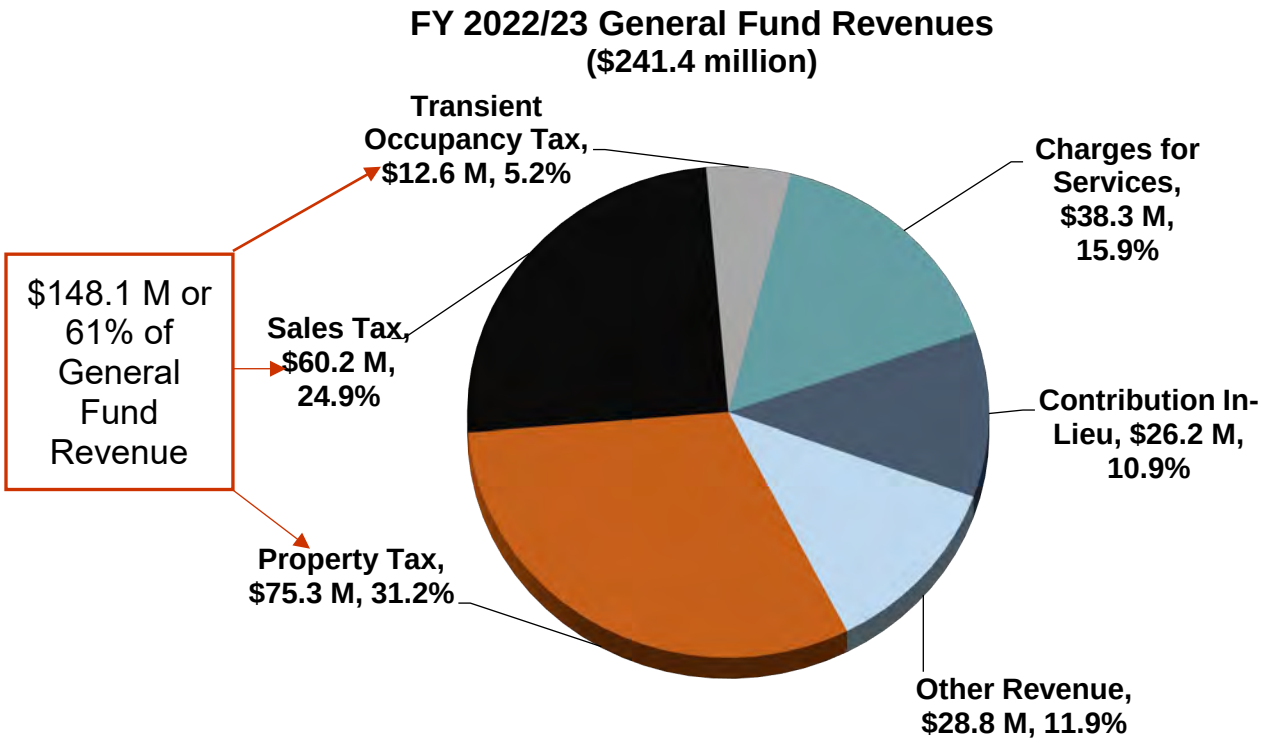
GENERAL FUND REVENUES

There are several General Fund revenue sources supporting the City's activities as shown in the table below.

FY 2023-2033 General Fund Revenue Sources ($ in millions)

	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	$ m	$ m	$ m	$ m	$ m	$ m	$ m	$ m	$ m	$ m	$ m
Property Tax	$75.3	$79.2	$83.3	$87.7	$92.2	$97.1	$102.1	$107.5	$113.1	$119.0	$125.3
Sales Tax	$60.2	$62.8	$64.8	$66.8	$69.4	$71.5	$73.3	$75.1	$77.0	$78.9	$81.0
Transient Occupancy Tax	$12.6	$16.4	$19.7	$21.6	$22.7	$23.6	$24.6	$25.5	$26.6	$27.6	$28.7
Franchise Tax	$4.8	$5.1	$5.3	$5.4	$5.6	$5.7	$5.9	$6.1	$6.3	$6.5	$6.7
Documentary Transfer Tax	$1.5	$1.5	$1.5	$1.6	$1.6	$1.6	$1.7	$1.7	$1.7	$1.8	$1.9
Licenses and Permits	$3.6	$3.7	$3.7	$3.8	$3.9	$4.0	$4.1	$4.2	$4.2	$4.4	$4.4
Fines and Penalties	$1.4	$1.6	$1.6	$1.7	$1.7	$1.7	$1.7	$1.7	$1.7	$1.7	$1.7
Interest Income	$2.5	$3.1	$3.7	$4.3	$4.4	$4.5	$4.6	$4.8	$4.9	$5.1	$5.2
Rents and Leases	$11.3	$13.5	$14.8	$15.9	$16.5	$16.5	$17.3	$18.0	$18.6	$19.0	$19.6
Other Services Fees	$38.3	$39.0	$39.8	$40.7	$41.4	$42.3	$43.2	$44.1	$45.0	$46.0	$47.2
Transfers from Other Funds	$3.3	$1.6	$1.7	$1.7	$1.7	$1.7	$1.8	$1.8	$1.8	$1.8	$1.9
SVP Transfer	$26.2	$27.1	$28.1	$29.0	$30.0	$31.1	$32.2	$33.3	$34.5	$35.7	$36.9
All Other Revenues	$0.4	$0.4	$0.4	$0.4	$0.4	$0.4	$0.4	$0.4	$0.4	$0.4	$0.4
Total Sources	**$241.4**	**$255.0**	**$268.4**	**$280.6**	**$291.5**	**$301.7**	**$312.9**	**$324.2**	**$335.8**	**$347.9**	**$360.9**
% Change from Prior Yr		5.6%	5.3%	4.5%	3.9%	3.5%	3.7%	3.6%	3.6%	3.6%	3.7%

Sales tax and property tax comprise the largest individual sources of General Fund revenues, representing a combined $135.5 million in FY 2022/23, or over 50% of the total. These categories along with Transient Occupancy Tax are economically sensitive and account for approximately 60% of the General Fund revenues.



Following is a discussion of the major General Fund revenue categories:

Property Tax

The Property Tax category includes Secured and Unsecured Property Taxes. The County of Santa Clara Office of the Assessor and the Controller-Treasurer Department meets quarterly with cities to review property tax revenue allocated to Santa Clara County cities. The Controller-Treasurer Department provides projections on the current year property tax receipts, including updates on the assessed valuation and estimates on anticipated adjustments made from property tax appeals. The current year estimates are used as the starting point in the forecast. The County Assessor's Office also provides information to cities on a monthly basis on the status of the assessment roll for the upcoming year.

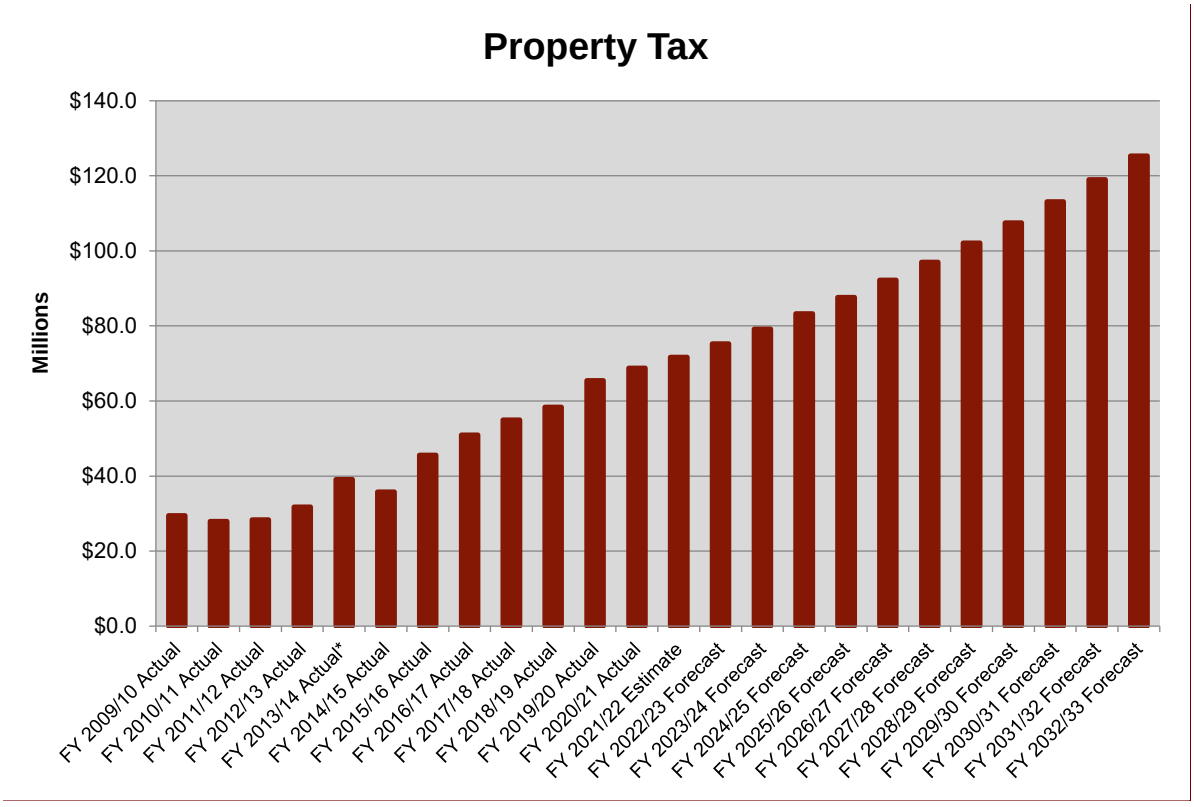
In FY 2022/23, property tax revenue is projected at $75.3 million and includes secured property tax of $72.4 million and unsecured property tax of $2.9 million. Assessed valuation growth on secured property is projected at 5.0% and reflects the annual inflation factor based on Consumer Price Index (2% increase in FY 2022/23), growth due to property sales, and a general allowance for new construction projects being added to the tax rolls. In the remaining years of the forecast, annual assessed valuation growth of

5.5% is projected. In order to meet these growth projections, developments with assessed valuation between $700 million to $1 billion would need to continue annually. By the end of the forecast period, Property Tax receipts are projected to reach $125.3 million.

Secured Property Tax receipts include general secured property tax along with supplemental property tax (retroactive collections back to the point of sale for reassessments of value due to property resale), residual Redevelopment Agency (RDA) receipts, and excess Educational Revenue Augmentation Fund (ERAF) funds (under Proposition 98, a portion of property tax receipts are allocated to the ERAF beginning in 1992 and once there are sufficient funds in ERAF to fulfill the obligation to the school districts, excess funds are returned to the taxing entities that contributed the funding). Overall, Secured Property Tax receipts are expected to increase 4.8% in FY 2022/23, and 5.3% in FY 2023/24 and the remaining years of the Forecast. The Forecast assumes $3.7 million from ERAF, which is lower than prior years as the County has indicated that approximately 30% of the ERAF receipts are considered high risk due to disputes regarding the allocation of these funds.

Unsecured Property Tax receipts are projected to increase 1% in FY 2022/23 followed by 3% annual growth in FY 2023/24 and the remaining years of the Forecast.

Collections are expected to grow at an average annual rate of 5.3% over the forecast period.



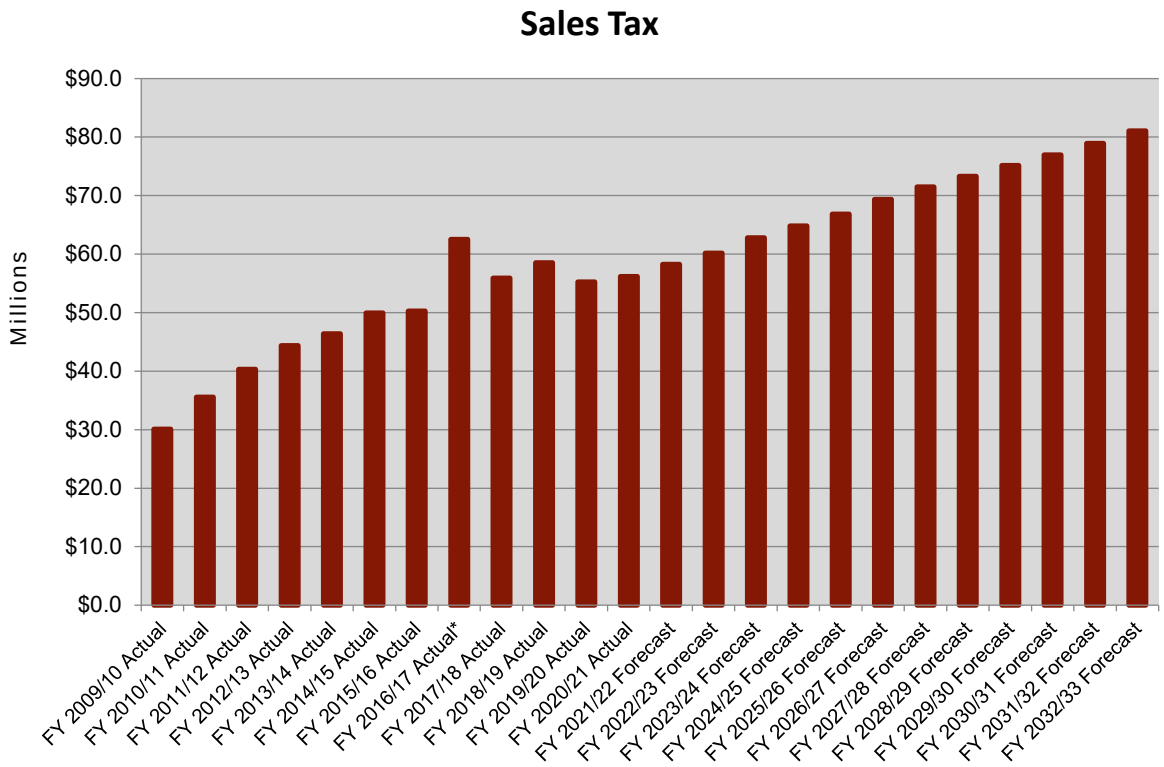
Note: FY 2013/14 includes a one-time $6.1 million amount due to Redevelopment Agency dissolution

Sales Tax

Santa Clara's sales tax collections are directly influenced by local, regional, national and international economic and business cycles. Therefore, sales tax collections are one of the most economically sensitive General Fund revenue sources. These collections have been impacted by COVID-19 and are expected to improve in FY 2022/23 and continue to growth throughout the forecast period.

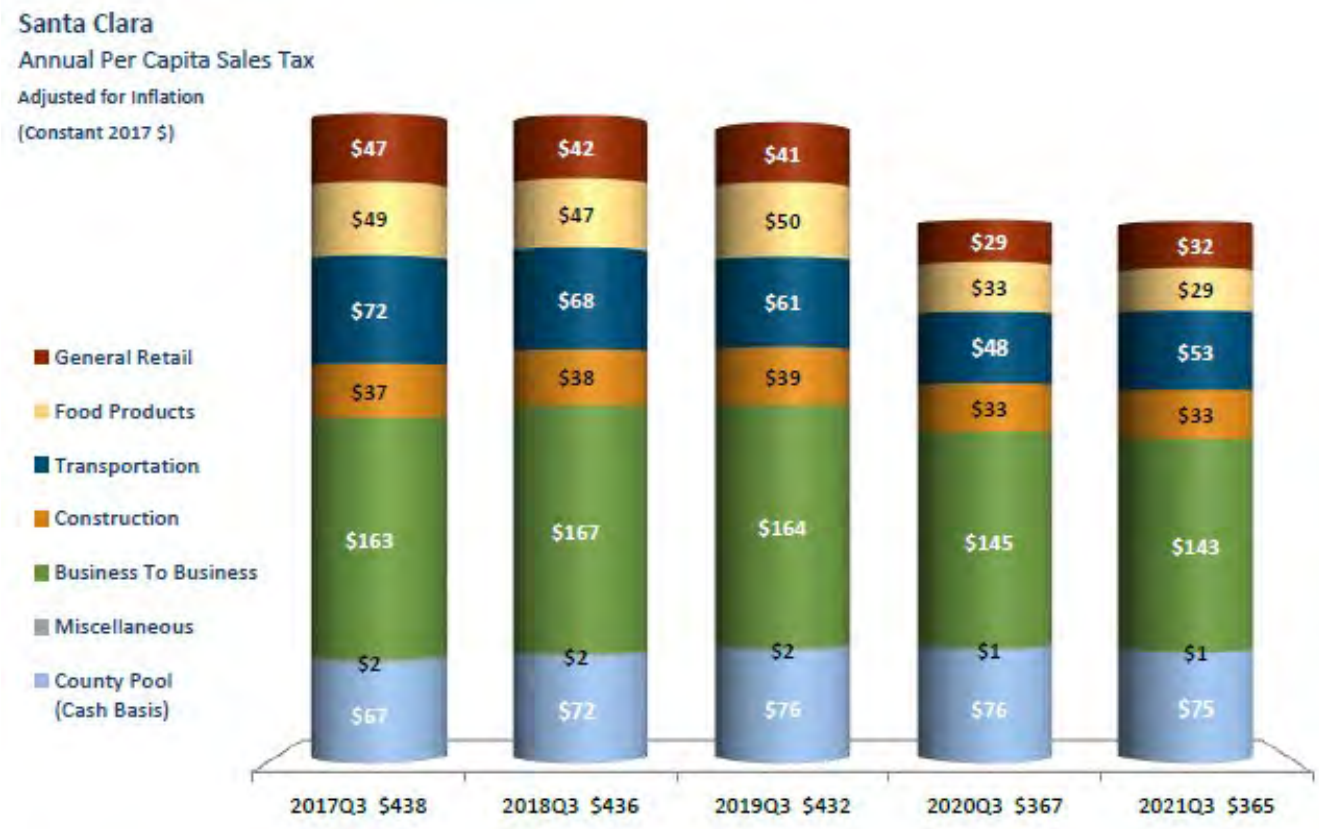
As shown in the chart below, sales tax collections are expected to total $58.3 million in FY 2021/22 and increase 3.3% to $60.2 million in FY 2022/23 based on the assumption that sectors that have been deeply impacted by COVID-19 will continue to improve with the lifting of pandemic-related restrictions. The growth rates are expected to range from 2.4% to 4.4% in the out years of the forecast as the sales tax growth rates normalize over this period. Based on these projections, annual collections will reach $81.0 million by FY 2032/33. These projections are based on information provided by the City's sales tax consultant, Avenu Insights & Analytics. Their estimates incorporate individual category/segment projections with adjustments for known individual business anomalies such as missed payments or misallocations.

Collections are expected to grow at an average annual rate of 3.0% over forecast period.



Note: FY 2016/17 includes a one-time true-up payment due to the unwinding of the State's Triple Flip.

To provide context on how the City generates its sales tax revenues and the performance in recent years, the chart below breaks out the sales tax per capita for the third quarter of each calendar year for the past five years, adjusted for inflation. The COVID-19 related impacts are reflected starting in the third quarter 2020 data with declines in General Retail, Food Products (includes restaurants), and Transportation. As shown in the chart, the City's largest sector is Business-to-Business, which continues to provide the foundation for the City's tax base.

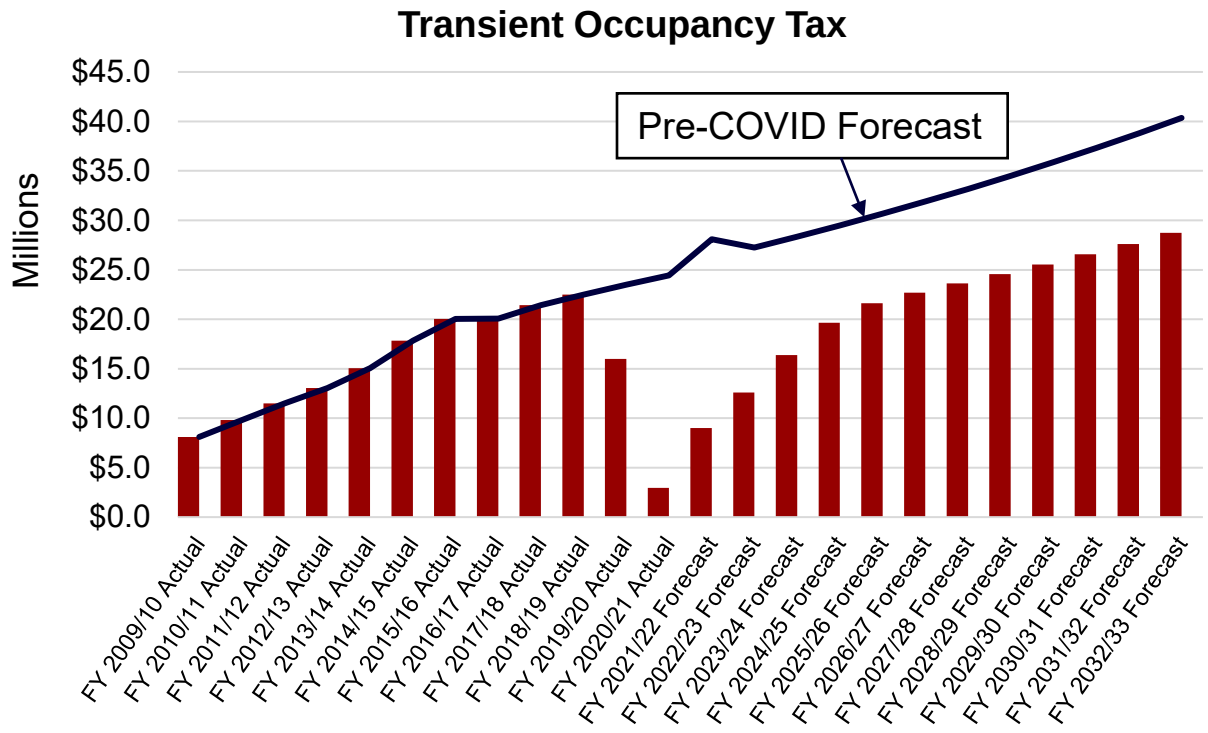


Transient Occupancy Tax

Transient Occupancy Tax (TOT) is calculated as a percentage of City hotel/motel room charges. The City's current TOT rate is 11.5%. This rate increased from 9.5% to 11.5% effective January 1, 2022 as approved by the City Council on October 19, 2021. This implemented one-half of the up to four percentage point increase approved by the voters in November 2020. As with sales tax, TOT is sensitive to business cycles and can vary greatly from year to year based on occupancy levels and room rates. Prior to COVID-19, this category had experienced tremendous growth as shown in the TOT chart on the following page. With the COVID-19 safety restrictions, TOT receipts plummeted at the end of FY 2019/20 through FY 2020/21. Collections in FY 2021/22 remain well below pre-COVID levels. For instance, from July through December 2021, TOT receipts were down 66% from the same period in 2019. Of all the City's revenue categories, TOT has seen the most significant declines as a result of the pandemic.

In FY 2018/2019, the last full year not impacted by COVID-19, TOT receipts totaled $22.5 million. TOT revenue dropped to $2.9 million in FY 2020/21 and is estimated at $8.0 million to $9.0 million in FY 2021/22, gaining some of the lost ground due to COVID-19. TOT receipts are projected to continue to improve over the forecast period with an increase to $12.6 million in FY 2022/23 as this sector continues to recover from the COVID-19 impacts, followed by growth ranging from 30% to 4% annually over the forecast period. By the end of the Forecast period, TOT receipts are projected to reach $28.7 million.

It is difficult to project the post-COVID environment in terms of business travel and the associated hotel usage. Silicon Valley has traditionally been a mid-week market, reliant on business travel supported by the many high technology industries. In April 2020, Silicon Valley experienced a roughly 85% - 95% decline in the revenue per available room (RevPAR). While demand has increased, RevPAR in the region remains approximately 60% - 70% below pre-pandemic levels. According to projections by HVS, full recovery is not projected until 2024/25.[8] In the Forecast, TOT collections are expected to improve from the shock to the system caused by COVID-19, but receipts are expected to remain well below levels that were projected pre-COVID as illustrated in the chart below (the pre-COVID forecast assumed an economic slowdown followed by growth).



[8] https://www.hotel-online.com/press_releases/release/covid-19s-impact-on-the-silicon-valley-lodging-market/

Franchise Tax and Documentary Transfer Tax

Other Taxes include the Franchise Tax and Documentary Transfer Tax. The Franchise Tax revenues are projected at $4.8 million in FY 2022/23 with annual 3% increases in the out years of the Forecast. The Documentary Transfer Tax, which is imposed on the transfer of the title of real property, is projected at $1.5 million in FY 2022/23 with 2% annual increases in the out years of the Forecast.

Licenses and Permits

Licenses and Permits are projected to total $3.6 million in FY 2022/23, including fire permits at $2.1 million, business licenses at $900,000, parking permit at $525,000, and encroachment and miscellaneous permits at $60,000. Average annual growth of 2.1% is projected in the out years of the Forecast, with revenues reaching $4.4 million in FY 2032/33. Starting in FY 2021/22, the building development-related permits are reflected in a separate Building Development Services Fund.

Fines and Penalties

Fines and Penalties are projected to total $1.5 million in FY 2022/23 and increase to $1.7 million by FY 2032/33. This Forecast assumes late charges, which had been suspended in response to COVID-19, will resume by FY 2022/23.

Interest Income

The City invests all funds not needed for current cash requirements in accordance with the City Council-approved Investment Policy. These funds are invested in securities having a maximum maturity of seven years. Factors that directly influence General Fund interest income include prevailing interest rates, the size of the portfolio and the relative percentage of the portfolio allocated to the General Fund. Based on projected interest rates and cash balances, the General Fund is expected to receive $2.5 million in interest in FY 2022/23. This figure excludes the restricted interest earnings associated with the Pension Stabilization Reserve that must be allocated to that reserve. In the remaining years of the Forecast, interest earnings are projected to fluctuate annually primarily due to interest rate assumptions, ranging from $3.1 million to $5.2 million.

Rents and Leases

Rents and Leases includes property rents and leases as well as right-of-way rental fees charged to water sewer and utilities. In FY 2022/23, Rents and Leases revenue is estimated to total $11.3 million, including $7.1 million from property rents and leases and $4.2 million from right-of-way rental fees. This category factors in projected lease revenue from the Related project (increasing from $625,000 to $5.2 million) as well the Commerce and Peddlers Plaza (net revenue of $500,000 through FY 2026/27). Growth projections for the out years of the Forecast are based on individual lease agreements. Rents and Leases revenue is projected to reach $19.6 million by FY 2032/33.

Other Services Fees

The Other Services Fees category includes fees charged for various City services provided by the Community Development, Fire, Police, Parks and Recreation, and Public Works Departments as well as cost allocation plan reimbursements and stadium-related reimbursements. This category is estimated to generate $38.3 million in FY 2022/23 and assumes continued improvement in categories that have been

heavily impacted by COVID-19, most notably stadium-related reimbursements and parks and recreation fees. As presented in the FY 2021/22 and FY 2022/23 Adopted Operating Budget, it is also assumed that additional fee revenue of $0.5 million will be generated based on the fee study underway. Over the Forecast period, average annual growth of 2.1% is projected, resulting in collections of $47.2 million by FY 2032/33.

Transfers from Other Funds

The Transfers In from Other Funds totals $3.3 million in FY 2022/23 and includes the following: a transfer of $1.4 million from the Storm Drain Capital Fund to support storm drain operations; a one-time transfer of $1.0 million from the Vehicle Replacement Fund to return funding no longer needed for planned vehicle replacements as these vehicles will be replaced with electric vehicles under the SVP program; a one-time transfer of $0.7 million from the electric Utility Fund to support a new City Attorney position added to support SVP and two Finance positions that support SVP operations (these positions will be factored into the cost allocation plan starting in FY 2023/24); and a transfer of $0.2 million from the Building Development Services Fund to cover a portion of the Code Enforcement costs that support development activity. In the out years of the Forecast, the transfers range from $1.6 million to $1.8 million and include the transfers from the Storm Drain Capital Fund and the Building Development Services Fund.

Silicon Valley Power Transfer

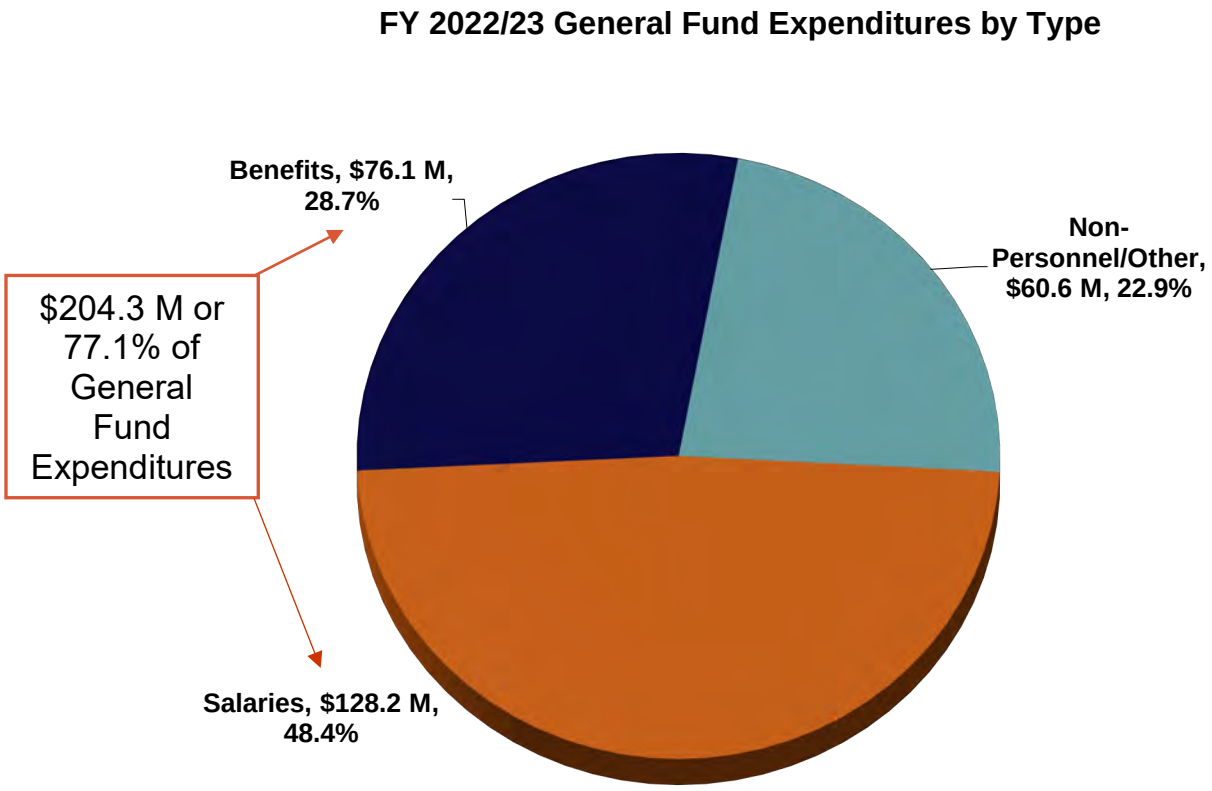
In accordance with the City's charter, Silicon Valley Power pays 5.0% of gross revenues to the General Fund. For FY 2022/23, contributions are projected to total $26.2 million, an increase of 3.5% from the FY 2021/22 estimate of $25.3 million. It is anticipated that revenues will increase to $36.9 million by FY 2032/33, increasing at an annual rate of 3.5%. Growth in this category is primarily driven by market projections for electric consumption, resources costs, and any retail rate increase assumed for the Electric Utility.

GENERAL FUND EXPENDITURES

Expenditures are projected to grow from $264.9 million in FY 2022/23 to $358.0 million by the end of the forecast period. FY 2022/23 expenditures are below the FY 2021/22 Adopted Budget of $286.0 million primarily due to the elimination of one-time transfers in FY 2021/22.

FY 2023-2033 General Fund Expenditures ($ in millions)

	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	$ m	$ m	$ m	$ m	$ m	$ m	$ m	$ m	$ m	$ m	$ m
Salaries	128.2	133.5	138.4	142.9	147.1	151.4	155.8	160.1	164.6	169.5	174.6
Retirement	55.9	58.6	61.2	62.9	62.5	63.6	66.3	67.8	69.1	71.2	73.4
Other Benefits	20.2	20.9	21.7	22.4	23.1	23.9	24.5	25.1	26.0	26.9	28.0
Sub-Total Labor Costs	**204.3**	**213.0**	**221.3**	**228.2**	**232.7**	**238.9**	**246.6**	**253.0**	**259.7**	**267.6**	**276.0**
Materials, Services, Supplies	30.0	30.7	32.3	33.8	35.7	35.8	37.8	38.5	40.3	41.4	42.6
Interfund Services	24.7	24.7	25.4	27.2	28.0	28.7	29.6	30.4	31.3	32.2	33.2
Capital Outlay	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1
Loans and Transfers	5.7	6.0	6.1	6.3	6.4	6.5	6.6	6.8	7.0	6.6	6.0
Reserves	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1
Sub-total Other Costs	**60.6**	**61.6**	**64.0**	**67.5**	**70.3**	**71.2**	**74.2**	**75.9**	**78.8**	**80.4**	**82.0**
Total Uses	**264.9**	**274.6**	**285.3**	**295.7**	**303.0**	**310.1**	**320.8**	**328.9**	**338.5**	**348.0**	**358.0**
% Change from Prior Yr		**3.7%**	**3.9%**	**3.6%**	**2.5%**	**2.3%**	**3.5%**	**2.5%**	**2.9%**	**2.8%**	**2.9%**



Labor Costs

Labor costs, which include salary, retirement and other benefit costs, are projected at $204.3 million in FY 2022/23. These costs are derived from a position-level analysis of City staffing, including actual salary and benefit information, negotiated salary and benefit adjustments for bargaining groups that have current Memorandums of Understanding with the City, projected adjustments for the out years of the forecast, and retirement information from the California Public Employees Retirement System (CalPERS) and the City's actuary.

Over the Forecast period, these costs are projected to increase an average of 3.1% annually and reach $276.0 million by FY 2032/33.

Retirement Costs

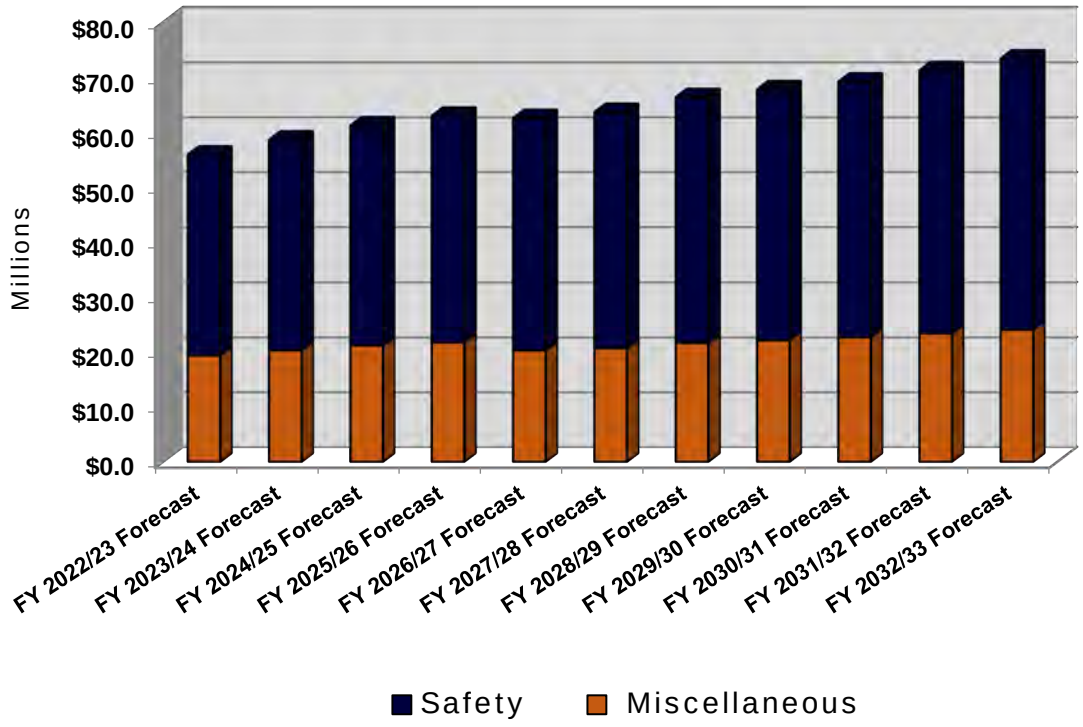
Retirement costs represent one of the largest components of labor costs. The City contributes to CalPERS, which provides a defined benefit plan for participating public entities within the State of California. CalPERS offers a menu of benefit provisions that are established by State statutes within the Public Employee Retirement Law. The City selected its benefit provisions from the benefit menu by contract with CalPERS and adopted those benefits through local ordinance, following negotiations with employee bargaining groups.

CalPERS retirement costs rose sharply over the past decade as a result of the market losses in the early 2000s followed by benefit enhancements in the mid-2000s. In FY 2011/12, General Fund pension costs were $18.9 million; by FY 2022/23, pension costs are projected to be $55.9 million. Retirement payments are expected to continue to rise as required employer rate increases are rolled in to make up for investment losses, a lower investment return assumption, shorter smoothing and amortization periods, and other demographic assumption changes. By the end of the Forecast period, PERS expenditures are projected to reach $73.4 million and will account for an estimated 21% of General Fund expenditures.

On December 21, 2016, the CalPERS Board approved lowering the investment earnings assumption (discount rate) downward from 7.5% to 7.0% over a three-year period. This change increased rates beginning in Fiscal Year 2018/19, with the full impact to be realized in FY 2024/25. In February 2018, the CalPERS Board approved shortening the period over which actuarial gains and losses are amortized from 30 years to 20 years for new pension liabilities. This policy became effective as of the June 30, 2019 CalPERS actuarial valuations. Additional actions will likely be implemented in the future as part of a risk mitigation strategy to move to more conservative estimates over time to reduce volatility, including additional downward revisions to the discount rate.

Year-by-year pension rate projections are shown below. These projections incorporate rates provided by CalPERS for FY 2022/23 through FY 2027/28. In the remaining years of the Forecast, the retirement costs are based on rates provided by the City's actuary.

General Fund PERS Costs



Materials, Services and Supplies

The materials, services and supplies estimate for FY 2022/23 is $30.0 million, which is above the FY 2021/22 Adopted Budget level of $27.9 million and reflects anticipated increases in costs as well as those that occur every other year, such as election costs. Expenditures are projected to reach $42.6 million by FY 2032/33.

Interfund Services

Interfund services include the General Fund contribution to several internal service funds, including Communications Acquisitions, Fleet Operations, Information Technology Services, Special Liability Insurance, Unemployment Insurance, Vehicle Replacement, and Workers' Compensation. In FY 2022/23, these costs are estimated at $24.7 million and increase to $33.2 million by FY 2032/33. These estimates are based on an evaluation of the activity levels in each internal service fund.

Loans and Transfers

This category includes debt service payments, transfers to the Cemetery Fund, transfers to capital funds for Public Works Capital Project Management, and the City's contributions to parking maintenance and Convention Center maintenance. These costs are estimated at $5.7 million in FY 2022/23 and total $6.0 million in FY 2032/33.

Reserves

This category includes the contributions to the Technology Reserve to account for the difference between the forecasted revenues and expenditures. Because forecasted revenues are above the forecasted expenditures in each year of the Forecast, the differences are set aside in reserve. These contributions total $0.1 million in FY 2022/23 and the out years of the Forecast.

RESERVES

Reserves have generally been established with one-time funds and, with the exception of funding set aside in the Technology Reserves to maintain 100% cost recovery, are not reflected in the Forecast figures. Reserves, however, are an important component of the budget. Following is a discussion of the major General Fund Reserves.

Budget Stabilization Reserve: During FY 1985/86, the City Council established a policy regarding use of the City's General Contingency Reserve funds. Under that policy, two separate reserves were established, a Budget Stabilization Reserve (formerly known as the Working Capital Reserve) and a Capital Projects Reserve. The Budget Stabilization Reserve (BSR) is set aside to protect vital General Fund services through economic downturns, emergency financial crisis, or disaster situations. The reserve target is equal to the expenditures of the City's General Fund operations for three months (90-days or 25% of budgeted appropriations). When the FY 2021/22 and FY 2022/23 Operating Budget was adopted, the City Council approved an exception to the 25% BSR target level to address the impacts associated with COVID-19, allowing the reserve to drop to 15% of expenditures. The Council-approved Budget Principles for FY 2022/23 also allow the Reserve level to be set at a minimum of 15% of expenditures with any remaining FY 2022/23 shortfall to be addressed with the use of the Land Sale Reserve. The BSR reserve level currently totals $53.9 million and drops to $36.6 million in the FY 2022/23 Adopted Budget. To meet the 15% reserve target, the reserve will need to be increased to an estimated $39.7 million and will require the use of the Land Sale Reserve to cover the increase.

Capital Projects Reserve: This reserve is set aside to fund the portion of the City's Capital Improvement Program (CIP) that has no other funding sources to support it. The projects funded from this critical reserve provide basic City infrastructure and quality facilities. The Council adopted a policy in FY 1996/97 to maintain a minimum of $5.0 million in the Capital Projects Reserve. The Capital Projects Reserve currently totals $5.0 million.

Land Sale Reserve: This reserve sets aside proceeds from land sales to be used for land-related purposes or other General Fund needs as determined by the City Council. This reserve currently totals $23.6 million.

Pension Stabilization Reserves: These reserves in the General Fund and other City funds have targeted contributions that would fund 1% of the City's unfunded pension liability annually to address the City's pension unfunded accrued liability. For the General Fund, this reserve currently totals $24.0 million.

FY 2022/23 BUDGET PRINCIPLES

On February 8, 2022, the City Council approved the following FY 2022/23 Budget Principles that provide a framework for the budget process.

Budget Principles for 2022/23

1. Make decisions within the context of the City's Code of Ethics and Values, especially being Fiscally Responsible, Communicative, and Service-Oriented.
2. Consider budget decisions with long-term implications taking into account data from the Ten-Year Financial Forecast.
3. To the extent possible, align ongoing expenditures with ongoing revenues to avoid negative impacts on future budgets and maintain the City's high financial management standards.
4. When addressing General Fund shortfalls, use a combination of ongoing and one-time solutions to balance the competing goals of aligning ongoing revenues and expenditures and minimizing the service delivery impacts to the community.
5. Continue cost control measures until the ongoing General Fund revenues and expenditures are in alignment.
6. Approve an exception to the Council Policy that dictates setting the General Fund Budget Stabilization Reserve at or above 25% of adopted budget expenditures; set the Reserve level at a minimum of 15% of expenditures and address any remaining FY 2022/23 shortfall with the use of the Land Sale Reserve.
7. Focus on projects and services that benefit the community as a whole.
8. Pursue economic development objectives and strategies to foster new public and private investment within Santa Clara, and to create employment opportunities.
9. Balance between compensation adjustments to retain and attract employees and funding for positions.
10. Use one-time unrestricted revenues (e.g., annual General Fund surplus) for one-time uses such as increasing reserves, funding capital or Information Technology projects, paying off debt, and/or paying off unfunded pension or other post-employment benefits liabilities.
11. Inform and communicate clearly and broadly to residents, businesses and employees regarding the City's fiscal position and budget; schedule hearings to promote active participation in the City Council's budget deliberations.
12. With limited exceptions, establish fees based on full cost recovery where individuals/businesses rather than the community at-large are benefitting from City services. This preserves limited unrestricted resources for providing services that benefit the community as a whole.
13. Focus on business process redesign in order to improve employee productivity and the quality, flexibility, and cost-effectiveness of service delivery (e.g., streamlining, simplifying, reorganizing functions, and reallocating resources).
14. Explore expanding existing revenue sources and/or adding new revenue sources.

15. Engage employees to contribute new and innovative ideas during the department budget development process.
16. Use the General Plan as a primary long-term fiscal planning tool and link ability to provide City services to development policy decisions.

CONCLUSION

The Forecast provides policy makers, the public, and City staff an updated assessment of the City's financial condition that considers the latest projections of economic conditions. It serves as a starting point in the budget development process by providing the necessary context for making budget decisions. The Forecast also identifies known risk factors and vulnerabilities, and it provides a foundation for evaluating priorities and understanding trade-offs moving forward.

As reflected in this Forecast, the City's financial condition has dramatically changed as a result of COVID-19. A General Fund shortfall of $23.5 million is projected for FY 2022/23, followed by small surpluses ranging from $0.5 million to $3.9 million annually. By the end of the Forecast period, revenues are projected at $360.9 million while expenditures are estimated at $358.0 million. When put into context of the size of the General Fund budget, the shortfall in FY 2022/23 is 8.9% of General Fund expenditures. In the out years of the Forecast, the annual margins are relatively narrow, ranging from 0.2% to 1.4% of the projected annual expenditure budget. The Adopted FY 2021/22 and FY 2022/23 Biennial Operating Budget included a budget balancing strategy that relied on a combination of expenditure reductions, revenue solutions, and use of reserves. The use of ongoing and one-time solutions balanced the competing goals of aligning ongoing revenues and expenditures and minimizing the service delivery impacts to the community. This also allowed for time to evaluate the post COVID-19 recovery. Additional budget balancing actions are expected to be brought forward in the FY 2023/24 and FY 2024/25 Biennial Operating Budget that will be adopted in June 2023.

In addition to the projected General Fund shortfall identified in this Forecast, there are elements of the City's budget that are not included in the Forecast as they have been funded pay-as-you-go with one-time sources. These include the costs to fund capital improvements that rely on General Fund funding, address unmet/deferred infrastructure needs, fully fund public safety equipment replacement, and make additional contributions to reserves. The Forecast also does not incorporate the financial impacts of new developments that may have a positive impact given the uncertainty regarding the timing. This Forecast serves as a strategic planning tool to meet the City's long-term goal to plan for additional fiscal capacity and bring forward sustainable funding strategies to address these unmet cost elements. This may include new and/or revised revenue options and impact fees in the future.

This page is intentionally left blank.

Statements of Sources and Uses of Funds

This page is intentionally left blank.

General Fund

This page is intentionally left blank.

GENERAL FUND

The General Fund is the primary fund of the City that is used to account for all revenues and expenses that are not restricted by law or policy to be accounted for in another fund. The General Fund supports many of the most visible and essential City services including libraries, parks, police, and fire protection. The General Fund also includes many departments that provide central services including the City Manager, City Attorney, City Clerk, Mayor and City Council, Finance, and Human Resources offices and departments.

General Fund Sources

General Fund sources total $359.8 million in the FY 2022/23 Amended Budget and consist of $117.7 million in fund balance estimated to be carried over from FY 2021/22, $238.5 million in revenue, and $3.6 million in transfers from other funds. As part of the budget process, estimates are developed for each line item, taking into consideration activity projections, historical trends, and the economic environment. The table below summarizes the projected sources of General Fund revenues and transfers in this budget.

Funding Source	FY 2020/21 Actual	FY 2021/22 Amended	FY 2021/22 Estimate	FY 2022/23 Adopted	FY 2022/23 Change	FY 2022/23 Amended
Property Tax	68,772,921	71,559,000	71,646,000	**74,989,000**	272,000	**75,261,000**
Sales Tax	56,178,097	58,183,000	58,250,000	**60,959,000**	(786,000)	**60,173,000**
Transient Occupancy Tax	2,949,235	9,000,000	9,000,000	**12,600,000**	0	**12,600,000**
Franchise Tax	4,322,635	4,630,000	4,630,000	**4,780,000**	0	**4,780,000**
Documentary Transfer Tax	1,501,174	1,450,000	1,450,000	**1,479,000**	1,000	**1,480,000**
Licenses and Permits[1]	12,137,804	3,685,000	3,685,000	**3,773,000**	(176,000)	**3,597,000**
Rents and Leases	9,154,034	10,015,522	10,015,522	**11,840,983**	(504,217)	**11,336,766**
Other Services Fees[1]	35,239,038	36,949,512	36,949,512	**38,559,499**	62,746	**38,622,245**
State/Other Agencies	2,722,419	614,000	614,000	**284,000**	26,000	**310,000**
Fines and Penalties	421,088	1,496,135	500,000	**1,534,089**	(69,089)	**1,465,000**
Interest	5,616,800	2,600,000	2,600,000	**2,266,000**	266,000	**2,532,000**
SVP Transfer	24,548,225	24,700,000	25,285,000	**25,565,000**	605,000	**26,170,000**
Other Revenue	6,732,356	198,000	250,000	**150,000**	0	**150,000**
Revenue Subtotal	**230,295,826**	**225,080,169**	**224,875,034**	**238,779,571**	**(302,560)**	**238,477,011**
Transfers In	10,399,855	5,303,352	8,267,499	**3,297,113**	284,261	**3,581,374**
Total Revenues/ Transfers	**240,695,681**	**230,383,521**	**233,142,533**	**242,076,684**	**(18,299)**	**242,058,385**

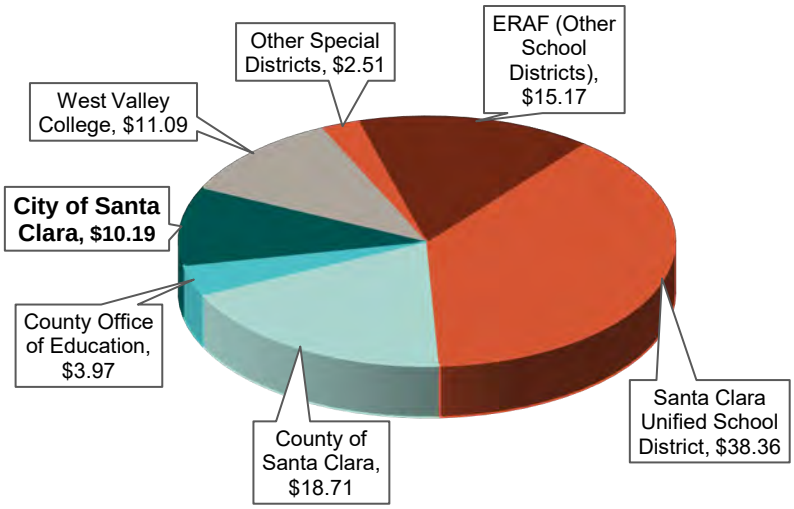
[1] Beginning in FY 2021/22, building development revenues have been shifted to a new Building Development Fund.

The largest economically sensitive revenue categories (property tax, sales tax, and transient occupancy tax) account for approximately 60% of General Fund revenues. Following is a discussion of these categories as well as other major General Fund revenue categories.

Property Tax

Property tax is the largest revenue source for the City, representing approximately 30% of revenues. Under Proposition 13, the assessed valuation of properties held by the same owner from year to year is adjusted each year by the lesser of 2.0% or the percent change in the annual California Consumer Price Index (CCPI). For FY 2022/23, the adjustment factor based on CCPI is 2.0%. Beyond the inflation adjustment, growth in property tax receipts is driven by reassessments upon the sale of properties and new construction projects being added to the tax rolls. Overall, property tax revenue for FY 2022/23 is projected at $75.3 million, up 5.2% from FY 2021/22 estimate of $71.6 million.

Property Tax Distribution per $100 Collected

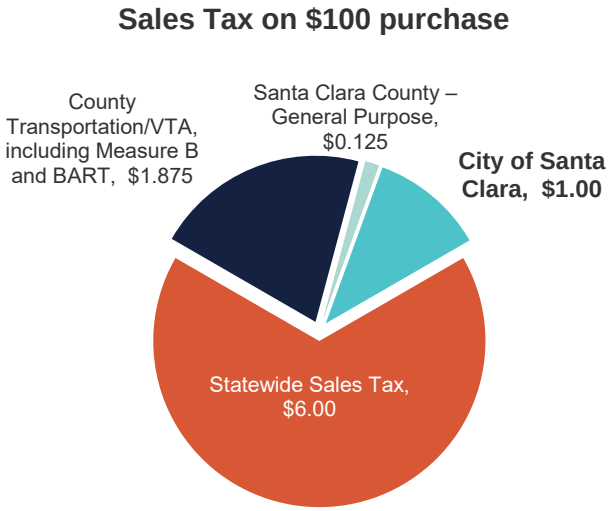


Secured Property Tax receipts are projected to total $72.4 million, an increase of 4.8% from the FY 2021/22 year-end estimate of $69.0 million. The category includes general secured property tax (tax on real property that includes the land and the improvements attached to it, such as a home or building) along with supplemental property tax (retroactive collections back to the point of sale for reassessments of value due to property resale), residual Redevelopment Agency receipts, and excess Educational Revenue Augmentation Fund (ERAF) funds (under Proposition 98, a portion of property tax receipts are allocated to the ERAF and once there are sufficient funds in ERAF to fulfill the obligation to the school districts, excess funds are returned to the taxing entities). General secured property tax for FY 2022/23 is based on the assessed value as of January 1, 2022. Assessed valuation growth on secured property is projected at 5.0% in FY 2022/23 and reflects 2.0% annual inflation, growth due to property sales, and an allowance for new construction projects.

Unsecured Property Tax is assessed on personal property that is tangible or moveable and is not attached to real estate (e.g., office equipment, planes, boats). Unsecured Property Tax receipts are projected to total $2.9 million in FY 2022/23.

Sales Tax

Sales tax is the General Fund's second largest revenue. The City's current sales tax rate is 9%, of which the City of Santa Clara receives 1%. Santa Clara's sales tax collections are directly influenced by local, regional, national, and international economic and business cycles and are therefore one of the most volatile General Fund revenues. These collections have been negatively impacted by COVID-19 but are expected to continue to improve in FY 2022/23. Sales tax collections are expected to total $58.3 million in FY 2021/22 and increase 3.3% to $60.2 million in FY 2022/23, based on the assumption that sectors that have been deeply impacted by COVID-19 will improve with the lifting of pandemic-related restrictions.



Transient Occupancy Tax

Transient Occupancy Tax (TOT) is calculated as a percentage of City hotel/motel room charges. The City's TOT rate is 11.5% as of January 2022. As with sales tax, TOT is sensitive to business cycles and can vary greatly from year to year based on occupancy levels and room rates. Prior to COVID-19, this category had experienced tremendous growth. With the implementation of COVID-19 safety restrictions, TOT receipts plummeted at the end of FY 2019/20 and through FY 2020/21. Collections in FY 2021/22 remain well below pre-COVID levels. For instance, from July through December 2021, TOT receipts were down 66% from the same period in 2019. Of all the City's revenue categories, TOT has seen the most significant declines as a result of the pandemic.

In FY 2018/2019, the last full year not impacted by COVID-19, TOT receipts totaled $22.5 million. TOT revenue dropped to $2.9 million in FY 2020/21 and is estimated at $9.0 million in FY 2021/22, gaining some of the lost ground due to COVID-19. TOT receipts are projected to continue to improve over the forecast period with an increase to $12.6 million in FY 2022/23 as the hotel/motel sector continues to recover from the COVID-19 impacts. Adjustments to the TOT revenue estimate will likely be necessary based on the actual recovery timeline.

Franchise Tax and Documentary Transfer Tax

The Franchise Tax revenues are projected at $4.8 million in FY 2022/23. The Documentary Transfer Tax, which is imposed on the transfer of the title of real property, is projected at $1.5 million in FY 2022/23.

Licenses and Permits

Licenses and Permits are projected to total $3.6 million in FY 2022/23, including fire permits at $2.1 million, business licenses at $900,000, parking permit at $525,000, and encroachment and miscellaneous permits at $60,000.

Rents and Leases

The Rents and Leases category includes property rents and leases as well as right-of-way rental fees charged to water sewer and utilities. In FY 2022/23, Rents and Leases revenue is estimated to total $11.3 million, including $7.1 million from property rents and leases and $4.2 million from right-of-way rental fees. This category factors in projected lease revenue from the Related project ($625,000 in FY 2022/23) as well the Commerce and Peddlers Plaza (net revenue of $500,000 through FY 2026/27).

Other Services Fees

The Other Services Fees category includes fees charged for various City services provided by the departments of Community Development, Fire, Police, Parks and Recreation, and Public Works Departments as well as cost allocation plan reimbursements and stadium-related reimbursements. This category is estimated to generate $38.6 million in FY 2022/23 and assumes continued improvement in categories that have been heavily impacted by COVID-19, most notably stadium-related reimbursements and parks and recreation fees.

Silicon Valley Power Transfer

In accordance with the City's charter, Silicon Valley Power pays 5.0% of gross revenues to the City's General Fund. For FY 2022/23, contributions are projected to total $26.2 million, an increase of 3.5% from the FY 2021/22 estimate of $25.3 million.

Transfers In

The Transfers In from Other Funds totals $3.6 million in FY 2022/23 and includes a transfer of $1.4 million from the Storm Drain Capital Fund to support storm drain operations; a one-time transfer of $1.0 million from the Vehicle Replacement Fund to return funding no longer needed for planned vehicle replacements as these vehicles will be replaced with electric vehicles under the SVP program; a one-time transfer of $1.0 million from the electric Utility Fund to support a new City Attorney position added to support SVP and Finance and Human Resources positions that support SVP operations (these positions will be factored into the cost allocation plan starting in FY 2023/24); and a transfer of $0.2 million from the Building Development Services Fund to cover a portion of the Code Enforcement costs that support development activity.

General Fund Uses

Overall, the FY 2022/23 Amended General Fund Uses total $359.8 million. Of this amount, $259.3 million accounts for operational expenditures, $10.3 million are transfers to other funds, and $90.2 million represent fund balance and reserves.

The following table summarizes the General Fund expenditures and transfers.

Expenditures	FY 2020/21 Actual	FY 2021/22 Amended	FY 2021/22 Estimate	FY 2022/23 Adopted	FY 2022/23 Change	FY 2022/23 Amended
Salaries	120,060,375	99,677,910	99,677,910	129,872,664	(2,153,330)	127,719,334
Retirement – Safety	29,295,456	33,056,981	33,056,981	35,526,227	988,000	36,514,227
Retirement – Misc.	17,242,223	18,296,744	18,296,744	19,459,091	156,920	19,616,011
Other Benefits	17,479,874	19,732,211	19,732,211	20,377,853	194,616	20,572,469
Materials/Services/ Supplies	21,662,982	28,980,461	28,576,834	29,205,307	769,451	29,974,758
Interfund Services	22,259,696	22,721,341	22,721,341	23,392,123	1,485,248	24,877,371
Capital Outlay	4,411,951	140,393	140,393	128,073	(65,173)	62,900
Total Expenditures	**232,412,557**	**222,606,041**	**222,202,414**	**257,961,338**	**1,085,732**	**259,337,070**
Transfers Out*	33,788,132	48,479,725	48,479,725	6,675,584	3,578,701	10,254,285
Total Expenditures and Transfers Out	**266,200,689**	**271,085,766**	**270,682,139**	**264,636,922**	**4,664,433**	**269,591,355**

* In FY 2021/22, the Transfers Out category includes a one-time transfer of the Building Inspection Reserve to the newly established Building Development Services Fund.

As a public service organization focused on delivering high-quality services to our community, labor costs reflect the highest level of investment at 76% of the expenditure budget. Following is a discussion of the General Fund expenditure categories.

Salaries and Benefits

The expenditures in this category account for full-time and part-time salaries, retirement, health, social security, other employer benefits, and overtime costs. The FY 2022/23 Amended Budget factors in the latest negotiated salary adjustments and updated retirement and benefit costs. Salaries and benefits total $204.4 million in the FY 2022/23 Amended Budget. Note that $26.2 million in public safety costs were shifted to the American Rescue Plan Act Fund in FY 2021/22 to account for the one-time federal stimulus funds received to help offset the COVID-19 impacts on the City ‘s budget.

The City of Santa Clara participates in the California Public Employees’ Retirement System (CalPERS) under the Miscellaneous Retirement Plan and the Safety Retirement Plan. In FY 2022/23, retirement costs in the General Fund are budgeted at $36.5 million for Safety employees and $19.6 million for Miscellaneous employees.

Materials, Services, and Supplies

The FY 2022/23 Amended Budget totals $30.0 million for materials, services, and supplies. This budget reflects Base Budget adjustments to account for the updated cost of providing existing services in FY 2022/23, the removal of one-time funding approved for FY 2021/22, and the FY 2022/23 budget actions approved in the FY 2021/22 and FY 2022/23 Biennial Operating Budget.

Interfund Services

Interfund services are citywide in nature and funded through internal service funds (Information Technology Department services, special liability fund, workers' compensation, Public Works capital project management, vehicle equipment and maintenance, fleet purchases, and communications equipment) that are apportioned to City Departments and funds. This category totals $24.9 million in the FY 2022/23 Amended Budget.

Capital Outlay

This category includes small capital expense purchases not budgeted within the capital budget. This category totals $0.1 million in FY 2022/23.

Transfers Out to Other Funds

This category includes transfers to other funds to support capital projects, the City's share of assessment district costs, other services, and debt payments. The FY 2022/23 Amended Budget for this category totals $10.3 million, including $7.1 million for capital projects, $1.4 million for debt payments, and $1.8 million for assessment district payments and other services.

General Fund Reserves

The General Fund includes several reserves established by City Council policy or to segregate restricted revenues. Additional detail regarding reserve policies can be found in the Budget and Fiscal Policies section of this document.

Budget Stabilization Reserve

This reserve is used as an allocation for weathering economic downturns, emergency financial crises or disaster situations. Per Council policy, the Budget Stabilization Reserve (BSR) target is equal to the cost of the City's General Fund operations for three months, or 25% of the expenditure budget. Given the significant impacts of COVID-19 on the City's budget, the City Council adopted the FY 2022/23 budget principles that allow this reserve to drop to 15% of budgeted expenditures, with any remaining FY 2022/23 shortfall to be addressed with the Land Sale Reserve. The FY 2022/23 BSR of $40.4 million is set at 15% of expenditures.

Capital Projects Reserve

The Capital Projects Reserve (CPR) earmarks funds for the Capital Improvement Program (CIP). The minimum target for this reserve is $5.0 million. This reserve is fully used in this CIP, with $5.4 million reserved for capital projects programmed from FY 2023/24 through FY 2026/27.

Land Sale Reserve

The City Council established the Land Sale Reserve with net proceeds from the sale of City-owned land, with interest earned on these funds being available to be appropriated for General Fund operating expenditures. The Land Sale Reserve has a projected ending balance of $12.7 million for FY 2022/23 and is available for appropriation by City Council action. In the FY 2022/23 Amended Budget, the Land Sale Reserve drops by $9.7 million, from $22.4 million to $12.7 million, as a budget balancing strategy.

Advanced Planning Fee Reserve

The advanced planning fee is collected as a portion of planning and building fees. These funds are set aside for future long-range planning activities. The Advanced Planning Reserve has a projected ending balance of $1.4 million for FY 2022/23.

Technology Fee Reserve

The Technology Fee Reserve sets aside the technology fee revenue collected with the development fees and other applicable fees. This reserve is used to fund Accela licensing costs and other technology improvements for the fee programs that assess this fee. The Technology Fee Reserve has a projected ending balance of $1.4 million for FY 2022/23.

Other Reserves

By Council Policy, other reserves are set aside in the General Fund including the Pension Stabilization and Historical Preservation Reserves. At the end of FY 2022/23, the Pension Stabilization Reserve is projected to total $24.0 million and the Historical Preservation Reserve is projected to total $91,402. Contributions to the Pension Stabilization Reserve are typically recommended as part of the Year-End Report to allocate interest earnings and other funding, if available. No additional contributions are assumed as part of this Biennial Budget.

GENERAL FUND | GENERAL FUND (001)

	2020/21 Actual	2021/22 Amended	2021/22 Estimate	2022/23 Adopted	2022/23 Amended
Beginning Fund Balance					
Encumbrance Carryover	4,273,693	4,817,658	4,817,658	4,273,693	4,817,658
Budget Stabilization Reserve	79,939,635	56,805,262	56,805,262	53,905,631	53,615,880
Capital Projects Reserve	29,014,222	5,335,223	5,335,223	4,248,758	6,719,000
Reserve for Programmed Capital Projects	0	11,038,674	11,038,674	3,151,081	3,151,081
Building Inspection Reserve	14,105,480	17,939,108	17,939,108	0	0
Advanced Planning Fee	642,410	741,694	741,694	741,694	1,395,605
Technology Fee Reserve	770,771	1,367,900	1,367,900	1,078,241	1,426,173
Land Sale Reserve	22,782,506	24,120,766	24,120,766	23,381,324	22,438,333
Pension Stabilization Reserve	21,597,338	23,978,108	23,978,108	21,597,338	23,978,108
Historical Preservation Reserve	90,096	91,402	91,402	90,096	91,402
Santana West Reserve	5,000,000	0	0	0	0
Unrestricted	2,594,262	9,069,610	9,069,610	0	132,559
Total Beginning Fund Balance	**180,810,413**	**155,305,405**	**155,305,405**	**112,467,856**	**117,765,799**
Revenue					
Property Taxes - Secured	65,874,290	68,709,000	69,049,000	72,109,000	72,381,000
Property Taxes - Unsecured	2,898,631	2,850,000	2,597,000	2,880,000	2,880,000
Sales Tax	55,593,141	57,483,000	57,500,000	60,238,000	59,400,000
Public Safety Sales Tax	584,956	700,000	750,000	721,000	773,000
Documentary Transfer Tax	1,501,174	1,450,000	1,450,000	1,479,000	1,480,000
Transient Occupancy Tax	2,949,235	9,000,000	9,000,000	12,600,000	12,600,000
Franchise Taxes	4,322,635	4,630,000	4,630,000	4,780,000	4,780,000
Rents	9,154,034	10,015,522	10,015,522	11,840,983	11,336,766
State Revenues	258,376	224,000	224,000	224,000	250,000
Other Agencies Revenues	2,464,043	390,000	390,000	60,000	60,000
Licenses and Permits	12,137,804	3,685,000	3,685,000	3,773,000	3,597,000
Fines and Penalties	421,088	1,496,135	500,000	1,534,089	1,465,000
Other Fees for Services	35,239,038	36,949,512	36,949,512	38,559,499	38,622,245
Interest	5,616,800	2,600,000	2,600,000	2,266,000	2,532,000
Silicon Valley Power Transfer	24,548,225	24,700,000	25,285,000	25,565,000	26,170,000
Other Revenue	6,732,356	198,000	250,000	150,000	150,000
Total Revenue	**230,295,826**	**225,080,169**	**224,875,034**	**238,779,571**	**238,477,011**
Transfers From					
Building Development Services Fund	0	163,362	163,362	168,845	179,036
Building Special Programs and Training Fund	1,796	1,765	1,765	1,765	1,765

GENERAL FUND | GENERAL FUND (001)

	2020/21 Actual	2021/22 Amended	2021/22 Estimate	2022/23 Adopted	2022/23 Amended
Transfers From					
Convention Center Capital Fund	0	40,000	40,000	0	0
Convention Center Enterprise Fund	20,000	0	0	0	0
Convention Center Maintenance District Fund	0	383,097	383,097	0	0
Electric Utility Fund	53,200	1,059,733	1,059,733	712,503	986,573
Electric Utility Capital Fund	580,000	0	0	0	0
Fire Department Capital Fund	192,674	236	236	0	0
General Government Capital Fund	884,901	460	460	0	0
Library Department Capital Fund	21,120	0	0	0	0
Other City Departments Operating Grant Trust Fund	1,000,000	10,000	10,000	0	0
Parking Maintenance District Fund	6,000	0	0	0	0
Parks and Recreation Capital Fund	3,327,203	540,803	1,989,950	0	0
Prefunded Plan Review Fund	0	13,101	13,101	0	0
Public Buildings Capital Fund	1,010,089	52,673	1,002,673	0	0
Public Works Capital Projects Management Fund	0	307,505	307,505	0	0
Special Assessment District Capital Fund	1,638,015	0	0	0	0
Storm Drain Capital Fund	1,460,000	1,550,134	2,115,134	1,454,000	1,454,000
Streets and Highways Capital Fund	204,857	44,726	44,726	0	0
Tasman East Infrastructure Improvement Fund	0	175,757	175,757	0	0
Vehicle Replacement Fund	0	960,000	960,000	960,000	960,000
Total Transfers From	**10,399,855**	**5,303,352**	**8,267,499**	**3,297,113**	**3,581,374**
Total Source of Funds	**421,506,094**	**385,688,926**	**388,447,938**	**354,544,540**	**359,824,184**
Expenditures					
Salaries	120,060,375	99,677,910	99,677,910	129,872,664	127,719,334
Retirement - Safety	29,295,456	33,056,981	33,056,981	35,526,227	36,514,227
Retirement - Miscellaneous	17,242,223	18,296,744	18,296,744	19,459,091	19,616,011
Other Benefits	17,479,874	19,732,211	19,732,211	20,377,853	20,572,469
Materials/Services/Supplies	21,662,982	28,980,461	28,576,834	29,205,307	29,974,758
Interfund Services	22,259,696	22,721,341	22,721,341	23,392,123	24,877,371
Capital Outlay	4,411,951	140,393	140,393	128,073	62,900
Total Expenditures	**232,412,557**	**222,606,041**	**222,202,414**	**257,961,338**	**259,337,070**

GENERAL FUND | GENERAL FUND (001)

	2020/21 Actual	2021/22 Amended	2021/22 Estimate	2022/23 Adopted	2022/23 Amended
Transfers To					
Building Development Fee Fund	0	22,347,656	22,347,656	0	0
Building Special Programs and Training Fund	7,000	0	0	0	0
Cemetery Fund	771,769	850,000	850,000	870,000	870,000
Cemetery Capital Fund	300,000	8,409	8,409	8,730	9,225
City Affordable Housing Fund	3,100,000	0	0	0	
Convention Center Maintenance District Fund	771,349	771,349	771,349	842,700	842,700
Downtown Parking Maintenance District Fund	155,571	0	0	0	0
Electric Utility Capital Fund	0	330,000	330,000	0	0
Engineering Operating Grant Trust Fund	3,333	55,753	55,753	0	0
Fire Department Capital Fund	290,796	837,110	837,110	247,536	588,153
Fire Operating Grant Trust Fund	7,228	0	0	0	0
General Government Capital Fund	3,185,402	720,283	720,283	39,283	89,283
Library Department Capital Fund	13,076	7,872	7,872	8,173	281,831
Library Operating Grant Trust Fund	0	156	156	0	0
Other City Departments Operating Grant Trust Fund	3,280,000	544,275	544,275	0	0
Parks and Recreation Capital Fund	1,221,880	2,343,117	2,343,117	200,000	200,000
Parks and Recreation Operating Grant Trust Fund	28,509	3,445	3,445	3,445	3,445
Police Operating Grant Trust Fund	0	22,768	22,768	0	0
Public Buildings Capital Fund	1,737,751	397,953	397,953	13,448	1,189,532
Public Facilities Financing Corporation Fund	2,500,344	2,501,439	2,501,439	1,402,275	1,402,275
Solid Waste Fund	1,000,000	33,600	33,600	33,600	35,364
Special Liability Insurance Fund	0	5,200,000	5,200,000	0	0
Storm Drain Capital Fund	4,489,447	600,411	600,411	262,849	963,432
Streets and Highways Capital Fund	10,459,697	10,904,129	10,904,129	2,743,545	3,779,045
Tasman East Infrastructure Improvement Fund	175,757	0	0	0	0
Unemployment Insurance Fund	289,223	0	0	0	0
Total Transfers To	**33,788,132**	**48,479,725**	**48,479,725**	**6,675,584**	**10,254,285**

GENERAL FUND | GENERAL FUND (001)

	2020/21 Actual	2021/22 Amended	2021/22 Estimate	2022/23 Adopted	2022/23 Amended
Ending Fund Balance					
Encumbrance Carryover	4,817,658	4,817,658	4,817,658	4,273,693	4,817,658
Budget Stabilization Reserve	56,805,262	53,615,880	53,615,880	36,600,000	40,439,000
Capital Projects Reserve	5,335,223	5,002,508	6,719,000	4,248,758	0
Reserve for Programmed Capital Projects	11,038,674	3,151,081	3,151,081	2,304,262	5,364,314
Building Inspection Reserve	17,939,108	0	0	0	0
Advanced Planning Fee	741,694	1,395,605	1,395,605	741,694	1,395,605
Technology Fee Reserve	1,367,900	1,426,173	1,426,173	1,258,941	1,426,173
Land Sale Reserve	24,120,766	21,124,745	22,438,333	18,792,836	12,720,569
Pension Stabilization Reserve	23,978,108	23,978,108	23,978,108	21,597,338	23,978,108
Historical Preservation Reserve	91,402	91,402	91,402	90,096	91,402
Santana West Reserve	0	0	0	0	0
Unrestricted	9,069,610	0	132,559	0	0
Total Ending Fund Balance	**155,305,405**	**114,603,160**	**117,765,799**	**89,907,618**	**90,232,829**
Total Use of Funds	**421,506,094**	**385,688,926**	**388,447,938**	**354,544,540**	**359,824,184**

This page is intentionally left blank.

Special Revenue Funds and Other Funds

This page is intentionally left blank.

SPECIAL REVENUE FUNDS AND OTHER FUNDS

Special Revenue Funds are established to account for specific revenue sources that are legally restricted or committed to particular purposes. The City of Santa Clara has various revenue sources that require separate Special Revenue Funds to be set up. The Other Funds relate to special assessments funds.

American Rescue Plan Act (ARPA) Fund (102)

The American Rescue Plan Act (ARPA) Fund was established in FY 2021/22 to account for Fire Department and Police Department expenditures that are eligible to be funded via federal ARPA funds.

Bridge Maintenance District #2 Fund (463)

The Bridge District #2 Fund sets aside revenue received through the apportionment of secured property tax as well as the RDA revenue distribution. This funding is then transferred to the Streets and Highways Capital Fund to cover costs associated with the Bridge Maintenance Program project.

Building Development Services Fund (155)

The Building Development Services Fund was established in FY 2021/22 to account for building development-related fee revenue and associated building development services costs. The Building-related revenues and expenditures were previously reflected in the General Fund.

Building Special Programs and Training Fund (220)

This fund was formerly the Certified Access Specialist (CASp) Certification and Training Fund but was retitled to incorporate additional changes to the fund starting in FY 2021/22. The fund now incorporates Building Seismic/Strong Motion Fees and Building Standard Fees, in addition to CASp fees. All three revenue streams are related to state-mandated building permit fee surcharges (Building Standard and Seismic) or from the City's business license tax (CASp) and are for specific uses such as updating building code manuals or training related to updates in accessibility designs.

City Affordable Housing Fund (165)

The City Affordable Housing Fund accounts for the City's Below-Market Price Purchase Program, which helps low- and moderate-income families achieve the goal of homeownership. This fund promotes and facilitates the construction and retention of affordable housing, fulfilling State mandates to produce housing for all income levels. Revenues in the City Affordable Housing Fund are received from developer in-lieu fees, principal, and interest repayments on housing loans, as well as interest income on pooled investments.

Community Facilities District No. 2019-1 (Lawrence Station) Fund (027)

A resolution was adopted by Council in March 2019 to form a new Community Facilities District Fund to finance maintenance of roadways, parks, parking spaces and enforcement, landscaped parkways and medians, trails, a highway overpass and a community clubhouse and garden to be located within the development at Lawrence Station. The special taxes will be used to fund the authorized public services. Pursuant to Report to Council 19-249, the Fund will also maintain additional funding necessary to replace facilities near end-of-service life (straight line depreciation of 15 years) in a capital reserve of 20%. The property assessments increase annually by Consumer Price Index (CPI).

Convention Center Maintenance District Fund (026)

This fund provides maintenance and landscaping to the common grounds within the Santa Clara Convention Center Complex. Funds are received by means of a Special Benefits Assessment levied against the property owners in the respective districts. This fund's expenditure budget is determined using fee estimates for cost recovery.

Developer Traffic Payments Fund (124)

Previously named the “Traffic Fair Share Fund,” this fund was established in FY 2020/21 and is managed by the Department of Public Works. The Developer Traffic Payments Fund is funded by developer contributions collected for specific jurisdictions and locations. Funding is allotted to non-City agencies for eligible projects or transfers to a capital project.

Downtown Parking Maintenance District Fund (025)

The purpose of the Downtown Parking Maintenance District is to maintain the grounds of the Franklin Square complex. The Franklin Square complex is bounded by Monroe Street to the west, Jackson Street to the east, Benton Street to the north, and Homestead Road to the south. Maintenance of the landscape infrastructure is paid for by the General Fund. Extraordinary repairs to the asphalt parking lot and concrete walkways are funded by property owner assessments that are capped at $14,200 per year.

Endowment Care Fund (077)

This fund holds the non-expendable account of the fees collected from cemetery patrons. Interest earned from the cash maintained is contributed for the current maintenance of the cemetery.

Engineering Operating Grant Trust Fund (144)

This fund accounts for revenues received from other governmental agencies that are designated for specific uses in the Community Development Department. Grants are appropriated as they are received by the Department and approved by the City Council.

Expendable Trust Fund (079)

The Expendable Trust Fund accounts for assets held in a trustee capacity where the principal and income may be expended in the course of the fund’s restricted/designated operations. Funds are appropriated as they are received by departments and approved by the City Council.

Fire Operating Grant Trust Fund (178)

This fund tracks revenues from other governmental agencies received by the Fire Department for fire safety and medical services activities. The grants are provided by federal, state and County agencies. Grants are appropriated as they are received by the Fire Department and approved by the City Council.

Gas Tax Fund (121)

The Gas Tax Fund accounts for revenues and expenditures received from the State of California under Street and Highway Code Sections 2105, 2106, and 2107. Gas tax is imposed by the State as a per-gallon excise tax on gasoline and diesel fuel. Cities and counties receive an allocation from the State based on population and the proportion of registered vehicles. This funding is restricted for street maintenance, construction, and a limited amount for engineering.

Housing and Urban Development Fund (562)

The City of Santa Clara receives annual funds from the U.S. Department of Housing and Urban Development (HUD) to administer the Community Development Block Grant (CDBG) and HOME Investment Partnerships (HOME) programs. The CDBG program funds various nonprofit agencies and other city departments to implement services that benefit low- and moderate-income persons. The HOME program funds a wide range of activities including building, buying, and/or rehabilitating affordable housing for rent or homeownership or providing direct rental assistance to low-income people. Grantees are generally selected through a competitive process and provide such services as senior services, homeless outreach, housing rehabilitation, accessibility improvement and code enforcement. The City currently dedicates HOME funds for the Tenant-Based Rental Assistance (TBRA) program.

Housing Authority Fund (164)

The Santa Clara Housing Authority (SCHA) was established by the City Council to assume responsibility for managing and monitoring housing assets from the dissolution of the Redevelopment Agency (RDA). SCHA also assumes the responsibility for housing loans, which provide affordable housing and were made under various programs, for qualifying individuals and groups. The SCHA receives its main source of revenues from program income, which is used to support loan monitoring, administration, and other programs and projects of the Housing and Community Services Division of the Community Development Department.

Housing Successor Agency Fund (169)

All California Redevelopment Agencies (RDA) were dissolved on February 1, 2012. Following the dissolution, the City of Santa Clara was designated as the Housing Successor to the former RDA, responsible for paying off the former RDA's existing debts, disposing of the former RDA's properties and assets to help pay off debts, returning revenues to the local government entities that receive property taxes and winding down the affairs of the former Redevelopment Agency. The City has also elected to retain the former RDA's housing functions, including retaining all of the housing assets, rights, power, duties, obligations and functions previously performed by the RDA in administering its Low and Moderate Income Housing Fund.

Library Donations Trust Fund (072)

This fund accounts for donations that are received and accepted by the City of Santa Clara's Library Department. These donations are for designated uses. Donations are appropriated as they are received by the Library Department and approved by the City Council.

Library Operating Grant Trust Fund (112)

This fund accounts for revenues received from other governmental agencies that are designated for specific uses in the Library Department. Grants are appropriated as they are received by the Library Department and approved by the City Council.

Other City Departments Operating Grant Trust Fund (101)

The Other City Departments Operating Grant Trust Fund accounts for any financial award given by the federal, State, or other local government to the City for Citywide eligible operating programs. Grants that are designated for department-specific functions are deposited into the respective departments' operating grant trust fund. Grants are appropriated as they are received by departments and approved by the City Council. Starting in FY 2019/20, the City charged expenditures related to COVID-19 to this fund in order to separately track these costs. FEMA reimbursements are also budgeted in this fund.

Parks and Recreation Operating Grant Trust Fund (111)

The Senior Nutrition Program provides a congregate meal setting where seniors can improve their health through balanced meals and socialization and is funded through a grant from the Santa Clara County Social Services Agency's Senior Nutrition Program and Community Development Block Grant funds. Seniors are encouraged to access the many services available at the Senior Center while on site and are given the opportunity to engage in Health & Wellness programs at the Senior Center. Grants are appropriated as they are received by the Parks and Recreation Department and approved by the City Council.

Perpetual Care Fund (076)

This fund accounts for current fees collected from cemetery patrons for maintenance in perpetuity of the Mission City Memorial Park when the facility reaches full capacity. Interest earned from the cash maintained is contributed for the current maintenance of the cemetery.

Police Operating Grant Trust Fund (177)

This fund tracks revenues from other governmental agencies received by the Police Department for law enforcement activities. The grants are predominantly provided by the State with a smaller portion received from the federal government. Grants are appropriated as they are received by the Police Department and approved by the City Council.

Prefunded Plan Review Fund (157)

Before any major real estate development project moves forward to construction, extensive studies are conducted (environmental, economic, and traffic) to ensure that that the project's impact on the community is well understood. The cost of these studies is generally paid for by developers with the funding provided to cities to ensure proper oversight of this process. This new fund, established in FY 2020/21, accounts for this activity.

Public Donations Fund (067)

The Public Donations Fund accounts for various donations the City receives from the public that are designated for specific uses. Per the City's Donation Policy, the City Manager is authorized to make funding available to departments for donations valued under $100,000. Donations of $100,000 or greater are appropriated as they are received by departments and approved by the City Council.

Public, Educational, and Governmental Fee Fund (221)

This fund accounts for the Public, Educational, and Governmental (PEG) fees the City receives from telecommunication companies in accordance with the Cable Communications Act of 1984 and the Digital Infrastructure and Video Competition Act of 2006. PEG channels broadcast public meetings, news conferences and educational programming about City departments and programs as well as government-sponsored community events. PEG fees can be used for capital-related expenses including video production and streaming equipment as well as television monitoring technology and technical support. These funds can also be used for the renovation and construction of facilities such as Council chambers, public meeting rooms and recording spaces.

Road Maintenance and Rehabilitation (SB1) Fund (122)

The Road Repair and Accountability Act of 2017 (Senate Bill 1) is a significant investment in California's transportation system which was signed into law on April 28, 2017. The funding from this investment must be used to fix roads, freeways, and bridges in communities across California, putting more dollars towards transit and safety. The majority of this revenue is from the Road Maintenance and Rehabilitation Account (RMRA), where cities have to prioritize repairing their existing infrastructure before addressing other transportation needs.

Traffic Mitigation Fund (123)

The Traffic Mitigation Fee is levied to fund improvements or programs to mitigate the City's traffic problems that result from development projects.

This is the second year of the biennial operating budget. The following section details the City of Santa Clara's Special Revenue Funds and Other Funds' Statements of Sources and Uses and their Proposed Amended Budget for Fiscal Year 2022/23.

SPECIAL REVENUE FUNDS | AMERICAN RESCUE PLAN ACT (ARPA) FUND (102)

	2020/21 Actual	2021/22 Amended	2021/22 Estimate	2022/23 Adopted	2022/23 Amended
Beginning Fund Balance					
Unrestricted	0	0	0	0	0
Total Beginning Fund Balance	**0**	**0**	**0**	**0**	**0**
Revenue					
Other Revenue	0	26,231,326	26,231,326	0	0
Total Revenue	**0**	**26,231,326**	**26,231,326**	**0**	**0**
Total Source of Funds	**0**	**26,231,326**	**26,231,326**	**0**	**0**
Expenditures					
Fire					
Salaries	**0**	11,314,440	11,314,440	**0**	**0**
Police					
Salaries	0	14,916,886	14,916,886	0	0
Total Expenditures	**0**	**26,231,326**	**26,231,326**	**0**	**0**
Ending Fund Balance					
Unrestricted	0	0	0	0	0
Total Ending Fund Balance	**0**	**0**	**0**	**0**	**0**
Total Use of Funds	**0**	**26,231,326**	**26,231,326**	**0**	**0**

SPECIAL REVENUE FUNDS | BRIDGE MAINTENANCE DISTRICT #2 FUND (463)

	2020/21 Actual	2021/22 Amended	2021/22 Estimate	2022/23 Adopted	2022/23 Amended
Beginning Fund Balance					
Unrestricted	179,768	132,965	132,965	113,396	132,965
Total Beginning Fund Balance	**179,768**	**132,965**	**132,965**	**113,396**	**132,965**
Revenue					
Taxes - Ad Valorem	87,384	80,000	80,000	80,000	80,000
Other Agencies Revenue	336	0	0	0	0
Other Revenue	5,477	0	0	0	0
Total Revenue	**93,197**	**80,000**	**80,000**	**80,000**	**80,000**
Total Source of Funds	**272,965**	**212,965**	**212,965**	**193,396**	**212,965**
Transfers To					
Streets and Highways Capital Fund	140,000	80,000	80,000	80,000	80,000
Total Transfers To	**140,000**	**80,000**	**80,000**	**80,000**	**80,000**
Ending Fund Balance					
Unrestricted	132,965	132,965	132,965	113,396	132,965
Total Ending Fund Balance	**132,965**	**132,965**	**132,965**	**113,396**	**132,965**
Total Use of Funds	**272,965**	**212,965**	**212,965**	**193,396**	**212,965**

SPECIAL REVENUE FUNDS | BUILDING DEVELOPMENT SERVICES FUND (155)

	2020/21 Actual	2021/22 Amended	2021/22 Estimate	2022/23 Adopted	2022/23 Amended
Beginning Fund Balance					
Unrestricted	0	0	0	19,214,939	21,048,425
Total Beginning Fund Balance	**0**	**0**	**0**	**19,214,939**	**21,048,425**
Revenue					
License Permit	0	7,915,000	7,915,000	8,198,000	8,198,000
Other Fees for Services	0	5,000,000	5,000,000	5,175,000	5,175,000
Other Revenue	0	445,000	445,000	445,000	445,000
Interest	0	270,000	270,000	294,000	294,000
Total Revenue	**0**	**13,630,000**	**13,630,000**	**14,112,000**	**14,112,000**
Transfers From					
General Fund	0	22,347,656	22,347,656	0	0
Total Transfers From	**0**	**22,347,656**	**22,347,656**	**0**	**0**
Total Source of Funds	**0**	**35,977,656**	**35,977,656**	**33,326,939**	**35,160,425**
Expenditures					
Salaries	0	5,530,746	5,530,746	5,745,108	5,964,874
Retirement and Benefits	0	2,914,562	2,914,562	3,057,471	3,259,834
Materials/Services/Supplies	0	4,371,629	4,371,629	1,617,929	1,617,929
Services From Other Funds - Cost Allocation Plan	0	1,117,637	1,117,637	1,139,990	1,139,990
Interfund Services	0	822,558	822,558	843,692	878,182
Total Expenditures	**0**	**14,757,132**	**14,757,132**	**12,404,190**	**12,860,809**
Transfers To					
Building Special Programs and Training Fund	0	7,000	7,000	7,000	7,000
General Fund	0	163,362	163,362	168,845	179,036
General Government Capital Fund	0	1,737	1,737	1,737	1,737
Total Transfers To	**0**	**172,099**	**172,099**	**177,582**	**187,773**
Ending Fund Balance					
Unrestricted	0	21,048,425	21,048,425	20,745,167	22,111,843
Total Ending Fund Balance	**0**	**21,048,425**	**21,048,425**	**20,745,167**	**22,111,843**
Total Use of Funds	**0**	**35,977,656**	**35,977,656**	**33,326,939**	**35,160,425**

SPECIAL REVENUE FUNDS | BUILDING SPECIAL PROGRAMS AND TRAINING FUND (220)

	2020/21 Actual	2021/22 Amended	2021/22 Estimate	2022/23 Adopted	2022/23 Amended
Beginning Fund Balance					
CASp Reserve - Restricted	72,865	35,585	35,585	60,486	35,585
Seismic Admin Reserve - Restricted	44,661	52,036	52,036	114,000	66,036
Building Standard Reserve - Restricted	86,537	90,671	90,671	53,800	95,071
Total Beginning Fund Balance	**204,063**	**178,292**	**178,292**	**228,286**	**196,692**
Revenue					
License Permit	44,912	37,995	37,995	37,995	37,995
Seismic Admin Fee	13,330	14,000	14,000	14,000	14,000
Building Standard Fee	4,134	4,400	4,400	4,400	4,400
Total Revenue	**62,376**	**56,395**	**56,395**	**56,395**	**56,395**
Transfers From					
Building Development Services Fund	0	7,000	7,000	7,000	7,000
General Fund	7,000	0	0	0	0
Total Transfers From	**7,000**	**7,000**	**7,000**	**7,000**	**7,000**
Total Source of Funds	**273,439**	**241,687**	**241,687**	**291,681**	**260,087**
Expenditures					
Salaries	38,609	22,020	22,020	22,020	30,000
Materials/Services/Supplies	54,742	21,210	21,210	21,210	30,000
Total Expenditures	**93,351**	**43,230**	**43,230**	**43,230**	**60,000**
Transfers To					
General Fund	1,796	1,765	1,765	1,765	1,765
Total Transfers To	**1,796**	**1,765**	**1,765**	**1,765**	**1,765**
Ending Fund Balance					
CASp Reserve - Restricted	35,585	35,585	35,585	60,486	20,580
Seismic Admin Reserve - Restricted	52,036	66,036	66,036	128,000	78,271
Building Standard Reserve - Restricted	90,671	95,071	95,071	58,200	99,471
Total Ending Fund Balance	**178,292**	**196,692**	**196,692**	**246,686**	**198,322**
Total Use of Funds	**273,439**	**241,687**	**241,687**	**291,681**	**260,087**

SPECIAL REVENUE FUNDS | CITY AFFORDABLE HOUSING FUND (165)

	2020/21 Actual	2021/22 Amended	2021/22 Estimate	2022/23 Adopted	2022/23 Amended
Beginning Fund Balance					
Encumbrance Carryover	460,378	1,421,539	1,421,539	460,378	1,421,539
Unrestricted	7,847,735	8,759,602	8,759,602	1,508,219	4,085,491
Total Beginning Fund Balance	**8,308,113**	**10,181,141**	**10,181,141**	**1,968,597**	**5,507,030**
Revenue					
Other Fees for Services	52,564	32,000	32,000	32,000	32,000
Other Agencies Revenue	840	0	0	0	0
Interest	156,976	50,000	150,000	50,000	75,000
Other Revenue	980,692	6,575,000	6,575,000	575,000	575,000
Total Revenue	**1,191,072**	**6,657,000**	**6,757,000**	**657,000**	**682,000**
Transfers From					
General Fund	1,500,000	0	0	0	0
Total Transfers From	**1,500,000**	**0**	**0**	**0**	**0**
Total Source of Funds	**10,999,185**	**16,838,141**	**16,938,141**	**2,625,597**	**6,189,030**
Expenditures					
Salaries	170,816	209,642	209,642	218,521	229,371
Retirement and Benefits	93,282	89,949	89,949	94,353	100,726
Materials/Services/Supplies	409,449	10,807,077	10,807,077	809,786	809,786
Services From Other Funds - Cost Allocation Plan	23,433	24,067	24,067	24,548	24,548
Interfund Services	11,658	376	376	170	0
Capital Outlay	109,406	300,000	300,000	300,000	300,000
Total Expenditures	**818,044**	**11,431,111**	**11,431,111**	**1,447,378**	**1,464,431**
Ending Fund Balance					
Encumbrance Carryover	1,421,539	1,421,539	1,421,539	460,378	1,421,539
Unrestricted	8,759,602	3,985,491	4,085,491	717,841	3,303,060
Total Ending Fund Balance	**10,181,141**	**5,407,030**	**5,507,030**	**1,178,219**	**4,724,599**
Total Use of Funds	**10,999,185**	**16,838,141**	**16,938,141**	**2,625,597**	**6,189,030**

SPECIAL REVENUE FUNDS | COMMUNITY FACILITIES DISTRICT NO. 2019-1 (LAWRENCE STATION) FUND (027)

	2020/21 Actual	2021/22 Amended	2021/22 Estimate	2022/23 Adopted	2022/23 Amended
Beginning Fund Balance					
Encumbrance Carryover	0	57,842	57,842	0	57,842
Capital Reserve	23,510	62,566	62,566	138,225	128,862
Unrestricted	90,921	181,579	181,579	189,827	159,966
Total Beginning Fund Balance	**114,431**	**301,987**	**301,987**	**328,052**	**346,670**
Revenue					
Special Tax Revenues	195,280	331,481	331,481	387,617	387,617
Total Revenue	**195,280**	**331,481**	**331,481**	**387,617**	**387,617**
Total Source of Funds	**309,711**	**633,468**	**633,468**	**715,669**	**734,287**
Expenditures					
Administration	0	1,894	1,894	1,951	1,951
Facilities	0	85,500	85,500	117,420	117,420
Landscaped Parkways	0	28,512	28,512	29,367	29,367
Parking Enforcement	0	89,320	89,320	92,000	92,000
Parking Space Maintenance	0	3,402	3,402	3,504	3,504
Parks	7,724	75,000	75,000	103,000	103,000
Roadways	0	3,170	3,170	3,265	3,265
Total Expenditures	**7,724**	**286,798**	**286,798**	**350,507**	**350,507**
Ending Fund Balance					
Encumbrance Carryover	57,842	57,842	57,842	0	57,842
Capital Reserve	62,566	128,862	128,862	215,748	215,748
Unrestricted	181,579	159,966	159,966	149,414	110,190
Total Ending Fund Balance	**301,987**	**346,670**	**346,670**	**365,162**	**383,780**
Total Use of Funds	**309,711**	**633,468**	**633,468**	**715,669**	**734,287**

SPECIAL REVENUE FUNDS | CONVENTION CENTER MAINTENANCE DISTRICT FUND (026)

	2020/21 Actual	2021/22 Amended	2021/22 Estimate	2022/23 Adopted	2022/23 Amended
Beginning Fund Balance					
Encumbrance Carryover	36,493	0	0	36,493	0
Unrestricted	70,602	569,103	569,103	70,602	0
Total Beginning Fund Balance	**107,095**	**569,103**	**569,103**	**107,095**	**0**
Revenue					
Other Fees for Services	926,770	926,770	926,770	1,035,419	1,035,419
Interest	9,351	0	0	0	0
Total Revenue	**936,121**	**926,770**	**926,770**	**1,035,419**	**1,035,419**
Transfers From					
General Fund	771,349	771,349	771,349	842,700	842,700
Total Transfers From	**771,349**	**771,349**	**771,349**	**842,700**	**842,700**
Total Source of Funds	**1,814,565**	**2,267,222**	**2,267,222**	**1,985,214**	**1,878,119**
Expenditures					
Salaries	17,779	18,092	18,092	18,802	18,802
Retirement and Benefits	9,361	10,203	10,203	10,624	10,642
Materials/Services/Supplies	1,095,979	1,494,244	1,516,615	1,669,051	1,670,869
Services From Other Funds - Cost Allocation Plan	41,696	55,632	55,632	56,745	56,745
Interfund Services	80,647	119,948	97,577	122,897	121,061
Refund to Hyatt	0	73,506	73,506	0	0
Refund to Techmart	0	112,500	112,500	0	0
Total Expenditures	**1,245,462**	**1,884,125**	**1,884,125**	**1,878,119**	**1,878,119**
Transfers To					
General Fund	0	383,097	383,097	0	0
Total Transfers To	**0**	**383,097**	**383,097**	**0**	**0**
Ending Fund Balance					
Encumbrance Carryover	0	0	0	36,493	0
Unrestricted	569,103	0	0	70,602	0
Total Ending Fund Balance	**569,103**	**0**	**0**	**107,095**	**0**
Total Use of Funds	**1,814,565**	**2,267,222**	**2,267,222**	**1,985,214**	**1,878,119**

SPECIAL REVENUE FUNDS | DEVELOPER TRAFFIC PAYMENTS FUND (124)

	2020/21 Actual	2021/22 Amended	2021/22 Estimate	2022/23 Adopted	2022/23 Amended
Beginning Fund Balance					
Restricted Fund Balance	7,163,760	7,941,970	7,941,970	7,941,970	8,914,690
Total Beginning Fund Balance	**7,163,760**	**7,941,970**	**7,941,970**	**7,941,970**	**8,914,690**
Revenue					
Other Fees for Services	778,210	0	1,358,500	0	0
Total Revenue	**778,210**	**0**	**1,358,500**	**0**	**0**
Transfers From					
Streets and Highways Capital Fund	0	15,000	722,720	0	0
Total Transfers From	**0**	**15,000**	**722,720**	**0**	**0**
Total Source of Funds	**7,941,970**	**7,956,970**	**10,023,190**	**7,941,970**	**8,914,690**
Transfers To					
Streets and Highways Capital Fund	0	0	1,108,500	0	0
Total Transfers To	**0**	**0**	**1,108,500**	**0**	**0**
Ending Fund Balance					
Restricted Fund Balance	7,941,970	7,956,970	8,914,690	7,941,970	8,914,690
Total Ending Fund Balance	**7,941,970**	**7,956,970**	**8,914,690**	**7,941,970**	**8,914,690**
Total Use of Funds	**7,941,970**	**7,956,970**	**10,023,190**	**7,941,970**	**8,914,690**

SPECIAL REVENUE FUNDS | DOWNTOWN PARKING MAINTENANCE DISTRICT FUND (025)

	2020/21 Actual	2021/22 Amended	2021/22 Estimate	2022/23 Adopted	2022/23 Amended
Beginning Fund Balance					
Encumbrance Carryover	47,236	7,948	7,948	47,236	7,948
Reserve for Maintenance	136,107	144,324	144,324	160,516	158,524
Unrestricted	509,969	581,695	581,695	378,606	443,532
Total Beginning Fund Balance	**693,312**	**733,967**	**733,967**	**586,358**	**610,004**
Revenue					
Interest	(2,053)	3,639	3,639	3,639	1,938
Other Fees for Services	10,270	10,561	10,561	10,561	12,262
Total Revenue	**8,217**	**14,200**	**14,200**	**14,200**	**14,200**
Transfers From					
General Fund	155,571	0	0	0	0
Total Transfers From	**155,571**	**0**	**0**	**0**	**0**
Total Source of Funds	**857,100**	**748,167**	**748,167**	**600,558**	**624,204**
Expenditures					
Salaries	22,535	47,469	47,469	48,930	47,440
Retirement and Benefits	29,271	28,203	28,203	29,229	28,631
Materials/Services/Supplies	44,232	38,715	38,715	39,877	39,877
Services From Other Funds - Cost Allocation Plan	13,464	15,275	15,275	15,581	15,581
Internal Services	7,631	8,501	8,501	8,691	5,992
Total Expenditures	**117,133**	**138,163**	**138,163**	**142,308**	**137,521**
Transfers To					
General Fund	6,000	0	0	0	0
Total Transfers To	**6,000**	**0**	**0**	**0**	**0**
Ending Fund Balance					
Encumbrance Carryover	7,948	7,948	7,948	47,236	7,948
Reserve for Maintenance	144,324	158,524	158,524	174,716	172,724
Unrestricted	581,695	443,532	443,532	236,298	306,011
Total Ending Fund Balance	**733,967**	**610,004**	**610,004**	**458,250**	**486,683**
Total Use of Funds	**857,100**	**748,167**	**748,167**	**600,558**	**624,204**

SPECIAL REVENUE FUNDS | ENDOWMENT CARE FUND (077)

	2020/21 Actual	2021/22 Amended	2021/22 Estimate	2022/23 Adopted	2022/23 Amended
Beginning Fund Balance					
Unrestricted	1,697,424	1,894,640	1,894,640	1,877,424	2,069,640
Total Beginning Fund Balance	**1,697,424**	**1,894,640**	**1,894,640**	**1,877,424**	**2,069,640**
Revenue					
Other Fees for Services	197,216	90,000	175,000	90,000	90,000
Interest	25,537	28,000	31,000	28,000	28,000
Total Revenue	**222,753**	**118,000**	**206,000**	**118,000**	**118,000**
Total Source of Funds	**1,920,177**	**2,012,640**	**2,100,640**	**1,995,424**	**2,187,640**
Transfers To					
Cemetery Fund	25,537	28,000	31,000	28,000	28,000
Total Transfers To	**25,537**	**28,000**	**31,000**	**28,000**	**28,000**
Ending Fund Balance					
Unrestricted	1,894,640	1,984,640	2,069,640	1,967,424	2,159,640
Total Ending Fund Balance	**1,894,640**	**1,984,640**	**2,069,640**	**1,967,424**	**2,159,640**
Total Use of Funds	**1,920,177**	**2,012,640**	**2,100,640**	**1,995,424**	**2,187,640**

SPECIAL REVENUE FUNDS | ENGINEERING OPERATING GRANT TRUST FUND (144)

	2020/21 Actual	2021/22 Amended	2021/22 Estimate	2022/23 Adopted	2022/23 Amended
Beginning Fund Balance					
Encumbrance Carryover	322,683	174,221	174,221	322,683	174,221
Unrestricted	(599,137)	(423,974)	(423,974)	0	0
Total Beginning Fund Balance	**(276,454)**	**(249,753)**	**(249,753)**	**322,683**	**174,221**
Revenue					
Other Agencies Revenue	212,954	1,577,371	678,221	0	0
Total Revenue	**212,954**	**1,577,371**	**678,221**	**0**	**0**
Transfers From					
General Fund - Building Inspection Reserve	3,333	0	0	0	0
General Fund	0	55,753	55,753	0	0
Total Transfers From	**3,333**	**55,753**	**55,753**	**0**	**0**
Total Source of Funds	**(60,167)**	**1,383,371**	**484,221**	**322,683**	**174,221**
Expenditures					
Local Early Action Planning	0	499,150	0	0	0
One Bay Area Grant 15-16 City Match	27,570	0	0	0	0
One Bay Area Grant 15-16	162,016	0	0	0	0
VRF Countywide ITS 15-16	0	0	0	0	0
Tasman East Specific Plan		310,000	310,000	0	0
CLG Grant	0	400,000	0	0	0
Total Expenditures	**189,586**	**1,209,150**	**310,000**	**0**	**0**
Ending Fund Balance					
Encumbrance Carryover	174,221	174,221	174,221	322,683	174,221
Unrestricted	(423,974)	0	0	0	0
Total Ending Fund Balance	**(249,753)**	**174,221**	**174,221**	**322,683**	**174,221**
Total Use of Funds	**(60,167)**	**1,383,371**	**484,221**	**322,683**	**174,221**

SPECIAL REVENUE FUNDS | EXPENDABLE TRUST FUND (079)

	2020/21 Actual	2021/22 Amended	2021/22 Estimate	2022/23 Adopted	2022/23 Amended
Beginning Fund Balance					
Encumbrance Carryover	276,717	22,983	22,983	276,717	22,983
Unrestricted	523,581	1,236,029	1,236,029	0	0
Total Beginning Fund Balance	**800,298**	**1,259,012**	**1,259,012**	**276,717**	**22,983**
Revenue					
Grants					
City Manager's Office	698,422	0	0	0	0
Community Development Department	0	49,500	49,500	0	0
Fire Department	1,756	0	0	0	0
Information Technology	26,043	0	0	0	0
Police Department	48,522	0	0	0	0
Public Works	36,718	4,187	4,187	0	0
Total Revenue	**811,461**	**53,687**	**53,687**	**0**	**0**
Total Source of Funds	**1,611,759**	**1,312,699**	**1,312,699**	**276,717**	**22,983**
Expenditures					
City Attorney's Office					
Environment Enforcement Fines - City	0	32,189	32,189	0	0
City Manager's Office					
ENA - SC Caltrain Station	2,344	12,974	12,974	0	0
Community Development					
Tasman East Contribution	0	49,500	49,500	0	0
Fire					
CUPA Administrative Enforcement Order	1,854	450,037	450,037	0	0
Environment Enforcement Fines - Fire	0	17,001	17,001	0	0
Fire Prevention	0	1,408	1,408	0	0
Fire - Haz Mat	0	1,598	1,598	0	0
Fire - Cert Grant	0	5,223	5,223	0	0
Fire - EMS Grant	0	2,681	2,681	0	0
OES HM Emergency Prep	0	75,000	75,000	0	0
Training HM Emergency Prep	70,866	4,134	4,134	0	0
Training Classes	0	2,861	2,861	0	0
Human Resources					
Deferred Comp. Revenue Sharing	38,750	17,597	17,597	0	0
Information Technology					
SVACA Billings - City Depts	26,043	0	0	0	0

SPECIAL REVENUE FUNDS | EXPENDABLE TRUST FUND (079)

	2020/21 Actual	2021/22 Amended	2021/22 Estimate	2022/23 Adopted	2022/23 Amended
Expenditures					
Library					
CLSA - Transaction Based Reimbursement	0	1,770	1,770	0	0
Public Library Foundation	0	17,718	17,718	0	0
Police					
Bingo Enforcement Fees	5,985	290,499	290,499	0	0
Seized Asset Funds - Local	0	41	41	0	0
Seized Asset Funds - State	0	97,600	97,600	0	0
Seized Asset Funds - US Justice	0	10,573	10,573	0	0
Shooting Range Recycled Casings	0	2,320	2,320	0	0
Public Works					
Environment Enforcement Fines - Street	0	12,875	12,875	0	0
Seized Asset Funds - Local	0	1,617	1,617	0	0
SVACA Billings - City Depts	40,905	0	0	0	0
Total Expenditures	**186,747**	**1,107,216**	**1,107,216**	**0**	**0**
Transfers To					
Police Operating Grant Trust Fund	166,000	182,500	182,500	0	0
Total Transfers To	**166,000**	**182,500**	**182,500**	**0**	**0**
Ending Fund Balance					
Encumbrance Carryover	22,983	22,983	22,983	276,717	22,983
Unrestricted	1,236,029	0	0	0	0
Total Ending Fund Balance	**1,259,012**	**22,983**	**22,983**	**276,717**	**22,983**
Total Use of Funds	**1,611,759**	**1,312,699**	**1,312,699**	**276,717**	**22,983**

SPECIAL REVENUE FUNDS | FIRE OPERATING GRANT TRUST FUND (178)

	2020/21 Actual	2021/22 Amended	2021/22 Estimate	2022/23 Adopted	2022/23 Amended
Beginning Fund Balance					
Encumbrance Carryover	0	185,000	185,000	0	185,000
Unrestricted	60,986	(281,018)	(281,018)	0	3,274
Total Beginning Fund Balance	**60,986**	**(96,018)**	**(96,018)**	**0**	**188,274**
Revenue					
Other Agencies Revenue	54,406	564,967	464,316	0	32,745
Total Revenue	**54,406**	**564,967**	**464,316**	**0**	**32,745**
Transfers From					
General Fund	7,228	0	63	0	0
Total Transfers From	**7,228**	**0**	**63**	**0**	**0**
Total Source of Funds	**122,620**	**468,949**	**368,361**	**0**	**221,019**
Expenditures					
Assistance to Firefighter FY18/19 City Match	0	14,776	14,776	0	0
Assistance to Firefighter FY 18/19	75,121	72,643	72,643	0	0
Assistance to Firefighter FY19/20 City Match	0	4,017	4,017	0	0
Assistance to Firefighter FY 19/20	0	40,168	40,168	0	0
Assistance to Firefighter Supplemental City Match	0	3,211	0	0	3,274
Assistance to Firefighter Supplemental	0	32,745	0	0	32,745
Bay Area Urban Security Initiative 2019	0	0	0	0	0
California Environmental Protection Agency	0	26,096	26,096	0	0
Emergency Management Performance Grant	15,208	0	0	0	0
Emergency Medical Services County Patient Care System	47,427	151	151	0	0
State Homeland Security Grant Program FY18/19	69,148	90,142	6,223	0	0
Urban Search and Rescue Deployment	669	0	0	0	0
Urban Search and Rescue Maintenance Fee	0	0	0	0	0
Urban Search and Rescue Team Training	11,065	0	16,013	0	0
Total Expenditures	**218,638**	**283,949**	**180,087**	**0**	**36,019**
Ending Fund Balance					
Encumbrance Carryover	185,000	185,000	185,000	0	185,000
Unrestricted	(281,018)	0	3,274	0	0
Total Ending Fund Balance	**(96,018)**	**185,000**	**188,274**	**0**	**185,000**
Total Use of Funds	**122,620**	**468,949**	**368,361**	**0**	**221,019**

SPECIAL REVENUE FUNDS | GAS TAX FUND (121)

	2020/21 Actual	2021/22 Amended	2021/22 Estimate	2022/23 Adopted	2022/23 Amended
Beginning Fund Balance					
Unrestricted	273,180	1,821,342	1,821,342	3,425,056	1,756,926
Total Beginning Fund Balance	**1,356,777**	**273,180**	**273,180**	**3,007,200**	**3,425,056**
Revenue					
State Revenues	2,879,468	2,800,000	3,400,000	3,000,000	3,400,000
Interest	202,174	100,000	100,000	100,000	100,000
Total Revenue	**3,081,642**	**2,900,000**	**3,500,000**	**3,100,000**	**3,500,000**
Transfers From					
Streets and Highways Capital Fund	2,076,876	207,867	382,164	0	0
Total Transfers From	**2,076,876**	**207,867**	**382,164**	**0**	**0**
Total Source of Funds	**5,431,698**	**4,929,209**	**5,703,506**	**6,525,056**	**5,256,926**
Transfers To					
Streets and Highways Capital Fund	3,610,356	3,946,580	3,946,580	3,509,479	2,985,000
Total Transfers To	**3,610,356**	**3,946,580**	**3,946,580**	**3,509,479**	**2,985,000**
Ending Fund Balance					
Unrestricted	1,821,342	982,629	1,756,926	3,015,577	2,271,926
Total Ending Fund Balance	**1,821,342**	**982,629**	**1,756,926**	**3,015,577**	**2,271,926**
Total Use of Funds	**5,431,698**	**4,929,209**	**5,703,506**	**6,525,056**	**5,256,926**

SPECIAL REVENUE FUNDS | HOUSING AND URBAN DEVELOPMENT FUND (562)

	2020/21 Actual	2021/22 Amended	2021/22 Estimate	2022/23 Adopted	2022/23 Amended
Beginning Fund Balance					
Encumbrance Carryover	747,929	1,745,633	1,745,633	747,929	1,745,633
Unrestricted	378,008	(749,253)	(749,253)	1,002,740	578,699
Total Beginning Fund Balance	**1,125,937**	**996,380**	**996,380**	**1,750,669**	**2,324,332**
Revenue					
Other Agencies Revenue	2,174,271	4,547,791	4,547,791	1,400,000	1,550,000
Other Fees for Services	1,467	0	0	0	0
Interest	29,731	0	0	0	0
Other Revenue	867,105	465,000	465,000	465,000	260,000
Total Revenue	**3,072,574**	**5,012,791**	**5,012,791**	**1,865,000**	**1,810,000**
Total Source of Funds	**4,198,511**	**6,009,171**	**6,009,171**	**3,615,669**	**4,134,332**
Expenditures					
Salaries	519,335	499,615	499,615	697,896	622,652
Retirement and Benefits	268,396	280,723	280,723	122,041	89,912
Interfund Services	0	1,017	1,017	461	0
Affordable Rental Housing (Includes TBRA and CHDO)	697,661	1,459,013	1,459,013	500,000	510,000
CIP - Affordable Housing Facilities	0	0	0	0	826,500
CIP - Public Facilities	0	642,000	642,000	0	0
Neighborhood Conservation and	449,008	547,445	547,445	1,000,000	0
Public Service Agency	1,267,731	255,026	255,026	255,000	180,750
Silicon Valley Rebuliding Together	0	0	0	0	150,000
Total Expenditures	**3,202,131**	**3,684,839**	**3,684,839**	**2,575,398**	**2,379,814**
Ending Fund Balance					
Encumbrance Carryover	1,745,633	1,745,633	1,745,633	747,929	1,745,633
Unrestricted	(749,253)	578,699	578,699	292,342	8,885
Total Ending Fund Balance	**996,380**	**2,324,332**	**2,324,332**	**1,040,271**	**1,754,518**
Total Use of Funds	**4,198,511**	**6,009,171**	**6,009,171**	**3,615,669**	**4,134,332**

SPECIAL REVENUE FUNDS | HOUSING AUTHORITY FUND (164)

	2020/21 Actual	2021/22 Amended	2021/22 Estimate	2022/23 Adopted	2022/23 Amended
Beginning Fund Balance					
Encumbrance Carryover	35,600	120,000	120,000	35,600	120,000
Unrestricted	3,624,136	3,768,627	3,768,627	2,092,842	2,185,528
Total Beginning Fund Balance	**3,659,736**	**3,888,627**	**3,888,627**	**2,128,442**	**2,305,528**
Revenue					
Interest	55,259	11,000	30,000	11,000	30,000
Other Fees for Services	1,047	0	0	0	0
Other Revenue	300,301	5,450,000	5,450,000	250,000	250,000
Total Revenue	**356,607**	**5,461,000**	**5,480,000**	**261,000**	**280,000**
Total Source of Funds	**4,016,343**	**9,349,627**	**9,368,627**	**2,389,442**	**2,585,528**
Expenditures					
Salaries	40,035	84,838	84,838	87,963	95,048
Retirement and Benefits	26,090	47,488	47,488	49,770	54,715
Materials/Services/Supplies	50,100	130,600	130,600	130,600	130,600
Services From Other Funds - Cost Allocation Plan	88	0	0	0	0
Interfund Services	5,828	173	173	78	0
Capital Outlay	5,575	6,800,000	6,800,000	100,000	100,000
Total Expenditures	**127,716**	**7,063,099**	**7,063,099**	**368,411**	**380,363**
Ending Fund Balance					
Encumbrance Carryover	120,000	120,000	120,000	35,600	120,000
Unrestricted	3,768,627	2,166,528	2,185,528	1,985,431	2,085,165
Total Ending Fund Balance	**3,888,627**	**2,286,528**	**2,305,528**	**2,021,031**	**2,205,165**
Total Use of Funds	**4,016,343**	**9,349,627**	**9,368,627**	**2,389,442**	**2,585,528**

SPECIAL REVENUE FUNDS | HOUSING SUCCESSOR AGENCY FUND (169)

	2020/21 Actual	2021/22 Amended	2021/22 Estimate	2022/23 Adopted	2022/23 Amended
Beginning Fund Balance					
Encumbrance Carryover	197,768	344,361	344,361	197,768	344,361
Unrestricted	13,072,677	13,895,617	13,895,617	2,701,364	3,454,977
Total Beginning Fund Balance	**13,270,445**	**14,239,978**	**14,239,978**	**2,899,132**	**3,799,338**
Revenue					
Other Fees for Services	9,751	0	0	0	0
Interest	199,832	50,000	175,000	50,000	50,000
Other Revenue	1,342,674	300,000	300,000	300,000	300,000
Sale of Land	11,650,000	0	0	0	0
Total Revenue	**13,202,257**	**350,000**	**475,000**	**350,000**	**350,000**
Total Source of Funds	**26,472,702**	**14,589,978**	**14,714,978**	**3,249,132**	**4,149,338**
Expenditures					
Salaries	160,889	222,032	222,032	231,319	239,815
Retirement and Benefits	91,053	111,947	111,947	117,337	124,850
Materials/Services/Supplies	300,430	559,000	559,000	560,530	560,530
Services From Other Funds - Cost Allocation Plan	18,694	22,259	22,259	22,704	22,704
Interfund Services	11,658	402	402	182	0
Capital Outlay	11,650,000	10,000,000	10,000,000	0	0
Total Expenditures	**12,232,724**	**10,915,640**	**10,915,640**	**932,072**	**947,899**
Ending Fund Balance					
Encumbrance Carryover	344,361	344,361	344,361	197,768	344,361
Unrestricted	13,895,617	3,329,977	3,454,977	2,119,292	2,857,078
Total Ending Fund Balance	**14,239,978**	**3,674,338**	**3,799,338**	**2,317,060**	**3,201,439**
Total Use of Funds	**26,472,702**	**14,589,978**	**14,714,978**	**3,249,132**	**4,149,338**

SPECIAL REVENUE FUNDS | LIBRARY DONATIONS TRUST FUND (072)

	2020/21 Actual	2021/22 Amended	2021/22 Estimate	2022/23 Adopted	2022/23 Amended
Beginning Fund Balance					
Unrestricted	179,733	179,733	179,733	0	0
Total Beginning Fund Balance	**179,733**	**179,733**	**179,733**	**0**	**0**
Total Source of Funds	**179,733**	**179,733**	**179,733**	**0**	**0**
Expenditures					
City Library Foundation Trust	0	139,444	139,444	0	0
In Memory J.Jaffer	0	1,440	1,440	0	0
In Memory Of M.Dry	0	4,000	4,000	0	0
Library Books	0	1,300	1,300	0	0
Library Tote Bags	0	1,000	1,000	0	0
Literacy Program	0	9,050	9,050	0	0
SCSQ Irvine Contribution	0	22,755	22,755	0	0
Summer Reading	0	744	744	0	0
Total Expenditures	**0**	**179,733**	**179,733**	**0**	**0**
Ending Fund Balance					
Unrestricted	179,733	0	0	0	0
Total Ending Fund Balance	**179,733**	**0**	**0**	**0**	**0**
Total Use of Funds	**179,733**	**179,733**	**179,733**	**0**	**0**

SPECIAL REVENUE FUNDS | LIBRARY OPERATING GRANT TRUST FUND (112)

	2020/21 Actual	2021/22 Amended	2021/22 Estimate	2022/23 Adopted	2022/23 Amended
Beginning Fund Balance					
Encumbrance Carryover	5,988	0	0	5,988	0
Unrestricted	41,325	28,529	28,529	0	0
Total Beginning Fund Balance	**47,313**	**28,529**	**28,529**	**5,988**	**0**
Revenue					
Other Agencies Revenue	90,058	100,257	100,257	0	0
Total Revenue	**90,058**	**100,257**	**100,257**	**0**	**0**
Transfers From					
General Fund	0	156	156	0	0
Total Transfers From	**0**	**156**	**156**	**0**	**0**
Total Source of Funds	**137,371**	**128,942**	**128,942**	**5,988**	**0**
Expenditures					
Adult Literacy Program	2,262	0	0	0	0
Adult Literacy Program 18-19	(10)	0	0	0	0
Adult Literacy Program 19-20	45,068	148	148	0	0
Adult Literacy Program 20-21	50,769	28,155	28,155	0	0
Adult Literacy Program 21-22	0	91,026	91,026	0	0
Dia De Los Ninos	1,118	382	382	0	0
PLP Innovation and Technology 20-21	9,634	0	0	0	0
PLP Innovation and Technology 21-22	0	9,231	9,231	0	0
Total Expenditures	**108,841**	**128,942**	**128,942**	**0**	**0**
Ending Fund Balance					
Encumbrance Carryover	0	0	0	5,988	0
Unrestricted	28,530	0	0	0	0
Total Ending Fund Balance	**28,530**	**0**	**0**	**5,988**	**0**
Total Use of Funds	**137,371**	**128,942**	**128,942**	**5,988**	**0**

SPECIAL REVENUE FUNDS | OTHER CITY DEPARTMENTS OPERATING GRANT TRUST FUND (101)

	2020/21 Actual	2021/22 Amended	2021/22 Estimate	2022/23 Adopted	2022/23 Amended
Beginning Fund Balance					
Encumbrance Carryover	296,438	153,386	153,386	296,438	153,386
Unrestricted	(598,084)	138,343	138,343	0	0
Total Beginning Fund Balance	**(301,646)**	**291,729**	**291,729**	**296,438**	**153,386**
Revenue					
Interest	7,871	0	0	0	0
Other Agencies Revenue	1,601,040	0	0	0	0
Other Revenue	38,757	0	0	0	0
Total Revenue	**1,647,668**	**0**	**0**	**0**	**0**
Transfers From					
General Fund	3,280,000	534,275	534,275	0	0
Total Transfers From	**3,280,000**	**534,275**	**534,275**	**0**	**0**
Total Source of Funds	**4,626,022**	**826,004**	**826,004**	**296,438**	**153,386**
Expenditures					
Mayor and City Council Offices					
COVID-19	1,864	0	0	0	0
City Attorney's Office					
COVID-19	29,310	0	0	0	0
Healthy Cities Program - Tobacco Free Communities	202	0	0	0	0
City Manager's Office					
COVID-19	179,954	0	0	0	0
Healthy Cities Program - Tobacco Free Communities	4,572	2,203	2,203	0	0
Community Development Department					
COVID-19	68,381	0	0	0	0
Electric Utility					
COVID-19	37,866	0	0	0	0
Finance Department					
COVID-19	61,950	0	0	0	0
Fire Department					
COVID-19	879,365	0	0	0	0

SPECIAL REVENUE FUNDS | OTHER CITY DEPARTMENTS OPERATING GRANT TRUST FUND (101)

	2020/21 Actual	2021/22 Amended	2021/22 Estimate	2022/23 Adopted	2022/23 Amended
Expenditures					
Human Resources Department					
COVID-19	2,177	0	0	0	0
Information Technology Department					
COVID-19	8,986	0	0	0	0
Library Department					
COVID-19	1,693	0	0	0	0
Non-Departmental					
COVID-19 Aid, Relief, and Economic Security Act	594,064	635,926	3,484,606	0	0
COVID-19	1,038,142	660,415	660,415	0	0
Parks & Recreation Department	0	0	0	0	0
COVID-19	83,663	0	0	0	0
Police Department					
COVID-19	254,123	0	0	0	0
Public Works Department					
COVID-19	78,340	0	0	0	0
Water and Sewer Utilities Department					
COVID-19	5,799	0	0	0	0
Total Expenditures	**3,334,293**	**662,618**	**662,618**	**0**	**0**
Transfers To					
General Fund	1,000,000	10,000	10,000	0	0
Total Transfers To	**1,000,000**	**10,000**	**10,000**	**0**	**0**
Ending Fund Balance					
Encumbrance Carryover	153,386	153,386	153,386	296,438	153,386
Unrestricted	138,343	0	0	0	0
Total Ending Fund Balance	**291,729**	**153,386**	**153,386**	**296,438**	**153,386**
Total Use of Funds	**4,626,022**	**826,004**	**826,004**	**296,438**	**153,386**

SPECIAL REVENUE FUNDS | PARKS AND RECREATION OPERATING GRANT TRUST FUND (111)

	2020/21 Actual	2021/22 Amended	2021/22 Estimate	2022/23 Adopted	2022/23 Amended
Beginning Fund Balance					
Encumbrance Carryover	1,801	33,559	33,559	1,801	33,559
Unrestricted	22,983	97,998	97,998	845	97,998
Total Beginning Fund Balance	**24,784**	**131,557**	**131,557**	**2,646**	**131,557**
Revenue					
Other Agencies Revenue	328,622	121,324	121,324	144,539	121,324
Total Revenue	**328,622**	**121,324**	**121,324**	**144,539**	**121,324**
Transfers From					
General Fund	28,509	3,445	3,445	3,445	3,445
Total Transfers From	**28,509**	**3,445**	**3,445**	**3,445**	**3,445**
Total Source of Funds	**381,915**	**256,326**	**256,326**	**150,630**	**256,326**
Expenditures					
Salaries	37,888	43,237	43,237	63,628	43,237
Materials/Services/Supplies	212,470	81,532	81,532	84,356	81,532
Total Expenditures	**250,358**	**124,769**	**124,769**	**147,984**	**124,769**
Ending Fund Balance					
Encumbrance Carryover	33,559	33,559	33,559	1,801	33,559
Unrestricted	97,998	97,998	97,998	845	97,998
Total Ending Fund Balance	**131,557**	**131,557**	**131,557**	**2,646**	**131,557**
Total Use of Funds	**381,915**	**256,326**	**256,326**	**150,630**	**256,326**

SPECIAL REVENUE FUNDS | PERPETUAL CARE FUND (076)

	2020/21 Actual	2021/22 Amended	2021/22 Estimate	2022/23 Adopted	2022/23 Amended
Beginning Fund Balance					
Unrestricted	38,244	38,244	38,244	38,244	38,244
Total Beginning Fund Balance	**38,244**	**38,244**	**38,244**	**38,244**	**38,244**
Revenue					
Interest	550	500	500	500	500
Total Revenue	**550**	**500**	**500**	**500**	**500**
Total Source of Funds	**38,794**	**38,744**	**38,744**	**38,744**	**38,744**
Transfers To					
Cemetery Fund	550	500	500	500	500
Total Transfers To	**550**	**500**	**500**	**500**	**500**
Ending Fund Balance					
Unrestricted	38,244	38,244	38,244	38,244	38,244
Total Ending Fund Balance	**38,244**	**38,244**	**38,244**	**38,244**	**38,244**
Total Use of Funds	**38,794**	**38,744**	**38,744**	**38,744**	**38,744**

SPECIAL REVENUE FUNDS | POLICE OPERATING GRANT TRUST FUND (177)

	2020/21 Actual	2021/22 Amended	2021/22 Estimate	2022/23 Adopted	2022/23 Amended
Beginning Fund Balance					
Encumbrance Carryover	325,964	36,532	36,532	325,964	36,532
Unrestricted	1,238,103	1,433,910	1,433,910	0	0
Total Beginning Fund Balance	**1,564,067**	**1,470,442**	**1,470,442**	**325,964**	**36,532**
Revenue					
Other Agencies Revenue	507,994	232,480	232,480	0	0
Other Fees for Services	58,148	0	0	0	0
Total Revenue	**566,142**	**232,480**	**232,480**	**0**	**0**
Transfers From					
General Fund	0	22,768	22,768	0	0
Expendable Trust Fund	166,000	182,500	182,500	0	0
Total Transfers From	**166,000**	**205,268**	**205,268**	**0**	**0**
Total Source of Funds	**2,296,209**	**1,908,190**	**1,908,190**	**325,964**	**36,532**
Expenditures					
Abandoned Vehicle Abatement Program	0	108,172	108,172	0	0
Board of State and Community Correction	0	38,544	38,544	0	0
Board of State and Community Correction 202	161,081	341,238	341,238	0	0
Bulletproof Vest Grant 2020	1,500	0	0	0	0
Cannabis Tax Fund Grant FY 2022	0	90,000	90,000		
Citizens' Option for Public Safety 17-18	144,420	306	306	0	0
Citizens' Option for Public Safety 18-19	102,786	168,555	168,555	0	0
Citizens' Option for Public Safety 19-20	49,679	255,080	255,080	0	0
Citizens' Option for Public Safety 20-21	2,905	193,214	193,214	0	0
Department of Justice COVID	29,956	9,967	9,967	0	0
Edward Byrne Memorial JAG FY17	3,791	289	289	0	0
Edward Byrne Memorial JAG FY19	0	12,390	12,390	0	0
Edward Byrne Memorial JAG FY20	0	12,469	12,469	0	0
Edward Byrne Memorial JAG FY21	0	15,931	15,931		
National Incident-Based Reporting System	(1,328)	0	0	0	0
Office of Traffic Safety 2022	0	75,000	75,000	0	0
OTS-Pedestrian and Bicycle Safety	24,800	0	0	0	0
Seized Asset Funds	139,177	281,103	281,103	0	0

SPECIAL REVENUE FUNDS | POLICE OPERATING GRANT TRUST FUND (177)

	2020/21 Actual	2021/22 Amended	2021/22 Estimate	2022/23 Adopted	2022/23 Amended
Expenditures					
State Homeland Security Grant FY19	102,000	52,000	52,000	0	0
West Valley College Training Program	65,000	217,400	217,400	0	0
Total Expenditures	**825,767**	**1,871,658**	**1,871,658**	**0**	**0**
Ending Fund Balance					
Encumbrance Carryover	36,532	36,532	36,532	325,964	36,532
Unrestricted	1,433,910	0	0	0	0
Total Ending Fund Balance	**1,470,442**	**36,532**	**36,532**	**325,964**	**36,532**
Total Use of Funds	**2,296,209**	**1,908,190**	**1,908,190**	**325,964**	**36,532**

SPECIAL REVENUE FUNDS | PREFUNDED PLAN REVIEW FUND (157)

	2020/21 Actual	2021/22 Amended	2021/22 Estimate	2022/23 Adopted	2022/23 Amended
Beginning Fund Balance					
Unrestricted	1,286,984	694,338	694,338	0	0
Total Beginning Fund Balance	**1,286,984**	**694,338**	**694,338**	**0**	**0**
Revenue					
Other Revenue	411,861	337,150	337,150	0	0
Total Revenue	**411,861**	**337,150**	**337,150**	**0**	**0**
Total Source of Funds	**1,698,845**	**1,031,488**	**1,031,488**	**0**	**0**
Expenditures					
Materials/Services/Supplies	1,004,507	1,018,387	1,018,387	0	0
Total Expenditures	**1,004,507**	**1,018,387**	**1,018,387**	**0**	**0**
Transfers To					
General Fund	0	13,101	13,101	0	0
Total Transfers To	**0**	**13,101**	**13,101**	**0**	**0**
Ending Fund Balance					
Unrestricted	694,338	0	0	0	0
Total Ending Fund Balance	**694,338**	**0**	**0**	**0**	**0**
Total Use of Funds	**1,698,845**	**1,031,488**	**1,031,488**	**0**	**0**

SPECIAL REVENUE FUNDS | PUBLIC DONATIONS FUND (067)

	2020/21 Actual	2021/22 Amended	2021/22 Estimate	2022/23 Adopted	2022/23 Amended
Beginning Fund Balance					
Encumbrance Carryover	29,481	0	0	29,481	0
Unrestricted	366,702	462,028	462,028	0	0
Total Beginning Fund Balance	**396,183**	**462,028**	**462,028**	**29,481**	**0**
Revenue					
Donations					
City Manager's Office	21,521	0	0	0	0
Community Development	100	0	0	0	0
Electric Utility	0	0	0	0	0
Parks and Recreation	15,567	845	845	0	0
Police	5,000	0	0	0	0
Public Works	0	0	0	0	0
Total Revenue	**42,188**	**845**	**845**	**0**	**0**
Transfers From					
Community Activities Fund	0	0	0	0	0
Sewer Utility Fund	25,000	0	0	0	0
Water Utility Fund	25,000	0	0	0	0
Recreation Programs Operations Fund	0	0	0	0	0
Total Transfers From	**50,000**	**0**	**0**	**0**	**0**
Total Source of Funds	**488,371**	**462,873**	**462,873**	**29,481**	**0**
Expenditures					
City Manager's Office					
Bank of Santa Clara Car Seat Program	0	500	500	0	0
Donations - Art in Public Places	0	226	226	0	0
Donations - Championship Teams	0	1,344	1,344	0	0
Donations - Help Your Neighbor	24,889	62,065	62,065	0	0
Donations - Mission City Community	0	67	67	0	0
Donations - Undesignated	0	275	275	0	0
S.C. Art in Public Places	0	37,720	37,720	0	0
Community Development					
Donations - Berryessa Adobe	0	1,150	1,150	0	0
Donations - Historical Preservation	0	4,391	4,491	0	0

SPECIAL REVENUE FUNDS | PUBLIC DONATIONS FUND (067)

	2020/21 Actual	2021/22 Amended	2021/22 Estimate	2022/23 Adopted	2022/23 Amended
Fire					
Donations - Fire Safety	0	1,961	1,961	0	0
Donations - Public Education	0	1,384	1,384	0	0
Parks and Recreation					
Arts, Crafts and Wine Festival	0	178,007	178,007	0	0
Case Management Grant	954	33,860	33,860	0	0
Teens - Youth Commission	0	3,819	3,819	0	0
Wade Brummal Scholarship Fund	500	126,087	126,087	0	0
Police					
Donation - COVID	0	5,000	5,000		
Donation - Police K9 Program	0	0	0	0	0
Police - Bicycle Safety Program	0	1,377	1,377	0	0
Police					
Police - Voucher Program	0	3,540	3,540	0	0
Total Expenditures	**26,343**	**462,873**	**462,873**	**0**	**0**
Ending Fund Balance					
Encumbrance Carryover	0	0	0	29,481	0
Unrestricted	462,028	0	0	0	0
Total Ending Fund Balance	**462,028**	**0**	**0**	**29,481**	**0**
Total Use of Funds	**488,371**	**462,873**	**462,873**	**29,481**	**0**

SPECIAL REVENUE FUNDS | PUBLIC, EDUCATIONAL, AND GOVERNMENTAL FEE FUND (221)

	2020/21 Actual	2021/22 Amended	2021/22 Estimate	2022/23 Adopted	2022/23 Amended
Beginning Fund Balance					
Encumbrance Carryover	31,756	15,534	15,534	31,756	15,534
Unrestricted	2,204,211	2,411,173	2,411,173	2,324,211	2,011,173
Total Beginning Fund Balance	**2,235,967**	**2,426,707**	**2,426,707**	**2,355,967**	**2,026,707**
Revenue					
Other Revenue	234,050	200,000	200,000	200,000	200,000
Total Revenue	**234,050**	**200,000**	**200,000**	**200,000**	**200,000**
Total Source of Funds	**2,470,017**	**2,626,707**	**2,626,707**	**2,555,967**	**2,226,707**
Expenditures					
Materials/Services/Supplies	8,631	400,000	400,000	0	0
Capital Outlay	34,679	200,000	200,000	200,000	200,000
Total Expenditures	**43,310**	**600,000**	**600,000**	**200,000**	**200,000**
Ending Fund Balance					
Encumbrance Carryover	15,534	15,534	15,534	31,756	15,534
Unrestricted	2,411,173	2,011,173	2,011,173	2,324,211	2,011,173
Total Ending Fund Balance	**2,426,707**	**2,026,707**	**2,026,707**	**2,355,967**	**2,026,707**
Total Use of Funds	**2,470,017**	**2,626,707**	**2,626,707**	**2,555,967**	**2,226,707**

SPECIAL REVENUE FUNDS | ROAD MAINTENANCE AND REHABILITATION (SB1) FUND (122)

	2020/21 Actual	2021/22 Amended	2021/22 Estimate	2022/23 Adopted	2022/23 Amended
Beginning Fund Balance					
Unrestricted	55,741	356,270	356,270	480,741	756,270
Total Beginning Fund Balance	**55,741**	**356,270**	**356,270**	**480,741**	**756,270**
Revenue					
State Revenues	2,370,483	2,400,000	2,500,000	2,400,000	2,500,000
Interest	30,046	0	0	0	0
Total Revenue	**2,400,529**	**2,400,000**	**2,500,000**	**2,400,000**	**2,500,000**
Total Source of Funds	**2,456,270**	**2,756,270**	**2,856,270**	**2,880,741**	**3,256,270**
Transfers To					
Streets and Highways Capital Fund	2,100,000	2,100,000	2,100,000	2,100,000	2,500,000
Total Transfers To	**2,100,000**	**2,100,000**	**2,100,000**	**2,100,000**	**2,500,000**
Ending Fund Balance					
Unrestricted	356,270	656,270	756,270	780,741	756,270
Total Ending Fund Balance	**356,270**	**656,270**	**756,270**	**780,741**	**756,270**
Total Use of Funds	**2,456,270**	**2,756,270**	**2,856,270**	**2,880,741**	**3,256,270**

SPECIAL REVENUE FUNDS | TRAFFIC MITIGATION FUND (123)

	2020/21 Actual	2021/22 Amended	2021/22 Estimate	2022/23 Adopted	2022/23 Amended
Beginning Fund Balance					
Unrestricted	3,111,153	4,527,702	4,527,702	4,380,240	2,815,004
Total Beginning Fund Balance	**3,111,153**	**4,527,702**	**4,527,702**	**4,380,240**	**2,815,004**
Revenue					
Other Fees for Services	695,015	1,531,500	500,000	1,531,500	1,000,000
Interest	153,543	150,000	150,000	150,000	150,000
Total Revenue	**848,558**	**1,681,500**	**650,000**	**1,681,500**	**1,150,000**
Transfers From					
Streets and Highways Capital Fund	2,571,491	28,500	266,780	0	0
Total Transfers From	**2,571,491**	**28,500**	**266,780**	**0**	**0**
Total Source of Funds	**6,531,202**	**6,237,702**	**5,444,482**	**6,061,740**	**3,965,004**
Transfers To					
Streets and Highways Capital Fund	2,003,500	2,387,378	2,629,478	1,815,000	850,000
Total Transfers To	**2,003,500**	**2,387,378**	**2,629,478**	**1,815,000**	**850,000**
Ending Fund Balance					
Unrestricted	4,527,702	3,850,324	2,815,004	4,246,740	3,115,004
Total Ending Fund Balance	**4,527,702**	**3,850,324**	**2,815,004**	**4,246,740**	**3,115,004**
Total Use of Funds	**6,531,202**	**6,237,702**	**5,444,482**	**6,061,740**	**3,965,004**

This page is intentionally left blank.

Enterprise Funds

This page is intentionally left blank.

ENTERPRISE FUNDS

Enterprise funds are used to finance and account for operations and activities performed by designated departments in the City or through third party agreements. The operating revenues and expenses result from providing services and producing and delivering goods in connection with an enterprise fund's principal ongoing operations. Principal operating revenues of the City's enterprise funds are charges to customers for services. Operating expenses for the City's enterprise funds include the costs of sales and services, administrative expenses and maintenance of capital assets.

Cemetery Fund (093)

This fund is managed by the Parks and Recreation Department and provides planning, development, operation, and maintenance of the City's two cemetery properties with one located on North Winchester Boulevard and one on Hope Drive. While there are charges for these services, the activities of this fund include transfers from the General Fund.

Convention Center Enterprise Fund (860)

This fund was established in 1984 to account for the operations of the City's Convention Center through third-party agreements. In February 2019, the City entered into an agreement with Global Spectrum, LP, dba Spectra Venue Management (Spectra). Spectra was subsequently acquired by Oak View Group (OVG360) and now manages the Convention Center. As part of the agreement, OVG360 provided the City with an operating budget for FY 2021/22 and FY 2022/23. These submittals have been incorporated into the source and use documents.

Electric Operating Grant Trust Fund (191)

The City's Electric Utility Department, known as Silicon Valley Power (SVP), initially established the Electric Operating Grant Trust Fund for the Public Benefits Program. For the Public Benefits Program, SVP is required to collect and spend 2.85% of its electric sales revenues (customer service charges from Electric Utility Fund) in accordance with assembly bill AB 1890 on cost-effective energy efficiency, new renewable power generation, low-income energy programs, and new electric technologies research and development.

In FY 2019/20, two programs were added to this fund - the Low Carbon Fuel and Greenhouse Gas (GHG) programs. These programs also use restricted revenue and have annual reporting requirements. The Low Carbon Fuel program is aimed at participating and complying with the California Air Resources Board (CARB) Low Carbon Fuel Standard (LCFS) Program to develop, educate and foster the adoption of electrification as transportation fuel. Program expenses are allocated and required to be spent within three primary groups: Clean Fuel Rewards Program, Equity Projects, and Customer Programs. The Greenhouse Gas Program's purpose is to comply with Cap-and-Trade Regulation requirements to spend proceeds from allocated allowances consistent with the goals of AB 32 and to provide benefit to retail ratepayers in the form of GHG reduction.

Electric Utility Fund (091)

The Electric Utility Fund is managed by SVP and is the primary operating fund for electric utility service provided to City customers. SVP provides these services on a user charge basis to residences, businesses, and industrial customers, including large data centers.

The primary revenue source in the Electric Utility Fund is electric rates which are approved by the City Council. SVP submits a recommendation for rate increase annually, if needed. The rate increase recommendation is based on SVP's ten-year forecast which includes SVP's revenue and expenditure projections to cover operating costs, reserve requirements, debt service, capital improvement projects, and other legal obligations. Electric rate increases have been relatively stable historically, so customers, both large and small, have been able to budget their electric usage to support their long-term operations. At the same time, for low-income customers who have difficulty absorbing the rate increases, SVP continues to offer financial assistance to these customers and also offers energy conservation programs and rebates to help customers reduce their electricity usage. For the purposes of the annual budget, SVP assumed a rate increase of 3% for calendar year 2023. However, with significant rising costs, a rate increase of 5% may be needed. Any proposed rate increase will be brought to City Council for approval in the fall. The recommended increase will be based on information available at that time and will include consideration of the expense drivers further described below. The approved rate increase will be effective January 1, 2023.

SVP has over 59,000 customer accounts in the City: 85% residential, 11% commercial, 3% industrial, and <1% other. The proportion of revenue contribution is reversed: 89% of revenues are generated by industrial customers, 7% from residential customers, 3% from commercial customers, and < 1% other. Industrial customers include many publicly listed technology companies headquartered in the City and data centers hosting servers for these companies. Load growth and forecasted energy sales are based on a combination of historical data and forward-looking opportunities, especially from large key industrial customers. Additional revenues are generated through wholesale energy sales, capacity sales, Congestion Revenue Rights (CRR), Renewable Energy Credits (RECs), and ancillary services. Given the high concentration of revenue generated from industrial customers, SVP's revenue growth prospect is highly correlated to Silicon Valley's economic growth.

SVP's primary expense drivers are electric supply and distribution costs. Both costs are expected to increase significantly for FY 2022/23, with growth higher than previously projected. For FY 2022/23, 21% of power supply is expected to be purchased from the California Independent System Operator (CAISO) market, and this procurement cost is expected to increase significantly due to higher market power prices which is the result of higher natural gas cost, higher renewable energy cost, and lower hydroelectric generation output. The projected increase in the electric distribution cost reflects a 25% increase in transmission access rates that apply to electric energy that SVP receives via the PG&E transmission system and a 36% increase in gas transportation rates and access charges for the delivery of fuel to SVP's gas-fired in-town power plants. In addition, a significant part of the electric distribution cost is the capital improvement needed for the aged system which is also expected to increase due to the higher commodities costs caused by the supply chain issues across the world.

Per the budget policy, this fund includes reserves for Rate Stabilization, Operations and Maintenance, Infrastructure, Special Projects, and Pension Stabilization.

Sewer Utility Fund (094)

This fund is managed by the Water and Sewer Utilities Department and accounts for the maintenance of the City's sewer lines and related facilities. The Department provides these services on a user charge basis to residences and businesses.

Each operating budget cycle, the Department develops a ten-year forecast based on their revenue and expenditure projections. Revenue in the Sewer Utility Fund are dictated by the utility rates approved by the City Council and the actual water usage by residences and businesses. An annual rate study is conducted by a third-party consultant selected by the Water and Sewer Utilities Department; this information is then used to determine both revenue and expenditure projections in the forecast. Revenue projections are based on a trend analysis and take into consideration historical data and anticipated activity and do not reflect proposed rate increases. The Department will be bringing proposed rate increases for City Council approval at a later date. Once rates are approved, budget amendments will be brought forward to reflect the updated revenue estimates. Anticipated expenditures also play a role in the development of the revenue projections. Expenditure projections are based on historical data and the capital project needs to be approved in the City's Capital Improvement Program budget. Additionally, the City co-owns the Regional Wastewater Facility with the City of San José. Estimates are provided by the City of San José for Santa Clara's share of the facility rebuild, and these estimates are also used in determining the expenditure projections in the Sewer Utility Fund.

Per the budget policy, this fund includes reserves for Rate Stabilization, Operations and Maintenance, Infrastructure, and Pension Stabilization. It also includes a Replacement and Improvement Reserve.

Solid Waste Fund (096)

This fund is managed by the Public Works Department and accounts for the administration of the City's garbage and rubbish collection service, including street sweeping, household hazardous waste, and Clean-Up Campaign services. The revenue projections are based on anticipated increases in garbage rates due to increases in agreements for exclusive franchise garbage and yard waste collection and solid waste processing services. The Department will bring rate increases forward to City Council and once approved, will become effective July 1, 2022.

Per the budget policy, this fund includes reserves for Rate Stabilization, Operations and Maintenance, and Pension Stabilization.

Water Recycling Fund (097)

This fund is managed by the Water and Sewer Utilities Department and accounts for the ongoing maintenance and operations of the City of Santa Clara's wastewater reclamation system. The Department provides these services on a user charge basis from the sale of non-potable water for irrigation and landscaping.

Each operating budget cycle, the Department develops a ten-year forecast with their revenue and expenditure projections. Revenue in the Water Recycling Program Fund are dictated by the utility rates approved by the City Council and the actual water usage by residences and businesses. An annual rate study is conducted by a third-party consultant selected by the Water and Sewer Utilities Department; this information is then used to determine both revenue and expenditure projections in the forecast. Revenue projections are based on a trend analysis and take into consideration historical data and anticipated activity and do not reflect proposed rate increases. The Department will be bringing proposed rate increases for City Council approval at a later date. Once rates are approved, budget amendments will be brought forward to reflect the updated revenue estimates. Anticipated expenditures also play a role in the development of the revenue projections. Expenditure projections are based on historical data and capital projects needs to be approved in the City's Capital Improvement Program budget.

Per the budget policy, this fund includes reserves for Rate Stabilization, Operations and Maintenance, Infrastructure, and Pension Stabilization.

Water Utility Fund (092)

This fund is managed by the Water and Sewer Utilities Department and accounts for the operation of the City's water utility services. The Department provides these services on a user charge basis to residences and businesses.

Each operating budget cycle, the Department develops a ten-year forecast with their revenue and expenditure projections. Revenue in the Water Utility Fund are dictated by the utility rates approved by the City Council and the actual water usage by residences and businesses. An annual rate study is conducted by a third-party consultant selected by the Water and Sewer Utilities Department; this information is then used to determine both revenue and expenditure projections in the forecast. Revenue projections are based on a trend analysis and take into consideration historical data and anticipated activity and do not reflect proposed rate increases. The Department will be bringing proposed rate increases for City Council approval at a later date. Once rates are approved, budget amendments will be brought forward to reflect the updated revenue estimates. Anticipated expenditures also play a role in the development of the revenue projections. Expenditure projections are based on historical data and capital projects needs to be approved in the City's Capital Improvement Program Budget.

Per the adopted budget policy, this fund includes reserves for Rate Stabilization, Operations and Maintenance, Infrastructure, and Pension Stabilization. It also includes a Replacement and Improvement Reserve and a Water Conservation Reserve.

This is the second fiscal year of the biennial operating budget. The following section details the City of Santa Clara's Enterprise Funds' Statements of Sources and Uses and their Proposed Amended Budget for Fiscal Year 2022/23.

ENTERPRISE FUNDS | CEMETERY FUND (093)

	2020/21 Actual	2021/22 Amended	2021/22 Estimate	2022/23 Adopted	2022/23 Amended
Beginning Fund Balance					
Unrestricted	77,485	186,317	186,317	94,592	194,226
Total Beginning Fund Balance	**77,485**	**186,317**	**186,317**	**94,592**	**194,226**
Revenue					
Other Fees for Services	640,063	600,000	600,000	600,000	600,000
Other Revenue	6,643	0	7,466	0	0
Total Revenue	**646,706**	**600,000**	**607,466**	**600,000**	**600,000**
Transfers From					
General Fund	771,769	850,000	850,000	870,000	870,000
Endowment Care Fund	25,537	28,000	31,000	28,000	28,000
Perpetual Care Fund	550	500	500	500	500
Total Transfers From	**797,856**	**878,500**	**881,500**	**898,500**	**898,500**
Total Source of Funds	**1,522,047**	**1,664,817**	**1,675,283**	**1,593,092**	**1,692,726**
Expenditures					
Salaries	489,714	486,907	486,907	506,514	501,914
Retirement and Benefits	298,905	300,400	300,400	315,623	312,127
Materials/Services/Supplies	271,245	371,350	371,350	383,433	383,433
Services From Other Funds - Cost Allocation Plan	136,015	129,713	129,713	132,307	132,307
Interfund Services	131,484	191,865	191,865	196,830	210,015
Capital Outlay	5,626	0	0	0	0
Total Expenditures	**1,332,989**	**1,480,235**	**1,480,235**	**1,534,707**	**1,539,796**
Transfers To					
General Government Capital Fund	2,741	822	822	822	822
Total Transfers To	**2,741**	**822**	**822**	**822**	**822**
Ending Fund Balance					
Unrestricted	186,317	183,760	194,226	57,563	152,108
Total Ending Fund Balance	**186,317**	**183,760**	**194,226**	**57,563**	**152,108**
Total Use of Funds	**1,522,047**	**1,664,817**	**1,675,283**	**1,593,092**	**1,692,726**

ENTERPRISE FUNDS | CONVENTION CENTER ENTERPRISE FUND (860)

	2020/21 Actual	2021/22 Amended	2021/22 Estimate	2022/23 Adopted	2022/23 Amended
Beginning Fund Balance					
Encumbrance Carryover	141,500	109,147	143,247	109,147	143,247
Operating Surplus	230,470	0	0	0	0
Unrestricted	4,589,785	2,356,792	2,034,341	1,127,136	1,154,352
Total Beginning Fund Balance	**4,961,755**	**2,465,939**	**2,177,588**	**1,236,283**	**1,297,599**
Revenue					
Levy Investment	383,667	1,764,000	1,764,000	0	0
Charges for Services	200,472	0	2,502,698	0	0
Rents	36,495	0	946,447	0	0
Interest	29,972	0	4,691	0	0
Event Revenue	0	8,291,055	0	13,530,685	13,530,685
Other Revenue	0	61,150	477,410	72,950	72,950
Total Revenue	**650,606**	**10,116,205**	**5,695,246**	**13,603,635**	**13,603,635**
Total Source of Funds	**5,612,361**	**12,582,144**	**7,872,834**	**14,839,918**	**14,901,234**
Expenditures					
Salaries	221,712	232,657	197,832	244,476	183,563
Retirement and Benefits	126,488	123,901	120,966	130,627	99,130
Materials/Services/Supplies	2,758,053	45,000	115,714	45,000	45,000
Interfund Services	29,846	181,832	181,832	186,928	224,601
Services From Other Funds - Cost Allocation Plan	2,754	0	0	0	0
Event Expense	0	5,133,706	2,661,204	8,318,461	8,318,461
Indirect Expense	0	3,864,765	1,533,687	5,502,889	5,502,889
Total Expenditures	**3,138,853**	**9,581,861**	**4,811,235**	**14,428,381**	**14,373,644**
Transfers To					
General Fund	20,000	0	0	0	0
Public Buildings Capital Fund	275,920	1,764,000	1,764,000	0	0
Total Transfers To	**295,920**	**1,764,000**	**1,764,000**	**0**	**0**
Ending Fund Balance					
Encumbrance Carryover	143,247	109,147	143,247	109,147	143,247
Unrestricted	2,034,341	1,127,136	1,154,352	302,390	384,343
Total Ending Fund Balance	**2,177,588**	**1,236,283**	**1,297,599**	**411,537**	**527,590**
Total Use of Funds	**5,612,361**	**12,582,144**	**7,872,834**	**14,839,918**	**14,901,234**

ENTERPRISE FUNDS | ELECTRIC OPERATING GRANT TRUST FUND (191)

	2020/21 Actual	2021/22 Amended	2021/22 Estimate	2022/23 Adopted	2022/23 Amended
Beginning Fund Balance					
Public Benefits	39,749,634	45,163,299	45,163,299	44,977,676	44,337,039
Low Carbon Fuel	2,784,760	5,591,086	5,591,086	6,608,689	5,591,086
Greenhouse Gas	39,290	5,031,510	5,031,510	2,557,087	5,031,510
Total Beginning Fund Balance	**42,573,684**	**55,785,895**	**55,785,895**	**54,143,452**	**54,959,635**
Revenue					
Other Agencies	143,160	0	0	0	0
Charges for Services	12,809,413	13,903,330	13,903,330	15,914,801	15,308,136
Low Carbon Fuel	4,278,000	3,900,000	3,900,000	3,900,000	3,120,024
Greenhouse Gas	17,676,484	14,036,178	14,036,178	14,660,843	14,954,745
Other Revenue	9,430	44,261	44,261	46,474	46,474
Total Revenue	**34,916,487**	**31,883,769**	**31,883,769**	**34,522,118**	**33,429,379**
Transfers From					
Electric Utility Fund	792,271	200,082	200,082	0	0
Total Transfers From	**792,271**	**200,082**	**200,082**	**0**	**0**
Total Source of Funds	**78,282,442**	**87,869,746**	**87,869,746**	**88,665,570**	**88,389,014**
Expenditures					
Salaries	512,745	771,432	771,432	803,007	901,508
Retirement and Benefits	265,735	387,393	387,393	407,870	476,265
Materials/Services/Supplies	1,495,874	4,433,530	4,433,530	3,724,520	3,724,520
Mandated Program Costs	4,425,440	13,305,337	13,305,337	26,975,621	16,142,460
Services From Other Funds - Cost Allocation Plan	170,204	189,013	189,013	192,793	192,793
Contribution In Lieu	640,942	695,166	695,166	795,740	765,407
Interfund Services	61,266	85,753	85,753	89,980	103,813
Total Expenditures	**7,572,206**	**19,867,624**	**19,867,624**	**32,989,531**	**22,306,766**
Transfers To					
Electric Utility Fund	12,134,523	6,760,648	6,760,648	0	7,410,351
Electric Utility Capital Fund	2,155,621	4,851,839	4,851,839	1,132,587	2,732,669
Streets and Highway Capital Fund	400,000	400,000	400,000	0	400,000
Library Capital Fund	114,982	0	0	0	0
Parks and Recreation Capital Fund	0	0	0	0	300,000
Vehicle Replacement Fund	119,215	1,030,000	1,030,000	400,000	400,000
Total Transfers To	**14,924,341**	**13,042,487**	**13,042,487**	**1,532,587**	**11,243,020**

ENTERPRISE FUNDS | ELECTRIC OPERATING GRANT TRUST FUND (191)

	2020/21 Actual	2021/22 Amended	2021/22 Estimate	2022/23 Adopted	2022/23 Amended
Ending Fund Balance					
Public Benefits	45,163,299	44,337,039	44,337,039	44,977,676	44,328,108
Low Carbon Fuel	5,591,086	5,591,086	5,591,086	6,608,689	5,587,818
Greenhouse Gas	5,031,510	5,031,510	5,031,510	2,557,087	4,923,302
Total Ending Fund Balance	**55,785,895**	**54,959,635**	**54,959,635**	**54,143,452**	**54,839,228**
Total Use of Funds	**78,282,442**	**87,869,746**	**87,869,746**	**88,665,570**	**88,389,014**

ENTERPRISE FUNDS | ELECTRIC UTILITY FUND (091)

	2020/21 Actual	2021/22 Amended	2021/22 Estimate	2022/23 Adopted	2022/23 Amended
Beginning Fund Balance					
Encumbrance Carryover	1,323,884	1,870,818	1,870,818	1,323,884	1,870,818
Infrastructure Reserve	53,997,200	55,354,340	55,354,340	57,007,467	57,007,467
Donald Von Raesfeld Power Plant Reserve	78,163	0	0	0	0
Operations and Maintenance Reserve	112,838,357	107,900,786	107,900,786	118,765,556	117,699,589
Pension Trust Reserve	5,165,892	6,808,996	6,808,996	6,440,500	6,887,747
Rate Stabilization Reserve	44,898,011	44,356,590	44,356,590	48,776,613	48,776,613
Special Projects Reserve	0	0	0	0	0
Unrestricted	50,026,808	104,577,395	104,577,395	84,207,503	112,797,688
Total Beginning Fund Balance	**268,328,315**	**320,868,925**	**320,868,925**	**316,521,523**	**345,039,922**
Revenue					
Charges for Services	449,202,798	487,766,128	487,766,128	558,344,084	537,057,582
Other Fees for Services	3,860,333	3,248,584	3,248,584	3,231,606	3,034,130
Interest	6,637,967	5,781,950	5,781,950	6,271,536	5,569,490
Rents	3,679,344	3,516,645	3,516,645	3,616,685	3,616,685
Wholesale Revenue	19,100,075	19,894,427	19,894,427	20,361,425	30,249,529
Restricted Revenues	1,901,898	2,437,750	2,437,750	1,572,313	1,572,313
Other Revenue	1,185,803	1,280,894	1,280,894	1,289,337	1,289,337
Total Revenue	**485,568,218**	**523,926,378**	**523,926,378**	**594,686,986**	**582,389,066**
Transfers From					
Electric Operating Grant Trust Fund	12,134,523	6,760,648	6,760,648	0	7,410,351
General Governmenta Capital Fund	110,211	0	0	0	0
Street Lighting Capital Fund	91,540	0	0	0	0
Total Transfers From	**12,336,274**	**6,760,648**	**6,760,648**	**0**	**7,410,351**
Total Source of Funds	**766,232,807**	**851,555,951**	**851,555,951**	**911,208,509**	**934,839,339**
Expenditures					
Salaries	29,322,680	36,502,863	36,502,863	35,586,448	39,490,710
Retirement and Benefits	14,124,830	16,128,162	16,128,162	16,978,793	19,929,183
Materials/Services/Supplies	25,723,845	32,347,051	32,347,051	32,877,779	32,877,779
Resource/Production	298,356,405	353,462,621	353,462,621	388,414,505	428,265,146
Services From Other Funds - Cost Allocation Plan	9,118,890	7,912,091	7,912,091	8,070,333	8,070,333
Interfund Services	5,989,372	5,906,226	5,906,226	6,112,911	6,770,228
Contribution In Lieu	23,907,283	25,078,210	25,078,210	28,890,414	27,878,480
Capital Outlay	39,564	126,000	126,000	17,000	1,544,038
Total Expenditures	**406,582,869**	**477,463,224**	**477,463,224**	**516,948,183**	**564,825,897**

ENTERPRISE FUNDS | ELECTRIC UTILITY FUND (091)

	2020/21 Actual	2021/22 Amended	2021/22 Estimate	2022/23 Adopted	2022/23 Amended
Transfers To					
General Fund	53,200	1,059,733	1,059,733	712,503	986,573
General Government Capital Fund	635,578	596,323	596,323	596,323	204,323
Streets and Highways Capital Fund	0	90,000	90,000	0	0
Street Lighting Capital Fund	125,000	0	0	2,980,000	71,455
Electric Utility Capital Fund	24,415,856	11,000,865	11,000,865	41,958,743	59,699,040
Electric Debt Service Fund	13,551,379	16,305,884	16,305,884	16,548,917	16,548,917
Total Transfers To	**38,781,013**	**29,052,805**	**29,052,805**	**62,796,486**	**77,510,308**
Ending Fund Balance					
Encumbrance Carryover	1,870,818	1,870,818	1,870,818	1,323,884	1,870,818
Infrastructure Reserve	55,354,340	57,007,467	57,007,467	62,031,742	57,007,467
Donald Von Raesfeld Power Plant Reserve	0	0	0	0	0
Operations and Maintenance Reserve	107,900,786	118,765,556	117,699,589	129,232,796	138,891,417
Pension Trust Reserve	6,808,996	6,887,747	6,887,747	7,360,571	7,807,818
Rate Stabilization Reserve	44,356,590	48,776,613	48,776,613	55,834,408	53,705,758
Special Projects Reserve	0	0	0	0	0
Unrestricted	104,577,395	111,731,721	112,797,688	75,680,439	33,219,856
Total Ending Fund Balance	**320,868,925**	**345,039,922**	**345,039,922**	**331,463,840**	**292,503,134**
Total Use of Funds	**766,232,807**	**851,555,951**	**851,555,951**	**911,208,509**	**934,839,339**

ENTERPRISE FUNDS | SEWER UTILITY FUND (094)

	2020/21 Actual	2021/22 Amended	2021/22 Estimate	2022/23 Adopted	2022/23 Amended
Beginning Fund Balance					
Encumbrance Carryover	171,725	141,935	141,935	171,725	141,935
Replacement and Improvement Reserve	0	1,507,553	1,507,553	1,507,553	1,507,553
Rate Stabilization Reserve	5,126,296	2,395,030	2,395,030	2,395,030	2,395,030
Operations and Maintenance Reserve	8,671,076	1,835,079	1,835,079	1,835,079	1,835,079
Infrastructure Reserve	11,000,000	1,596,928	1,596,928	1,596,928	1,596,928
Pension Stabilization Reserve	421,220	557,998	557,998	613,950	656,585
Unrestricted	184,207	21,494,953	21,494,953	21,685,416	24,611,596
Total Beginning Fund Balance	**25,574,524**	**29,529,476**	**29,529,476**	**29,805,681**	**32,744,706**
Revenue					
Other Agencies Revenue	1,827,072	350,000	350,000	350,000	350,000
Charges for Services	38,966,618	38,700,000	38,700,000	39,400,000	39,400,000
Other Fees for Services	102,184	95,481	95,481	98,345	98,345
Interest	747,708	565,000	565,000	565,000	565,000
Rents	53,348	46,000	46,000	46,000	46,000
Other Revenue	328,365	0	0	0	0
Total Revenue	**42,025,295**	**39,756,481**	**39,756,481**	**40,459,345**	**40,459,345**
Transfers From					
Electric Utility Capital Fund	0	186,108	186,108	0	0
General Government Capital Fund	10,642	0	0	0	0
Sewer Utility Capital Fund	23,000,000	0	0	0	0
Total Transfers From	**23,010,642**	**186,108**	**186,108**	**0**	**0**
Total Source of Funds	**90,610,461**	**69,472,065**	**69,472,065**	**70,265,026**	**73,204,051**
Expenditures					
Salaries	2,187,652	2,897,583	2,897,583	3,022,671	2,996,466
Retirement and Benefits	1,186,459	1,576,287	1,576,287	1,661,605	1,666,204
Right of Way Rental Expense	1,637,283	1,719,147	1,719,147	1,805,104	1,805,104
Materials/Services/Supplies	489,984	576,336	576,336	582,535	582,535
Resource/Production	17,242,187	19,332,885	19,332,885	19,332,885	19,332,885
Services From Other Funds	25,168	25,168	25,168	25,168	25,168
Services From Other Funds - Cost Allocation Plan	1,411,910	1,372,823	1,372,823	1,400,279	1,400,279
Interfund Services	1,045,039	1,176,069	1,176,069	1,198,836	1,127,347
Total Expenditures	**25,225,682**	**28,676,298**	**28,676,298**	**29,029,083**	**28,935,988**
Transfers To					
General Government Capital Fund	60,258	50,278	50,278	50,278	4,278
Electric Utility Capital Fund	37,500	0	0	0	0
Sewer Utility Capital Fund	33,618,599	5,611,748	5,611,748	31,050,674	3,344,913

ENTERPRISE FUNDS | SEWER UTILITY FUND (094)

	2020/21 Actual	2021/22 Amended	2021/22 Estimate	2022/23 Adopted	2022/23 Amended
Transfers To					
Public Donations Fund	25,000	0	0	0	0
Water Utility Capital Fund	500,000	500,000	500,000	500,000	0
Sewer Utility Debt Service Fund	1,432,799	1,889,035	1,889,035	1,889,035	1,889,035
Streets and Highways Capital Fund	181,147	0	0	0	0
Total Transfers To	**35,855,303**	**8,051,061**	**8,051,061**	**33,489,987**	**5,238,226**
Ending Fund Balance					
Encumbrance Carryover	141,935	141,935	141,935	171,725	141,935
Replacement and Improvement Reserve	1,507,553	1,507,553	1,507,553	1,507,553	1,507,553
Rate Stabilization Reserve	2,395,030	2,395,030	2,395,030	2,395,030	2,395,030
Operations and Maintenance Reserve	1,835,079	1,835,079	1,835,079	1,000,000	1,000,000
Infrastructure Reserve	1,596,928	1,596,928	1,596,928	1,596,928	1,596,928
Pension Stabilization Reserve	557,998	656,585	656,585	701,657	744,292
Unrestricted	21,494,953	24,611,596	24,611,596	373,063	31,644,099
Total Ending Fund Balance	**29,529,476**	**32,744,706**	**32,744,706**	**7,745,956**	**39,029,837**
Total Use of Funds	**90,610,461**	**69,472,065**	**69,472,065**	**70,265,026**	**73,204,051**

ENTERPRISE FUNDS | SOLID WASTE FUND (096)

	2020/21 Actual	2021/22 Amended	2021/22 Estimate	2022/23 Adopted	2022/23 Amended
Beginning Fund Balance					
Encumbrance Carryover	450,254	3,657,533	3,657,533	450,254	3,657,533
Operations and Maintenance Reserve	683,574	2,675,520	2,675,520	2,675,520	2,675,520
Rate Stabilization Reserve	230,902	305,929	305,929	300,995	321,897
Pension Trust Reserve	2,791,600	1,756,597	1,756,597	2,136,639	1,597,768
Unrestricted	4,534,323	0	0	175,000	186,165
Total Beginning Fund Balance	**8,690,653**	**8,395,579**	**8,395,579**	**5,738,408**	**8,438,883**
Revenue					
Other Agencies Revenue	436,128	462,000	462,000	462,000	297,000
Interest	32,967	0	0	0	0
Charges for Services	1,031,638	2,616,000	2,616,000	2,588,000	2,896,000
Other Fees for Services	25,038,765	30,686,000	30,686,000	33,004,000	34,052,092
Other Revenue	22,055	0	0	0	0
Total Revenue	**26,561,553**	**33,764,000**	**33,764,000**	**36,054,000**	**37,245,092**
Transfers From					
General Fund	1,000,000	33,600	33,600	33,600	35,364
General Government Capital Fund	23,659	0	0	0	0
Total Transfers From	**1,023,659**	**33,600**	**33,600**	**33,600**	**35,364**
Total Source of Funds	**36,275,865**	**42,193,179**	**42,193,179**	**41,826,008**	**45,719,339**
Expenditures					
Salaries	1,049,639	878,400	878,400	907,708	909,149
Retirement and Benefits	452,457	466,100	466,100	487,480	479,020
Materials/Services/Supplies	2,221,568	2,006,364	2,006,364	1,819,796	2,430,196
Contribution in Lieu	641,300	707,472	707,472	721,621	721,621
Resource/Production	20,317,635	27,130,516	27,130,516	28,350,571	29,764,785
Services From Other Funds - Cost Allocation Plan	1,415,309	1,363,802	1,363,802	1,391,078	1,391,078
Interfund Services	1,014,349	925,021	925,021	937,805	930,269
Total Expenditures	**27,112,257**	**33,477,675**	**33,477,675**	**34,616,059**	**36,626,118**
Transfers To					
General Government Capital Fund	38,570	26,621	26,621	26,621	5,121
Solid Waste Capital Fund	729,459	250,000	250,000	450,000	493,000
Total Transfers To	**768,029**	**276,621**	**276,621**	**476,621**	**498,121**

ENTERPRISE FUNDS | SOLID WASTE FUND (096)

	2020/21 Actual	2021/22 Amended	2021/22 Estimate	2022/23 Adopted	2022/23 Amended
Ending Fund Balance					
Encumbrance Carryover	3,657,533	3,657,533	3,657,533	450,254	3,657,533
Operations and Maintenance Reserve	2,675,520	2,675,520	2,675,520	2,675,520	2,675,520
Pension Trust Reserve	305,929	321,897	321,897	343,994	321,897
Rate Stabilization Reserve	1,756,597	1,597,768	1,597,768	3,088,560	1,765,150
Unrestricted	0	186,165	186,165	175,000	175,000
Total Ending Fund Balance	**8,395,579**	**8,438,883**	**8,438,883**	**6,733,328**	**8,595,100**
Total Use of Funds	**36,275,865**	**42,193,179**	**42,193,179**	**41,826,008**	**45,719,339**

ENTERPRISE FUNDS | WATER RECYCLING FUND (097)

	2020/21 Actual	2021/22 Amended	2021/22 Estimate	2022/23 Adopted	2022/23 Amended
Beginning Fund Balance					
Encumbrance Carryover	3,270	0	0	1,010,000	0
Rate Stabilization Reserve	1,340,000	2,327,420	2,327,420	1,037,596	1,037,596
Operations and Maintenance Reserve	1,560,129	1,467,571	1,467,571	2,062,738	2,062,738
Infrastructure Reserve	2,250,000	943,180	943,180	50,000	50,000
Pension Stabilization Reserve	52,809	70,450	70,450	107,641	115,116
Unrestricted	873,343	780,484	780,484	1,317,386	2,267,904
Total Beginning Fund Balance	**6,079,551**	**5,589,105**	**5,589,105**	**5,585,361**	**5,533,354**
Revenue					
Other Agencies Revenue	293,669	350,000	350,000	350,000	350,000
Charges for Services	5,553,503	5,200,000	5,200,000	5,200,000	5,200,000
Other Fees for Services	2,923	0	0	0	0
Interest	104,691	90,177	90,177	92,882	92,882
Other Revenue	12,136	63,654	63,654	65,564	65,564
Total Revenue	**5,966,922**	**5,703,831**	**5,703,831**	**5,708,446**	**5,708,446**
Total Source of Funds	**12,046,473**	**11,292,936**	**11,292,936**	**11,293,807**	**11,241,800**
Expenditures					
Salaries	371,428	385,659	385,659	403,280	383,032
Retirement and Benefits	192,648	220,896	220,896	232,665	224,723
Right of Way Rental Expense	303,854	243,101	243,101	255,256	255,256
Materials/Services/Supplies	296,506	37,646	37,646	38,424	38,424
Resource/Production	4,624,918	4,700,000	4,700,000	4,700,000	4,700,000
Services From Other Funds - Cost Allocation Plan	90,244	89,984	89,984	91,784	91,784
Interfund Services	27,770	32,296	32,296	33,939	36,194
Total Expenditures	**5,907,368**	**5,709,582**	**5,709,582**	**5,755,348**	**5,729,413**
Transfers To					
Recycled Water Capital Fund	550,000	50,000	50,000	50,000	0
Total Transfers To	**550,000**	**50,000**	**50,000**	**50,000**	**0**
Ending Fund Balance					
Encumbrance Carryover	0	0	0	1,010,000	0
Rate Stabilization Reserve	2,327,420	1,037,596	1,037,596	1,125,792	2,327,420
Operations and Maintenance Reserve	1,467,571	2,062,738	2,062,738	2,262,095	2,262,095
Infrastructure Reserve	943,180	50,000	50,000	51,500	51,500
Pension Stabilization Reserve	70,450	115,116	115,116	123,018	130,493
Unrestricted	780,484	2,267,904	2,267,904	916,054	740,879
Total Ending Fund Balance	**5,589,105**	**5,533,354**	**5,533,354**	**5,488,459**	**5,512,387**
Total Use of Funds	**12,046,473**	**11,292,936**	**11,292,936**	**11,293,807**	**11,241,800**

ENTERPRISE FUNDS | WATER UTILITY FUND (092)

	2020/21 Actual	2021/22 Amended	2021/22 Estimate	2022/23 Adopted	2022/23 Amended
Beginning Fund Balance					
Encumbrance Carryover	215,314	382,643	382,643	215,314	382,643
Replacement and Improvement Reserve	303,090	303,090	303,090	303,090	303,090
Water Conservation Reserve	33,125	33,125	33,125	33,125	33,125
Rate Stabilization Reserve	1,519,347	2,519,347	2,519,347	1,099,800	1,099,800
Operations and Maintenance Reserve	1,635,580	4,135,580	4,135,580	3,135,580	3,135,580
Infrastructure Reserve	644,317	2,144,317	2,144,317	2,144,317	2,144,317
Pension Stabilization Reserve	1,073,100	1,422,251	1,422,251	1,272,519	1,422,251
Unrestricted	3,766,056	2,118,064	2,118,064	1,268,082	904,467
Total Beginning Fund Balance	**9,189,929**	**13,058,417**	**13,058,417**	**9,471,827**	**9,425,273**
Revenue					
Charges for Services	49,258,836	47,500,000	47,500,000	46,312,500	46,312,500
Other Agencies Revenue	6,102	0	0	0	0
Other Fees for Services	1,779,535	1,243,744	1,243,744	1,281,056	1,281,056
Interest	578,879	330,000	330,000	336,600	336,600
Rents	53,347	0	0	0	0
Other Revenue	712,610	415,886	415,886	428,364	428,364
Total Revenue	**52,389,309**	**49,489,630**	**49,489,630**	**48,358,520**	**48,358,520**
Transfers From					
Electric Utility Capital Fund	0	186,108	186,108	0	0
General Government Capital Fund	31,248	0	0	0	0
Water Utility Capital Fund	0	0	0	0	0
Total Transfers From	**31,248**	**186,108**	**186,108**	**0**	**0**
Total Source of Funds	**61,610,486**	**62,734,155**	**62,734,155**	**57,830,347**	**57,783,793**
Expenditures					
Salaries	4,188,114	5,771,297	5,771,297	6,029,435	5,890,068
Retirement and Benefits	2,670,780	3,240,205	3,240,205	3,417,970	3,355,979
Right of Way Rental Expense	1,993,320	2,092,986	2,092,986	2,197,635	2,197,635
Materials/Services/Supplies	1,920,154	3,256,061	3,256,061	3,146,005	3,146,005
Resource/Production	28,665,574	28,500,000	28,500,000	27,500,000	27,500,000
Services From Other Funds	25,168	25,168	25,168	25,168	25,168
Services From Other Funds - Cost Allocation Plan	2,875,811	2,796,434	2,796,434	2,852,363	2,852,363
Interfund Services	1,594,228	1,682,795	1,682,795	1,727,106	1,829,847
Capital Outlay	35,040	0	0	0	0
Total Expenditures	**43,968,189**	**47,364,946**	**47,364,946**	**46,895,682**	**46,797,065**
Transfers To					
General Fund	25,000	0	0	0	0

ENTERPRISE FUNDS | WATER UTILITY FUND (092)

	2020/21 Actual	2021/22 Amended	2021/22 Estimate	2022/23 Adopted	2022/23 Amended
Transfers To					
General Government Capital Fund	175,120	158,936	158,936	158,936	119,436
Electric Utility Capital Fund	37,500	0	0	0	120,000
Streets and Highways Capital Fund	236,260	0	0	0	0
Water Utility Capital Fund	4,110,000	5,785,000	5,785,000	3,860,000	0
Total Transfers To	**4,583,880**	**5,943,936**	**5,943,936**	**4,018,936**	**239,436**
Ending Fund Balance					
Encumbrance Carryover	382,643	382,643	382,643	215,314	382,643
Replacement and Improvement Reserve	303,090	303,090	303,090	303,090	303,090
Water Conservation Reserve	33,125	33,125	33,125	33,125	33,125
Rate Stabilization Reserve	2,519,347	1,099,800	1,099,800	750,000	750,000
Operations and Maintenance Reserve	4,135,580	3,135,580	3,135,580	2,435,580	2,435,580
Infrastructure Reserve	2,144,317	2,144,317	2,144,317	1,144,317	1,144,317
Pension Stabilization Reserve	1,422,251	1,422,251	1,422,251	1,407,872	1,557,604
Unrestricted	2,118,064	904,467	904,467	626,431	4,140,933
Total Ending Fund Balance	**13,058,417**	**9,425,273**	**9,425,273**	**6,915,729**	**10,747,292**
Total Use of Funds	**61,610,486**	**62,734,155**	**62,734,155**	**57,830,347**	**57,783,793**

This page is intentionally left blank.

Internal Service Funds

This page is intentionally left blank.

INTERNAL SERVICE FUNDS

Internal Service Funds are used to finance and account for special activities and services performed by a designated department for other departments in the City on a cost reimbursement basis.

Communication Acquisitions Fund (048)

This fund is managed by the Police Department and accounts for the maintenance and replacement of communication equipment used by various City departments. The source of revenue for this fund is fees charged to the departments that require this type of maintenance and replacement. The City's current inventory of radios will no longer be serviceable by the end of December 2023. In order to address the critical replacement needs, the City is evaluating funding solutions and a potential phase-in approach, which will prioritize the replacement of all public safety radios initially, and other citywide radios as funding becomes available. These funding strategies and solutions will be brought forward as part of the next operating budget cycle.

Fleet Operations Fund (053)

This fund is managed by the Department of Public Works and accounts for the maintenance of City-owned vehicles and equipment used by all departments. The source of revenue for this fund is fees charged to the departments requiring vehicle maintenance.

Information Technology Services Fund (045)

This fund was established in FY 2019/20 and managed by the Information Technology Department (ITD). This fund accounts for citywide costs associated with computer and telephone equipment replacement as well as other services including new or upgraded software, additional licenses for new users, and general information technology services provided to all City departments. The source of revenue for this fund is fees charged to the departments that require information technology services. There are several CIP projects managed by ITD that have been shifted from the General Government Capital Fund to this internal service fund, which include funding for cybersecurity and the replacement of network equipment and computers.

Public Works Capital Projects Management Fund (044)

This fund was established in FY 2019/20 and managed by the Department of Public Works. This fund accounts for the Public Works staff time and non-personnel costs utilized to manage and work on specific capital improvement programs of the City. The source of revenue for this fund is fees charged to the departments requiring Public Works capital project services.

Special Liability Insurance Fund (082)

This fund accounts for liability exposures to the City, including general liability, auto liability, errors and omissions, and employment practices. The City's property coverage provides for property and boiler and machinery insurance for physical damage to buildings and other specific structures. The Special Liability Insurance Fund insures City-owned property as well as property in the City's care, custody, or control, and property the City is contractually obligated to insure. The source of revenue for this fund is charges to the departments citywide as well as transfers from the General Fund.

Unemployment Insurance Fund (087)

This fund is managed by the Human Resources Department and accounts for the cost of unemployment insurance claims. The source of revenue for this fund is fees charged to the departments citywide.

The other agencies revenue estimated in FY 2020/21 and FY 2021/22 represents estimated subsidies from the State of California as part of COVID-19 assistance measures to local governments.

Vehicle Replacement Fund (050)

This fund is managed by the Department of Public Works and accounts for the lifecycle, replacement, procurement, up-fit, and disposal of all vehicles used by City departments. The source of revenue for this fund is fees charged to the departments requiring these services.

Workers' Compensation Fund (081)

This fund is managed by the Human Resources Department and accounts for the costs of premiums, claims administration, and claims expenses related to injuries or illnesses sustained by members of the City's workforce. The source of revenue for this fund is fees charged to departments citywide. Department allocations are determined using prior year actuals and the frequency and severity of claims. This fund also includes budget for an actuarial study for workers' compensation.

This is the second fiscal year of the biennial operating budget. The following section details the City of Santa Clara's Internal Service Funds' Statements of Sources and Uses and their Proposed Amended Budget for Fiscal Year 2022/23.

INTERNAL SERVICE FUNDS | COMMUNICATION ACQUISITIONS FUND (048)

	2020/21 Actual	2021/22 Amended	2021/22 Estimate	2022/23 Adopted	2022/23 Amended
Beginning Fund Balance					
Equipment Replacement Reserve	642,592	802,205	802,205	802,205	802,205
Unrestricted	727,456	766,231	766,231	756,611	766,231
Total Beginning Fund Balance	**1,370,048**	**1,568,436**	**1,568,436**	**1,558,816**	**1,568,436**
Revenue					
Other Fees for Services	536,853	584,334	584,334	606,984	829,358
Total Revenue	**536,853**	**584,334**	**584,334**	**606,984**	**829,358**
Total Source of Funds	**1,906,901**	**2,152,770**	**2,152,770**	**2,165,800**	**2,397,794**
Expenditures					
Capital Outlay	338,465	584,334	584,334	606,984	829,358
Total Expenditures	**338,465**	**584,334**	**584,334**	**606,984**	**829,358**
Ending Fund Balance					
Equipment Replacement Reserve	802,205	802,205	802,205	802,205	802,205
Unrestricted	766,231	766,231	766,231	756,611	766,231
Total Ending Fund Balance	**1,568,436**	**1,568,436**	**1,568,436**	**1,558,816**	**1,568,436**
Total Use of Funds	**1,906,901**	**2,152,770**	**2,152,770**	**2,165,800**	**2,397,794**

INTERNAL SERVICE FUNDS | FLEET OPERATIONS FUND (053)

	2020/21 Actual	2021/22 Amended	2021/22 Estimate	2022/23 Adopted	2022/23 Amended
Beginning Fund Balance					
Encumbrance Carryover	30,069	129,178	129,178	30,069	129,178
Unrestricted	514,916	801,933	801,933	339,230	756,363
Total Beginning Fund Balance	**544,985**	**931,111**	**931,111**	**369,299**	**885,541**
Revenue					
Other Agencies Revenue	4,705	2,531	2,531	2,531	2,531
Other Fees for Services	4,723,563	5,111,706	5,111,706	5,272,912	5,498,638
Other Revenue	0	1,913	1,913	1,913	1,913
Total Revenue	**4,728,268**	**5,116,150**	**5,116,150**	**5,277,356**	**5,503,082**
Total Source of Funds	**5,273,253**	**6,047,261**	**6,047,261**	**5,646,655**	**6,388,623**
Expenditures					
Salaries	1,522,711	1,615,435	1,615,435	1,668,356	1,652,173
Retirement and Benefits	877,325	1,010,830	1,010,830	1,059,432	1,065,165
Materials/Services/Supplies	1,718,207	2,296,470	2,296,470	2,352,672	2,567,672
Interfund Services	223,899	238,985	238,985	249,769	276,840
Total Expenditures	**4,342,142**	**5,161,720**	**5,161,720**	**5,330,229**	**5,561,850**
Ending Fund Balance					
Encumbrance Carryover	129,178	129,178	129,178	30,069	129,178
Unrestricted	801,933	756,363	756,363	286,357	697,595
Total Ending Fund Balance	**931,111**	**885,541**	**885,541**	**316,426**	826,773
Total Use of Funds	**5,273,253**	**6,047,261**	**6,047,261**	**5,646,655**	**6,388,623**

INTERNAL SERVICE FUNDS | INFORMATION TECHNOLOGY SERVICES FUND (045)

	2020/21 Actual	2021/22 Amended	2021/22 Estimate	2022/23 Adopted	2022/23 Amended
Beginning Fund Balance					
Encumbrance Carryover	1,900,937	1,049,099	1,049,099	1,900,937	1,049,099
Unrestricted	349,118	1,056,791	1,056,791	1,403,699	2,257,571
Total Beginning Fund Balance	**2,250,055**	**2,105,890**	**2,105,890**	**3,304,636**	**3,306,670**
Revenue					
Other Fees for Services	11,674,254	12,084,229	12,084,229	12,072,415	12,259,626
Total Revenue	**11,674,254**	**12,084,229**	**12,084,229**	**12,072,415**	**12,259,626**
Total Source of Funds	**13,924,309**	**14,190,119**	**14,190,119**	**15,377,051**	**15,566,296**
Expenditures					
Salaries	1,391,303	1,135,244	1,320,370	1,183,007	1,204,129
Retirement and Benefits	581,261	599,651	505,880	632,773	641,247
Materials/Services/Supplies	9,788,857	10,292,135	9,000,000	10,194,777	10,793,452
Interfund Services	56,998	57,199	57,199	61,858	69,473
Capital Outlay	0	0	0	0	50,000
Total Expenditures	**11,818,419**	**12,084,229**	**10,883,449**	**12,072,415**	**12,758,301**
Ending Fund Balance					
Encumbrance Carryover	1,049,099	1,049,099	1,049,099	1,900,937	1,049,099
Unrestricted	1,056,791	1,056,791	2,257,571	1,403,699	1,758,896
Total Ending Fund Balance	**2,105,890**	**2,105,890**	**3,306,670**	**3,304,636**	**2,807,995**
Total Use of Funds	**13,924,309**	**14,190,119**	**14,190,119**	**15,377,051**	**15,566,296**

INTERNAL SERVICE FUNDS | PUBLIC WORKS CAPITAL PROJECTS MANAGEMENT FUND (044)

	2020/21 Actual	2021/22 Amended	2021/22 Estimate	2022/23 Adopted	2022/23 Amended
Beginning Fund Balance					
Encumbrance Carryover	285,000	380,122	380,122	285,000	380,122
Unrestricted	0	184,495	184,495	324	1
Total Beginning Fund Balance	**285,000**	**564,617**	**564,617**	**285,324**	**380,123**
Revenue					
Other Fees for Services	3,821,799	3,962,714	3,962,714	4,114,234	3,941,683
Total Revenue	**3,821,799**	**3,962,714**	**3,962,714**	**4,114,234**	**3,941,683**
Total Source of Funds	**4,106,799**	**4,527,331**	**4,527,331**	**4,399,558**	**4,321,806**
Expenditures					
Salaries	2,091,851	2,080,544	1,914,026	2,162,616	2,056,897
Retirement and Benefits	989,610	1,187,956	1,187,956	1,244,023	1,162,993
Materials/Services/Supplies	222,402	448,425	448,425	450,002	450,002
Services From Other Funds - Cost Allocation Plan	58,827	105,307	105,307	107,413	107,413
Interfund Services	179,492	140,481	140,481	150,180	164,378
Total Expenditures	**3,542,182**	**3,962,713**	**3,796,195**	**4,114,234**	**3,941,683**
Transfers To					
General Fund	0	140,987	307,505	0	0
Sewer Utility Capital Fund	0	43,508	43,508	0	0
Total Transfers To	**0**	**184,495**	**351,013**	**0**	**0**
Ending Fund Balance					
Encumbrance Carryover	380,122	380,122	380,122	285,000	380,122
Unrestricted	184,495	1	1	324	1
Total Ending Fund Balance	**564,617**	**380,123**	**380,123**	**285,324**	**380,123**
Total Use of Funds	**4,106,799**	**4,527,331**	**4,527,331**	**4,399,558**	**4,321,806**

INTERNAL SERVICE FUNDS | SPECIAL LIABILITY INSURANCE FUND (082)

	2020/21 Actual	2021/22 Amended	2021/22 Estimate	2022/23 Adopted	2022/23 Amended
Beginning Fund Balance					
Encumbrance Carryover	927,387	711,865	711,865	927,387	711,865
Reserve for Future Claims	7,000,000	3,288,135	3,288,135	4,027,565	6,488,135
Unrestricted	925,716	51,526	51,526	0	347,804
Total Beginning Fund Balance	**8,853,103**	**4,051,526**	**4,051,526**	**4,954,952**	**7,547,804**
Revenue					
Other Fees for Services	7,277,538	7,094,278	7,094,278	7,930,290	9,554,000
Interest	220	0	0	0	0
Other Revenue	146,324	0	550,000	0	0
Total Revenue	**7,424,082**	**7,094,278**	**7,644,278**	**7,930,290**	**9,554,000**
Transfers From					
General Fund	0	5,200,000	5,200,000	0	0
Total Transfers From	**0**	**5,200,000**	**5,200,000**	**0**	**0**
Total Source of Funds	**16,277,185**	**16,345,804**	**16,895,804**	**12,885,242**	**17,101,804**
Expenditures					
Materials/Services/Supplies	8,591,449	4,800,000	4,800,000	3,457,000	3,457,000
Interfund Services	3,634,210	4,294,278	4,548,000	4,473,290	6,097,000
Total Expenditures	**12,225,659**	**9,094,278**	**9,348,000**	**7,930,290**	**9,554,000**
Ending Fund Balance					
Encumbrance Carryover	711,865	711,865	711,865	927,387	711,865
Reserve for Future Claims	3,288,135	6,488,135	6,488,135	4,027,565	6,488,135
Unrestricted	51,526	51,526	347,804	0	347,804
Total Ending Fund Balance	**4,051,526**	**7,251,526**	**7,547,804**	**4,954,952**	**7,547,804**
Total Use of Funds	**16,277,185**	**16,345,804**	**16,895,804**	**12,885,242**	**17,101,804**

INTERNAL SERVICE FUNDS | UNEMPLOYMENT INSURANCE FUND (087)

	2020/21 Actual	2021/22 Amended	2021/22 Estimate	2022/23 Adopted	2022/23 Amended
Beginning Fund Balance					
Unrestricted	225,934	135,564	135,564	0	357,791
Total Beginning Fund Balance	**225,934**	**135,564**	**135,564**	**0**	**357,791**
Revenue					
Other Fees for Services	0	331,000	326,227	150,000	0
Other Revenue	378,354	219,000	56,000	0	0
Total Revenue	**378,354**	**550,000**	**382,227**	**150,000**	**0**
Transfers From					
General Fund	289,223	0	0	0	0
Total Transfers From	**289,223**	**0**	**0**	**0**	**0**
Total Source of Funds	**893,511**	**685,564**	**517,791**	**150,000**	**357,791**
Expenditures					
Materials/Services/Supplies	757,947	550,000	160,000	150,000	150,000
Total Expenditures	**757,947**	**550,000**	**160,000**	**150,000**	**150,000**
Ending Fund Balance					
Unrestricted	135,564	135,564	357,791	0	207,791
Total Ending Fund Balance	**135,564**	**135,564**	**357,791**	**0**	**207,791**
Total Use of Funds	**893,511**	**685,564**	**517,791**	**150,000**	**357,791**

INTERNAL SERVICE FUNDS | VEHICLE REPLACEMENT FUND (050)

	2020/21 Actual	2021/22 Amended	2021/22 Estimate	2022/23 Adopted	2022/23 Amended
Beginning Fund Balance					
Encumbrance Carryover	2,645,774	2,633,927	2,633,927	2,645,774	2,633,927
Equipment Replacement Reserve	2,620,149	3,358,032	3,358,032	2,620,149	3,358,032
Unrestricted	3,162,265	3,272,336	3,272,336	4,357,934	3,794,598
Total Beginning Fund Balance	**8,428,188**	**9,264,295**	**9,264,295**	**9,623,857**	**9,786,557**
Revenue					
Other Fees for Services	3,010,289	3,452,911	3,452,911	3,532,324	3,672,585
Other Revenue	275,114	100,000	100,000	80,000	80,000
Total Revenue	**3,285,403**	**3,552,911**	**3,552,911**	**3,612,324**	**3,752,585**
Transfers From					
Electric Operating Grant Fund	119,215	1,030,000	1,030,000	400,000	400,000
General Fund	0	0	710,000	0	0
Total Transfers From	**119,215**	**1,030,000**	**1,740,000**	**400,000**	**400,000**
Total Source of Funds	**11,832,806**	**13,847,206**	**14,557,206**	**13,636,181**	**13,939,142**
Expenditures					
Capital Outlay	2,449,296	2,070,649	2,780,649	1,854,961	2,084,961
Electric Vehicle Replacements	119,215	1,030,000	1,030,000	400,000	400,000
Total Expenditures	**2,568,511**	**3,100,649**	**3,810,649**	**2,254,961**	**2,484,961**
Transfers To					
General Fund	0	960,000	960,000	960,000	960,000
Total Transfers To	**0**	**960,000**	**960,000**	**960,000**	**960,000**
Ending Fund Balance					
Encumbrance Carryover	2,633,927	2,633,927	2,633,927	2,645,774	2,633,927
Equipment Replacement Reserve	3,358,032	3,358,032	3,358,032	2,620,149	3,358,032
Unrestricted	3,272,336	3,794,598	3,794,598	5,155,297	4,502,222
Total Ending Fund Balance	**9,264,295**	**9,786,557**	**9,786,557**	**10,421,220**	**10,494,181**
Total Use of Funds	**11,832,806**	**13,847,206**	**14,557,206**	**13,636,181**	**13,939,142**

INTERNAL SERVICE FUNDS | WORKERS' COMPENSATION FUND (081)

	2020/21 Actual	2021/22 Amended	2021/22 Estimate	2022/23 Adopted	2022/23 Amended
Beginning Fund Balance					
Reserve for Future Claims	2,500,000	2,591,044	2,591,044	2,500,000	2,591,044
Unrestricted	2,360,216	4,158,482	4,158,482	2,661,414	4,639,382
Total Beginning Fund Balance	**4,860,216**	**6,749,526**	**6,749,526**	**5,161,414**	**7,230,426**
Revenue					
Other Fees for Services	5,572,738	5,665,000	5,665,000	5,835,000	5,835,000
Other Revenue	327,750	0	582,521	0	0
Total Revenue	**5,900,488**	**5,665,000**	**6,247,521**	**5,835,000**	**5,835,000**
Total Source of Funds	**10,760,704**	**12,414,526**	**12,997,047**	**10,996,414**	**13,065,426**
Expenditures					
Materials/Services/Supplies	3,193,457	4,716,000	4,716,000	4,858,000	4,858,000
Interfund Services	817,721	949,000	1,050,621	977,000	1,231,000
Total Expenditures	**4,011,178**	**5,665,000**	**5,766,621**	**5,835,000**	**6,089,000**
Ending Fund Balance					
Reserve for Future Claims	2,591,044	2,591,044	2,591,044	2,500,000	2,591,044
Unrestricted	4,158,482	4,158,482	4,639,382	2,661,414	4,385,382
Total Ending Fund Balance	**6,749,526**	**6,749,526**	**7,230,426**	**5,161,414**	**6,976,426**
Total Use of Funds	**10,760,704**	**12,414,526**	**12,997,047**	**10,996,414**	**13,065,426**

Capital Improvement Program Funds

This page is intentionally left blank.

CAPITAL IMPROVEMENT PROGRAM FUNDS

Capital Improvement Program Funds are established to account for specific revenues and expenditures that are earmarked for major improvements to the City's infrastructure, replacements and upgrades to City assets, and improvements and upgrades to the City's utilities. The City of Santa Clara has various capital funds set up for different types of capital projects.

Cemetery Capital Fund (593)

The capital projects included in this fund are related to construction, engineering, repairs, and design of the two City-owned cemeteries.

Convention Center Capital Fund (865)

This fund was established in FY 2020/21 through Report to Council 21-1176 approved by the City Council on January 12, 2021. This fund accounts for the capital improvements to the Convention Center. Improvements to the Convention Center are funded by the initial City capital contribution from the General Fund in addition to developer contributions from the Convention Center operations management team, OVG360, and the food and beverage operator, Levy.

Electric Utility Capital Fund (591)

This fund accounts for projects pertaining to system improvements, substation construction, and technology projects. Customer service charges, developer contributions, debt financing, and transfers from other enterprise funds are the primary sources of revenue for these projects.

Fire Department Capital Fund (536)

This fund tracks projects that include the replacement of firefighting equipment, defibrillators, personal protective equipment, firehouse safety systems, and fire station improvements. Grants and the General Fund provide the funding for these projects.

General Government Capital Fund (539)

This fund accounts for projects primarily related to the implementation, maintenance, and upgrades for the various applications in Citywide departments. The funding sources are mainly from grants and transfers from the City's enterprise funds and the General Fund.

Library Department Capital Fund (537)

This fund tracks projects associated with the capital maintenance, construction, safety, and appearance of library facilities, funded by the General Fund.

Parks and Recreation Capital Fund (532)

This fund accounts for the projects associated with the acquisition, development, and capital improvement of neighborhood and community parks, recreation facilities, and open space to meet the needs of the City residents. Funding sources for these projects include developer contributions, grants and donations, parks Mitigation Act fees (MFA), and Quimby Act fees.

Patrick Henry Drive Infrastructure Improvement Fund (542)

This fund was established in FY 2021/22 through the Report to Council 22-90 approved by the City Council on March 22, 2022, and is managed by the Department of Public Works. This fund accounts for impact fee revenues and project expenditures related to the Patrick Henry Drive Specific Plan.

Public Buildings Capital Fund (538)

The projects in this fund are associated with repairs and capital maintenance for public buildings, including mechanical and electrical systems, primarily funded by the General Fund.

Recycled Water Capital Fund (597)

This fund tracks projects related to the installation of recycled water mains, including extensions to existing service and for new developments, supported by recycled water customer service charges.

Related Santa Clara Developer Fund (540)

This fund tracks the financial resources from the Developer to fund City staff in pre-development and permit processing efforts for the Related Santa Clara project.

Sewer Utility Capital Fund (594)

This fund tracks projects related to the construction and upkeep of the City's sewer system including sewer mains and the City of Santa Clara/San José wastewater treatment facility. These projects are funded through customer service charges, connection charges, debt financing, and the sewer conveyance fee.

Solid Waste Capital Fund (596)

The capital projects included in this fund are related to the construction of wells, well abandonments, erosion, maintenance of landfill gas, and miscellaneous landfill monitoring requirements. Funding sources for these projects include lease revenues, customer service charges, and developer contributions.

Storm Drain Capital Fund (535)

The projects in the Storm Drain Capital Fund contribute to the expansion, construction, and rehabilitation of the City's storm drain system. Primary funding sources include the General Fund and developer-funded storm drain charges.

Street Lighting Capital Fund (534)

This fund accounts for projects related to the replacement and installation of citywide street lighting to provide adequate lighting for streets, new developments, and parking lots. These projects are funded via customer service charges, developer contributions, and electric public benefits charges.

Streets and Highways Capital Fund (533)

This fund tracks the City's projects that are related to the maintenance of local transportation facilities, traffic infrastructure, street rehabilitation, sidewalk, curb, and gutter improvements. Primary funding sources for these types of projects include traffic mitigation fees, gas tax, and Road Maintenance and Rehabilitation Account proceeds.

Tasman East Infrastructure Improvement Fund (541)

This fund was established in FY 2020/21 through the Report to Council 20-787 approved by the City Council on November 17, 2020 and is managed by the Department of Public Works. This fund accounts for impact fee revenues and project expenditures related to the Tasman East Specific Plan.

Water Utility Capital Fund (592)

The projects in this fund pertain to the construction and upkeep of the water system including water mains, hydrants, wells and pumps, storage tanks, and the asset management system. Customer service charges and developer contributions are the primary funding sources for these projects.

The following section details the City of Santa Clara's Capital Improvement Program Funds' Statements of Sources and Uses and their Proposed Biennial Capital Budget for Fiscal Years 2022/23 and 2023/24, and the five-year planning period.

CAPITAL IMPROVEMENT PROGRAM FUNDS | CEMETERY CAPITAL FUND (593)

	2021/22 Estimate	2022/23 Proposed	2023/24 Proposed	2024/25 CIP	2025/26 CIP	2026/27 CIP	Five-Year CIP Total
Beginning Fund Balance							
Encumbrance Carryover	51,635	51,635	51,635	51,635	51,635	51,635	51,635
Unrestricted	248,365	0	0	0	0	0	0
Total Beginning Fund Balance	**300,000**	**51,635**	**51,635**	**51,635**	**51,635**	**51,635**	**51,635**
Transfers From							
General Fund	8,409	9,225	9,597	10,028	10,422	10,556	49,828
Total Transfers From	**8,409**	**9,225**	**9,597**	**10,028**	**10,422**	**10,556**	**49,828**
Total Source of Funds	**308,409**	**60,860**	**61,232**	**61,663**	**62,057**	**62,191**	**101,463**
Expenditures							
3628 - Sarah E. Fox Mausoleum Repairs	248,365	0	0	0	0	0	0
3622 - Repurchase Cemetery Property	8,409	9,225	9,597	10,028	10,422	10,556	49,828
Total Expenditures	**256,774**	**9,225**	**9,597**	**10,028**	**10,422**	**10,556**	**49,828**
Ending Fund Balance							
Encumbrance Carryover	51,635	51,635	51,635	51,635	51,635	51,635	51,635
Unrestricted	0	0	0	0	0	0	0
Total Ending Fund Balance	**51,635**	**51,635**	**51,635**	**51,635**	**51,635**	**51,635**	**51,635**
Total Use of Funds	**308,409**	**60,860**	**61,232**	**61,663**	**62,057**	**62,191**	**101,463**

CAPITAL IMPROVEMENT PROGRAM FUNDS | CONVENTION CENTER CAPITAL FUND (865)

	2021/22 Estimate	2022/23 Proposed	2023/24 Proposed	2024/25 CIP	2025/26 CIP	2026/27 CIP	Five-Year CIP Total
Beginning Fund Balance							
Unrestricted	3,146,241	2,783,403	2,783,403	2,783,403	2,783,403	2,783,403	2,783,403
Total Beginning Fund Balance	**3,146,241**	**2,783,403**	**2,783,403**	**2,783,403**	**2,783,403**	**2,783,403**	**2,783,403**
Revenue							
Other Agencies Revenue	0	0	0	550,000	0	0	550,000
Other Revenue	481,943	0	0	0	0	0	0
Total Revenue	**481,943**	**0**	**0**	**550,000**	**0**	**0**	**550,000**
Transfers From							
Convention Center Enterprise Fund	1,764,000	0	0	0	0	0	0
Public Buildings Capital Fund	18,512	0	0	0	0	0	0
Total Transfers From	**1,782,512**	**0**	**0**	**0**	**0**	**0**	**0**
Total Source of Funds	**5,410,696**	**2,783,403**	**2,783,403**	**3,333,403**	**2,783,403**	**2,783,403**	**3,333,403**
Expenditures							
8101 - Santa Clara Convention Center Condition Assessment Repair	2,587,293	0	0	550,000	0	0	550,000
Total Expenditures	**2,587,293**	**0**	**0**	**550,000**	**0**	**0**	**550,000**
Transfers To							
General Fund	40,000	0	0	0	0	0	0
Total Transfers To	**40,000**	**0**	**0**	**0**	**0**	**0**	**0**
Ending Fund Balance							
Unrestricted	2,783,403	2,783,403	2,783,403	2,783,403	2,783,403	2,783,403	2,783,403
Total Ending Fund Balance	**2,783,403**	**2,783,403**	**2,783,403**	**2,783,403**	**2,783,403**	**2,783,403**	**2,783,403**
Total Use of Funds	**5,410,696**	**2,783,403**	**2,783,403**	**3,333,403**	**2,783,403**	**2,783,403**	**3,333,403**

CAPITAL IMPROVEMENT PROGRAM FUNDS | ELECTRIC UTILITY CAPITAL FUND (591)

	2021/22 Estimate	2022/23 Proposed	2023/24 Proposed	2024/25 CIP	2025/26 CIP	2026/27 CIP	Five-Year CIP Total
Beginning Fund Balance							
Encumbrance Carryover	13,173,288	13,173,288	13,173,288	13,173,288	13,173,288	13,173,288	13,173,288
Unrestricted	104,798,723	11,492,948	11,492,948	9,594,948	9,394,948	9,394,948	11,492,948
Total Beginning Fund Balance	**117,972,011**	**24,666,236**	**24,666,236**	**22,768,236**	**22,568,236**	**22,568,236**	**24,666,236**
Revenue							
Other Revenue	42,215,913	31,209,772	16,123,480	4,100,000	4,100,000	4,100,000	59,633,252
Total Revenue	**42,215,913**	**31,209,772**	**16,123,480**	**4,100,000**	**4,100,000**	**4,100,000**	**59,633,252**
Transfers From							
Electric Debt Service Fund	0	0	120,950,000	0	0	0	120,950,000
Electric Operating Grant Trust Fund	4,851,839	2,732,669	1,000,000	1,000,000	1,000,000	1,000,000	6,732,669
Electric Utility Fund	11,000,865	59,699,040	41,843,798	37,974,753	26,643,667	31,108,197	197,269,455
General Fund - Capital Projects Reserve	330,000	0	0	0	0	0	0
Storm Drain Capital Fund	0	0	65,000	0	0	0	65,000
Water Utility Fund	0	120,000	120,000	120,000	120,000	120,000	600,000
Total Transfers From	**16,182,704**	**62,551,709**	**163,978,798**	**39,094,753**	**27,763,667**	**32,228,197**	**325,617,124**
Total Source of Funds	**176,370,628**	**118,427,717**	**204,768,514**	**65,962,989**	**54,431,903**	**58,896,433**	**409,916,612**
Expenditures							
2452 - 60KV Breaker Upgrades	1,468,823	4,530,000	9,608,000	0	0	0	14,138,000
NEW - Battery Energy Storage System	0	1,972,479	258,246	0	0	0	2,230,725
2457 - Bowers Avenue Junction	1,250,000	0	0	0	0	0	0
2407 - Bucks Creek Relicensing	434,118	0	0	0	0	0	0
2398 - Clean Energy and Carbon Reduction	2,593,682	1,732,669	0	0	0	0	1,732,669
2435 - DOT Gas Pipeline Upgrades and Repairs	1,614,855	0	0	0	0	0	0
2499 - Electric Capital Project Management	4,227,704	0	0	0	0	0	0
2441 - Electric Vehicle (EV) Charging	1,976,396	1,077,056	1,000,000	1,000,000	1,000,000	1,000,000	5,077,056
2010 - Electric Yard Buildings and Grounds	1,351,488	1,005,624	566,000	359,000	300,000	0	2,230,624
2418 - Esperanca Substation	1,725,606	14,322,000	12,484,526	0	0	0	26,806,526

CAPITAL IMPROVEMENT PROGRAM FUNDS | ELECTRIC UTILITY CAPITAL FUND (591)

	2021/22 Estimate	2022/23 Proposed	2023/24 Proposed	2024/25 CIP	2025/26 CIP	2026/27 CIP	Five-Year CIP Total
Expenditures							
2004 - Fiber Development, Design, and Expansion	1,127,272	2,164,167	2,262,737	2,434,599	2,272,730	2,297,460	11,431,693
2451 - Freedom Circle Junction Substation	4,024,750	0	1,363,250	0	0	0	1,363,250
2119 - Generation Capital Maintenance and Betterments	1,995,985	1,200,000	2,100,000	1,500,000	1,500,000	1,500,000	7,800,000
NEW - Grizzly Tap Line Repairs	0	12,500,000	12,500,000	0	0	0	25,000,000
2431 - Homestead Substation Rebuild	1,501,937	0	0	18,035,000	14,954,531	48,215	33,037,746
2111 - Implementation of Advanced Metering Infrastructure (AMI)	4,359,250	0	0	0	0	0	0
2403 - Install Fairview Substation	4,884,451	0	0	0	0	0	0
2453 - KRS Rebuild and Replacement	4,700,000	5,250,000	47,760,203	0	0	0	53,010,203
2443 - Laurelwood Substation	13,750,000	0	0	0	0	0	0
2127 - Major Engine Overhaul and Repair	13,974,431	3,400,000	205,000	2,855,000	4,700,000	4,251,000	15,411,000
2450 - Martin Avenue Junction Substation	162,875	1,014,000	5,838,000	0	0	0	6,852,000
2449 - Memorex Junction Substation	235,213	3,346,000	1,009,000	0	0	0	4,355,000
2390 - Network and Cyber Security Infrastructure	4,620,490	0	0	0	0	0	0
2005 - New Business Estimate Work	3,955,437	3,784,500	4,786,250	4,838,500	4,992,500	5,145,500	23,547,250
2444 - Northwest Loop Capacity Upgrade	0	1,050,000	1,100,000	0	0	0	2,150,000
2430 - NRS 230kv Spare Transformer	800,000	1,200,000	15,000,000	0	0	0	16,200,000
2445 - NRS Breaker 392 Addition	2,860,000	1,214,000	176,000	0	0	0	1,390,000
2454 - NRS Transformer Replacement	1,000,000	8,115,000	5,605,000	280,000	0	0	14,000,000
2455 - NRS-KRS 115kV Line	4,342,000	0	0	9,744,000	0	13,014,000	22,758,000
2440 - Oaks Junction	2,553,048	0	0	0	0	0	0
2395 - Operations and Planning Technology	1,986,981	985,000	225,000	0	0	0	1,210,000
2433 - Parker Substation	554,614	0	0	0	0	0	0
NEW - Reconfigure Northwest & Center Loops	0	1,830,000	0	0	0	6,852,000	8,682,000
2446 - Renewable Energy Microgrid	4,325,000	0	0	0	0	0	0
2434 - Replace Balance of Plant Control System (DCS)	500,217	2,268,000	2,025,000	168,000	0	0	4,461,000
2442 - San Tomas Junction	5,147,626	0	0	0	0	0	0
2104 - Serra Substation Re-Build	3,650,000	0	0	0	0	0	0
2456 - SRS Rebuild and Replacement	4,700,000	8,060,000	50,500,203	0	0	0	58,560,203
2448 - Stender Way Junction Substation	521	6,936,000	194,000	0	0	0	7,130,000

CAPITAL IMPROVEMENT PROGRAM FUNDS | ELECTRIC UTILITY CAPITAL FUND (591)

	2021/22 Estimate	2022/23 Proposed	2023/24 Proposed	2024/25 CIP	2025/26 CIP	2026/27 CIP	Five-Year CIP Total
Expenditures							
2429 - Storm Water Compliance	323,074	0	0	0	0	0	0
2447 - Substation Control and Communication System Replacement	275,000	93,394	95,396	134,634	139,268	145,180	607,872
2424 - Substation Physical Security Improvements	693,991	32,512	33,223	35,134	0	0	100,869
2410 - System Capacity Expansion	2,200,000	868,637	947,536	1,015,264	1,072,138	1,142,342	5,045,917
2006 - Transmission and Distribution Capital Maintenance and Betterments	8,156,733	2,686,408	1,977,708	940,622	932,500	932,500	7,469,738
2124 - Transmission System Reinforcements	26,070,924	22,035	0	0	0	0	22,035
2438 - Underground/Above Ground Tank Replacement and Maintenance	361,450	0	0	55,000	0	0	55,000
2423 - Utility Billing CIS Replacement	3,500,000	0	0	0	0	0	0
2437 - Valve Replacement and Repair	323,828	725,000	0	0	0	0	725,000
NEW - Walsh-Uranium 60kV Reconductor	0	377,000	2,380,000	0	0	0	2,757,000
2432 - Yard Pavement Project	872,324	0	0	0	0	0	0
Total Expenditures	**151,132,094**	**93,761,481**	**182,000,278**	**43,394,753**	**31,863,667**	**36,328,197**	**387,348,376**
Transfers To							
Electric Operating Grant Trust Fund	200,082	0	0	0	0	0	0
Sewer Utility Fund	186,108	0	0	0	0	0	0
Water Utility Fund	186,108	0	0	0	0	0	0
Total Transfers To	**572,298**	**0**	**0**	**0**	**0**	**0**	**0**
Ending Fund Balance							
Encumbrance Carryover	13,173,288	13,173,288	13,173,288	13,173,288	13,173,288	13,173,288	13,173,288
Unrestricted	11,492,948	11,492,948	9,594,948	9,394,948	9,394,948	9,394,948	9,394,948
Total Ending Fund Balance	**24,666,236**	**24,666,236**	**22,768,236**	**22,568,236**	**22,568,236**	**22,568,236**	**22,568,236**
Total Use of Funds	**176,370,628**	**118,427,717**	**204,768,514**	**65,962,989**	**54,431,903**	**58,896,433**	**409,916,612**

CAPITAL IMPROVEMENT PROGRAM FUNDS | FIRE DEPARTMENT CAPITAL FUND (536)

	2021/22 Estimate	2022/23 Proposed	2023/24 Proposed	2024/25 CIP	2025/26 CIP	2026/27 CIP	Five-Year CIP Total
Beginning Fund Balance							
Encumbrance Carryover	126,861	126,861	126,861	126,861	126,861	126,861	126,861
Unrestricted	823,737	0	0	0	0	0	0
Total Beginning Fund Balance	**950,598**	**126,861**	**126,861**	**126,861**	**126,861**	**126,861**	**126,861**
Revenue							
Other Agencies Revenue	15,208	0	0	0	0	0	0
Total Revenue	**15,208**	**0**	**0**	**0**	**0**	**0**	**0**
Transfers From							
General Fund - Capital Projects Reserve	837,110	586,536	427,374	234,374	0	0	1,248,284
General Fund	0	1,617	1,683	1,758	1,827	1,851	8,736
Total Transfers From	**837,110**	**588,153**	**429,057**	**236,132**	**1,827**	**1,851**	**1,257,020**
Total Source of Funds	**1,802,916**	**715,014**	**555,918**	**362,993**	**128,688**	**128,712**	**1,383,881**
Expenditures							
4064 - City-Wide AED Replacements	76,800	0	0	0	0	0	0
4094 - Computer Aided Dispatch (CAD) Alerting System Upgrade	577,848	0	0	0	0	0	0
4089 - Defibrillator/Monitor Replacement	80,000	70,000	70,000	0	0	0	140,000
4097 - Diesel Exhaust Removal Systems	200,000	0	0	0	0	0	0
4086 - Emergency Operations Center Capital Refurbishment	22,692	0	0	0	0	0	0
4085 - Emergency Operations Center Communications System	40,599	0	0	0	0	0	0
4088 - EMS System First Responder Projects	11,335	0	0	0	0	0	0
4067 - Fire Department Accela Implementation	63,000	0	0	0	0	0	0
4066 - Fire Department Relief Radios	48,000	0	0	0	0	0	0
4098 - Fire Station 8 Fixture Furniture & Equipment	60,000	0	0	0	0	0	0
4084 - Protective Equipment Replacement	445,545	416,536	357,374	234,374	0	0	1,008,284

CAPITAL IMPROVEMENT PROGRAM FUNDS | FIRE DEPARTMENT CAPITAL FUND (536)

	2021/22 Estimate	2022/23 Proposed	2023/24 Proposed	2024/25 CIP	2025/26 CIP	2026/27 CIP	Five-Year CIP Total
Expenditures							
4099 - PW Capital Projects Management	0	1,617	1,683	1,758	1,827	1,851	8,736
NEW - Replacement SCBA Filling Stations	0	100,000	0	0	0	0	100,000
4070 - Station 2 Training Tower Renovation	50,000	0	0	0	0	0	0
Total Expenditures	**1,675,819**	**588,153**	**429,057**	**236,132**	**1,827**	**1,851**	**1,257,020**
Transfers To							
General Fund - Capital Projects Reserve	236	0	0	0	0	0	0
Total Transfers To	**236**	**0**	**0**	**0**	**0**	**0**	**0**
Ending Fund Balance							
Encumbrance Carryover	126,861	126,861	126,861	126,861	126,861	126,861	126,861
Unrestricted	0	0	0	0	0	0	0
Total Ending Fund Balance	**126,861**	**126,861**	**126,861**	**126,861**	**126,861**	**126,861**	**126,861**
Total Use of Funds	**1,802,916**	**715,014**	**555,918**	**362,993**	**128,688**	**128,712**	**1,383,881**

CAPITAL IMPROVEMENT PROGRAM FUNDS | GENERAL GOVERNMENT CAPITAL FUND (539)

	2021/22 Estimate	2022/23 Proposed	2023/24 Proposed	2024/25 CIP	2025/26 CIP	2026/27 CIP	Five-Year CIP Total
Beginning Fund Balance							
Encumbrance Carryover	742,479	742,479	742,479	742,479	742,479	742,479	742,479
Unrestricted	8,800,921	0	0	0	0	0	0
Total Beginning Fund Balance	**9,543,400**	**742,479**	**742,479**	**742,479**	**742,479**	**742,479**	**742,479**
Revenue							
Other Agencies Revenue	204,401	0	0	0	0	0	0
Total Revenue	**204,401**	**0**	**0**	**0**	**0**	**0**	**0**
Transfers From							
Building Development Services Fund	1,737	1,737	1,737	1,737	1,737	1,737	8,685
Cemetery Fund	822	822	822	822	822	822	4,110
Electric Utility Fund	596,323	204,323	596,323	596,323	596,323	596,323	2,589,615
Sewer Utility Fund	50,278	4,278	50,278	50,278	50,278	50,278	205,390
Solid Waste Fund	26,621	5,121	26,621	26,621	26,621	26,621	111,605
Storm Drain Capital Fund	1,000	0	0	0	0	0	0
Water Utility Fund	158,936	119,436	158,936	158,936	158,936	158,936	755,180
General Fund - Capital Projects Reserve	689,283	89,283	90,283	40,283	40,283	40,283	300,415
General Fund - Land Sale Reserve	30,000	0	0	0	0	0	0
Total Transfers From	**1,555,000**	**425,000**	**925,000**	**875,000**	**875,000**	**875,000**	**3,975,000**
Total Source of Funds	**11,302,801**	**1,167,479**	**1,667,479**	**1,617,479**	**1,617,479**	**1,617,479**	**4,717,479**
Expenditures							
6549 - Agenda and Document Management Systems	446,526	0	0	0	0	0	0
6003 - Broadband Community System General Government Network	171,216	0	0	0	0	0	0
6118 - CAD/RMS System Replacement	762,271	0	0	0	0	0	0
6513 - Computer Replacement Program	309,697	0	0	0	0	0	0
6514 - Consolidate and Upgrade Servers	584,929	0	0	0	0	0	0

CAPITAL IMPROVEMENT PROGRAM FUNDS | GENERAL GOVERNMENT CAPITAL FUND (539)

	2021/22 Estimate	2022/23 Proposed	2023/24 Proposed	2024/25 CIP	2025/26 CIP	2026/27 CIP	Five-Year CIP Total
Expenditures							
6018 - Convention Center Repairs and Upgrades	64,600	0	0	0	0	0	0
6550 - Cyber Security Risk Mitigation	70,714	0	0	0	0	0	0
6559 - Downtown Master Plan	400,000	0	0	0	0	0	0
6560 Downtown Master Plan Implementation	1,802,000	0	0	0	0	0	0
6551 - End User/Desktop Transformation	95,851						0
6501 - FHRMS Update Project	1,106,281	75,000	75,000	75,000	75,000	75,000	375,000
6557 - Fire Station Video Conferencing	198,961	0	0	0	0	0	0
6534 - GIS Enterprise System (Geospatial Information System)	444,882	300,000	300,000	300,000	300,000	300,000	1,500,000
6532 - Intranet Collaboration Suite Implementation	175,375	0	0	0	0	0	0
6558 - Morse Mansion Rehabilitation	75,000	50,000	50,000	0	0	0	100,000
6555 - Office Reconfiguration	306,151	0	0	0	0	0	0
6075 - Permit Information System	805,753	0	0	0	0	0	0
6505 - Replace Network Equipment	930,930	0	0	0	0	0	0
6103 - Utility Management Information System (UMIS)	1,808,725	0	500,000	500,000	500,000	500,000	2,000,000
Total Expenditures	**10,559,862**	**425,000**	**925,000**	**875,000**	**875,000**	**875,000**	**3,975,000**
Transfers To							
General Fund	460	0	0	0	0	0	0
Total Transfers To	**460**	**0**	**0**	**0**	**0**	**0**	**0**
Ending Fund Balance							
Encumbrance Carryover	742,479	742,479	742,479	742,479	742,479	742,479	742,479
Unrestricted	0	0	0	0	0	0	0
Total Ending Fund Balance	**742,479**	**742,479**	**742,479**	**742,479**	**742,479**	**742,479**	**742,479**
Total Use of Funds	**11,302,801**	**1,167,479**	**1,667,479**	**1,617,479**	**1,617,479**	**1,617,479**	**4,717,479**

CAPITAL IMPROVEMENT PROGRAM FUNDS | LIBRARY DEPARTMENT CAPITAL FUND (537)

	2021/22 Estimate	2022/23 Proposed	2023/24 Proposed	2024/25 CIP	2025/26 CIP	2026/27 CIP	Five-Year CIP Total
Beginning Fund Balance							
Encumbrance Carryover	16,500	16,500	16,500	16,500	16,500	16,500	16,500
Unrestricted	190,108	0	0	0	0	0	0
Total Beginning Fund Balance	**206,608**	**16,500**	**16,500**	**16,500**	**16,500**	**16,500**	**16,500**
Transfers From							
General Fund - Capital Projects Reserve	0	273,000	0	0	0	0	273,000
General Fund	7,872	8,831	9,187	9,599	9,976	10,104	47,697
Total Transfers From	**7,872**	**281,831**	**9,187**	**9,599**	**9,976**	**10,104**	**320,697**
Total Source of Funds	**214,480**	**298,331**	**25,687**	**26,099**	**26,476**	**26,604**	**337,197**
Expenditures							
5054 - Central Library Fire Panel Upgrade	140,000	0	0	0	0	0	0
NEW - Central Park Library Concrete Sidewalk Replacement	0	273,000	0	0	0	0	273,000
5049 - Public Spaces	40,860	0	0	0	0	0	0
5099 - PW Capital Projects Management	7,872	8,831	9,187	9,599	9,976	10,104	47,697
5044 - Remodel of Mission Branch Library	9,248	0	0	0	0	0	0
Total Expenditures	**197,980**	**281,831**	**9,187**	**9,599**	**9,976**	**10,104**	**320,697**
Ending Fund Balance							
Encumbrance Carryover	16,500	16,500	16,500	16,500	16,500	16,500	16,500
Unrestricted	0	0	0	0	0	0	0
Total Ending Fund Balance	**16,500**	**16,500**	**16,500**	**16,500**	**16,500**	**16,500**	**16,500**
Total Use of Funds	**214,480**	**298,331**	**25,687**	**26,099**	**26,476**	**26,604**	**337,197**

CAPITAL IMPROVEMENT PROGRAM FUNDS | PARKS AND RECREATION CAPITAL FUND (532)

	2021/22 Estimate	2022/23 Proposed	2023/24 Proposed	2024/25 CIP	2025/26 CIP	2026/27 CIP	Five-Year CIP Total
Beginning Fund Balance							
Encumbrance Carryover	2,607,975	2,607,975	2,607,975	2,607,975	2,607,975	2,607,975	2,607,975
Unrestricted	17,329,850	4,545,485	418,688	140,688	140,688	140,688	4,545,485
Total Beginning Fund Balance	**19,937,825**	**7,153,460**	**3,026,663**	**2,748,663**	**2,748,663**	**2,748,663**	**7,153,460**
Revenue							
Other Agencies Revenue	2,115,912	0	0	0	0	0	0
Mitigation Fee Act Revenue	5,151,324	0	0	0	0	0	0
Quimby Act Fees	2,227,209	0	0	0	0	0	0
Other Revenue	1,098,235	0	0	0	0	0	0
Developer Contributions	500,000	0	0	4,500,000	0	0	4,500,000
Total Revenue	**11,092,680**	**0**	**0**	**4,500,000**	**0**	**0**	**4,500,000**
Transfers From							
General Fund	200,000	200,000	0	0	0	0	200,000
General Fund - Land Sale Reserve	2,143,117	0	0	0	0	0	0
Electric Operating Grant Trust Fund	0	300,000	0	0	0	0	300,000
Total Transfers From	**2,343,117**	**500,000**	**0**	**0**	**0**	**0**	**500,000**
Total Source of Funds	**33,373,622**	**7,653,460**	**3,026,663**	**7,248,663**	**2,748,663**	**2,748,663**	**12,153,460**
Expenditures							
3187 - Bowers Park Roof Replacement	173,745	0	0	0	0	0	0
3183 - Central Park Arbor Playground	3,720,500	0	0	0	0	0	0
NEW - Central Park Master Plan - Aquatic Center Planning & Design	0	358,000	0	0	0	0	358,000
3133 - Central Park Master Plan - New Entrance, Access, and Parking Improvements	2,518,448	0	0	0	0	0	0
3132 - Community Park North - Phase I	500,000	0	0	4,500,000	0	0	4,500,000
3134 - Electronic Access for Meeting Rooms	576,200	0	0	0	0	0	0
3194 - FF&E Developer Delivered Parkland	111,846	0	0	0	0	0	0
3195 - Henry Schmidt Park Playground Rehabilitation	235,000	0	0	0	0	0	0

CAPITAL IMPROVEMENT PROGRAM FUNDS | PARKS AND RECREATION CAPITAL FUND (532)

	2021/22 Estimate	2022/23 Proposed	2023/24 Proposed	2024/25 CIP	2025/26 CIP	2026/27 CIP	Five-Year CIP Total
Expenditures							
3189 - Homeridge Park Playground Rehabilitation	60,565	0	0	0	0	0	0
3130 - Maywood Park Playground Rehabilitation	2,256,622	0	0	0	0	0	0
3146 - Mission Library Gazebo	168,806	0	0	0	0	0	0
3184 - Montague Park Enhancement	6,677,533	0	0	0	0	0	0
3182 - New Neighborhood Park & Community Garden (San Tomas & Monroe)	86,016	0	0	0	0	0	0
3181 - Park Impact Fees (Quimby, MFA, Developer) Monitoring	1,026,058	268,000	278,000	0	0	0	546,000
3001 - Park Improvements	312,255	0	0	0	0	0	0
NEW - Parks Service Center Roof	0	800,000	0	0	0	0	800,000
3178 - Playground Construction	90,000	0	0	0	0	0	0
3199 - PW Capital Projects Management	493,379	439,877	0	0	0	0	439,877
NEW - Quimby Developer Reimbursements	0	1,760,920	0	0	0	0	1,760,920
3186 - Restroom at Fairway Glen Park	700,582	0	0	0	0	0	0
3188 - Senior Center Gym Equipment Replacement	10,451	0	0	0	0	0	0
3137 - Warburton Park Playground Rehabilitation	1,331,800	0	0	0	0	0	0
3136 - Westwood Oaks Park Playground Rehabilitation	1,149,800	1,000,000	0	0	0	0	1,000,000
3177 - Youth Soccer Fields & Athletic Facilities- Reed & Grant Street	5,606	0	0	0	0	0	0
Total Expenditures	**22,205,212**	**4,626,797**	**278,000**	**4,500,000**	**0**	**0**	**9,404,797**
Transfers To							
General Fund	9,494	0	0	0	0	0	0
General Fund - Capital Projects Reserve	3,274	0	0	0	0	0	0
General Fund - Land Sale Reserve (Loan Repayment for Reed and Grant	1,977,182	0	0	0	0	0	0
Streets and Highways Capital Fund	2,025,000	0	0	0	0	0	**0**
Total Transfers To	**4,014,950**	**0**	**0**	**0**	**0**	**0**	**0**

CAPITAL IMPROVEMENT PROGRAM FUNDS | PARKS AND RECREATION CAPITAL FUND (532)

	2021/22 Estimate	2022/23 Proposed	2023/24 Proposed	2024/25 CIP	2025/26 CIP	2026/27 CIP	Five-Year CIP Total
Ending Fund Balance							
Encumbrance Carryover	2,607,975	2,607,975	2,607,975	2,607,975	2,607,975	2,607,975	2,607,975
Unrestricted	4,545,485	418,688	140,688	140,688	140,688	140,688	140,688
Total Ending Fund Balance	**7,153,460**	**3,026,663**	**2,748,663**	**2,748,663**	**2,748,663**	**2,748,663**	**2,748,663**
Total Use of Funds	**33,373,622**	**7,653,460**	**3,026,663**	**7,248,663**	**2,748,663**	**2,748,663**	**12,153,460**

CAPITAL IMPROVEMENT PROGRAM FUNDS | PATRICK HENRY DRIVE INFRASTRUCTURE IMPROVEMENT **FUND** (542)

	2021/22 Estimate	2022/23 Proposed	2023/24 Proposed	2024/25 CIP	2025/26 CIP	2026/27 CIP	Five-Year CIP Total
Beginning Fund Balance							
Unrestricted	0	0	0	0	0	0	0
Total Beginning Fund Balance	**0**	**0**	**0**	**0**	**0**	**0**	**0**
Revenue							
Patrick Henry Infrastructure Impact Fee	0	69,205	71,281	73,419	75,622	77,891	367,418
Total Revenue	**0**	**69,205**	**71,281**	**73,419**	**75,622**	**77,891**	**367,418**
Total Source of Funds	**0**	**69,205**	**71,281**	**73,419**	**75,622**	**77,891**	**367,418**
Expenditures							
NEW - Patrick Henry Administration	0	69,205	71,281	73,419	75,622	77,891	367,418
Total Expenditures	**0**	**69,205**	**71,281**	**73,419**	**75,622**	**77,891**	**367,418**
Ending Fund Balance							
Unrestricted	0	0	0	0	0	0	0
Total Ending Fund Balance	**0**	**0**	**0**	**0**	**0**	**0**	**0**
Total Use of Funds	**0**	**69,205**	**71,281**	**73,419**	**75,622**	**77,891**	**367,418**

CAPITAL IMPROVEMENT PROGRAM FUNDS | PUBLIC BUILDINGS CAPITAL FUND (538)

	2021/22 Estimate	2022/23 Proposed	2023/24 Proposed	2024/25 CIP	2025/26 CIP	2026/27 CIP	Five-Year CIP Total
Beginning Fund Balance							
Encumbrance Carryover	3,970,517	3,970,517	3,970,517	3,970,517	3,970,517	3,970,517	3,970,517
Unrestricted	3,537,354	0	0	0	0	0	0
Total Beginning Fund Balance	**7,507,871**	**3,970,517**	**3,970,517**	**3,970,517**	**3,970,517**	**3,970,517**	**3,970,517**
Revenue							
Other Revenue	100,000	0	0	0	0	0	0
Total Revenue	**100,000**	**0**	**0**	**0**	**0**	**0**	**0**
Transfers From							
General Fund	12,953	19,532	20,320	21,232	22,066	22,349	105,499
General Fund - Capital Projects Reserve	385,000	1,170,000	1,501,000	0	0	0	2,671,000
Total Transfers From	**397,953**	**1,189,532**	**1,521,320**	**21,232**	**22,066**	**22,349**	**2,776,499**
Total Source of Funds	**8,005,824**	**5,160,049**	**5,491,837**	**3,991,749**	**3,992,583**	**3,992,866**	**6,747,016**
Expenditures							
6153 - ADA Self Evaluation and Transition Plan Update	10,529	0	0	0	0	0	0
6144 - Civic Center Campus Renovation (Multi-Department)	1,039,127	0	0	0	0	0	0
6163 - COVID-19 Safety Renovations	100,000	0	0	0	0	0	0
6137 - Hazardous Material Management for Soil and Groundwater	176,142	0	0	0	0	0	0
6149 - HVAC Chiller Unit	39,123	0	0	0	0	0	0
6123 - Public Building Parking Lot Improvements	392,869	0	0	0	0	0	0
6199 - PW Capital Projects Management Costs	12,953	19,532	20,320	21,232	22,066	22,349	105,499
6139 - Repair to Historic Buildings	522,049	100,000	100,000	0	0	0	200,000
6138 - Repairs-Modifications to City Buildings	376,448	150,000	175,000	0	0	0	325,000
6158 - Stationary Standby Generators	1,207,678	920,000	1,191,000	0	0	0	2,111,000
6140 - Triton Museum Repair and Modifications	87,204	0	35,000	0	0	0	35,000
Total Expenditures	**3,964,122**	**1,189,532**	**1,521,320**	**21,232**	**22,066**	**22,349**	**2,776,499**

CAPITAL IMPROVEMENT PROGRAM FUNDS | PUBLIC BUILDINGS CAPITAL FUND (538)

	2021/22 Estimate	2022/23 Proposed	2023/24 Proposed	2024/25 CIP	2025/26 CIP	2026/27 CIP	Five-Year CIP Total
Transfers To							
Convention Center Capital Fund	18,512	0	0	0	0	0	0
General Fund	1,184	0	0	0	0	0	0
General Fund - Capital Projects Reserve	51,489	0	0	0	0	0	0
Total Transfers To	**71,185**	**0**	**0**	**0**	**0**	**0**	**0**
Ending Fund Balance							
Encumbrance Carryover	3,970,517	3,970,517	3,970,517	3,970,517	3,970,517	3,970,517	3,970,517
Unrestricted	0	0	0	0	0	0	0
Total Ending Fund Balance	**3,970,517**	**3,970,517**	**3,970,517**	**3,970,517**	**3,970,517**	**3,970,517**	**3,970,517**
Total Use of Funds	**8,005,824**	**5,160,049**	**5,491,837**	**3,991,749**	**3,992,583**	**3,992,866**	**6,747,016**

CAPITAL IMPROVEMENT PROGRAM FUNDS | RECYCLED WATER CAPITAL FUND (597)

	2021/22 Estimate	2022/23 Proposed	2023/24 Proposed	2024/25 CIP	2025/26 CIP	2026/27 CIP	Five-Year CIP Total
Beginning Fund Balance							
Unrestricted	1,926,414	1,926,414	1,876,414	1,826,414	1,776,414	1,726,414	1,926,414
Total Beginning Fund Balance	**1,926,414**	**1,926,414**	**1,876,414**	**1,826,414**	**1,776,414**	**1,726,414**	**1,926,414**
Transfers From							
Water Recycling Fund	50,000	0	0	0	0	0	0
Total Transfers From	**50,000**	**0**	**0**	**0**	**0**	**0**	**0**
Total Source of Funds	**1,976,414**	**1,926,414**	**1,876,414**	**1,826,414**	**1,776,414**	**1,726,414**	**1,926,414**
Expenditures							
7505 - Recycled Water System Mains and Services	50,000	50,000	50,000	50,000	50,000	50,000	250,000
Total Expenditures	**50,000**	**50,000**	**50,000**	**50,000**	**50,000**	**50,000**	**250,000**
Ending Fund Balance							
Unrestricted	1,926,414	1,876,414	1,826,414	1,776,414	1,726,414	1,676,414	1,676,414
Total Ending Fund Balance	**1,926,414**	**1,876,414**	**1,826,414**	**1,776,414**	**1,726,414**	**1,676,414**	**1,676,414**
Total Use of Funds	**1,976,414**	**1,926,414**	**1,876,414**	**1,826,414**	**1,776,414**	**1,726,414**	**1,926,414**

CAPITAL IMPROVEMENT PROGRAM FUNDS | RELATED SANTA CLARA DEVELOPER FUND (540)

	2021/22 Estimate	2022/23 Proposed	2023/24 Proposed	2024/25 CIP	2025/26 CIP	2026/27 CIP	Five-Year CIP Total
Beginning Fund Balance							
Encumbrance Carryover	641,455	641,455	641,455	641,455	641,455	641,455	641,455
Unrestricted	(1,217,432)	3,000	3,000	3,000	3,000	3,000	3,000
Total Beginning Fund Balance	**(575,977)**	**644,455**	**644,455**	**644,455**	**644,455**	**644,455**	**644,455**
Revenue							
Other Revenue	2,818,883	2,902,465	3,041,508	2,539,633	2,647,758	2,686,511	13,817,875
Total Revenue	**2,818,883**	**2,902,465**	**3,041,508**	**2,539,633**	**2,647,758**	**2,686,511**	**13,817,875**
Total Source of Funds	**2,242,906**	**3,546,920**	**3,685,963**	**3,184,088**	**3,292,213**	**3,330,966**	**14,462,330**
Expenditures							
4511 - Related General Admin Project	383,939	349,103	370,183	391,422	411,489	423,861	1,946,058
4512 - Related Permit Work Project	584,164	1,903,362	2,021,325	2,148,211	2,236,269	2,262,650	10,571,817
4513 - Other Development Project Services	630,348	650,000	650,000	0	0	0	1,300,000
Total Expenditures	**1,598,451**	**2,902,465**	**3,041,508**	**2,539,633**	**2,647,758**	**2,686,511**	**13,817,875**
Ending Fund Balance							
Encumbrance Carryover	641,455	641,455	641,455	641,455	641,455	641,455	641,455
Unrestricted	3,000	3,000	3,000	3,000	3,000	3,000	3,000
Total Ending Fund Balance	**644,455**	**644,455**	**644,455**	**644,455**	**644,455**	**644,455**	**644,455**
Total Use of Funds	**2,242,906**	**3,546,920**	**3,685,963**	**3,184,088**	**3,292,213**	**3,330,966**	**14,462,330**

CAPITAL IMPROVEMENT PROGRAM FUNDS | SEWER UTILITY CAPITAL FUND (594)

	2021/22 Estimate	2022/23 Proposed	2023/24 Proposed	2024/25 CIP	2025/26 CIP	2026/27 CIP	Five-Year CIP Total
Beginning Fund Balance							
Encumbrance Carryover	3,639,338	3,639,338	3,639,338	3,639,338	3,639,338	3,639,338	3,639,338
Unrestricted	61,478,299	25,874,942	10,424,214	3,330,477	3,185,248	3,144,576	25,874,942
Total Beginning Fund Balance	**65,117,637**	**29,514,280**	**14,063,552**	**6,969,815**	**6,824,586**	**6,783,914**	**29,514,280**
Revenue							
Other Fees for Services	4,180,752	1,020,000	0	0	0	0	1,020,000
Other Agencies Revenue	6,319,482	0	0	0	0	0	0
Total Revenue	**10,500,234**	**1,020,000**	**0**	**0**	**0**	**0**	**1,020,000**
Transfers From							
PW CIP Management Fund	43,508	0	0	0	0	0	0
Sewer Utility Fund	5,611,748	3,344,913	11,518,935	27,734,921	20,246,794	9,772,054	72,617,617
Sewer Utility Debt Service Fund	18,588,216	0	0	0	0	0	0
Total Transfers From	**24,243,472**	**3,344,913**	**11,518,935**	**27,734,921**	**20,246,794**	**9,772,054**	**72,617,617**
Total Source of Funds	**99,861,343**	**33,879,193**	**25,582,487**	**34,704,736**	**27,071,380**	**16,555,968**	**103,151,897**
Expenditures							
1979 - PW Capital Projects Management - Sewer Utility	1,083,803	770,635	815,017	866,417	913,380	929,320	4,294,769
1909 - Sanitary Sewer Capacity Improvements	22,765,534	209,489	209,489	209,489	209,489	209,489	1,047,445
1919 - Sanitary Sewer Hydraulic Modeling As Needed Support	300,000	1,020,000	120,000	120,000	300,000	120,000	1,680,000
1920 - Sanitary Sewer Master Plan Update	0	500,000	0	0	0	0	500,000
1911 - Sanitary Sewer System Condition Assessment	1,500,000	1,500,000	500,000	500,000	0	0	2,500,000
1912 - Sanitary Sewer System Improvements	6,205,521	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	10,000,000
1908 - S.J.-S.C. Regional Wastewater Facility	37,742,205	13,815,517	14,968,166	24,184,244	16,864,597	6,657,391	76,489,915
1916 - Walsh Avenue @ San Tomas Aquino Creek Sanitary Sewer Siphon	750,000	0	0	0	0	0	0
Total Expenditures	**70,347,063**	**19,815,641**	**18,612,672**	**27,880,150**	**20,287,466**	**9,916,200**	**96,512,129**

CAPITAL IMPROVEMENT PROGRAM FUNDS | SEWER UTILITY CAPITAL FUND (594)

	2021/22 Estimate	2022/23 Proposed	2023/24 Proposed	2024/25 CIP	2025/26 CIP	2026/27 CIP	Five-Year CIP Total
Ending Fund Balance							
Encumbrance Carryover	3,639,338	3,639,338	3,639,338	3,639,338	3,639,338	3,639,338	3,639,338
Unrestricted	25,874,942	10,424,214	3,330,477	3,185,248	3,144,576	3,000,430	3,000,430
Total Ending Fund Balance	**29,514,280**	**14,063,552**	**6,969,815**	**6,824,586**	**6,783,914**	**6,639,768**	**6,639,768**
Total Use of Funds	**99,861,343**	**33,879,193**	**25,582,487**	**34,704,736**	**27,071,380**	**16,555,968**	**103,151,897**

CAPITAL IMPROVEMENT PROGRAM FUNDS | SOLID WASTE CAPITAL FUND (596)

	2021/22 Estimate	2022/23 Proposed	2023/24 Proposed	2024/25 CIP	2025/26 CIP	2026/27 CIP	Five-Year CIP Total
Beginning Fund Balance							
Encumbrance Carryover	46,677	46,677	46,677	46,677	46,677	46,677	46,677
Landfill Post Closure Reserve	600,000	600,000	600,000	600,000	600,000	600,000	600,000
Landfill Corrective Action Costs	201,099	201,099	201,099	201,099	201,099	201,099	201,099
Unrestricted	722,878	364,052	364,052	364,052	364,052	364,052	364,052
Total Beginning Fund Balance	**1,570,654**	**1,211,828**	**1,211,828**	**1,211,828**	**1,211,828**	**1,211,828**	**1,211,828**
Revenue							
Rents	16,000	15,000	14,000	13,000	12,000	11,000	65,000
Developer Contributions	173,700	235,000	244,000	252,000	262,000	270,000	1,263,000
Total Revenue	**189,700**	**250,000**	**258,000**	**265,000**	**274,000**	**281,000**	**1,328,000**
Transfers From							
Solid Waste Fund	250,000	493,000	507,000	523,000	538,000	555,000	2,616,000
Total Transfers From	**250,000**	**493,000**	**507,000**	**523,000**	**538,000**	**555,000**	**2,616,000**
Total Source of Funds	**2,010,354**	**1,954,828**	**1,976,828**	**1,999,828**	**2,023,828**	**2,047,828**	**5,155,828**
Expenditures							
6109 - Sanitary Landfill Development - Post Closure	798,526	743,000	765,000	788,000	812,000	836,000	3,944,000
Total Expenditures	**798,526**	**743,000**	**765,000**	**788,000**	**812,000**	**836,000**	**3,944,000**
Ending Fund Balance							
Encumbrance Carryover	46,677	46,677	46,677	46,677	46,677	46,677	46,677
Landfill Post Closure Reserve	600,000	600,000	600,000	600,000	600,000	600,000	600,000
Landfill Corrective Action Costs	201,099	201,099	201,099	201,099	201,099	201,099	201,099
Unrestricted	364,052	364,052	364,052	364,052	364,052	364,052	364,052
Total Ending Fund Balance	**1,211,828**	**1,211,828**	**1,211,828**	**1,211,828**	**1,211,828**	**1,211,828**	**1,211,828**
Total Use of Funds	**2,010,354**	**1,954,828**	**1,976,828**	**1,999,828**	**2,023,828**	**2,047,828**	**5,155,828**

CAPITAL IMPROVEMENT PROGRAM FUNDS | STORM DRAIN CAPITAL FUND (535)

	2021/22 Estimate	2022/23 Proposed	2023/24 Proposed	2024/25 CIP	2025/26 CIP	2026/27 CIP	Five-Year CIP Total
Beginning Fund Balance							
Encumbrance Carryover	6,840,969	6,840,969	6,840,969	6,840,969	6,840,969	6,840,969	6,840,969
Unrestricted	3,245,858	104,397	104,397	104,397	104,397	104,397	104,397
Total Beginning Fund Balance	**10,086,827**	**6,945,366**	**6,945,366**	**6,945,366**	**6,945,366**	**6,945,366**	**6,945,366**
Revenue							
Charges for Services	1,454,000	1,454,000	1,454,000	1,454,000	1,454,000	1,454,000	7,270,000
Total Revenue	**1,454,000**	**1,454,000**	**1,454,000**	**1,454,000**	**1,454,000**	**1,454,000**	**7,270,000**
Transfers From							
General Fund	261,411	202,432	210,599	220,056	228,698	231,631	1,093,416
General Fund - Capital Projects Reserve	339,000	761,000	779,000	0	0	0	1,540,000
Total Transfers From	**600,411**	**963,432**	**989,599**	**220,056**	**228,698**	**231,631**	**2,633,416**
Total Source of Funds	**12,141,238**	**9,362,798**	**9,388,965**	**8,619,422**	**8,628,064**	**8,630,997**	**16,848,782**
Expenditures							
1840 - Kiely Blvd.-Saratoga Creek Storm Drain Outfall Relocation	125,500	0	0	0	0	0	0
1843 - Lafayette St. Underpass at Subway Pump Station	10,476	0	0	0	0	0	0
1841 - Laurelwood Pump Station Rehabilitation	862,534	0	0	0	0	0	0
1899 - PW Capital Projects Management	253,169	202,432	210,599	220,056	228,698	231,631	1,093,416
1838 - SDPS Motor and Control Maintenance, Repair, and Replacement	584,481	148,000	343,000	0	0	0	491,000
1811 - Storm Drain Pump Station Facility Maintenance & Repair	111,588	113,000	71,000	0	0	0	184,000
1835 - Storm Drain Pump Station Outfall Reconstruction Program	493,143	0	0	0	0	0	0
1831 - Storm Drain Repairs and Maintenance	100,000	0	0	0	0	0	0
1844 - Storm Drain Slide Gate Rehabilitation	11,183	500,000	0	0	0	0	500,000
1834 - Storm Drain System Improvements	33,268	0	0	0	0	0	0
1837 - Storm Water Retention Basin Remediation	10,877	0	0	0	0	0	0

CAPITAL IMPROVEMENT PROGRAM FUNDS | STORM DRAIN CAPITAL FUND (535)

	2021/22 Estimate	2022/23 Proposed	2023/24 Proposed	2024/25 CIP	2025/26 CIP	2026/27 CIP	Five-Year CIP Total
Expenditures							
1839 - Urban Runoff Pollution Prevention Program	484,519	0	300,000	0	0	0	300,000
Total Expenditures	**3,080,738**	**963,432**	**924,599**	**220,056**	**228,698**	**231,631**	**2,568,416**
Transfers To							
General Fund	1,456,713	1,454,000	1,454,000	1,454,000	1,454,000	1,454,000	7,270,000
General Fund - Capital Project Reserve	658,421	0	0	0	0	0	0
Electric Utility Capital Fund	0	0	65,000	0	0	0	65,000
Total Transfers To	**2,115,134**	**1,454,000**	**1,519,000**	**1,454,000**	**1,454,000**	**1,454,000**	**7,335,000**
Ending Fund Balance							
Encumbrance Carryover	6,840,969	6,840,969	6,840,969	6,840,969	6,840,969	6,840,969	6,840,969
Unrestricted	104,397	104,397	104,397	104,397	104,397	104,397	104,397
Total Ending Fund Balance	**6,945,366**	**6,945,366**	**6,945,366**	**6,945,366**	**6,945,366**	**6,945,366**	**6,945,366**
Total Use of Funds	**12,141,238**	**9,362,798**	**9,388,965**	**8,619,422**	**8,628,064**	**8,630,997**	**16,848,782**

CAPITAL IMPROVEMENT PROGRAM FUNDS | STREET LIGHTING CAPITAL FUND (534)

	2021/22 Estimate	2022/23 Proposed	2023/24 Proposed	2024/25 CIP	2025/26 CIP	2026/27 CIP	Five-Year CIP Total
Beginning Fund Balance							
Encumbrance Carryover	4,055	4,055	4,055	4,055	4,055	4,055	4,055
Unrestricted	6,171,573	252,963	252,963	252,963	252,963	252,963	252,963
Total Beginning Fund Balance	**6,175,628**	**257,018**	**257,018**	**257,018**	**257,018**	**257,018**	**257,018**
Transfers From							
Electric Utility Fund	0	71,455	2,175,000	125,000	125,000	125,000	2,621,455
Total Transfers From	**0**	**71,455**	**2,175,000**	**125,000**	**125,000**	**125,000**	**2,621,455**
Total Source of Funds	**6,175,628**	**328,473**	**2,432,018**	**382,018**	**382,018**	**382,018**	**2,878,473**
Expenditures							
2875 - Great America Street Light Replacement	4,059,557	71,455	2,050,000	0	0	0	2,121,455
2874 - LED Street Lighting Retrofit	1,711,070	0	0	0	0	0	0
2871 - Miscellaneous Street Lighting	147,983	0	125,000	125,000	125,000	125,000	500,000
Total Expenditures	**5,918,610**	**71,455**	**2,175,000**	**125,000**	**125,000**	**125,000**	**2,621,455**
Ending Fund Balance							
Encumbrance Carryover	4,055	4,055	4,055	4,055	4,055	4,055	4,055
Unrestricted	252,963	252,963	252,963	252,963	252,963	252,963	252,963
Total Ending Fund Balance	**257,018**	**257,018**	**257,018**	**257,018**	**257,018**	**257,018**	**257,018**
Total Use of Funds	**6,175,628**	**328,473**	**2,432,018**	**382,018**	**382,018**	**382,018**	**2,878,473**

CAPITAL IMPROVEMENT PROGRAM FUNDS | STREETS AND HIGHWAYS CAPITAL FUND (533)

	2021/22 Estimate	2022/23 Proposed	2023/24 Proposed	2024/25 CIP	2025/26 CIP	2026/27 CIP	Five-Year CIP Total
Beginning Fund Balance							
Encumbrance Carryover	14,255,963	14,255,963	14,255,963	14,255,963	14,255,963	14,255,963	14,255,963
Unrestricted	21,318,629	3,315,447	3,315,447	3,315,447	3,315,447	3,315,447	3,315,447
Total Beginning Fund Balance	**35,574,592**	**17,571,410**	**17,571,410**	**17,571,410**	**17,571,410**	**17,571,410**	**17,571,410**
Revenue							
Other Agencies Revenue	22,100,399	2,973,832	2,973,832	2,973,832	2,973,832	2,973,832	14,869,160
Other Revenue	2,990	750,000	0	0	0	0	750,000
State Revenues	871,591	712,000	1,021,400	731,100	1,041,100	751,500	4,257,100
Total Revenue	**22,974,980**	**4,435,832**	**3,995,232**	**3,704,932**	**4,014,932**	**3,725,332**	**19,876,260**
Transfers From							
Bridge Maintenance District #2 Fund	80,000	80,000	80,000	80,000	80,000	80,000	400,000
Developer Traffic Payments Fund	1,108,500	0	0	0	0	0	0
Electric Utility Fund	90,000	0	0	0	0	0	0
Electric Operating Grant Trust Fund	400,000	400,000	285,000	515,000	400,000	400,000	2,000,000
Gas Tax Fund	3,946,580	2,985,000	4,650,000	2,550,000	4,755,000	2,560,250	17,500,250
General Fund	2,103,129	2,160,045	2,247,188	2,348,112	2,440,323	2,471,618	11,667,286
General Fund - Capital Projects Reserve	8,486,000	1,619,000	1,580,000	710,000	0	0	3,909,000
Parks and Recreation Capital Fund	2,025,000	0	0	0	0	0	0
Road Maintenance and Rehabilitation (SB1) Fund	2,100,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	12,500,000
Traffic Mitigation Fund	2,814,878	850,000	700,000	1,600,000	790,000	1,600,000	5,540,000
Total Transfers From	**23,154,087**	**10,594,045**	**12,042,188**	**10,303,112**	**10,965,323**	**9,611,868**	**53,516,536**
Total Source of Funds	**81,703,659**	**32,601,287**	**33,608,830**	**31,579,454**	**32,551,665**	**30,908,610**	**90,964,206**
Expenditures							
1239 - Adaptive Signal System	1,850,000	0	0	0	0	0	1,850,000
1255 - Adaptive Signal System (Santana West Settlement Agrmnt)	950,000	0	0	0	0	0	950,000

CAPITAL IMPROVEMENT PROGRAM FUNDS | STREETS AND HIGHWAYS CAPITAL FUND (533)

	2021/22 Estimate	2022/23 Proposed	2023/24 Proposed	2024/25 CIP	2025/26 CIP	2026/27 CIP	Five-Year CIP Total
Expenditures							
1202 - Agnew Road At-Grade Crossing	565,778	0	0	0	0	0	0
1203 - Annual Creek Trail Rehabilitation Program	1,240,000	0	200,000	0	0	0	200,000
1250 - Annual Curb Ramp Installation	551,512	150,000	150,000	0	0	0	300,000
1235 - Annual Street Maintenance and Rehabilitation Program	8,907,884	7,648,832	7,648,832	7,648,832	7,648,832	7,648,832	38,244,160
1246 - Bassett and Laurelwood Bicycle Lanes	824,361	200,000	0	0	0	0	200,000
1245 - Benton Bicycle Lanes	1,505,502	0	0	0	0	0	0
1206 - Bicycle Lane Improvements on Pruneridge Avenue at Lawrence Expressway	57,567	0	0	0	0	0	0
NEW - Bicycle Plan Implementation Studies	0	0	0	0	440,000	0	440,000
1325 - Bridge Maintenance Program	729,894	640,000	820,000	790,000	80,000	80,000	2,410,000
1227 - Changeable Message Signs	3,406,728	0	0	0	0	0	0
1275 - De La Cruz Boulevard Class IV Bikeway Study	250,000	0	0	0	0	0	0
1266 - El Camino Real Bike Lane Project	0	0	200,000	515,000	135,000	0	850,000
1251 - HAWK Beacon Scott @ Harrison	654,239	0	0	0	0	0	0
1274 - Lafayette Class IV Bike Lanes	200,000	0	0	0	0	0	0
1212 - LED Traffic Signal & Safety Light Replacements	1,291,692	0	300,000	0	300,000	0	600,000
1247 - Lick Mill-East River Parkway Crosswalk Improvements	83,636	0	0	0	0	0	0
1267 - Lick Mill Pedestrian Beacon Upgrade	500,000	0	0	0	0	0	0
1237 - MCB/GAP Intersection Improvement Project	2,657,753	0	0	0	0	0	0
1259 - Monroe - Los Padres Traffic Signal Modification	145,000	535,000	0	0	0	0	535,000
1258 - Multimodal Improvement Plan Phase 2	590,000	750,000	0	0	0	0	750,000
1211 - Neighborhood Traffic Calming	531,013	0	0	100,000	105,000	110,250	315,250
1220 - Pedestrian and Bicycle Enhancement Facilities	1,468,422	300,000	185,000	100,000	365,000	500,000	1,450,000
1205 - Pepper Tree Neighborhood Traffic Calming Study	91,055	0	0	0	0	0	0
1254 - Public Right-of-Way ADA Improvements	11,740,216	0	0	0	0	0	0
1199 - PW Capital Projects Management - Streets and Highways	2,103,129	2,160,045	2,247,188	2,348,112	2,440,323	2,471,618	11,667,286
1276 - Monroe Street Class II Buffered Bicycle Lane Study	200,000	0	0	0	0	0	0
1249 - Multimodal Improvement Plan Phase 1 Projects	740,000	0	0	0	0	0	0
1228 - Replacement of Underground Traffic Signal Infrastructure	169,550	0	0	0	0	0	0

CAPITAL IMPROVEMENT PROGRAM FUNDS | STREETS AND HIGHWAYS CAPITAL FUND (533)

	2021/22 Estimate	2022/23 Proposed	2023/24 Proposed	2024/25 CIP	2025/26 CIP	2026/27 CIP	Five-Year CIP Total
Expenditures							
1376 - Safe Routes to School	396,314	165,000	165,000	75,000	75,000	75,000	555,000
1385 - Santa Clara Citywide ITS Project 1 (Tasman, GAP, Homestead, etc.)	261,530	0	0	0	0	0	0
1386 - Santa Clara Citywide ITS Project 2 (Lafayette, Benton, and Monroe)	435,177	0	0	0	0	0	0
1261 - Santa Clara School Access Improvements	2,204,288	0	0	0	0	0	0
1225 - Santa Clara Valley Transportation Authority - Congestion Management Program	245,000	262,000	271,400	281,100	291,100	301,500	1,407,100
1204 - Saratoga Creek Trail (Homeridge Park to Central Park)	6,242,550	0	0	0	0	0	0
1244 - Scott Boulevard Signal Timing	67,190	0	0	0	0	0	0
1252 - Scott Boulevard Signal Timing Phase II	87,862	0	0	0	0	0	0
1382 - Sidewalk, Curb and Gutter Repair	410,442	700,000	700,000	400,000	400,000	400,000	2,600,000
1273 - Street Tree Services	413,000	419,000	0	0	0	0	419,000
1272 - TDA Bicycle Facilities Upgrade	94,054	0	0	0	0	0	0
1260 - Traffic Calming (Santana West Settlement Agreement)	250,000	0	0	0	0	0	0
1256 - Traffic Engineering Consultant Support	250,000	100,000	100,000	0	0	0	200,000
NEW - Traffic Impact Fee Nexus Study Update	0	0	300,000	0	0	0	300,000
1218 - Traffic Pre-Emptors	879,266	0	0	0	0	0	0
1357 - Traffic Signal Controller Upgrade/Replacement	452,372	0	0	0	0	0	0
1219 - Traffic Signal Enhancements	595,118	150,000	150,000	1,000,000	150,000	1,000,000	2,450,000
1232 - Traffic Signal Interconnect Upgrade	435,509	600,000	100,000	500,000	100,000	500,000	1,800,000
1217 - Traffic Signal Management Software Upgrade	1,531,995	0	0	0	0	0	0
1216 - Traffic Studies and Signal Needs Assessment/Upgrade	191,806	0	0	0	0	0	0
1234 - Transportation Modeling Update	200,000	0	50,000	0	0	0	50,000
1271 - Tree Replacement	17,747	0	0	0	0	0	0
1226 - Uncontrolled Crosswalks Improvements	2,849,708	250,000	2,450,000	250,000	2,450,000	250,000	5,650,000

CAPITAL IMPROVEMENT PROGRAM FUNDS | STREETS AND HIGHWAYS CAPITAL FUND (533)

	2021/22 Estimate	2022/23 Proposed	2023/24 Proposed	2024/25 CIP	2025/26 CIP	2026/27 CIP	Five-Year CIP Total
Expenditures							
1277 - Walsh Avenue Class IV Bikeway Study	200,000	0	0	0	0	0	0
Total Expenditures	**62,715,859**	**15,029,877**	**16,037,420**	**14,008,044**	**14,980,255**	**13,337,200**	**73,392,796**
Transfers To							
Developer Traffic Payments Fund	722,720	0	0	0	0	0	0
Gas Tax Fund	382,164	0	0	0	0	0	0
General Fund	18,582	0	0	0	0	0	0
General Fund - Capital Projects Reserve	26,144	0	0	0	0	0	0
Traffic Mitigation Fund	266,780	0	0	0	0	0	0
Total Transfers To	**1,416,390**	**0**	**0**	**0**	**0**	**0**	**0**
Ending Fund Balance							
Encumbrance Carryover	14,255,963	14,255,963	14,255,963	14,255,963	14,255,963	14,255,963	14,255,963
Unrestricted	3,315,447	3,315,447	3,315,447	3,315,447	3,315,447	3,315,447	3,315,447
Total Ending Fund Balance	**17,571,410**	**17,571,410**	**17,571,410**	**17,571,410**	**17,571,410**	**17,571,410**	**17,571,410**
Total Use of Funds	**81,703,659**	**32,601,287**	**33,608,830**	**31,579,454**	**32,551,665**	**30,908,610**	**90,964,206**

CAPITAL IMPROVEMENT PROGRAM FUNDS | TASMAN EAST INFRASTRUCTURE IMPROVEMENT FUND (541)

	2021/22 Estimate	2022/23 Proposed	2023/24 Proposed	2024/25 CIP	2025/26 CIP	2026/27 CIP	Five-Year CIP Total
Beginning Fund Balance							
Unrestricted	4,836	3,740,056	863,838	836,508	808,358	779,363	3,740,056
Total Beginning Fund Balance	**4,836**	**3,740,056**	**863,838**	**836,508**	**808,358**	**779,363**	**3,740,056**
Revenue							
Tasman East Infrastructure Impact Fee	3,939,570	0	0	0	0	0	0
Total Revenue	**3,939,570**	**0**	**0**	**0**	**0**	**0**	**0**
Total Source of Funds	**3,944,406**	**3,740,056**	**863,838**	**836,508**	**808,358**	**779,363**	**3,740,056**
Expenditures							
NEW - Tasman East Developer Reimbursement	0	2,849,684	0	0	0	0	2,849,684
4610 - Tasman East Administration	28,593	26,534	27,330	28,150	28,995	29,865	140,874
Total Expenditures	**28,593**	**2,876,218**	**27,330**	**28,150**	**28,995**	**29,865**	**2,990,558**
Transfers To							
General Fund - Capital Projects Reserve	175,757	0	0	0	0	0	0
Total Transfers To	**175,757**	**0**	**0**	**0**	**0**	**0**	**0**
Ending Fund Balance							
Unrestricted	3,740,056	863,838	836,508	808,358	779,363	749,498	749,498
Total Ending Fund Balance	**3,740,056**	**863,838**	**836,508**	**808,358**	**779,363**	**749,498**	**749,498**
Total Use of Funds	**3,944,406**	**3,740,056**	**863,838**	**836,508**	**808,358**	**779,363**	**3,740,056**

CAPITAL IMPROVEMENT PROGRAM FUNDS | WATER UTILITY CAPITAL FUND (592)

	2021/22 Estimate	2022/23 Proposed	2023/24 Proposed	2024/25 CIP	2025/26 CIP	2026/27 CIP	Five-Year CIP Total
Beginning Fund Balance							
Encumbrance Carryover	4,615,672	4,615,672	4,615,672	4,615,672	4,615,672	4,615,672	4,615,672
Unrestricted	18,134,563	15,434,563	8,769,563	3,604,563	604,563	104,563	15,434,563
Total Beginning Fund Balance	**22,750,235**	**20,050,235**	**13,385,235**	**8,220,235**	**5,220,235**	**4,720,235**	**20,050,235**
Transfers From							
Sewer Utility Fund	500,000	0	0	0	0	0	0
Water Utility Fund	5,785,000	0	0	885,000	2,935,000	3,435,000	7,255,000
Total Transfers From	**6,285,000**	**0**	**0**	**885,000**	**2,935,000**	**3,435,000**	**7,255,000**
Total Source of Funds	**29,035,235**	**20,050,235**	**13,385,235**	**9,105,235**	**8,155,235**	**8,155,235**	**27,305,235**
Expenditures							
7057 - Asset Management Program	1,650,000	200,000	150,000	150,000	150,000	150,000	800,000
7005 - Buildings and Grounds	335,000	865,000	1,515,000	735,000	285,000	285,000	3,685,000
7054 - Distribution System Replacement/Restoration	3,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	10,000,000
7059 - New and Replacement Wells	3,000,000	3,100,000	1,000,000	500,000	500,000	500,000	5,600,000
7058 - SCADA Improvements	1,000,000	500,000	500,000	500,000	500,000	500,000	2,500,000
Total Expenditures	**8,985,000**	**6,665,000**	**5,165,000**	**3,885,000**	**3,435,000**	**3,435,000**	**22,585,000**
Ending Fund Balance							
Encumbrance Carryover	4,615,672	4,615,672	4,615,672	4,615,672	4,615,672	4,615,672	4,615,672
Unrestricted	15,434,563	8,769,563	3,604,563	604,563	104,563	104,563	104,563
Total Ending Fund Balance	**20,050,235**	**13,385,235**	**8,220,235**	**5,220,235**	**4,720,235**	**4,720,235**	**4,720,235**
Total Use of Funds	**29,035,235**	**20,050,235**	**13,385,235**	**9,105,235**	**8,155,235**	**8,155,235**	**27,305,235**

This page is intentionally left blank.

Other Agency Funds

This page is intentionally left blank.

OTHER AGENCY FUND

The Sports and Open Space Authority (SOSA) of the City of Santa Clara was created by the City Council in 1974 to establish a separate entity to acquire and develop open space within the City of Santa Clara. The members of the City Council are also members of SOSA's Board of Directors and, as such, are authorized to transact business and exercise power to purchase, lease or otherwise obtain and dispose of real and personal property. This includes the ability to acquire, construct, maintain, repair, manage and operate real and personal property, including leasing to private operators for commercial purposes and surplusing space which is not economical to use for open space planning.

Sports and Open Space Authority Fund (801)

This fund accounts for the acquisition and preservation of open space within the City and the development of local sports activities.

This is the second fiscal year of the biennial operating budget. The following section details the Other Agency Funds' Statements of Sources and Uses and their Proposed Amended Budget for Fiscal Year 2022/23.

OTHER AGENCY FUNDS | SPORTS AND OPEN SPACE AUTHORITY FUND (801)

	2020/21 Actual	2021/22 Amended	2021/22 Estimate	2022/23 Adopted	2022/23 Amended
Beginning Fund Balance					
Unrestricted	23,408	13,686	13,686	9,387	6,061
Total Beginning Fund Balance	**23,408**	**13,686**	**13,686**	**9,387**	**6,061**
Revenue					
Interest	267	250	195	250	250
Total Revenue	**267**	**250**	**195**	**250**	**250**
Total Source of Funds	**23,675**	**13,936**	**13,881**	**9,637**	**6,311**
Expenditures					
Board Member Stipend	5,550	4,920	4,920	4,920	4,920
Materials/Services/Supplies	4,439	500	2,900	500	500
Total Expenditures	**9,989**	**5,420**	**7,820**	**5,420**	**5,420**
Ending Fund Balance					
Unrestricted	13,686	8,516	6,061	4,217	891
Total Ending Fund Balance	**13,686**	**8,516**	**6,061**	**4,217**	**891**
Total Use of Funds	**23,675**	**13,936**	**13,881**	**9,637**	**6,311**

Capital Improvement Programs

This page is intentionally left blank.

Administrative Facilities

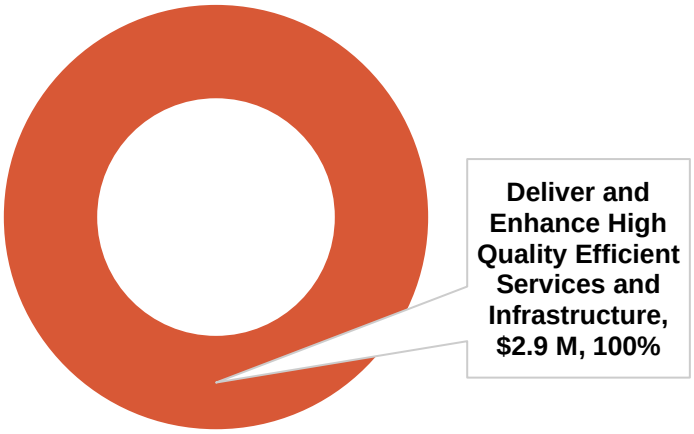
This page is intentionally left blank.

INTRODUCTION

The capital projects within the Administrative Facilities theme serve to preserve the function and operational efficiency of various City facilities including the Corporation Yard, Triton Museum, City Hall, and other historic buildings. These capital investments will provide renovations and improvements such as paint, plumbing and electrical fixtures, and roof repairs to ensure safe and appropriate facilities for the public and City employees.

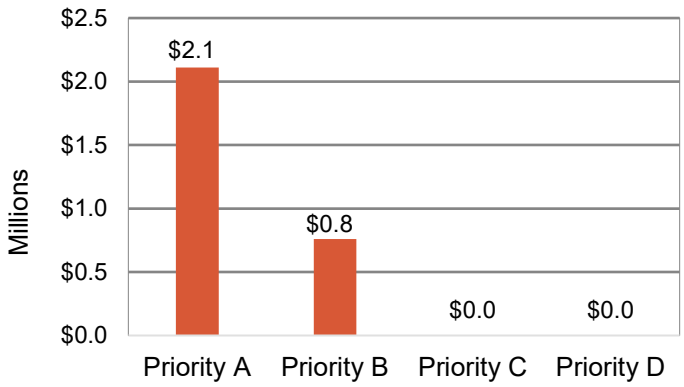
Funding Our Top Priorities

The projects included in the Capital Improvement Program (CIP) were determined in accordance with both the City Council's Strategic Pillars and the budget priorities. The chart below illustrates the funding amount per Strategic Pillar within the Administrative Facilities category.



The five-year CIP Administrative Facilities budget totals $2.9 million. The CIP projects were prioritized by the following criteria:

Priority	Description
A	critical need mandated, emergency, or under construction
B	maintenance system reliability and/or ongoing operations
C	future system needs or future regulatory requirements
D	not critical, but achieve efficiencies and/or sustainability



Project Highlights

Major projects in the Administrative Facilities category are detailed below.



Stationary Standby Generators

Many of the City's stationary emergency standby generators have reached their useful life cycles and need major repairs. This project will replace standby generators throughout the City to improve reliability and comply with regulatory requirements. The project scope includes electrical design, automatic transfer switch, adding cam lock connections and remote monitoring at various City locations where existing emergency power is already supplied. This project is partially funded in the CIP.

Repairs – Modifications to City Buildings

This project covers general repairs and maintenance for the City Hall complex, such as repair, replace, or upgrade building components, including tenant improvements and general maintenance. Some of the past projects have included carpet, furniture, and general repairs. This project is used for electrical services, various preventative maintenance services, pest control services and other maintenance services and repairs relating to City Hall.

Replacement of Self-Contained Breathing Apparatus (SCBA) Filling Stations

This project funds the replacement of an SCBA filling station that is used at to refill SCBA air bottles used by firefighters.

Major Accomplishments

- Construction for Phase 1 has begun to replace the first 9 emergency standby generators
- Currently in Phase 2 for the design of replacing the next 4 generators on the list



Repairs to Harris Lass



Repairs to Harris Lass

Financing Sources

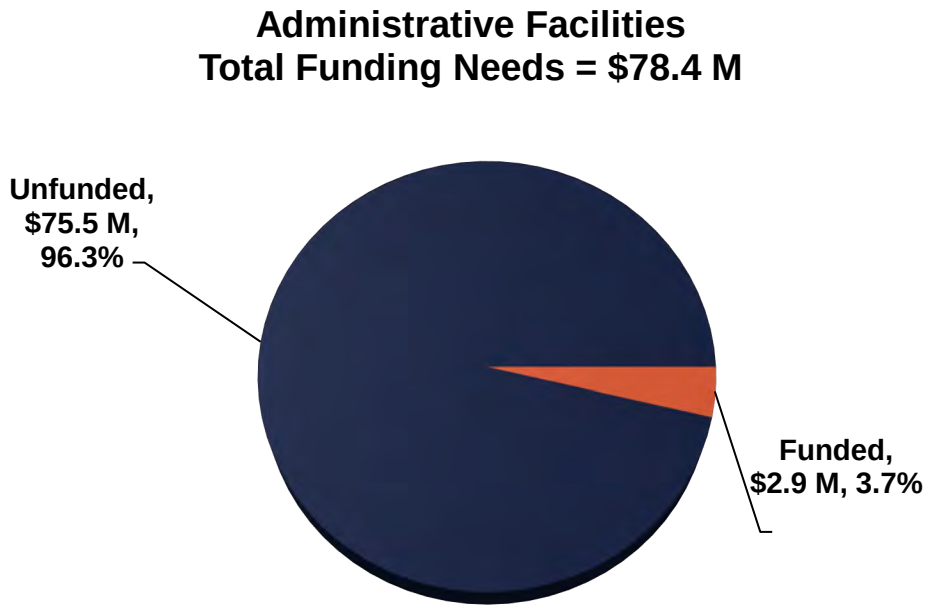
General Fund (Capital Projects Reserve)
The General Fund Capital Projects Reserve is used to support the City's general capital projects. Revenues are generated from tax revenues, fees from licenses and permits, fines and investment earnings.

Operating Budget Impacts

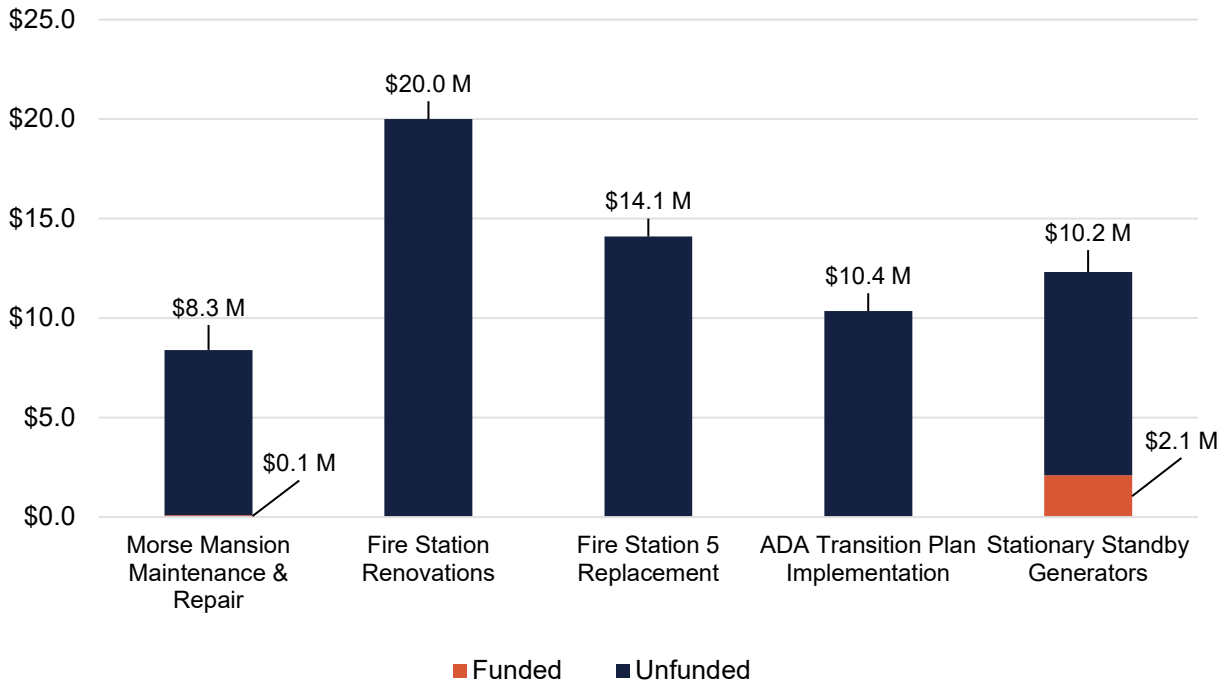
Projects within the Administrative Facilities category are not expected to have additional operating and maintenance costs.

Unfunded Needs

Although the CIP provides for vital improvements, there remains significant additional high priority needs that have not been addressed. As highlighted in the chart below, the total funding needs for the Administrative Facilities program totals $78.4 million. Of this amount, $2.9 million is funded, leaving $75.5 million of unfunded needs. The unfunded projects are primarily included in the Fire and Public Works Departments.



The graph below highlights the highest priority projects currently on the unfunded list in the Administrative Facilities category. For more project information, please see the Unfunded Projects – Administrative Facilities list at the end of this section.



Morse Mansion Maintenance & Repair

The Morse Mansion needs a major rehabilitation per the Condition Assessment & Preservation Plan prepared in 2017. The plan recommended major rehabilitation work for the entire building, which includes, but is not limited to: roof repair/replacement; mechanical, electrical, and plumbing upgrades; openings rehabilitation, which include windows, doors, and glazing; insulation and attic wiring replacement; landscaping & site restoration; major structural repair/replacement of foundation; front porch restoration; interior repairs & repainting; fencing work; parking and other ADA improvements; interior finishes work; termite repair; HVAC improvements; and structural members repair.

Fire Stations Replacement and Property Conditions Assessment Projects

Many of the City's fire stations are due for upgrades in order to address the aging infrastructure. The unfunded projects consist of a property condition assessment and feasibility study to determine the scope of renovation required to support operational needs of the Fire Department headquarters building and renovation and/or replacements of fire stations 1, 5, 7 and 9, as well as a project for the actual construction of the renovations identified as part of that study. Fire Station 5 had a study completed in 2017 on feasibility of renovation and replacement. These fire stations have high maintenance costs as with many 50-year-old buildings and have older facilities for cleaning, decontamination and storage of personal protective equipment.

American Disabilities Act (ADA) Transition Plan Implementation

The City is preparing an Americans Disabilities Act (ADA) Self-Evaluation and Transition Plan Update for public buildings, parks and public right-of-way. The resulting Plan will identify improvements to address barriers to accessibility, methods for improving access, establish a timeline and costs for removing ADA barriers, and involve persons with disabilities in the preparation of the Plan. The Plan will provide a strategic approach and tools for continued access improvements as the City implements its ADA Self-Evaluation and Transition Plan in future years.

Stationary Standby Generators

This project is partially funded to replace emergency standby generators that have reached their useful life cycles and need major repairs. The average model year of the stationary emergency standby generator fleet is approximately 25 years old. Many of them are restricted to limited maintenance run times by regulatory agencies due to their emissions output. Over the past years, the overall condition and reliability of the Stationary Emergency Standby Generator fleet has diminished. The project is broken into multiple phases that consist of replacing emergency generators at various locations. Based on the availability of funding in future years, the replacement of generators will be prioritized by their overall condition and reliability.

FUNDED | PROJECTS BUDGETED COST SUMMARY

Administrative Facilities Project	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Five-Year CIP Total
4086 - Emergency Operations Center Capital Refurbishment	$22,692	-	-	-	-	-	-
4097 - Diesel Exhaust Removal Systems	$200,000	-	-	-	-	-	-
4098 - Fire Station 8 Fixture Furniture & Equipment	$60,000	-	-	-	-	-	-
6138 - Repairs-Modifications to City Buildings	$376,448	$150,000	$175,000	-	-	-	$325,000
6139 - Repair to Historic Buildings	$522,049	$100,000	$100,000	-	-	-	$200,000
6140 - Triton Museum Repair and Modifications	$87,204	-	$35,000	-	-	-	$35,000
6144 - Civic Center Campus Renovation (Multi-Department)	$1,039,127	-	-	-	-	-	-
6149 - HVAC Chiller Unit	$39,124	-	-	-	-	-	-
6158 - Stationary Standby Generators	$1,207,678	$920,000	$1,191,000	-	-	-	$2,111,000
6555 - Office Reconfiguration	$306,151	-	-	-	-	-	-
6558 - Morse Mansion Maintenance & Repair	$75,000	$50,000	$50,000	-	-	-	$100,000
TEMP24 - New Project - Replacement SCBA Filling Stations	-	$100,000	-	-	-	-	$100,000
Total Administrative Facilities Projects	**$3,935,473**	**$1,320,000**	**$1,551,000**	**-**	**-**	**-**	**$2,871,000**

FUNDED | 6138 - REPAIRS-MODIFICATIONS TO CITY BUILDINGS

Project Number:	6138	**Theme / Category:**	Administrative Facilities
Year Initiated:	2011	**Project Manager:**	Ken Winland
Planned Completion Year:	Ongoing	**Department:**	Public Works
Project Type:	Ongoing	**Fund:**	538 - Public Buildings
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Various City buildings		



Project Description

This project covers the general maintenance for the City Hall complex. The general maintenance includes repairs, replacements, and upgrades to various building components such as electrical systems, pest control services, furniture, and carpeting.

Funding Sources

General Fund - Capital Projects Reserve

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	$1,530,637	$376,448	$150,000	$175,000	-	-	-	**$2,232,085**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	$1,469,907	$376,448	$150,000	$175,000	-	-	-	$2,171,355
Contingencies/Misc	$26,556	-	-	-	-	-	-	$26,556
Engineering	$15,793	-	-	-	-	-	-	$15,793
Personnel	$4,624	-	-	-	-	-	-	$4,624
Trs Out - Reserves	$13,757	-	-	-	-	-	-	$13,757
Total Expenditures	$1,530,637	$376,448	$150,000	$175,000	-	-	-	**$2,232,085**
Operating Impacts			-	-	-	-	-	-

FUNDED | 6139 - REPAIR TO HISTORIC BUILDINGS

Project Number:	6139	**Theme / Category:**	Administrative Facilities
Year Initiated:	2011	**Project Manager:**	Ken Winland
Planned Completion Year:	Ongoing	**Department:**	Public Works
Project Type:	Ongoing	**Fund:**	538 - Public Buildings
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Historic Buildings (Harris Lass House, Headen Inman House, Jamison Brown House, Berryessa Adobe)		



Project Description

This project covers the repair and maintenance of the City-owned historic buildings. These buildings include Headen Inman, Jamison Brown, Harris Lass & Berryessa Adobe. Repairs include paint, plumbing, exterior maintenance, and electrical services. The Berryessa Adobe building will include whitewashing of the exterior and adobe repair in FY 2022/23. The funds in FY 2023/24 will continue to fund assessments, evaluations, and unscheduled repair work that could include items such as HVAC, plumbing, electrical, structural, and roofing.

Funding Sources

General Fund - Capital Projects Reserve; partial County grant funds

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	$530,702	$522,049	$100,000	$100,000	-	-	-	**$1,252,751**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	$443,851	$522,049	$100,000	$100,000	-	-	-	$1,165,900
Trs Out - Reserves	$86,851	-	-	-	-	-	-	$86,851
Total Expenditures	$530,702	$522,049	$100,000	$100,000	-	-	-	**$1,252,751**
Operating Impacts			-	-	-	-	-	-

FUNDED | 6140 - TRITON MUSEUM REPAIR AND MODIFICATIONS

Project Number:	6140	**Theme / Category:**	Administrative Facilities
Year Initiated:	2011	**Project Manager:**	Ken Winland
Planned Completion Year:	Ongoing	**Department:**	Public Works
Project Type:	Ongoing	**Fund:**	538 - Public Buildings
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Triton Museum of Art		



Project Description

This project covers maintenance and repair of the Triton Museum on an annual basis. General repairs include, but are not limited to, walls, paint, plumbing, electrical, and roof repair.

Funding Sources

General Fund - Capital Projects Reserve

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	$550,396	$87,204	-	$35,000	-	-	-	**$672,600**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	$463,891	$87,204	-	$35,000	-	-	-	$586,095
Trs Out - Miscellaneous	$38,527	-	-	-	-	-	-	$38,527
Trs Out - Reserves	$47,978	-	-	-	-	-	-	$47,978
Total Expenditures	$550,396	$87,204	-	$35,000	-	-	-	**$672,600**

Operating Impacts			-	-	-	-	-	-

FUNDED | 6158 - STATIONARY STANDBY GENERATORS

Project Number:	6158	**Theme / Category:**	Administrative Facilities
Year Initiated:	2016	**Project Manager:**	Chris Fazzi
Planned Completion Year:	FY 2028/29	**Department:**	Public Works
Project Type:	Distinct	**Fund:**	538 - Public Buildings
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Various City Owned Sites		



Project Description

This project consists of replacing standby emergency generators at various locations throughout the City. The project also includes automatic transfer switches, cam lock connectors, remote monitoring, and other related items. The work may include generator relocation, upsize, adding an additional security enclosure, or various other modifications to meet today's operations. Phase I is currently in construction and is replacing nine standby emergency generators at various locations throughout the City (City Hall, Emergency Operations Center, Radio Shop, Fire Station 8, Rambo Pump Station, Parks Service Center, Fire Station 7, & Lick Mill Pump Station). Phase II is currently in design and will replace four standby emergency generators: two for the Water & Sewer Utilities Department, Water Wells 15 & 28, and two for the Department of Public Works (Fairway Glen & Freedom Circle Storm Drain Pump Stations). Phase III is planned to replace five permanent emergency standby generators and one portable generator: three for the Water & Sewer Utilities Department (WW 17-02, Downtown Booster, & Serra Booster), one for both Water & Sewer Utilities Department/Silicon Valley Power (Utilities Corporation Yard), one for the Fire Station 5, and a standby generator (for Santa Clara Golf Course site). Phase IV will replace four standby emergency generators: two for the Police Department, one for Fire Station 6, and one for Public Works (Gianera Pump Station). Phase V is planned to replace four standby emergency generators: two for Public Works (Fleet, Streets Maintenance offices), one for Fire Station 3, and one for the Triton Museum. This project is funded through Phase III.

Funding Sources

General Fund - Capital Projects Reserve; Water & Sewer Utilities

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	$437,284	$1,207,678	$920,000	$1,191,000	-	-	-	**$3,755,962**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	$22,372	$1,207,678	$650,000	$635,000	-	-	-	$2,515,050
Contingencies/Misc	$1,115	-	$120,000	$156,000	-	-	-	$277,115
Engineering	$399,838	-	$150,000	$400,000	-	-	-	$949,838
Personnel	$13,959	-	-	-	-	-	-	$13,959
Total Expenditures	$437,284	$1,207,678	$920,000	$1,191,000	-	-	-	**$3,755,962**

Operating Impacts			-	-	-	-	-	-

FUNDED | 6558 - MORSE MANSION MAINTENANCE & REPAIR

Project Number:	6558	**Theme / Category:**	Administrative Facilities
Year Initiated:	2019	**Project Manager:**	Ken Winland
Planned Completion Year:	Ongoing	**Department:**	Public Works
Project Type:	Ongoing	**Fund:**	539 - General Government
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Morse Mansion		



Project Description

The project covers maintenance and repair of the Morse Mansion on an annual basis. Funding of $50,000 is budgeted in FY 2022/23 and FY 2023/24 for routine maintenance and repair. Routine maintenance and repair include walls, paint, plumbing, porch repair, roof repair, etc. In 2017, a Condition Assessment & Preservation Plan for the Morse Mansion was completed and recommended major rehabilitation work for the entire building, which includes, but is not limited to: roof repair/replacement; mechanical, electrical, and plumbing upgrades; openings rehabilitation, which include windows, doors, and glazing; insulation and attic wiring replacement; landscaping & site restoration; major structural repair/replacement of foundation; front porch restoration; interior repairs and repainting; fencing work; parking and other ADA improvements; interior finishes work; termite repair; HVAC improvements; and structural repair. These rehabilitation projects remain unfunded.

Funding Sources

General Fund - Capital Projects Reserve

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	$125,482	$75,000	$50,000	$50,000	-	-	-	**$300,482**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	$125,482	$75,000	$50,000	$50,000	-	-	-	$300,482
Total Expenditures	$125,482	$75,000	$50,000	$50,000	-	-	-	**$300,482**

Operating Impacts			-	-	-	-	-	-

FUNDED | TEMP24 - NEW PROJECT - REPLACEMENT SCBA FILLING STATIONS

Project Number:	TEMP24	**Theme / Category:**	Administrative Facilities
Year Initiated:	2023	**Project Manager:**	Nick Restani
Planned Completion Year:	2023	**Department:**	Fire Department
Project Type:	Distinct	**Fund:**	536 - Fire Department
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Fire Station 9		



Project Description

This project funds the replacement of an existing self-contained breathing apparatus (SCBA) filling station at Fire Station 9. The replacement of this equipment is necessary as this filling station has been deemed no longer serviceable by the manufacturer/service provider as parts for this iteration of the equipment are no longer being made. Additionally, this equipment continues to have increased failed air sample tests. The funding of $100,000 in FY 2022/23 is sufficient to replace one filling station. The second filling station at Fire Station 2 remains unfunded.

Funding Sources

General Fund - Capital Project Reserve

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	-	-	$100,000	-	-	-	-	**$100,000**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Equipment	-	-	$100,000	-	-	-	-	$100,000
Total Expenditures	-	-	$100,000	-	-	-	-	**$100,000**
Operating Impacts			-	-	-	-	-	-

UNFUNDED PROJECTS | ADMINISTRATIVE FACILITIES

4070 - Training Tower Stair Repair

FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	Five-Year CIP Total
$1,140,000	-	-	-	-	**$1,140,000**

This project would repair the training tower stair at the Santa Clara Fire Department Training Center, which is used to train all City firefighters to the State Fire Marshal (SFM) Firefighter I curriculum. This curriculum includes classes such as Fire Behavior, Live Fire burns and High-Rise Operations. The Training Center also holds other State Fire Marshal approved classes used to maintain the department's State of California Office of Emergency Services (CalOES) regional training for Hazardous Materials and Urban Search and Rescue operations. These curricula require a certain amount of training props and equipment, as well as minimum facility requirements to be able to teach these classes, as well as host in-house firefighter academies. The Training Tower is a major component of the Training Center and needs to meet minimum facility requirements of the SFM and CalOES; and multi-level facilities such as the Training Tower are integral in training City's personnel in fire rescue and firefighting operations. An evaluation is underway and the unfunded project costs may need to be revised based on the results of the evaluation.

6123 - Public Building Parking Lot Improvements

FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	Five-Year CIP Total
$50,000	$250,000	$250,000	$250,000	$250,000	**$1,050,000**

The work plan for this project would include completing pavement inspections of the parking lots in the City and developing a parking lot asset and pavement management program. Funding requests through the five-year CIP reflect the estimated costs for design and construction contracts.

6137 - Hazardous Material Management for City Properties

FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	Five-Year CIP Total
-	-	$52,500	$52,500	$52,500	**$157,500**

In each fiscal year, costs are expended for the oversight agency-Department of Toxic Substances Control (DTSC) fees, and review and reporting on the condition of the containment cell caps. Every five years, reports are required to be submitted based on a more detailed review and technical evaluation which requires consultant services. On an ongoing basis, construction funds may be necessary to implement repairs or restoration of the containment cell caps. The next report for Great America Way is due FY 2024/25 and for the Police Department is due FY 2025/26. The estimated project costs include consultant fees to perform site reviews/evaluation and construction costs.

6138 - Repairs-Modifications to City Buildings

FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	Five-Year CIP Total
$70,000	$56,525	$243,101	$255,256	$268,019	**$892,901**

This project would cover general repairs and maintenance for the City Hall complex, such as repair, replace, or upgrade building components, including tenant improvements and general maintenance. Some of the past projects have included carpet, furniture, electrical upgrades, and general repairs. This project is partially funded in years 1 and 2, while the out years remain unfunded.

UNFUNDED PROJECTS | ADMINISTRATIVE FACILITIES

6139 - Repair to Historic Buildings

FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	Five-Year CIP Total
-	-	$100,000	$100,000	$125,000	**$325,000**

This project would cover the repair and maintenance of the City-owned historic buildings. These buildings include Headen Inman, Jamison Brown, Harris Lass, and Berryessa Adobe. Repairs include paint, plumbing, exterior maintenance, electrical, etc. Continuing to fund this project will allow staff to identify and repair the items found on the property condition assessments. This project is funded in years 1 and 2, while the out years remain unfunded.

6140 - Triton Museum Repair and Modifications

FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	Five-Year CIP Total
-	$183,000	$917,000	$35,000	$35,000	**$1,170,000**

This project would cover maintenance and repair of the Triton Museum on an annual basis. General repairs include walls, paint, plumbing, electrical and roof repair. There was a roof analysis done in 2012 which concluded a roof replacement was needed. The existing roof is over 30 years old and is getting past the point of routine maintenance. This CIP includes funding for routine maintenance and repair in year 2 only. The out years remain unfunded for both routine maintenance/repair and the roof replacement in FY 2023/24 and FY 2024/25.

6148 - City Hall HVAC Rehabilitation Project

FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	Five-Year CIP Total
$172,500	$690,000	$4,600,000	-	-	**$5,462,500**

This project would provide ongoing City Hall rehabilitation work identified in the Facility Condition Assessment Report. The current immediate repair includes replacing the HVAC system, which includes central heating, central cooling, distribution system, and split system units. The HVAC system components vary in age; however, all of them are near the end of their useful life and need to be replaced within the next five years. The first phase of this project consists of evaluation of the existing HVAC system and preparing schematic design. Based on the result of the evaluation that would detail the impact to City Hall, staff will consider design and construction schedule for the project.

6158 - Stationary Standby Generators

FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	Five-Year CIP Total
-	-	$4,140,000	$2,703,000	$3,381,000	**$10,224,000**

The project would consist of designing a replacement standby emergency generator, automatic transfer switch, adding a cam lock connector and remote monitoring at various City locations where existing emergency power is already supplied. Many of the City's Stationary Emergency Standby Generators (standby generators) are over 25 years old and have reached the end of their useful life and are in need of major repairs. As a result, the overall condition and reliability of the standby generator fleet has diminished. This project is funded in years 1 and 2, while the out years remain unfunded. The unfunded portion of this project would cover costs associated with Phases IV through VII, which include generator replacements for the Police Department, Fire Stations 6 and 3, Gianera Pump Station, Fleet and Streets Maintenance offices, and the Triton Museum.

UNFUNDED PROJECTS | ADMINISTRATIVE FACILITIES

6184 - ADA Transition Plan Implementation

FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	Five-Year CIP Total
-	-	$3,450,000	$3,450,000	$3,450,000	**$10,350,000**

The City is preparing an Americans with Disabilities Act (ADA) Self-Evaluation and Transition Plan Update (Project No. 6153) for public buildings, parks, and public rights-of-way. The resulting Plan will identify improvements to address barriers to accessibility, methods for improving access, establish a timeline and costs for removing ADA barriers, and involve people with disabilities in the preparation of the Plan. The Plan will provide a strategic approach and tools for continued access improvements as the City implements its ADA Self-Evaluation and Transition Plan in the coming years. This project is to implement improvements as identified in the plan.

6185 - Fire Stations 1, 7, 9 and Admin Building Renovation Study

FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	Five-Year CIP Total
$360,000	-	-	-	-	**$360,000**

The project would consist of the property condition assessment and conceptual/feasibility study to determine scope of renovation required to support operational needs of the fire department headquarters building and Fire Stations 1, 7 and 9. Scope includes feasibility analysis of bringing the existing buildings up to current building codes and Americans with Disabilities Act (ADA) requirements. A cost-benefit analysis and a concept recommendation are part of this project/study. Based on the study results and recommendation, the next steps for the Fire Administrative Building and Fire Stations 1, 7 and 9 would be determined and funded through the new, unfunded Fire Stations Renovation project.

6186 - Fire Station 5 Replacement

FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	Five-Year CIP Total
$1,410,600	$12,322,920	$342,746	-	-	**$14,076,266**

This project would demolish the existing Fire Station 5 and construct a new Fire Station 5 that can support operational needs of the fire department. Fire Station 5 was constructed in 1962 and is in need of replacement. A property condition assessment was completed in FY 2017/18 to study options for renovation or replacement. The study recommended replacement at a proposed cost of $9.3 million. The current station cannot be renovated in a way that will allow it to house an aerial ladder apparatus (fire truck), which is critical to meet the operational needs of the department. This operational need was independently verified by a consultant in a deployment performance analysis conducted in 2016.

UNFUNDED PROJECTS | ADMINISTRATIVE FACILITIES

6558 - Morse Mansion Maintenance & Repair					
FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	Five-Year CIP Total
$1,272,500	$6,900,000	$50,000	$50,000	$50,000	**$8,322,500**

The project would cover maintenance and repair of the Morse Mansion on an annual basis. General repairs include walls, paint, plumbing, porch repair, roof repair, etc. This project is partially funded in years 1 and 2, while the out years remain unfunded. A property condition assessment was completed in 2017 with the following recommendations: re-roofing of structures and dry rot repair, window restoration, door restoration, mechanical and plumbing upgrades, siding restoration, insulation and attic wiring, landscaping and site restoration, foundation structural work, front porch restoration, interior repairs, and repainting.

TEMP20 - New Project - Seismic Evaluation of EOC and Fire Station #2					
FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	Five-Year CIP Total
$100,000	-	-	-	-	**$100,000**

This project would include funding for seismic evaluations of both the Emergency Operations Center and Fire Station 2/Training Center. A seismic evaluation of these buildings is a requirement of the City's Emergency Services Plan.

TEMP24 - New Project - Replacement SCBA Filling Stations					
FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	Five-Year CIP Total
$100,000	-	-	-	-	**$100,000**

This project replaces self-contained breathing apparatus (SCBA) filling stations and is partially funded in the CIP with one of the two filling stations funded. The unfunded amount reflects the self-contained breathing apparatus replacement costs for Fire Station 2.

TEMP28 - New Project - Fire Station Security Upgrades					
FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	Five-Year CIP Total
$165,000	$1,600,000	-	-	-	**$1,765,000**

This project would fund security upgrades for Fire Stations 3, 4, and 8 including items such as electric gates, security cameras, enhanced fencing and key cards. These modifications are necessary to increase the level of facility security at Santa Clara Fire Stations.

UNFUNDED PROJECTS | ADMINISTRATIVE FACILITIES

TEMP35 - Fire Station Renovations					
FY 2022/23	**FY 2023/24**	**FY 2024/25**	**FY 2025/26**	**FY 2026/27**	**Five-Year CIP Total**
-	-	$20,000,000	-	-	**$20,000,000**

This project would fund the various renovations identified as part of the Fire Station 1, 7, 9, and Administrative Building Renovation Study project, which is also unfunded. Potential renovations that the Fire Department would like to confirm with the study is bringing Fire Stations 1, 7, and 9 and the Administrative Building into both building code and Americans with Disabilities Act compliance.

Five-Year CIP Total Unfunded Need:	**$75,495,667**

This page is intentionally left blank.

Community Facilities

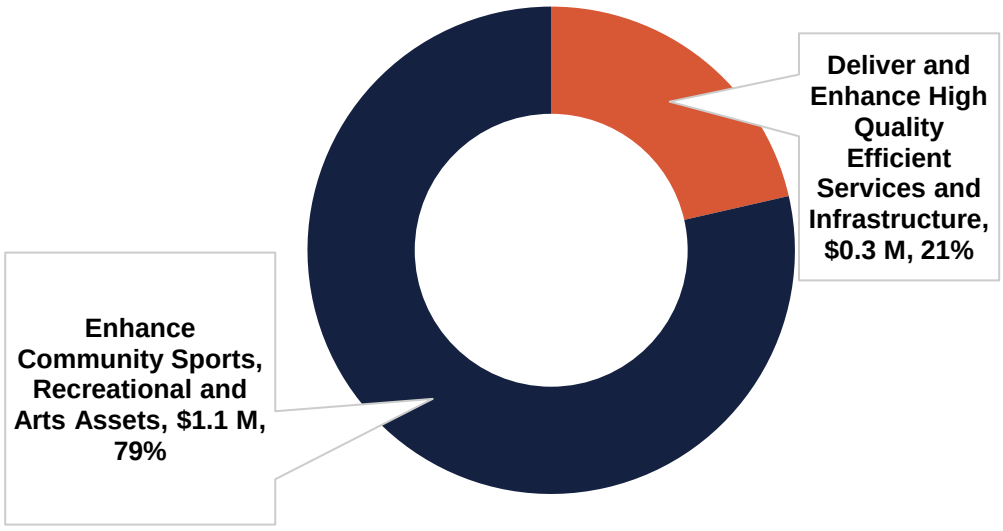
This page is intentionally left blank.

INTRODUCTION

The capital projects within the Community Facilities theme enhance the functionality and sustainability of many important city-owned facilities. These projects include construction, repair, and renovation that are imperative for the City to promote safe, reliable, and adequate services while also providing a diverse range of parks, recreation, and open space opportunities to residents.

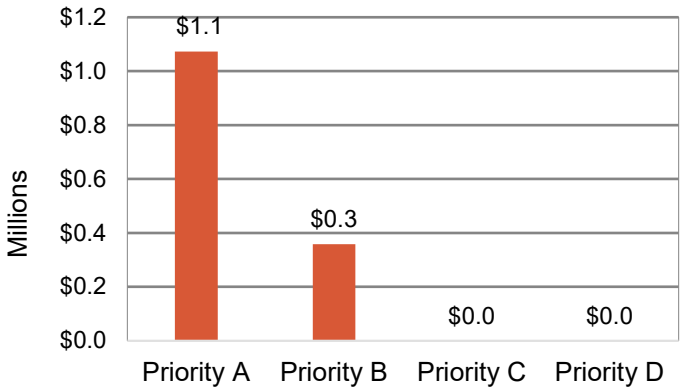
Funding Our Top Priorities

The projects included in the CIP were determined in accordance with both the City Council's Strategic Pillars and the budget priorities. The chart below illustrates the funding amount per Strategic Pillar within the Community Facilities category.



The five-year CIP Community Facilities budget totals $1.4 million. The CIP projects were prioritized by the following criteria:

Priority	Description
A	critical need mandated, emergency, or under construction
B	maintenance system reliability and/or ongoing operations
C	future system needs or future regulatory requirements
D	not critical, but achieve efficiencies and/or sustainability



Project Highlights

Major projects in the Community Facilities category are detailed below.

Central Park Library – Concrete Sidewalk Replacement

At the Central Park Library, the concrete sidewalk between the handicapped parking and short-term parking spaces and the building is settling and sinking. The sinking is occurring at an angle toward the building which is creating drainage issues. There are concerns for the building foundation and tripping hazards for library patrons including our disabled community.

The project scope includes design and construction of work needed to address the drainage issues and make the existing concrete walkway ADA compliant.

Parks Service Center Roof

The Parks Service Center building was constructed in the 1960's and contains the original roofing materials. The existing roof is beyond its useful life and is in dire need of replacement. The project consists of replacement of the parks service center roof and, if required in order to comply with code requirements, minor ADA upgrades to the existing restroom. The installation of solar panels, funded by Silicon Valley Power (SVP), will also be incorporated into the project and will generate energy savings for the City.

Central Park Master Plan - Aquatic Center Planning & Design

In 2018, the City's Facility Condition Assessment Report (Kitchell) identified the George Haines International Swim Center (ISC) as in critical condition and beyond its useful life, needing replacement. This project includes both (A) a study of the facility and master planning efforts for the first phase of the project, a new 50-meter multi-use pool and equipment/bathhouse, and (B) a forensic engineering/architectural and failure study of the existing 1960's era ISC facility and its infrastructure with recommendations on necessary repairs, costs, and potential closure timeline.

An Aquatic Center Master Plan would provide opportunity for future phased expansion with additional pools as illustrated in the 2019 Central Park Master Plan and take advantage of previous extensive community input, geotechnical, engineering, CEQA and other studies. This project is partially funded and addresses the first phase of the planning effort.

Future Projects Funded by Quimby Act/Mitigation Fee Act Revenues

In FY2021-22, the Parks & Recreation Department transitioned from budgeting projects based on estimated Quimby and Mitigation Fee Act (MFA) revenues to budgeting projects based on actual revenues received. This ensures funding is available to support the budgeted projects. As a result of this change, there are limited projects reflected in the CIP. For planning purposes, the Parks & Recreation Department developed the following Quimby/MFA funding strategies and project priorities that will be used to allocate these funds to projects as the revenues are received:

Funding Strategies

1. Completion of Projects Started
    a. Example: Inflation may impact construction budget of projects that have not been awarded bid

2. Federal, State, County and Local Mandates
    a. Example: Accessibility—ADA improvements, Clean & Safe Parks & Playgrounds—Consumer Product Safety Commission Guidelines, County Health, Building Code upgrades, Engineering/Facility Condition Assessments (age and condition)
3. Community Wide Service Area Facilities (Serves the greatest number of residents)
    a. Example: Community Park North, Senior Center, Central Park Master Plan Projects
4. Park in Lieu Fee Program
    a. Example: Project Application Review, Facility Condition Assessment, Land Value Appraisals, Studies and FF&E for Developer Delivered Parks

Project Priorities

The Department is proposing to fund the following CIP projects as park in-lieu fees are received:

1. Central Park Master Plan- Aquatic Center Planning & Design – This project would include both a study of the facility and master planning efforts for the first phase of the project, a new 50-meter multi-use pool and bathhouse. A forensic engineering/architectural and failure study of the existing 1960's era ISC facility and its infrastructure would be completed with recommendations on necessary repairs, costs, and potential closure timeline. The project is proposed to be partially funded in the amount of $358,000 from Mitigation Fee Act revenue to begin the first phase, with a remaining unfunded amount of $2.1 million to complete the project.
2. Henry Schmidt Park Playground Rehabilitation (included in the Parks & Trails section) – The project would consist of the development of a park master plan and design development and construction to rehabilitate the existing playground.
3. Earl Carmichael Park Playground Rehabilitation (included in the Parks & Trails section) – The project would renovate the playground to meet accessibility standards, consumer product safety guidelines and measurably improved recreational play value.
4. Parkland Acquisition (included in the Parks & Trails section) – This project would allocate 25% of park in-lieu fees for future land purchase.
5. Parks & Recreation Master Plan – This project is to develop a comprehensive city-wide Park & Recreation Master Plan that will provide policy options and direction for the acquisition and development of new parkland, recreation facilities and park amenities to meet the needs of new residents.
6. Facility Condition Assessment Update Project – This project would provide an update to the initial comprehensive study that was completed in FY 2016/17.
7. Central Park Master Plan - Aquatic Center, Community Recreation Center and Gymnasium – This project would provide a new aquatics center, reconfigured parking, site lighting, etc. adjacent to the Community Recreation Center to address traffic, parking, noise and issues with the current Swim Center. In addition, the Community Recreation Center will be refurbished and an indoor gymnasium will be added to the site.

To see full detailed descriptions of these projects, please see the Unfunded Projects – Community Facilities list later in this section and the Unfunded Projects – Parks & Trails list under the Parks & Trails section.

Major Accomplishments



- City Park Team - In 2021, Parks and Recreation, Public Works, Information Technology and Silicon Valley Power created a Smart Parks Team to ensure that upcoming projects include features such as electronic locking systems on buildings, public WI-FI, smart irrigation, EV charging stations, and solar technology where appropriate. The team meets regularly to review both City and developer dedicated parks projects.

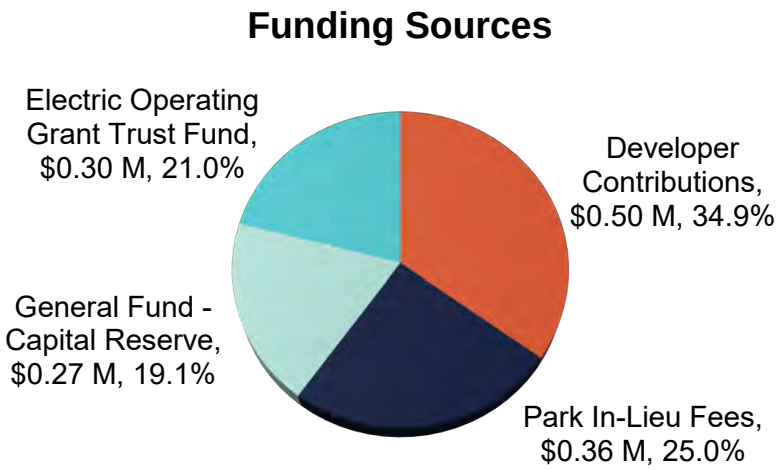
- Completion of the photovoltaic panel installation at Northside Branch Library provides a more energy efficient facility. The photovoltaic system, part of a community-supported and funded program administered by the City's Electric Utility Department, provides at least 62 MWh of electricity—more than 20 percent of the Northside Branch Library's annual electric use. The community will be able to track the benefits of the project through an onsite educational computer monitor that displays the photovoltaic system's output indicating kilowatts generated per hour and per day, the total power generated to date and the estimated environmental benefit from the date of installation.

- Upgrade of major light fixtures at Central Park Library to LED, resulting in a better lit environment, lowered utility costs and a reduced need for potential costly maintenance.

- Construction was completed on the Reed & Grant Sports Park in October 2020 and the Jerry Marsalli Community Center was dedicated in November of 2021. This facility enables the community to gather and enrich their lives through sports, fitness and recreation facilities. The building includes staff space, classroom space, a snack bar and restrooms.

Financing Sources

Funding for CIP Projects is allocated from the General Fund, new residential development impact fees (Quimby Act; Mitigation Fee Act), developer contributions, and the Electric Operating Grant Trust Fund.



General Fund (Capital Projects Reserve)
The General Fund Capital Projects Reserve is used to support the City's general capital projects. Revenues are generated from a variety of sources, including tax revenues, fees from licenses and permits, fines, and interest earnings.

Park in Lieu Fees (Quimby and MFA)
In July 2014, the City Council adopted Ordinance No.1928, which added Chapter 17.35 "Park and Recreational Land" to the Santa Clara City Code to require new residential developments after September 13, 2014 to provide developed park and recreational land, and/or pay a fee in-lieu thereof pursuant to the Quimby Act ("Quimby") and/or the Mitigation Fee Act ("MFA").

Developer Contributions
Projects are supported by payments from developers. These contributions are paid as part of the process of granting planning permission where additional infrastructure is required or to mitigate negative impacts.

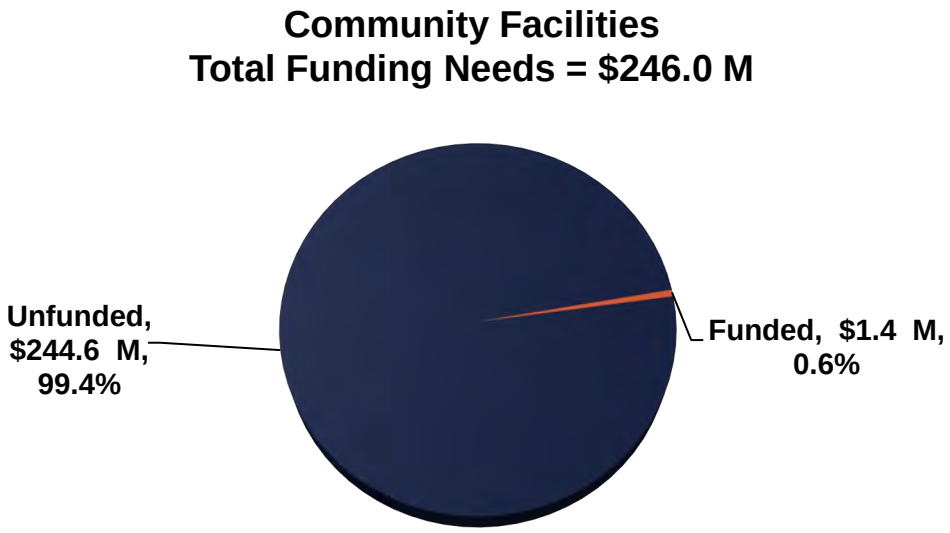
Electric Operating Grant Trust Fund (Silicon Valley Power Greenhouse Gas Program)
The Electric Operating Grant Trust Fund's Greenhouse Gas Program (GHG) is used to fund projects that align with the GHG's purpose to comply with Cap-and-Trade Regulation requirements, to allocate funding consistent with goals of AB 32 and to provide benefit to retail ratepayers in the form of GHG reduction. Revenues are generated from the Silicon Valley Power's (SVP) electric sales revenues through its Public Benefits Program.

Operating Budget Impacts

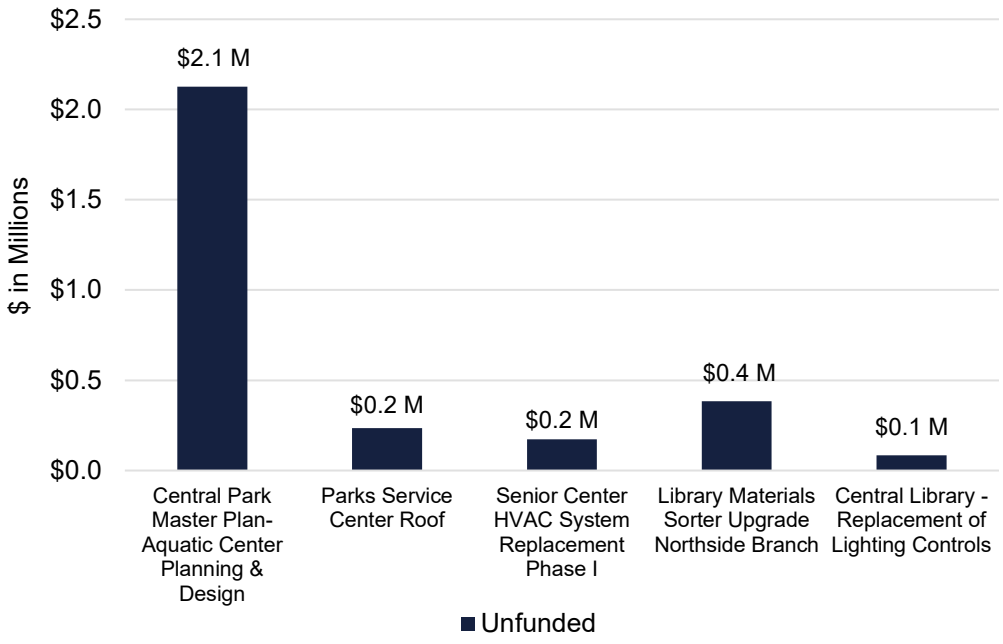
Projects within the Community Facilities category are not expected to have additional operating and maintenance costs.

Unfunded Needs

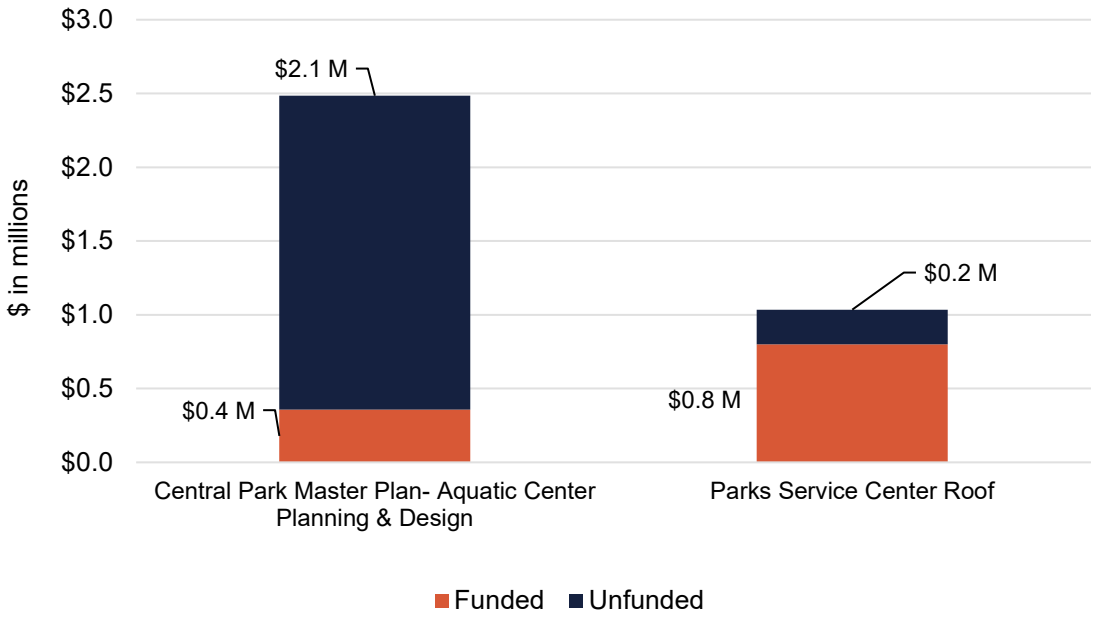
Although the CIP provides funding for vital improvements throughout the City, there remains significant high priority needs that have not been addressed. As highlighted in the chart below, the total funding needs for the Community Facilities program totals $246.0 million. Of this amount, $1.4 million is funded, leaving $244.6 million of unfunded needs. The unfunded projects are primarily in the Parks & Recreation Department.



The graph below highlights the highest priority projects currently on the unfunded list in the Community Facilities category. For more project information, please see the Unfunded Projects – Community Facilities list at the end of this section.



Below are projects that are partially funded. To see the full list of unfunded projects, please see the Unfunded Projects – Community Facilities list later in this section.



FUNDED | PROJECTS BUDGETED COST SUMMARY

Community Facilities Project	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Five-Year CIP Total
3134 - Electronic Access for Meeting Rooms	$576,200	-	-	-	-	-	-
3187 - Bowers Roof Replacement Project	$173,745	-	-	-	-	-	-
3188 - Senior Center Gym Equipment Replacement	$10,451	-	-	-	-	-	-
3628 - Sarah E. Fox Memorial Mausoleum Repairs	$248,365	-	-	-	-	-	-
5044 - Remodel of Mission Branch Library	$9,248	-	-	-	-	-	-
5049 - Central Park Library Public Spaces	$40,860	-	-	-	-	-	-
5054 - Central Library Fire Panel Upgrade	$140,000	-	-	-	-	-	-
TEMP16 - Central Park Master Plan- Aquatic Center Planning & Design	-	$358,000	-	-	-	-	$358,000
TEMP18 - Parks Service Center Roof	-	$800,000	-	-	-	-	$800,000
TEMP6 - Central Park Library - Concrete Sidewalk Replacement	-	$273,000	-	-	-	-	$273,000
Total Community Facilities Projects	**$1,198,869**	**$1,431,000**	**-**	**-**	**-**	**-**	**$1,431,000**

FUNDED | TEMP16 - CENTRAL PARK MASTER PLAN- AQUATIC CENTER PLANNING & DESIGN

Project Number:	TEMP16	**Theme / Category:**	Community Facilities
Year Initiated:	2023	**Project Manager:**	James Teixeira
Planned Completion Year:	2026	**Department:**	Parks & Recreation
Project Type:	Distinct	**Fund:**	532 - Parks and Recreation
Strategic Pillar	03 - Enhance Community Sports, Recreational and Arts Assets		
Location	Central Park		



Project Description

In 2018, the City's Facility Condition Assessment Report (Kitchell), identified the George Haines International Swim Center (ISC) as critical and beyond its useful life, needing replacement. This project includes both a study of the facility and master planning efforts for the first phase of the project, a new 50-meter multi-use pool and bathhouse. A forensic engineering/architectural and failure study of the existing 1960's era ISC facility and its infrastructure would be completed with recommendations on necessary repairs, costs, and potential closure timeline.

This project also includes planning for the first phase of the project, including: community outreach; master plan preparation; and development of specific plans, specifications, and cost estimate (PS&E) for a 50-meter deep/shallow pool with moveable bulkhead. The new pool facility would be located on the Kiely Blvd. side of the park, reducing existing traffic, parking, and noise concerns.

An Aquatic Center Master Plan would provide opportunity for future phased expansion with additional pools as illustrated in the 2019 Central Park Master Plan and take advantage of previous extensive community input, geotechnical, engineering, CEQA and other studies. This project is partially funded and addresses the first phase of the planning effort; the unfunded amount totals $2.1 million.

This project follows the Central Park Master Plan vision and guiding principles adopted by Council and vetted with community and Commission.

Funding Sources Mitigation Fee Act revenue

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	-	-	$358,000	-	-	-	-	**$358,000**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Engineering	-	-	$358,000	-	-	-	-	$358,000
Total Expenditures	-	-	$358,000	-	-	-	-	**$358,000**
Operating Impacts			-	-	-	-	-	-

FUNDED | TEMP18 - PARKS SERVICE CENTER ROOF

Project Number:	TEMP18	**Theme / Category:**	Community Facilities
Year Initiated:	2023	**Project Manager:**	Huy Nguyen
Planned Completion Year:	2025	**Department:**	Parks & Recreation
Project Type:	Distinct	**Fund:**	532 - Parks and Recreation
Strategic Pillar	03 - Enhance Community Sports, Recreational and Arts Assets		
Location	Parks Service Center		



Project Description

The Parks Service Center building was constructed in the 1960's and contains the original roofing materials. The roof has had a number of emergency repairs and patches due to rainwater leaks into the building. The existing roof is beyond its useful life and is in dire need of replacement. The project consists of replacement of the parks service center roof and, if required in order to comply with code requirements, minor ADA upgrades to the existing restroom. The installation of solar panels, funded by the SVP Greenhouse Gas Program, will also be incorporated into the project and will generate energy savings for the City.

The project is proposed to be partially funded in the amount of $800,000, with an unfunded estimate of $235,000.

Funding Sources

Developer Contributions ($500K) and SVP Greenhouse Gas Program funding ($300K)

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	-	-	$800,000	-	-	-	-	**$800,000**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	-	-	$327,500	-	-	-	-	$327,500
Contingencies/Misc	-	-	$22,500	-	-	-	-	$22,500
Engineering	-	-	$150,000	-	-	-	-	$150,000
Mandated Program Costs	-	-	$300,000	-	-	-	-	$300,000
Total Expenditures	-	-	$800,000	-	-	-	-	**$800,000**

Operating Impacts			-	-	-	-	-	-

FUNDED | TEMP6 - CENTRAL PARK LIBRARY - CONCRETE SIDEWALK REPLACEMENT

Project Number:	TEMP6	**Theme / Category:**	Community Facilities
Year Initiated:	2022	**Project Manager:**	Evelyn Liang
Planned Completion Year:	2023	**Department:**	Library Department
Project Type:	Distinct	**Fund:**	537 - Library
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Central Park Library		



Project Description

At the Central Park Library, the concrete sidewalk between the handicapped parking and short term parking spaces and the building is settling and sinking. The sinking is occurring at an angle toward the building which is creating drainage issues. There are concerns for the building foundation and tripping hazards for library patrons including our disabled community.

The project scope includes design and construction of work needed to address the drainage issues and make the existing concrete walkway ADA compliant.

Funding Sources

General Fund - Capital Project Reserve

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	-	-	$273,000	-	-	-	-	**$273,000**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	-	-	$260,024	-	-	-	-	$260,024
Contingencies/Misc	-	-	$12,976	-	-	-	-	$12,976
Total Expenditures	-	-	$273,000	-	-	-	-	**$273,000**

Operating Impacts			-	-	-	-	-	-

UNFUNDED PROJECTS | COMMUNITY FACILITIES

3192 - Central Park Master Plan - Aquatic Center, Community Recreation Center and Gymnasium					
FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	Five-Year CIP Total
-	-	$90,000,000	-	-	**$90,000,000**

In 2018, the City's Facility Condition Assessment Report (Kitchell), identified the Central Park International Swim Center (ISC) as critical and beyond its useful life, needing replacement. In 2019 the Department concluded the Central Park Master Plan. If funded, this project would provide a new aquatics center, reconfigured parking, site lighting, etc. adjacent to the Community Recreation Center to address traffic, parking, noise and issues with the current Swim Center. In addition, the Community Recreation Center would be refurbished and an indoor gymnasium will be added to the site.

3622 - Repurchase Cemetery Property					
FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	Five-Year CIP Total
$34,000	$34,000	$34,000	$34,000	$34,000	**$170,000**

This project would enable the City to repurchase the cemetery interment rights previously sold to customers. Interment rights are re-purchased at the original fee and are made available for purchase at current rates.

5051 - Library Materials Sorter Upgrade Northside Branch					
FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	Five-Year CIP Total
$383,803	-	-	-	-	**$383,803**

This project would replace the aging materials sorter to allow for improved space usage as well as increasing staff efficiency. The current materials sorter requires extensive staff monitoring to keep it operational. Repairs due to normal wear and tear are becoming costly, especially because there is no local hardware support.

The existing automated material sorter at the Northside Branch Library would be replaced with a new AMH system. The scope of work includes modifying an existing 2x2 feet opening in the existing exterior wall to approximately 4x3 feet opening to accommodate the new machine's book drop-off/material intake. It also includes parts, the purchase and installation of the AMH machine and any other work involved in implementation. The new AMH system would be smaller than the existing machine and uses less power, therefore no interior reconfiguration needed and no additional electrical supply needed. The existing material sorter would be recycled.

TEMP13 - Aged Infrastructure at Critical/Poor Buildings					
FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	Five-Year CIP Total
$123,745,600	$6,187,300	$6,496,600	$6,821,500	$7,162,500	**$150,413,500**

The project would address deficiencies at 37 sites, including the joint use Mission City Center for the Performing Arts on Santa Clara Unified School District property. In the City's 2017 Facility Condition Assessment Report, all parks were assessed and a 20-year replacement schedule, like for like, was established. This CIP project would address the first ten years (2017 to 2027).

UNFUNDED PROJECTS | COMMUNITY FACILITIES

TEMP15 - Parks & Recreation Master Plan					
FY 2022/23	**FY 2023/24**	**FY 2024/25**	**FY 2025/26**	**FY 2026/27**	**Five-Year CIP Total**
-	$300,000	-	-	-	**$300,000**

The project is to develop a comprehensive city-wide Parks & Recreation Master Plan that will provide policy options and direction for the acquisition and development of new parkland, recreation facilities and park amenities to meet the needs of new residents. In particular, it would focus on identifying key locations and properties that should be prioritized for acquisition for parks. The Master Plan would include the following supporting documentation: demand analysis of existing parks & facilities; community outreach and input process; current and future demographic projections; potential land acquisition locations, criteria and rationale; nexus to new residential and/or service area(s), funding sources and projections; identify key historical, cultural and/or special population needs; and, design standards & specifications for parks and recreational amenities.

Best practice is to develop a 20-year Park System Master Plan and review/update every ten years. The City does not currently have a Park System Master Plan. This Master Plan is meant to integrate with the City's General Plan.

TEMP16 - Central Park Master Plan- Aquatic Center Planning & Design					
FY 2022/23	**FY 2023/24**	**FY 2024/25**	**FY 2025/26**	**FY 2026/27**	**Five-Year CIP Total**
-	$2,127,000	-	-	-	**$2,127,000**

In 2018, the City’s Facility Condition Assessment Report (Kitchell), identified the George Haines International Swim Center (ISC) as critical and beyond its useful life, needing replacement. This CIP Project is two-fold:

(a) Forensic Engineering Study- completion of an engineering/architectural forensic and failure study of the existing 1960’s era International Swim Center facility and its infrastructure with recommendations on necessary repairs, costs, and potential closure timelines; and,
(b) Aquatic Center Master Plan- the community outreach and schematic design of a basic/phased Aquatic Center Master Plan and more specific plans, specifications, and cost estimate (PS&E) for the first phase 50 meter deep/shallow pool with moveable bulkhead.

The Aquatic Center Master Plan will provide opportunity for future phased expansion with additional pools as illustrated in the 2019 Central Park Master Plan and take advantage of previous extensive community input, geotechnical, engineering, CEQA and other studies. The project is proposed to be partially funded in the amount of $358,000 from Mitigation Fee Act revenue to begin the first phase of the project.

UNFUNDED PROJECTS | COMMUNITY FACILITIES

TEMP17 - Facility Condition Assessment Update Project					
FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	Five-Year CIP Total
-	$400,000	-	-	-	**$400,000**

The Parks & Recreation Facility Condition Assessment was last completed in FY 2016/17. Since that time, facility conditions have improved/deteriorated, costs have changed, and new parks and facilities have been acquired by and dedicated to the City. This project would provide an update to the initial comprehensive study. The City's Parks & Recreation Department operates and maintains over 250 acres of parks, buildings, public park easements, joint use facilities with school districts, and special use facilities for the public. Many of the public parks and facilities are over 50 years old and are in various stages of deterioration which can negatively affect the public's use.

TEMP18 - Parks Service Center Roof					
FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	Five-Year CIP Total
-	$235,000	-	-	-	**$235,000**

The Parks Service Center building was constructed in the 1960's and contains the original roofing materials. The roof has had a number of emergency repairs and patches due to rainwater leaks into the building. The existing roof is beyond its useful life and is in dire need of replacement. The project consists of replacement of the parks service center roof and, if required in order to comply with code requirements, minor ADA upgrades to the existing restroom. The installation of solar panels, funded by the SVP Greenhouse Gas Program, will also be incorporated into the project and will generate energy savings for the City.

The project is proposed to be partially funded in the amount of $800,000, with an unfunded estimate of $235,000.

TEMP19 - Senior Center HVAC System Replacement Phase I					
FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	Five-Year CIP Total
$172,500	-	-	-	-	**$172,500**

There are eight (8) HVAC units currently serving the Senior Center of various ages from the original Senior Center section (auditorium, mezzanine and lobby) to the natatorium, and the newer section of the facility (classrooms, offices, fitness area). The natatorium HVAC system along with other HVAC units have become costly to maintain and repair. The SC Senior Center is frequently activated for declared emergency use as a heating, cooling and clean air facility; therefore, it is important to rehabilitate and maintain the building HVAC system. The first phase of the project would be to perform a detailed assessment and analysis of the existing HVAC system for the entire building, including a building assessment of the natatorium in order to fully comprehend the extent of the HVAC and building rehabilitation necessary to meet current codes. Once the first phase of the project is completed, staff would be able to scope out and provide cost estimates for the second phase of the project, which will include detail design, bid and award, and construction of the project.

UNFUNDED PROJECTS | COMMUNITY FACILITIES

TEMP7 - Central Library - Replacement of Lighting Controls

FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	Five-Year CIP Total
$84,502	-	-	-	-	**$84,502**

The software and hardware needed to program and control interior and exterior lighting at Central Park Library has reached end-of-life. Circuit boards and light switches used in this system are obsolete and replacement parts are difficult to source. The system requires replacement to maintain a well-lit, safe and comfortable space for staff and patrons, to meet sustainability requirements, and to avoid excessive future expenditures locating and purchasing obsolete replacement parts.

TEMP8 - Library Facilities Master Plan

FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	Five-Year CIP Total
$200,000	-	-	-	-	**$200,000**

The Library does not currently have a facilities master plan (FMP). While the buildings are relatively new or recently remodeled, components are beginning to need frequent repair and replacement as they reach end-of-life conditions. When an item fails, it does so unexpectedly and poses a potential disruption in service and strain on limited budgetary resources. A FMP will assist in preparing for these needs before they become a critical concern and allow for data informed budgeting decisions at appropriate times. The FMP will also assess the capacity of existing facilities in relation to community needs, make recommendations for potential upgrades to meet these needs and suggest opportunities for additional facilities.

TEMP9 - Library Space Utilization Study

FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	Five-Year CIP Total
$95,000	-	-	-	-	**$95,000**

The Space Utilization Study would provide a complete assessment of how the public and staff spaces in the library could be redesigned to make the building more functional and increase the longevity of the facility. The study would consider existing insufficiencies in staff offices, repurposing of underutilized space, traffic and usage patterns of public to inform shelf arrangement and study areas, and current library industry trends related to community space and usability.

Five-Year CIP Total Unfunded Need: $244,581,305

This page is intentionally left blank.

Convention Center

This page is intentionally left blank.

INTRODUCTION

The Santa Clara Convention Center is strategically located in the heart of Silicon Valley, a prime location for conventions, trade shows and exhibitions that attracts over 350,000 visitors annually. It features 100,000 square feet of exhibit space, a 22,400 square foot ballroom, 31 breakout rooms and a 607-seat theater. The facility is an integral economic component of Santa Clara, generating economic benefits through attendee direct and indirect spending and sustaining over 500 local jobs. The Convention Center is managed and operated by OVG360 (Oak View Group acquired Global Spectrum, L.P. (Spectra)).

The Convention Center's Capital Improvement Program (CIP) is managed by OVG360 and is comprised of projects focused on the maintenance, repair, renovation or replacement of existing systems and infrastructure including, but not limited to HVAC, façade and aesthetic improvements, and technological advancements.

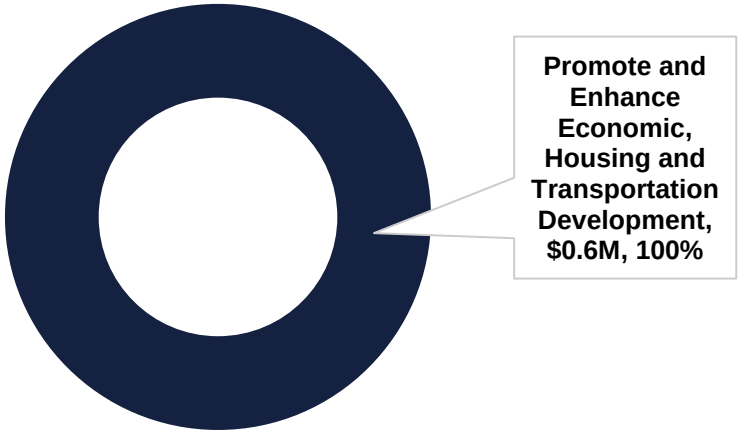
The Convention Center CIP projects were initially funded in FY 2019/20. A total of $4.15 million was allocated to support 13 projects ($1.15 million capital investment from OVG360 and $3.0 million capital investment from the City). Several of the projects: installation of new HVAC A/C units, lobby roof assessment and repair (glass pyramids), updated security system and cameras, installation of new carpet and polished flooring and repaint of the Center's interior were completed in FY 2021/22, and it is anticipated several more will be completed in FY 2022/23. Due to increases in product pricing and other unanticipated project costs, some individual projects were defunded and redirected to support the completion of others. Additionally, in FY 2021/22, City Council approved an allocation of $40,000 from the Convention Center CIP to the General Fund for as-needed staffing to support the program, reducing the total CIP budget to $4.11 million.

OVG360 identified five-year capital needs totaling $13.2 million, with $0.6 million proposed in FY 2024/25 to be funded by OVG360. The remaining $12.6 million is unfunded in this proposed CIP. It should be noted that the $0.6 million contribution is contingent upon the extension of the City's agreement with OVG360, which expires in FY 2023/24. If the agreement is not extended, this funding will be removed in the next CIP.

Funding Our Top Priorities

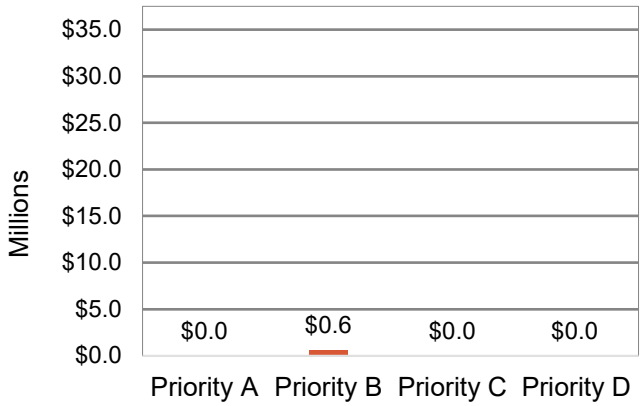
The Convention Center CIP directly supports City Council's strategic pillars to *Deliver and Enhance High Quality Efficient Services and Infrastructure* and to *Promote and Improve Economic, Housing and Transportation Development*.

While only limited funding of $0.6 million in FY 2024/25 recommended in this proposed CIP, efforts continue to complete the indoor digital signage project and update the kitchens and public spaces using existing funds budgeted in FY 2021/22. Should the agreement be extended, OVG360's $0.6 million contribution will be appropriated to the highest priority project determined at that time. This will be evaluated during the next capital cycle. The CIP projects focus on improving the existing physical condition of the building, enhancing, and ensuring safety for all visitors and staff, and creating a highly desirable and sought-after environment that positively contributes to overall visitor experience.



The proposed five-year CIP Convention Center Projects budget totals $0.6 million. The CIP projects were prioritized by the following criteria:

Priority	Description
A	critical need mandated, emergency, or under construction
B	maintenance system reliability and/or ongoing operations
C	future system needs or future regulatory requirements
D	not critical, but achieve efficiencies and/or sustainability



Project Highlights

Major projects in the Convention Center category are detailed below.

Updated Technology and Signage

With design work for a new and comprehensive digital signage system completed, this project will include the purchase of additional/new audio and visual technology throughout the public spaces of the Convention Center.

Modern Spaces

To modernize and create community gathering spaces, Levy is funding new furniture for the Convention Center's public spaces. This project will include new technology-friendly seating and tables required in today's mobile business atmosphere.





Updated Kitchens and Public Spaces

The Main Kitchen and Mission Kitchen will be updated to reflect a new modern layout with new equipment. New equipment will be added to the Mission Kitchen which will assist in the transformation into a fully functioning pastry kitchen with the inclusion of a client tasting area and teaching kitchen space. The Main Kitchen will be updated with a blast chiller, large walk-in refrigeration, ice machine, updated flooring, and walls which will enhance staff safety and efficiency. A variety of automated food machines and self-checkout markets will be added to the public gathering spaces to further enhance the experience of all visitors to the facility.

Major Accomplishments

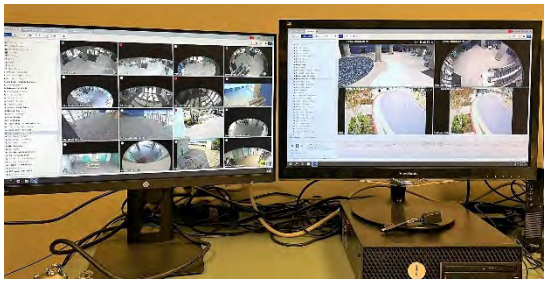
Convention Center Interior

Through a competitive Request for Proposals process, OVG360 engaged the services of a professional architectural and design firm to design a fresh and modern concept for the interior of the Convention Center. Phase 1 of the project has been completed and includes new carpeting, the installation of polished concrete flooring, and a fresh coat of interior paint.





Security Camera System



The Convention Center updated its security camera system with a state-of-the-art camera and video software platform that now provides high-resolution imaging, ease of operation and multiple opportunities for future integration with expansion and other systems, such as access control and intrusion detection.

Financing Sources

Convention Center Enterprise Fund
The City will determine the availability of future funding and allocations based on annual revenue generated in the Convention Center Enterprise Fund. While there are still projects currently in progress, no additional funds were added in this CIP via this fund.

General Fund (Capital Projects Reserve)
In FY 2019/20, the General Fund contributed $3,000,000 for capital improvements.

OVG360 Capital Contribution
In FY 2019/20, Spectra invested $1,150,000 for capital improvements and repairs as part of the Management Agreement. Assuming the City extends the agreement with OVG360, contributions of $0.6 million is recommended in FY 2024/25.

Levy Capital Contribution
In FY 2020/21 and FY 2021/22, Levy invested $0.3 million and $1.76 million, respectively, for capital improvements and repairs as part of the Food and Beverage Services Agreement. Levy's investment will focus on updates to the kitchens and public spaces.

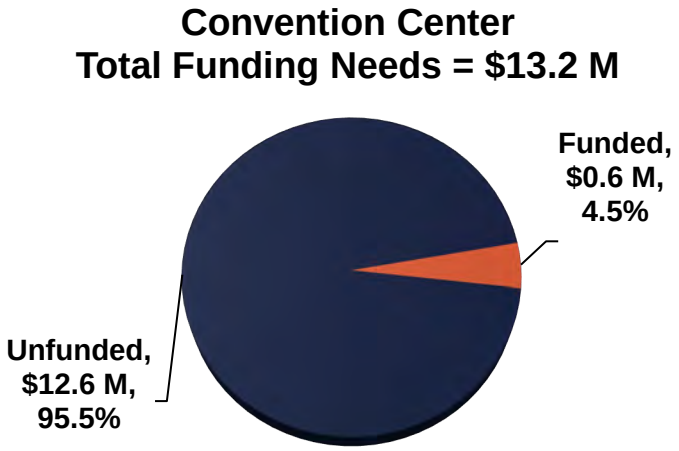
Operating Budget Impacts

With the upgrades to the complete digital signage Convention Center security and two-way radio systems, ongoing funds are required to maintain third-party subscription services. These costs can be offset by client advertising revenue. The operating budget impact for five years is estimated at $24,000.

Summary of Operating Impact	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	Total Five-Year
Contractual Services	0	6,000	6,000	6,000	6,000	**24,000**
Total	**0**	**6,000**	**6,000**	**6,000**	**6,000**	**24,000**

Unfunded Needs

As highlighted in the chart below, the total amount of unfunded needs for the Convention Center program totals $12.6 million. The City will determine the availability of future funds and allocations based on annual revenue generated in the Convention Center Enterprise Fund. Again, total unfunded needs would increase to $13.2 million should the City's agreement with OVG360 not be extended beyond FY 2024.



FUNDED | PROJECTS BUDGETED COST SUMMARY

Convention Center Project	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Five-Year CIP Total
8101 - Santa Clara Convention Center Condition Assessment Repair	$5,366,265	-	-	$550,000	-	-	$550,000
Total Convention Center Projects	**$5,366,265**	**-**	**-**	**$550,000**	**-**	**-**	**$550,000**

FUNDED | 8101 - SANTA CLARA CONVENTION CENTER CONDITION ASSESSMENT REPAIR

Project Number:	8101	**Theme / Category:**	Convention Center
Year Initiated:	2022	**Project Manager:**	Nancy Thome
Planned Completion Year:	Ongoing	**Department:**	Non-Departmental
Project Type:	Ongoing	**Fund:**	865 - Convention Center Capital Fund
Strategic Pillar	01 - Promote and Enhance Economic, Housing and Transportation Development		
Location	Santa Clara Convention Center		



Project Description

This project was previously funded in the Public Buildings Capital Fund under the Convention Center Assessment Repairs Project (538-6154).The City executed a five-year Management Agreement (March 18, 2019 – June 30, 2024) with Global Spectrum, LP, dba Spectra Venue Management (Spectra), which was acquired by Oak View Group (OVG360) in FY 2020/21. The purpose of this agreement was for the management and operations of the Santa Clara Convention Center. All capital projects are managed by OVG360 in adherence to Section 9 Capital Improvement Expenditures of the Management Agreement.

Project funds support the maintenance, repair, renovation or replacement of existing systems and infrastructure including aesthetic improvements and technological advancements. This includes improvements to facility systems and changes to the interior appearance of the Convention Center. Current projects include updates to the existing security camera system, installation of new carpet, flooring, and paint, installation of an internal digital signage system, and updates to the food service operational areas. The overall goals of the Convention Center CIP projects are to improve the existing physical condition of the building, enhance and ensure safety for all visitors and staff, and to create a highly desirable and sought-after environment that positively contributes to overall visitor experience.

The funded portion of this project is contingent upon the extension of the agreement with OVG360. If approved, $0.6 million of developer contributions would be received in FY 2024/25 and would fund the highest priority needs determined at that time, which will be evaluated as part of the next capital cycle.

Funding Sources

General Fund; Developer Contributions from OVG360.

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	-	$5,366,265	-	-	$550,000	-	-	**$5,916,265**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	-	$5,366,265	-	-	-	-	-	$5,366,265
Equipment	-	-	-	-	$550,000	-	-	$550,000
Total Expenditures	-	$5,366,265	-	-	$550,000	-	-	**$5,916,265**

Operating Impacts			-	$6,000	$6,000	$6,000	$6,000	**$24,000**

UNFUNDED PROJECTS | CONVENTION CENTER

8101 - Santa Clara Convention Center Condition Assessment Repair					
FY 2022/23	**FY 2023/24**	**FY 2024/25**	**FY 2025/26**	**FY 2026/27**	**Five-Year CIP Total**
$3,974,167	$2,082,110	$2,149,300	$1,895,109	$2,548,331	**$12,649,017**

The unfunded portion of this project reflects various upgrades to the Convention Center building equipment as well as exterior modifications. Of the building equipment upgrades, the major items include the replacement of two HVAC chillers and cooling towers, a new building management system to control the HVAC system, and installation of variable speed drives which would help improve energy savings. Additionally, the unfunded portion includes the replacement costs of the Convention Center's Exhibit Hall furniture and the renovation of all Convention Center restrooms. The exterior modifications that are unfunded include the outdoor marquee, the building's exterior paint, repairs to the concrete as well as the 2nd floor terrace, and replacements of all doors.

Five-Year CIP Total Unfunded Need:	**$12,649,017**

Electric Utility

This page is intentionally left blank.

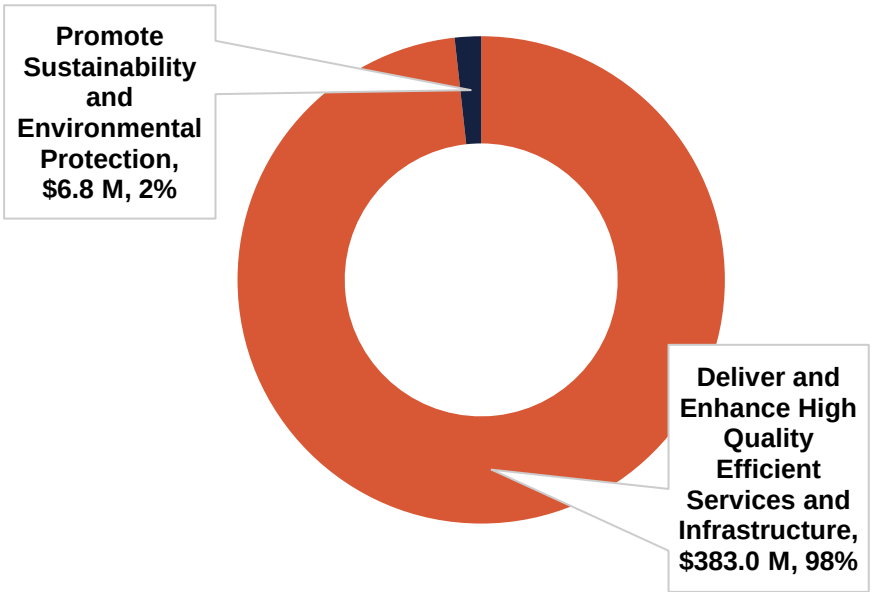
INTRODUCTION

The projects within the Electric Utility theme all serve to maintain and upgrade electric generation, transmission, and distribution facilities and equipment to meet the mission of the Electric Department, doing business as Silicon Valley Power (SVP), to be a progressive, service-oriented utility, which offers reliable and competitively priced services for the benefit of the City and its customers.

Electric Utility Infrastructure FY 2020/21	
Miles of Distribution Lines	561
Miles of Transmission Lines	58
Number of Meters	57,271
Number of Streetlights	8,219
Number of Substations	29
Number of Customer Accounts	57,557

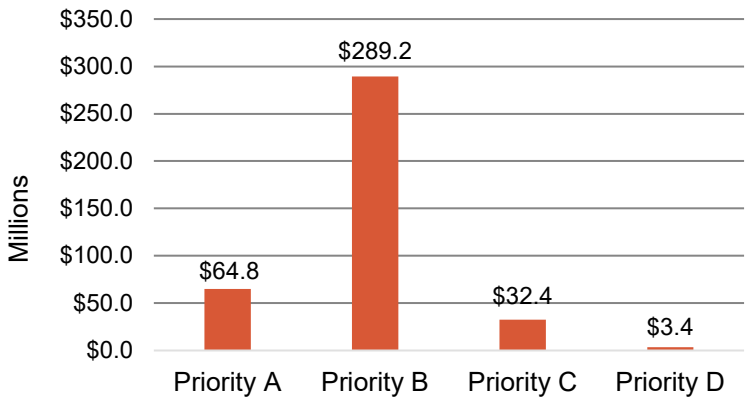
Funding Our Top Priorities

The projects included in the five-year CIP are estimated to cost $389.8 million and were determined in accordance with both the City Council's strategic pillars and the budget priorities. At the September 28, 2021 City Council meeting (RTC #21-871), City Council accepted SVP's Three-Year System Growth Plan Strategy that includes capital improvement projects needed to support anticipated system growth and to replace end-of life equipment to ensure system reliability. The following chart depicts the total funding in the Electric Utility program by strategic pillar.



These CIP projects were prioritized by the following criteria:

Priority	Description
A	critical need mandated, emergency, or under construction
B	maintenance system reliability and/or ongoing operations
C	future system needs or future regulatory requirements
D	not critical, but achieve efficiencies and/or sustainability



Project Categories

Enhancement Projects

These projects consist of minor rebuilding, remodeling, renovating, and adding additional capacity or reliability capabilities. SVP plans to increase system capacity to the transmission and distribution system by completing several projects to include: adding feeders at Fairview Substation, constructing several 12kV undercrossings, upgrading/reconfiguring the Northwest and Center loops, and reconductoring the Walsh to Uranium 60kV substation line. Key reliability projects consist of adding a spare transformer and breaker and replacing a transformer at the North Receiving Station (NRS). Funding for this category includes customer service revenue and load development fees.

At the Utilities Corporation Yard, SVP is renovating and adding a new women's restroom, replacing yard gates, modifying fire alarms, replacing the Heating Ventilation and Air Conditioning (HVAC) system, and performing a facilities assessment. This work is covered by customer service revenue.

Major Maintenance Projects

Major Maintenance is the upkeep of property or equipment greater than $25,000. This work is performed annually to include major engine overhauls at Don Von Raesfield (DVR), Gianera, and the Cogen generation facilities, generation betterments, and miscellaneous street lighting projects. Replacement of several control systems is scheduled at multiple facilities and the replacement of a large bypass valve is scheduled at DVR. The remaining maintenance projects will replace streetlights within the Great America Parkway and Tasman Drive area, pavement at the Utilities Corporation Yard, and inspections/repairs of a gas pipeline and underground tank at DVR. Funding for this category consists of customer service revenue.

New Construction Projects

New construction projects consist of site preparation and construction for entirely new structures and/or significant extensions to existing structures. New business work and fiber work is requested from current and future customers for expansions and miscellaneous infrastructure repairs and modifications. SVP plans to reconstruct Homestead Substation that has been in service for over 45 years, construct one new substation that

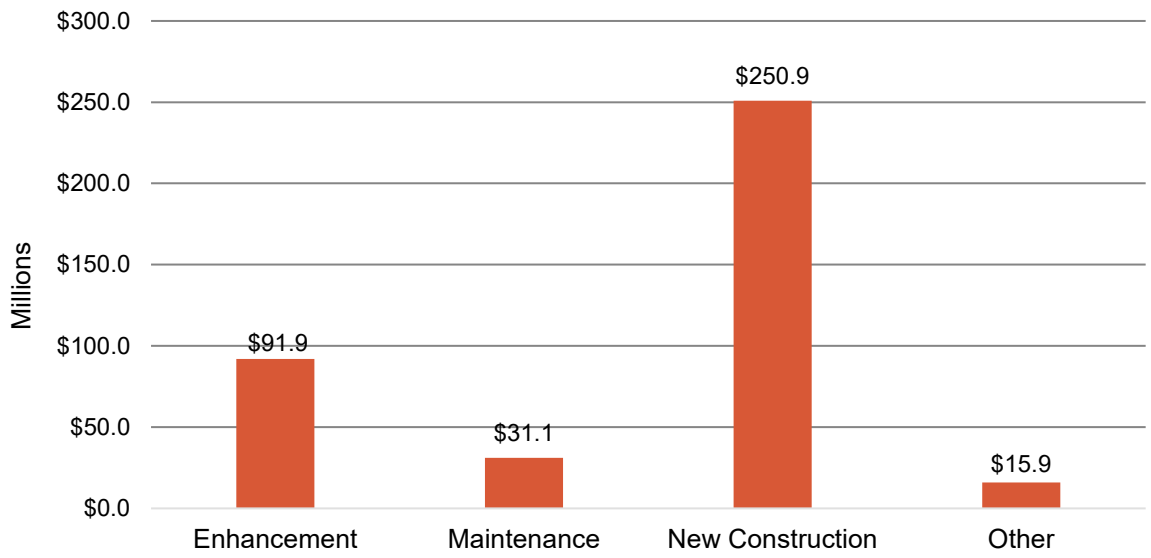
will be used to support additional load growth called Esperanca, and eight new customer dedicated substations, which are: Laurelwood, Oaks Junction, San Tomas Junction, Stender Way Junction, Memorex Junction, Martin Avenue Junction, Freedom Circle Junction, and Bowers Avenue Junction. The new substations are development driven and designed to meet the needs of expanding data center businesses and other large commercial sites. With the growing data center business, load growth is expected to increase due to higher customer demand. This category is funded with a combination of developer contributions, load development fees, interdepartmental contributions, customer service revenue, and planned debt financing depending on the nature of work.

Other Projects

This category includes unique projects that do not necessarily fit within the other categories, primarily consisting of new initiatives within the electrical environment. Such projects include carbon reduction through battery implementation, electric vehicle chargers, and a utility scale battery energy storage system. SVP is partnering with several City departments to provide resiliency to their systems with battery backup generation during emergencies and decrease operational and energy costs associated with diesel generator run-times. These projects primarily use restricted revenues such as low carbon fuel revenue and public benefit funds. Overall, these innovative battery projects will be a showcase in supporting City operations and the business needs of the community.

Technology projects are also included in this category. This includes the Operations and Planning Technology project that is expected to install several new software applications. The remaining technology projects will support additional workflow processing, monitoring, and network infrastructure supporting the cybersecurity master plan. Due to aging equipment and several recent reliability issues in the communications system, an assessment is scheduled to evaluate the replacement of the Substation Control and Communication System. These projects are funded using customer service revenue. System impact studies will also be performed under the System Capacity Expansion project that will determine the feasibility of new projects connecting to the BES that are paid with developer contributions.

Following is a breakdown of projects by category:



Project Highlights

Major projects in the Electric Utility theme are detailed below.



Scott Receiving Station (SRS) Rebuild and Replacement

The Scott Receiving Station was first constructed in 1968 and last upgraded in 2002. SRS has a name plate capacity of 372MVA and will be upgraded to 900MVA. This project is to replace Scott Receiving Station with a Gas Insulated Substation (GIS) at the warehouse located within the existing station site and will include the installation of three 300 MVA 115/60 KV power transformers. Cabling will be relocated for the existing 115kV incoming transmission lines to the new GIS substation, and existing 60kV Lines (South, Center, East, and Northwest Loop). Other work includes razing the existing receiving station after the new one is in service. Capacity for this site will be designed for up to four (4) power transformers and will include a breaker and half bus arrangement. The Three-Year Growth project plan recommends that SRS is reconstructed as the existing receiving station is unable to meet system load growth. The estimated cost for this project is $63.3 million, however staff anticipates increased costs due to market conditions and inflationary pressures. The cost estimate will be refined during the design process.



Kifer Receiving Station (KRS) Rebuild and Replacement

The Kifer Receiving Station was first constructed in 1975 and has reached the end of its useful life with no remaining book value after depreciation. KRS has a name plate capacity of 372MVA and will be upgraded to 900MVA. This project is to replace Kifer Receiving Station with a Gas Insulated Substation (GIS) within the existing site and will include the installation of three 300 MVA 115/60 KV power transformers. Cabling will be relocated for the existing 115kV incoming transmission lines to a new GIS substation, and existing 60kV Lines (South, Center, NE, and East Loop). Other work includes razing the existing receiving station after the new one is in service and building a new warehouse in the former receiving station site. Capacity for this site will be designed for up to four (4) power transformers and will include a breaker and half bus arrangement. The Three-Year Growth project plan recommends that KRS is reconstructed as the existing receiving station is unable to meet system load growth. The estimated cost for this project is $57.7 million and this estimate will be refined during design process.

NRS Transformer Replacement

There are two existing 115/60kV transformers at Northern Receiving Station (NRS) each having a rating of 186MVA. This project will upgrade and install two new 300MVA transformers to meet anticipated load growth with an expected service life of 30 years. Protection assets will be upgraded and installed to monitor that the transformers are operating within their given voltage range to prevent failure. These protection assets not only

ensure reliability, they also prevent widespread damage to the entire infrastructure by limiting the path of electrical current. The estimated cost for this project is $15.0 million.

Grizzly Tap Line Repairs



This project replaces a 4.2 mile transmission line (nominally rated at 115 kV) for interconnection with PG&E's transmission system that connects the Grizzly Project, a hydroelectric power plant, to PG&E Bucks Creek Substation. During the Dixie fire, occurring July 13, 2021 to October 25, 2021, this line was severed, thus eliminating the transmission of power from the Grizzly Project.

Grizzly project is located in Elk Creek California and has a 17.7 MW capacity which reflects transmission losses. The Grizzly project has an estimated annual energy generation of 43.4 GWh in an average water year and 26.1 GWh in dry years. Replacement of this line is not expected to occur until the end of 2023 with an estimated cost of $25.0 million.

Major Accomplishments

- Fairview Substation expansion was energized and completed in the second quarter of 2021. This project consisted of the installation of a third power transformer bank and outdoor metal clad switchgear to the existing distribution feeder lineup. The power transformer installed provides an additional 30MVA of capacity to meet the future load growth of nearby customers. In addition, the third bank provides electrical reliability redundancy to continue providing power should a transformer be down for maintenance.

- Serra Substation is nearly completed, adding one (1) transformer for a total of two (2) transformers at this location. This substation will primarily support and provide reliability to SVP's Bulk Electric System and can now serve a total of 40 MVA. There will be a portion of new development served from this substation that will be paid for through load development fees.



Fairview Substation Transformer



Serra Substation Rebuild

Financing Sources

Customer Service Charge
Customer Service Charge accounts for retail revenues from the sale of electricity. Customer Service Charges are used for most activities to include the procurement of power, operations and maintenance, debt service payments, replenish reserves, and capital improvements projects. This financing source funds the majority of the CIP projects.

Developer Contributions
Developer Contributions are collected from fees identified in accordance with the municipal fee schedule and contract agreements to cover design and construction-related fees. These agreements are development driven, with the developer requesting a level of electric service and pays for necessary upgrades, including design, engineering, and construction, while SVP typically owns and operates the infrastructure upon completion. Overall, developer contributions are primarily used to add, upgrade, and/or modify infrastructure due to development projects that are expected to increase load across the electrical system. This revenue is restricted to the specific project or uses for which it was collected.

Load Development Fees
Load Development Fees are collected in accordance with the municipal fee schedule. These fees are meant to recover the cost associated with customers connecting to SVP's distribution and transmission system based on average or typical time and material cost to connect a customer to the Bulk Electrical System (BES).They are also intended to recover the impact customers have on SVP's future expansion costs based on the customer's estimated peak demand.

Bond Proceeds (Debt Financing)
Debt financing is being evaluated to fund the replacement and upgrade of two receiving stations upon which have reached the end of their useful life. SVP will perform a Request for Proposal in FY 2022/23 with the expectation that a financing will be issued in FY 2023/24.

Fiber Revenue
Fiber revenue is collected from the lease of fiber contracts for the Fiber Connect business service, part of Fiber Enterprise operating program. This program leases approximately 1,600 dark fiber miles to over 20 Fiber Connect customers such as fiber carriers, data centers, private businesses, and other public agencies. This revenue is used to expand the current infrastructure, capital improvements, and operations and maintenance.

Interdepartmental Revenue
Interdepartmental revenue includes contributions from other City funds. These contributions are typically requested to fund another department's share of an SVP project when identified as the appropriate stakeholder.

Public Benefits Charge
The Public Benefits Charge is collected with retail revenue (*Customer Service Charge*). It is equal to 2.85% of an electrical bill prior to adding the State of California surcharge. This revenue is restricted to meet authorized priorities in energy efficiency, low-income programs, renewables generation, and related research and development.

Low Carbon Fuel Standard Revenue
Low carbon fuel standard revenue is generated based on credits received from California Air Resources Board (CARB). This revenue is used to develop, educate, and foster the adoption of electrification as the transportation fuel.

Operating Budget Impacts

Most capital projects affect future operating budgets due to maintenance costs or by providing additional resources such as labor to commission new programs. Such impacts vary from project to project and are taken into consideration during the project review process. The cost of operating new or expanded facilities or infrastructure is included in the operating budget in the fiscal year the asset becomes operational. The table below summarizes operating and maintenance costs in the Electric Utility program for the next five fiscal years.

Summary of Operating Impact	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	Total Five-Year
Contractual Services	90,000	120,000	150,000	180,000	210,000	**750,000**
Total	**90,000**	**120,000**	**150,000**	**180,000**	**210,000**	**750,000**

Unfunded Needs

SVP's capital needs are funded primarily with Customer Service Charge revenue from the sale of electricity and developer contributions to fund development-related projects. Projects are funded with current year revenue and debt financed when required. Future projects will have a financing plan as they are requested.

SVP coordinates the completion of projects with other departments. The Fiber Program installs dark fiber throughout the City and plans to assist the Department of Public Works to connect a total of fifteen (15) storm drain sites to their SCADA network. These sites are expected to be connected in FY 2024/25 with an unfunded request of $200,000. This request is accounted for in the Storm Drain Program under the SDPS Motor and Control Maintenance, Repair, and Replacement Project and will be prioritized with other projects within the City during the next budget cycle since it utilizes general governmental funding.

FUNDED | PROJECTS BUDGETED COST SUMMARY

Electric Utility Project	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Five-Year CIP Total
2004 - Fiber Development, Design, and Expansion	$1,127,272	$2,164,167	$2,262,737	$2,234,599	$2,272,730	$2,297,460	$11,231,693
2005 - New Business Estimate Work	$3,955,437	$3,784,500	$4,786,250	$4,838,500	$4,992,500	$5,145,500	$23,547,250
2006 - Transmission and Distribution Capital Maintenance and Betterments	$8,156,733	$2,686,408	$1,977,708	$940,622	$932,500	$932,500	$7,469,738
2010 - Electric Yard Buildings and Grounds	$1,351,488	$1,005,624	$566,000	$359,000	$300,000	-	$2,230,624
2104 - Serra Substation Re-Build	$3,650,000	-	-	-	-	-	-
2111 - Implementation of Advanced Metering Infrastructure (AMI)	$4,359,250	-	-	-	-	-	-
2119 - Generation Capital Maintenance and Betterments	$1,995,985	$1,200,000	$2,100,000	$1,500,000	$1,500,000	$1,500,000	$7,800,000
2124 - Transmission System Reinforcements	$26,070,924	$22,035	-	-	-	-	$22,035
2127 - Major Engine Overhaul and Repair	$13,974,431	$3,400,000	$205,000	$2,855,000	$4,700,000	$4,251,000	$15,411,000
2390 - Network and Cyber Security Infrastructure	$4,620,490	-	-	-	-	-	-
2395 - Operations and Planning Technology	$1,986,981	$985,000	$225,000	-	-	-	$1,210,000
2398 - Clean Energy and Carbon Reduction	$2,846,351	$1,732,669	-	-	-	-	$1,732,669
2403 - Install Fairview Substation - Third Transformer Bank	$4,884,451	-	-	-	-	-	-
2407 - Bucks Creek Relicensing	$434,118	-	-	-	-	-	-
2410 - System Capacity Expansion	$2,200,000	$868,637	$947,536	$1,015,264	$1,072,138	$1,142,342	$5,045,917
2418 - Esperanca Substation	$1,725,606	$14,322,000	$12,484,526	-	-	-	$26,806,526
2423 - Utility Billing CIS Replacement	$3,500,000	-	-	-	-	-	-
2424 - Substation Physical Security Improvements	$693,991	$32,512	$33,223	$35,134	-	-	$100,869

FUNDED | PROJECTS BUDGETED COST SUMMARY

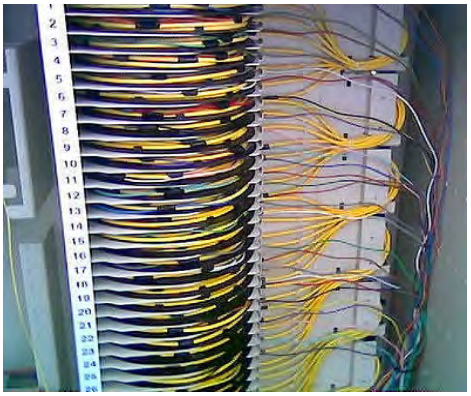
Electric Utility Project	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Five-Year CIP Total
2429 - Storm Water Compliance	$323,074	-	-	-	-	-	-
2430 - North Receiving Station (NRS) 230kV Spare Transformer	$800,000	$1,200,000	$15,000,000	-	-	-	$16,200,000
2431 - Homestead Substation Rebuild	$1,501,937	-	-	$18,035,000	$14,954,531	$48,215	$33,037,746
2432 - Yard Pavement Project	$872,324	-	-	-	-	-	-
2433 - Parker Substation	$554,614	-	-	-	-	-	-
2434 - Replace Balance of Plant Control System (DCS)	$500,217	$2,268,000	$2,025,000	$168,000	-	-	$4,461,000
2435 - DOT Gas Pipeline Upgrades and Repairs	$1,614,855	-	-	-	-	-	-
2437 - Valve Replacement and Repair	$323,828	$725,000	-	-	-	-	$725,000
2438 - Underground/Above Ground Tank Replacement and Maintenance	$361,450	-	-	$55,000	-	-	$55,000
2440 - Oaks Junction	$2,553,048	-	-	-	-	-	-
2441 - Electric Vehicle (EV) Charging	$1,976,396	$1,077,056	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$5,077,056
2442 - San Tomas Junction	$5,147,626	-	-	-	-	-	-
2443 - Laurelwood Substation	$13,750,000	-	-	-	-	-	-
2444 - Northwest Loop Capacity Upgrade	-	$1,050,000	$1,100,000	-	-	-	$2,150,000
2445 - NRS Breaker 392 Addition	$2,860,000	$1,214,000	$176,000	-	-	-	$1,390,000
2446 - Renewable Energy Microgrid	$4,325,000	-	-	-	-	-	-
2447 - Substation Control and Communication System Replacement	$275,000	$93,394	$95,396	$134,634	$139,268	$145,180	$607,872
2448 - Stender Way Junction Substation	$521	$6,936,000	$194,000	-	-	-	$7,130,000

FUNDED | PROJECTS BUDGETED COST SUMMARY

Electric Utility Project	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Five-Year CIP Total
2449 - Memorex Junction Substation	$235,213	$3,346,000	$1,009,000	-	-	-	$4,355,000
2450 - Martin Avenue Junction Substation	$162,875	$1,014,000	$5,838,000	-	-	-	$6,852,000
2451 - Freedom Circle Junction Substation	$4,024,750	-	$1,363,250	-	-	-	$1,363,250
2452 - 60KV Breaker Upgrades	$1,468,823	$4,530,000	$9,608,000	-	-	-	$14,138,000
2453 - KRS Rebuild and Replacement	$4,700,000	$5,250,000	$47,760,203	-	-	-	$53,010,203
2454 - NRS Transformer Replacement	$1,000,000	$8,115,000	$5,605,000	$280,000	-	-	$14,000,000
2455 - NRS-KRS 115kV Line	$4,342,000	-	-	$9,744,000	-	$13,014,000	$22,758,000
2456 - SRS Rebuild and Replacement	$4,700,000	$8,060,000	$50,500,203	-	-	-	$58,560,203
2499 - Electric Capital Project Management	$4,227,704	-	-	-	-	-	-
2871 - Miscellaneous Street Lighting	$147,983	-	$125,000	$125,000	$125,000	$125,000	$500,000
2874 - LED Street Lighting Retrofit	$1,711,070	-	-	-	-	-	-
2875 - Great America Street Light Replacement Project	$4,059,556	$71,455	$2,050,000	-	-	-	$2,121,455
TEMP29 - Walsh-Uranium 60kV Reconductor	-	$377,000	$2,380,000	-	-	-	$2,757,000
TEMP30 - Reconfigure Northwest & Center Loops	-	$1,830,000	-	-	-	$6,852,000	$8,682,000
TEMP31 - Grizzly Tap Line Repairs	-	$12,500,000	$12,500,000	-	-	-	$25,000,000
TEMP32 - Battery Energy Storage System	-	$1,972,479	$258,246	-	-	-	$2,230,725
Total Electric Utility Projects	**$156,053,372**	**$93,832,936**	**$184,175,278**	**$43,319,753**	**$31,988,667**	**$36,453,197**	**$389,769,831**

FUNDED | 2004 - FIBER DEVELOPMENT, DESIGN, AND EXPANSION

Project Number:	2004	**Theme / Category:**	Electric Utility
Year Initiated:	2015	**Project Manager:**	Ted Salazar
Planned Completion Year:	Ongoing	**Department:**	Electric Utility
Project Type:	Ongoing	**Fund:**	591 - Electric Utility
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Citywide		



Project Description

This project supports and maintains 152 conduit miles of underground and aerial fiber infrastructure including handholes, manholes, conduits, fiber optic cable, colocation connections, relay racks, and termination panels. City fiber infrastructure includes over 300 splice enclosures, 300 on-net service locations, and 480 fiber cables. The fiber infrastructure is used by Silicon Valley Power (SVP), five other City Departments, and Fiber Connect, which is SVP's enterprise dark fiber leasing program. Fiber Connect leases approximately 1580 dark fiber miles to over 20 Fiber Connect customers such as fiber carriers, data centers, private businesses, other public agencies, and provides make-ready work, splicing, and testing services. With the on-going development of social media, storage centers, public colocations, and cloud services, Santa Clara continues to be an active hub for fiber carriers, data centers, and commercial business fiber communication needs.

Funding Sources

Developer Contributions, Fiber Revenue, Transfers in from Storm Drain, Sewer, Water, Capital Project Funds, Electric Utility Operating Fund.

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	$4,432,119	$1,127,272	$2,164,167	$2,262,737	$2,234,599	$2,272,730	$2,297,460	**$16,791,084**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	$2,392,265	$1,127,272	$1,020,000	$1,330,000	$1,263,000	$1,261,000	$1,259,000	$9,652,537
Engineering	$4,955	-	-	-	-	-	-	$4,955
Equipment	$508,612	-	$325,000	$80,000	$82,000	$84,000	$86,000	$1,165,612
Personnel	$1,526,287	-	$819,167	$852,737	$889,599	$927,730	$952,460	$5,967,980
Total Expenditures	$4,432,119	$1,127,272	$2,164,167	$2,262,737	$2,234,599	$2,272,730	$2,297,460	**$16,791,084**

Operating Impacts			-	-	-	-	-	-

FUNDED | 2005 - NEW BUSINESS ESTIMATE WORK

Project Number:	2005	**Theme / Category:**	Electric Utility
Year Initiated:	2016	**Project Manager:**	Sachin Bajracharya
Planned Completion Year:	Ongoing	**Department:**	Electric Utility
Project Type:	Ongoing	**Fund:**	591 - Electric Utility
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Citywide		



Project Description

This project includes design and construction of new electric distribution facilities to serve new development and existing customers' requests for increased electric load. The scope involves: coordinating with customer/developer to design substructures; SVP equipment installation drawings; equipment purchase and SVP resources to install equipment.

Funding Sources

Developer Contributions, Load Development Fees, and Transfer in from Electric Utility Operating Fund

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	$29,124,604	$3,955,437	$3,784,500	$4,786,250	$4,838,500	$4,992,500	$5,145,500	**$56,627,291**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	$15,992,510	$3,955,437	$2,750,000	$3,600,000	$3,500,000	$3,500,000	$3,500,000	$36,797,947
Engineering	$1,276,061	-	-	-	-	-	-	$1,276,061
Equipment	$34,392	-	-	-	-	-	-	$34,392
Personnel	$11,821,641	-	$1,034,500	$1,186,250	$1,338,500	$1,492,500	$1,645,500	$18,518,891
Total Expenditures	$29,124,604	$3,955,437	$3,784,500	$4,786,250	$4,838,500	$4,992,500	$5,145,500	**$56,627,291**

Operating Impacts			-	-	-	-	-	-

FUNDED | 2006 - TRANSMISSION AND DISTRIBUTION CAPITAL MAINTENANCE AND BETTERMENTS

Project Number:	2006	**Theme / Category:**	Electric Utility
Year Initiated:	2015	**Project Manager:**	Sachin Bajracharya
Planned Completion Year:	Ongoing	**Department:**	Electric Utility
Project Type:	Ongoing	**Fund:**	591 - Electric Utility
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Citywide		



Project Description

This project focuses on transmission and distribution work to improve electrical distribution capacity and reliability. The identified projects include: Central Expressway (two projects) - Coronado Dr. and Lawson Lane., El Camino Real crossing at Halford Ave, and Great America Parkway crossing at the intersection of Great America Way. Each project crossing will be constructed through directional boring with five (5) 6-inch diameter PVC conduits placed in a steel casing. This work includes open trench conduit installations to connect to the existing distribution system. In addition, SVP is completing capital betterments to the electrical distribution system based on field inspections. This scheduled work includes four 12kV under crossings: two projects will cross Rodonovan Dr. near the intersection of Stevens Creek Blvd. and Stern Ave. for approximately 0.7 miles using open trench construction methods. The installation shall use information from field patrols, SVP's standard UG-1000 conduit layout of five 5-inch diameter PVC conduits, one 4-inch PVC conduit, and one 2-inch conduit. Future repairs and modifications will be identified and completed as needed based on inspections by Transmission and Distribution (T&D) field crews.

Funding Sources

Transfer in from Electric Utility Operating Fund

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	$6,661,184	$8,156,733	$2,686,408	$1,977,708	$940,622	$932,500	$932,500	**$22,287,655**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	$5,103,298	$7,906,733	$2,220,000	$1,850,000	$850,000	$850,000	$850,000	$19,630,031
Contingencies/Misc	$52,485	-	$300,000	-	-	-	-	$352,485
Engineering	$177,838	$250,000	-	-	-	-	-	$427,838
Equipment	$149,999	-	-	-	-	-	-	$149,999
Personnel	$1,108,877	-	$166,408	$127,708	$90,622	$82,500	$82,500	$1,658,615
Trs Out - CIP	$68,688	-	-	-	-	-	-	$68,688
Total Expenditures	$6,661,184	$8,156,733	$2,686,408	$1,977,708	$940,622	$932,500	$932,500	**$22,287,655**

Operating Impacts			-	-	-	-	-	-

FUNDED | 2010 - ELECTRIC YARD BUILDINGS AND GROUNDS

Project Number:	2010	**Theme / Category:**	Electric Utility
Year Initiated:	2015	**Project Manager:**	Mark Gervacio
Planned Completion Year:	Ongoing	**Department:**	Electric Utility
Project Type:	Ongoing	**Fund:**	591 - Electric Utility
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	1705 Martin Ave		



Project Description

This project is for general improvements at the Utilities Corporation Yard. Buildings at this site were constructed in the late 1960's. Planned improvements include: new women's restroom including fire alarm modifications, yard gate improvements, HVAC system, and facility assessment of buildings occupied by SVP and Water and Sewer personnel. The new restroom will be Americans with Disabilities Act (ADA) compliant, equipped with several stalls/wash basins, and include upgrades to the fire alarm. Replacement yard gates are expected to be more robust to minimize downtime due to operation failures and the replacement personnel gates will be self-closing to optimize the yard perimeter security. A facility assessment aims to provide a blueprint on how to best optimize the corporation yard and outline future upgrades. The assessment will evaluate structural, mechanical, and fire/safety build of the existing Utility Field Service Center and conduct a space needs analysis for SVP Operations personnel in the Corporation Yard. SVP facilities covered by this assessment include the Utility Field Service building and the areas occupied by the Utility Operations Division. It also includes a new emergency standby generator and miscellaneous improvements at the Utilities Corporation Yard at 1701 Martin Avenue which serves SVP and the Water & Sewer Utilities. The generator replacement (Gen ID# 2415) is part of the Citywide Generator Replacement Project - Phase 3 (CIP # 6158). This generator replacement is critical to support SVP and Water & Sewer Utilities SCADA Systems. Funding for that project will be shared equally with the Water & Sewer Utilities.

Funding Sources

Transfers in from Electric Utility Operating Fund, and Water & Sewer Utilities

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	$163,317	$1,351,488	$1,005,624	$566,000	$359,000	$300,000	-	**$3,745,429**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	$62,646	$1,299,188	$796,000	$514,000	$300,000	$300,000	-	$3,271,834
Contingencies/Misc	-	$52,300	$134,000	$22,000	-	-	-	$208,300
Engineering/Equipment	$69,677	-	-	-	$59,000	-	-	$128,677
Personnel	$30,994	-	$75,624	$30,000	-	-	-	$136,618
Total Expenditures	$163,317	$1,351,488	$1,005,624	$566,000	$359,000	$300,000	-	**$3,745,429**

Operating Impacts			-	-	-	-	-	-

FUNDED | 2119 - GENERATION CAPITAL MAINTENANCE AND BETTERMENTS

Project Number:	2119	**Theme / Category:**	Electric Utility
Year Initiated:	2009	**Project Manager:**	Nick Van Haeften
Planned Completion Year:	Ongoing	**Department:**	Electric Utility
Project Type:	Ongoing	**Fund:**	591 - Electric Utility
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Santa Clara Owned Generation Facilities		



Project Description

This project includes design and construction of modifications and improvements to electric generation facilities owned by the City. SVP owns and operates three (3) facilities located in the city including Donald Von Raesfeld Power Plant (DVR), Cogeneration Plant (Cogen), and Gianera Generating Station (Gianera). SVP also owns and manages numerous remote properties. Activities included in this project consist of upgrades, major maintenance, and facility work. Upcoming major work includes completion of major outage work at the Grizzly Hydroelectric plant, installation and tuning of a new selective catalytic converter and ammonia injection grid for DVR, structural retrofits to DVR's cooling tower, and process improvements to the closed-cycle cooling system.

Funding Sources

Transfer in from Electric Utility Operating Fund

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	$16,005,424	$1,995,985	$1,200,000	$2,100,000	$1,500,000	$1,500,000	$1,500,000	**$25,801,409**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	$14,733,525	$1,995,985	$1,200,000	$2,100,000	$1,500,000	$1,500,000	$1,500,000	$24,529,510
Engineering	$294,519	-	-	-	-	-	-	$294,519
Equipment	$938,012	-	-	-	-	-	-	$938,012
Personnel	$36,434	-	-	-	-	-	-	$36,434
Srvc From Other Funds-Alloc OH	$2,935	-	-	-	-	-	-	$2,935
Total Expenditures	$16,005,424	$1,995,985	$1,200,000	$2,100,000	$1,500,000	$1,500,000	$1,500,000	**$25,801,409**
Operating Impacts			-	-	-	-	-	-

FUNDED | 2124 - TRANSMISSION SYSTEM REINFORCEMENTS

Project Number:	2124	**Theme / Category:**	Electric Utility
Year Initiated:	2020	**Project Manager:**	Jeevan Valath
Planned Completion Year:	FY 2022/23	**Department:**	Electric Utility
Project Type:	Distinct	**Fund:**	591 - Electric Utility
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Citywide		



Project Description

This project includes design and construction of modifications to the 60kV transmission system as required to meet forecasted customer load increases and maintain reliability and operational flexibility. The South Loop Reconstruction Project will fall under this project and is expected to be completed in 2022. The South Loop Reconstruction Project involves building new and modifying existing transmission lines to transfer electrical load and increases capacity in areas where electrical demand is growing.

Funding Sources

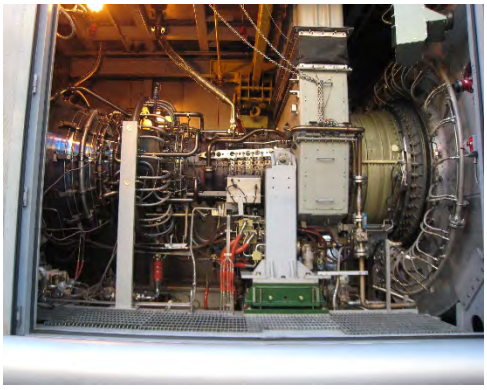
Developer Contributions, Load Development Fees, Transfer in from Electric Utility Operating Fund

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	$8,224,608	$26,070,924	$22,035	-	-	-	-	**$34,317,567**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	$3,902,185	$26,070,924	-	-	-	-	-	$29,973,109
Engineering	$1,189,159	-	-	-	-	-	-	$1,189,159
Equipment	$2,058,546	-	-	-	-	-	-	$2,058,546
Land	$957,592	-	-	-	-	-	-	$957,592
Personnel	$117,126	-	$22,035	-	-	-	-	$139,161
Total Expenditures	$8,224,608	$26,070,924	$22,035	-	-	-	-	**$34,317,567**
Operating Impacts			-	-	-	-	-	-

FUNDED | 2127 - MAJOR ENGINE OVERHAUL AND REPAIR

Project Number:	2127	**Theme / Category:**	Electric Utility
Year Initiated:	2008	**Project Manager:**	James Brooks
Planned Completion Year:	Ongoing	**Department:**	Electric Utility
Project Type:	Ongoing	**Fund:**	591 - Electric Utility
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Santa Clara Owned Generating Facilities		



Project Description

SVP owns and operates three combustion turbine generating facilities in the City including Donald Von Raesfeld Power Plant (DVR), Cogeneration Plant (Cogen), and Gianera Generating Station (Gianera), and multiple remote facilities. SVP uses a time and condition-based maintenance philosophy to ensure these assets are dependable and available when called upon. Maintenance activities follow Original Equipment Manufacturer (OEM) recommendations and best utility practices. Repairs can include turbine and generator inspections; and overhauls based on hours of operation, time in service, number of starts per engine, and condition-based assessments.

Funding Sources

Transfer in from Electric Utility Operating Fund

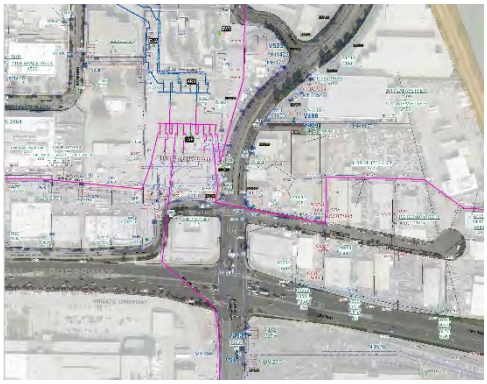
Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	$39,972,499	$13,974,431	$3,400,000	$205,000	$2,855,000	$4,700,000	$4,251,000	**$69,357,930**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	$34,985,938	$13,974,431	$3,400,000	$205,000	$2,855,000	$4,700,000	$4,251,000	$64,371,369
Equipment	$4,940,875	-	-	-	-	-	-	$4,940,875
Personnel	$45,686	-	-	-	-	-	-	$45,686
Total Expenditures	$39,972,499	$13,974,431	$3,400,000	$205,000	$2,855,000	$4,700,000	$4,251,000	**$69,357,930**

Operating Impacts			-	-	-	-	-	-

FUNDED | 2395 - OPERATIONS AND PLANNING TECHNOLOGY

Project Number:	2395	**Theme / Category:**	Electric Utility
Year Initiated:	2006	**Project Manager:**	Sachin Bajracharya
Planned Completion Year:	Ongoing	**Department:**	Electric Utility
Project Type:	Ongoing	**Fund:**	591 - Electric Utility
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Citywide		



Project Description

This project includes implementation and upgrades to technology solutions for operations and planning including: Work Management System (WMS), Automated Utility Design (AUD), Geographic Information Systems (GIS) updates, Advanced Metering Infrastructure (AMI) analytics software, and DEW/ISM SVP Automated Circuit Build. The WMS will be used to track work orders, maintenance activities, commercial construction, and facilitate communication across all groups. Additionally, use of the WMS will assist with long-term financial planning by forecasting the utility's infrastructure needs including identifying aging infrastructure and providing maintenance and repair schedules in accordance with useful life. The AUD will integrate with multiple existing applications, providing up-to-date pricing for customer work orders. The GIS version currently used by SVP is no longer supported by the software vendor. SVP proposes to implement a current version for support and the ability to use the latest software integrations. The implementation of AMI analytics software uses AMI meter data to enable predictive analytics which leads to the identification and repair/replacement of overloaded assets prior to failure. The DEW/ISM software package is in need of update and will automate some distribution design analysis along with the extraction of 15 min. interval meter data.

Funding Sources

Transfer in from Electric Utility Operating Fund

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	$5,764,184	$1,986,981	$985,000	$225,000	-	-	-	**$8,961,165**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	$85,023	$1,986,981	-	-	-	-	-	$2,072,004
Contingencies/Misc	-	-	$250,000	$75,000	-	-	-	$325,000
Engineering	$4,373,468	-	$600,000	$150,000	-	-	-	$5,123,468
Equipment	$87,727	-	$135,000	-	-	-	-	$222,727
Personnel	$1,217,965	-	-	-	-	-	-	$1,217,965
Total Expenditures	$5,764,184	$1,986,981	$985,000	$225,000	-	-	-	**$8,961,165**
Operating Impacts			-	-	-	-	-	-

FUNDED | 2398 - CLEAN ENERGY AND CARBON REDUCTION

Project Number:	2398	**Theme / Category:**	Electric Utility
Year Initiated:	2020	**Project Manager:**	Erica van Dyck
Planned Completion Year:	FY 2022/23	**Department:**	Electric Utility
Project Type:	Distinct	**Fund:**	591 - Electric Utility
Strategic Pillar	07 - Promote Sustainability and Environmental Protection		
Location	1705 Martin Ave		



Project Description

This project will demonstrate the use-case for lithium-ion batteries as a longer-duration uninterruptible power supply that is instantaneous and reliable, delaying the use of diesel generators as backup power. It will explore the economic viability and flexibility of a 2 megawatt/4 megawatt hour battery energy storage system (BESS) that can be simultaneously dispatched at a 2 megawatt capacity to support critical loads during a power quality event or outage. The project combines multiple use storage applications to reduce the operational time and need of diesel generation, optimize greenhouse gas emissions reductions through the increased use of renewable energy on the grid to charge the battery, and reduce the need for natural gas generation dispatch during the evening peak demand hours through the cycling of a fully dispatchable battery.

Funding Sources

Transfers in from Electric Utility Operating Grant Trust Fund of Public Benefit and Greenhouse Gas revenue

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	$490,885	$2,846,351	$1,732,669	-	-	-	-	**$5,069,905**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	$303,861	$2,846,351	$974,669	-	-	-	-	$4,124,881
Engineering	$159,921	-	-	-	-	-	-	$159,921
Equipment	-	-	$758,000	-	-	-	-	$758,000
Personnel	$27,103	-	-	-	-	-	-	$27,103
Total Expenditures	$490,885	$2,846,351	$1,732,669	-	-	-	-	**$5,069,905**

Operating Impacts			-	-	-	-	-	-

FUNDED | 2410 - SYSTEM CAPACITY EXPANSION

Project Number:	2410	**Theme / Category:**	Electric Utility
Year Initiated:	2014	**Project Manager:**	Albert Saenz
Planned Completion Year:	Ongoing	**Department:**	Electric Utility
Project Type:	Ongoing	**Fund:**	591 - Electric Utility
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Citywide		



Project Description

The project includes an ongoing impact study of SVP's transmission system. The purpose of this study is to outline future development or improvements needed in order to maintain electric service reliability with consideration of replacements of end-of-life infrastructure and significant load growth as a result of proposed data center additions, residential, and commercial growth. It also includes a system interconnection study to evaluate required customer interconnections.

Funding Sources

Developer Contributions, Transfer in from Electric Utility Operating Fund

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	$1,328,581	$2,200,000	$868,637	$947,536	$1,015,264	$1,072,138	$1,142,342	**$8,574,498**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	$572,252	-	-	-	-	-	-	$572,252
Engineering	$241,877	$2,200,000	$375,000	$375,000	$375,000	$375,000	$375,000	$4,316,877
Equipment	$377,526	-	-	-	-	-	-	$377,526
Personnel	$136,925	-	$493,637	$572,536	$640,264	$697,138	$767,342	$3,307,842
Total Expenditures	$1,328,581	$2,200,000	$868,637	$947,536	$1,015,264	$1,072,138	$1,142,342	**$8,574,498**

Operating Impacts			-	-	-	-	-	-

FUNDED | 2418 - ESPERANCA SUBSTATION

Project Number:	2418	**Theme / Category:**	Electric Utility
Year Initiated:	2020	**Project Manager:**	Joseph Bruzzone
Planned Completion Year:	FY 2025/26	**Department:**	Electric Utility
Project Type:	Distinct	**Fund:**	591 - Electric Utility
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	4952 Bill Walsh Way		



Project Description

This project includes design and construction of a 12kV distribution substation in Silicon Valley Power's (SVP's) existing Northern Receiving Station (NRS) including a three bank substation with 21 distribution feeders. The substation will serve the Related Santa Clara project that includes commercial and mixed-use development. Report to Council 19-1355 provides the agreement between Related Santa Clara and the City that includes additional details for this project. The City will procure a control building, circuit breakers, switchgear and three substation transformers. Upon completion, SVP will own and operate this substation.

Funding Sources

Developer Contributions, Transfer in from Electric Utility Operating Fund

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	$378,456	$1,725,606	$14,322,000	$12,484,526	-	-	-	**$28,910,588**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	-	$1,725,606	-	$9,250,000	-	-	-	$10,975,606
Contingencies/Misc	-	-	$2,221,000	$1,850,000	-	-	-	$4,071,000
Engineering	$370,508	-	$995,000	$1,205,000	-	-	-	$2,570,508
Equipment	-	-	$11,106,000	-	-	-	-	$11,106,000
Personnel	$7,948	-	-	$179,526	-	-	-	$187,474
Total Expenditures	$378,456	$1,725,606	$14,322,000	$12,484,526	-	-	-	**$28,910,588**

Operating Impacts			-	-	-	-	-	-

FUNDED | 2424 - SUBSTATION PHYSICAL SECURITY IMPROVEMENTS

Project Number:	2424	**Theme / Category:**	Electric Utility
Year Initiated:	2020	**Project Manager:**	Billy Quach
Planned Completion Year:	FY 2024/25	**Department:**	Electric Utility
Project Type:	Distinct	**Fund:**	591 - Electric Utility
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Citywide		



Project Description

The City Council has adopted the Utility Security Plan for Silicon Valley Power that has been completed consistent with the industry standard set by the California Public Utilities Decision D.19-01-018. In this study, SVP evaluated all distribution-level facilities in its service territory that are subject to its control to determine if any facility met the definition of a "Covered Distribution Facility" as well as additional facilities elected by SVP for assessment. SVP performed an evaluation of the potential risks associated with a successful physical attack on a Covered Distribution Facility, and considered whether existing grid resiliency, back-up generation, and/or physical security measures appropriately mitigate identified risks. SVP documented the results of the identification process, risk assessment, and mitigation plan development which was reviewed by the Santa Clara Police Department (SCPD), for Independent Review and by the Protective Security Advisor (PSA) for the Cybersecurity and Infrastructure Security Agency (CISA) within the US Department of Homeland Security (DHS) SVP as a Qualified Authority.

Funding Sources

Transfer in from Electric Utility Operating Fund

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	$61,571	$693,991	$32,512	$33,223	$35,134	-	-	**$856,431**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	-	$693,991	-	-	-	-	-	$693,991
Engineering	$36,748	-	-	-	-	-	-	$36,748
Personnel	$24,823	-	$32,512	$33,223	$35,134	-	-	$125,692
Total Expenditures	$61,571	$693,991	$32,512	$33,223	$35,134	-	-	**$856,431**
Operating Impacts			-	-	-	-	-	-

FUNDED | 2430 - NORTH RECEIVING STATION (NRS) 230KV SPARE TRANSFORMER

Project Number:	2430	**Theme / Category:**	Electric Utility
Year Initiated:	2022	**Project Manager:**	Tu Hu
Planned Completion Year:	FY 2023/24	**Department:**	Electric Utility
Project Type:	Distinct	**Fund:**	591 - Electric Utility
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	4952 Bill Walsh Way		



Project Description

This project includes design and construction of an additional 230kV/115kV transformer and necessary equipment (230kV and 115kV breakers and bays) at the Northern Receiving Station (NRS). This expansion is required to meet the North American Electric Reliability Corporation (NERC) spare equipment strategy. NERC requires that a utility's spare equipment strategy addresses the unavailability of major transmission equipment (such as a transformer) due to long lead times for repair/replacement and studies the impact of this possible unavailability on system performance. This project not only meets NERC spare equipment requirement but also continues serving SVP's customer load reliably in case of equipment failure. Currently, SVP has one 230/115kV transformer T2 in NRS.

Funding Sources

Transfer in from Electric Utility Operating Fund

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	-	$800,000	$1,200,000	$15,000,000	-	-	-	**$17,000,000**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	-	-	-	$4,750,000	-	-	-	$4,750,000
Contingencies/Misc	-	-	-	$3,293,000	-	-	-	$3,293,000
Engineering	-	$800,000	$1,200,000	$419,000	-	-	-	$2,419,000
Equipment	-	-	-	$6,538,000	-	-	-	$6,538,000
Personnel	-	-	-	-	-	-	-	-
Total Expenditures	-	$800,000	$1,200,000	$15,000,000	-	-	-	**$17,000,000**

Operating Impacts			-	-	-	-	-	-

FUNDED | 2431 - HOMESTEAD SUBSTATION REBUILD

Project Number:	2431	**Theme / Category:**	Electric Utility
Year Initiated:	2021	**Project Manager:**	Kevin Keating
Planned Completion Year:	FY 2028/29	**Department:**	Electric Utility
Project Type:	Distinct	**Fund:**	591 - Electric Utility
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	2831 Homestead Rd		



Project Description

Homestead Substation rebuild project includes replacement of 60 KV bus work, breakers, metal clad switchgear with new 12 KV switchgear, and transformers at Homestead Substation. Existing equipment is over 45 years old and is at its end of useful life with spare parts that are hard to find and may need to be custom built. Costs includes design, procurement, construction, inspection, and testing associated with the project.

Funding Sources

Transfer in from Electric Utility Operating Fund

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	$4,421	$1,501,937	-	-	$18,035,000	$14,954,531	$48,215	**$34,544,104**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	-	$1,501,937	-	-	-	$12,876,000	-	$14,377,937
Contingencies/Misc	-	-	-	-	$2,360,000	$1,930,000	-	$4,290,000
Engineering	$2,844	-	-	-	-	-	-	$2,844
Equipment	-	-	-	-	$15,675,000	-	-	$15,675,000
Personnel	$1,577	-	-	-	-	$148,531	$48,215	$198,323
Total Expenditures	$4,421	$1,501,937	-	-	$18,035,000	$14,954,531	$48,215	**$34,544,104**

Operating Impacts			-	-	-	-	-	-

FUNDED | 2434 - REPLACE BALANCE OF PLANT CONTROL SYSTEM (DCS)

Project Number:	2434	**Theme / Category:**	Electric Utility
Year Initiated:	2021	**Project Manager:**	Alex Price
Planned Completion Year:	FY 2024/25	**Department:**	Electric Utility
Project Type:	Distinct	**Fund:**	591 - Electric Utility
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	850 Duane Ave		



Project Description

This project upgrades and replaces the Distributed Control Systems (DCS) and protection relays. A DCS is a computerized control system that contains autonomous controllers and remote instrumentation to centralize plant operations. There are 3 replacements planned at Don Von Raesfeld (DVR) power plant including the gas compressor, chillers, and water treatment control systems. Automatic voltage regulators (AVRs), which stabilize voltage levels within each generator at variable loads, are part of the DCS. AVR upgrades are planned at the Gianera power plant to address obsolete and failing technology. The protection relays are an integral part of the power plant equipment protection and grid protection. The relays share inputs and work in conjunction with the AVR and other DCS components.

Funding Sources

Transfer in from Electric Utility Operating Fund

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	$2,187,767	$500,217	$2,268,000	$2,025,000	$168,000	-	-	**$7,148,984**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	$1,212,629	$500,217	$2,100,000	$1,700,000	-	-	-	$5,512,846
Engineering	$500,000	-	-	-	-	-	-	$500,000
Equipment	$473,260	-	-	-	-	-	-	$473,260
Personnel	$1,878	-	$168,000	$325,000	$168,000	-	-	$662,878
Total Expenditures	$2,187,767	$500,217	$2,268,000	$2,025,000	$168,000	-	-	**$7,148,984**

Operating Impacts			-	-	-	-	-	-

FUNDED | 2437 - VALVE REPLACEMENT AND REPAIR

Project Number:	2437	**Theme / Category:**	Electric Utility
Year Initiated:	2020	**Project Manager:**	Alex Price
Planned Completion Year:	FY 2023/24	**Department:**	Electric Utility
Project Type:	Distinct	**Fund:**	591 - Electric Utility
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	850 Duane Ave		



Project Description

This project includes the replacement and repair of aging/failing valves. Although it does not operate continuously, the turbine bypass system, when required to operate, needs to be fast and reliable. The percentage of total steam handled by the turbine bypass system depends on plant design philosophy. Capacity usually ranges between 30% up to 100% of the maximum continuous rating (MCR) boiler steam flow.

Funding Sources

Transfer in from Electric Utility Operating Fund

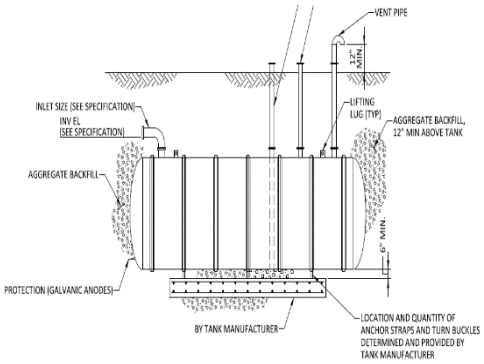
Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	$276,172	$323,828	$725,000	-	-	-	-	**$1,325,000**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	$276,172	-	-	-	-	-	-	$276,172
Engineering	-	$323,828	-	-	-	-	-	$323,828
Equipment	-	-	$725,000	-	-	-	-	$725,000
Total Expenditures	$276,172	$323,828	$725,000	-	-	-	-	**$1,325,000**

Operating Impacts			-	-	-	-	-	-

FUNDED | 2438 - UNDERGROUND/ABOVE GROUND TANK REPLACEMENT AND MAINTENANCE

Project Number:	2438	**Theme / Category:**	Electric Utility
Year Initiated:	2019	**Project Manager:**	Alex Price
Planned Completion Year:	FY 2024/25	**Department:**	Electric Utility
Project Type:	Distinct	**Fund:**	591 - Electric Utility
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	850 Duane Ave		



Project Description

This project will replace and maintain underground and above ground tanks. Work includes engineering, environmental impact review, costs of repair or replacement, and contractor supervision.

Funding Sources

Transfer in from Electric Utility Operating Fund

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	$13,550	$361,450	-	-	$55,000	-	-	**$430,000**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	-	-	-	-	$55,000	-	-	$55,000
Engineering	$13,550	$361,450	-	-	-	-	-	$375,000
Total Expenditures	$13,550	$361,450	-	-	$55,000	-	-	**$430,000**
Operating Impacts			-	-	-	-	-	-

FUNDED | 2441 - ELECTRIC VEHICLE (EV) CHARGING

Project Number:	2441	**Theme / Category:**	Electric Utility
Year Initiated:	2019	**Project Manager:**	Truong Dang
Planned Completion Year:	FY 2029/30	**Department:**	Electric Utility
Project Type:	Distinct	**Fund:**	591 - Electric Utility
Strategic Pillar	07 - Promote Sustainability and Environmental Protection		
Location	Citywide		



Project Description

This project includes design and construction of Electric Vehicle (EV) charging infrastructure to support the City of Santa Clara's conversion to clean transportation. In order to build the infrastructure to support clean transportation, SVP will need to determine current and future infrastructure needs for fleet, employee, and public charging. This project will include installation of up to 300 new EV charging stations throughout the City of Santa Clara over the next five years. This project will be used for future installations to meet California standards.

Funding Sources

Greenhouse Gas revenue, Low Carbon Fuel Standard Revenue

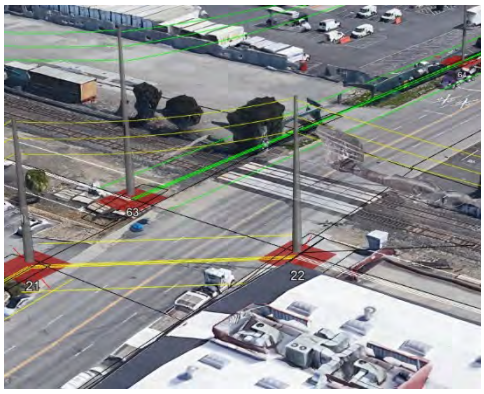
Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	$537,099	$1,976,396	$1,077,056	$1,000,000	$1,000,000	$1,000,000	$1,000,000	**$7,590,551**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	$159,832	$1,576,396	$600,000	$600,000	$600,000	$600,000	$600,000	$4,736,228
Contingencies/Misc	-	$60,000	$166,396	$166,396	$166,396	$166,396	$166,396	$891,980
Engineering	$48,258	$100,000	$200,000	$200,000	$200,000	$200,000	$200,000	$1,148,258
Equipment	$194,269	$240,000	$33,604	$33,604	$33,604	$33,604	$33,604	$602,289
Personnel	$134,741	-	$77,056	-	-	-	-	$211,797
Total Expenditures	$537,099	$1,976,396	$1,077,056	$1,000,000	$1,000,000	$1,000,000	$1,000,000	**$7,590,551**

Operating Impacts			$90,000	$120,000	$150,000	$180,000	$210,000	**$750,000**

FUNDED | 2444 - NORTHWEST LOOP CAPACITY UPGRADE

Project Number:	2444	**Theme / Category:**	Electric Utility
Year Initiated:	2022	**Project Manager:**	Tu Hu
Planned Completion Year:	FY 2024/25	**Department:**	Electric Utility
Project Type:	Distinct	**Fund:**	591 - Electric Utility
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	4952 Bill Walsh Way to 2929 Mission College Blvd		



Project Description

This project will increase the capacity at the Northwest loop. A new data center is being constructed with an anticipated maximum energy demand of 99MVA. A 60kV electric service was requested for this site through a 60kV single customer substation (San Tomas Junction). To meet this demand, the Northwest loop has 50 MVA of available capacity (July 2019) and that loop needs to be upgraded to provide an additional 49 MVA of capacity for the new data center. To meet this need, it is necessary to reconductor approximately 2.62 miles of an overhead 60kV line from 954 AAC to 715.5 ACCR conductor and will add approximately 137 MW of capacity to the Northwest loop.

Funding Sources

Developer Contributions, Transfer in from Electric Utility Operating Fund

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	-	-	$1,050,000	$1,100,000	-	-	-	**$2,150,000**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	-	-	-	$796,000	-	-	-	$796,000
Contingencies/Misc	-	-	$222,000	$278,000	-	-	-	$500,000
Engineering	-	-	$241,000	$26,000	-	-	-	$267,000
Equipment	-	-	$587,000	-	-	-	-	$587,000
Total Expenditures	-	-	$1,050,000	$1,100,000	-	-	-	**$2,150,000**

Operating Impacts			-	-	-	-	-	-

FUNDED | 2445 - NRS BREAKER 392 ADDITION

Project Number:	2445	**Theme / Category:**	Electric Utility
Year Initiated:	2020	**Project Manager:**	Tu Hu
Planned Completion Year:	FY 2024/25	**Department:**	Electric Utility
Project Type:	Distinct	**Fund:**	591 - Electric Utility
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	4952 Bill Walsh Way		



Project Description

This project will install new 115kV bus structures and related bus switches and breakers at the Northern Receiving Station (NRS). This includes procuring and installing new Breaker 392 and related control panels in the NRS control building with new relays and panels in accordance with current SVP specifications.

Funding Sources

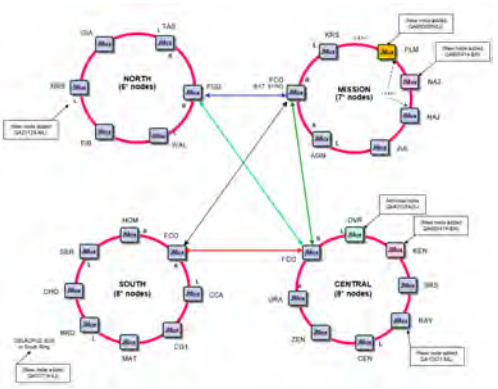
Transfer in from Electric Utility Operating Fund

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	-	$2,860,000	$1,214,000	$176,000	-	-	-	**$4,250,000**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	-	$1,949,000	$628,000	-	-	-	-	$2,577,000
Contingencies/Misc	-	$386,000	$586,000	$30,000	-	-	-	$1,002,000
Engineering	-	$150,000	-	$146,000	-	-	-	$296,000
Equipment	-	$375,000	-	-	-	-	-	$375,000
Personnel	-	-	-	-	-	-	-	-
Total Expenditures	-	$2,860,000	$1,214,000	$176,000	-	-	-	**$4,250,000**
Operating Impacts			-	-	-	-	-	-

FUNDED | 2447 - SUBSTATION CONTROL AND COMMUNICATION SYSTEM REPLACEMENT

Project Number:	2447	**Theme / Category:**	Electric Utility
Year Initiated:	2021	**Project Manager:**	Son Le
Planned Completion Year:	FY 2026/27	**Department:**	Electric Utility
Project Type:	Distinct	**Fund:**	591 - Electric Utility
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	1701 Martin Ave		



Project Description

This project includes the assessment, planning, and implementation for a new control and communication system replacing the General Electric (GE) JungleMUX (JMUX) Synchronous Optical Networking (SONET) Multiplexer. The JUMX is used for several services to SVP facilities including video surveillance, phone systems, badge readers, electrical protection systems, Supervisory Control and Data Acquisition (SCADA) system, Advanced Metering Infrastructure (AMI), Remote Terminal Unit (RTU), and Power Quality (PQ) system. The existing system has been in production for over 20 years and the manufacturer, GE, no longer supports some system hardware or can provide replacement parts.

Funding Sources

Transfer in from Electric Utility Operating Fund

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	-	$275,000	$93,394	$95,396	$134,634	$139,268	$145,180	**$882,872**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	-	$255,000	-	-	-	-	-	$255,000
Contingencies/Misc	-	$20,000	-	-	-	-	-	$20,000
Engineering	-	-	-	-	-	-	-	-
Personnel	-	-	$93,394	$95,396	$134,634	$139,268	$145,180	$607,872
Total Expenditures	-	$275,000	$93,394	$95,396	$134,634	$139,268	$145,180	**$882,872**

Operating Impacts			-	-	-	-	-	-

FUNDED | 2448 - STENDER WAY JUNCTION SUBSTATION

Project Number:	2448	**Theme / Category:**	Electric Utility
Year Initiated:	2020	**Project Manager:**	Kevin Keating
Planned Completion Year:	FY 2024/25	**Department:**	Electric Utility
Project Type:	Distinct	**Fund:**	591 - Electric Utility
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	2905 Stender Way		



Project Description

A customer is requesting a new data center that will require a new substation. SVP was requested to provide electric service to the site through a 60kV single customer substation. The requested maximum capacity from this junction facility is 49MVA. Upon completion, SVP shall own, operate, and maintain all City-owned Substation Facilities and Transmission Facilities, except for any portion of such facilities that are located downstream of the Customer's point of connection.

Funding Sources

Developer Contributions

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	$132,464	$521	$6,936,000	$194,000	-	-	-	**$7,262,985**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	-	$521	$5,323,000	$194,000	-	-	-	$5,517,521
Contingencies/Misc	-	-	$434,000	-	-	-	-	$434,000
Engineering	$129,661	-	$1,179,000	-	-	-	-	$1,308,661
Personnel	$2,803	-	-	-	-	-	-	$2,803
Total Expenditures	$132,464	$521	$6,936,000	$194,000	-	-	-	**$7,262,985**

Operating Impacts			-	-	-	-	-	-

FUNDED | 2449 - MEMOREX JUNCTION SUBSTATION

Project Number:	2449	**Theme / Category:**	Electric Utility
Year Initiated:	2020	**Project Manager:**	Joseph Bruzzone
Planned Completion Year:	FY 2024/25	**Department:**	Electric Utility
Project Type:	Distinct	**Fund:**	591 - Electric Utility
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	1100 Di Giulio Ave		



Project Description

A customer is requesting a new data center that will require a new substation. SVP was requested to provide electric service to the site through a 60kV single customer substation. The requested maximum capacity from this Junction facility is 89MVA. Upon completion, SVP shall own, operate, and maintain all City-owned Substation Facilities and Transmission Facilities, except for any portion of such facilities that are located downstream of the Customer's point of connection.

Funding Sources

Developer Contributions

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	$16,078	$235,213	$3,346,000	$1,009,000	-	-	-	**$4,606,291**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	-	$235,213	$3,346,000	-	-	-	-	$3,581,213
Engineering	-	-	-	$1,009,000	-	-	-	$1,009,000
Land	-	-	-	-	-	-	-	-
Personnel	$16,078	-	-	-	-	-	-	$16,078
Total Expenditures	$16,078	$235,213	$3,346,000	$1,009,000	-	-	-	**$4,606,291**

Operating Impacts			-	-	-	-	-	-

FUNDED | 2450 - MARTIN AVENUE JUNCTION SUBSTATION

Project Number:	2450	**Theme / Category:**	Electric Utility
Year Initiated:	2021	**Project Manager:**	Kevin Keating
Planned Completion Year:	FY 2024/25	**Department:**	Electric Utility
Project Type:	Distinct	**Fund:**	591 - Electric Utility
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	543 Martin Ave		



Project Description

A customer is requesting a new data center that will require a new substation. SVP was requested to provide electric service to the site through a 60kV single customer substation. The requested maximum capacity from this Junction facility is 97MVA. Upon completion, SVP shall own, operate, and maintain all City-owned Substation Facilities and Transmission Facilities, except for any portion of such facilities that are located downstream of the Customer's point of connection.

Funding Sources Developer Contributions

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	-	$162,875	$1,014,000	$5,838,000	-	-	-	**$7,014,875**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	-	$162,875	-	$3,665,000	-	-	-	$3,827,875
Contingencies/Misc	-	-	$102,000	$994,000	-	-	-	$1,096,000
Engineering	-	-	$505,000	$1,179,000	-	-	-	$1,684,000
Equipment	-	-	$407,000	-	-	-	-	$407,000
Personnel	-	-	-	-	-	-	-	-
Total Expenditures	-	$162,875	$1,014,000	$5,838,000	-	-	-	**$7,014,875**
Operating Impacts			-	-	-	-	-	-

FUNDED | 2451 - FREEDOM CIRCLE JUNCTION SUBSTATION

Project Number:	2451	**Theme / Category:**	Electric Utility
Year Initiated:	2021	**Project Manager:**	Billy Quach
Planned Completion Year:	FY 2023/24	**Department:**	Electric Utility
Project Type:	Distinct	**Fund:**	591 - Electric Utility
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		



Location	2805 Mission College Blvd
Project Description	A customer is requesting a new data center that will require a new substation. SVP was requested to provide electric service to the site through a 60kV single customer substation. The requested maximum capacity from this junction facility to customer is 80MVA. Upon completion, SVP shall own, operate, and maintain all City-owned Substation Facilities and Transmission Facilities, except for any portion of such facilities that are located downstream of the Customer's point of connection.
Funding Sources	Developer Contributions

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	$13,212	$4,024,750	-	$1,363,250	-	-	-	**$5,401,212**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	-	$4,024,750	-	-	-	-	-	$4,024,750
Contingencies/Misc	-	-	-	$544,250	-	-	-	$544,250
Engineering	-	-	-	$819,000	-	-	-	$819,000
Personnel	$13,212	-	-	-	-	-	-	$13,212
Total Expenditures	$13,212	$4,024,750	-	$1,363,250	-	-	-	**$5,401,212**

Operating Impacts			-	-	-	-	-	-

FUNDED | 2452 - 60KV BREAKER UPGRADES

Project Number:	2452	**Theme / Category:**	Electric Utility
Year Initiated:	2022	**Project Manager:**	Tu Hu
Planned Completion Year:	FY 2024/25	**Department:**	Electric Utility
Project Type:	Distinct	**Fund:**	591 - Electric Utility
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	1205 Space Park Dr.; 2970 Lafayette St.		



Project Description

This project includes replacement of several 60kV breakers for two transmission loops including 2,000 Amp breakers at Kifer Receiving Station (KRS) and Scott Receiving Station (SRS) as well as 3,000 Amp breakers and short-circuit mitigation. There are a total of 4 breakers (2 at SRS and 2 at KRS) and the possible addition of bus tie breakers at each facility.

Additional breaker replacements are scheduled at the Fiberglass Substation that will be upgraded from 2,000 Amp to 3,000 Amp. This site includes a total of (4) 60kV breakers in addition to (8) disconnect switches that will need to be replaced and an evaluation of the main bus and jumpers.

Funding Sources

Load Development Fees, Transfer in from Electric Utility Operating Fund

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	-	$1,468,823	$4,530,000	$9,608,000	-	-	-	**$15,606,823**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	-	-	$2,346,000	$6,769,000	-	-	-	$9,115,000
Contingencies/Misc	-	$333,834	$628,000	$717,000	-	-	-	$1,678,834
Engineering	-	$705,801	-	$681,000	-	-	-	$1,386,801
Equipment	-	$429,188	$1,556,000	$1,441,000	-	-	-	$3,426,188
Personnel	-	-	-	-	-	-	-	-
Total Expenditures	-	$1,468,823	$4,530,000	$9,608,000	-	-	-	**$15,606,823**

Operating Impacts			-	-	-	-	-	-

FUNDED | 2453 - KRS REBUILD AND REPLACEMENT

Project Number:	2453	**Theme / Category:**	Electric Utility
Year Initiated:	2022	**Project Manager:**	Tu Hu
Planned Completion Year:	FY 2024/25	**Department:**	Electric Utility
Project Type:	Distinct	**Fund:**	591 - Electric Utility
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	2970 Lafayette St		



Project Description

The Kifer Receiving Station (KRS) was first constructed in 1975 and has reached the end of its useful life with no remaining book value after depreciation. KRS has a name plate capacity of 372MVA and will be upgraded to 600MVA. This project is to replace KRS with a Gas Insulated Substation (GIS) within the existing site and will include the installation of two 300 MVA 115/60kV power transformers. Cabling will be relocated for the existing 115kV incoming (NRS-FMC-KRS, NEW- KRS, KRS-DUA) transmission lines to new GIS substation, and existing 60kV Lines (South, Center, NE, and East Loop). Other work includes razing the existing receiving station after the new one is in service and building a new warehouse in the resulting field. Capacity for this site will be designed for up to 4 power transformers and will include a breaker and half bus arrangement.

Funding Sources

Load Development Fees, Debt Financing, Transfer in from Electric Utility Operating Fund

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	-	$4,700,000	$5,250,000	$47,760,203	-	-	-	**$57,710,203**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	-	-	-	$5,849,000	-	-	-	$5,849,000
Contingencies/Misc	-	$1,880,396	$159,000	$4,008,000	-	-	-	$6,047,396
Engineering	-	$2,819,604	$1,477,000	$5,364,000	-	-	-	$9,660,604
Equipment	-	-	$3,614,000	$32,529,000	-	-	-	$36,143,000
Personnel	-	-	-	$10,203	-	-	-	$10,203
Total Expenditures	-	$4,700,000	$5,250,000	$47,760,203	-	-	-	**$57,710,203**

Operating Impacts			-	-	-	-	-	-

FUNDED | 2454 - NRS TRANSFORMER REPLACEMENT

Project Number:	2454	**Theme / Category:**	Electric Utility
Year Initiated:	2022	**Project Manager:**	Tu Hu
Planned Completion Year:	FY 2024/25	**Department:**	Electric Utility
Project Type:	Distinct	**Fund:**	591 - Electric Utility
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	4952 Bill Walsh Way		



Project Description

There are two existing 115/60kV transformers at the Northern Receiving Station (NRS), each having a rating of 186MVA. This project will upgrade and install two new 300MVA transformers to meet anticipated load growth with an expected service life of 30 years. Protection assets will be upgraded and installed to monitor that the transformers are operating within their given voltage range to prevent failure. These protection assets not only ensure reliability; they also prevent widespread damage to the entire infrastructure by limiting the path of electrical current.

Funding Sources

Load Development Fees, Transfer in from Electric Utility Operating Fund

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	-	$1,000,000	$8,115,000	$5,605,000	$280,000	-	-	**$15,000,000**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	-	-	-	$4,888,000	-	-	-	$4,888,000
Contingencies/Misc	-	-	$440,000	$717,000	$30,000	-	-	$1,187,000
Engineering	-	$1,000,000	$320,000	-	$250,000	-	-	$1,570,000
Equipment	-	-	$7,355,000	-	-	-	-	$7,355,000
Personnel	-	-	-	-	-	-	-	-
Total Expenditures	-	$1,000,000	$8,115,000	$5,605,000	$280,000	-	-	**$15,000,000**

Operating Impacts			-	-	-	-	-	-

FUNDED | 2455 - NRS-KRS 115KV LINE

Project Number:	2455	**Theme / Category:**	Electric Utility
Year Initiated:	2022	**Project Manager:**	Tu Hu
Planned Completion Year:	FY 2027/28	**Department:**	Electric Utility
Project Type:	Distinct	**Fund:**	591 - Electric Utility
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	4952 Bill Walsh Way		



Project Description

This project includes construction of a new underground/overhead 115kV transmission line between the Northern Receiving Station (NRS) and Kifer Receiving Station (KRS). The proposed route would follow Wilcox Ave. south to Bassett Street and follow Bassett Street where it crosses U.S. Highway 101, then connecting to KRS. Constructing this line will allow energy to be balanced and redistributed within SVP's transmission receiving stations. This line will also allow SVP to serve new load growth projected based on the 2021/22 SVP Resource Load Forecast.

Funding Sources

Load Development Fees, Transfer in from Electric Utility Operating Fund

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	-	$4,342,000	-	-	$9,744,000	-	$13,014,000	**$27,100,000**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	-	-	-	-	-	-	$11,244,000	$11,244,000
Contingencies/Misc	-	$1,002,000	-	-	$1,317,000	-	$1,620,000	$3,939,000
Engineering	-	$3,340,000	-	-	-	-	$150,000	$3,490,000
Equipment	-	-	-	-	$8,427,000	-	-	$8,427,000
Personnel	-	-	-	-	-	-	-	-
Total Expenditures	-	$4,342,000	-	-	$9,744,000	-	$13,014,000	**$27,100,000**
Operating Impacts			-	-	-	-	-	-

FUNDED | 2456 - SRS REBUILD AND REPLACEMENT

Project Number:	2456	**Theme / Category:**	Electric Utility
Year Initiated:	2022	**Project Manager:**	Tu Hu
Planned Completion Year:	FY 2024/25	**Department:**	Electric Utility
Project Type:	Distinct	**Fund:**	591 - Electric Utility
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	1205 Space Park Dr		



Project Description

The Scott Receiving Station (SRS) was first constructed in 1968 and last upgraded in 2002. SRS has a name plate capacity of 372MVA and will be upgraded to 600MVA. This project replaces SRS with a Gas Insulated Substation (GIS) at the warehouse located within the existing station site and will include the installation of two 300 MVA 115/60 KV power transformers. Cabling will be relocated for the existing 115kV incoming (NRS-SRS #1, NRS-SRS #2, SRS-DUA) transmission lines to the new GIS substation, and existing 60kV Lines (South, Center, and East Loop). Other work includes razing the existing receiving station after the new one is in service. Capacity for this site will be designed for up to 4 power transformers, and will include a breaker and half bus arrangement.

Funding Sources

Load Development Fees, Debt Financing, Transfer in from Electric Utility Operating Fund

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	-	$4,700,000	$8,060,000	$50,500,203	-	-	-	**$63,260,203**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	-	-	-	$5,646,000	-	-	-	$5,646,000
Contingencies/Misc	-	$1,974,000	$212,000	$6,925,000	-	-	-	$9,111,000
Engineering	-	$2,726,000	$4,349,000	$6,435,000	-	-	-	$13,510,000
Equipment	-	-	$3,499,000	$31,484,000	-	-	-	$34,983,000
Personnel	-	-	-	$10,203	-	-	-	$10,203
Total Expenditures	-	$4,700,000	$8,060,000	$50,500,203	-	-	-	**$63,260,203**

Operating Impacts			-	-	-	-	-	-

FUNDED | 2871 - MISCELLANEOUS STREET LIGHTING

Project Number:	2871	**Theme / Category:**	Electric Utility
Year Initiated:	2009	**Project Manager:**	Mark Gervacio
Planned Completion Year:	Ongoing	**Department:**	Electric Utility
Project Type:	Ongoing	**Fund:**	534 - Street Lighting
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Citywide		



Project Description

This project includes installation of additional streetlights and replaces existing street lighting facilities to maintain adequate street lighting levels. The work may include installing new streetlight foundations, new streetlight poles, new LED luminaires, or new pull boxes and wiring. The work is expected to occur in various locations in the City.

Funding Sources

Developer Contributions, Transfer in from Electric Utility Operating Fund

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	$531,233	$147,983	-	$125,000	$125,000	$125,000	$125,000	**$1,179,216**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	$420,072	$147,983	-	$125,000	$125,000	$125,000	$125,000	$1,068,055
Engineering	$23,729	-	-	-	-	-	-	$23,729
Personnel	$86,586	-	-	-	-	-	-	$86,586
Srvc From Other Funds-Alloc OH	$846	-	-	-	-	-	-	$846
Total Expenditures	$531,233	$147,983	-	$125,000	$125,000	$125,000	$125,000	**$1,179,216**

Operating Impacts			-	-	-	-	-	-

FUNDED | 2875 - GREAT AMERICA STREET LIGHT REPLACEMENT PROJECT

Project Number:	2875	**Theme / Category:**	Electric Utility
Year Initiated:	2015	**Project Manager:**	Mark Gervacio
Planned Completion Year:	FY 2023/24	**Department:**	Electric Utility
Project Type:	Distinct	**Fund:**	534 - Street Lighting
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Tasman Drive and Great America Parkway		



Project Description

This project involves replacing over 280 aged steel square streetlight poles and luminaires along Tasman Drive and Great America Parkway with new aluminum round tapered streetlight poles and LED luminaires. New reinforced concrete foundations will be required that involve re-wiring the existing street lighting circuits to help balance the load across the power sources. Approximately 110 streetlights along Tasman Drive and approximately 170 streetlights along Great America Parkway are expected to be replaced.

Funding Sources

Transfer in from Electric Utility Operating Fund

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	$791,714	$4,059,556	$71,455	$2,050,000	-	-	-	**$6,972,725**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	$744,268	$4,059,556	-	$1,700,000	-	-	-	$6,503,824
Contingencies/Misc	-	-	-	$350,000	-	-	-	$350,000
Personnel	$47,446	-	$71,455	-	-	-	-	$118,901
Total Expenditures	$791,714	$4,059,556	$71,455	$2,050,000	-	-	-	**$6,972,725**
Operating Impacts			-	-	-	-	-	-

FUNDED | TEMP29 - WALSH-URANIUM 60KV RECONDUCTOR

Project Number:	TEMP29	**Theme / Category:**	Electric Utility
Year Initiated:	2022	**Project Manager:**	Tu Hu
Planned Completion Year:	FY 2024/25	**Department:**	Electric Utility
Project Type:	Distinct	**Fund:**	591 - Electric Utility
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	1600 Walsh St to 2705 Bowers Ave		



Project Description

The Walsh-Uranium 60kV line is part of SVP's Center Loop between Scott Receiving Station (SRS) and Kifer Receiving Station (KRS). The 60kV line is configured with SVP's standard bundled 954 All Aluminum Conductor (AAC) between Walsh Substation and Uranium Substation. The line is overhead (above the ground) and comprises of a mixture of wood and steel poles and has a total length of 1.64 miles. SVP plans to replace the bundled 954 AAC with its new standard wire size of bundled 715 KCM Aluminum Conductor Ceramic Reinforced (ACCR). By completing this project, SVP will increase the 60kV line section rating from 174 MWs to 330 MWs. The Walsh-Uranium 60kV line section will still be limited to 207 MW's by the 2000 amp breakers at Uranium Substation. Breakers will be replaced as part of a separate capital project to allow full capacity.

Funding Sources

Transfer in from Electric Utility Operating Fund

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	-	-	$377,000	$2,380,000	-	-	-	**$2,757,000**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	-	-	-	$910,000	-	-	-	$910,000
Contingencies/Misc	-	-	$74,000	$670,000	-	-	-	$744,000
Engineering	-	-	$303,000	-	-	-	-	$303,000
Equipment	-	-	-	$800,000	-	-	-	$800,000
Total Expenditures	-	-	$377,000	$2,380,000	-	-	-	**$2,757,000**

Operating Impacts			-	-	-	-	-	-

FUNDED | TEMP30 - RECONFIGURE NORTHWEST & CENTER LOOPS

Project Number:	TEMP30	**Theme / Category:**	Electric Utility
Year Initiated:	2022	**Project Manager:**	Tu Hu
Planned Completion Year:	FY 2027/28	**Department:**	Electric Utility
Project Type:	Distinct	**Fund:**	591 - Electric Utility
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	West Central and North West		



Project Description

The Northwest (NW) loop and Center Loop reconfiguration project includes the addition of new 60kV lines sections south of Scott Blvd along Bowers, along Owen, and north along San Tomas Expressway to Scott Blvd. The new 60kV line sections will allow for the relocation of Fairview Substation and Stender Way Junction from the Center loop to the NW Loop. SVP will install 5,500 circuit feet of new bundled 715 KCM Aluminum Conductor Ceramic Reinforced (ACCR), and replace 4,500 circuit feet of bundled 954 AAC with bundled 715 KCM ACCR. New easements will be required for the new 60kV line sections. This project includes finalizing the final line route and studies for integration with future 60kV/115kV loops.

Funding Sources

Transfer in from Electric Utility Operating Fund

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	-	-	$1,830,000	-	-	-	$6,852,000	**$8,682,000**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Contingencies/Misc	-	-	$140,000	-	-	-	$950,000	$1,090,000
Engineering	-	-	$1,690,000	-	-	-	-	$1,690,000
Equipment	-	-	-	-	-	-	$3,394,000	$3,394,000
Land	-	-	-	-	-	-	$2,508,000	$2,508,000
Total Expenditures	-	-	$1,830,000	-	-	-	$6,852,000	**$8,682,000**
Operating Impacts			-	-	-	-	-	-

FUNDED | TEMP31 - GRIZZLY TAP LINE REPAIRS

Project Number:	TEMP31	**Theme / Category:**	Electric Utility
Year Initiated:	2022	**Project Manager:**	Nick Van Haeften
Planned Completion Year:	FY 2023/24	**Department:**	Electric Utility
Project Type:	Distinct	**Fund:**	591 - Electric Utility
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	2550 Co Rd 306		



Project Description

This project is to replace the City-owned 4.2 mile long transmission line that connects the Grizzly power plant to the PG&E Bucks Creek substation. The transmission line was severed during the Dixie fire occurring between July 13, 2021 to October 25, 2021. Further evaluation and scope are pending the outcome of a PG&E analysis.

Funding Sources

Transfer in from Electric Utility Operating Fund

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	-	-	$12,500,000	$12,500,000	-	-	-	**$25,000,000**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	-	-	$12,500,000	$12,500,000	-	-	-	$25,000,000
Total Expenditures	-	-	$12,500,000	$12,500,000	-	-	-	**$25,000,000**
Operating Impacts			-	-	-	-	-	-

FUNDED | TEMP32 - BATTERY ENERGY STORAGE SYSTEM

Project Number:	TEMP32	**Theme / Category:**	Electric Utility
Year Initiated:	2021	**Project Manager:**	Sachin Bajracharya
Planned Completion Year:	FY 2023/24	**Department:**	Electric Utility
Project Type:	Distinct	**Fund:**	591 - Electric Utility
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	3025 Raymond St		



Project Description

This project includes the installation of a Battery Energy Storage System (BESS) with a capacity of up to 50MW/200MWh. The system would connect to the transmission system at 60kV and help increase the system's capacity at peak times and provide voltage/VAR support. SVP is expected to enter into a twenty (20) year Power Purchase agreement (PPA) and would pay annual fees per energy per KW which are currently under negotiation. This arrangement will not require SVP to invest project capital during the construction; however, there will be some preconstruction and make ready work that SVP is required to perform as a part of this agreement.

Funding Sources

Transfer in from Electric Utility Operating Fund

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	-	-	$1,972,479	$258,246	-	-	-	**$2,230,725**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	-	-	$1,250,000	-	-	-	-	$1,250,000
Engineering	-	-	-	$200,000	-	-	-	$200,000
Equipment	-	-	$500,000	-	-	-	-	$500,000
Personnel	-	-	$222,479	$58,246	-	-	-	$280,725
Total Expenditures	-	-	$1,972,479	$258,246	-	-	-	**$2,230,725**

Operating Impacts			-	-	-	-	-	-

Other Community Projects

This page is intentionally left blank.

INTRODUCTION

The capital projects within the Other Community Projects category include those that do not easily fit within one of the other CIP categories such as the Public Works Capital Projects Management costs, the Related Santa Clara Project, and the newly established projects for developments related to the Tasman East Specific Plan and the Patrick Henry Drive Specific Plan. The goals of projects in this category are to provide general management, engineering and inspection services for the City's CIP projects as well as to explore opportunities, through public-private partnerships and community engagement that would guide the growth of the City by maximizing the overall economic benefit of future land uses and create a more vibrant community.

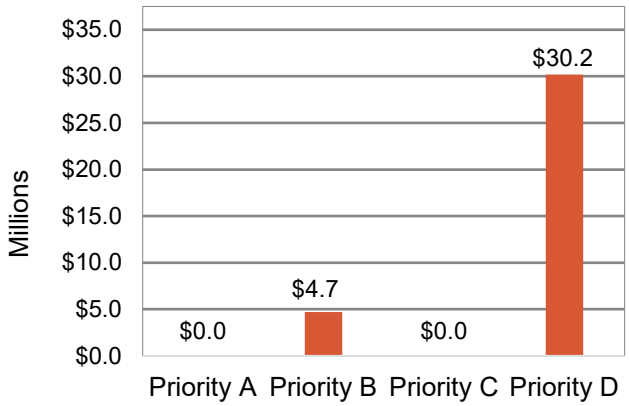
Funding Our Top Priorities

The projects included in the CIP were determined in accordance with both the City Council's Strategic Pillars and the budget priorities. The chart below illustrates the funding amount per Strategic Pillar within the Other Community Projects category.



The five-year CIP Other Community Projects budget totals $34.9 million. The CIP projects were prioritized by the following criteria:

Priority	Description
A	critical need mandated, emergency, or under construction
B	maintenance system reliability and/or ongoing operations
C	future system needs or future regulatory requirements
D	not critical, but achieve efficiencies and/or sustainability



Project Highlights

Major projects in the Other Community Projects category are detailed below.

Related Santa Clara Project

The Related Santa Clara project, previously referred to as City Place, is envisioned to be an approximately 240-acre, multi-phased urban city development located in the heart of the Silicon Valley, in the northern part of the City of Santa Clara. The project will create a new center of activity for the community and region, providing significant mixed-use development, retail offerings, office buildings, hotel rooms, and rental residential dwellings at an urban scale, as well as accessible outdoor spaces and new infrastructure to support the development. City staff is providing development services for the project, offset by reimbursement from the Related Santa Clara project.

Tasman East Specific Plan and the Patrick Henry Drive Specific Plan Projects

Both specific plans identify infrastructure items to be funded by impact fees to equitably distribute the infrastructure costs within the specific plan areas. The Tasman East Specific Plan and the Patrick Henry Drive Specific Plan projects support the City administration of the specific plans. Developer reimbursements are also anticipated for infrastructure improvements in the event the developers build out more than their fee requires.

Public Works Capital Projects Management

The Public Works Capital Management allocation recoups Public Works staff time and non-personnel costs for general project management, design, engineering and inspection services for the City's CIP projects. These projects are planned and built for a variety of public purposes, such as transportation, stormwater management and parks.

Major Accomplishments

- The City of Santa Clara is in the process of planning for the revitalization of our Downtown by developing a Precise Plan.
  - In September 2021, the proposed land use alternative for the Downtown Precise Plan was vetted by the Downtown Community Task Force and accepted by the City Council.

- On October 12, 2021, a virtual workshop lead by the City's consultant, WRT, was held to get the community's input on streets, public spaces, buildings, programming, art, and culture.
- Work started on the Environmental Impact Report for the Plan with the release of the Notice of Preparation (NOP) and a public scoping meeting in February 2022.



Financing Sources

General Fund
The General Fund is used to support the City's general capital projects and supports the Public Works Capital Management Services projects. Revenues are generated from a variety of sources, including tax revenues, fees from licenses and permits, fines and investment earnings.

Contributions from Other Capital Funds
The Parks and Recreation Capital and Sewer Utility Capital Funds also provide funding for the Public Works Capital Management Services projects. In the Parks and Recreation Capital Fund, Quimby Act and Mitigation Fee Act revenue are eligible to be used on the Public Works capital project services. The type of fee revenue used to allocate to these Public Work services is determined by the Parks and Recreation Department. In the Sewer Utility Capital Fund, revenue from the Sewer Conveyance Fee, Sewer Modeling Fee, as well as transfers from the Sewer Utility Fund are used to fund the capital project services provided by Public Works.

Developer Contributions
The Related Santa Clara Project Developer has entered into an agreement to provide funding for City staff positions specifically added to support the Related Santa Clara project. This will ensure that the City has timely and sufficient resources for plan checks and permit reviews. The Patrick Henry Drive Administration project is funded via the Patrick Henry Drive Specific Plan Infrastructure Impact Fees, while the Tasman East Administration project will be funded via Tasman East Infrastructure Impact Fees.

Operating Budget Impacts

Projects within the Other Community Projects category are not expected to have additional operating and maintenance costs.

Unfunded Needs

There are currently no identified unfunded needs in the Other Community Projects category.

FUNDED | PROJECTS BUDGETED COST SUMMARY

Other Community Projects	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Five-Year CIP Total
1199 - PW Capital Projects Management - Streets and Highways	$2,103,129	$2,160,045	$2,247,188	$2,348,112	$2,440,323	$2,471,618	$11,667,286
1899 - PW Capital Projects Management - Storm Drain	$253,169	$202,432	$210,599	$220,056	$228,698	$231,631	$1,093,416
1979 - PW Capital Projects Management - Sewer	$1,083,803	$770,635	$815,017	$866,417	$913,380	$929,320	$4,294,769
3199 - PW Capital Projects Management - Parks & Recreation	$493,379	$439,877	-	-	-	-	$439,877
3699 - PW Capital Projects Management - Cemetery	$8,409	$9,225	$9,597	$10,028	$10,422	$10,556	$49,828
4099 - PW Capital Projects Management - Fire	-	$1,617	$1,683	$1,758	$1,827	$1,851	$8,736
4511 - Related General Admin Project	$383,939	$349,103	$370,183	$391,422	$411,489	$423,861	$1,946,058
4512 - Related Permit Work Project	$687,409	$1,903,362	$2,021,325	$2,148,211	$2,236,269	$2,262,650	$10,571,817
4513 - Other Development Project Services	$630,348	$650,000	$650,000	-	-	-	$1,300,000
4610 - Tasman East Administration	$28,593	$26,534	$27,330	$28,150	$28,995	$29,865	$140,874
5099 - PW Capital Projects Management - Library	$7,872	$8,831	$9,187	$9,599	$9,976	$10,104	$47,697
6153 - ADA Self Evaluation and Transition Plan Update	$10,529	-	-	-	-	-	-
6199 - PW Capital Projects Management - Public Buildings	$12,953	$19,532	$20,320	$21,232	$22,066	$22,349	$105,499
6559 - Downtown Master Plan	$400,000	-	-	-	-	-	-
6560 - Downtown Master Plan Implementation	$1,802,000	-	-	-	-	-	-
TEMP33 - Tasman East Developer Reimbursement	-	$2,849,684	-	-	-	-	$2,849,684
TEMP34 - Patrick Henry Drive Administration	-	$69,205	$71,281	$73,419	$75,622	$77,891	$367,418
Total Other Community Projects	**$7,905,532**	**$9,460,082**	**$6,453,710**	**$6,118,404**	**$6,379,067**	**$6,471,696**	**$34,882,959**

FUNDED | PW CAPITAL PROJECTS MANAGEMENT

Project Number:	Various	**Theme / Category:**	Other Community Projects
Year Initiated:	2019	**Project Manager:**	Various
Planned Completion Year:	Ongoing	**Department:**	Various
Project Type:	Ongoing	**Fund:**	Various
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Various		



Project Description

The Public Works Capital Projects Management allocation is used to recoup the Public Works Department staff time and non-personnel costs used for general project management, design, engineering and inspection services for the City's CIP projects.

Funding Sources

General Fund; Customer Service Charges – Sewer; Sewer Conveyance Fees; Park Impact Fees (Quimby Act and Mitigation Fees)

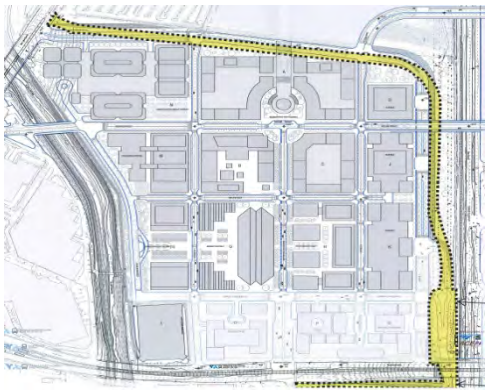
Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	$7,423,495	$3,962,714	$3,612,194	$3,313,591	$3,477,202	$3,626,692	$3,677,429	**$29,093,317**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
1199 – Streets and Highways	$3,536,735	$2,103,129	$2,160,045	$2,247,188	$2,348,112	$2,440,323	$2,471,618	$17,307,150
1899 – Storm Drain	$552,194	$253,169	$202,432	$210,599	$220,056	$228,698	$231,631	$1,898,779
1979 – Sewer	$1,577,621	$1,083,803	$770,635	$815,017	$866,417	$913,380	$929,320	$6,956,193
3199 – Parks & Recreation	$1,497,886	$493,379	$439,877	-	-	-	-	$2,431,142
3699 – Cemetery	-	$8,409	$9,225	$9,597	$10,028	$10,422	$10,556	$58,237
4099 – Fire	$23,924	-	$1,617	$1,683	$1,758	$1,827	$1,851	$32,660
5099 – Library	$24,434	$7,872	$8,831	$9,187	$9,599	$9,976	$10,104	$80,003
6199 – Public Buildings	$210,701	$12,953	$19,532	$20,320	$21,232	$22,066	$22,349	$329,153
Total Expenditures	$7,423,495	$3,962,714	$3,612,194	$3,313,591	$3,477,202	$3,626,692	$3,677,429	**$29,093,317**

Operating Impacts			-	-	-	-	-	-

FUNDED | RELATED GENERAL ADMIN PROJECT

Project Number:	4511	**Theme / Category:**	Other Community Projects
Year Initiated:	2019	**Project Manager:**	Robyn Sahid
Planned Completion Year:	Ongoing	**Department:**	Non-Departmental
Project Type:	Ongoing	**Fund:**	540 - Related Santa Clara Dvlpr Fund
Strategic Pillar	01 - Promote and Enhance Economic, Housing and Transportation Development		
Location	5155 Stars & Stripes Drive Santa Clara, CA 95054		



Project Description

The Related Santa Clara Project consists of construction of a new multi-phased, mixed-use development of up to 9.16 million gross square feet of office buildings, retail and entertainment facilities, residential units, hotel rooms, surface and structured parking facilities, new open space and roads, landscaping and tree replacement, and new/upgraded/expanded infrastructure and utilities. On June 28, 2016, the Council approved a Disposition and Development Agreement (DDA), a Development Agreement (DA) and project entitlements for the Related Santa Clara Project (the "Project," also known as City Place). The Project involves development in several phases on 240 acres of land principally used as Santa Clara Golf & Tennis. The DDA and DA contemplated the need for financial resources from the Developer to fund third party costs to assist City staff in pre-development and permit processing efforts. In addition, the DA provided that the City would provide prompt expedited permit processing.

The Developer has agreed to fund a Priority Project Manager to act as a facilitator for all project approvals and as an intermediary between the City and the Developer for the processing of project approvals, to address issues and concerns during the development of the project, and, to promote consistency across City departments and outside agencies. This project covers the Project Manager costs; project funding will determine based on need and is subject to change.

Funding Sources Developer Contributions

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	$288,930	$383,939	$349,103	$370,183	$391,422	$411,489	$423,861	**$2,618,927**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Personnel	$288,930	$383,939	$349,103	$370,183	$391,422	$411,489	$423,861	$2,618,927
Total Expenditures	$288,930	$383,939	$349,103	$370,183	$391,422	$411,489	$423,861	**$2,618,927**

Operating Impacts			-	-	-	-	-	-

FUNDED | 4512 - RELATED PERMIT WORK PROJECT

Project Number:	4512	**Theme / Category:**	Other Community Projects
Year Initiated:	2019	**Project Manager:**	Robyn Sahid
Planned Completion Year:	Ongoing	**Department:**	Non-Departmental
Project Type:	Ongoing	**Fund:**	540 - Related Santa Clara Dvlpr Fund
Strategic Pillar	01 - Promote and Enhance Economic, Housing and Transportation Development		
Location	5155 Stars & Stripes Drive Santa Clara, CA 95054		



Project Description

The Related Santa Clara Project consists of construction of a new multi-phased, mixed-use development of up to 9.16 million gross square feet of office buildings, retail and entertainment facilities, residential units, hotel rooms, surface and structured parking facilities, new open space and roads, landscaping and tree replacement, and new/upgraded/expanded infrastructure and utilities. On June 28, 2016, the Council approved a Disposition and Development Agreement (DDA), a Development Agreement (DA) and project entitlements for the Related Santa Clara Project (the "Project," also known as City Place). The Project involves development in several phases on 240 acres of land principally used as Santa Clara Golf & Tennis. The DDA and DA contemplated the need for financial resources from the Developer to fund third party costs to assist City staff in pre-development and permit processing efforts. In addition, the DA provided that the City would provide prompt expedited permit processing.

The Project Developer and their design team will be submitting to the City a number of plans and applications for plan review and permitting of Phases 1 and 2. The City does not currently have capacity to process the anticipated volume of plans in a timely fashion without significantly delaying the Project and other permit applications in the normal course of business. In order to meet the objectives set out in the DA and to mitigate impacts caused by the Project on other permit applications, the Developer has agreed to fund eight full-time equivalent positions necessary to plan review, manage the third party contracts and oversee the work and payment of permit fees. This Project initially funded the cost of these eight positions. However, due to the uncertain economic impact of COVID-19, Project funding will be phased in based on need and is subject to change.

Funding Sources Developer Contributions

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	$335,836	$687,409	$1,903,362	$2,021,325	$2,148,211	$2,236,269	$2,262,650	**$11,595,062**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	-	$103,245	-	-	-	-	-	$103,245
Personnel	$335,836	$584,164	$1,903,362	$2,021,325	$2,148,211	$2,236,269	$2,262,650	$11,491,817
Total Expenditures	$335,836	$687,409	$1,903,362	$2,021,325	$2,148,211	$2,236,269	$2,262,650	**$11,595,062**

Operating Impacts			-	-	-	-	-	-

FUNDED | 4513 - OTHER DEVELOPMENT PROJECT SERVICES

Project Number:	4513	**Theme / Category:**	Other Community Projects
Year Initiated:	2021	**Project Manager:**	Robyn Sahid
Planned Completion Year:	Ongoing	**Department:**	Non-Departmental
Project Type:	Ongoing	**Fund:**	540 - Related Santa Clara Dvlpr Fund
Strategic Pillar	01 - Promote and Enhance Economic, Housing and Transportation Development		
Location	5155 Stars & Stripes Drive Santa Clara, CA 95054		



Project Description

The Related Santa Clara Project consists of construction of a new multi-phased, mixed-use development of up to 9.16 million gross square feet of office buildings, retail and entertainment facilities, residential units, hotel rooms, surface and structured parking facilities, new open space and roads, landscaping and tree replacement, and new/upgraded/expanded infrastructure and utilities. On June 28, 2016, the Council approved a Disposition and Development Agreement (DDA), a Development Agreement (DA) and project entitlements for the Related Santa Clara Project (the "Project," also known as City Place). The Project involves development in several phases on 240 acres of land principally used as Santa Clara Golf & Tennis. The DDA and DA contemplated the need for financial resources from the Developer to fund third party costs to assist City staff in pre-development and permit processing efforts. In addition, the DA provided that the City would provide prompt expedited permit processing

The June 2016 Development Agreement with Related provides that Related will fund City third-party costs necessary to carry out the project for entitlements, permit processing, and implementation of the project. This project funds the third-party costs.

Funding Sources Developer Contributions

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	$1,587,775	$630,348	$650,000	$650,000	-	-	-	**$3,518,123**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	$139,446	-	-	-	-	-	-	$139,446
Contingencies/Misc	$1,448,329	$630,348	$650,000	$650,000	-	-	-	$3,378,677
Total Expenditures	$1,587,775	$630,348	$650,000	$650,000	-	-	-	**$3,518,123**
Operating Impacts			-	-	-	-	-	-

FUNDED | 4610 - TASMAN EAST ADMINISTRATION

Project Number:	4610	**Theme / Category:**	Other Community Projects
Year Initiated:	2021	**Project Manager:**	Viet Nguyen
Planned Completion Year:		**Department:**	Public Works
Project Type:	Ongoing	**Fund:**	541 - Tasman East Infrastructure Improvement Fund
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Tasman East		



Project Description

This project, previously titled Tasman East Admin Study and Engineering Studies, provides funding for the administration of the Tasman East Specific Plan Infrastructure Impact Fees. The Nexus Study identified a list of infrastructure items at a cost of approximately $30 million to be funded by impact fees. This project manages the implementation of these improvements, funded by impact fees.

Funding Sources

Developer Contributions (impact fees)

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	-	$28,593	$26,534	$27,330	$28,150	$28,995	$29,865	**$169,467**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	-	$4,836	-	-	-	-	-	$4,836
Engineering	-	$23,757	$26,534	$27,330	$28,150	$28,995	$29,865	$164,631
Total Expenditures	-	$28,593	$26,534	$27,330	$28,150	$28,995	$29,865	**$169,467**

Operating Impacts			-	-	-	-	-	-

FUNDED | TEMP33 - TASMAN EAST DEVELOPER REIMBURSEMENT

Project Number:	TEMP33	**Theme / Category:**	Other Community Projects
Year Initiated:	2021	**Project Manager:**	Viet Nguyen
Planned Completion Year:	Ongoing	**Department:**	Public Works
Project Type:	Ongoing	**Fund:**	541 - Tasman East Infrastructure Improvement Fund
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Tasman East		



Project Description

This project provides developer reimbursements from the Tasman East Specific Plan Infrastructure Impact Fees. The Nexus Study identified a list of infrastructure items of approximately $30 million to be funded by impact fees. This project manages the repayment to developers for these improvements in the event they build out more than their fee requires.

Funding Sources

Developer Contributions (impact fees)

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	-	-	$2,849,684	-	-	-	-	**$2,849,684**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Developer Costs	-	-	$2,849,684	-	-	-	-	$2,849,684
Total Expenditures	-	-	$2,849,684	-	-	-	-	**$2,849,684**
Operating Impacts			-	-	-	-	-	-

FUNDED | TEMP34 - PATRICK HENRY DRIVE ADMINISTRATION

Project Number:	TEMP34	**Theme / Category:**	Other Community Projects
Year Initiated:	2022	**Project Manager:**	Viet Nguyen
Planned Completion Year:	Ongoing	**Department:**	Public Works
Project Type:	Ongoing	**Fund:**	542 - Patrick Henry Drive Infrastructure Improvement
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Patrick Henry Drive		



Project Description

This project provides funding for the administration of the Patrick Henry Drive Specific Plan Infrastructure Impact Fee. The Nexus Study identified a list of infrastructure items at a cost of approximately $106 million to be funded by impact fees. This project manages the implementation of these improvements, funded by impact fees.

Funding Sources

Developer Contributions (impact fees)

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	-	-	$69,205	$71,281	$73,419	$75,622	$77,891	**$367,418**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Engineering	-	-	$69,205	$71,281	$73,419	$75,622	$77,891	$367,418
Total Expenditures	-	-	$69,205	$71,281	$73,419	$75,622	$77,891	**$367,418**
Operating Impacts			-	-	-	-	-	-

This page is intentionally left blank.

Parks and Trails

This page is intentionally left blank.

INTRODUCTION

The capital projects in the Parks and Trails theme address the City Council's adopted goal to "enhance community sports, recreational and arts assets". Parks provide measurably improved play value with inclusionary, environmentally sustainable, age-friendly recreation facilities and amenities for all residents. It also includes trails projects that serve a dual purpose of transportation (biking and walking) and recreation.

The Parks & Recreation Department previously conducted a Youth Sports Needs Assessment (Verde Design, Inc. 2014), an Aquatics Facility Needs Assessment (The Sports Management Group, 2014) and a Park & Recreation Facilities Development Impact Fee Study (Willdan, Inc. 2014, update 2019), all of which highlighted the need for expansion based on population growth projections. In addition, the Parks & Recreation Facility Condition Assessment (FCA) report (Kitchell, 2018) identified parks and recreation assets that are in need of replacement and/or renewal to meet current building and accessibility codes and the U.S. Consumer Product Safety Commission guidelines as well as address failing infrastructure. The Department introduced a draft of the Central Park Master Plan Update (Gates 2017-2019) that incorporated previous studies and public input to create a new vision of Central Park, including the Magical Bridge Playground. These reports aid the Department in developing and prioritizing projects for consideration.

Parks CIP projects adhere to City design criteria and incorporate community feedback through community input meetings and surveys during the design phase. Project scopes are scaled based on available funding, with priority given to facilities that support youth, seniors and people with special needs. Other priorities may include installation of new, age-appropriate playground equipment, building modifications for accessibility compliance, access control, surfaces and walkway rehabilitation, irrigation system and landscape improvements, parking and building improvements and construction of new facilities. Projects may also include research, studies, administration of park in-lieu fees for acquisition, and development of new neighborhood and community parks.

Trails CIP projects in Santa Clara are existing creek trails that are used by residents and commuters. Of note, is the existing San Tomas Aquino Creek Trail (STACT) which connects the San Francisco Bay Trail to Cabrillo Avenue in the center of the City. Within the CIP, there are projects that expand and maintain the City's' creek trail system according to the Creek Trail Master Plan.

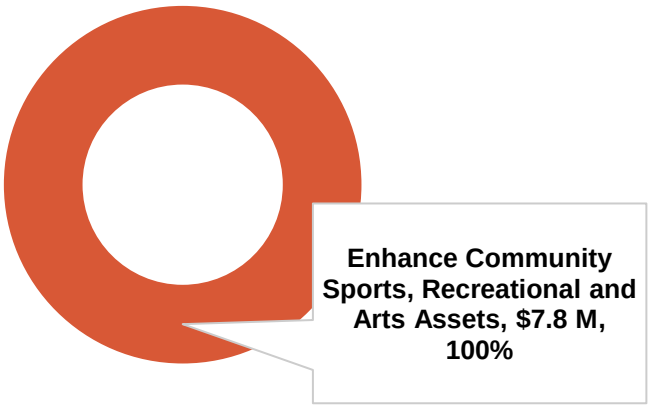
The inventory* of parks and trails includes the following:

Neighborhood Parks	Neighborhood Parks
Agnew Park	Lick Mill Park
Bowers Park	Live Oak Park
Bracher Park	Machado Park
Bill Wilson Park	Mary Gomez Park & Pool
City Plaza Park	Maywood Park
Earl R. Carmichael Park	Meadow Park (Santa Clara Square)
Everett Souza Park & Community Garden	Montague Park
Everett Alvarez, Jr. Park	Parkway Park
Fairway Glen Park	Steve Carli Park
Fremont Park	Thamien Park
Fuller Street Park	Warburton Park & Pool

Neighborhood Parks	Neighborhood Parks
Henry Schmidt Park	Westwood Oaks Park
Homeridge Park	**Recreational Trails**
Jenny Strand Park	San Tomas Aquino/Saratoga Creek Trail
Larry J. Marsalli Park	Redwood Trail (Santa Clara Square)
Community Parks	**Public Open Space**
Central Park	Civic Center Park
Community Park North (Undeveloped)	Ulistac Natural Area
	Agnews Historic Park
Recreational Facilities	**Mini Parks**
George Haines International Swim Center	Geof Goodfellow Sesquicentennial Park
Raymond G. Gamma Dog Park	Lawrence Station Area Parks A-H
Reed & Grant Streets Sports Park	Memorial Cross Park
Santa Clara P.A.L. BMX Track	Thomas Barrett Park
Santa Clara Youth Soccer Park	Rotary Park
Walter E Schmidt Youth Activity Center	War Memorial Playground
**Excludes Mission City Memorial Park, Agnews Historic Cemetery, and other joint use facilities.*	

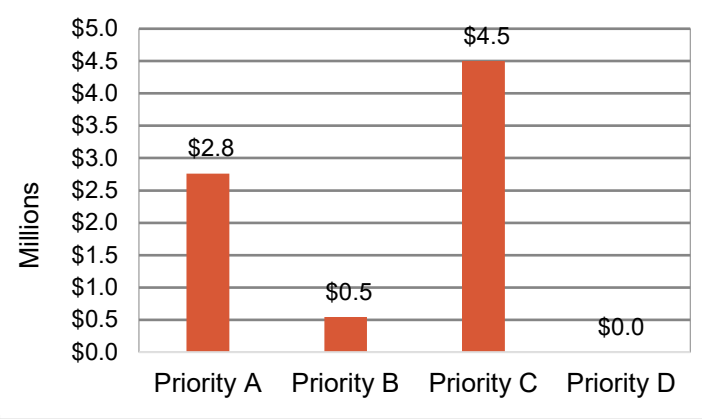
Funding Our Top Priorities

The projects included in the CIP were determined in accordance with both the City Council's strategic pillars and the budget priorities. Total funding for Parks & Trails projects falls under one Strategic Pillar as shown in the chart below.



The five-year CIP Parks & Trails budget totals $7.8 million. The CIP projects were prioritized by the following criteria:

Priority	Description
A	critical need mandated, emergency, or under construction
B	maintenance system reliability and/or ongoing operations
C	future system needs or future regulatory requirements
D	not critical, but achieve efficiencies and/or sustainability



The majority of Priority A projects are associated with playground rehabilitation. Rehabilitation projects are designed to expand capacity and play value in neighborhoods, bring the facilities up to current U.S. Consumer Product Safety Commission guidelines and make them accessible to all ages and abilities. Most funding of Priority B projects pertains to the Central Park Master Plan Projects, which provide major park improvements. Priority C Projects are associated with new residential developments in progress and the need for parks and parkland for new residents. Priority D Projects are generally maintenance, rehabilitation or expansion of trails.

Project Highlights

Major projects in the Parks & Recreation program are detailed below.

Park Playground Rehabilitation

The Westwood Oaks Playground Rehabilitation project renovates the park with the installation of new playgrounds and amenities at the existing site, which will meet the needs of increased population/new development, a diversity of demand and new legal requirements. Playgrounds are accessible and serve the needs of the entire community. Since the project's initial funding in fiscal year 2020/21, construction and supply costs have escalated. In addition to funding increases, public input expanded the scope to include rehabilitation of pathways. The Schematic Design was approved by Council on April 19, 2022.

Considerations for playground rehabilitation are:

- **Elements of Play:** includes swinging, climbing, brachiating, spinning, sliding, balancing, sensory and free play;
- **Play Value of the design:** how many persons served, how often and for how long equipment is used;
- **Inclusive Play:** thoughtful application of universal design principles that includes provision of diverse activities that address the physical, social-emotional, sensory, cognitive, and communicative needs of all children, including those with disabilities;
- **Youth Physical Activity:** intentionally promote physical activity through active play and encourage the developmental progression of skills through healthy movement; and,

- **Nature Play:** design the play environment with the living landscape to promote higher levels of physical activity, increase play value, and enhance environmental sustainability.

The City works with a landscape/building architects to design new play spaces, incorporating community input through the Parks and Recreation Commission.

Work will continue on projects funded in the last CIP, including the Montague Park Enhancement Project. The Montague Park Enhancement Project includes an expanded pedestrian pathway loop, age-appropriate playgrounds, additional picnic areas, fitness stations, basketball court replacement, new landscaping and a building renovation that will include new restrooms and improved kitchen; groundbreaking on the project is expected to begin Fall 2022/Winter 2023.

Community Park North - Phase I

Per the Developer Agreement, a 34.9-acre parcel, formerly part of the City's golf course, will be developed into Santa Clara's second community park. Phase I of the project will include community outreach, schematic design and design development, and program planning. This project is funded from a Developer Contribution in the amount of $5 million, of which $500,000 is for community input, a master plan, design and engineering and $4.5 million for construction of Phase I improvements.

Phase I improvements will be identified after the community outreach process and may include restrooms, a perimeter pathway, a multi-purpose sports field (baseball, cricket, lacrosse, other), a perimeter pathway connected to picnic areas, and other amenities. It is anticipated that the total cost of these improvements will exceed the current project funding.

Future Projects Funded by Quimby Act/Mitigation Fee Act Revenues

In FY2021-22, the Parks & Recreation Department transitioned from budgeting projects based on estimated Quimby and Mitigation Fee Act (MFA) revenues to budgeting projects based on actual revenues received. This ensures funding is available to support the budgeted projects. As a result of this change, there are limited projects reflected in the CIP. For planning purposes, the Parks & Recreation Department developed the following Quimby/MFA funding strategies and project priorities that will be used to allocate these funds to projects as the revenues are received:

Funding Strategies

1. Completion of Projects Started
    a. Example: Inflation may impact construction budget of projects that have not been awarded bid
2. Federal, State, County and Local Mandates
    a. Example: Accessibility—ADA improvements, Clean & Safe Parks & Playgrounds—Consumer Product Safety Commission Guidelines, County Health, Building Code upgrades, Engineering/Facility Condition Assessments (age and condition)
3. Community Wide Service Area Facilities (Serves the greatest number of residents)
    a. Example: Community Park North, Senior Center, Central Park Master Plan Projects
4. Park in Lieu Fee Program
    a. Example: Project Application Review, Facility Condition Assessment, Land Value Appraisals, Studies and FF&E for Developer Delivered Parks

Project Priorities

The Department is proposing to fund the following CIP projects as park in-lieu fees are received:

1. Central Park Master Plan- Aquatic Center Planning & Design (included in the Community Facilities section) – This project would include both a study of the facility and master planning efforts for the first phase of the project, a new 50-meter multi-use pool and bathhouse. A forensic engineering/architectural and failure study of the existing 1960's era ISC facility and its infrastructure would be completed with recommendations on necessary repairs, costs, and potential closure timeline. The project is proposed to be partially funded in the amount of $358,000 from Mitigation Fee Act revenue to begin the first phase, with a remaining unfunded amount of $2.1 million to complete the project.
2. Henry Schmidt Park Playground Rehabilitation – The project would consist of the development of a park master plan and design development and construction to rehabilitate the existing playground.
3. Earl Carmichael Park Playground Rehabilitation – The project would renovate the playground to meet accessibility standards, consumer product safety guidelines and measurably improved recreational play value.
4. Parkland Acquisition – This project would allocate 25% of park in-lieu fees for future land purchase.
5. Parks & Recreation Master Plan (included in the Community Facilities section) – This project is to develop a comprehensive city-wide Park & Recreation Master Plan that will provide policy options and direction for the acquisition and development of new parkland, recreation facilities and park amenities to meet the needs of new residents.
6. Facility Condition Assessment Update Project (included in the Community Facilities section) – This project would provide an update to the initial comprehensive study that was completed in FY 2016/17.
7. Central Park Master Plan (included in the Community Facilities section) – Aquatic Center, Community Recreation Center and Gymnasium – This project would provide a new aquatics center, reconfigured parking, site lighting, etc. adjacent to the Community Recreation Center to address traffic, parking, noise and issues with the current Swim Center. In addition, the Community Recreation Center will be refurbished, and an indoor gymnasium will be added to the site.

To see full detailed descriptions of these projects, please see the Unfunded Projects – Parks & Trails list later in this section and the Unfunded Projects – Parks & Trails list under the Parks & Trails section.

Major Accomplishments

- Completion of the Reed & Grant Sports Park in October 2020. The community park facility includes four synthetic soccer fields, and a natural grass field. All the fields are able to be lit to allow for play until 10 pm. A 3,400-square foot Jerry Marsalli Community Recreation Building hosts health and wellness and indoor fitness activities. The site has two parking lots with restrooms, a family picnic area and a playground. The site hosts a diversity of park users and age groups and maximizes opportunities to connect as a community. In August 2014, the City purchased six parcels totaling 8.75 acres, adjacent to the Raymond G. Gamma Dog Park. In December 2016, the City purchased another adjoining 0.29-acre parcel. These acquisitions represent the City's largest park acquisitions in over a decade. Parkland Dedication Funds paid for the design and construction of this community-wide athletic facility and rehabilitation of the Raymond G. Gamma Dog Park, completed June 2021.

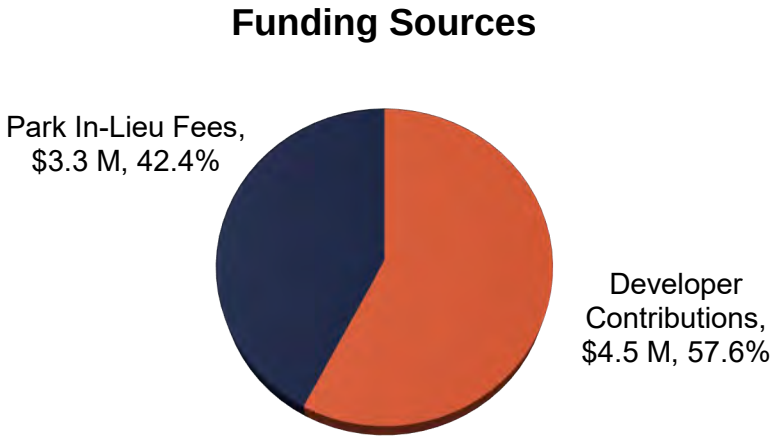


- Completed the Homeridge Playground Rehabilitation (2020), Agnew Park Playground Rehabilitation (2020) and Fuller Street Park Sports Courts (2020).
    - The playground rehabilitations increase play value and are inclusive of age and ability. Rehabilitations increase play capacity.
    - Rehabilitations seek community input including on-site meetings with stakeholders and online survey during the design phase.
    - The playground rehabilitations included grant funding from GameTime and/or CPRS Statewide Healthy Play Initiative.
- Completed rehabilitation of the Senior Center Fitness Area (2021).
    - Project was funded by community donations and completed during COVID closures.
    - New flooring and all new equipment added; existing equipment was past its useful life.



Financing Sources

Funding for CIP Projects is allocated from new residential development impact fees (Quimby Act; Mitigation Fee Act) and developer contributions.



Park in Lieu Fees (Quimby and MFA)
In July 2014, the City Council adopted Ordinance No.1928, which added Chapter 17.35 “Park and Recreational Land” to the Santa Clara City Code to require new residential developments after September 13, 2014 to provide developed park and recreational land, and/or pay a fee in-lieu thereof pursuant to the Quimby Act (“Quimby”) and/or the Mitigation Fee Act (“MFA”).

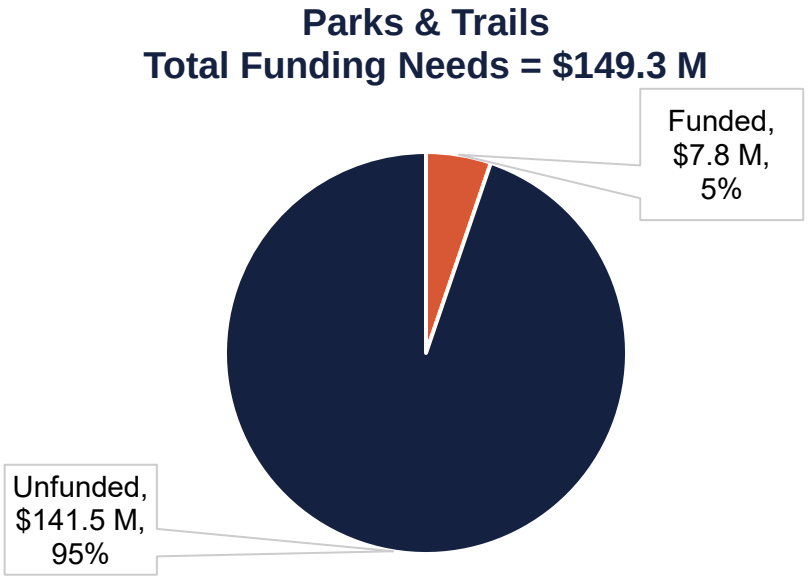
Developer Contributions
A number of Parks and Trails projects are supported by payments from developers. These contributions are paid as part of the process of granting planning permission where additional infrastructure is required or to mitigate negative impacts.

Operating Budget Impacts

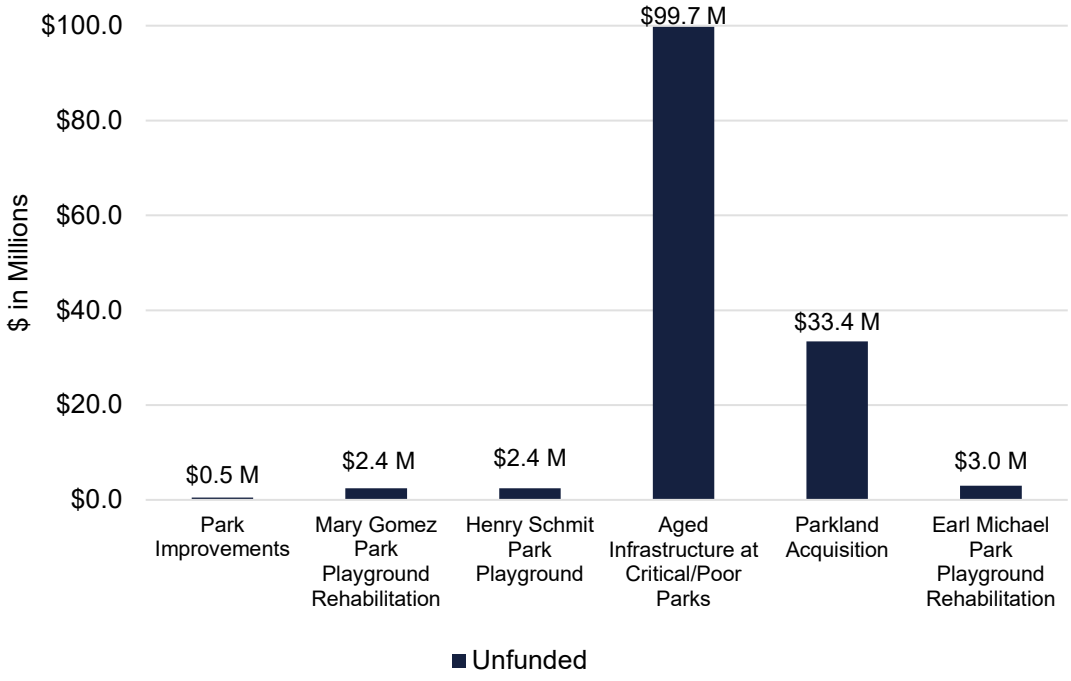
For rehabilitation and Central Park Masterplan projects, current staffing is sufficient to maintain the completed projects. For Community Park North, expanded staffing, utilities and ongoing costs will be required to program and maintain the park. Phase I-Planning will inform staff of future needs. In addition, the City requires funding for construction, operation and maintenance for a minimum of 40 years from developer dedicated parkland or creation of a special district to fund operation and maintenance of new parks.

Unfunded Needs

For the Parks and Trails Program, identified CIP needs total $149.3 million over the next five years. Of this amount, $7.8 million is funded, leaving $141.5 million of unfunded needs. This funding request does not include all the project needs identified in the Facility Condition Assessment (Kitchell 2018).



The table below highlights the projects currently on the unfunded list in the Parks and Trails category. For more project information, please see the Unfunded Projects – Parks and Trails list at the end of this section.



Additional projects and project phasing will be brought forward as funding becomes available. Although $141.5 million was identified as unfunded in this CIP, the unmet/deferred infrastructure need is greater based on the Facility Needs Assessment (Kitchell, 2018):

- The funds required to repair or replace, not improve or expand, assets were estimated to be $108.2 million.
  - This does not include an estimated 5% annual escalation.
  - This does not include improvements to assets; it is replacing like with like.
  - This does not include the need to expand capacity and parkland in line with population increases.
- The average age of park infrastructure was 45 years (the oldest being 116 years and the newest 2 years).
- Of the 28 City playgrounds, 18 (64%) were between 18 and 64 years old.
- The report indicated that 13% of park sites were in critical condition, 34% poor condition, 17% fair condition and 36% good condition.
- The report indicated that 7% of buildings, including the International Swim Center, were in critical condition, 20% poor condition, 20% fair condition and 53% good condition.
- Operating facilities beyond their intended life expectancy is not recommended and does not meet expanded community needs.
- Due to the condition of our aged infrastructure, failure to renew and replace assets on the required schedule may result in total system failure and cause facilities to be taken out of service.
- Delaying projects can increase cost by up to 50% in a 20-year period.

  Unfunded Trails projects involve additional funding for the maintenance of the trails particularly for the Annual Creek Trail Rehabilitation Program, which is only funded for the first two years of the CIP. If timely repairs are not performed, future repair costs may be higher, and City's liability may increase.

FUNDED | PROJECTS BUDGETED COST SUMMARY

Parks and Trails Project	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Five-Year CIP Total
1257 - Hetch-Hetchy Trail Phase 1	$790,000	-	-	-	-	-	-
1264 - San Tomas Aquino Creek Trail Underpass	$2,449,000	-	-	-	-	-	-
3130 - Maywood Park Playground Rehabilitation	$2,256,622	-	-	-	-	-	-
3132 - Community Park North - Phase I	$500,000	-	-	$4,500,000	-	-	$4,500,000
3133 - Central Park Master Plan - New Entrance, Access, and Parking Improvements	$2,518,448	-	-	-	-	-	-
3136 - Westwood Oaks Park Playground Rehabilitation	$1,149,800	$1,000,000	-	-	-	-	$1,000,000
3137 - Warburton Park Playground Rehabilitation	$1,331,800	-	-	-	-	-	-
3138 - Rotary Park Playground Rehabilitation	$235,000	-	-	-	-	-	-
3146 - Mission Library Gazebo	$168,806	-	-	-	-	-	-
3177 - Athletic Facilities - Reed & Grant Street	$5,606	-	-	-	-	-	-
3178 - Playground Construction	$89,222	-	-	-	-	-	-
3181 - Park Impact Fees (Quimby, MFA, Developer) Monitoring Project	$878,487	$268,000	$278,000	-	-	-	$546,000
3182 - New Neighborhood Park & Community Garden (San Tomas & Monroe)	$86,016	-	-	-	-	-	-
3183 - Central Park Magical Bridge Playground	$3,720,500	-	-	-	-	-	-
3184 - Montague Park Enhancement	$3,677,533	-	-	-	-	-	-
3186 - Fairway Glen Park Restroom	$700,582	-	-	-	-	-	-
3189 - Homeridge Park Playground Rehabilitation	$67,648	-	-	-	-	-	-

FUNDED | PROJECTS BUDGETED COST SUMMARY

Parks and Trails Project	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Five-Year CIP Total
TEMP36 - Quimby Developer Reimbursement	-	$1,760,920	-	-	-	-	$1,760,920
Total Parks and Trails Projects	**$20,625,070**	**$3,028,920**	**$278,000**	**$4,500,000**	**-**	**-**	**$7,806,920**

FUNDED | 3132 - COMMUNITY PARK NORTH - PHASE I

Project Number:	3132	**Theme / Category:**	Parks and Trails
Year Initiated:	2019	**Project Manager:**	Dale Seale
Planned Completion Year:	2025	**Department:**	Parks & Recreation
Project Type:	Distinct	**Fund:**	532 - Parks and Recreation
Strategic Pillar	03 - Enhance Community Sports, Recreational and Arts Assets		
Location	Undeveloped Related Properties		



Project Description

Per the Developer agreement, the City received a 34.9-acre parcel, formerly part of the City's golf course, to develop into Santa Clara's second community park. Phase I of the project will include community outreach, schematic design and design development, and program planning. Phase 1 improvements will be identified after the community outreach process and may include restrooms, a perimeter pathway, a multi-purpose sports field (baseball, cricket, lacrosse, other), a perimeter pathway connected to picnic areas, and other amenities.

Funding Sources

Developer Contributions (Phase I) and In-Lieu Fees (Phase II)

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	-	$500,000	-	-	$4,500,000	-	-	**$5,000,000**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	-	-	-	-	$4,500,000	-	-	$4,500,000
Engineering	-	$500,000	-	-	-	-	-	$500,000
Total Expenditures	-	$500,000	-	-	$4,500,000	-	-	**$5,000,000**

Operating Impacts			-	-	-	-	-	-

FUNDED | 3136 - WESTWOOD OAKS PARK PLAYGROUND REHABILITATION

Project Number:	3136	**Theme / Category:**	Parks and Trails
Year Initiated:	2019	**Project Manager:**	Huy Nguyen
Planned Completion Year:	FY 2022/23	**Department:**	Parks & Recreation
Project Type:	Distinct	**Fund:**	532 - Parks and Recreation
Strategic Pillar	03 - Enhance Community Sports, Recreational and Arts Assets		
Location	Westwood Oaks Park		



Project Description

This project will renovate the Westwood Oaks Park with the installation of new playgrounds and amenities at the existing site, which will meet the needs of increased population/new development, a diversity of demand and new legal requirements. Playgrounds are accessible and serve the needs of the entire community. Since the project's initial funding in fiscal year 2020/21, construction and supply costs have escalated. In addition to funding increases, public input expanded the scope to include rehabilitation of pathways. The Schematic Design was approved by Council on April 19, 2022.

Funding Sources

Mitigation Fee Act revenue

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	-	$1,149,800	$1,000,000	-	-	-	-	**$2,149,800**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	-	$1,149,800	$1,000,000	-	-	-	-	$2,149,800
Engineering	-	-	-	-	-	-	-	-
Total Expenditures	-	$1,149,800	$1,000,000	-	-	-	-	**$2,149,800**
Operating Impacts			-	-	-	-	-	-

FUNDED | 3181 - PARK IMPACT FEES (QUIMBY, MFA, DEVELOPER) MONITORING PROJECT

Project Number:	3181	**Theme / Category:**	Parks and Trails
Year Initiated:	2014	**Project Manager:**	James Teixeira
Planned Completion Year:	Ongoing	**Department:**	Parks & Recreation
Project Type:	Ongoing	**Fund:**	532 - Parks and Recreation
Strategic Pillar	03 - Enhance Community Sports, Recreational and Arts Assets		
Location	Parks & Recreation Administration.		



Project Description

Chapter 17.35 of the City Code adopted by Ordinance #1928 in July 2014 and supported by the California Quimby Act and Mitigation Fee Act established parkland dedication and/or fees due in lieu of dedication. Up to 2% of fees are set aside for program implementation and monitoring activities including program staffing, park system nexus study, audit, and land valuation/acquisition.

Funding Sources

Quimby Act Fees and Mitigation Fee Act revenue

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	$593,352	$878,487	$268,000	$278,000	-	-	-	**$2,017,839**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	$143,826	-	-	-	-	-	-	$143,826
Contingencies/Misc	$1,440	-	-	-	-	-	-	$1,440
Engineering	$448,087	$671,692	$268,000	$278,000	-	-	-	$1,665,779
Personnel	-	$206,795	-	-	-	-	-	$206,795
Total Expenditures	$593,352	$878,487	$268,000	$278,000	-	-	-	**$2,017,839**

Operating Impacts			-	-	-	-	-	-

FUNDED | TEMP36 - QUIMBY DEVELOPER REIMBURSEMENT

Project Number:	TEMP36	**Theme / Category:**	Parks and Trails
Year Initiated:	2023	**Project Manager:**	James Teixeira
Planned Completion Year:	Ongoing	**Department:**	Parks & Recreation
Project Type:	Ongoing	**Fund:**	532 - Parks and Recreation
Strategic Pillar	03 - Enhance Community Sports, Recreational and Arts Assets		
Location	City-wide		



Project Description

This project will allocate funds in accordance with local, state and/or federal regulations, as applicable.

In accordance with California Gov't Code section 66477, as may be amended, fees may be returned to developers upon dedication of parkland or fees that are not committed within the prescribed 5-year timeframe. Applicable subsections are provided below:

- (a)(6)(A) The city, county, or other local public agency to which the land or fees are conveyed or paid shall develop a schedule specifying how, when, and where it will use the land or fees, or both, to develop park or recreational facilities to serve the residents of the subdivision. Any fees collected under the ordinance shall be committed within five years after the payment of the fees or the issuance of building permits on one-half of the lots created by the subdivision, whichever occurs later. If the fees are not committed, they, without any deductions, shall be distributed and paid to the then record owners of the subdivision in the same proportion that the size of their lot bears to the total area of all lots within the subdivision.

- (a)(9) If the subdivider provides park and recreational improvements to the dedicated land, the value of the improvements together with any equipment located thereon shall be a credit against the payment of fees or dedication of land required by the ordinance.

Funding Sources

Quimby Act revenue

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	-	-	$1,760,920	-	-	-	-	**$1,760,920**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Contingencies/Misc	-	-	$1,760,920	-	-	-	-	$1,760,920
Total Expenditures	-	-	$1,760,920	-	-	-	-	**$1,760,920**
Operating Impacts			-	-	-	-	-	-

UNFUNDED PROJECTS | PARKS AND TRAILS

3001 - Park Improvements

FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	Five-Year CIP Total
$165,000	$173,000	$181,000	-	-	**$519,000**

This project would fund the refurbishment, reconstruction or repair of park sports courts, pathways, parking lots, signs, picnic areas, irrigation systems, restrooms, windows and building exteriors, sports turf, lighting, HVAC, electrical systems, roofs, security systems and related facilities. Projects are identified during park master planning or as replacement needs arise. Projects move forward as funding becomes available.

3131 - Earl Carmichael Park Playground Rehabilitation

FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	Five-Year CIP Total
$2,955,700	-	-	-	-	**$2,955,700**

In September 2013, the City Council adopted a goal to “Enhance Community Sports, Recreational and Arts Assets.” Since then, the City of Santa Clara has committed to providing measurable play value in inclusionary, environmentally sustainable, age-friendly Parks & Recreation facilities for all residents. In the City’s 2017 Facility Condition Assessment Report (Kitchell), Earl Carmichael Park Playground was identified as “Critical” and recommended for immediate replacement. The Parks & Recreation Commission has prioritized this playground for replacement.

This project would renovate the Earl Carmichael Park playground to meet accessibility standards, consumer product safety guidelines and measurably improved recreational play value. This project increases play value and expands use. This project is eligible for park in-lieu funding.

3190 - Mary Gomez Park Playground Rehabilitation

FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	Five-Year CIP Total
-	$2,446,900	-	-	-	**$2,446,900**

In September 2013, the City Council adopted a goal to “enhance community sports and recreational assets.” Since then, the City of Santa Clara has committed to providing measurable play value in inclusionary, environmentally sustainable, age-friendly Parks & Recreation facilities for all residents. In the City’s 2017 Facility Condition Assessment Report (Kitchell), Mary Gomez Park Playground was identified as “Critical” and recommended for immediate replacement. The Parks & Recreation Commission has prioritized this playground for replacement.

The project would renovate the Mary Gomez Park playground to meet accessibility standards, consumer product safety guidelines and measurably improved recreational play value. This project increases play value and expands use. Funding for this Capital Improvement Project would be allocated from new residential development impact fees (Quimby Act; Mitigation Fee Act) as well as donations received by the Parks & Recreation Department.

UNFUNDED PROJECTS | PARKS AND TRAILS

3195 - Henry Schmidt Park Playground Rehabilitation					
FY 2022/23	**FY 2023/24**	**FY 2024/25**	**FY 2025/26**	**FY 2026/27**	**Five-Year CIP Total**
$236,500	$2,185,000	-	-	-	**$2,421,500**

The City of Santa Clara has committed to providing measurable play value in inclusionary, environmentally sustainable, age-friendly Parks & Recreation facilities for all residents. In the City's 2017 Facility Condition Assessment Report (Kitchell), Henry Schmidt was identified as "Poor" and recommended for immediate replacement. Since the report, some equipment has failed and required removal. The Henry Schmidt Park Playground Rehabilitation Project will be completed in two phases. The first phase consists of completing a master plan of the park based on community need and input. The second phase consists of detail design and construction of the project to rehabilitate existing playground to meet accessibility standards, consumer product safety guidelines, measurably improvement recreational play value, and the needs of increased population/new development.

TEMP14 - Aged Infrastructure at Critical/Poor Parks					
FY 2022/23	**FY 2023/24**	**FY 2024/25**	**FY 2025/26**	**FY 2026/27**	**Five-Year CIP Total**
$82,052,200	$4,102,600	$4,307,700	$4,523,100	$4,749,300	**$99,734,900**

The City's 2017 Facility Condition Assessment Report (Kitchell) analyzed all park sites and buildings and established a 20-year like for like renewal/replacement schedule (no expansion). The project would address the first ten years (2017 to 2027). Some of the more critical projects have been addressed, but deficiencies remain in 31 of the 42 parks assessed.

TEMP26 - Parkland Acquisition					
FY 2022/23	**FY 2023/24**	**FY 2024/25**	**FY 2025/26**	**FY 2026/27**	**Five-Year CIP Total**
$16,703,200	$16,703,200	-	-	-	**$33,406,400**

This project would allocate 25% of park in-lieu fees collected for future land purchase. Quimby funds can be allocated when the project is approved. Currently, 25% of Mitigation Fee Act revenue is being directed to repay the Reed & Grant Sports Park Loan; once the loan is paid in full, funds can be allocated to this project. In order to keep parkland acquisition in pace with the population increases as a result of residential development, park in-lieu fees need to be allocated and available for acquisition of parkland as property purchase opportunities arise. This estimate is based on the ability to purchase acreage needed to meet the demands of 1,000 new residents a year (2.6 to 3.0 acres).

The Santa Clara City Code includes Chapter 17.35 "Park and Recreational Land" that requires new residential developments to provide developed parkland and recreational amenities pursuant to the California Quimby Act (Quimby) and/or the Mitigation Fee Act (MFA), and/or pay a fee in-lieu thereof.

Five-Year CIP Total Unfunded Need:	**$141,484,400**

This page is intentionally left blank.

Sewer Utility

This page is intentionally left blank.

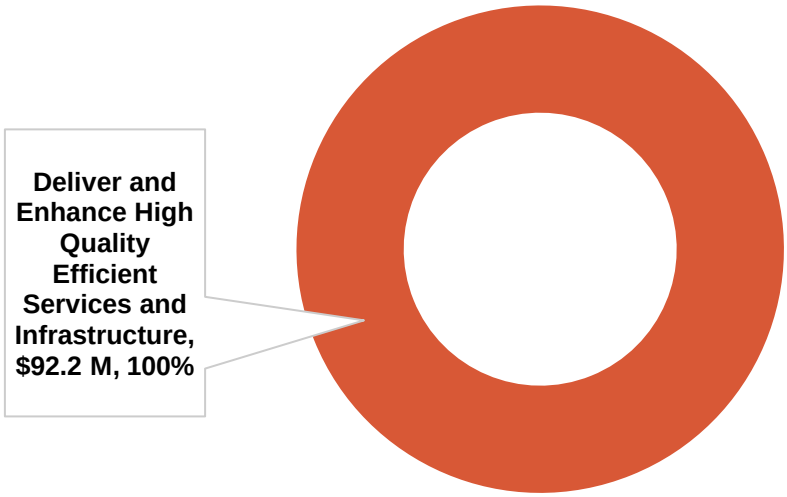
INTRODUCTION

The capital projects within the Sewer Utility category all aim to deliver high quality sewer collection and conveyance services for residential and commercial customers in Santa Clara. The City's collection system collects and conveys wastewater to the jointly owned San José-Santa Clara Regional Wastewater Facility. Additionally, this program funds the implementation of the Council approved Sanitary Sewer Management Plan to protect public health and the environment.

Sewer Utility Program Infrastructure	
Sanitary Sewer Lift/Pump Stations	7
Miles of Sanitary Sewer System	288
lateral Connections (approximate)	26,000
Discharge into Collection System	13-14 million gallons

Funding Our Top Priorities

The projects included in the CIP were determined in accordance with both the City Council's strategic pillars and the budget priorities. Below illustrates the funding amount per Strategic Pillar within the Sewer Utility program. As a joint owner of the Regional Wastewater Facility (RWF), the City of Santa Clara coordinates with the City of San José to determine the funding required for this ongoing project. Additionally, program priorities are guided by the Sanitary Sewer Master Plan, which is updated periodically. This plan identifies any deficiencies in the sewer infrastructure that need to be addressed to ensure reliability. The following chart depicts the total funding in the Sewer Utility program by strategic pillar.



The five-year CIP Sewer Utility budget totals $92.2 million. The CIP projects were prioritized by the following criteria:

Priority	Description
A	critical need mandated, emergency, or under construction
B	maintenance system reliability and/or ongoing operations
C	future system needs or future regulatory requirements
D	not critical, but achieve efficiencies and/or sustainability



Project Highlights

Major projects in the Sewer Utility program are detailed below.

San José-Santa Clara Regional Wastewater Facility

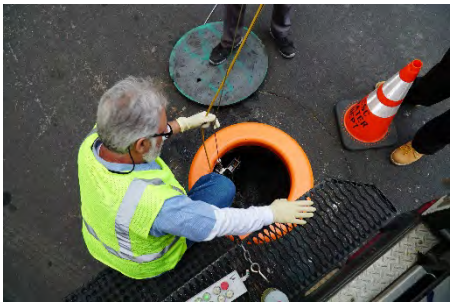
This project funds the City of Santa Clara's share of the 30-year CIP at the San José-Santa Clara Regional Wastewater Facility (RWF). The City co-owns the RWF jointly with the City of San José. Santa Clara has input on the CIP expenditures and budget through staff level collaboration with San José and Council involvement with the Treatment Plant Advisory Committee (TPAC).



Sanitary Sewer Capacity Improvements

This project funds the design and construction of sanitary sewer infrastructure based on capacity deficiencies that were identified in the 2016 Sanitary Sewer Master Plan Update. This project is intended to provide sanitary sewer system conveyance capacity and reliable infrastructure to meet current capacity needs and any future increased capacity needs caused by development, the deterioration of existing infrastructure, or any other factors. The need for capacity upgrades continues to be analyzed and will continue to be identified based on changing field conditions, updated hydraulic modeling, or additional study.

Sanitary Sewer Condition Assessment



This project funds the ongoing assessment of the City's sanitary sewer system via CCTV inspections. The assessment of the system is on a four-year cycle, and deficiencies will be rated based on accepted industry ratings systems, namely the National Association of Sewer Service Companies (NASSCO) system. The most serious deficiencies will be prioritized each year and are repaired under Sewer System Improvement CIP project.

Major Accomplishments

- Continued ongoing assessment of sewer infrastructure by CCTV with approximately 235,000 linear feet completed in FY 2021/22.
- Completed emergency sewer repair and replacement of major infrastructure on Great America Parkway and under the Union Pacific Railroad near Lafayette Street.
- Department of Public Works completed engineering design of approximately 12,000 linear feet of sanitary sewer main.
- Active participation in TPAC including review, coordination, and oversight of capital projects at co-owned RWF.

Financing Sources

Customer Service Charges
The Sewer Utility program is funded through transfers from the Sewer Utility Fund. This utility generates revenue primarily through customer service charges from both residences and businesses.

Debt Issuance
The San José-Santa Clara RWF project has significant costs. In accordance with costs estimates provided to the City by the City of San José, the Water and Sewer Utilities Department entered into an Installment Sale Agreement for $50.0 million in June 2020. The Department drew down $20.0 million prior to the close of the FY 2019/20. An additional drawdown of $18.6 million is budgeted in FY 2021/22. Staff will continue to analyze the need for more drawdowns to fund the RWF project as budgets are adjusted annually by the City of San José.

Operating Budget Impacts

There are no additional operating budget impacts associated with the funded projects.

Unfunded Needs

Through this five-year CIP, all capital needs in the Sewer Utility program are fully funded.

FUNDED | PROJECTS BUDGETED COST SUMMARY

Sewer Utility Project	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Five-Year CIP Total
1908 - S.J.-S.C. Regional Wastewater Facility	$37,742,205	$13,815,517	$14,968,166	$24,184,244	$16,864,597	$6,657,391	$76,489,915
1909 - Sanitary Sewer Capacity Improvements	$22,765,534	$209,489	$209,489	$209,489	$209,489	$209,489	$1,047,445
1911 - Sanitary Sewer System Condition Assessment	$1,500,000	$1,500,000	$500,000	$500,000	-	-	$2,500,000
1912 - Sanitary Sewer System Improvements	$6,205,521	$2,000,000	$2,000,000	$2,000,000	$2,000,000	$2,000,000	$10,000,000
1916 - Walsh Avenue @ San Tomas Aquino Creek Sanitary Sewer Siphon Relocation	$750,000	-	-	-	-	-	-
1919 - Sanitary Sewer Hydraulic Modeling As Needed Support	$264,912	$1,020,000	$120,000	$120,000	$300,000	$120,000	$1,680,000
1920 - Sanitary Sewer Master Plan Update	-	$500,000	-	-	-	-	$500,000
Total Sewer Utility Projects	**$69,228,172**	**$19,045,006**	**$17,797,655**	**$27,013,733**	**$19,374,086**	**$8,986,880**	**$92,217,360**

FUNDED | 1908 - S.J.-S.C. REGIONAL WASTEWATER FACILITY

Project Number:	1908	**Theme / Category:**	Sewer Utility
Year Initiated:	2008	**Project Manager:**	Shilpa Mehta
Planned Completion Year:	FY 2043	**Department:**	Water and Sewer Utility Dept
Project Type:	Ongoing	**Fund:**	594 - Sewer Utility
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Los Esteros Road, San Jose		



Project Description

The Regional Wastewater Facility (RWF) is jointly owned by the City of San José and the City of Santa Clara (City). This project funds the City of Santa Clara's portion of the RWF infrastructure rebuild. This project is based on the 2013 Plant Master Plan that had an anticipated 30-year rebuilding period. The next five years of this CIP, approximately $76.5 million is scheduled. This five-year estimate reflects the latest information provided by the City of San José. With guidance from City Council and the Treatment Plant Advisory Committee, City staff works closely with City of San José staff on the RWF capital expenditures. The City is partially funding this project utilizing a line of credit of $50.0 million, with $20.0 million drawn down in FY 2019/20 and additional $18.6 million scheduled for FY 2021/22.

Funding Sources

Sewer Customer Service Charges

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	$190,890,743	$37,742,205	$13,815,517	$14,968,166	$24,184,244	$16,864,597	$6,657,391	**$305,122,863**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	$162,057,289	$37,742,205	$13,815,517	$14,968,166	$24,184,244	$16,864,597	$6,657,391	$276,289,409
Intra Trs Out - CIP	$23,000,000	-	-	-	-	-	-	$23,000,000
Intra Trs Out - Miscellaneous	$5,833,454	-	-	-	-	-	-	$5,833,454
Total Expenditures	$190,890,743	$37,742,205	$13,815,517	$14,968,166	$24,184,244	$16,864,597	$6,657,391	**$305,122,863**

Operating Impacts			-	-	-	-	-	-

FUNDED | 1909 - SANITARY SEWER CAPACITY IMPROVEMENTS

Project Number:	1909	**Theme / Category:**	Sewer Utility
Year Initiated:	2008	**Project Manager:**	Evelyn Liang
Planned Completion Year:	Ongoing	**Department:**	Public Works
Project Type:	Ongoing	**Fund:**	594 - Sewer Utility
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Citywide		



Project Description

This ongoing project funds the study, design, and construction of sanitary sewer infrastructure improvements to address capacity deficiencies identified in the latest Sanitary Sewer Master Plan as well as improvements to meet increased capacity needs to support Santa Clara customers. This project is currently intended to fund those capacity issues identified in the 2016 Sanitary Sewer Master Plan Update, the 2021 Sanitary Sewer Management Plan (SSMP) update, and the Sanitary Sewer I/I evaluation when it is finished. The needs for capacity upgrades are identified on an ongoing basis due to changing field conditions, updated hydraulic modeling, or additional study.

Funding Sources

Sewer Conveyance Fees

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	$12,327,870	$22,765,534	$209,489	$209,489	$209,489	$209,489	$209,489	**$36,140,849**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	$8,368,445	$14,997,221	-	-	-	-	-	$23,365,666
Contingencies/Misc	$70,279	$4,339,617	-	-	-	-	-	$4,409,896
Engineering	$2,437,530	$1,840,877	-	-	-	-	-	$4,278,407
Engineering Mgt Svcs	$147,895	-	$209,489	$209,489	$209,489	$209,489	$209,489	$1,195,340
Intra Trs Out - Miscellaneous	$50,421	-	-	-	-	-	-	$50,421
Personnel	$802,470	$1,587,819	-	-	-	-	-	$2,390,289
Srvc From Other Funds-Alloc OH	$450,830	-	-	-	-	-	-	$450,830
Total Expenditures	$12,327,870	$22,765,534	$209,489	$209,489	$209,489	$209,489	$209,489	**$36,140,849**
Operating Impacts			-	-	-	-	-	-

FUNDED | 1911 - SANITARY SEWER SYSTEM CONDITION ASSESSMENT

Project Number:	1911	**Theme / Category:**	Sewer Utility
Year Initiated:	2009	**Project Manager:**	Ahmed Aly
Planned Completion Year:	Ongoing	**Department:**	Water and Sewer Utility Dept
Project Type:	Ongoing	**Fund:**	594 - Sewer Utility
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Citywide		



Project Description

This project funds the condition assessment of the sanitary sewer system. The assessment is conducted through a systematic inspection and involves the cataloguing of defects and the prioritization of repairs and replacements. Staff will also be conducting an assessment of the sanitary sewer force main in FY2021/22. City Council awarded contracts totaling $5.0 million for sewer cleaning and assessments that will last until the end of FY 2023/24.

Funding Sources

Sewer customer service charges

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	$5,821,942	$1,500,000	$1,500,000	$500,000	$500,000	-	-	**$9,821,942**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	$2,306,166	$1,350,000	$1,350,000	$450,000	$500,000	-	-	$5,956,166
Contingencies/Misc	$1,949	$150,000	$150,000	$50,000	-	-	-	$351,949
Engineering	$3,122,518	-	-	-	-	-	-	$3,122,518
Equipment	$5,018	-	-	-	-	-	-	$5,018
Personnel	$266,611	-	-	-	-	-	-	$266,611
Srvc From Other Funds-Alloc OH	$119,680	-	-	-	-	-	-	$119,680
Total Expenditures	$5,821,942	$1,500,000	$1,500,000	$500,000	$500,000	-	-	**$9,821,942**

Operating Impacts			-	-	-	-	-	-

FUNDED | 1912 - SANITARY SEWER SYSTEM IMPROVEMENTS

Project Number:	1912	**Theme / Category:**	Sewer Utility
Year Initiated:	2012	**Project Manager:**	Shilpa Mehta
Planned Completion Year:	Ongoing	**Department:**	Water and Sewer Utility Dept
Project Type:	Ongoing	**Fund:**	594 - Sewer Utility
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Citywide		



Project Description

This project funds the next phase of repairs to the sanitary sewer system identified by the inspections performed by the Sanitary Sewer System Condition Assessment Project in FY2021/22. There are design and construction components to this effort as new infrastructure must go through an engineering design process before construction can begin. This project scope addresses the next phase of priority deficiencies identified.

Funding Sources

Sanitary Sewer Rate Revenue

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	$10,411,204	$6,205,521	$2,000,000	$2,000,000	$2,000,000	$2,000,000	$2,000,000	**$26,616,725**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	$7,624,808	$4,337,318	$1,236,671	$1,558,500	$1,541,000	$1,522,700	$2,000,000	$19,820,997
Contingencies/Misc	-	$271,800	$283,000	-	-	-	-	$554,800
Engineering	$975,257	$1,546,174	$424,500	$441,500	$459,000	$477,300	-	$4,323,731
Engineering Mgt Svcs	$177,474	-	-	-	-	-	-	$177,474
Equipment	$65,920	-	-	-	-	-	-	$65,920
Intra Trs Out - Miscellaneous	$769,933	-	-	-	-	-	-	$769,933
Personnel	$499,442	$50,229	$55,829	-	-	-	-	$605,500
Srvc From Other Funds-Alloc OH	$298,370	-	-	-	-	-	-	$298,370
Total Expenditures	$10,411,204	$6,205,521	$2,000,000	$2,000,000	$2,000,000	$2,000,000	$2,000,000	**$26,616,725**
Operating Impacts			-	-	-	-	-	-

FUNDED | 1919 - SANITARY SEWER HYDRAULIC MODELING AS NEEDED SUPPORT

Project Number:	1919	**Theme / Category:**	Sewer Utility
Year Initiated:	2019	**Project Manager:**	Evelyn Liang
Planned Completion Year:	Ongoing	**Department:**	Public Works
Project Type:	Ongoing	**Fund:**	594 - Sewer Utility
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Citywide		



Project Description

This project funds two studies of the sanitary sewer system:

1) Sanitary Sewer Master Plan Update 2023 evaluates future sewer flow associated with projected growth in the City, verifies current sewer flow in the system, and identifies needed capacity improvement projects to provide conveyance capacity to support the city. Scope includes sewer flow monitoring, hydraulic model calibration, review of the City's general plan projected land use and growth, analysis of future demand and existing system capacity to identify deficiencies, and solutions to provide additional conveyance capacity.

2) Sanitary Sewer Hydraulic Model As Needed Support evaluates development projects exceeding the City's general plan, determines increased capacity needs caused by development, and identifies sewer repair projects impacting system capacity. This project also provides as needed modeling support for the design and construction of capacity improvements and sewer repair projects. Regular updates to the sanitary sewer hydraulic model to reflect new developments and sewer infrastructure projects provides useful sewer flow information that supports various purposes.

Funding Sources

Sewer Conveyance Fees, Sewer model run fee collected

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	$396,218	$264,912	$1,020,000	$120,000	$120,000	$300,000	$120,000	**$2,341,130**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Engineering	$396,218	$264,912	$900,000	-	-	$180,000	-	$1,741,130
Engineering Mgt Svcs	-	-	$120,000	$120,000	$120,000	$120,000	$120,000	$600,000
Total Expenditures	$396,218	$264,912	$1,020,000	$120,000	$120,000	$300,000	$120,000	**$2,341,130**
Operating Impacts			-	-	-	-	-	-

FUNDED | 1920 - SANITARY SEWER MASTER PLAN UPDATE

Project Number:	1920	**Theme / Category:**	Sewer Utility
Year Initiated:	2022	**Project Manager:**	Evelyn Liang
Planned Completion Year:	FY 2023/24	**Department:**	Public Works
Project Type:	Distinct	**Fund:**	594 - Sewer Utility
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Citywide		



Project Description

The last Sanitary Sewer Master Plan (Plan) Update started in 2014 and was completed in 2016. The Sanitary Sewer Master Plan is recommended to be updated every seven years. There are several recommended capacity improvement projects as part of the current Plan anticipated to be completed by 2022. A reassessment of the City's future sewer demands is recommended to plan for a 2035 build-out. The reassessment of the Sanitary Sewer Master Plan includes flow monitoring, water usage data analysis, model calibration, design criteria evaluation, capacity and demand analysis. Following the reassessment, capacity improvement projects, including conceptual design and cost estimates, will be recommended to address deficiencies.

Funding Sources

Sewer Conveyance fee

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	-	-	$500,000	-	-	-	-	**$500,000**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Engineering	-	-	$500,000	-	-	-	-	$500,000
Total Expenditures	-	-	$500,000	-	-	-	-	**$500,000**
Operating Impacts			-	-	-	-	-	-

Solid Waste

This page is intentionally left blank.

INTRODUCTION

The capital project within the Solid Waste theme provides for monitoring, data collection, reporting, repairs and maintenance at the City's closed landfill. These efforts are performed as required by the Regional Water Quality Control Board, Bay Area Air Quality Management District, CalRecycle, and Santa Clara County Department of Environmental Health.

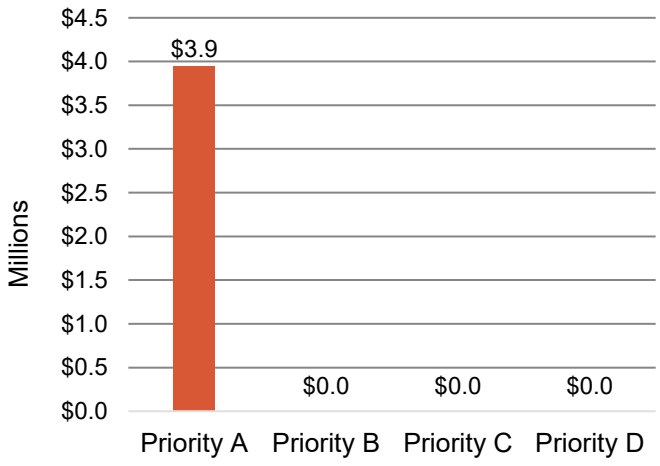
Funding Our Top Priorities

The project included in the CIP was determined in accordance with both the City Council's strategic pillars and the budget priorities. The total funding for the lone project in the Solid Waste program falls under the strategic pillar "Deliver and Enhance High Quality Efficient Services and Infrastructure" as shown in the chart below.



The five-year CIP Solid Waste program budget totals $3.9 million. The CIP project was prioritized by the following criteria:

Priority	Description
A	critical need mandated, emergency, or under construction
B	maintenance system reliability and/or ongoing operations
C	future system needs or future regulatory requirements
D	not critical, but achieve efficiencies and/or sustainability



Project Highlights

The project in the Solid Waste program is detailed below.

Sanitary Landfill Development – Post Closure

Regular monitoring, data collection, reporting, maintenance and repairs are required to keep the closed landfill in compliance with regulations. A landfill gas collection system directs methane gas to the Ameresco power plant that converts the gas into electricity and the City maintains a flare to serve as a back-up control device. The City is required to provide financial assurance to CalRecycle on an annual basis for post closure maintenance expenses and non-water corrective action for initiating and completing corrective action for all known or foreseeable releases from the landfill to waterways.

Major Accomplishments

- All mandated reports were submitted to regulatory agencies on time.
- Multiple sections of landfill gas pipeline were repaired to maintain vacuum on the collection system and prevent methane emissions.

Financing Sources

Customer Service Charges (Garbage Services)
Customer service charges for garbage services are transferred from the Solid Waste Operating Fund to the Solid Waste Capital Fund to partially cover the funding necessary for the project.

Developer Contributions
Developer Contributions will provide a portion of the cost of the project as outlined in Section 14.2 of the Disposition and Development Agreement (DDA) between the City and Related Santa Clara. The developer will be responsible for landfill operation and management costs above a baseline amount, adjusted annually by a Consumer Price Index adjustment.

Operating Budget Impacts

There are no operating budget impacts associated with this project.

Unfunded Needs

There are no unfunded needs for the Solid Waste CIP.

FUNDED | PROJECTS BUDGETED COST SUMMARY

Solid Waste Project	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Five-Year CIP Total
6109 - Sanitary Landfill Development - Post Closure	$798,527	$743,000	$765,000	$788,000	$812,000	$836,000	$3,944,000
Total Solid Waste Projects	**$798,527**	**$743,000**	**$765,000**	**$788,000**	**$812,000**	**$836,000**	**$3,944,000**

FUNDED | 6109 - SANITARY LANDFILL DEVELOPMENT - POST CLOSURE

Project Number:	6109	**Theme / Category:**	Solid Waste
Year Initiated:	2014	**Project Manager:**	Dave Staub
Planned Completion Year:	Ongoing	**Department:**	Public Works
Project Type:	Ongoing	**Fund:**	596 - Solid Waste
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	5401/5500 Lafayette Street, Santa Clara CA		



Project Description

This project provides for monthly monitoring, data collection, reporting, and flare source testing as required by the Regional Water Quality Control Board, Bay Area Air Quality Management District, Cal Recycle, and Santa Clara County Department of Environmental Health. The project also funds the construction of monitoring wells, well abandonments, roadway repairs, fence repairs, landscaping, erosion and settlement repair and prevention as required.

Funding Sources

Transfer from Solid Waste Fund - Customer Service Charges (57100), Lease Revenues (54750) and payment from Related Santa Clara for annual landfill operation and management expenditures over baseline amount.

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	$9,937,941	$798,527	$743,000	$765,000	$788,000	$812,000	$836,000	**$14,680,468**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	$8,832,294	$798,527	$743,000	$765,000	$788,000	$812,000	$836,000	$13,574,821
Contingencies/Misc	$670	-	-	-	-	-	-	$670
Engineering	$349,874	-	-	-	-	-	-	$349,874
Intra Trs Out - Miscellaneous	$734,494	-	-	-	-	-	-	$734,494
Personnel	$20,609	-	-	-	-	-	-	$20,609
Total Expenditures	$9,937,941	$798,527	$743,000	$765,000	$788,000	$812,000	$836,000	**$14,680,468**
Operating Impacts			-	-	-	-	-	-

Storm Drain

This page is intentionally left blank.

INTRODUCTION

Capital projects within the Storm Drain theme maintain and improve the storm drain infrastructure, which includes, but is not limited to, pipe conveyance system, pump and lift stations, manholes, catch basins, outfalls, retention basins, trash capture devices, and drainage swales. The table below identifies a list of storm drain infrastructure. In addition to infrastructure projects, the CIP includes work related to compliance with the Municipal Regional Stormwater National Pollutant Discharge Elimination System Permit and management of stormwater runoff and collection.

Storm Drain Infrastructure	
Pipe Length (miles)	195
Pump/Lift Stations	22
Nodes (manholes, catch basins, and outfalls)	8,430
Retention Basins	2
Trash Capture Devices	1,050

Funding Our Top Priorities

The projects included in the CIP were determined in accordance with both the City Council's strategic pillars and the budget priorities. Below illustrates the funding amount per Strategic Pillar within the Storm Drain program. The following chart depicts the total funding in the Storm Drain program by strategic pillar.



The five-year CIP Storm Drain budget totals $1.5 million. The CIP projects were prioritized by the following criteria:

Priority	Description
A	critical need mandated, emergency, or under construction
B	maintenance system reliability and/or ongoing operations
C	future system needs or future regulatory requirements
D	not critical, but achieve efficiencies and/or sustainability



Project Highlights

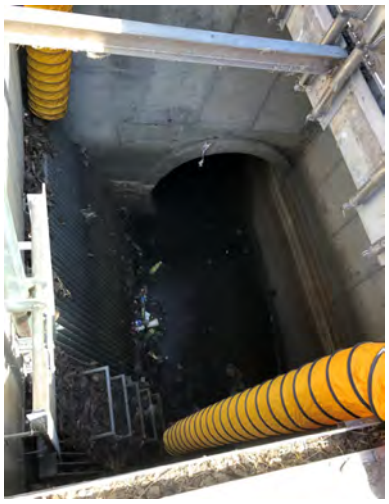
Major projects in the Storm Drain program are detailed below.

Laurelwood Pump Station Rehabilitation

The Laurelwood Storm Drain Pump Station was built in 1986 and collects drainage from approximately 308 acres. No major improvements have been made to the station since it was constructed. Based on recommendations from the station condition assessment report, the project includes a major rehabilitation of the pump station's mechanical, electrical, plumbing, and structural system and structures, including pumps, motors, electric motor control center, generator, building walls and roof, wet well, trash rack, electric wiring and transformer. This project uses existing funds budgeted through FY 2021/22.

Storm Drain Slide Gate Rehabilitation

The City currently has 22 storm drain pump and lift stations. The pump and lift stations are maintained regularly to clear debris, trash, and other solids that could damage the stations and prevent them from operating at maximum capacity. Routine maintenance is made difficult when continuous water flows into the stations and maintenance staff does not have the ability to stop incoming flow. To increase efficiency and reduce the level of maintenance effort, existing slide gates used to control storm water coming into the stations need to be replaced or additional slide gates need to be installed to help manage flows.



SDPS Motor and Control Maintenance, Repair, and Replacement

This project funds the maintenance, replacement, and repair of pumps, motors, controls, telemetry, valves, instrumentation and related equipment for the City's 22 storm drain pump stations (SDPS).

Major Accomplishments

- Completed Phase 1 of the Laurelwood Pump Station Rehabilitation, which includes wetwell expansion and electrical relocation work. The last phase of the project is scheduled to be completed by early 2023.
- Completed an assessment and analysis for the Lafayette Street Subway Pump Station on Lafayette Street at the Caltrain railroad underpass.
- The Storm Drain Slide Gate Rehabilitation Project is in the design phase.
- Completed the Westside Retention Basin Pump Replacement Project.
- Successfully maintained all 22 storm drain pump and lift stations to manage stormwater runoff.
- Installed numerous trash capture devices to reduce trash loads entering waterways to comply with requirements of the Municipal Regional Stormwater National Pollutant Discharge Elimination Permit.

Financing Sources

The Storm Drain Capital Improvement Program is mostly funded by the General Fund since there is no dedicated funding source. All other financing sources provide minimal funds for the program.

Capital Projects Reserve
The Capital Projects Reserve is funded entirely by General Fund operating savings and/or surpluses in prior years. This funding is the result of one or a combination of the following: unanticipated revenue from general government revenues, such as sales tax or interest earnings on General Fund balances; unspent appropriations (when available) from annually budgeted programs; and project cost savings on projects funded with monies from the Capital Projects Reserve.

Storm Drainage Outlet Charge
The developer shall pay the City a storm drainage outlet charge. The revenue from the drainage fee shall be used for the purpose of defraying the estimated costs of constructing planned drainage facilities for removal of surface and storm waters from the local drainage areas.

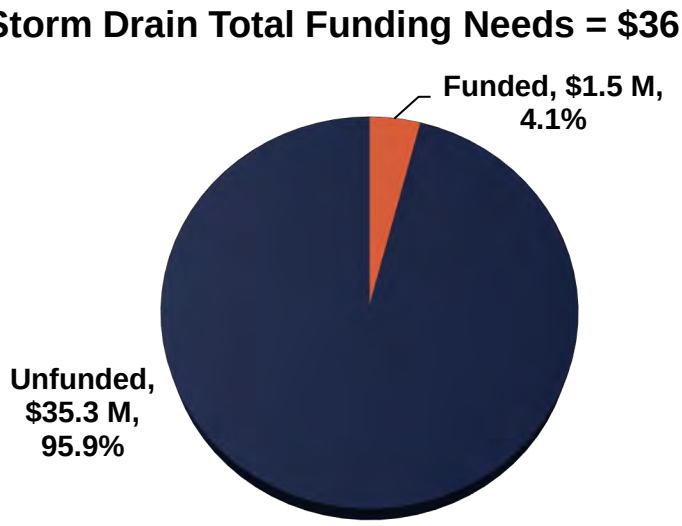
Operating Budget Impacts

There are no additional operating budget impacts associated with the projects in the CIP. The maintenance costs resulting from the installation of 470 new full trash capture devices in 2022 funded by the existing Urban Runoff Pollution Prevention project have already been factored into the budget.

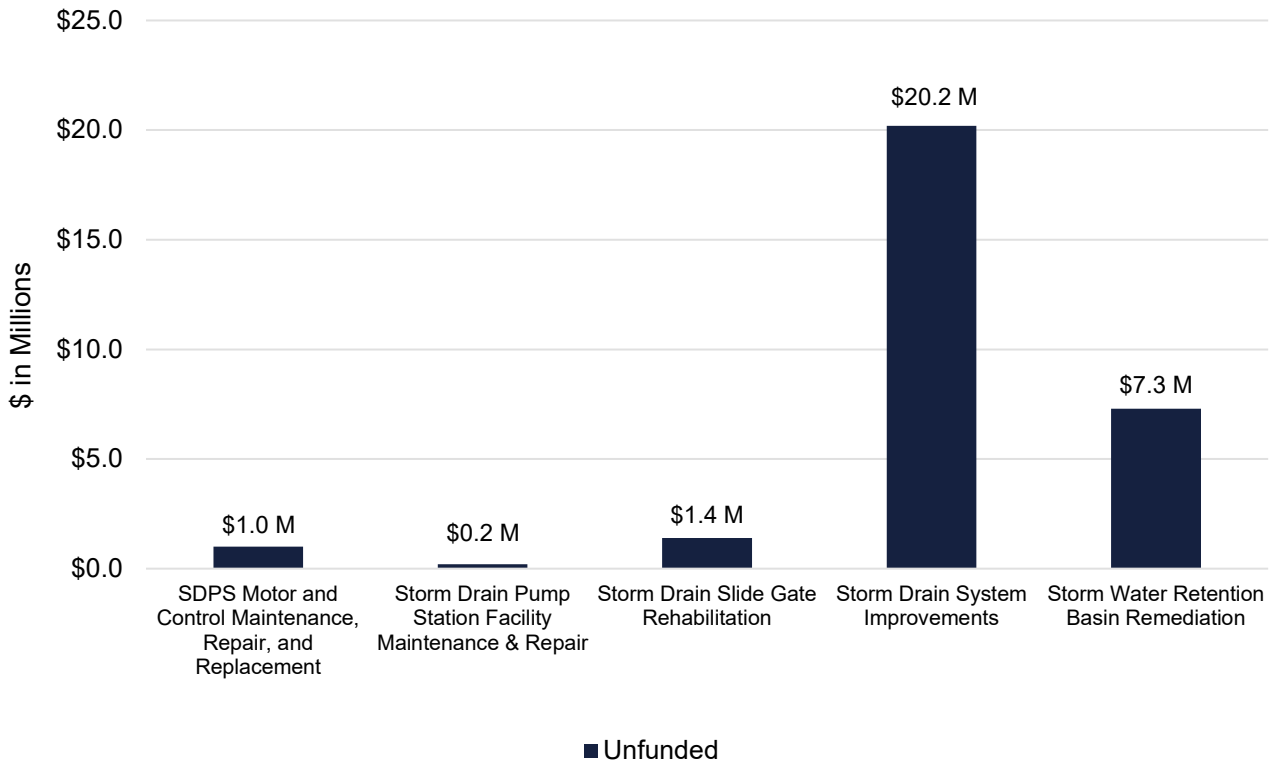
Unfunded Needs

The needs for the Storm Drain Program are divided into two main components: 1) the Storm Drain Master Plan, which primarily focused on pipe deficiencies; and 2) the Storm Drain Pump Station Evaluation, which identified pump station improvements. The Storm Drain Master Plan identified a need for $290 million (2018 dollars) in projects including almost $60 million in high priority projects, and the Storm Drain Pump Station Evaluation identified $3 million (2018 dollars) annually for pump station repair, maintenance and upgrades.

Some of the highest priority projects for the Storm Drain Program total $36.8 million over the next 5 years. Of this amount, $1.5 million is funded, leaving $35.3 million of unfunded highest priority needs. Funded projects include storm drain motor and control repairs, the Laurelwood Pump Station Rehabilitation Project, trash loading management, and replacement of a few storm drain slide gates. Unfunded projects are capacity improvement projects identified in the Storm Drain Master Plan, Pump Station Outfall Reconstruction Program, Eastside Retention Basin Desilting Project, and future repairs for storm drain pump stations.



The table below highlights some of the highest priority projects currently on the unfunded list in the Storm Drain category. For more project information, please see the Unfunded Projects – Storm Drain list at the end of this section.



FUNDED | PROJECTS BUDGETED COST SUMMARY

Storm Drain Project	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Five-Year CIP Total
1811 - Storm Drain Pump Station Facility Maintenance & Repair	$111,588	$113,000	$71,000	-	-	-	$184,000
1838 - SDPS Motor and Control Maintenance, Repair, and Replacement	$584,481	$148,000	$343,000	-	-	-	$491,000
1839 - Urban Runoff Pollution Prevention Program	$484,519	-	$300,000	-	-	-	$300,000
1840 - Kiely Blvd.-Saratoga Creek Storm Drain Outfall Relocation	$125,500	-	-	-	-	-	-
1841 - Laurelwood Pump Station Rehabilitation	$1,427,534	-	-	-	-	-	-
1844 - Storm Drain Slide Gate Rehabilitation	$11,183	$500,000	-	-	-	-	$500,000
Total Storm Drain Projects	**$2,744,805**	**$761,000**	**$714,000**	**-**	**-**	**-**	**$1,475,000**

FUNDED | 1811 - STORM DRAIN PUMP STATION FACILITY MAINTENANCE & REPAIR

Project Number:	1811	**Theme / Category:**	Storm Drain
Year Initiated:	2011	**Project Manager:**	Chris Fazzi
Planned Completion Year:	Ongoing	**Department:**	Public Works
Project Type:	Ongoing	**Fund:**	535 - Storm Drain
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Various pump station locations		



Project Description

The City maintains 22 Storm Drain Pump Station (SDPS) facilities. This project supports Storm Drain Pump Station facility maintenance and repair. This includes a variety of facility repair items such as painting, landscaping, security improvements, vandalism repair, perimeter fence and roof repairs, and OSHA safety compliance regulations to include fall protection, confined space air testing, etc. The project does not cover maintenance, repair, or modifications to SDPS pumps, motors, controls, or outfalls. Those items are covered in the SDPS Motor and Control Maintenance, Repair, and Replacement Project, No. 535-1838.

Funding Sources

Capital Project Reserves - General Fund

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	$971,808	$111,588	$113,000	$71,000	-	-	-	**$1,267,396**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	$948,211	$111,588	$113,000	$71,000	-	-	-	$1,243,799
Engineering	$21,460	-	-	-	-	-	-	$21,460
Personnel	$2,137	-	-	-	-	-	-	$2,137
Total Expenditures	$971,808	$111,588	$113,000	$71,000	-	-	-	**$1,267,396**

Operating Impacts			-	-	-	-	-	-

FUNDED | 1838 - SDPS MOTOR AND CONTROL MAINTENANCE, REPAIR, AND REPLACEMENT

Project Number:	1838	**Theme / Category:**	Storm Drain
Year Initiated:	2011	**Project Manager:**	Chris Fazzi
Planned Completion Year:	Ongoing	**Department:**	Public Works
Project Type:	Ongoing	**Fund:**	535 - Storm Drain
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Citywide		



Project Description

The City has 22 Storm Drain Pump Stations (SDPS). Each station is equipped with multiple pumps, motors and varying control devices including a motor control center (MCC), programable logic control (PLC), human mechanical interface (HMI), SCADA monitoring and control and various other devices. This project funds the maintenance, replacement and repair of pumps, motors, controls, telemetry, valves, instrumentation and related equipment that is the responsibility of the Water & Sewer Department. Maintenance, replacement, and repairs to pumps and motor controls are necessary to keep storm pump stations operational to minimize the chance of flooding during large storm events. Funding in FY 2023/24 includes $65,000 for a transfer to the Electric Utility Capital Fund for the Fiber Development, Design, and Expansion project to support SVP's installation of fiber to the Storm Drain Pump Stations.

Funding Sources

Capital Project Reserves - General Fund

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	$1,557,590	$584,481	$148,000	$408,000	-	-	-	**$2,698,071**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	$1,556,477	$584,481	$148,000	$343,000	-	-	-	$2,631,958
Contingencies/Misc	$460	-	-	-	-	-	-	$460
Personnel	$653	-	-	-	-	-	-	$653
Trs Out - CIP	-	-	-	$65,000	-	-	-	$65,000
Total Expenditures	$1,557,590	$584,481	$148,000	$408,000	-	-	-	**$2,698,071**
Operating Impacts			-	-	-	-	-	-

FUNDED | 1839 - URBAN RUNOFF POLLUTION PREVENTION PROGRAM

Project Number:	1839	**Theme / Category:**	Storm Drain
Year Initiated:	2011	**Project Manager:**	Dave Staub
Planned Completion Year:	Ongoing	**Department:**	Public Works
Project Type:	Ongoing	**Fund:**	535 - Storm Drain
Strategic Pillar	07 - Promote Sustainability and Environmental Protection		
Location	Citywide		



Project Description

This project funds the capital and one-time costs to comply with the Municipal Regional Stormwater National Pollutant Discharge Elimination Permit (MRP) issued by the Regional Water Quality Control Board. This project funds consultant studies to determine locations for future installation of full trash capture devices and the cost to purchase and install the devices to comply with Provision C.10 Trashload Reduction requirements. The project also funds efforts to comply with Provision C.3 new and development requirements which includes the implementation of the City's Green Stormwater Infrastructure (GSI) Plan.

Funding Sources

Capital Project Reserves - General Fund

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	$1,779,585	$484,519	-	$300,000	-	-	-	**$2,564,104**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	$1,728,577	$484,519	-	$300,000	-	-	-	$2,513,096
Engineering	$8,506	-	-	-	-	-	-	$8,506
Equipment	$2,159	-	-	-	-	-	-	$2,159
Personnel	$40,343	-	-	-	-	-	-	$40,343
Total Expenditures	$1,779,585	$484,519	-	$300,000	-	-	-	**$2,564,104**
Operating Impacts			-	-	-	-	-	-

FUNDED | 1844 - STORM DRAIN SLIDE GATE REHABILITATION

Project Number:	1844	**Theme / Category:**	Storm Drain
Year Initiated:	2019	**Project Manager:**	Huy Nguyen
Planned Completion Year:	FY 2026/2027	**Department:**	Public Works
Project Type:	Distinct	**Fund:**	535 - Storm Drain
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Eight Storm Drain Pump Stations		



Project Description

The City currently has 22 active storm drain pump and lift stations. Proper maintenance of the stations and the equipment is essential for efficient operation of the station, infrastructure management and flood protection. To perform maintenance activities inside a wet well at any station, an isolation of the station is necessary. A slide gate provides a means for staff to isolate the pump station from the incoming stormwater flows. The project proposes rehabilitation of existing or the installation of new slide gates (along with some minor upgrades to enhance maintenance capability) for the following eight storm pump stations: (1) Eastside Retention Basin; (2) Rambo; (3) Fairway Glen; (4) Gianera; (5) Lake Santa Clara; (6) Lakeside; (7) Freedom Circle; and (8) Victor-Nelo. Current approved funding includes work at the first two pump stations only, work at the remaining locations is unfunded.

Funding Sources

Capital Project Reserves - General Fund

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	-	$11,183	$500,000	-	-	-	-	**$511,183**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	-	$11,183	$500,000	-	-	-	-	$511,183
Engineering	-	-	-	-	-	-	-	-
Total Expenditures	-	$11,183	$500,000	-	-	-	-	**$511,183**
Operating Impacts			-	-	-	-	-	-

UNFUNDED PROJECTS | STORM DRAIN

1811 - Storm Drain Pump Station Facility Maintenance & Repair

FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	Five-Year CIP Total
-	-	$70,615	$74,146	$77,853	**$222,614**

The City maintains 22 Storm Drain Pump Station (SDPS) facilities. This project supports Storm Drain Pump Station facility maintenance and repair. This includes a variety of facility repair items such as painting, landscaping, security improvements, vandalism repair, perimeter fence and roof repairs, and OSHA safety compliance regulations to include fall protection, confined space air testing, etc. The project does not cover maintenance, repair, or modifications to SDPS pumps, motors, controls, or outfalls. Those items are covered in the SDPS Motor and Control Maintenance, Repair, and Replacement Project, No. 535-1838. Routine maintenance and repairs along with security and/or vandalism repairs would be drastically reduced or stopped until funding is available.

1831 - Storm Drain Repairs and Maintenance

FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	Five-Year CIP Total
$110,000	$110,000	$110,000	$110,000	$110,000	**$550,000**

The project would consist of repairs and maintenance to address unforeseen issues that arise related to the existing storm drain system. Repairs and maintenance may include replacement and/or repair of pipelines, catch basins, manholes, outlets, junction structures, trash devices, and other storm drain related structures.

1834 - Storm Drain System Improvements

FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	Five-Year CIP Total
$1,980,000	$11,000,000	$660,000	$3,300,000	$3,300,000	**$20,240,000**

In 2015, the City completed a Storm Drain Master Plan that evaluated the City's storm drain system for capacity deficiencies and identified over $270 million of Capital Improvement Projects. The projects identified would meet the various service level goals, which include eliminating significant flooding for 2-year, 10-year, and 100-year storm events. This project would provide ongoing storm drain system rehabilitation identified in the Master Plan. The first project in this program would include upsizing of storm drain pipelines located on Benton Street, Los Padres Boulevard, Homestead Road, Sherwin Avenue, and Malarin Avenue.

1835 - Storm Drain Pump Station Outfall Reconstruction Program

FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	Five-Year CIP Total
$100,000	$200,000	-	-	-	**$300,000**

The City has 22 Storm Drain Pump Stations (SDPS). Of the 22 SDPS, 13 of the SDPS have outfalls that flow into various creeks. There are 188 outfalls throughout the City, but this project would only cover outfalls from 13 SDPS that discharge directly into creeks and rivers that are subject to inspection by the United States Army Corps of Engineers. This project would also fund the reconstruction of failing SDPS outfall structures and erosion repair in waterways caused by outfall discharges. The scope of work would include items such as concrete patching, crack repair, check valve repair, etc.

UNFUNDED PROJECTS | STORM DRAIN

1837 - Storm Water Retention Basin Remediation

FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	Five-Year CIP Total
$980,000	$6,300,000	-	-	-	**$7,280,000**

This project proposes to remove silt, debris, and other deposits from the Westside and Eastside Retention Basins and the Tasman Swale. The two basins and the Tasman Swale have collected significant sediment since its construction and needs to be dredged to restore its original line and grade and capacity to provide flood protection to the community. In 2018, the Westside Retention Basin was successfully desilted. The next phase is to complete the desilting work for the Eastside Retention Basin and the Tasman Swale. The project is necessary to prevent surface flooding onto public right-of-way and nearby businesses and residential homes.

1838 - SDPS Motor and Control Maintenance, Repair, and Replacement

FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	Five-Year CIP Total
-	-	$461,195	$274,255	$287,968	**$1,023,418**

The City has 22 Storm Drain Pump Stations (SDPS). Each station is equipped with multiple pumps, motors and varying control devices including a motor control center (MCC), programable logic control (PLC), human mechanical interface (HMI), SCADA monitoring and control and various other devices. This project funds the maintenance, replacement and repair of pumps, motors, controls, telemetry, valves, instrumentation and related equipment that is the responsibility of the Water & Sewer Department. This project is funded through FY 2023/24. $200,000 of funding in FY 2024/25 is needed for a transfer to the Electric Utility Capital Fund for the Fiber Development, Design, and Expansion project to support SVP's installation of fiber to the Storm Drain Pump Stations. Routine maintenance and repairs along with emergency work would be drastically reduced or stop until funding is available.

1843 - Lafayette St. Underpass at Subway Pump Station

FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	Five-Year CIP Total
$506,000	$3,795,000	-	-	-	**$4,301,000**

This project would address constant ponding of groundwater on Lafayette Street at the underpass located next to the Lafayette Street Subway Pump Station. The project would be completed in two distinct phases. The first phase would consist of assessment of existing site condition and preparing schematic design plans and report. The second phase would consist of detail design, bid and award, and construction of the existing stormwater underdrain system at the Lafayette Street Underpass to address ponding of ground water.

UNFUNDED PROJECTS | STORM DRAIN

1844 - Storm Drain Slide Gate Rehabilitation					
FY 2022/23	**FY 2023/24**	**FY 2024/25**	**FY 2025/26**	**FY 2026/27**	**Five-Year CIP Total**
$1,400,000	-	-	-	-	**$1,400,000**

The City currently has 22 active storm drain pump and lift stations. Proper maintenance of the stations and the equipment is essential for efficient operation of the station, infrastructure management and flood protection. To perform maintenance activities inside a wet well at any station, an isolation of the station is necessary. A slide gate provides a means for staff to isolate the pump station from the incoming stormwater flows. The project proposes rehabilitation of existing or the installation of new slide gates (along with some minor upgrades to enhance maintenance capability) for the following eight storm pump stations: (1) Eastside Retention Basin; (2) Rambo; (3) Fairway Glen; (4) Gianera; (5) Lake Santa Clara; (6) Lakeside; (7) Freedom Circle; and (8) Victor-Nelo. Current approved funding includes work at the first two pump stations only, work at the remaining locations is unfunded.

Five-Year CIP Total Unfunded Need:	**$35,317,032**

This page is intentionally left blank.

Technology and Equipment

This page is intentionally left blank.

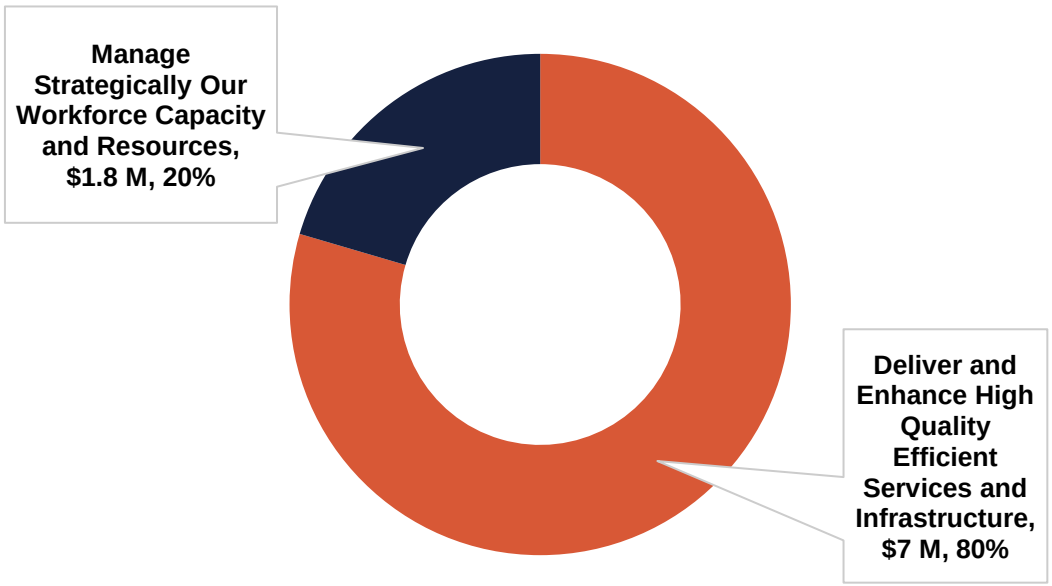
INTRODUCTION

The projects within the Technology and Equipment category serve to increase efficiency, security, customer service, and transparency throughout the City.

Funding Our Top Priorities

The projects included in the CIP were determined in accordance with both the City Council's strategic pillars and the budget priorities. Below illustrates the funding amount per Strategic Pillar within the Technology and Equipment program. A majority of the projects within this program are related to replacement of equipment that is at the end of its useful life. Replacement schedules, along with consultant studies, and Council directives helped guide these priorities. It should be noted that, effective FY 2022/23, several of the Information Technology Department projects will be shifted to the Information Technology Services Fund in the operating budget and have been factored into the Source and Use Statement included in the Internal Service Funds section of this document. Additionally, effective FY 2025/26, several Fire Department projects are planned to be shifted to the Fire Department's General Fund operating budget. For presentation purposes, these projects are still reflected in this section.

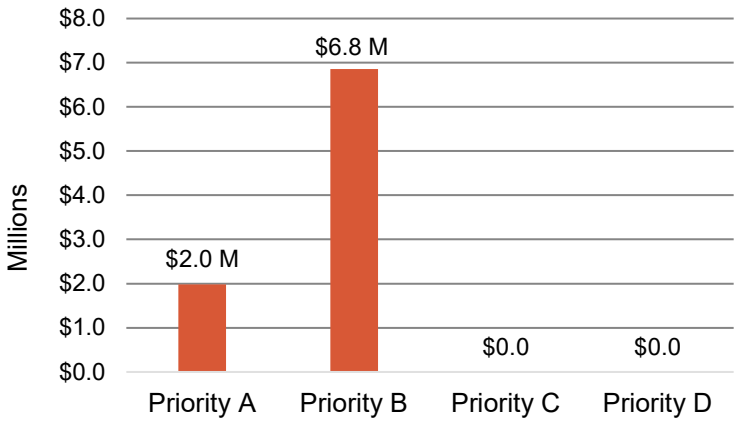
The following chart depicts the total funding in the Technology and Equipment program by strategic pillar.



The Technology and Equipment budget totals $8.8 million, of which $3.9 million is funded in the operating budget and $4.9 million is funded in the CIP. In the operating budget, $2.9 million is reflected in the Information Technology Services Fund and $1.0 million will be factored into the Fire Department's General Fund budget, effective FY 2025/26.

These projects were prioritized by the following criteria:

Priority	Description
A	critical need mandated, emergency, or under construction
B	maintenance system reliability and/or ongoing operations
C	future system needs or future regulatory requirements
D	not critical, but achieve efficiencies and/or sustainability



The majority of the funded projects in this program align with Priority B.

Project Highlights

Major projects in the Technology and Equipment program are detailed below.

Fire Protective Equipment Replacement and Fire Defibrillator Replacement

The Fire Department requires personal protective equipment and gear for its firefighters. This project provides funding for the regular replacement of this type of equipment and gear once it reaches the end of its useful life. The Department conducts an annual review of the equipment and gear in its inventory to determine any critical replacements needed. Funding is also allocated to replace defibrillators used by paramedics on Advanced Life Support (ALS) incidents. Effective FY 2025/26, these project budgets will be considered in the Fire Department's General Fund operating budget.

Replace Network Equipment

This multiyear upgrade replaces end-of-life equipment and transforms the City's core network infrastructure to enhance the City's cybersecurity posture, support growth, and update technologies to enable the city's evolving computing needs. Effective FY 2022/23, this project's funding has shifted to the Information Technology Department's operating budget.

Financial and Human Resources Management System (FHRMS) Update Project

This project upgrades financial and human resources (HR)/payroll business applications to maintain vendor support for software and hardware in addition to modernizing business processes to improve efficiency and align with current compliance requirements and best practices. An upgrade to the PeopleSoft application is planned to bring the application, database, and operating system up to date and implement enhanced security and business continuity features. For HR/payroll, this includes enhancing employee self-service, benefits enrollment and Fair Labor Standards Act (FLSA). For Financials, this includes implementing a modern fixed asset system, enhancing accounts receivable and accounts payable processes.

Utility Management Information System Enhancements

This project upgrades the Utility Billing System for compliance and business process improvements. This includes implementing a new customer self-service solution for the City's utility customers, including a mobile app for enhanced customer experience and functionality as well as outage reporting. Upgrades will also allow us to achieve mandated Credit Card (PCI) compliance and transition field services capability (turn on/off) to the cloud for efficiency and improved customer service.

Enterprise GIS & Asset Management

The Enterprise GIS program continues to build on integrations with citywide applications such as Permit Management, Customer Relationship Management, Work Order Tracking, and Enterprise Asset Management (trees, sidewalks, ramps, traffic signs, potable water, recycled water, sanitary sewer, storm drain, city facilities, parks), ensuring location information is consistent citywide. Public Safety systems are a significant focus area including integration with Computer Assisted Dispatch (CAD), Records Management System (RMS), Stadium Common Operational Picture (COP), and Fire prevention/response systems.

Major Accomplishments

- COVID-19: The Information Technology (IT) Department led the organization from disruption to transformation as digital first responders. Despite significant disruption due to the pandemic, the IT Department accelerated the pace of change, enabling continuity of City operations and service delivery.
- The Permit Management System went live in August 2021, replacing a 20-year-old, end-of-life system with an enterprise permit/land management and permit online portal. This modern cloud-based system streamlines business processes for the Community Development, Parks & Recreation, Fire, Electric, Public Works and Water & Sewer Departments. Integration with City enterprise systems such as Financials, Laserfiche Document Management, Business License and GIS ensures consistency and efficiencies citywide.
- The end-of-life VoIP Telephone system was upgraded in August 2021 for a modern and functional user interface for enhanced productivity, softphone (use of microphone/headsets for calls), remote access, and mobility. In conjunction with this project, the Utility Billing Integrated Voice Response (IVR) was upgraded to Mitel Connect Contact Center (MICC), providing enhanced contact center features that enabled Customer Service Representatives to work remotely, improved integration capabilities, and enhanced reporting.
- The Police Records Management system went live in September 2021, replacing an 18-year-old end-of-life system with a modern cloud-based system. The initial system launch was achieved in a record ten months. This application meets mandated State and Federal reporting and security requirements.
- The Police Department's Public Record Act (PRA) portal was implemented in September 2021, allowing the City to receive requests online and connect requesters with self-serve information. Requests are now tracked, ensuring transparency, compliance and PRA documents released to the public or individuals as necessary.
- Updates were made to Utility Billing System, encompassing upgrades for compliance, issue resolution, mandatory reporting requirements (CAPP), and implementation of the Automation Platform providing business process automation for several processes – saving staff time.

- The City's Records Retention schedule was implemented in the Enterprise Document Management system for streamlined document management and a central repository for improved PRA processing.
- A cloud-based Legal Case and Matter management system was implemented in August 2021 for workflow, collaboration and tracking of the City's legal matters. This system replaces a manual process.
- infoMap 3.1 was launched for staff, providing location-based information such as address, parcels, streets, ownership, property reports, zoning, FEMA floods designations, council districts, plus a wide variety of mapping, redlining, querying, and reporting capabilities.
- An inventory was completed for citywide street signs, sidewalks, ramps, and street trees to be integrated with the City's Enterprise Asset Management (EAM) program.
- A new Multi-source Map was designed and deployed for police mobile data computers (MDCs) for improved situational awareness and response times.
- The Enterprise GIS system was upgraded with a modern and functional user interface for increased productivity, enhanced security, and higher availability.
- Updates were made to the City's Financials and HR/Payroll systems, including an expanded employee self-service portal, mobile inventory to allow item barcoding, and process improvements for stock checks in the warehouse, physical inventory and cycle counts.
- Increased staff adoption of Microsoft 365 applications and productivity tools such as Teams, Planner, Bookings, to improve collaboration, workflows and business processes.
- Staff continued the assessment of our cybersecurity posture and strengthening of the City cyber defenses.
- The City's transition to JPMorgan Chase for its banking needs is a significant endeavor, impacting all departments, business processes and applications with payment & receiving functionality. Check, ACH payment processing and all devices (handheld credit card machines, Square, etc.) have been switched over to the new provider.
- MISAC Excellence in IT Practices Award: The City of Santa Clara won this award in 2021 for the 15th time! The award signifies that the city has met or exceeded MISAC standards in various technology focused areas.
- 2021 Savvy Award for overall website (3CMA): The City won a 2021 Savvy Award from 3CMA in the Digital Interactive – Overall Website category (population 44,000 and up).: SantaClaraCA.gov Website Redesign.

Financing Sources

Internal Service Fund Allocations
As the majority of the IT Department projects have been migrated to the operating budget, effective FY 2022/23, the funding mechanism for these projects is through the City's internal service fund allocation. This allocation is based on the City's cost allocation plan methodology that was developed by a third-party consultant. As a central service department, all funds that receive any ITD support contribute to the Information Technology Services Fund.

General Fund – Capital Projects Reserve
Because the nature of the projects in this program is to support and enhance general citywide functions, the primary funding source is the General Fund Capital Projects Reserve.

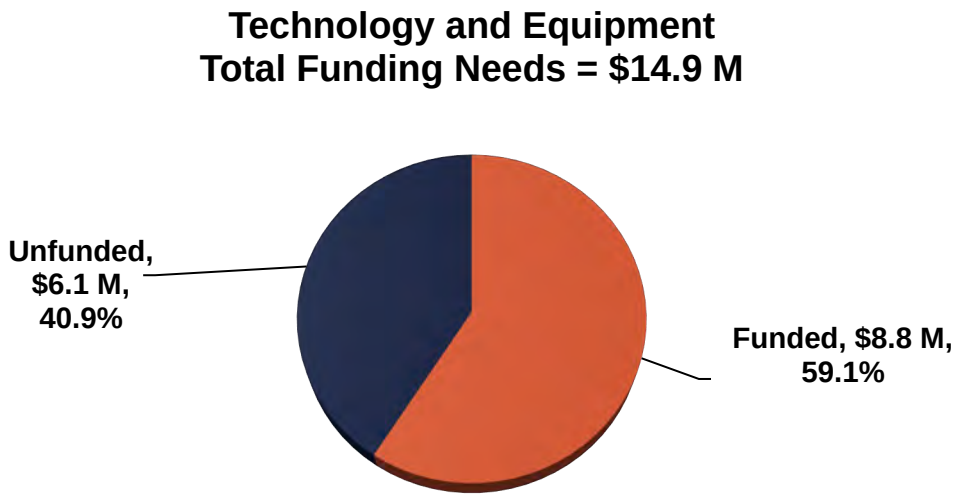
Enterprise Fund Contributions
Some projects within the Technology and Equipment program serve various departments, including the City's Electric, Water, and Sewer Utilities. As these departments benefit from the services being enhanced or provided through these projects, there are proportionate contributions made from the enterprise funds.

Operating Budget Impacts

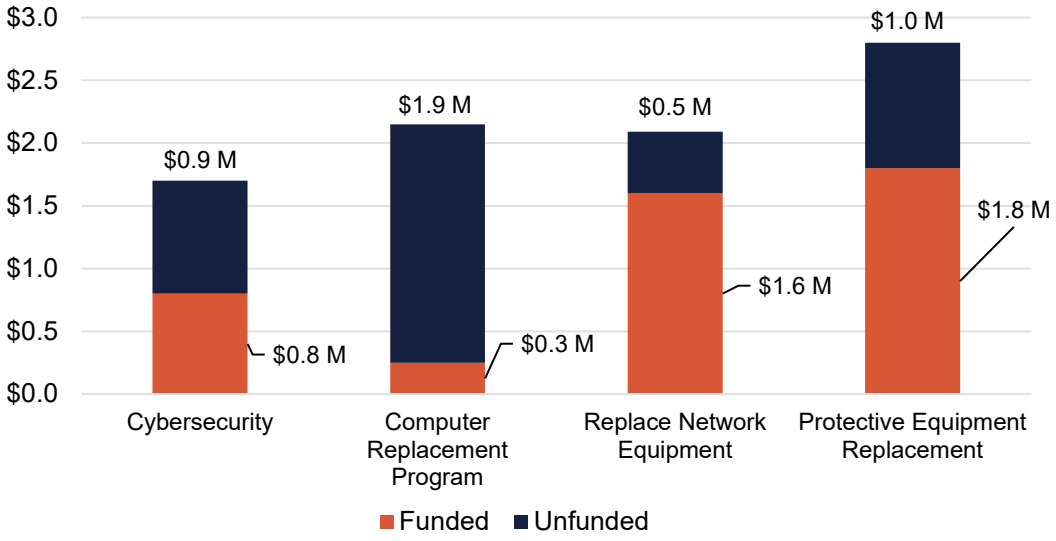
There are no additional operating budget impacts associated with the funded projects.

Unfunded Needs

The total funding needs for the Technology and Equipment program totals $14.9 million. Of this amount, $8.8 million is funded, leaving $6.1 million of unfunded needs. This includes $3.5 million in capital funds and $2.6 million in operating funds. The unfunded needs are comprised of information technology related projects as well as Fire Department equipment needs. The majority of the unfunded projects include computer and network equipment replacements (operating budget items), server upgrades, cybersecurity, protective equipment replacement, and fire truck apparatus replacements.



The table below highlights the highest priority projects currently that are either partially funded or unfunded in the Technology and Equipment program. The funded portions of each of the projects below reflect the funding programmed in both the CIP and the operating budget. For more project information, please see the Unfunded Projects – Technology and Equipment list later in this section.



FUNDED | PROJECTS BUDGETED COST SUMMARY

Technology and Equipment Projects	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Five-Year CIP Total
4084 - Protective Equipment Replacement	$445,545	$416,536	$357,374	$234,374	-	-	$1,008,284
4085 - Emergency Operations Center Communications System Upgrade	$40,599	-	-	-	-	-	-
4088 - EMS System First Responder Projects	$11,335	-	-	-	-	-	-
4089 - Defibrillator/Monitor Replacement	$80,000	$70,000	$70,000	-	-	-	$140,000
4094 - Computer Aided Dispatch (CAD) Alerting System Upgrade	$577,848	-	-	-	-	-	-
6003 - Broadband Community System General Government Network (GGNET)	$171,216	-	-	-	-	-	-
6075 - Permit Information System	$805,756	-	-	-	-	-	-
6103 - Utility Management Information System (UMIS) Enhancements	$1,808,725	-	$500,000	$500,000	$500,000	$500,000	$2,000,000
6118 - CAD/RMS System Replacement	$762,271	-	-	-	-	-	-
6501 - FHRMS Update Project	$1,106,281	$75,000	$75,000	$75,000	$35,717	$35,717	$296,434
6534 - GIS Enterprise System (Geospatial Information System)	$444,881	$300,000	$300,000	$300,000	$300,000	$300,000	$1,500,000
6549 - Agenda and Document Management Systems	$446,526	-	-	-	-	-	-
6551 - End User/Desktop Transformation	$95,851	-	-	-	-	-	-
6557 - Fire Station Video Conferencing	$198,961	-	-	-	-	-	-
Total Technology and Equipment Projects	**$6,995,795**	**$861,536**	**$1,302,374**	**$1,109,374**	**$835,717**	**$835,717**	**$4,944,718**

FUNDED | 4084 - PROTECTIVE EQUIPMENT REPLACEMENT

Project Number:	4084	**Theme / Category:**	Technology and Equipment
Year Initiated:	2008	**Project Manager:**	Jeremy Ray
Planned Completion Year:	Ongoing	**Department:**	Fire Department
Project Type:	Ongoing	**Fund:**	536 - Fire Department
Strategic Pillar	06 - Manage Strategically Our Workforce Capacity and Resources		
Location	Fire Station 9		



Project Description

This project funds the ongoing replacement of protective firefighting equipment (PPE) that has reached the limit of its service life. This equipment includes personal protective equipment/clothing and the funding reflects PPE repairs, equipment service and replacement costs on an annual basis. On average, over a five-year span, approximately 50 sets of PPEs must be replaced annually to ensure the safety of all full-time and reserve firefighters.

Funding Sources

General Fund - Capital Projects Reserve

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	$2,796,967	$445,545	$416,536	$357,374	$234,374	-	-	**$4,250,796**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	-	$7,250	-	-	-	-	-	$7,250
Contingencies/Misc	$1,933	-	-	-	-	-	-	$1,933
Engineering	$17,987	-	-	-	-	-	-	$17,987
Equipment	$2,666,333	$438,295	$416,536	$357,374	$234,374	-	-	$4,112,912
Trs Out - Reserves	$110,714	-	-	-	-	-	-	$110,714
Total Expenditures	$2,796,967	$445,545	$416,536	$357,374	$234,374	-	-	**$4,250,796**
Operating Impacts			-	-	-	-	-	-

FUNDED | 4089 - DEFIBRILLATOR/MONITOR REPLACEMENT

Project Number:	4089	**Theme / Category:**	Technology and Equipment
Year Initiated:	2013	**Project Manager:**	Rosa Avalos
Planned Completion Year:	2024	**Department:**	Fire Department
Project Type:	Distinct	**Fund:**	536 - Fire Department
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Fire Apparatus		



Project Description

This project funds the replacement of Fire Department's defibrillators used for medical call responses and mutual aid deployments. The project scope is to replace the Fire Department's front-line equipment and to establish an annual defibrillator replacement schedule to ensure equipment deployed in the field is not obsolete, allowing for continued service and use. Effective FY 2025/26, this project will be shifted to the Fire Department's General Fund operating budget.

Funding Sources

General Fund - Capital Projects Reserve

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	$370,786	$80,000	$70,000	$70,000	-	-	-	**$590,786**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Equipment	$370,786	$80,000	$70,000	$70,000	-	-	-	$590,786
Total Expenditures	$370,786	$80,000	$70,000	$70,000	-	-	-	**$590,786**
Operating Impacts			-	-	-	-	-	-

FUNDED | 6103 - UTILITY MANAGEMENT INFORMATION SYSTEM (UMIS) ENHANCEMENTS

Project Number:	6103	**Theme / Category:**	Technology and Equipment
Year Initiated:	2001	**Project Manager:**	Michelle Eglesia
Planned Completion Year:	Ongoing	**Department:**	Finance Department
Project Type:	Ongoing	**Fund:**	539 - General Government
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	1500 Warburton Ave. - City Hall		



Project Description

The Departments of Electric Utility, Water & Sewer Utilities, Public Works, and Finance use the City's Utility Management Information System (UMIS) as a centralized billing and customer service tool to service over 65,000 utility accounts. Due to the complexity of the system, the UMIS environment is continually being upgraded or enhanced to support required changes. Upcoming improvements and updates to UMIS include, but are not limited to, implementation of a new customer self-service portal, an update to NorthStar, replacement of the call recording system (OAISYS), an upgrade to the Enterprise Contact Center (ECC-VoIP), and replacement of the meter reading system (MV-RS).

Funding Sources

Contributions from the General Fund, Solid Waste Fund, Water, Sewer and Electric Utility Funds

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	$11,239,997	$1,808,725	-	$500,000	$500,000	$500,000	$500,000	**$15,048,722**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Contingencies/Misc	$30,399	$15,000	-	$5,000	$5,000	$5,000	$5,000	$65,399
Engineering	$8,974,048	$1,793,725	-	$495,000	$495,000	$495,000	$495,000	$12,747,773
Equipment	$1,030,826	-	-	-	-	-	-	$1,030,826
Personnel	$992,265	-	-	-	-	-	-	$992,265
Trs Out - Miscellaneous	$212,459	-	-	-	-	-	-	$212,459
Total Expenditures	$11,239,997	$1,808,725	-	$500,000	$500,000	$500,000	$500,000	**$15,048,722**
Operating Impacts			-	-	-	-	-	-

FUNDED | 6501 - FHRMS UPDATE PROJECT

Project Number:	6501	**Theme / Category:**	Technology and Equipment
Year Initiated:	2005	**Project Manager:**	Linh Lam
Planned Completion Year:	Ongoing	**Department:**	Finance Department
Project Type:	Ongoing	**Fund:**	539 - General Government
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	City Hall		



Project Description

Oracle-PeopleSoft is the City's Financial and Human Resources software system, used by all departments to process financial transactions, payroll operations, budget activities, and human resources administration. The software is a vital component of the City's daily business processes that requires continuous upgrades and enhancements to ensure uninterrupted services and business process improvements. This project provides funding to support the full implementation of the PeopleSoft system modules to improve integration and minimize risk within the City's financial and human resources system. Additionally, the upgrades will ensure that the City is in compliance with new reporting laws and labor requirements.

Specifically, the project will automate retroactive calculations for Memorandum of Understanding (MOU) and merit increases, out of class pay and ongoing premium pay calculations relating to the Fair Labor Standards Act.

Funding Sources

Transfers from Departments that are users of PeopleSoft

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	$3,509,866	$1,106,281	$75,000	$75,000	$75,000	$35,717	$35,717	**$4,912,581**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Engineering	$2,881,606	$781,281	-	-	-	-	-	$3,662,887
Equipment	$454,347	$325,000	$75,000	$75,000	$75,000	$35,717	$35,717	$1,075,781
Personnel	$173,913	-	-	-	-	-	-	$173,913
Total Expenditures	$3,509,866	$1,106,281	$75,000	$75,000	$75,000	$35,717	$35,717	**$4,912,581**
Operating Impacts			-	-	-	-	-	-

FUNDED | 6534 - GIS ENTERPRISE SYSTEM (GEOSPATIAL INFORMATION SYSTEM)

Project Number:	6534	**Theme / Category:**	Technology and Equipment
Year Initiated:	2013	**Project Manager:**	Gill Norris
Planned Completion Year:	Ongoing	**Department:**	Information Technology
Project Type:	Ongoing	**Fund:**	539 - General Government
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Citywide		



Project Description

This project provides funding towards the City's investment in GIS technologies to build a citywide GIS enterprise system. The goal of Enterprise GIS is to distribute geospatial data and functionality throughout the City while leveraging and integrating department layers. Enterprise GIS streamlines engineering, permitting and inspection processes; improves land management; improves asset utilization of public services; and helps engage the community through increasing shared information.

Primary benefits of a GIS system include cost savings resulting from greater efficiency, better recordkeeping and decision making, improved communication, and managing projects geographically rather than departmentally task based.

This project is funded by the Electric Utility and Water and Sewer Utilities Departments. There is also additional ongoing funding of approximately $0.4 million that is part of the Information Technology Department's operating budget.

Funding Sources General Fund, Building Insp, SVP, Water & Sewer

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	$3,972,321	$444,881	$300,000	$300,000	$300,000	$300,000	$300,000	**$5,917,202**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Engineering	$1,610,201	$44,881	-	-	-	-	-	$1,655,082
Equipment	$2,347,017	$400,000	$300,000	$300,000	$300,000	$300,000	$300,000	$4,247,017
Personnel	$15,103	-	-	-	-	-	-	$15,103
Total Expenditures	$3,972,321	$444,881	$300,000	$300,000	$300,000	$300,000	$300,000	**$5,917,202**
Operating Impacts			-	-	-	-	-	-

UNFUNDED PROJECTS | TECHNOLOGY AND EQUIPMENT

4084 - Protective Equipment Replacement

FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	Five-Year CIP Total
-	-	$160,626	-	-	**$160,626**

This project would provide funding for the replacement of personal protective equipment and clothing for the City's firefighters. This project is fully funded in years 1 and 2, partially funded in year 3. This project is anticipated to be shifted to the operating budget in FY 2025/26 and funding will be evaluated as part of the operating budget process.

4089 - Defibrillator/Monitor Replacement

FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	Five-Year CIP Total
-	-	$70,000	-	-	**$70,000**

This project would fund the replacement of Fire Department's defibrillators used for medical call responses and mutual aid deployments. The unfunded portion of this project reflects the replacement of defibrillators/monitors in FY 2024/25. This project is fully funded in years 1 and 2 of the CIP. This project is anticipated to be shifted to the operating budget in FY 2025/26 and funding will be evaluated as part of the operating budget process.

6501 - FHRMS Update Project

FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	Five-Year CIP Total
-	-	-	$39,283	$39,283	**$78,566**

This project would provide funding to support the full implementation of the PeopleSoft system modules to improve integration and minimize risk within the City's financial and human resources system. This project is partially funded in the two last years of the CIP. The unfunded amount reflects the General Fund portion of this project.

6514 - Consolidate and Upgrade Servers

FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	Five-Year CIP Total
-	$300,000	$100,000	-	-	**$400,000**

This project would fund the replacement of aging and end-of-life data center equipment. In addition, as technology and automation of services continues to increase, the present and future computing power and data storage needs have significantly increased. This project would focus on replacing end-of-life equipment with more highly available, reliable and scalable equipment.

UNFUNDED PROJECTS | TECHNOLOGY AND EQUIPMENT

6532 - Intranet Collaboration Suite Implementation

FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	Five-Year CIP Total
$75,000	-	$75,000	$50,000	$50,000	**$250,000**

This project would provide funding for the design of the City's intranet, which became end-of-life in April 2021. The unfunded needs reflect the estimated costs associated with a consultant recommendation to migrate the City's Intranet to SharePoint Online. This would provide a mobile-responsive intranet with extensive file storage and sharing features, and it would integrate with other applications built on the Office 365 platform such as OneDrive, Teams, Office, and Planner.

6550 - Cyber Security Risk Mitigation

FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	Five-Year CIP Total
$100,000	$370,618	$402,710	-	-	**$873,328**

This project would fund the City's cybersecurity program to protect the City networks, computers, programs and data from attack, damage, or unauthorized access. While the City has a strong cybersecurity program in place, there are several identified areas that need improvement, which would be funded through this project. The unfunded needs reflect the estimated costs associated with upgrading the City's current Microsoft licensing to a higher tier, which would encompass additional cybersecurity tools. Effective in FY 2025/26, all cybersecurity funding will be reflected in the operating budget in the Information Technology's internal service fund. Funding needs will be re-evaluated and considered as part of the operating budget cycle.

TEMP21 - Knox Vault Replacements

FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	Five-Year CIP Total
$40,000	-	-	-	-	**$40,000**

This project would provide funding for the replacement of existing knox vaults, as the current knox key vaults on the fire apparatus are obsolete and will no longer be supported by the manufacturer.

TEMP23 - Replacement Aerial Truck Apparatus

FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	Five-Year CIP Total
-	$1,500,000	-	-	-	**$1,500,000**

This project would fund the purchase of an additional aerial ladder apparatus. This new apparatus is needed as a result of a change in the deployment model caused by the increasing development of multi-story and higher-density housing.

UNFUNDED PROJECTS | TECHNOLOGY AND EQUIPMENT

TEMP25 - Thermal Imaging Camera Replacement					
FY 2022/23	**FY 2023/24**	**FY 2024/25**	**FY 2025/26**	**FY 2026/27**	**Five-Year CIP Total**
$40,000	$40,000	$40,000	-	-	**$120,000**

This project will fund the replacement of the Fire Department's thermal imaging cameras (TICs). TICs have a useful life of five years and the Fire Department estimates that three TICs would need to be replaced annually in order to maintain a sufficient replacement schedule. This project is unfunded in the first three years of the CIP. This project is anticipated to be shifted to the operating budget in FY 2025/26 and funding will be evaluated as part of the operating budget process.

Five-Year CIP Total Unfunded Need:	**$3,492,520**

This page is intentionally left blank.

Transportation

This page is intentionally left blank.

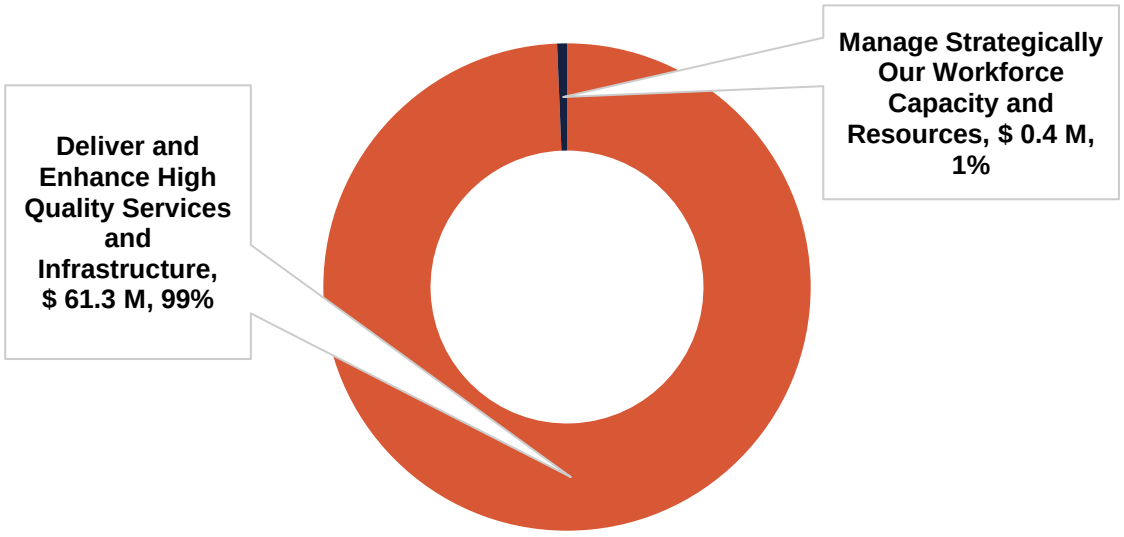
INTRODUCTION

The capital projects within the Transportation theme masterplan, design, construct, and maintain local transportation facilities. Transportation facilities include but are not limited to public streets, sidewalks, curb/gutters, accessible ramps, bicycle facilities, street intersections, crosswalks, traffic operations devices (e.g., pedestrian beacons), traffic signals and equipment, traffic and street signage and pavement markings, and landscaped areas. Below are some key statistics relative to existing transportation facilities in Santa Clara.

Transportation Program Infrastructure	
Lane Miles of Paved Streets	610
Traffic Signals	145
Miles of Sidewalks	425
Bridges	49
HAWK Beacon	12
Miles of Bicycle Lanes	74

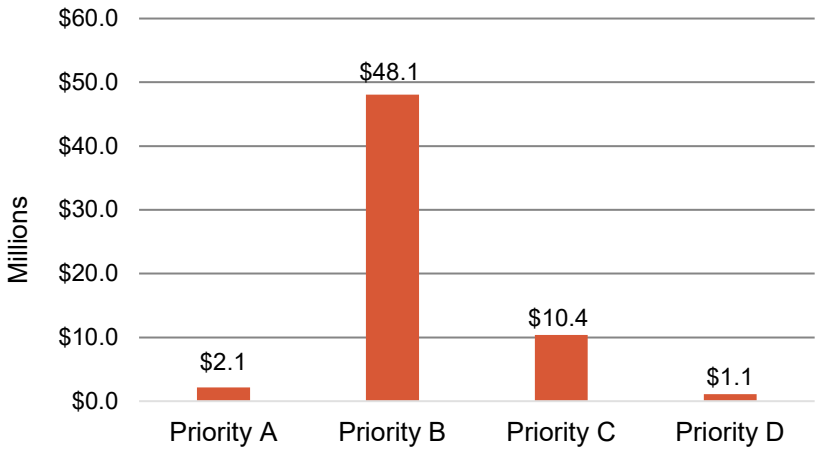
Funding Our Top Priorities

The projects included in the CIP were determined in accordance with both the City Council's strategic pillars, budget priorities, and the recently adopted Santa Clara Bicycle Plan Update 2018 and the Santa Clara Pedestrian Masterplan. Below illustrates the funding amount per Strategic Pillar within the Transportation program. The following chart depicts the total funding in the Storm Drain program by strategic pillar.



The Transportation CIP totals $61.7 million. CIP projects were prioritized by the following criteria:

Priority	Description
A	critical need mandated, emergency, or under construction
B	maintenance system reliability and/or ongoing operations
C	future system needs or future regulatory requirements
D	not critical, but achieve efficiencies and/or sustainability



Project Highlights

Major projects in the Transportation program are detailed below.

Annual Street Maintenance and Rehabilitation Program



The City has an ongoing allocation for the maintenance and repair of City streets. The City uses the Pavement Management System (PMS) to determine which streets are in critical need of repair or maintenance. The repairs include placing surface seals, replacement of curbs and gutters, as well as installation of roadway striping. This project is partially funded throughout the five-year CIP. The City's current PCI is 75. Without full funding, the PCI is expected to drop to 70 over the next five years.

Pedestrian and Bicycle Enhancement Facilities

In conjunction with the recently approved Santa Clara Bicycle Plan 2018 and Santa Clara Pedestrian Master Plan, this project primarily serves as the local funding match to be used by the City to obtain local, state, and federal grants to complete the priority bicycle and pedestrian projects identified by the City. This project is funded by Traffic Mitigation Fees as identified in the Traffic Impact Fee update approved by City Council in 2018.

Public Right-of-Way ADA Improvements (Settlement Agreement)

The City entered into a settlement agreement based on litigation requiring the City to perform improvements in the public right-of-way to remove barriers to accessibility under the Americans with Disabilities Act (ADA). The improvements include removal of concrete sidewalks, repair of asphalt, curb ramps and pedestrian street crossings. Based on accessibility standards, additional improvements may be identified and later incorporated into this project. This project uses existing funded budgeted through FY 2021/22.

Uncontrolled Crosswalks Improvements Project

This project is designed to develop a program and enhance some of the approximately 200 uncontrolled crosswalks in Santa Clara. The project will assess existing crosswalks that do not contain traffic signal, beacon, or stop controls for vehicles to determine if improvements are needed. This project is partially funded.

Major Accomplishments

- Completed the 2018-2021 cycle of the City's Safe Routes to School Program, Civic Center Drive parking study, and Scott Blvd Signal Timing Phase 1 and Phase 2 projects.
- Completed 4.7 miles of new bicycle facilities along portions of Saratoga Avenue, Benton Street, Walsh Avenue, and Monroe Street.
- Obtained a $1.2 million grant to design and install Class IV bicycle facilities on Lafayette Street.
- Obtained a $455,000 grant to study the addition of bicycle facilities along De La Cruz Boulevard, Monroe Street, and Walsh Avenue.
- Completed design work for the Santa Clara School Access Improvement, Scott and Harrison HAWK, and Public Right-of-Way ADA Improvements (Settlement Agreement) projects.
- Completed construction work for the Lick Mill Blvd/East River HAWK project.
- Completed inspections of the City's street conditions and identified areas that have impacts on safety, durability, and appearance.
- Completed preventative maintenance and rehabilitation for approximately 65 lane miles of street pavement in 2020 and 2021.

Financing Sources

Gas Tax
The Gas Tax Fund accounts for revenues and expenditures received from the State of California under Street and Highway Code Sections 2105, 2106, and 2107. Gas tax is imposed by the State as a per-gallon excise tax on gasoline and diesel fuel. Cities and counties receive an allocation from the State based on population and the proportion of registered vehicles. This funding is restricted for street maintenance, construction, and a limited amount for engineering.

Road Maintenance and Rehabilitation Account of 2017 (RMRA)
On April 28, 2017 the Governor signed Senate Bill (SB) 1 which is known as the Road Repair and Accountability Act of 2017. To address basic road maintenance, rehabilitation and critical safety needs on both the state highway and local streets and road system, SB 1: increased per gallon fuel excise taxes; increased diesel fuel sales taxes and vehicle registration fees; and provides for inflationary adjustments to tax rates in future years. The City must comply with all relevant laws, regulations, and policies including: develop and submit a list of projects to the California Transportation Commission (CTC) each fiscal year, develop and submit a project expenditure report to the CTC each fiscal year, and comply with all requirements including reporting requirements for the RMRA funding.

Vehicle Registration Fee
On November 2, 2010, Santa Clara County voters approved Measure B, which levies a $10 annual vehicle registration fee (VRF). The fees collected must be used to pay for programs and projects that have a relationship or benefit to the owners of motor vehicles paying the fee and are consistent with the regional transportation plan. All revenue collected through the VRF is allocated on a population basis to cities in Santa Clara County. The City has committed and used the revenue from Measure B towards various street maintenance and traffic signal upgrade projects. VRF is reported in the Streets and Highways Improvement Capital Projects Fund.

Grants
The City applies for regional, state, and federal grants to support various transportation programs including road repair/maintenance, bicycle and pedestrian projects, and traffic signal timing projects. These grant opportunities have time constraints and often include a local match in terms of funding.

Measure B
In 2016, Santa Clara County voters approved "Measure B," a 30-year half-cent county-wide sales tax to fund improvements for nine transportation-related program categories. The program categories are defined as: BART Silicon Valley Phase II, Caltrain Corridor Capacity Improvements, County of Santa Clara Expressways, Local Streets and Roads, Transit Operations, Bicycle/Pedestrian, Caltrain Grade Separations, Highway Interchanges and State Route 85 Corridor. The Santa Clara Valley Transportation Authority administers these funds and the City is eligible to receive either guaranteed funds or competitive funds depending upon the requirements of the individual transportation-related program categories. For example, under the Local Streets and Roads program, the City's current share of guaranteed annual funding for FY 2022-23 is approximately $2.9 million, The annual funding will vary depending upon adjustments to the funding formula, which accounts for actual taxes collected, changes to population, and adjustment for current roadway lane miles.

Traffic Mitigation Fees
Traffic Mitigation Fees are levied against private development to fund improvements or programs to mitigate City traffic problems that result either directly or indirectly from development projects. Traffic Mitigation Fee revenues may be used for upgrades, expansions or additions to the City's system of street improvements and related transit, bicycle and pedestrian facilities.

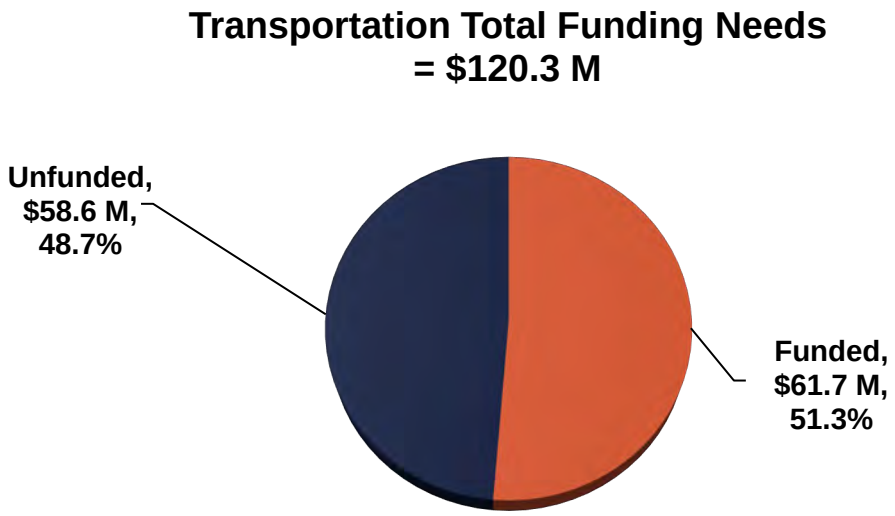
Operating Budget Impacts

Some capital projects affect future operating budgets due to maintenance costs or additional resources needed. Such impacts vary from project to project and are taken into consideration during the project review process. The cost of operating new or expanded infrastructure is included in the operating budget in the fiscal year the asset becomes operational. The table below summarizes anticipated operating and maintenance costs in for the next five fiscal years.

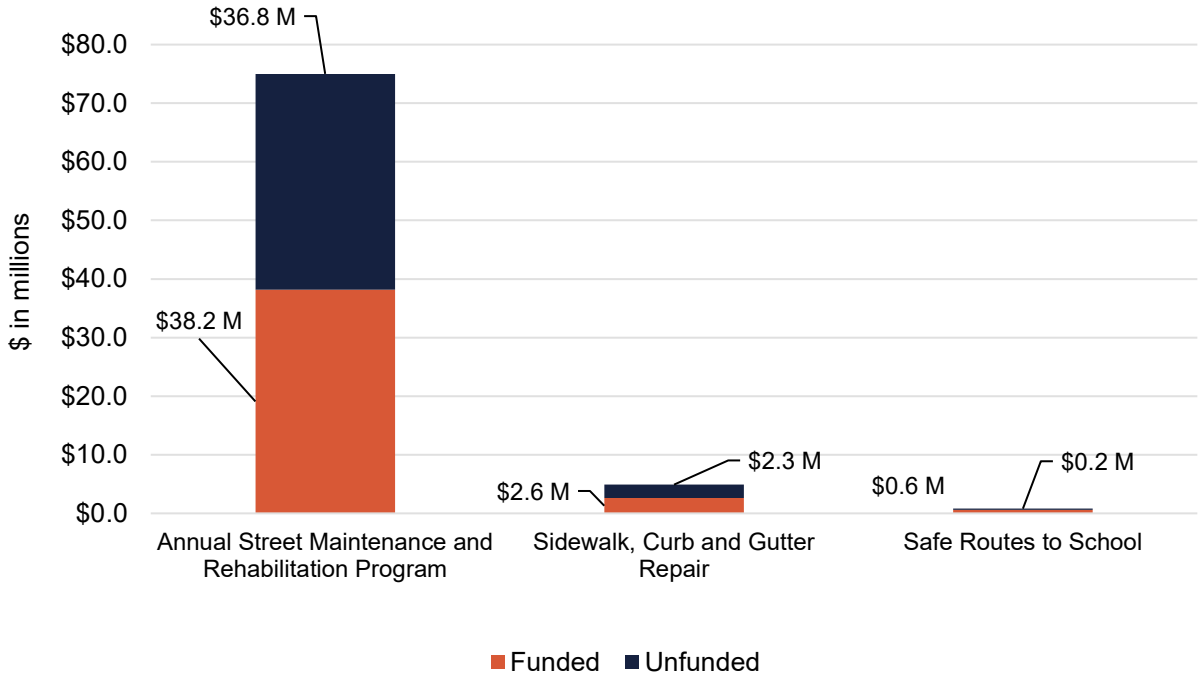
Summary of Operating Impact	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	Total Five-Year
Maintenance	500	3,250	3,350	3,350	3,350	**13,800**
Contractual Services	-	0	0	15,000	25,000	**40,000**
Total	**500**	**3,250**	**3,350**	**18,350**	**28,350**	**53,800**

Unfunded Needs

The total funding needs for the Transportation program totals $120.3 million (not including the bulk of the recommendations identified in the Bicycle Master Plan, Pedestrian Master Plan, and the ADA Transition Plan). Of this amount, $61.7 million is funded, leaving $58.6 million of unfunded needs. Some of the unfunded needs include projects such as uncontrolled crosswalks, pavement maintenance for streets and alleyways, high priority projects identified in the Bicycle Masterplan and Pedestrian Masterplan, and Mission College Boulevard/Great America Parkway Intersection Improvements.



Below are some examples of projects that are partially funded. To see the full list of unfunded projects, please see the Unfunded Projects – Transportation list later in this section.



FUNDED | PROJECTS BUDGETED COST SUMMARY

Transportation Project	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Five-Year CIP Total
1202 - Agnew Road At-Grade Crossing	$565,777	-	-	-	-	-	-
1203 - Annual Creek Trail Rehabilitation Program	$1,240,000	-	$200,000	-	-	-	$200,000
1204 - Saratoga Creek Trail (Homeridge Park to Central Park)	$6,242,550	-	-	-	-	-	-
1205 - Pepper Tree Neighborhood Traffic Calming Study	$91,055	-	-	-	-	-	-
1206 - Pruneridge Ave.- Lawrence Expwy. Bicycle Lanes Improvement	$57,567	-	-	-	-	-	-
1211 - Neighborhood Traffic Calming	$531,014	-	-	$100,000	$105,000	$110,250	$315,250
1212 - LED Traffic Signal & Safety Light Replacements	$1,291,692	-	$300,000	-	$300,000	-	$600,000
1216 - Traffic Studies and Signal Needs Assessment/Upgrade	$191,806	-	-	-	-	-	-
1217 - Traffic Signal Management Software Upgrade/Replacement	$1,531,995	-	-	-	-	-	-
1218 - Traffic Pre-Emptors	$879,266	-	-	-	-	-	-
1219 - Traffic Signal Enhancements	$595,117	$150,000	$150,000	$1,000,000	$150,000	$1,000,000	$2,450,000
1220 - Pedestrian and Bicycle Enhancement Facilities	$2,190,501	$300,000	$185,000	$100,000	$365,000	$500,000	$1,450,000
1225 - Santa Clara VTA - Congestion Management Program	$245,000	$262,000	$271,400	$281,100	$291,100	$301,500	$1,407,100
1226 - Uncontrolled Crosswalks Improvements Project	$2,849,708	$250,000	$2,450,000	$250,000	$2,450,000	$250,000	$5,650,000
1227 - Changeable Message Signs	$3,406,728	-	-	-	-	-	-
1228 - Replacement of Underground Traffic Signal Infrastructure	$169,550	-	-	-	-	-	-
1232 - Traffic Signal Interconnect Upgrade	$435,509	$600,000	$100,000	$500,000	$100,000	$500,000	$1,800,000
1234 - Transportation Modeling Update	$200,000	-	$50,000	-	-	-	$50,000

FUNDED | PROJECTS BUDGETED COST SUMMARY

Transportation Project	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Five-Year CIP Total
1235 - Annual Street Maintenance and Rehabilitation Program	$8,907,884	$7,648,832	$7,648,832	$7,648,832	$7,648,832	$7,648,832	$38,244,160
1239 - Adaptive Signal System	$1,850,000	-	-	-	-	-	-
1244 - Scott Blvd Traffic Signal Interconnect & Coordination	$67,190	-	-	-	-	-	-
1245 - Benton Bike Lanes	$1,505,502	-	-	-	-	-	-
1246 - Bassett and Laurelwood Bicycle Lanes	$824,361	$200,000	-	-	-	-	$200,000
1247 - Lick Mill-East River Parkway Crosswalk Improvements	$83,636	-	-	-	-	-	-
1249 - Multimodal Improvement Plan Phase 1 Projects	$740,000	-	-	-	-	-	-
1250 - Annual Curb Ramp Installation	$551,512	$150,000	$150,000	-	-	-	$300,000
1251 - HAWK Beacon on Scott and Harrison	$654,239	-	-	-	-	-	-
1252 - Scott Boulevard Signal Timing Phase II	$87,862	-	-	-	-	-	-
1254 - Public Right-of-Way ADA Improvements (Settlement Agreement)	$11,740,216	-	-	-	-	-	-
1255 - Adaptive Signal System (Santana West Settlement Agreement)	$950,000	-	-	-	-	-	-
1256 - Traffic Engineering Consultant Support	$250,000	$100,000	$100,000	-	-	-	$200,000
1258 - Multimodal Improvement Plan Phase 2 Projects	$590,000	$750,000	-	-	-	-	$750,000
1259 - Monroe - Los Padres Traffic Signal Modification	$145,000	$535,000	-	-	-	-	$535,000
1260 - Traffic Calming (Santana West Settlement Agreement)	$250,000	-	-	-	-	-	-
1261 - Santa Clara School Access Improvements	$1,454,288	-	-	-	-	-	-
1266 - El Camino Real Bike Lane Project	-	-	$200,000	$515,000	$135,000	-	$850,000

FUNDED | PROJECTS BUDGETED COST SUMMARY

Transportation Project	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Five-Year CIP Total
1267 - Lick Mill Pedestrian Beacons Upgrade	$500,000	-	-	-	-	-	-
1271 - Tree Replacement	$14,757	-	-	-	-	-	-
1272 - TDA 21 Bicycle Facilities Upgrade	$94,054	-	-	-	-	-	-
1273 - Street Tree Services	$413,000	$419,000	-	-	-	-	$419,000
1274 - Lafayette Class IV Bike Lanes	$200,000	-	-	-	-	-	-
1275 - De La Cruz Boulevard Class IV Bikeway Study	$250,000	-	-	-	-	-	-
1276 - Monroe Street Class II Buffered Bicycle Lane Study	$200,000	-	-	-	-	-	-
1277 - Walsh Avenue Class IV Bikeway Study	$200,000	-	-	-	-	-	-
1325 - Bridge Maintenance Program	$729,894	$640,000	$820,000	$790,000	$80,000	$80,000	$2,410,000
1357 - Traffic Signal Controller Upgrade/Replacement	$452,372	-	-	-	-	-	-
1376 - Safe Routes to School	$396,314	$165,000	$165,000	$75,000	$75,000	$75,000	$555,000
1382 - Sidewalk, Curb and Gutter Repair	$410,442	$700,000	$700,000	$400,000	$400,000	$400,000	$2,600,000
1385 - Santa Clara Citywide ITS Project 1	$261,530	-	-	-	-	-	-
1386 - Santa Clara Citywide ITS Project 2	$435,177	-	-	-	-	-	-
TEMP4 - Bicycle Plan Implementation Studies	-	-	-	-	$440,000	-	$440,000
TEMP5 - Traffic Impact Fee Nexus Study Update	-	-	$300,000	-	-	-	$300,000
Total Transportation Projects	**$57,924,065**	**$12,869,832**	**$13,790,232**	**$11,659,932**	**$12,539,932**	**$10,865,582**	**$61,725,510**

FUNDED | 1203 - ANNUAL CREEK TRAIL REHABILITATION PROGRAM

Project Number:	1203	**Theme / Category:**	Transportation
Year Initiated:	2018	**Project Manager:**	Vincent Luchessi
Planned Completion Year:	Ongoing	**Department:**	Public Works
Project Type:	Distinct	**Fund:**	533 - Streets and Highways
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Various locations along creek trails		



Project Description

This project performs pavement preventative maintenance and rehabilitation for the San Tomas Aquino Creek Trail (STACT) and Guadalupe River Trail, including application of seals, removal and replacement of failed asphalt, repair of miscellaneous amenities, and replacing worn-out striping and markings. Preventative maintenance and repair of failed pavements extends the useful life of the City's trail system assets.

Funding Sources

Capital Project Reserves - General Fund

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	-	$1,240,000	-	$200,000	-	-	-	**$1,440,000**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	-	$1,090,000	-	$170,000	-	-	-	$1,260,000
Engineering	-	$150,000	-	$30,000	-	-	-	$180,000
Total Expenditures	-	$1,240,000	-	$200,000	-	-	-	**$1,440,000**
Operating Impacts			-	-	-	-	-	-

FUNDED | 1211 - NEIGHBORHOOD TRAFFIC CALMING

Project Number:	1211	**Theme / Category:**	Transportation
Year Initiated:	2008	**Project Manager:**	Chase Levasseur
Planned Completion Year:	Ongoing	**Department:**	Public Works
Project Type:	Ongoing	**Fund:**	533 - Streets and Highways
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Citywide		



Project Description

This project provides funding for traffic calming studies to address residents' concerns. The City receives approximately 20 traffic calming study requests per year due to complaints of speeding or an increase in traffic volume in existing neighborhoods. The result of these studies may include recommendations to install traffic calming devices such as signage, striping, markings and/or curb extensions. Project funds can be used for the following: 1) study, design, and implementation of traffic calming measures based on resident request, 2) study, design, and implementation of 15 mph school zones, or 3) future efforts to update the City's Traffic Calming Program guidelines.

Funding Sources

Gas Tax

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	$112,596	$531,014	-	-	$100,000	$105,000	$110,250	**$958,860**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	$112,430	$531,014	-	-	$100,000	$105,000	$110,250	$958,694
Personnel	$166	-	-	-	-	-	-	$166
Total Expenditures	$112,596	$531,014	-	-	$100,000	$105,000	$110,250	**$958,860**

Operating Impacts								
			-	-	-	-	-	-

FUNDED | 1212 - LED TRAFFIC SIGNAL & SAFETY LIGHT REPLACEMENTS

Project Number:	1212	**Theme / Category:**	Transportation
Year Initiated:	2008	**Project Manager:**	Joel Roque
Planned Completion Year:	Ongoing	**Department:**	Public Works
Project Type:	Ongoing	**Fund:**	533 - Streets and Highways
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Citywide		



Project Description

This project will upgrade and replace failing Light Emitting Diode (LED) traffic signal heads (i.e., signal indications) and replace High Pressure Sodium (HPS) safety lights with LED safety lights. Safety lights are streetlights which are placed on top of traffic signal poles.

There are currently 145 traffic signals, and 12 High Intensity Activated Crosswalk (HAWKS) beacons in the City of Santa Clara. These signals and HAWKS are typically equipped with LED traffic signal heads and this project will replace LEDs as they reach end of life and need replacement as a preventative maintenance measure. Replacing the HPS lights to LED lights will reduce the City's energy costs, is a more environmentally sustainable facility, and will provide better lighting at the signalized intersections.

Funding Sources

Gas Tax and Vehicle Registration Fees

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	-	$1,291,692	-	$300,000	-	$300,000	-	**$1,891,692**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	-	$1,291,692	-	$300,000	-	$300,000	-	$1,891,692
Total Expenditures	-	$1,291,692	-	$300,000	-	$300,000	-	**$1,891,692**

Operating Impacts			-	-	-	-	-	-

FUNDED | 1219 - TRAFFIC SIGNAL ENHANCEMENTS

Project Number:	1219	**Theme / Category:**	Transportation
Year Initiated:	2011	**Project Manager:**	Vincent Luchessi
Planned Completion Year:	Ongoing	**Department:**	Public Works
Project Type:	Ongoing	**Fund:**	533 - Streets and Highways
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Citywide		



Project Description

This project will enhance traffic signals throughout the City by performing needs assessments, installing traffic signal poles, conduit, wiring, cabinets, controllers, traffic monitoring cameras, Bluetooth velocity readers, pedestrian crosswalk sensors, video detection systems, and accessible pedestrian signal devices. These enhancements will upgrade equipment to the latest standards, allow staff to remotely monitor traffic, and improve efficiencies at signalized intersections. Additionally, installing pedestrian crosswalk sensors and ADA compliant pedestrian signals will provide pedestrians with an improved walking environment. The project will assess the needs of the City's 144 traffic signals and recommend enhancements as needed. Phase I will upgrade controller and service cabinets at several locations on Bellomy Street, Benton Street, and Market Street in conjunction with Phase I of the Traffic Signal Interconnect Upgrade project (533-1232).

Funding Sources Traffic Mitigation Fees

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	$44,174	$595,117	$150,000	$150,000	$1,000,000	$150,000	$1,000,000	**$3,089,291**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	$2,357	$595,117	$150,000	-	$1,000,000	-	$1,000,000	$2,747,474
Contingencies/Misc	$40,034	-	-	-	-	-	-	$40,034
Engineering	$1,783	-	-	$150,000	-	$150,000	-	$301,783
Total Expenditures	$44,174	$595,117	$150,000	$150,000	$1,000,000	$150,000	$1,000,000	**$3,089,291**
Operating Impacts			-	-	-	-	-	-

FUNDED | 1220 - PEDESTRIAN AND BICYCLE ENHANCEMENT FACILITIES

Project Number:	1220	**Theme / Category:**	Transportation
Year Initiated:	2011	**Project Manager:**	Carol Shariat
Planned Completion Year:	Ongoing	**Department:**	Public Works
Project Type:	Ongoing	**Fund:**	533 - Streets and Highways
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Citywide		



Project Description

City Council approved the Santa Clara Bicycle Plan Update and Pedestrian Master Plan in 2019. Both plans recommend improvement projects that are currently unfunded. Staff will be pursuing various grant opportunities for project funding. This project would be used to fund the local match associated with grant applications for bicycle and pedestrian facilities. This project will also supplement funding for other bicycle lane and pedestrian improvements.

Funding Sources

Traffic Mitigation Fees and Silicon Valley Power Greenhouse Gas Program Funds

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	$46,396	$2,190,501	$300,000	$185,000	$100,000	$365,000	$500,000	**$3,686,897**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	$44,896	$1,960,501	$300,000	$185,000	$100,000	$365,000	$500,000	$3,455,397
Contingencies/Misc	-	$30,000	-	-	-	-	-	$30,000
Engineering	$1,500	$200,000	-	-	-	-	-	$201,500
Total Expenditures	$46,396	$2,190,501	$300,000	$185,000	$100,000	$365,000	$500,000	**$3,686,897**

Operating Impacts			-	-	-	-	-	-

FUNDED | 1225 - SANTA CLARA VTA - CONGESTION MANAGEMENT PROGRAM

Project Number:	1225	**Theme / Category:**	Transportation
Year Initiated:	2014	**Project Manager:**	Carol Shariat
Planned Completion Year:	Ongoing	**Department:**	Public Works
Project Type:	Ongoing	**Fund:**	533 - Streets and Highways
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Citywide		



Project Description

This project was previously known as the Santa Clara Valley Transportation Authority - Congestion Management Program project. Per Proposition 111, every county with an urbanized population of more than 50,000 must establish a Congestion Management Agency (CMA). The Valley Transportation Authority (VTA) is the designated CMA for Santa Clara County and it administers the Congestion Management Program (CMP). CMA's are designed to meet the goals of increasing the efficiency of existing transit and roadway systems, planning the best capital improvements to these systems, and improving the local land use decision-making process to support and complement the transportation system investments. The City is a member agency of the VTA CMP. The CMP is funded through assessments to local jurisdictions (member agencies). This project provides funding for the fees assessed by VTA every year for being a member agency.

Funding Sources

Vehicle Registration Fees

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	$765,243	$245,000	$262,000	$271,400	$281,100	$291,100	$301,500	**$2,417,343**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Contingencies/Misc	-	-	$262,000	$271,400	$281,100	$291,100	$301,500	$1,407,100
Engineering	$729,525	$245,000	-	-	-	-	-	$974,525
Trs Out - Miscellaneous	$35,718	-	-	-	-	-	-	$35,718
Total Expenditures	$765,243	$245,000	$262,000	$271,400	$281,100	$291,100	$301,500	**$2,417,343**

Operating Impacts			-	-	-	-	-	-

FUNDED | 1226 - UNCONTROLLED CROSSWALKS IMPROVEMENTS PROJECT

Project Number:	1226	**Theme / Category:**	Transportation
Year Initiated:	2017	**Project Manager:**	Vincent Luchessi
Planned Completion Year:	Ongoing	**Department:**	Public Works
Project Type:	Ongoing	**Fund:**	533 - Streets and Highways
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Various locations throughout the City		



Project Description

In 2016, per the direction of City Council, staff identified approximately 200 uncontrolled crosswalks throughout the City. Staff created a master plan to prioritize study of the uncontrolled crosswalks for potential improvements and staff has preliminarily ranked these locations based on speed limit and roadway width. Phase I will design and construct improvements at five locations (Benton/Sonoma, Bellomy/Alviso, Homestead/University, Washington/Linden, and Washington/Manchester). Phase II will hire a consultant to validate the prioritization methodology, analyze 30 high priority locations, and recommend improvements, such as High Intensity Activated Crosswalks (HAWKs), Rectangular Rapid Flashing Beacons (RRFBs), curb bulb-outs, and signing and striping improvements. Phase I will start construction in FY 2021/22. Phase II will also start in FY 2021/22. Future phases assume start of design of three to five locations in FY 2022/23 and three to five additional locations in FY 2024/25.

Funding Sources Gas Tax

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	$185,582	$2,849,708	$250,000	$2,450,000	$250,000	$2,450,000	$250,000	**$8,685,290**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	$185,582	$2,575,087	-	$2,450,000	-	$2,450,000	-	$7,660,669
Contingencies/Misc	-	$10,300	-	-	-	-	-	$10,300
Engineering	-	$254,021	$250,000	-	$250,000	-	$250,000	$1,004,021
Personnel	-	$10,300	-	-	-	-	-	$10,300
Total Expenditures	$185,582	$2,849,708	$250,000	$2,450,000	$250,000	$2,450,000	$250,000	**$8,685,290**

Operating Impacts			-	$2,250	$2,250	$2,250	$2,250	**$9,000**

FUNDED | 1232 - TRAFFIC SIGNAL INTERCONNECT UPGRADE

Project Number:	1232	**Theme / Category:**	Transportation
Year Initiated:	2018	**Project Manager:**	Huy Nguyen
Planned Completion Year:	FY 2031/32	**Department:**	Public Works
Project Type:	Distinct	**Fund:**	533 - Streets and Highways
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Citywide		



Project Description

The City's Traffic Management Center communicates to the existing 144 traffic signals and 10 HAWKs in the City using a traffic signal interconnect network. Currently, 8 locations do not have connections and 36 locations are interconnected via copper cables. This project will install fiber optic communications to these 44 locations to allow remote monitoring and signal timing adjustment. Phase I consists of 16 intersections on Great America Parkway and Tasman Drive; Phase II consists of 12 intersections on Bellomy Street, Benton Street, and Market Street; Phase III consists of 6 intersections on Scott Blvd; Phase IV consists of 3 locations on Pruneridge Ave; Phase V consists of 4 remaining traffic signals; and Phase VI consists of 3 HAWKs on El Camino Real.

Funding Sources

Traffic Mitigation Fees

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	$14,491	$435,509	$600,000	$100,000	$500,000	$100,000	$500,000	**$2,250,000**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	$14,491	$350,000	$600,000	-	$500,000	-	$500,000	$1,964,491
Engineering	-	$85,509	-	$100,000	-	$100,000	-	$285,509
Total Expenditures	$14,491	$435,509	$600,000	$100,000	$500,000	$100,000	$500,000	**$2,250,000**

Operating Impacts			-	-	-	-	-	-

FUNDED | 1234 - TRANSPORTATION MODELING UPDATE

Project Number:	1234	**Theme / Category:**	Transportation
Year Initiated:	2018	**Project Manager:**	Carol Shariat
Planned Completion Year:	Ongoing	**Department:**	Public Works
Project Type:	Distinct	**Fund:**	533 - Streets and Highways
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Citywide		



Project Description

This project, previously titled "Travel Demand Model Update", provides funding to update and maintain the City's Transportation Modeling Update. The modeling was last updated in 2015 and a comprehensive update is necessary every five years over the life of the City's General Plan. Minor updates to the modeling should also occur every other year and is currently anticipated for FY 2023/24. The Transportation Modeling needs to be updated on a regular basis to accurately reflect and approve changes to the General Plan land-use diagram and/or the City's transportation roadway network. Project funds were used to hire a consultant to update the model in FY 2021/22 which includes collecting new traffic counts to validate and calibrate the modeling against the projected traffic data. In addition, software to view the modeling results will be purchased for City staff. This software will enable staff to quickly and easily review the outputs of a modeling run performed by land use consultants and provide direction to these consultants should refinements be needed. A minor update anticipated for FY 2025/26 is unfunded.

Funding Sources

Traffic Mitigation Fees

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	$16,700	$200,000	-	$50,000	-	-	-	**$266,700**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Contingencies/Misc	$16,700	$20,000	-	$5,000	-	-	-	$41,700
Engineering	-	$180,000	-	$45,000	-	-	-	$225,000
Total Expenditures	$16,700	$200,000	-	$50,000	-	-	-	**$266,700**
Operating Impacts			-	-	-	-	-	-

FUNDED | 1235 - ANNUAL STREET MAINTENANCE AND REHABILITATION PROGRAM

Project Number:	1235	**Theme / Category:**	Transportation
Year Initiated:	2018	**Project Manager:**	Vincent Luchessi
Planned Completion Year:	Ongoing	**Department:**	Public Works
Project Type:	Ongoing	**Fund:**	533 - Streets and Highways
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Citywide		



Project Description

This project provides ongoing roadway infrastructure preservation and rehabilitation to maintain the City's street network of approximately 250 center line miles. Specific yearly projects for streets selected for treatment under the program are based upon condition surveys and analysis through the Pavement Management System (PMS). The PMS prioritizes pavement maintenance projects in order to provide the most cost-effective maintenance program based upon street condition, remaining service life, and available funds. The yearly projects include placing surface seals, resurfacing, and/or reconstruction. Ancillary work includes removing and replacing failed pavement, replacement of concrete curbs, gutters, sidewalks, and curb ramps, and installation of roadway striping and pavement markings.

Funding Sources

Gas Tax, Vehicle Registration Fees, Measure B, SB1 RMRA

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	$19,150,256	$8,907,884	$7,648,832	$7,648,832	$7,648,832	$7,648,832	$7,648,832	**$66,302,300**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	$17,813,626	$8,897,884	$6,501,507	$6,501,507	$6,501,507	$6,501,507	$6,501,507	$59,219,045
Contingencies/Misc	$145,068	$10,000	-	-	-	-	-	$155,068
Engineering	$1,183,880	-	$1,147,325	$1,147,325	$1,147,325	$1,147,325	$1,147,325	$6,920,505
Personnel	$7,682	-	-	-	-	-	-	$7,682
Total Expenditures	$19,150,256	$8,907,884	$7,648,832	$7,648,832	$7,648,832	$7,648,832	$7,648,832	**$66,302,300**

Operating Impacts			-	-	-	-	-	-

FUNDED | 1246 - BASSETT AND LAURELWOOD BICYCLE LANES

Project Number:	1246	**Theme / Category:**	Transportation
Year Initiated:	2019	**Project Manager:**	Falguni Amin
Planned Completion Year:	FY 2023/2024	**Department:**	Public Works
Project Type:	Distinct	**Fund:**	533 - Streets and Highways
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Bassett St and Laurelwood Rd		



Project Description

This project provides funding for the installation of a bicycle facility along the Bassett/Laurelwood corridor from Agnew Road to Lafayette Street. Currently there are no bicycle facilities that connect the Laurelwood and Bassett corridors. This project was identified as part of the City's Bicycle Plan Update 2018 and would allow the community to use alternative modes of travel within the City. The project will implement a Class III bicycle boulevard on Bassett Street from Agnew Road to Chestnut Street, Class II bicycle lanes on Bassett Street from Chestnut Street to Laurelwood Road, and Class II bicycle lanes on Laurelwood Road from Bassett Street to Lafayette Street. Phase I completes a parking study and community outreach to identify a design on Bassett Street from Chestnut Street to George Street. Phase II will complete design and construction. This project was formerly named the Lafayette Basset Bike Lane project.

Funding Sources

Grant funding (TDA), Silicon Valley Power Greenhouse Gas Program Funds

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	-	$824,361	$200,000	-	-	-	-	**$1,024,361**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	-	$824,361	$160,000	-	-	-	-	$984,361
Contingencies/Misc	-	-	$40,000	-	-	-	-	$40,000
Total Expenditures	-	$824,361	$200,000	-	-	-	-	**$1,024,361**

Operating Impacts			-	$500	$500	$500	$500	**$2,000**

FUNDED | 1250 - ANNUAL CURB RAMP INSTALLATION

Project Number:	1250	**Theme / Category:**	Transportation
Year Initiated:	2019	**Project Manager:**	Ferdinand Pastrana
Planned Completion Year:	Ongoing	**Department:**	Public Works
Project Type:	Ongoing	**Fund:**	533 - Streets and Highways
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Various locations citywide in the public right-of-way.		



Project Description

This project provides funding for the replacement of existing concrete curb ramps that do not comply with the current Americans with Disabilities Act (ADA) guidelines, and the installation of new curb ramps where they do not exist in order to remove barriers for accessibility in the public right-of-way.

Funding Sources

Capital Project Reserves - General Fund

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	-	$551,512	$150,000	$150,000	-	-	-	**$851,512**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	-	$405,142	$150,000	$150,000	-	-	-	$705,142
Contingencies/Misc	-	$45,529	-	-	-	-	-	$45,529
Engineering	-	$100,841	-	-	-	-	-	$100,841
Total Expenditures	-	$551,512	$150,000	$150,000	-	-	-	**$851,512**

Operating Impacts			-	-	-	-	-	-

FUNDED | 1256 - TRAFFIC ENGINEERING CONSULTANT SUPPORT

Project Number:	1256	**Theme / Category:**	Transportation
Year Initiated:	2019	**Project Manager:**	Carol Shariat
Planned Completion Year:	Ongoing	**Department:**	Public Works
Project Type:	Ongoing	**Fund:**	533 - Streets and Highways
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Citywide		



Project Description

This project provides funding to assist Traffic Division staff with the current heavy workload due to the large number of incoming development projects, resident concerns, and City Council requests. Consultant services, as an extension of staff, would be utilized to assist Traffic Division staff with completing tasks such as traffic operations studies, traffic calming studies, speed studies, grant application preparation, resident requests, review of development traffic impact studies, review of traffic control plans, review of development site plans, and review of transportation planning documents.

Funding Sources

Capital Projects Reserves - General Fund

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	-	$250,000	$100,000	$100,000	-	-	-	**$450,000**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	-	$250,000	-	-	-	-	-	$250,000
Engineering	-	-	$100,000	$100,000	-	-	-	$200,000
Total Expenditures	-	$250,000	$100,000	$100,000	-	-	-	**$450,000**
Operating Impacts			-	-	-	-	-	-

FUNDED | 1258 - MULTIMODAL IMPROVEMENT PLAN PHASE 2 PROJECTS

Project Number:	1258	**Theme / Category:**	Transportation
Year Initiated:	2020	**Project Manager:**	Jonathan Yee
Planned Completion Year:	FY 2026/2027	**Department:**	Public Works
Project Type:	Distinct	**Fund:**	533 - Streets and Highways
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Citywide		



Project Description

On September 18, 2018, the City Council adopted the Multimodal Improvement Plan (MIP) for the Related Santa Clara Development. The MIP was prepared to address projected transportation impacts to seven Congestion Management Program (CMP) intersections in Santa Clara resulting from the City's approval of the Project and associated EIR in June 2016. As the Related project's impacts on these intersections cannot be fully mitigated, the City prepared and adopted the MIP, which would evaluate proposed multimodal improvements at or near these intersections. The MIP was also approved by the Valley Transportation Authority (VTA) who administers the CMP. The project will install Phase 2 MIP improvements including a Great America Station Study led by VTA, bike lockers/racks at seven locations, traffic monitoring cameras at three intersections, travel time data collection systems at 11 intersections, crosswalk motion sensors and accessible pedestrian signals at seven intersections, and upgrade safety lighting at nine intersections.

Funding Sources

Traffic Mitigation Fees, Regional Traffic Mitigation Fees

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	-	$590,000	$750,000	-	-	-	-	**$1,340,000**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	-	$590,000	-	-	-	-	-	$590,000
Engineering	-	-	$750,000	-	-	-	-	$750,000
Total Expenditures	-	$590,000	$750,000	-	-	-	-	**$1,340,000**

Operating Impacts			$500	$500	$600	$600	$600	**$2,800**

FUNDED | 1259 - MONROE - LOS PADRES TRAFFIC SIGNAL MODIFICATION

Project Number:	1259	**Theme / Category:**	Transportation
Year Initiated:	2021	**Project Manager:**	Vincent Luchessi
Planned Completion Year:	FY 2023/24	**Department:**	Public Works
Project Type:	Distinct	**Fund:**	533 - Streets and Highways
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Monroe St onto Los Padres Blvd		



Project Description

Members of the public contacted the City requesting a left turn signal phase from Monroe Street onto Los Padres Boulevard. Motorists indicated their confusion as the left turn lane is striped, however, the signal does not provide left turn indicators (i.e. arrows) for this movement. The project includes modification to the existing traffic signal at this intersection to provide "protected" left turns from Monroe Street onto Los Padres Boulevard. This adds left turn signal indications, installs vehicle detection system, and re-programs the existing traffic signal controller.

Funding Sources Gas Tax

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	-	$145,000	$535,000	-	-	-	-	**$680,000**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	-	-	$535,000	-	-	-	-	$535,000
Engineering	-	$145,000	-	-	-	-	-	$145,000
Total Expenditures	-	$145,000	$535,000	-	-	-	-	**$680,000**

Operating Impacts			-	-	-	-	-	-

FUNDED | 1266 - EL CAMINO REAL BIKE LANE PROJECT

Project Number:	1266	**Theme / Category:**	Transportation
Year Initiated:	2020	**Project Manager:**	Jonathan Yee
Planned Completion Year:	FY 2025/26	**Department:**	Public Works
Project Type:	Distinct	**Fund:**	533 - Streets and Highways
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	El Camino Real		



Project Description

The City's Bicycle Plan Update 2018 (Plan) was approved by City Council in September 2019 and includes approximately 160 projects for implementation. This project would fund implementation of bicycle facilities on El Camino Real within City limits and was identified as a high priority project in the Plan. The Plan identifies this section El Camino Real within City limits as a corridor where a Class IV Separated Bicycle Lane should be installed. Additionally, the Plan states that to accommodate the desired bicycle facilities along El Camino Real, that street parking must be removed. The project installs a Class IV Separated Bikeway (striped buffer with bollards) along El Camino Real within City limits (Halford Avenue to Portola Avenue). There are several locations where parking will not be removed at this time due to a lack of private on-site parking. As a result, Class III shared lane markings or bike detours will be considered at these locations.

Funding Sources

Silicon Valley Power Greenhouse Gas Program Funds

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	-	-	-	$200,000	$515,000	$135,000	-	**$850,000**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	-	-	-	-	$400,000	$135,000	-	$535,000
Engineering	-	-	-	$200,000	$115,000	-	-	$315,000
Total Expenditures	-	-	-	$200,000	$515,000	$135,000	-	**$850,000**

Operating Impacts			-	-	-	$15,000	$25,000	**$40,000**

FUNDED | 1273 - STREET TREE SERVICES

Project Number:	1273	**Theme / Category:**	Transportation
Year Initiated:	2022	**Project Manager:**	Chris Fazzi
Planned Completion Year:	FY 2023/24	**Department:**	Public Works
Project Type:	Distinct	**Fund:**	533 - Streets and Highways
Strategic Pillar	06 - Manage Strategically Our Workforce Capacity and Resources		
Location	Citywide		



Project Description

The Department of Public Works anticipates pruning 1,400 City street trees per year. 900 out of the 1,400 street trees will be pruned by a City contractor. Part of the maintenance program for the City street trees includes removing trees as necessary, planting new trees, and providing emergency tree work throughout the year. The City does not have adequate staff to maintain these street trees and as a result utilizes contractors to provide tree maintenance services. Based on a consultant evaluation and recommendations for many of the City's Modesto Ash trees which were old and declining, funding is provided to supplement the operating budget in accordance with the consultant's evaluation. Funding in this CIP is provided for the second year of three years of implementation of tree removals and replacements. The third and final year is currently unfunded.

Funding Sources

Silicon Valley Power Funds and Capital Project Reserves - General Fund

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	-	$413,000	$419,000	-	-	-	-	**$832,000**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	-	$413,000	$419,000	-	-	-	-	$832,000
Total Expenditures	-	$413,000	$419,000	-	-	-	-	**$832,000**
Operating Impacts			-	-	-	-	-	-

FUNDED | 1325 - BRIDGE MAINTENANCE PROGRAM

Project Number:	1325	**Theme / Category:**	Transportation
Year Initiated:	2007	**Project Manager:**	Falguni Amin
Planned Completion Year:	Ongoing	**Department:**	Public Works
Project Type:	Ongoing	**Fund:**	533 - Streets and Highways
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Various bridges throughout the City		



Project Description

This project funds preventative maintenance and rehabilitation for the City's existing bridge inventory. The bridge inventory includes approximately 49 bridges. Of these bridges, two are jointly owned with City of San Jose, and seven are jointly owned with City of Sunnyvale. There are also three additional bridges owned by the State of California for which the City has responsibilities under maintenance agreements. The State of California Department of Transportation (Caltrans) is responsible for performing regular inspections of the bridges involving public streets and identifies recommendations for maintenance and rehabilitation work. The Public Works Department prioritizes the work recommendations for implementation and performs the design and construction under this project.

Funding Sources

Bridge Maintenance District Revenues and Capital Project Reserves - General Fund

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	$561,750	$729,894	$640,000	$820,000	$790,000	$80,000	$80,000	**$3,701,644**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	$559,085	$459,894	$460,000	$630,000	$640,000	$80,000	$80,000	$2,908,979
Engineering	-	$270,000	$180,000	$190,000	$150,000	-	-	$790,000
Personnel	$1,905	-	-	-	-	-	-	$1,905
Srvc From Other Funds-Alloc OH	$760	-	-	-	-	-	-	$760
Total Expenditures	$561,750	$729,894	$640,000	$820,000	$790,000	$80,000	$80,000	**$3,701,644**

Operating Impacts			-	-	-	-	-	-

FUNDED | 1376 - SAFE ROUTES TO SCHOOL

Project Number:	1376	**Theme / Category:**	Transportation
Year Initiated:	2015	**Project Manager:**	Carol Shariat
Planned Completion Year:	Ongoing	**Department:**	Public Works
Project Type:	Distinct	**Fund:**	533 - Streets and Highways
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Various Schools in Santa Clara		



Project Description

This project was previously known as Vehicle Emissions Reductions Based in School (VERBS) Phase 2. This project provides funds for the City's Safe Routes to School program and can be used to hire a consultant to assist with implementation of the program. Through FY 2019/20, this program was funded by a Vehicle Emissions Reduction Based in School grant provided by the Metropolitan Transportation Commission's (MTC) One Bay Area Safe Routes to School program. This VERBS grant is no longer available to provide funding for non-infrastructure community needs, such as the City's Safe Routes to School education program. The City will be using Measure B funding and the General Fund Capital Projects Reserve to continue this program. There are currently 12 schools participating in the program. In the next cycle, the City will hire a consultant, meet with the school district, select schools to participate, and develop/update safe routes to school maps. School walk audits will also be conducted, with safety training offered to parents, teachers, and the community.

Funding Sources

Capital Project Reserves - General Fund and Measure B

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	$468,073	$396,314	$165,000	$165,000	$75,000	$75,000	$75,000	**$1,419,387**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	$465,860	$396,314	-	-	-	-	-	$862,174
Contingencies/Misc	$668	-	-	-	-	-	-	$668
Engineering	-	-	$165,000	$165,000	$75,000	$75,000	$75,000	$555,000
Personnel	$1,545	-	-	-	-	-	-	$1,545
Total Expenditures	$468,073	$396,314	$165,000	$165,000	$75,000	$75,000	$75,000	**$1,419,387**

Operating Impacts			-	-	-	-	-	-

FUNDED | 1382 - SIDEWALK, CURB AND GUTTER REPAIR

Project Number:	1382	**Theme / Category:**	Transportation
Year Initiated:	2016	**Project Manager:**	Chris Fazzi
Planned Completion Year:	Ongoing	**Department:**	Public Works
Project Type:	Ongoing	**Fund:**	533 - Streets and Highways
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Various locations throughout the City		



Project Description

This project funds the repair of concrete sidewalks, curbs, and gutters to maintain accessibility and minimize trip and fall hazards at locations identified throughout the City. New ADA ramps are installed through this project to meet requirements as necessary. The sidewalk, curb, and gutter repairs are identified, prioritized, and completed throughout the year. An agreement is in place with a contractor to perform these repairs. There are currently 350 repair sites on the backlog for sidewalk, curb, and gutter repair. The typical time to complete these repairs is between 12-16 months.

Funding Sources

Gas Tax and Capital Project Reserves - General Fund

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	$1,576,348	$410,442	$700,000	$700,000	$400,000	$400,000	$400,000	**$4,586,790**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	$1,576,348	$410,442	$700,000	$700,000	$400,000	$400,000	$400,000	$4,586,790
Total Expenditures	$1,576,348	$410,442	$700,000	$700,000	$400,000	$400,000	$400,000	**$4,586,790**

Operating Impacts			-	-	-	-	-	-

FUNDED | TEMP4 - BICYCLE PLAN IMPLEMENTATION STUDIES

Project Number:	TEMP4	**Theme / Category:**	Transportation
Year Initiated:	2023	**Project Manager:**	Carol Shariat
Planned Completion Year:	FY 2027/28	**Department:**	Public Works
Project Type:	Distinct	**Fund:**	533 - Streets and Highways
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Various		



Project Description

This project will complete community outreach, identify existing conditions, complete traffic and parking analyses, and recommend alternatives to implement bicycle facilities approved in the Bicycle Plan Update 2018. Some of these alternatives include parking removal or lane reductions. The project will study two corridors, including: Bowers Avenue & Kiely Boulevard (Chromite Drive to Stevens Creek Boulevard) and Saratoga Avenue (Scott Boulevard to Stevens Creek Boulevard).

Funding Sources

Traffic Mitigation Fees

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	-	-	-	-	-	$440,000	-	**$440,000**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Engineering	-	-	-	-	-	$440,000	-	$440,000
Total Expenditures	-	-	-	-	-	$440,000	-	**$440,000**
Operating Impacts			-	-	-	-	-	-

FUNDED | TEMP5 - TRAFFIC IMPACT FEE NEXUS STUDY UPDATE

Project Number:	TEMP5	**Theme / Category:**	Transportation
Year Initiated:	2023	**Project Manager:**	Carol Shariat
Planned Completion Year:	FY 2023/24	**Department:**	Public Works
Project Type:	Distinct	**Fund:**	533 - Streets and Highways
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Citywide		



Project Description

The project will complete the following tasks to recommend updates for the City's traffic impact fee program: 1) Project the level of future growth in dwelling units, jobs, and vehicle trips, 2) Complete a traffic operations analysis using approved roadway improvements, 3) Identify any locations with Level of Service worse than the Council adopted threshold, 4) Identify projects that would improve Level of Service, 5) Identify the scope and cost of those projects, 6) Calculate a proposed impact fee, and 7) Recommend any changes.

Funding Sources

Traffic Mitigation Fees

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	-	-	-	$300,000	-	-	-	**$300,000**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Engineering	-	-	-	$300,000	-	-	-	$300,000
Total Expenditures	-	-	-	$300,000	-	-	-	**$300,000**
Operating Impacts			-	-	-	-	-	-

UNFUNDED PROJECTS | TRANSPORTATION

1203 - Annual Creek Trail Rehabilitation Program

FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	Five-Year CIP Total
-	-	$350,000	-	-	**$350,000**

In 2019, the City Council adopted the Bicycle Plan Update 2018. Policy 2.C.1 of the Bicycle Masterplan states: "Develop a trail pavement management plan by 2020 and request funding through the capital budget process to perform necessary pavement maintenance" in order to enhance standard operating practices for bicycle facility maintenance. The trail pavements were inspected by a pavement management consultant in 2019 and a pavement management plan was developed. This project would fund pavement preventative maintenance and rehabilitation for the San Tomas Aquino Creek Trail (STACT) and Guadalupe River Trail, including application of seals, removal and replacement of failed asphalt, repair of miscellaneous amenities, and replacing worn-out striping and markings. Preventative maintenance and repair of failed pavements extends the useful life of the City's trail system assets. The project is recommended for funding for the first two years. The third-year cost in FY 2024/25 to complete repairs is unfunded.

1230 - Public Right-of-Way Landscaping Improvement

FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	Five-Year CIP Total
$100,000	$100,000	$100,000	$100,000	$100,000	**$500,000**

This project would provide funding for the maintenance and installation of new landscape, irrigation, and surface treatments to various City owned properties, median islands, parking strips and other areas within the public right-of-way. The Department of Public Works maintains landscaping at approximately 300 sites throughout the City. Some of the sites have lawn areas and plants that require a higher level of maintenance and watering. The Department is looking to reduce landscaping areas that use a lot of water and are maintenance intensive. If funded, these areas would be replaced with landscaping that requires less water and maintenance.

1234 - Transportation Modeling Update

FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	Five-Year CIP Total
-	-	-	$55,125	-	**$55,125**

This project, previously titled "Travel Demand Model Update", provides funding to update and maintain the City's Transportation Modeling Update. The modeling was last updated in 2015 and a comprehensive update is necessary every five years over the life of the City's General Plan. Minor updates to the modeling should also occur every other year and is currently anticipated for FY 2023/24 and FY 2025/26. The unfunded amount represents a minor update in FY 2025/26.

UNFUNDED PROJECTS | TRANSPORTATION

1235 - Annual Street Maintenance and Rehabilitation Program

FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	Five-Year CIP Total
$7,351,168	$7,351,168	$7,351,168	$7,351,168	$7,351,168	**$36,755,840**

This program would provide ongoing roadway infrastructure preservation and rehabilitation to maintain the City's street network of approximately 250 centerline miles. This unfunded amount represents the additional funding needed to maintain the current Pavement Condition Index (PCI) at 75 for City street network. With the amount of funding currently budgeted for this project, the PCI is expected to decrease annually.

1237 - MCB/GAP Intersection Improvement Project

FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	Five-Year CIP Total
$10,830,000	-	-	-	-	**$10,830,000**

The project scope would include work to widen Mission College Blvd. (MCB) and Great America Parkway (GAP) intersection by adding an additional left-turn lane from westbound MCB to southbound GAP and from northbound GAP to westbound MCB. Other associated work includes utility relocation, traffic signal modifications, ADA and bus stop improvements at the intersection. The project also includes pavement rehabilitation on GAP from the intersection to Hwy 101 bridge abutment adjacent to the street widening area. This project is partially funded by Traffic Mitigation Fees from the prior year's budget and other existing funding sources and the amounts shown above represent the overall unfunded amounts for the project. Staff is working to identify opportunities for additional developer fees/contributions to provide additional funding.

1250 - Annual Curb Ramp Installation

FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	Five-Year CIP Total
$397,000	$415,000	$580,000	$597,000	$616,000	**$2,605,000**

This project would replace existing concrete curb ramps that do not comply with the current Americans with Disabilities Act (ADA) guidelines and installs new curb ramps where they do not exist in order to remove barriers for accessibility in the public right of way. This project is partially funded in FY 2022/23 and FY 2023/24, while the outyears remain unfunded. With the partial funding in the first two years of the CIP, a reduced number of curb ramps will be installed, and no curb ramps would be installed in the unfunded outyears.

1256 - Traffic Engineering Consultant Support

FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	Five-Year CIP Total
-	-	$100,000	$100,000	$100,000	**$300,000**

This project would be used to assist Traffic Division staff with the current heavy workload due to large number of incoming development projects, resident concerns, and City Council requests. This project is partially funded in the first two fiscal years which will extend the timeline to resolve the workload issues mentioned above.

UNFUNDED PROJECTS | TRANSPORTATION

1268 - Vision Zero Plan

FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	Five-Year CIP Total
$315,000	-	-	-	-	**$315,000**

This project would create a Vision Zero Plan for the City of Santa Clara. Vision Zero is a strategy to eliminate all traffic fatalities and severe injuries, while increasing safe, healthy, equitable mobility for all. The primary goal of the Vision Zero Plan is to develop strategies and actions that will help select programs and projects to reduce traffic injuries and fatalities in the City. The recently approved Bicycle Plan Update 2018 contains a goal that the City study implementing a Vision Zero policy by 2024. This project would complete the Vision Zero plan however additional monies will need to be allocated in future budgets to implement the plan. The City held a Study Session on a Potential Quiet Zone and Vision Zero Policy at the Nov.16, 2021 City Council meeting. Council voted to move this item to be discussed at the February Priority Setting Session and directed staff to return to the Council with a funding source in the amount of $315,000 prior to the Priority Setting Session. On Dec. 14, 2021, City staff presented the FY 2020/21 Budget Year-End Report that included $400,000 for City Council initiatives, which could include the Vision Zero Policy. Of this amount, $75,000 was allocated to support homelessness and the remaining balance of $325,000 is available. Council has not appropriated the remainder of fund balance for this purpose.

1269 - Bicycle Route Wayfinding - Phase I

FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	Five-Year CIP Total
-	$100,000	$200,000	-	-	**$300,000**

The City's Bicycle Plan Update 2018 (Plan) was approved by City Council in September 2019 and includes six objectives supported by 22 proposed policies. One of these goals is to increase bicycle mode share to five percent by 2026. To support this goal, the Plan includes Policy 3.A.2, which is to develop a city-wide bicycle way-finding system providing access to various City destinations such as schools, commercial centers, libraries, government facilities, and parks. At the September 2019 Bicycle and Pedestrian Advisory Committee (BPAC), BPAC members formed a BPAC subcommittee to investigate and provide a proposal to the full BPAC and staff on how an initial way-finding program could be completed in short order. At the October 2019 BPAC meeting, the subcommittee provided a full presentation on proposed way-finding routes, cost estimates, and designs. The entire project is currently unfunded.

1270 - Public Alley Pavement Maintenance and Rehabilitation

FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	Five-Year CIP Total
-	$140,000	$645,000	$560,000	$735,000	**$2,080,000**

This project would fund preventative maintenance and rehabilitation of pavements in public alleys that have been dedicated as public right-of-way even though they only provide access to apartment and commercial properties. In the past, these public alleys have not been part of the City's rehabilitation program. The inventory of public alleys maintained by the City includes approximately 20 with a total center line length of 2.4 miles. The pavement maintenance and rehabilitation work performed under this project includes placing surface seals, resurfacing, and/or reconstruction. The entire project is currently unfunded.

UNFUNDED PROJECTS | TRANSPORTATION

1273 - Street Tree Services

FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	Five-Year CIP Total
-	$463,050	-	-	-	**$463,050**

The Department of Public Works anticipates pruning 1,400 City street trees per year. 900 out of the 1,400 street trees will be pruned by a City contractor. Part of the maintenance program for the City street trees includes removing trees as necessary, planting new trees, and providing emergency tree work throughout the year. The City does not have adequate staff to maintain these street trees and as a result utilizes contractors to provide tree maintenance services. Based on a consultant evaluation and recommendations for many of the City's Modesto Ash trees which were old and declining, funding is provided to supplement the operating budget in accordance with the consultant's evaluation. Funding in this CIP is provided for the second year of three years of implementation of tree removals and replacements. The third and final year is currently unfunded.

1325 - Bridge Maintenance Program

FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	Five-Year CIP Total
-	-	-	$480,000	$250,000	**$730,000**

This project is to perform preventative maintenance and rehabilitation for the City's existing bridge inventory. The bridge inventory includes approximately 49 bridges. Of these bridges, two are jointly owned with City of San Jose, and seven are jointly owned with City of Sunnyvale. There are also three additional bridges owned by the State of California for which the City has responsibilities under maintenance agreements. The State of California Department of Transportation (Caltrans) is responsible for performing regular inspections of the bridges involving public streets and identifies recommendations for maintenance and rehabilitation work. The Public Works Department prioritizes the work recommendations for implementation and performs the design and construction under this project. The unfunded portion would provide funding to address the backlog of maintenance needs that have been identified by Caltrans.

1376 - Safe Routes to School

FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	Five-Year CIP Total
-	-	$90,000	$90,000	$90,000	**$270,000**

This project would continue to fund the City's Safe Routes to School program and be used to hire a consultant to assist with implementation of the program. This project is fully funded in FY 2022/23 and FY 2023/24 through the use of the 2016 VTA Measure B funds and the General Fund. Funding in the outyears are partially funded. Partial funding will result in a downsized Safe Routes to School program for Santa Clara (i.e. less school events, training items for parents).

UNFUNDED PROJECTS | TRANSPORTATION

1382 - Sidewalk, Curb and Gutter Repair

FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	Five-Year CIP Total
$280,000	$280,000	$580,000	$580,000	$580,000	**$2,300,000**

This project addresses the repair of concrete sidewalks, curbs, and gutters to maintain accessibility and minimize trip and fall hazards at locations identified throughout the City. New ADA ramps are installed through this project to meet requirements as necessary. Additional funding would help address the current backlog.

TEMP1 - Public Right of Way Standards Update

FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	Five-Year CIP Total
$190,000	-	-	-	-	**$190,000**

The City's Standard Details for Public Works Construction were last issued in 2013, with minor updates periodically to individual elements in the intervening time since the Standards were last issued. Since issuance of the Standards, the need for comprehensive revisions to the Standard Details has been identified through evaluations performed under long-range planning projects, such as the ADA Self-Evaluation and Transition Plan, the Bicycle Plan Update 2018, and the Pedestrian Masterplan, along with revisions necessary to reflect changing products, practices, and methods in the public works construction industry. This project would update the City's Standard Details for Public Works Construction with the projects being performed with assistance of professional engineering consultant support services to perform evaluations of the documents, provide recommendations for changes, and performing computer aided drafting services.

TEMP2 - Irrigation Controller Upgrades

FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	Five-Year CIP Total
$250,000	$250,000	-	-	-	**$500,000**

The Department maintains approximately 130 irrigation controllers that communicate through a central control application. On average, the controllers are approximately 20 years old and in need of replacement. This project would update the irrigation controllers and the central irrigation controller application. Updating the system helps ensure the City's irrigation system runs at optimal performance and allows for more effective water conservation measures.

Five-Year CIP Total Unfunded Need:	**$58,544,015**

Water and Recycled Water Utilities

This page is intentionally left blank.

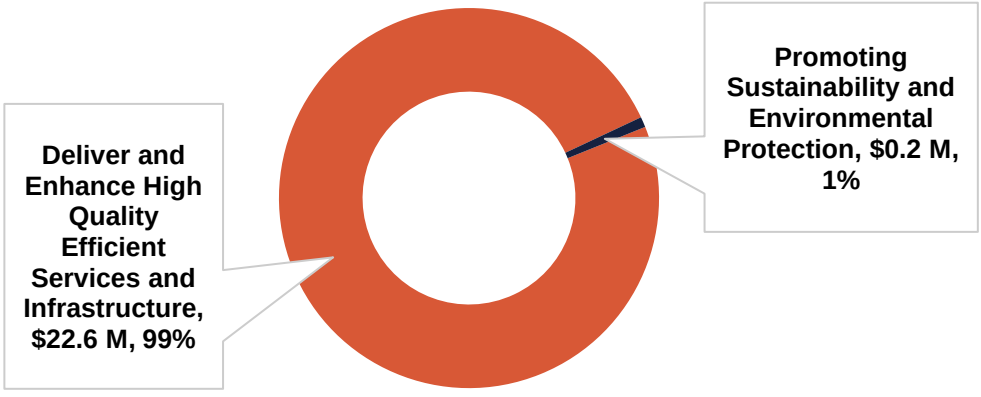
INTRODUCTION

The projects within the Water and Recycled Water Utilities category all aim to efficiently manage water assets within the City, including groundwater wells, storage tanks, water mains, and the recycled water system. The projects provide for the planning, design, construction, and maintenance of the City's potable and recycled water distribution systems. Projects include the construction of new recycled water pipelines, connection of water services for various areas within the City, and coordination of planning efforts for future expansions of recycled water systems in the County.

Water and Recycled Water Utilities Program Infrastructure	
Miles of Water Mains	335
Miles of Distribution Pipelines	33
Service Connections (Potable Water)	27,000
Service Connections (Recycled Water)	280
Groundwater Wells	26
Water Reservoir Tanks	7

Funding Our Top Priorities

The projects included in the CIP were determined in accordance with both the City Council's strategic pillars and the budget priorities. Below illustrates the funding amount per Strategic Pillar within the Water and Recycled Water Utilities. Risk assessments and other studies conducted by third-party consultants have helped guide the Water and Sewer Utilities in prioritizing required replacements and upgrades of the water utility infrastructure. The following chart depicts the total funding in the Water and Recycled Water Utilities program by strategic pillar. While the majority of the projects primarily address delivering and enhancing high quality efficient services and infrastructure, all water related projects also have a sustainability component as well.



The five-year CIP Water and Recycled Water Utilities budget totals $22.8 million. The CIP projects were prioritized by the following criteria:

Priority	Description
A	critical need mandated, emergency, or under construction
B	maintenance system reliability and/or ongoing operations
C	future system needs or future regulatory requirements
D	not critical, but achieve efficiencies and/or sustainability



Project Highlights

Major projects in the Water and Recycled Water Utilities program are detailed below.

Asset Management Program

This project funds the implementation of a formal, comprehensive Asset Management Program for the City's Water and Sewer Utilities, which includes risk and resiliency assessments, hydraulic modeling, and a rate study for the water and sewer systems. This formalized Asset Management Program will provide for the efficient management of the water and sewer infrastructure as well as manage risk to the systems and ensure resiliency into the future.

Distribution System Replacement/Restoration



The Water & Sewer Utilities Department aims to rehabilitate or replace an average of 10,000 linear feet (LF) of water utility mains in the City each year. In addition, this project funds the construction, replacement, rehabilitation or relocation of other water related appurtenances, such as backflow preventers, hydrants, meters that are not funded by developer contributions. By analyzing the frequency and location of water main breaks and taking into account information about the age of water infrastructure, replacements can be targeted to the infrastructure in the worst condition.

New and Replacement Wells

This project funds the study of the feasibility of two new replacement groundwater wells for the City, as well as the associated design, engineering, and construction management services. The aim is to replace groundwater wells that are no longer serviceable and construct new wells to maintain the adequacy of water supply and the diversity of the City's water portfolio into the future. This project was delayed for one year, and no money was budgeted for the first year of the last CIP budget cycle. The delay was a strategy to lessen the rate impact on utility customers during the COVID pandemic.

SCADA Improvements

This project funds improvements and upgrades to the existing Supervisory Control and Data Acquisition (SCADA) system and funds any needed replacements to system hardware or software. Once this system is fully upgraded, it will allow for the real time collection of data regarding the operation of the water, sewer, and storm systems, including alarms to warn of dangerous, or soon to be dangerous conditions, and the ability to control the operation of certain assets remotely.

Recycled Water System Mains and Services



This project funds the installation/upgrade/extension of recycled water services and mains for incoming developments as financially and practically feasible. Recycled water supports the broadening of the City's water portfolio and offsets the public's reliance on potable water for non-portable uses (such as irrigation, industrial processing, cooling towers, and toilet flushing), and supports the City's overall sustainability strategy. Currently, there are over 280 service connections and 33 miles of distribution pipelines.

Major Accomplishments

- Construction largely completed on Serra Tank site rehabilitation
- Increased conservation messaging and rebate programs in cooperation with wholesale suppliers and regional partners in response to declared Drought Emergency
- Updated Urban Water Management Plan and Water Shortage Contingency Plan
- Ongoing compliance with Water Quality Regulations, protecting public health and the environment
- Ongoing negotiations regarding changing water supply conditions in the Region and State
- Design completed for two new groundwater wells, with construction to begin in the near future
- Ongoing replacement of water main infrastructure and hydraulic model implementation
- Allocation of recycled water resources increased from South Bay Water Recycling (SBWR)
- Exploring design of recycled water extensions to existing City facilities and Parks, as well as new private developments
- Ongoing negotiations with SFPUC related to becoming a permanent customer
- Partnering with the City of San José, Valley Water and SFPUC on alternative water supplies related to potential purified water projects

Financing Sources

Customer Service Charges
The Water and Recycled Water Utilities program is funded through transfers from the Water Utility Fund and the Recycled Water Utility Fund. Both of these utilities generate revenue primarily through customer service charges from both residences and businesses.

Operating Budget Impacts

There are no additional operating budget impacts associated with the funded projects.

Unfunded Needs

Through this five-year CIP, all capital needs in the Water and Recycled Water Utilities program are fully funded.

FUNDED | PROJECTS BUDGETED COST SUMMARY

Water and Recycled Water Utilities Project	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Five-Year CIP Total
7005 - Buildings and Grounds	$335,000	$865,000	$1,515,000	$735,000	$285,000	$285,000	$3,685,000
7054 - Distribution System Replacement/Restoration	$3,000,000	$2,000,000	$2,000,000	$2,000,000	$2,000,000	$2,000,000	$10,000,000
7057 - Asset Management Program	$1,650,000	$200,000	$150,000	$150,000	$150,000	$150,000	$800,000
7058 - SCADA Improvements	$1,000,000	$500,000	$500,000	$500,000	$500,000	$500,000	$2,500,000
7059 - New and Replacement Wells	$3,000,000	$3,100,000	$1,000,000	$500,000	$500,000	$500,000	$5,600,000
7505 - Recycled Water System Mains and Services	$50,000	$50,000	$50,000	$50,000	$50,000	$50,000	$250,000
Total Water and Recycled Water Utilities Projects	**$9,035,000**	**$6,715,000**	**$5,215,000**	**$3,935,000**	**$3,485,000**	**$3,485,000**	**$22,835,000**

FUNDED | 7005 - BUILDINGS AND GROUNDS

Project Number:	7005	**Theme / Category:**	Water and Recycled Water Utilities
Year Initiated:	2016	**Project Manager:**	Shilpa Mehta
Planned Completion Year:	Ongoing	**Department:**	Water and Sewer Utility Dept
Project Type:	Ongoing	**Fund:**	592 - Water Utility
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Citywide		



Project Description

This project funds improvements at Water & Sewer Utility grounds and facilities. Examples include landscape maintenance and paving. This project funds a current agreement for landscaping and other improvements at well and pump stations, paving of approximately 30,000 sq. ft. at selected pump stations and well sites, and a contribution to Phase 3 of the citywide Standby Generator Replacement Project. Costs for paving and for the contribution to the Standby Generator Project were calculated in consultation with the Department of Public Works. The Department is planning to begin work on site specific projects called out by the Risk and Resiliency Assessment in 2022 at a cost of approximately $200,000 per year.

Funding Sources

Customer Service Charges (Water & Sewer)

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	$106,190	$335,000	$865,000	$1,515,000	$735,000	$285,000	$285,000	**$4,126,190**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	$17,980	$335,000	$510,000	$1,460,000	$735,000	$285,000	$285,000	$3,627,980
Contingencies/Misc	$88,210	-	$45,000	$45,000	-	-	-	$178,210
Engineering	-	-	$310,000	$10,000	-	-	-	$320,000
Total Expenditures	$106,190	$335,000	$865,000	$1,515,000	$735,000	$285,000	$285,000	**$4,126,190**

Operating Impacts			-	-	-	-	-	-

FUNDED | 7054 - DISTRIBUTION SYSTEM REPLACEMENT/RESTORATION

Project Number:	7054	**Theme / Category:**	Water and Recycled Water Utilities
Year Initiated:	2010	**Project Manager:**	Ahmed Aly
Planned Completion Year:	Ongoing	**Department:**	Water and Sewer Utility Dept
Project Type:	Ongoing	**Fund:**	592 - Water Utility
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Various, Citywide		



Project Description

This project is intended to fund the construction, replacement, rehabilitation or relocation of City water mains, backflow preventers, hydrants, meters and related appurtenances, not funded by developer contributions. Staff will be conducting analysis and planning for a condition assessment of a large transmission main which extends approximately from the Serra Tank site to the Northside Tank site. This assessment, anticipated to begin in FY 2022/23, will inform the rehabilitation/repair/replacement related tasks on that main line. The cost of the condition assessment is estimated at $500,000. The cost of repairs is unknown at this time and will be revisited next budget cycle.

Funding Sources

Customer Service Charges (Water)

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	$20,061,282	$3,000,000	$2,000,000	$2,000,000	$2,000,000	$2,000,000	$2,000,000	**$33,061,282**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	$14,356,636	$2,700,000	$1,802,625	$1,717,439	$1,743,727	$1,627,695	$1,605,259	$25,553,381
Contingencies/Misc	$4,118	-	-	-	-	-	$164,808	$168,926
Engineering	$1,448,204	$300,000	$197,375	$282,561	$256,273	$372,305	$229,933	$3,086,651
Equipment	$42,569	-	-	-	-	-	-	$42,569
Personnel	$4,103,356	-	-	-	-	-	-	$4,103,356
Srvc From Other Funds-Alloc OH	$106,399	-	-	-	-	-	-	$106,399
Total Expenditures	$20,061,282	$3,000,000	$2,000,000	$2,000,000	$2,000,000	$2,000,000	$2,000,000	**$33,061,282**

Operating Impacts			-	-	-	-	-	-

FUNDED | 7057 - ASSET MANAGEMENT PROGRAM

Project Number:	7057	**Theme / Category:**	Water and Recycled Water Utilities
Year Initiated:	2015	**Project Manager:**	Shilpa Mehta
Planned Completion Year:	Ongoing	**Department:**	Water and Sewer Utility Dept
Project Type:	Ongoing	**Fund:**	592 - Water Utility
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Citywide		



Project Description

This project is intended to fund a Water Supply Master Plan and the implementation of a formal, comprehensive Asset Management Program for the City's Water and Sewer Utilities, as well as an annual rate study for the water and sewer systems. Additionally, the Department will maintain a Computerized Maintenance Management System (CMMS) and upgrade the software as necessary. The CMMS assists with record keeping and regulatory requirements. The Department estimates the cost of the Water Supply Master Plan and Asset Management Plan at $900,000, between plan development and implementation. The combination of the rate study and CMMS should equal approximately $100,000 per year.

A Request for Proposal will be issued for both the Water Supply Master Plan and Asset Management Program in FY 2021/22 to continue this work effort.

Funding Sources

Customer Service Charges (Water & Sewer)

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	$517,688	$1,650,000	$200,000	$150,000	$150,000	$150,000	$150,000	**$2,967,688**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	$6,429	$500,000	-	-	-	-	-	$506,429
Contingencies/Misc	-	$1,000,000	-	-	-	-	-	$1,000,000
Engineering	$354,850	$150,000	$200,000	$150,000	$150,000	$150,000	$150,000	$1,304,850
Personnel	$20,049	-	-	-	-	-	-	$20,049
Trs Out - Miscellaneous	$136,361	-	-	-	-	-	-	$136,361
Total Expenditures	$517,688	$1,650,000	$200,000	$150,000	$150,000	$150,000	$150,000	**$2,967,688**

Operating Impacts			-	-	-	-	-	-

FUNDED | 7058 - SCADA IMPROVEMENTS

Project Number:	7058	**Theme / Category:**	Water and Recycled Water Utilities
Year Initiated:	2015	**Project Manager:**	Franz Mortensen
Planned Completion Year:	Ongoing	**Department:**	Water and Sewer Utility Dept
Project Type:	Ongoing	**Fund:**	592 - Water Utility
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Citywide		



Project Description

This project funds improvements and upgrades to the existing Supervisory Control and Data Acquisition (SCADA) system. This system, when fully upgraded, will allow for the real time collection of data regarding the operation of the water, sewer, and storm systems, including alarms to warn of dangerous, or soon to be dangerous conditions, and the ability to control the operation of certain assets remotely.

The Department recently finished a project upgrading the core systems and is currently conducting remote site surveys which will result in a report detailing necessary improvements and cost, including deployment to a new fiber back bone. An agreement based on the site survey report will be proposed and brought to City Council at a later date.

Funding Sources Customer Service Charges - Water

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	$1,715,296	$1,000,000	$500,000	$500,000	$500,000	$500,000	$500,000	**$5,215,296**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	$1,554	$500,000	$500,000	$500,000	$500,000	$500,000	$500,000	$3,001,554
Contingencies/Misc	$1,138,081	-	-	-	-	-	-	$1,138,081
Engineering	$569,156	$500,000	-	-	-	-	-	$1,069,156
Personnel	$6,506	-	-	-	-	-	-	$6,506
Total Expenditures	$1,715,296	$1,000,000	$500,000	$500,000	$500,000	$500,000	$500,000	**$5,215,296**
Operating Impacts			-	-	-	-	-	-

FUNDED | 7059 - NEW AND REPLACEMENT WELLS

Project Number:	7059	**Theme / Category:**	Water and Recycled Water Utilities
Year Initiated:	2015	**Project Manager:**	Nelson Lui
Planned Completion Year:	Ongoing	**Department:**	Water and Sewer Utility Dept
Project Type:	Ongoing	**Fund:**	592 - Water Utility
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Citywide		



Project Description

This project provides funding for a feasibility study for two new replacement groundwater wells as well as for the associated design, engineering, and construction management services. The drilling for these new wells was initially planned to begin in FY 2020/21, but the project was delayed for a budget cycle during the COVID pandemic. The new expected start for this process is FY 2022/23. The Department expects to have the two new wells drilled and the construction of pump stations completed by the end FY 2023/24 at an approximate cost of $1.5 million per well. This cost will also include site improvements after construction. This budget also includes rehabilitation of existing wells on an annual basis. Staff will also engage a consultant regarding the need for an additional well north of the 101 Freeway.

Funding Sources

Customer Service Charges - Water

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	$542,550	$3,000,000	$3,100,000	$1,000,000	$500,000	$500,000	$500,000	**$9,142,550**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	$5,560	$2,500,000	$2,500,000	$500,000	-	-	$250,000	$5,755,560
Contingencies/Misc	-	-	$100,000	-	-	-	-	$100,000
Engineering	$490,400	$500,000	$500,000	$500,000	$500,000	$500,000	$250,000	$3,240,400
Personnel	$46,590	-	-	-	-	-	-	$46,590
Total Expenditures	$542,550	$3,000,000	$3,100,000	$1,000,000	$500,000	$500,000	$500,000	**$9,142,550**
Operating Impacts			-	-	-	-	-	-

FUNDED | 7505 - RECYCLED WATER SYSTEM MAINS AND SERVICES

Project Number:	7505	**Theme / Category:**	Water and Recycled Water Utilities
Year Initiated:	2014	**Project Manager:**	Susan Pan
Planned Completion Year:	Ongoing	**Department:**	Water and Sewer Utility Dept
Project Type:	Ongoing	**Fund:**	597 - Recycled Water
Strategic Pillar	07 - Promote Sustainability and Environmental Protection		



Location	Various, Citywide
Project Description	This project provides funding, when funding is not provided by developers, for the installation, upgrade, or extension of recycled water mains for developments on a case by case basis and as approved by the Director. The City supports the use of recycled water in new and existing developments for irrigation and other non-potable uses. Recycled water supports the City's overall sustainability strategy offsetting potable water use.
Funding Sources	Customer Service Charges (Recycled Water)

Funding Sources	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Total Sources	$823,081	$50,000	$50,000	$50,000	$50,000	$50,000	$50,000	**$1,123,081**

Expenditures	All Prior Actuals	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Total
Construction	$318,635	$50,000	$50,000	$50,000	$50,000	$50,000	$50,000	$618,635
Contingencies/Misc	$230	-	-	-	-	-	-	$230
Engineering	$6,572	-	-	-	-	-	-	$6,572
Equipment	$2,886	-	-	-	-	-	-	$2,886
Intra Trs Out - Miscellaneous	$327,217	-	-	-	-	-	-	$327,217
Personnel	$158,768	-	-	-	-	-	-	$158,768
Srvc From Other Funds-Alloc OH	$8,773	-	-	-	-	-	-	$8,773
Total Expenditures	$823,081	$50,000	$50,000	$50,000	$50,000	$50,000	$50,000	**$1,123,081**

Operating Impacts			-	-	-	-	-	-

This page is intentionally left blank.

BUDGET AMENDMENTS TO THE FY 2022/23 ADOPTED OPERATING BUDGET

The FY 2021/22 and FY 2022/23 Biennial Operating Budget was approved in June 2021. While there is an adopted operating budget for FY 2022/23, adjustments are needed to reflect revised revenue estimates and updated costs. This section provides details on those recommended adjustments and includes the following:

Summary of Revenue Changes by Fund

This document summarizes the FY 2022/23 Adopted Revenue estimate, the proposed changes, and the FY 2022/23 Amended Revenue estimate by fund.

Summary of Expenditure Changes by Fund

This document summarizes the FY 2022/23 Adopted Expenditures, the proposed changes, and the FY 2022/23 Amended Expenditures by fund.

FY 2020/21 Operating Budget Amendments Detail by Fund

This document provides details on the recommended revenue and expenditure changes by fund. These amendments reflect changes such as negotiated salary agreements and required contributions to the California Public Employee Retirement System (CalPERS) across all operating funds. The recommended amendments also incorporate items identified by departments as critical adjustments needed in their operating budget. The document is sorted by fund type.

Department Operating Changes

This document provides summaries of operating changes by department. Each department summary displays the budget by category and by fund. The FY 2022/23 Adopted and FY 2022/23 Amended budgets are shown for each line item, along with the change between the two budgets. The detail of the budget amendment column is reflected in the FY 2022/23 Operating Budget Amendments section.

OPERATING BUDGET CHANGE SUMMARY | REVENUE

Fund Type		FY 2022/23 Adopted	Budget Amendments	FY 2022/23 Amended
General Fund				
001	General Fund	242,076,684	(18,299)	242,058,385
Total General Fund		**242,076,684**	**(18,299)**	**242,058,385**
Special Revenue Funds				
463	Bridge Maintenance District #2 Fund	80,000	0	80,000
155	Building Development Services Fund	14,112,000	0	14,112,000
220	Building Special Programs and Training Fund	63,395	0	63,395
165	City Affordable Housing Fund	657,000	25,000	682,000
027	Community Facilities District No. 2019-1 (Lawrence Station) Fund	387,617	0	387,617
026	Convention Center Maintenance District Fund	1,878,119	0	1,878,119
025	Downtown Parking Maintenance Fund	14,200	0	14,200
077	Endowment Care Fund	118,000	0	118,000
178	Fire Operating Grant Trust Fund	0	32,745	32,745
121	Gas Tax Fund	3,100,000	400,000	3,500,000
562	Housing and Urban Development Fund	1,865,000	(55,000)	1,810,000
164	Housing Authority Fund	261,000	19,000	280,000
169	Housing Successor Agency Fund	350,000	0	350,000
111	Parks and Recreation Operating Grant Trust Fund	147,984	(23,215)	124,769
076	Perpetual Care Fund	500	0	500
221	Public, Educational, and Governmental Fee Fund	200,000	0	200,000
122	Road Maintenance and Rehabilitation (SB1) Fund	2,400,000	100,000	2,500,000
123	Traffic Mitigation Fund	1,681,500	(531,500)	1,150,000
Total Special Revenue Funds		**27,316,315**	**(32,970)**	**27,283,345**
Enterprise Funds				
093	Cemetery Fund	1,498,500	0	1,498,500
860	Convention Center Enterprise Fund	13,603,635	0	13,603,635
191	Electric Operating Grant Trust Fund	34,522,118	(1,092,739)	33,429,379
091	Electric Utility Fund	594,686,986	(4,887,569)	589,799,417
094	Sewer Utility Fund	40,459,345	0	40,459,345
096	Solid Waste Fund	36,087,600	1,192,856	37,280,456
097	Water Recycling Fund	5,708,446	0	5,708,446
092	Water Utility Fund	48,358,520	0	48,358,520
Total Enterprise Funds		**774,925,150**	**(4,787,452)**	**770,137,698**

OPERATING BUDGET CHANGE SUMMARY | REVENUE

Fund Type		FY 2022/23 Adopted	Budget Amendments	FY 2022/23 Amended
Internal Service Funds				
048	Communication Acquisitions Fund	606,984	222,374	829,358
053	Fleet Operations Fund	5,277,356	225,726	5,503,082
045	Information Technology Services Fund	12,072,415	187,211	12,259,626
044	Public Works Capital Projects Management Fund	4,114,234	(172,551)	3,941,683
082	Special Liability Insurance Fund	7,930,290	1,623,710	9,554,000
087	Unemployment Insurance Fund	150,000	(150,000)	0
050	Vehicle Replacement Fund	4,012,324	140,261	4,152,585
081	Workers' Compensation Fund	5,835,000	0	5,835,000
Total Internal Service Funds		**39,998,603**	**2,076,731**	**42,075,334**
Other Agency Funds				
801	Sports and Open Space Authority Fund	250	0	250
Total Other Agency Funds		**250**	**0**	**250**
Debt Service Funds				
491	Electric Utility Debt Service Fund	16,548,917	0	16,548,917
431	Public Facilities Financing Corporation Fund	1,404,275	(1,000)	1,403,275
494	Sewer Utility Debt Service Fund	1,889,035	0	1,889,035
Total Debt Service Funds		**19,842,227**	**(1,000)**	**19,841,227**
Grand Total Revenues		**1,104,159,229**	**(2,762,990)**	**1,101,396,239**
Less Transfers In and Interfund Revenues*		**(131,633,405)**	**(4,580,077)**	**(136,213,482)**
Net Total Operating Revenues		**972,525,824**	**(7,343,067)**	**965,182,757**

** Excludes internal services fund operating budget, non-City Convention Center activities, and all transfers*

OPERATING BUDGET CHANGE SUMMARY | EXPENDITURES

Fund Type		FY 2022/23 Adopted	Budget Amendments	FY 2022/23 Amended
General Fund				
001	General Fund	264,636,922	4,954,433	269,591,355
Total General Fund		**264,636,922**	**4,954,433**	**269,591,355**
Special Revenue Funds				
463	Bridge Maintenance District #2 Fund	80,000	0	80,000
155	Building Development Services Fund	12,581,772	466,810	13,048,582
220	Building Special Programs and Training Fund	44,995	16,770	61,765
165	City Affordable Housing Fund	1,447,378	17,053	1,464,431
027	Community Facilities District No. 2019-1 (Lawrence Station) Fund	350,507	0	350,507
026	Convention Center Maintenance District Fund	1,878,119	0	1,878,119
025	Downtown Parking Maintenance Fund	142,308	(4,787)	137,521
077	Endowment Care Fund	28,000	0	28,000
178	Fire Operating Grant Trust Fund	0	36,019	36,019
121	Gas Tax Fund	3,509,479	(524,479)	2,985,000
562	Housing and Urban Development Fund	2,575,398	(195,584)	2,379,814
164	Housing Authority Fund	368,411	11,952	380,363
169	Housing Successor Agency Fund	932,072	15,827	947,899
111	Parks and Recreation Operating Grant Trust Fund	147,984	(23,215)	124,769
076	Perpetual Care Fund	500	0	500
221	Public, Educational, and Governmental Fee Fund	200,000	0	200,000
122	Road Maintenance and Rehabilitation (SB1) Fund	2,100,000	400,000	2,500,000
123	Traffic Mitigation Fund	1,815,000	(965,000)	850,000
Total Special Revenue Funds		**28,201,923**	**(748,634)**	**27,453,289**
Enterprise Funds				
093	Cemetery Fund	1,535,529	5,089	1,540,618
860	Convention Center Enterprise Fund	14,428,381	(54,737)	14,373,644
191	Electric Operating Grant Trust Fund	34,522,118	(972,332)	33,549,786
091	Electric Utility Fund	579,744,669	62,591,536	642,336,205
094	Sewer Utility Fund	62,519,070	(28,344,856)	34,174,214
096	Solid Waste Fund	35,092,680	2,031,559	37,124,239
097	Water Recycling Fund	5,805,348	(75,935)	5,729,413
092	Water Utility Fund	50,914,618	(3,878,117)	47,036,501
Total Enterprise Funds		**784,562,413**	**31,302,207**	**815,864,620**

OPERATING BUDGET CHANGE SUMMARY | EXPENDITURES

Fund Type		FY 2022/23 Adopted	Budget Amendments	FY 2022/23 Amended
Internal Service Funds				
048	Communication Acquisitions Fund	606,984	222,374	829,358
053	Fleet Operations Fund	5,330,229	231,621	5,561,850
045	Information Technology Services Fund	12,072,415	685,886	12,758,301
044	Public Works Capital Projects Management Fund	4,114,234	(172,551)	3,941,683
082	Special Liability Insurance Fund	7,930,290	1,623,710	9,554,000
087	Unemployment Insurance Fund	150,000	0	150,000
050	Vehicle Replacement Fund	3,214,961	230,000	3,444,961
081	Workers' Compensation Fund	5,835,000	254,000	6,089,000
Total Internal Service Funds		**39,254,113**	**3,075,040**	**42,329,153**
Other Agency Funds				
801	Sports and Open Space Authority Fund	5,420	0	5,420
Total Other Agency Funds		**5,420**	**0**	**5,420**
Debt Service Funds				
491	Electric Utility Debt Service Fund	16,548,917	0	16,548,917
431	Public Facilities Financing Corporation Fund	1,404,275	(1,000)	1,403,275
494	Sewer Utility Debt Service Fund	1,889,035	0	1,889,035
Total Debt Service Funds		**19,842,227**	**(1,000)**	**19,841,227**
Grand Total of Expenditures by Fund		**1,136,503,018**	**38,582,046**	**1,175,085,064**
Less Transfers Out and Interfund Expenses*		**(205,298,512)**	**4,981,030**	**(200,317,482)**
Net Total Operating Expenditures		**931,204,506**	**43,563,076**	**974,767,582**

** Excludes internal services fund operating budget, non-City Convention Center activities, and all transfers*

DEPARTMENT SUMMARY | ELECTED CITY CLERK'S OFFICE

	FY 2022/23 Adopted	Budget Amendments	FY 2022/23 Amended
Dollars by Category			
Salary and Benefits			
Salary	24,000	0	24,000
Retirement	8,393	26	8,419
Medicare	348	0	348
Total Salary and Benefits	**32,741**	**26**	**32,767**
Non-Personnel			
Materials/Services/Supplies	454,040	0	454,040
Interfund Services	1,500	147	1,647
Total Non-Personnel	**455,540**	**147**	**455,687**
Total by Category	**488,281**	**173**	**488,454**
Dollars by Fund			
General Fund	488,281	173	488,454
Total by Fund	**488,281**	**173**	**488,454**

DEPARTMENT SUMMARY | ASSISTANT CITY CLERK'S OFFICE

	FY 2022/23 Adopted	Budget Amendments	FY 2022/23 Amended
Dollars by Category			
Salary and Benefits			
Salary	586,023	122,010	708,033
As-Needed	48,543	0	48,543
Overtime	1,035	0	1,035
Retirement	242,297	42,802	285,099
Health Allocation	64,707	16,239	80,946
Medicare	9,148	1,787	10,935
Social Security	35,298	8,414	43,712
Other Benefits	33,452	8,171	41,623
Total Salary and Benefits	**1,020,503**	**199,423**	**1,219,926**
Non-Personnel			
Materials/Services/Supplies	216,627	0	216,627
Interfund Services	145,807	5,298	151,105
Total Non-Personnel	**362,434**	**5,298**	**367,732**
Total by Category	**1,382,937**	**204,721**	**1,587,658**
Dollars by Fund			
General Fund	1,382,937	204,721	1,587,658
Total by Fund	**1,382,937**	**204,721**	**1,587,658**

DEPARTMENT SUMMARY | CITY ATTORNEY'S OFFICE

	FY 2022/23 Adopted	Budget Amendments	FY 2022/23 Amended
Dollars by Category			
Salary and Benefits			
Salary	1,714,283	(14,582)	1,699,701
As-Needed	50,915	0	50,915
Retirement	637,668	(1,940)	635,728
Health Allocation	100,810	(12,096)	88,714
Medicare	27,651	(513)	27,138
Social Security	66,923	(12)	66,911
Other Benefits	66,380	(1,675)	64,705
Total Salary and Benefits	**2,664,630**	**(30,818)**	**2,633,812**
Non-Personnel			
Materials/Services/Supplies	407,544	0	407,544
Interfund Services	150,713	10,666	161,379
Total Non-Personnel	**558,257**	**10,666**	**568,923**
Total by Category	**3,222,887**	**(20,152)**	**3,202,735**
Dollars by Fund			
General Fund	3,222,887	(20,152)	3,202,735
Total by Fund	**3,222,887**	**(20,152)**	**3,202,735**

DEPARTMENT SUMMARY | CITY AUDITOR'S OFFICE

	FY 2022/23 Adopted	Budget Amendments	FY 2022/23 Amended
Dollars by Category			
Salary and Benefits			
Salary	585,398	(22,145)	563,253
Retirement	204,744	(7,126)	197,618
Health Allocation	38,047	(430)	37,617
Medicare	8,798	(320)	8,478
Social Security	24,621	828	25,449
Other Benefits	25,190	(51)	25,139
Total Salary and Benefits	**886,798**	**(29,244)**	**857,554**
Non-Personnel			
Materials/Services/Supplies	338,345	0	338,345
Interfund Services	25,383	2,859	28,242
Total Non-Personnel	**363,728**	**2,859**	**366,587**
Total by Category	**1,250,526**	**(26,385)**	**1,224,141**
Dollars by Fund			
General Fund	1,250,526	(26,385)	1,224,141
Total by Fund	**1,250,526**	**(26,385)**	**1,224,141**

DEPARTMENT SUMMARY | MAYOR AND CITY COUNCIL OFFICES

	FY 2022/23 Adopted	Budget Amendments	FY 2022/23 Amended
Dollars by Category			
Salary and Benefits			
Salary	405,242	(2,163)	403,079
As-Needed	17,479	0	17,479
Overtime	554	0	554
Retirement	135,302	(335)	134,967
Health Allocation	24,717	125	24,842
Medicare	6,171	(196)	5,975
Social Security	15,641	(468)	15,173
Other Benefits	13,507	(34)	13,473
Total Salary and Benefits	**618,613**	**(3,071)**	**615,542**
Non-Personnel			
Materials/Services/Supplies	112,459	0	112,459
Interfund Services	128,305	4,799	133,104
Total Non-Personnel	**240,764**	**4,799**	**245,563**
Total by Category	**859,377**	**1,728**	**861,105**
Dollars by Fund			
General Fund	859,377	1,728	861,105
Total by Fund	**859,377**	**1,728**	**861,105**

DEPARTMENT SUMMARY | CITY MANAGER'S OFFICE

	FY 2022/23 Adopted	Budget Amendments	FY 2022/23 Amended
Dollars by Category			
Salary and Benefits			
Salary	2,228,422	155,451	2,383,873
As-Needed	131,975	0	131,975
Retirement	948,017	22,951	970,968
Health Allocation	170,998	(4,283)	166,715
Medicare	41,886	1,407	43,293
Social Security	101,090	3,549	104,639
Other Benefits	186,238	4,102	190,340
Total Salary and Benefits	**3,808,626**	**183,177**	**3,991,803**
Non-Personnel			
Materials/Services/Supplies	1,100,241	168,340	1,268,581
Interfund Services	786,668	35,273	821,941
Total Non-Personnel	**1,886,909**	**203,613**	**2,090,522**
Total by Category	**5,695,535**	**386,790**	**6,082,325**
Dollars by Fund			
General Fund	5,695,535	59,786	5,755,321
Related Santa Clara Developer Fund	0	327,004	327,004
Total by Fund	**5,695,535**	**386,790**	**6,082,325**

DEPARTMENT SUMMARY | COMMUNITY DEVELOPMENT DEPARTMENT

	FY 2022/23 Adopted	Budget Amendments	FY 2022/23 Amended
Dollars by Category			
Salary and Benefits			
Salary	9,480,365	294,759	9,775,124
As-Needed	529,577	0	529,577
Overtime	69,630	0	69,630
Retirement	3,300,672	132,477	3,433,149
Health Allocation	903,409	155,586	1,058,995
Medicare	140,382	4,951	145,333
Social Security	544,561	10,945	555,506
Other Benefits	244,949	7,658	252,607
Total Salary and Benefits	**15,213,545**	**606,376**	**15,819,921**
Non-Personnel			
Materials/Services/Supplies	3,897,427	(196,282)	3,701,145
Interfund Services	2,486,671	55,942	2,542,613
Other Expenditures	1,872,322	0	1,872,322
Transfers to Other Funds	179,347	10,191	189,538
Total Non-Personnel	**8,435,767**	**(130,149)**	**8,305,618**
Total by Category	**23,649,312**	**476,227**	**24,125,539**
Dollars by Fund			
General Fund	5,267,692	130,315	5,398,007
Building Development Services Fund	12,581,772	466,810	13,048,582
Building Special Programs and Training Fund	44,995	16,770	61,765
City Affordable Housing	1,447,378	17,053	1,464,431
Housing and Urban Development Fund	2,575,398	(195,584)	2,379,814
Housing Authority	368,411	11,952	380,363
Housing Successor Agency Fund	932,072	15,827	947,899
Related Santa Clara Developer Fund	431,594	13,084	444,678
Total by Fund	**23,649,312**	**476,227**	**24,125,539**

DEPARTMENT SUMMARY | ELECTRIC UTILITY DEPARTMENT

	FY 2022/23 Adopted	Budget Amendments	FY 2022/23 Amended
Dollars by Category			
Salary and Benefits			
Salary	30,569,155	4,002,763	34,571,918
As-Needed	800,600	0	800,600
Overtime	5,019,700	0	5,019,700
Retirement	10,897,928	2,096,045	12,993,973
Health Allocation	3,110,414	342,941	3,453,355
Medicare	464,532	87,415	551,947
Social Security	1,575,977	270,186	1,846,163
Other Benefits	1,337,812	222,198	1,560,010
Total Salary and Benefits	**53,776,118**	**7,021,548**	**60,797,666**
Non-Personnel			
Materials/Services/Supplies	63,577,920	(10,533,161)	53,044,759
Resource/Production	388,414,505	39,850,641	428,265,146
Interfund Services	14,466,017	671,150	15,137,167
Transfers to Other Funds	64,329,073	24,124,255	88,453,328
Contribution In Lieu	29,686,154	(1,042,267)	28,643,887
Capital Outlay	17,000	1,527,038	1,544,038
Total Non-Personnel	**560,490,669**	**54,597,656**	**615,088,325**
Total by Category	**614,266,787**	**61,619,204**	**675,885,991**
Dollars by Fund			
Electric Operating Grant Trust Fund	34,522,118	(972,332)	33,549,786
Electric Utility Fund	579,744,669	62,591,536	642,336,205
Total by Fund	**614,266,787**	**61,619,204**	**675,885,991**

DEPARTMENT SUMMARY | FINANCE DEPARTMENT

	FY 2022/23 Adopted	Budget Amendments	FY 2022/23 Amended
Dollars by Category			
Salary and Benefits			
Salary	7,377,553	158,699	7,536,252
As-Needed	74,403	107,128	181,531
Overtime	16,950	0	16,950
Retirement	2,784,836	99,301	2,884,137
Health Allocation	853,773	83,130	936,903
Medicare	120,918	3,653	124,571
Social Security	471,164	6,097	477,261
Other Benefits	419,370	8,975	428,345
Total Salary and Benefits	**12,118,967**	**466,983**	**12,585,950**
Non-Personnel			
Materials/Services/Supplies	3,050,818	62,200	3,113,018
Interfund Services	2,038,006	84,016	2,122,022
Total Non-Personnel	**5,088,824**	**146,216**	**5,235,040**
Total by Category	**17,207,791**	**613,199**	**17,820,990**
Dollars by Fund			
General Fund	17,207,791	613,199	17,820,990
Total by Fund	**17,207,791**	**613,199**	**17,820,990**

DEPARTMENT SUMMARY | FIRE DEPARTMENT

	FY 2022/23 Adopted	Budget Amendments	FY 2022/23 Amended
Dollars by Category			
Salary and Benefits			
Salary	31,670,913	(1,192,455)	30,478,458
As-Needed	32,137	0	32,137
Overtime	3,725,385	0	3,725,385
Retirement	17,434,864	214,653	17,649,517
Health Allocation	1,721,054	(15,593)	1,705,461
Medicare	453,918	(16,152)	437,766
Social Security	139,321	2,528	141,849
Other Benefits	1,113,028	8,340	1,121,368
Total Salary and Benefits	**56,290,620**	**(998,679)**	**55,291,941**
Non-Personnel			
Materials/Services/Supplies	1,554,687	109,181	1,663,868
Interfund Services	5,318,873	421,766	5,740,639
Capital Outlay	65,173	(65,173)	0
Total Non-Personnel	**6,938,733**	**465,774**	**7,404,507**
Total by Category	**63,229,353**	**(532,905)**	**62,696,448**
Dollars by Fund			
General Fund	62,981,272	(832,420)	62,148,852
Related Santa Clara Developer Fund	248,081	299,515	547,596
Total by Fund	**63,229,353**	**(532,905)**	**62,696,448**

DEPARTMENT SUMMARY | HUMAN RESOURCES DEPARTMENT

	FY 2022/23 Adopted	Budget Amendments	FY 2022/23 Amended
Dollars by Category			
Salary and Benefits			
Salary	1,810,540	110,577	1,921,117
As-Needed	37,493	0	37,493
Retirement	753,919	41,825	795,744
Health Allocation	173,019	9,695	182,714
Medicare	28,881	1,871	30,752
Social Security	101,569	5,015	106,584
Other Benefits	92,615	8,976	101,591
Total Salary and Benefits	**2,998,036**	**177,959**	**3,175,995**
Non-Personnel			
Materials/Services/Supplies	865,009	0	865,009
Interfund Services	450,201	17,505	467,706
Total Non-Personnel	**1,315,210**	**17,505**	**1,332,715**
Total by Category	**4,313,246**	**195,464**	**4,508,710**
Dollars by Fund			
General Fund	4,313,246	195,464	4,508,710
Total by Fund	**4,313,246**	**195,464**	**4,508,710**

DEPARTMENT SUMMARY | INFORMATION TECHNOLOGY DEPARTMENT

	FY 2022/23 Adopted	Budget Amendments	FY 2022/23 Amended
Dollars by Category			
Salary and Benefits			
Salary	944,777	21,122	965,899
As-Needed	238,230	0	238,230
Retirement	439,387	9,371	448,758
Health Allocation	78,037	(1,076)	76,961
Medicare	17,306	334	17,640
Social Security	49,253	(5)	49,248
Other Benefits	48,790	(150)	48,640
Total Salary and Benefits	**1,815,780**	**29,596**	**1,845,376**
Non-Personnel			
Materials/Services/Supplies	10,194,777	598,675	10,793,452
Interfund Services	61,858	7,615	69,473
Capital Outlay	200,000	50,000	250,000
Total Non-Personnel	**10,456,635**	**656,290**	**11,112,925**
Total by Category	**12,272,415**	**685,886**	**12,958,301**
Dollars by Fund			
Information Technology Services Fund	12,072,415	685,886	12,758,301
Public, Educational and Governmental Fee Fund	200,000	0	200,000
Total by Fund	**12,272,415**	**685,886**	**12,958,301**

DEPARTMENT SUMMARY | LIBRARY DEPARTMENT

	FY 2022/23 Adopted	Budget Amendments	FY 2022/23 Amended
Dollars by Category			
Salary and Benefits			
Salary	4,559,618	(68,075)	4,491,543
As-Needed	896,761	0	896,761
Overtime	1,790	0	1,790
Retirement	1,718,263	(20,344)	1,697,919
Health Allocation	541,265	12,888	554,153
Medicare	69,375	(1,125)	68,250
Social Security	280,979	(3,328)	277,651
Other Benefits	228,963	4,813	233,776
Total Salary and Benefits	**8,297,014**	**(75,171)**	**8,221,843**
Non-Personnel			
Materials/Services/Supplies	1,824,461	240	1,824,701
Interfund Services	1,038,013	45,894	1,083,907
Total Non-Personnel	**2,862,474**	**46,134**	**2,908,608**
Total by Category	**11,159,488**	**(29,037)**	**11,130,451**
Dollars by Fund			
General Fund	11,159,488	(29,037)	11,130,451
Total by Fund	**11,159,488**	**(29,037)**	**11,130,451**

DEPARTMENT SUMMARY | NON-DEPARTMENTAL

	FY 2022/23 Adopted	Budget Amendments	FY 2022/23 Amended
Dollars by Category			
Salary and Benefits			
Salary	4,512,826	(3,547)	4,509,279
As-Needed	1,498,199	0	1,498,199
Overtime	2,865,613	0	2,865,613
Retirement	547,269	(74,476)	472,793
Health Allocation	82,760	(6,638)	76,122
Medicare	20,054	(3,196)	16,858
Social Security	53,803	(2,658)	51,145
Other Benefits	421,920	(8,007)	413,913
Total Salary and Benefits	**10,002,444**	**(98,522)**	**9,903,922**
Non-Personnel			
Materials/Services/Supplies	18,639,722	112,014	18,751,736
Interfund Services	426,783	112,204	538,987
Capital Outlay	62,900	0	62,900
Transfers to Other Funds	6,010,139	3,398,001	9,408,140
Total Non-Personnel	**25,139,544**	**3,622,219**	**28,761,763**
Total by Category	**35,141,988**	**3,523,697**	**38,665,685**
Dollars by Fund			
General Fund	20,305,762	3,980,859	24,286,621
Convention Center Enterprise Fund	14,428,381	(54,737)	14,373,644
Related Santa Clara Developer Fund	407,845	(407,845)	0
Sports & Open Space Authority Fund	0	5,420	5,420
Total by Fund	**35,141,988**	**3,523,697**	**38,665,685**

DEPARTMENT SUMMARY | PARKS AND RECREATION DEPARTMENT

	FY 2022/23 Adopted	Budget Amendments	FY 2022/23 Amended
Dollars by Category			
Salary and Benefits			
Salary	7,784,762	(293,633)	7,491,129
As-Needed	2,628,027	0	2,628,027
Overtime	60,331	0	60,331
Retirement	2,991,345	(54,381)	2,936,964
Health Allocation	1,198,900	(102,649)	1,096,251
Medicare	124,332	(2,146)	122,186
Social Security	517,779	(11,042)	506,737
Other Benefits	311,518	84,873	396,391
Total Salary and Benefits	**15,616,994**	**(378,978)**	**15,238,016**
Non-Personnel			
Materials/Services/Supplies	6,096,212	(2,824)	6,093,388
Interfund Services	2,247,488	131,482	2,378,970
Transfers to Other Funds	32,767	0	32,767
Total Non-Personnel	**8,376,467**	**128,658**	**8,505,125**
Total by Category	**23,993,461**	**(250,320)**	**23,743,141**
Dollars by Fund			
General Fund	21,930,941	(232,194)	21,698,747
Cemetery Fund	1,535,529	5,089	1,540,618
Community Facilities District 2019-1 Fund	350,507	0	350,507
Endowment Care Fund	28,000	0	28,000
Parks and Recreation Grant Trust Fund	147,984	(23,215)	124,769
Perpetual Care Fund	500	0	500
Total by Fund	**23,993,461**	**(250,320)**	**23,743,141**

DEPARTMENT SUMMARY | POLICE DEPARTMENT

	FY 2022/23 Adopted	Budget Amendments	FY 2022/23 Amended
Dollars by Category			
Salary and Benefits			
Salary	40,307,113	(1,017,451)	39,289,662
As-Needed	527,469	0	527,469
Overtime	2,157,276	0	2,157,276
Retirement	22,208,700	993,811	23,202,511
Health Allocation	2,937,598	40,905	2,978,503
Medicare	617,280	9,812	627,092
Social Security	639,476	36,392	675,868
Other Benefits	2,738,833	136,512	2,875,345
Total Salary and Benefits	**72,133,745**	**199,981**	**72,333,726**
Non-Personnel			
Materials/Services/Supplies	3,275,421	290,000	3,565,421
Interfund Services	8,138,916	576,960	8,715,876
Capital Outlay	606,984	222,374	829,358
Total Non-Personnel	**12,021,321**	**1,089,334**	**13,110,655**
Total by Category	**84,155,066**	**1,289,315**	**85,444,381**
Dollars by Fund			
General Fund	83,548,082	1,066,941	84,615,023
Communication Acquisitions Fund	606,984	222,374	829,358
Total by Fund	**84,155,066**	**1,289,315**	**85,444,381**

DEPARTMENT SUMMARY | DEPARTMENT OF PUBLIC WORKS

	FY 2022/23 Adopted	Budget Amendments	FY 2022/23 Amended
Dollars by Category			
Salary and Benefits			
Salary	14,687,080	(215,621)	14,471,459
As-Needed	141,025	0	141,025
Overtime	242,984	0	242,984
Retirement	5,651,423	(95,351)	5,556,072
Health Allocation	1,836,068	(688)	1,835,380
Medicare	235,052	(4,825)	230,227
Social Security	957,155	(3,727)	953,428
Other Benefits	649,157	4,544	653,701
Total Salary and Benefits	**24,399,944**	**(315,668)**	**24,084,276**
Non-Personnel			
Materials/Services/Supplies	11,928,393	855,194	12,783,587
Resource/Production	28,350,571	1,414,214	29,764,785
Interfund Services	5,647,115	98,934	5,746,049
Franchise Tax	721,621	0	721,621
Capital Outlay	2,254,961	230,000	2,484,961
Transfers to Other Funds	9,783,800	(1,067,979)	8,715,821
Total Non-Personnel	**58,686,461**	**1,530,363**	**60,216,824**
Total by Category	**83,086,405**	**1,214,695**	**84,301,100**
Dollars by Fund			
General Fund	25,203,805	(339,265)	24,864,540
Bridge Maintenance District #2 Fund	80,000	0	80,000
Convention Center Maintenance District Fund	1,878,119	0	1,878,119
Downtown Parking Maintenance District Fund	142,308	(4,787)	137,521
Fleet Management Fund	5,330,229	231,621	5,561,850
Gas Tax Fund	3,509,479	(524,479)	2,985,000
Public Works Capital Projects Management Services Fund	4,114,234	(172,551)	3,941,683
Related Santa Clara Developer Fund	605,590	327,597	933,187
Road Repair and Accountability Act of 2017 SB1 Fund	2,100,000	400,000	2,500,000
Solid Waste Fund	35,092,680	2,031,559	37,124,239
Traffic Mitigation Fund	1,815,000	(965,000)	850,000
Vehicle Replacement Fund	3,214,961	230,000	3,444,961
Total by Fund	**83,086,405**	**1,214,695**	**84,301,100**

DEPARTMENT SUMMARY | WATER AND SEWER UTILITIES DEPARTMENT

	FY 2022/23 Adopted	Budget Amendments	FY 2022/23 Amended
Dollars by Category			
Salary and Benefits			
Salary	8,941,954	(185,820)	8,756,134
As-Needed	243,484	0	243,484
Overtime	269,948	0	269,948
Retirement	3,120,518	(54,409)	3,066,109
Health Allocation	1,118,066	1,716	1,119,782
Medicare	134,239	(2,546)	131,693
Social Security	548,983	(6,855)	542,128
Other Benefits	390,434	(3,240)	387,194
Total Salary and Benefits	**14,767,626**	**(251,154)**	**14,516,472**
Non-Personnel			
Materials/Services/Supplies	8,024,959	0	8,024,959
Resource/Production	51,532,885	0	51,532,885
Interfund Services	7,354,643	33,507	7,388,150
Transfers to Other Funds	37,558,923	(32,081,261)	5,477,662
Total Non-Personnel	**104,471,410**	**(32,047,754)**	**72,423,656**
Total by Category	**119,239,036**	**(32,298,908)**	**86,940,128**
Dollars by Fund			
Water Utility Fund	50,914,618	(3,878,117)	47,036,501
Water Recycling Program Fund	5,805,348	(75,935)	5,729,413
Sewer Utility Fund	62,519,070	(28,344,856)	34,174,214
Total by Fund	**119,239,036**	**(32,298,908)**	**86,940,128**

FY 2022/23 OPERATING BUDGET AMENDMENTS DETAIL BY FUND | GENERAL FUND

Category	Source of Funds	Use of Funds	Explanation
Revenue and Expenditure Changes			
Tax Revenues	(513,000)		Adjusts the tax revenue projections, including a decrease to the Sales Tax category (-$0.8 M), partially offset by slight increases to the Property Taxes category ($0.3 M) and Documentary Transfer Tax ($1K) categories.
Transfers From Other Funds	284,261		Reflects increases from the following funds: transfer from the Building Development Services Fund (up $10K) based on a revised calculation of the Code Enforcement costs that are reimbursed from this fund; and transfer from the Electric Utility Fund (up $274K) to reflect revised reimbursements for City staff support, including 1.0 position in Finance and 1.0 position in Human Resources added in FY 2021/22.
Rents Revenue	(504,217)		Decreases the estimate for rent revenue, including downward adjustments to the Related project lease revenue estimate($1.4 million) due to changes in the project timeline, partially offset by net upward adjustments of $0.4 million to various lease agreements and the addition of net revenue from the Commerce & Peddlers Plaza properties ($0.5 million).
Other Revenue Adjustments	714,657		Adjusts various revenue estimates based on revised projections for permit and fees for service activity, SVP transfer payments from the electric utility, interest earnings, fines and penalties, and State revenue.
Personnel - Salary and Benefit Changes		(813,794)	Adjusts personnel costs to reflect updated salary and benefit costs based on negotiated salary agreements and the latest assumptions, required contributions to the Public Employees Retirement System (PERS), the latest benefit costs, and actual incumbents. This includes 10.0 positions restored in the Police Department (funded by the $1.7 million set aside in the FY 2021/22 Adopted Budget for this purpose), 2.0 positions (1.0 in the Finance Department and 1.0 in the Human Resources Department) that are reimbursed by the Electric Utility Fund, and 1.0 position reimbursed by the Stadium Authority as well as minor position shifts and reclassifications.

FY 2022/23 OPERATING BUDGET AMENDMENTS DETAIL BY FUND | GENERAL FUND

Category	Source of Funds	Use of Funds	Explanation
Revenue and Expenditure Changes			
Materials, Services and Supplies		769,451	Increases the materials, services and supplies budgets in various departments to account for adjustments in contractual services, maintenance, and supplies based on updated costs (e.g., agreement for body worn cameras in the Police Department, operating supplies for Fire Captain and Firefighter recruitments, Accela contract adjustment for additional licenses, trash capture device maintenance in Public Works), as well as adjustments to services approved in FY 2021/22, such as the new property management agreement for the Peddler's and Commerce Plaza.
Transfers to Other Funds		3,578,701	Increases the transfer to other funds based on updated 2022/23 proposed capital projects as well as minor changes to contributions to other funds (Cemetery Fund, Solid Waste Fund)
Interfund Services		1,485,248	Reflects updated costs for interfund services (Information Technology Department services, special liability fund, workers' compensation, Public Works capital project management, vehicle equipment and maintenance, fleet purchases, and communications equipment). The largest adjustment was an increase to the insurance premiums in the Special Liability Fund.
Capital Outlay		(65,173)	Reflects the elimination of funding for a fire engine replacement that was budgeted in the Fire Department. These funds have been shifted to the Vehicle Replacement Fund to support the replacement of the fire apparatus.
Subtotal Revenues and Expenditure Changes	**(18,299)**	**4,954,433**	
Reserves and Fund Balance Changes			
Budget Stabilization Reserve Beginning/Ending Balance	(289,751)	3,839,000	Adjusts the Budget Stabilization Reserve beginning fund balance based on FY 2021/22 activity and increases the ending fund balance to bring the reserve to 15% of projected FY 2022/23 expenditures to align with the Council adopted Budget Principles for FY 2022/23.

FY 2022/23 OPERATING BUDGET AMENDMENTS DETAIL BY FUND | GENERAL FUND

Category	Source of Funds	Use of Funds	Explanation
Reserves and Fund Balance Changes			
Capital Projects Reserve Beginning Fund Balance/Ending Fund Balance	2,470,242	(4,248,758)	Adjusts the Capital Projects Reserve beginning fund balance based on FY 2021/22 activity and decreases the ending fund balance to reflect the allocation of these funds to recommended capital projects in the CIP.
Reserve for Programmed Capital Projects Beginning Fund Balance/Ending Fund Balance	-	3,060,052	Increases the Reserve for Programmed Capital Projects ending fund balance to reflect the set aside of these funds to cover the cost of capital projects recommended after the first year of the five-year (2023/24 through FY 2026/27).
Land Sale Reserve	(942,991)	(6,072,267)	Reduces the Land Sale Reserve beginning fund balance based on FY 2021/22 activity, including adjustments to the loan repayment for the Reed Street - Grant Street Sports Park Project from Park Mitigation Fees based on actual fees collected. The reduction in the ending fund balance reflects the use of the Land Sale Reserve to balance the FY 2022/23 Budget and conform to the Council adopted Budget Principles for FY 2022/23 that dictates setting the Budget Stabilization Reserve at a minimum of 15% of expenditures with any remaining shortfall addressed with the Land Sale Reserve.
Technology Fee Reserve	347,932	167,232	Increases the Technology Fee Reserve beginning fund balance based on FY 2021/22 activity and increases the ending fund balance to account for the projected revenues above the budgeted costs in FY 2022/23. Any excess revenues over expenditures is set aside in this reserve.
Unrestricted Beginning Fund Balance / Unrestricted Ending Fund Balance	132,559	-	Reflects the carryover of projected unspent funds from FY 2021/22.
Subtotal Reserves and Fund Balance Changes	**1,717,991**	**(3,254,741)**	
Total General Fund	**1,699,692**	**1,699,692**	

FY 2022/23 OPERATING BUDGET AMENDMENTS DETAIL BY FUND | SPECIAL REVENUE FUNDS

Bridge Maintenance District #2 Fund (463)

Category	Source of Funds	Use of Funds	Explanation
Unrestricted Beginning Fund Balance/Unrestricted Ending Fund Balance	19,569	19,569	Adjusts the beginning and ending fund balances based on anticipated fund activity.
Total Bridge Maintenance District #2 Fund	**19,569**	**19,569**	

Building Development Services Fund (155)

Category	Source of Funds	Use of Funds	Explanation
Building Development Services - Total Salary and Benefits		422,129	Increases personnel costs to reflect updated salary and benefit costs based on negotiated salary agreements, required contributions to the Public Employees Retirement System (PERS), the latest benefit costs, and actual incumbents.
Building Development Services - Interfund Services		34,490	Reflects updated costs for interfund services (Information Technology Department services, special liability fund, workers' compensation, Public Works capital project management, vehicle equipment and maintenance, fleet purchases, and communications equipment).
Transfer to the General Fund		10,191	Increases the transfer to the General Fund to reflect Code Enforcement personnel costs eligible to be covered by building fees.
Unrestricted Beginning Fund Balance/Unrestricted Ending Fund Balance	1,833,486	1,366,676	Adjusts the beginning and ending fund balances based on anticipated fund activity.
Total Building Development Services Fund	**1,833,486**	**1,833,486**	

Building Special Programs and Training Fund (220)

Category	Source of Funds	Use of Funds	Explanation
Building - Total Salary and Benefits		7,980	Increases personnel costs to reflect updated salary and benefit costs based on negotiated salary agreements, required contributions to the Public Employees Retirement System (PERS), the latest benefit costs, and actual incumbents.

FY 2022/23 OPERATING BUDGET AMENDMENTS DETAIL BY FUND | SPECIAL REVENUE FUNDS

Building Special Programs and Training Fund (220) Cont'd.			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Building - Materials/Services/ Supplies		8,790	Increases the Materials/Services/Supplies budget to reflect various cost adjustments.
Beginning and Ending Fund Balance - CASp Reserve	(24,901)	(39,906)	Adjusts the beginning and ending fund balances for the CASp Reserve based on anticipated fund activity.
Beginning and Ending Fund Balance - Seismic Admin Reserve	(47,964)	(49,729)	Adjusts the beginning and ending fund balances for the Seismic Admin Reserve based on anticipated fund activity.
Beginning and Ending Fund Balance - Building Standard Reserve	41,271	41,271	Adjusts the beginning and ending fund balances for the Building Standard Reserve based on anticipated fund activity.
Total Building Special Programs and Training Fund	**(31,594)**	**(31,594)**	

City Affordable Housing Fund (165)			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
City Affordable Housing - Total Salary and Benefits		17,223	Increases personnel costs to reflect updated salary and benefit costs based on negotiated salary agreements, required contributions to the Public Employees Retirement System (PERS), the latest benefit costs, and actual incumbents.
City Affordable Housing - Interests	25,000		Increases the interest earnings revenue estimate to reflect actual collection trends and the interest rate environment.
City Affordable Housing - Interfund Services		(170)	Reflects updated costs for interfund services (Information Technology Department services, special liability fund, workers' compensation, Public Works capital project management, vehicle equipment and maintenance, fleet purchases, and communications equipment).
Unrestricted Beginning Fund Balance/Unrestricted Ending Fund Balance	2,577,272	2,585,219	Adjusts the beginning and ending fund balances based on anticipated fund activity.
Total City Affordable Housing Fund	**2,602,272**	**2,602,272**	

FY 2022/23 OPERATING BUDGET AMENDMENTS DETAIL BY FUND | SPECIAL REVENUE FUNDS

Community Facilities District 2019-1 Fund (027)			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Capital Reserve	(9,363)	-	Adjusts the Capital Reserve beginning fund balance based on FY 2021/22 activity.
Unrestricted Beginning Fund Balance/Unrestricted Ending Fund Balance	(29,861)	(39,224)	Adjusts the beginning and ending fund balances based on anticipated fund activity.
Total Community Facilities District 2019-1 Fund	**(39,224)**	**(39,224)**	

Convention Center Maintenance District Fund (026)			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Public Works - Salary and Benefits		18	Increases personnel costs to reflect updated salary and benefit costs for budgeted positions.
Public Works - Contractual Services		1,818	Increases the routine maintenance expenses based on an assessment of needs. The revised cost is consistent with the Director's Report brought forward for the district.
Public Works - Interfund Services		(1,836)	Reflects updated costs for interfund services (special liability fund and workers' compensation).
Unrestricted Beginning Fund Balance/Unrestricted Ending Fund Balance	(70,602)	(70,602)	Adjusts the beginning and ending fund balances based on anticipated fund activity.
Total Convention Center Maintenance District Fund	**(70,602)**	**(70,602)**	

Developer Traffic Payments Fund (124)			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Unrestricted Beginning Fund Balance/Unrestricted Ending Fund Balance	972,720	972,720	Adjusts the beginning and ending fund balances based on anticipated fund activity.
Total Developer Traffic Payments Fund	**972,720**	**972,720**	

FY 2022/23 OPERATING BUDGET AMENDMENTS DETAIL BY FUND | SPECIAL REVENUE FUNDS

Downtown Parking Maintenance District Fund (025)			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Public Works - Interests	(1,701)		Decreases the interest earnings revenue estimate to reflect actual collection trends while also accounting for the expected reduction in interest rates.
Public Works - Misc. Charges for Current Services	1,701		Increases the property owners payments towards the district's costs and expenses due to lower interest earned from prior years' property owners assessments that are applied to the 2022/23 payment.
Public Works - Salary and Benefits		(2,088)	Decreases personnel costs to reflect updated salary and benefit costs for budgeted positions.
Public Works - Interfund Services		(2,699)	Decreases the allocation for interfund services based on the FY 2022/23 distribution of costs across City funds.
Beginning Fund Balance Reserve for Maintenance/Ending Fund Balance Reserve for Maintenance	(1,992)	(1,992)	Adjusts the beginning and ending fund balance for the Reserve for Maintenance based on anticipated fund activity.
Unrestricted Beginning Fund Balance/Unrestricted Ending Fund Balance	64,926	69,713	Adjusts the beginning and ending fund balances based on anticipated fund activity.
Total Downtown Parking Maintenance District Fund	**62,934**	**62,934**	

Endowment Care Fund (077)			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Unrestricted Beginning Fund Balance/Unrestricted Ending Fund Balance	192,216	192,216	Adjusts the beginning and ending fund balances based on anticipated fund activity.
Total Endowment Care Fund	**192,216**	**192,216**	

Fire Operating Grant Trust Fund (178)			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Other Agencies Revenue / Assistance to Firefighter Supplemental	32,745	32,745	Adjusts the revenue estimate and expenditure budget to account for the Assistance to Firefighter Supplemental Grant.

FY 2022/23 OPERATING BUDGET AMENDMENTS DETAIL BY FUND | SPECIAL REVENUE FUNDS

Fire Operating Grant Trust Fund (178) Cont'd.			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Assistance to Firefighter Supplemental City Match		3,274	Reflects the carryover of funds for the required City match for the Assistance to Firefighter Supplemental Grant.
Unrestricted Beginning Fund Balance/Unrestricted Ending Fund Balance	3,274		Adjusts the beginning and ending fund balances based on anticipated fund activity.
Total Fire Operating Grant Trust Fund	**36,019**	**36,019**	

Gas Tax Fund (121)			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Public Works - Gas Tax	400,000		Increases the budget estimate for gas tax collections based upon revised activity projections. The California Local Government Finance Almanac provides revenue estimates to local jurisdictions.
Transfer to the Streets and Highways Capital Fund		(524,479)	Decreases the transfer from the Gas Tax Fund to the Streets and Highways Capital Fund to align with funding required for various Transportation capital projects.
Unrestricted Beginning Fund Balance/Unrestricted Ending Fund Balance	(1,668,130)	(743,651)	Adjusts the beginning and ending fund balances based on anticipated fund activity.
Total Gas Tax Fund	**(1,268,130)**	**(1,268,130)**	

Housing and Urban Development Fund (562)			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Other Agencies Revenue	150,000		Increases revenues to reflect the total expected resources from the U.S. Department of Housing and Urban Development in the form of Community Development Block Grant and HOME Investment Partnerships Program (HOME) funds. Additionally, this action increases the allocation amounts as outlined in the Annual Action Plan for FY 2022/23. These amounts are subject to change pending the City Council's approval of the Final Annual Action Plan on May 10, 2022.

FY 2022/23 OPERATING BUDGET AMENDMENTS DETAIL BY FUND | SPECIAL REVENUE FUNDS

Housing and Urban Development Fund (562) Cont'd.			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Other Revenue	(205,000)		Decreases revenues to reflect the total expected resources from the U.S. Department of Housing and Urban Development in the form of program income. This action decreases the allocation amounts as outlined in the Annual Action Plan for FY 2022/23. These amounts are subject to change pending the City Council's approval of the Final Annual Action Plan on May 10, 2022.
Housing and Urban Development - Total Salary and Benefits		(107,373)	Decreases personnel costs to reflect updated salary and benefit costs based on negotiated salary agreements, required contributions to the Public Employees Retirement System (PERS), the latest benefit costs, and actual incumbents.
Housing and Urban Development - Interfund Services		(461)	Decreases the allocation for interfund services based on the FY 2022/23 distribution of costs across City funds.
Housing and Urban Development - Public Service Agency		(74,250)	Decreases the Public Service Agency allocation based on the anticipated decrease in program income to be received.
Housing and Urban Development - CIP - Affordable Housing Facilities		826,500	Establishes an appropriation for capital improvements for affordable housing facilities as outlined in the Annual Action Plan for FY 2022/23. These amounts are subject to change pending the City Council's approval of the Final Annual Action Plan on May 10, 2022.
Housing and Urban Development - Silicon Valley Rebuilding Together		150,000	Establishes an appropriation for the Rebuilding Together program as outlined in the Annual Action Plan for FY 2022/23. These amounts are subject to change pending the City Council's approval of the Final Annual Action Plan on May 10, 2022.
Housing and Urban Development - NCIP		(1,000,000)	Eliminates the appropriation for Neighborhood Conservation and Improvements consistent with the Annual Action Plan for FY 2022/23. These amounts are subject to change pending the City Council's approval of the Final Annual Action Plan on May 10, 2022.

FY 2022/23 OPERATING BUDGET AMENDMENTS DETAIL BY FUND | SPECIAL REVENUE FUNDS

Housing and Urban Development Fund (562) Cont'd.			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Housing and Urban Development - NCIP		(1,000,000)	Eliminates the appropriation for Neighborhood Conservation and Improvements consistent with the Annual Action Plan for FY 2022/23. These amounts are subject to change pending the City Council's approval of the Final Annual Action Plan on May 10, 2022.
Housing and Urban Development - Affordable Rental Housing		10,000	Increases the Affordable Rental Housing appropriation as outlined in the Annual Action Plan for FY 2022/23. These amounts are subject to change pending the City Council's approval of the Final Annual Action Plan on May 10, 2022.
Unrestricted Beginning Fund Balance/Unrestricted Ending Fund Balance	(424,041)	(283,457)	Adjusts the beginning and ending fund balances based on anticipated fund activity.
Total Housing and Urban Development Fund	**(479,041)**	**(479,041)**	

Housing Authority Fund (164)			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Housing Authority - Total Salary and Benefits		12,030	Increases personnel costs to reflect updated salary and benefit costs based on negotiated salary agreements, required contributions to the Public Employees Retirement System (PERS), the latest benefit costs, and actual incumbents.
Housing Authority - Interest	19,000		Increases the interest earnings revenue estimate to reflect actual collection trends and interest rate environment.
Housing Authority - Interfund Services		(78)	Reflects updated costs for interfund services (Information Technology Department services, special liability fund, workers' compensation, Public Works capital project management, vehicle equipment and maintenance, fleet purchases, and communications equipment).
Unrestricted Beginning Fund Balance/Unrestricted Ending Fund Balance	92,686	99,734	Adjusts the beginning and ending fund balances based on anticipated fund activity.
Total Housing Authority Fund	**111,686**	**111,686**	

FY 2022/23 OPERATING BUDGET AMENDMENTS DETAIL BY FUND | SPECIAL REVENUE FUNDS

Housing Successor Agency Fund (169)			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Housing Successor Agency - Total Salary and Benefits		16,009	Increases personnel costs to reflect updated salary and benefit costs based on negotiated salary agreements, required contributions to the Public Employees Retirement System (PERS), the latest benefit costs, and actual incumbents.
Housing Successor Agency - Interfund Services		(182)	Reflects updated costs for interfund services (Information Technology Department services, special liability fund, workers' compensation, Public Works capital project management, vehicle equipment and maintenance, fleet purchases, and communications equipment).
Unrestricted Beginning Fund Balance/Unrestricted Ending Fund Balance	753,613	737,786	Adjusts the beginning and ending fund balances based on anticipated fund activity.
Total Housing Successor Agency Fund	**753,613**	**753,613**	

Parks and Recreation Operating Grant Trust Fund (111)			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Other Agencies Revenue	(23,215)		Decreases the Other Agencies revenue estimate to reflect the anticipated reimbursement from the County of Santa Clara for the Senior Nutrition Program based on the estimated activity level for FY 2022/23.
Parks and Recreation - Total Salary and Benefits		(20,391)	Decreases personnel costs to reflect updated salary and benefit costs based on negotiated salary agreements, required contributions to the Public Employees Retirement System (PERS), the latest benefit costs, and actual incumbents as well as the projected lower activity level.
Parks and Recreation - Materials/Services/Supplies		(2,824)	Increases the Materials/Services/Supplies budget to reflect various cost adjustments.
Unrestricted Beginning Fund Balance/Unrestricted Ending Fund Balance	97,153	97,153	Adjusts the beginning and ending fund balances based on anticipated fund activity.
Total Parks and Recreation Operating Grant Fund	**73,938**	**73,938**	

FY 2022/23 OPERATING BUDGET AMENDMENTS DETAIL BY FUND | SPECIAL REVENUE FUNDS

Public, Educational and Governmental Fee Fund (221)			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Unrestricted Beginning Fund Balance/Unrestricted Ending Fund Balance	(313,038)	(313,038)	Adjusts the beginning and ending fund balances based on anticipated fund activity.
Total Public, Educational and Governmental Fee Fund	**(313,038)**	**(313,038)**	

Road Repair and Accountability Act of 2017 SB1 Fund (122)			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Public Works - SB 1 Revenue	100,000		Increases the revenue estimate for SB1 collections based upon updated information included in the California Local Government Finance Almanac.
Transfer to Streets and Highways Capital Fund		400,000	Increases the transfer from the Road Repair and Accountability Act of 2017 SB1 Fund to the Streets and Highways Capital Fund to provide additional funding required for various Transportation capital projects.
Unrestricted Beginning Fund Balance/Unrestricted Ending Fund Balance	275,529	(24,471)	Adjusts the beginning and ending fund balances based on anticipated fund activity.
Total Road Repair and Accountability Act of 2017 SB1 Fund	**375,529**	**375,529**	

FY 2022/23 OPERATING BUDGET AMENDMENTS DETAIL BY FUND | SPECIAL REVENUE FUNDS

Traffic Mitigation Fund (123)			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Public Works - Other Fees for Service Revenue	(531,500)		Decreases the revenue estimate for traffic mitigation fees based on updated anticipated development activity.
Transfer to the Streets and Highways Capital Fund		(965,000)	Decreases the transfer to the Streets and Highways Capital Fund to align with funding required for various Transportation capital projects.
Unrestricted Beginning Fund Balance/Unrestricted Ending Fund Balance	(1,565,236)	(1,131,736)	Adjusts the beginning and ending fund balances based on anticipated fund activity.
Total Traffic Mitigation Fund	**(2,096,736)**	**(2,096,736)**	
Total Special Revenue Funds	**2,736,634**	**2,736,634**	

FY 2022/23 OPERATING BUDGET AMENDMENTS DETAIL BY FUND | ENTERPRISE FUNDS

Cemetery Fund (093)

Category	Source of Funds	Use of Funds	Explanation
Parks and Recreation - Cemetery - Salary and Benefits		(8,096)	Decreases personnel costs to reflect updated salary and benefit costs based on negotiated salary agreements, required contributions to the Public Employees Retirement System (PERS), the latest benefit costs, and actual incumbents.
Parks and Recreation - Cemetery - Interfund Services		13,185	Reflects updated costs for interfund services (Information Technology Department services, special liability fund, workers' compensation, Public Works capital project management, vehicle equipment and maintenance, fleet purchases, and communications equipment).
Unrestricted Beginning Fund Balance/Unrestricted Ending Fund Balance	99,634	94,545	Adjusts the beginning and ending fund balances based on anticipated fund activity.
Total Cemetery Fund	**99,634**	**99,634**	

Convention Center Enterprise Fund (860)

Category	Source of Funds	Use of Funds	Explanation
Non-Departmental - Salary and Benefits		(92,410)	Decreases the salary and benefits category due to benefit adjustments.
Convention Center - Interfund Services		37,673	Reflects updated costs for interfund services (Information Technology Department services, special liability fund, workers' compensation, Public Works capital project management, vehicle equipment and maintenance, fleet purchases, and communications equipment).
Unrestricted Beginning Fund Balance/Unrestricted Ending Fund Balance	27,216	81,953	Adjusts the beginning and ending fund balances based on anticipated fund activity.
Total Convention Center Enterprise Fund	**27,216**	**27,216**	

Electric Operating Grant Trust Fund (191)

Category	Source of Funds	Use of Funds	Explanation
Electric Department - Low Carbon Fuel Revenue	(779,976)		Decreases the revenue estimate based on the current outlook.
Electric Department - Greenhouse Gas	293,902		Increases the revenue estimate based on the current outlook.

FY 2022/23 OPERATING BUDGET AMENDMENTS DETAIL BY FUND | ENTERPRISE FUNDS

Electric Operating Grant Trust Fund (191) Cont'd.			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Electric Department - Customer Service Charge	(606,665)		Reflects a proportionate reduction resulting from the Customer Service Charge revenue reduction in the Electric Utility Operating Fund.
Electric Department - Materials/Services/Supplies - Mandated Program Costs		(10,833,161)	Reflects a net reduction in mandated program costs including a $2.3 million reduction in Public Benefit programs due to the sales forecast reduction, $0.8 million reduction in Low Carbon Fuel programs from market conditions, and a $7.7 million reduction in Green House Gas programs, $7.4 million of which is now being transferred to the Electric Utility Fund to fund renewable power purchases under resource and production expenses and $0.3 million is transferred to the Parks and Recreation Capital Fund for the Parks Service Center Roof Project.
Electric Department - Contribution In-Lieu		(30,333)	Decreases the contribution in-lieu cost to align with the lower revenue estimates.
Electric Department - Total Salary and Benefits		166,896	Increases personnel costs to reflect updated salary and benefit costs based on negotiated salary agreements, required contributions to the Public Employees Retirement System (PERS), the latest benefit costs, and actual incumbents.
Electric Department - Interfund Services		13,833	Reflects updated costs for interfund services (Information Technology Department services, special liability fund, workers' compensation, Public Works capital project management, vehicle equipment and maintenance, fleet purchases, and communications equipment).
Transfer to Electric Utility Capital Fund		1,600,082	Increases the transfer to the Electric Utility Capital Fund for the Clean Energy and Carbon Reduction CIP Project #2398 and the Electric Vehicle (EV) Charging CIP Project #2441.
Transfer to Electric Utility Operating Fund		7,410,351	Increases the transfer to the Electric Utility Operating Fund from Greenhouse Gas revenue to pay for renewable power purchase under resource and production expenses.
Transfer to Parks and Recreation Capital Fund		300,000	Increases the transfer to the Parks and Recreation Capital Fund to fund solar panels as part of the Parks Service Center Roof capital project.

FY 2022/23 OPERATING BUDGET AMENDMENTS DETAIL BY FUND | ENTERPRISE FUNDS

Electric Operating Grant Trust Fund (191) Cont'd.			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Transfer to Streets and Highway Capital Fund		400,000	Increases the transfer to the Streets and Highway Capital Fund for the Pedestrian and Bicycle Enhancement Facilities capital project #1220.
Beginning and Ending Fund Balance - Public Benefits	(640,637)	(649,568)	Adjusts the beginning and ending fund balances for Public Benefits based on anticipated fund activity.
Beginning and Ending Fund Balance - Low Carbon Fuel	(1,017,603)	(1,020,871)	Adjusts the beginning and ending fund balances for Low Carbon Fuel based on anticipated fund activity.
Beginning and Ending Fund Balance - Greenhouse Gas	2,474,423	2,366,215	Adjusts the beginning and ending fund balances for Greenhouse Gas based on anticipated fund activity.
Total Electric Operating Grant Trust Fund	**(276,556)**	**(276,556)**	

Electric Utility Fund (091)			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Electric Department - Customer Service Charge	(21,286,502)		Decreases the revenue estimate due to a load forecast change, which is 2.5% lower from the original budget due to temperature normalization and customer forecast updates.
Electric Department - Other Interest Income	(702,046)		Decreases interest and investment income estimate due to less cash on hand projected with increased CIP costs.
Electric Department - Wholesale and Other Fees for Services	10,480,676		Net increase in revenue to reflect the following: decrease in Capacity Sales ($0.8 M) revenue; and increases to Congestion Rights ($0.5 M), Wholesale Power ($10.2 M), and Steam ($0.6 M) revenues.
Electric Department - Other Fees for Services Interdepartmental Charges	(790,048)		Eliminates the traffic signal system maintenance revenue received as the Department of Public Works (DPW) will complete this work within their DPW budget.
Transfer In from Electric Operating Grant Trust Fund	7,410,351		Increases the transfer from the Electric Operating Grant Trust Fund due to an increase in the Greenhouse Gas Revenue forecast to pay for resources and production.

FY 2022/23 OPERATING BUDGET AMENDMENTS DETAIL BY FUND | ENTERPRISE FUNDS

Electric Utility Fund (091) Cont'd.			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Electric Department - Total Salary and Benefits		6,854,652	Increases personnel costs to reflect updated salary and benefit costs based on negotiated salary agreements, required contributions to the Public Employees Retirement System (PERS), the latest benefit costs, and actual incumbents. Includes the reclassification of 5.0 positions and the addition of 16.0 positions added in reports to council since the adoption of the FY 2021/22 and FY 22/23 Operating Budget: Report to Council (RTC) 21-768 approved June 22, 2021, 2.0 Electric Utility Electrician Technicians; RTC 21-871 approved September 28, 2021, 1.0 Principal Electric Utility Engineer, 1.0 Senior Electric Utility Engineer, 2.0 Service Coordinators, and 1.0 Senior Business Analyst; RTC 22-1710 approved January 25, 2022, 5.0 Electric Program Managers; and RTC 22-1704 approved March 22, 2022, 2.0 Senior Electric Utility Engineers, 1.0 Senior Instrument and Control Technician, and 1.0 Electric and Water System Operator. Also includes a reduction to the salaries and benefits to reflect the shift of capital project management labor costs to the Electric Utility Capital Fund.
Electric Department - Interfund Services		657,317	Reflects updated costs for interfund services (Information Technology Department services, special liability fund, workers' compensation, Public Works capital project management, vehicle equipment and maintenance, fleet purchases, and communications equipment).
Electric Department - Capital Outlay		1,527,038	Increases funding to purchase two vehicles for the Transmission and Distribution crews for maintenance and troubleshooting and other items needed for the Operations Division. Funding is included for one 60 foot digger derrick, one 113 foot bucket truck, and tools and equipment for relay testing and facility inspections to comply with California Public Utilities Commission's General Order 165 and General Order 174 for a safe electric system.
Electric Department - Contribution In-Lieu		(1,011,934)	Reduces contribution in-lieu funding to the General Fund based on Revenue forecast reduction above.
Electric Department - Resources and Production		39,850,641	Increases the budget for resources and production costs based on forecasted higher transportation costs, power purchase agreements, fuel prices, and market purchases.

FY 2022/23 OPERATING BUDGET AMENDMENTS DETAIL BY FUND | ENTERPRISE FUNDS

Electric Utility Fund (091) Cont'd.			
Category	Source of Funds	Use of Funds	Explanation
Transfer to General Fund		274,070	Net increase to the transfer to the General Fund for positions funded by SVP. This includes a decrease to the previously established transfer for 1.0 Assistant City Attorney added in the City Attorney's Office and 1.0 Senior Management Analyst and 1.0 Utility Services Technician in the Finance Department to support SVP based on updated personnel costs and allocations. It also incorporates an increase for 1.0 Human Resources Technician in the Human Resources Department, approved by Council in RTC 21-768 on June 22, 2021, and 1.0 Contracts Manager in the Finance Department approved by Council in RTC 21-871 on September 28, 2021. Funding for these positions are provided through transfers in FY 2022/23 but will be incorporated into the Cost Allocation Plan in years after FY 2022/23.
Transfer to General Government Capital Fund		(392,000)	Decreases the transfer to the General Government Capital Fund to reflect the updated cost for capital projects programmed in the FY 2022/23 proposed capital budget.
Transfer to Electric Utility Capital Fund		17,740,297	Increases the transfer to the Electric Utility Capital Fund to reflect the updated cost for capital projects programmed in the FY 2022/23 proposed capital budget.
Transfer to Street Lights Capital Fund		(2,908,545)	Decreases the transfer to the Street Lights Capital Fund to reflect the updated cost for capital projects programmed in the FY 2022/23 proposed capital budget.
Ending Fund Balance - Infrastructure Reserve	-	(5,024,275)	Adjusts the Infrastructure Reserve balances based on anticipated fund activity.
Beginning and Ending Fund Balance - Operations and Maintenance Reserve	(1,065,967)	9,658,621	Adjusts the Operations and Maintenance Reserve balances based on anticipated fund activity.
Beginning and Ending Fund Balance - Pension Trust Reserve	447,247	447,247	Adjusts the Pension Trust Reserve balances based on anticipated contributions.
Beginning and Ending Fund Balance - Rate Stabilization Reserve	-	(2,128,650)	Adjusts the Rate Stabilization Reserve balances based on anticipated fund activity.

FY 2022/23 OPERATING BUDGET AMENDMENTS DETAIL BY FUND | ENTERPRISE FUNDS

Electric Utility Fund (091) Cont'd.			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Unrestricted Beginning Fund Balance/Unrestricted Ending Fund Balance	28,590,185	(42,460,583)	Adjusts the beginning and ending fund balances based on anticipated fund activity.
Total Electric Utility Fund	**23,083,896**	**23,083,896**	

Sewer Utility Fund (094)			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Water & Sewer Utility Department - Salary and Benefits		(21,606)	Decreases personnel costs to reflect updated salary and benefit costs based on negotiated salary agreements, required contributions to the Public Employees Retirement System (PERS), the latest benefit costs, and actual incumbents.
Water & Sewer Utility Department - Interfund Services		(71,489)	Reflects updated costs for interfund services (Information Technology Department services, special liability fund, workers' compensation, Public Works capital project management, vehicle equipment and maintenance, fleet purchases, and communications equipment).
Transfer to the General Government Capital Fund		(46,000)	Decreases the transfer to the General Government Capital Fund to reflect the updated cost for capital projects programmed in the FY 2022/23 proposed capital budget.
Transfer to the Sewer Utility Capital Fund		(27,705,761)	Decreases the transfer to the Sewer Utility Capital Fund to reflect the updated cost for capital projects programmed in the FY 2022/23 proposed capital budget. This primarily reflects a reduction in the transfer necessary to support the S.J. - S.C. Regional Watewater Facility project.
Transfer to the Water Utility Capital Fund		(500,000)	Decreases the transfer to the Water Utility Capital Fund to reflect the updated cost for capital projects programmed in the FY 2022/23 proposed capital budget.
Beginning and Ending Fund Balance - Pension Stabilization Reserve	42,635	42,635	Adjusts the Pension Trust Reserve balances based on anticipated contributions.
Unrestricted Beginning Fund Balance/Unrestricted Ending Fund Balance	2,926,180	31,271,036	Adjusts the beginning and ending fund balances based on anticipated fund activity.
Total Sewer Utility Fund	**2,968,815**	**2,968,815**	

FY 2022/23 OPERATING BUDGET AMENDMENTS DETAIL BY FUND | ENTERPRISE FUNDS

Solid Waste Fund (096)			
Category	Source of Funds	Use of Funds	Explanation
Solid Waste - Refuse Collection Charges	1,048,092		Increases the revenue estimate for refuse collection charges consistent with the FY 2021/22 Rate Study which was updated to include projections for FY 2022/23. The increases are based on updated customer garbage rates that incorporate increases necessary to cover cost of service for garbage, Clean Green, and recycling collection charges. This amount includes increases to cover costs associated with SB 1383 requirements.
Solid Waste - Landfill Disposal Fee	(28,000)		Decreases the revenue estimate for landfill disposal fee based on estimated level of activity. The AB 939 implementation fee is applied to every ton disposed in a landfill. As the City has implemented mixed waste processing to divert organics from the landfill, there is anticipated to be less materials to dispose.
Solid Waste - Hazardous Household Waste Charges	(137,000)		Decreases the Hazardous Household Waste (HHW) charges revenue estimate as the monthly HHW charge was eliminated in FY 2021/22. The HHW program is funded by a combination of the HHW component of the AB 939 tip fee and garbage cart/bin rates.
Solid Waste - SB 1383 Compliance Fee	308,000		Increases the revenue estimate for the SB 1383 Compliance Fee revenue charged to NEF Haulers to fund SB 1383 requirements. This fee was approved by Council in report to council 21-1138 on December 7, 2021.
Transfer from General Fund	1,764		Increases the transfer from the General Fund to subsidize the rate assistance program to align with anticipated number of participants.
Solid Waste - Salary and Benefits		(7,019)	Decreases personnel costs to reflect updated salary and benefit costs based on negotiated salary agreements, required contributions to the Public Employees Retirement System (PERS), the latest benefit costs, and actual incumbents.
Solid Waste - Interfund Services		(7,536)	Reflects updated costs for interfund services (Information Technology Department services, special liability fund, workers' compensation, Public Works capital project management, vehicle equipment and maintenance, fleet purchases, and communications equipment).

FY 2022/23 OPERATING BUDGET AMENDMENTS DETAIL BY FUND | ENTERPRISE FUNDS

Solid Waste Fund (096) Cont'd.

Category	Source of Funds	Use of Funds	Explanation
Solid Waste - Mandated Program Costs		620,000	Increases mandated program costs to account for the SB 1383 requirement for jurisdictions to implement a recycled organics procurement and edible food recovery program which began on January 1, 2022. Funding is provided for electricity purchase and contributions to a countywide edible food recovery program and is funded through the solid waste rates and the Non-Exclusive Franchise (NEF)-Hauler Compliance Fee. A budget of $20,000 is budgeted to complete route audit of organics for NEF Haulers.
Solid Waste - Contractual Services		10,000	Increases contractual services funding for the FY 22/23 Solid Waste Rate Assistance program.
Solid Waste - Contractual Services		(19,600)	Decreases contractual services funding for the Recyclist subscription program tracker maintenance fee as staff developed alternative methods to track SB 1383 internally.
Solid Waste - Garbage Collection, Disposal and Recycling		1,414,214	Increases the budget for residential and commercial garbage collection and disposal services based on increases to various agreements: MTWS (garbage, yard waste, Cleanup Campaign collection services), GWR (mixed waste processing/processing of residential recyclables), Recology (collection of residential recycling), and BFI/Republic (landfill disposal and yard waste composting) and adjustments to the estimated levels of activity.
Transfer to Solid Waste Capital Fund		43,000	Increases the transfer to the Solid Waste Capital Fund to add funding for the Landfill Post-Closure Maintenance project expenses and the Landfill Corrective Action Costs.
Transfer to General Government Capital Fund		(21,500)	Decreases the transfer to the General Government Capital Fund to reflect the updated cost for capital projects programmed in the FY 2022/23 proposed capital budget.
Beginning and Ending Fund Balance - Pension Trust Reserve	20,902	(22,097)	Adjusts the Pension Trust Reserve balances based on anticipated contributions.
Beginning and Ending Fund Balance - Rate Stabilization Reserve	(538,871)	(1,323,410)	Adjusts the Rate Stabilization Reserve balances based on anticipated fund activity.

FY 2022/23 OPERATING BUDGET AMENDMENTS DETAIL BY FUND | ENTERPRISE FUNDS

Solid Waste Fund (096) Cont'd.			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Unrestricted Beginning Fund Balance/Unrestricted Ending Fund Balance	11,165	-	Adjusts the beginning fund balance based on anticipated fund activity.
Total Solid Waste Fund	**686,052**	**686,052**	

Water Recycling Fund (097)			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Water & Sewer Utility Department - Salary and Benefits		(28,190)	Decreases personnel costs to reflect updated salary and benefit costs based on negotiated salary agreements, required contributions to the Public Employees Retirement System (PERS), the latest benefit costs, and actual incumbents.
Water & Sewer Utility Department - Interfund Services		2,255	Reflects updated costs for interfund services (Information Technology Department services, special liability fund, workers' compensation, Public Works capital project management, vehicle equipment and maintenance, fleet purchases, and communications equipment).
Transfer to the Recycled Water Utility Capital Fund		(50,000)	Decreases the transfer to the Water Utility Capital Fund to reflect the updated cost for capital projects programmed in the FY 2022/23 proposed capital budget.
Beginning and Ending Fund Balance - Pension Stabilization Reserve	7,475	7,475	Adjusts the Pension Trust Reserve balances based on anticipated contributions.
Beginning and Ending Fund Balance - Rate Stabilization Reserve		1,201,628	Adjusts the Rate Stabilization Reserve balances based on anticipated fund activity.
Unrestricted Beginning Fund Balance/Unrestricted Ending Fund Balance	950,518	(175,175)	Adjusts the beginning and ending fund balances based on anticipated fund activity.
Total Water Recycling Fund	**957,993**	**957,993**	

FY 2022/23 OPERATING BUDGET AMENDMENTS DETAIL BY FUND | ENTERPRISE FUNDS

Water Utility Fund (092)			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Water & Sewer Utility Department - Salary and Benefits		(201,358)	Decreases personnel costs to reflect updated salary and benefit costs based on negotiated salary agreements, required contributions to the Public Employees Retirement System (PERS), the latest benefit costs, and actual incumbents.
Water & Sewer Utility Department - Interfund Services		102,741	Reflects updated costs for interfund services (Information Technology Department services, special liability fund, workers' compensation, Public Works capital project management, vehicle equipment and maintenance, fleet purchases, and communications equipment).
Transfer to the Electric Utility Capital Fund		120,000	Establishes a transfer to the Electric Utliity Capital Fund to reflect the updated cost for capital projects programmed in the FY 2022/23 proposed capital budget.
Transfer to the General Government Capital Fund		(39,500)	Decreases the transfer to the General Government Capital Fund to reflect the updated cost for capital projects programmed in the FY 2022/23 proposed capital budget.
Transfer to the Water Utility Capital Fund		(3,860,000)	Decreases the transfer to the Water Utility Capital Fund to reflect the updated cost for capital projects programmed in the FY 2022/23 proposed capital budget.
Beginning and Ending Fund Balance - Pension Stabilization Reserve	149,732	149,732	Adjusts the Pension Trust Reserve balances based on anticipated contributions.
Unrestricted Beginning Fund Balance/Unrestricted Ending Fund Balance	(363,615)	3,514,502	Adjusts the beginning and ending fund balances based on anticipated fund activity.
Total Water Utility Fund	**(213,883)**	**(213,883)**	
Total Enterprise Funds	**27,333,167**	**27,333,167**	

FY 2022/23 OPERATING BUDGET AMENDMENTS DETAIL BY FUND | INTERNAL SERVICE FUNDS

Communication Acquisitions Fund (048)			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Other Fees for Services	222,374		Increases the other fees for services revenue estimate to reflect the updated payments from other funds for communication acquisition costs citywide.
Capital Outlay		222,374	Increases the capital outlay budget to reflect updated radio replacement costs citywide.
Unrestricted Beginning Fund Balance/Unrestricted Ending Fund Balance	9,620	9,620	Adjusts the beginning and ending fund balances based on anticipated fund activity.
Total Communication Acquisitions Fund	**231,994**	**231,994**	

Fleet Operations Fund (053)			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Public Works - Interdepartmental Services	225,726		Increases the charges to other funds due to higher fuel and interfund services costs.
Public Works - Salary and Benefits		(10,450)	Decreases personnel costs to reflect updated salary and benefit costs based on negotiated salary agreements, required contributions to the Public Employees Retirement System (PERS), the latest benefit costs, and actual incumbents.
Public Works - Materials/Services/Supplies		215,000	Increases the materials/services/supplies budget to reflect anticipated higher fuel costs, of which $130,000 of the increase will be funded by higher interdepartmental charges while $85,000 of the increase will be funded from the ending fund balance.
Public Works - Interfund Services		27,071	Reflects updated costs for interfund services (Information Technology Department services, special liability fund, workers' compensation, Public Works capital project management, vehicle equipment and maintenance, fleet purchases, and communications equipment).
Unrestricted Beginning Fund Balance/Unrestricted Ending Fund Balance	417,133	411,238	Adjusts the beginning and ending fund balances based on anticipated fund activity.
Total Fleet Operations Fund	**642,859**	**642,859**	

FY 2022/23 OPERATING BUDGET AMENDMENTS DETAIL BY FUND | INTERNAL SERVICE FUNDS

Information Technology Services Fund (045)			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Information Technology - Other Fees For Services	187,211		Increases charges to other funds based on the projected Information Technology Services costs.
Information Technology - Interfund Services		7,615	Reflects updated costs for interfund services (Information Technology Department services, special liability fund, workers' compensation, Public Works capital project management, vehicle equipment and maintenance, fleet purchases, and communications equipment).
Information Technology - Materials/Services/Supplies		598,675	Increases the Materials/Services/Supplies budget to reflect various cost adjustments.
Information Technology - Capital Outlay		50,000	Establishes a Capital Outlay budget to reflect funding for computer replacement costs.
Information Technology - Salary and Benefits		29,596	Increases personnel costs to reflect updated salary and benefit costs based on negotiated salary agreements, required contributions to the Public Employees Retirement System (PERS), the latest benefit costs, and actual incumbents.
Unrestricted Beginning Fund Balance/Unrestricted Ending Fund Balance	853,872	355,197	Adjusts the beginning and ending fund balances based on anticipated fund activity.
Total Information Technology Services Fund	**1,041,083**	**1,041,083**	

Public Works Capital Projects Management Fund (044)			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Public Works - Interdepartmental Services - CIP	(172,551)		Decreases the capital fund allocation charges to align with the decrease in staffing and other general expenses.
Public Works - Salary and Benefits		(186,749)	Decreases personnel costs to reflect updated salary and benefit costs based on negotiated salary agreements, required contributions to the Public Employees Retirement System (PERS), the latest benefit costs, and budgeted positions.
Public Works - Interfund Services		14,198	Reflects updated costs for interfund services (special liability fund and workers' compensation).
Unrestricted Beginning Fund Balance/Unrestricted Ending Fund Balance	(323)	(323)	Adjusts the beginning and ending fund balances based on anticipated fund activity.
Total Public Works Capital Projects Management Fund	**(172,874)**	**(172,874)**	

FY 2022/23 OPERATING BUDGET AMENDMENTS DETAIL BY FUND | INTERNAL SERVICE FUNDS

Special Liability Insurance Fund (082)			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Other Fees for Services	1,623,710		Increases the charges to other funds to cover the higher insurance premium costs.
Special Liability - Insurance Premiums		1,623,710	Increases the budget for insurance premiums based on the latest cost estimates.
Reserve for Future Claims	2,460,570	2,460,570	Increases the Reserve for Claims based on the FY 2021/22 estimate.
Unrestricted Beginning Fund Balance/Unrestricted Ending Fund Balance	347,804	347,804	Adjusts the beginning and ending fund balances based on anticipated fund activity.
Total Special Liability Insurance Fund	**4,432,084**	**4,432,084**	

Unemployment Insurance Fund (087)			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Other Fees for Services	(150,000)		Decreases the charges to other funds as there is sufficient fund balance to cover the projected costs in FY 2022/23.
Unrestricted Beginning Fund Balance/Unrestricted Ending Fund Balance	357,791	207,791	Adjusts the beginning and ending fund balances based on anticipated fund activity.
Total Unemployment Insurance Fund	**207,791**	**207,791**	

Vehicle Replacement Fund (050)			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Public Works - Other Fees for Services	140,261		Reflects the higher charges to other funds based on the projected vehicle replacement schedule.
Capital Outlay		230,000	Increases the Capital Outlay budget in the amount of $230,000 for the replacement of an aerial bucket truck for the Public Works Streets Traffic Division.
Equipment Replacement Reserve	737,883	737,883	Increases the Equipment Replacement Reserve based on the FY 2021/22 estimate.
Unrestricted Beginning Fund Balance/Unrestricted Ending Fund Balance	(563,336)	(653,075)	Adjusts the beginning and ending fund balances based on anticipated fund activity.
Total Vehicle Replacement Fund	**314,808**	**314,808**	

FY 2022/23 OPERATING BUDGET AMENDMENTS DETAIL BY FUND | INTERNAL SERVICE FUNDS

Workers' Compensation Fund (081)			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Workers' Compensation - Insurance Premiums		254,000	Increases the charges to other funds to cover the higher insurance premium costs.
Workers' Compensation - Reserve for Claims	91,044	91,044	Increases the budget for insurance premiums based on the latest cost estimates.
Unrestricted Beginning Fund Balance/Unrestricted Ending Fund Balance	1,977,968	1,723,968	Increases the Reserve for Claims based on the FY 2021/22 estimate.
Total Workers' Compensation Fund	**2,069,012**	**2,069,012**	
Total Internal Service Funds	**8,766,757**	**8,766,757**	

FY 2022/23 OPERATING BUDGET AMENDMENTS DETAIL BY FUND | DEBT SERVICE FUNDS

Electric Utility Debt Service Fund (491)			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Beginning and Ending Fund Balance - Reserve for Debt Service	1,830,945	1,830,945	Adjusts the Reserve for Debt Service beginning and ending fund balances based on FY 21/22 Estimate.
Total Electric Utility Debt Service Fund	**1,830,945**	**1,830,945**	

Public Facilities Finance Corporation Fund (431)			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Interest	(1,000)		Decreases the interest estimate based on anticipated fund activity.
Debt Service		(100)	Adjusts the debt service budget based on anticipated debt payment.
Administrative Costs		(900)	Adjusts the debt service budget based on anticipated administrative costs associated with debt payment.
Unrestricted Beginning Fund Balance/Unrestricted Ending Fund Balance	(4,139)	(4,139)	Adjusts the beginning and ending fund balances based on anticipated fund activity.
Total Public Facilities Finance Corporation Fund	**(5,139)**	**(5,139)**	

Sewer Utility Debt Service Fund (494)			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Beginning and Ending Fund Balance - Reserve for Debt Service	252,584	252,584	Adjusts the beginning and ending fund balances for the Debt Reserve based on anticipated fund activity.
Total Sewer Utility Debt Service Fund	**252,584**	**252,584**	

Total Debt Service Funds	**2,078,390**	**2,078,390**	

FY 2022/23 OPERATING BUDGET AMENDMENTS DETAIL BY FUND | OTHER AGENCY FUNDS

Sports and Open Space Authority Fund (801)			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Unrestricted Beginning Fund Balance/Unrestricted Ending Fund Balance	(3,326)	(3,326)	Adjusts the beginning and ending fund balances based on anticipated fund activity.
Total Sports and Open Space Authority Fund	**(3,326)**	**(3,326)**	
Total Other Agency Funds	**(3,326)**	**(3,326)**	

California Society of Municipal Finance Officers

Certificate of Award

Operating Budget Excellence Award
Fiscal Years 2021-2022 & 2022-2023

Presented to the

City of Santa Clara

For meeting the criteria established to achieve the CSMFO Excellence Award in Budgeting.

February 28, 2022

Marcus Pimentel
CSMFO President

Michael Manno, Chair
Recognition Committee

Dedicated Excellence in Municipal Financial Reporting

The Government Finance Officers Association of the United States and Canada

presents this

CERTIFICATE OF RECOGNITION FOR BUDGET PREPARATION

to

Finance Department
City of Santa Clara, California

The Certificate of Recognition for Budget Preparation is presented by the Government Finance Officers Association to those individuals who have been instrumental in their government unit achieving a Distinguished Budget Presentation Award. The Distinguished Budget Presentation Award, which is the highest award in governmental budgeting, is presented to those government units whose budgets are judged to adhere to program standards

Executive Director Christopher P. Morrill

Date: **January 03, 2022**

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of Santa Clara
California

For the Biennium Beginning

July 01, 2021



Executive Director

This page is intentionally left blank.

PROJECT INDEX | PROJECT INDEX BY THEME

Project Number and Title	Page
Administrative Facilities	
Funded Projects	
6138 - Repairs-Modifications to City Buildings*	285
6139 - Repair to Historic Buildings*	286
6140 - Triton Museum Repair and Modifications*	287
6158 - Stationary Standby Generators*	288
6558 - Morse Mansion Maintenance & Repair*	289
TEMP24 - New Project - Replacement SCBA Filling*	290
Administrative Facilities	
Unfunded/Partially Unfunded Projects	
4070 - Training Tower Stair Repair	291
6123 - Public Building Parking Lot Improvements	291
6137 - Hazardous Material Management for City Properties*	291
6138 - Repairs-Modifications to City Buildings*	291
6139 - Repair to Historic Buildings*	292
6140 - Triton Museum Repair and Modifications*	292
6148 - City Hall HVAC Rehabilitation Project	292
6158 - Stationary Standby Generators*	292
6184 - ADA Transition Plan Implementation	293
6185 - Fire Stations 1, 7, 9 and Admin Building Renovation Study	293
6186 - Fire Station 5 Replacement	293
6558 - Morse Mansion Maintenance & Repair*	294
TEMP20 - New Project - Seismic Evaluation of EOC and Fire Station #2	294
TEMP24 - New Project - Replacement SCBA Filling Stations*	294
TEMP28 - New Project - Fire Station Security Upgrades	294
TEMP35 - Fire Station Renovations	295
Community Facilities	
Funded Projects	
TEMP16 - Central Park Master Plan - Aquatic Center Planning & Design*	307
TEMP18 - Parks Service Center Roof*	308
TEMP6 - Central Park Library - Concrete Sidewalk Replacement	309
Community Facilities	
Unfunded/Partially Unfunded Projects	
3192 - Central Park Master Plan - Aquatic Center, Community Recreation Center and Gymnasium	310
3622 - Repurchase Cemetery Property	310
5051 - Library Materials Sorter Upgrade	310
TEMP13 - Aged Infrastructure at Critical/Poor Buildings	310
TEMP15 - Parks & Recreation Master Plan	311
TEMP16 - Central Park Master Plan - Aquatic Center Planning & Design*	311
TEMP17 - Facility Condition Assessment Update Project	312
TEMP18 - Parks Service Center Roof*	312
TEMP19 - Senior Center HVAC System Replacement Phase I	312

PROJECT INDEX | PROJECT INDEX BY THEME

Project Number and Title	Page
Community Facilities	
Unfunded/Partially Unfunded Projects	
TEMP7 - Central Library - Replacement of Lighting Controls	313
TEMP8 - Library Facilities Master Plan	313
TEMP9 - Library Space Utilization Study	313
Convention Center	
Funded Projects	
8101 - Santa Clara Convention Center Condition Assessment Repair	323
Convention Center	
Unfunded/Partially Unfunded Projects	
8101 - Santa Clara Convention Center Condition Assessment Repair	324
Electric Utility	
Funded Projects	
2004 - Fiber Development, Design, and Expansion	337
2005 - New Business Estimate Work	338
2006 - Transmission and Distribution Capital Maintenance and Betterments	339
2010 - Electric Yard Buildings and Grounds	340
2119 - Generation Capital Maintenance and Betterments	341
2124 - Transmission System Reinforcements	342
2127 - Major Engine Overhaul and Repair	343
2395 - Operations and Planning Technology	344
2398 - Clean Energy and Carbon Reduction	345
2410 - System Capacity Expansion	346
2418 - Esperanca Substation	347
2424 - Substation Physical Security Improvements	348
2430 - North Receiving Station (NRS) 230kV Spare Transformer	349
2431 - Homestead Substation Rebuild	350
2434 - Replace Balance of Plant Control System (DCS)	351
2437 - Valve Replacement and Repair	352
2438 - Underground/Above Ground Tank Replacement and Maintenance	353
2441 - Electric Vehicle (EV) Charging	354
2444 - Northwest Loop Capacity Upgrade	355
2445 - NRS Breaker 382 Addition	356
2447 - Substation Control and Communication System Replacement	357
2448 - Stender Way Junction Substation	358
2449 - Memorex Junction Substation	359
2450 - Martin Avenue Junction Substation	360
2451 - Freedom Circle Junction Substation	361
2451 - 60KV Breaker Upgrades	362
2453 - KRS Rebuild and Replacement	363
2454 - NRS Transformer Replacement	364

PROJECT INDEX | PROJECT INDEX BY THEME

Project Number and Title	Page
Electric Utility	
Funded Projects	
2455 - NRS-KRS 115kV Line	365
2456 - SRS Rebuild and Replacement	366
2871 - Miscellaneous Street Lighting	367
2875 - Great America Street Light Replacement Project	368
TEMP29 - Walsh-Uranium 60kV Reconductor	369
TEMP30 - Reconfigure Northwest & Center Loops	370
TEMP31 - Grizzly Tap Line Repairs	371
TEMP32 - Battery Energy Storage System	372
Other Community Projects	
Funded Projects	
1199 - PW Capital Projects Management - Streets and Highways	379
1899 - PW Capital Projects Management - Storm Drain	379
1979 - PW Capital Projects Management - Sewer	379
3199 - PW Capital Projects Management - Parks & Recreation	379
3699 - PW Capital Projects Management - Cemetery	379
4099 - PW Capital Projects Management - Fire	379
4511 - Related General Admin Project	380
4512 - Related Permit Work Project	381
4513 - Other Development Project Services	382
4610 - Tasman East Administration	383
5099 - PW Capital Projects Management - Library	379
6199 - PW Capital Projects Management - Public Buildings	379
TEMP33 - Tasman East Developer Reimbursement	384
TEMP34 - Patrick Henry Drive Administration	385
Parks and Trails	
Funded Projects	
3132 - Community Park North - Phase I	400
3136 - Westwood Oaks Park Playground Rehabilitation	401
3181 - Park Impact Fees (Quimby and MFA) Monitoring Project	402
TEMP36 - Quimby Developer Reimbursement	403
Parks and Trails	
Unfunded/Partially Unfunded Projects	
3001 - Park Improvements	404
3131 - Earl Michael Park Playground Rehabilitation	404
3190 - Mary Gomez Park Playground Rehabilitation	404
3195 - Henry Schmidt Park Playground Rehabilitation	405
TEMP14 - Aged Infrastructure at Critical/Poor Parks	405
TEMP26 - Parkland Acquisition	405

PROJECT INDEX | PROJECT INDEX BY THEME

Project Number and Title	Page
Sewer Utility	
Funded Projects	
1908 - S.J.-S.C. Regional Wastewater Facility	413
1909 - Sanitary Sewer Capacity Improvements	414
1911 - Sanitary Sewer System Condition Assessment	415
1912 - Sanitary Sewer System Improvements	416
1919 - Sanitary Sewer Hydraulic Modeling As Needed Support	417
1920 - Sanitary Sewer Master Plan Update	418
Solid Waste	
Funded Projects	
6109 - Sanitary Landfill Development - Post Closure	424
Storm Drain	
Funded Projects	
1811 - Storm Drain Pump Station Facility Maintenance & Repair*	433
1838 - SDPS Motor and Control Maintenance, Repair, and Replacement*	434
1839 - Urban Runoff Pollution Prevention Program	435
1844 - Storm Drain Slide Gate Rehabilitation*	436
Storm Drain	
Unfunded/Partially Unfunded Projects	
1811 - Storm Drain Pump Station Facility Maintenance & Repair*	437
1831 - Storm Drain Repairs and Maintenance	437
1834 - Storm Drain System Improvements	437
1835 - Storm Drain Pump Station Outfall Reconstruction Program	437
1837 - Storm Water Retention Basin Remediation	438
1838 - SDPS Motor and Control Maintenance, Repair, and Replacement*	438
1843 - Lafayette St. Underpass at Subway Pump Station	438
1844 - Storm Drain Slide Gate Rehabilitation*	439
Technology and Equipment	
Funded Projects	
4084 - Protective Equipment Replacement*	450
4089 - Defibrillator/Monitor Replacement*	451
6103 - Utility Management Information System (UMIS) Enhancements	452
6501 - FHRMS Update Project*	453
6534 - GIS Enterprise System (Geospatial Information System)	454
Technology and Equipment	
Unfunded/Partially Unfunded Projects	
4084 - Protective Equipment Replacement*	455

PROJECT INDEX | PROJECT INDEX BY THEME

Project Number and Title	Page
Technology and Equipment	
Unfunded/Partially Unfunded Projects	
4089 - Defibrillator/Monitor Replacement*	455
6501 - FHRMS Update Project*	455
6514 - Consolidate and Upgrade Servers	455
6532 - Intranet Collaboration Suite Implementation	456
6550 - Cyber Security Risk Mitigation	456
TEMP21 - Knox Vault Replacements	456
TEMP23 - Replacement Aerial Truck Apparatus	456
TEMP25 - Thermal Imaging Camera Replacement	457
Transportation	
Funded Projects	
1203 - Annual Creek Trail Rehabilitation Program*	470
1211 - Neighborhood Traffic Calming	471
1212 - LED Traffic Signal & Safety Light Replacements	472
1219 - Traffic Signal Enhancements	473
1220 - Pedestrian and Bicycle Enhancement Facilities	474
1225 - Santa Clara VTA - Congestion Management Program	475
1226 - Uncontrolled Crosswalks Improvements Project	476
1232 - Traffic Signal Interconnect Upgrade	477
1234 - Transportation Modeling Update*	478
1235 - Annual Street Maintenance and Rehabilitation Program*	479
1246 - Bassett and Laurelwood Bicycle Lanes	480
1250 - Annual Curb Ramp Installation*	481
1256 - Traffic Engineering Consultant Support*	482
1258 - Multimodal Improvement Plan Phase 2 Projects	483
1259 - Monroe - Los Padres Traffic Signal Modification	484
1266 - El Camino Real Bike Lane Project	485
1273 - Street Tree Services*	486
1325 - Bridge Maintenance Program*	487
1376 - Safe Routes to School*	488
1382 - Sidewalk, Curb and Gutter Repair*	489
TEMP4 - Bicycle Plan Implementation Studies	490
TEMP5 - Traffic Impact Fee Nexus Study Update	491
Transportation	
Unfunded/Partially Unfunded Projects	
1203 - Annual Creek Trail Rehabilitation Program*	492
1230 - Public Right-of--Way Landscaping Improvement	492
1234 - Transportation Modeling Update*	492
1235 - Annual Street Maintenance and Rehabilitation Program*	493
1237 - MCP/GAP Intersection Improvement Project	493

PROJECT INDEX | PROJECT INDEX BY THEME

Project Number and Title	Page
Transportation	
Unfunded/Partially Unfunded Projects	
1250 - Annual Curb Ramp Installation*	493
1256 - Traffic Engineering Consultant Support*	493
1268 - Vision Zero Plan	494
1269 - Bicycle Route Wayfinding - Phase I	494
1270 - Public Alley Pavement Maintenance and Rehabilitation	494
1273 - Street Tree Services*	495
1325 - Bridge Maintenance Program*	495
1376 - Safe Routes to School*	495
1382 - Sidewalk, Curb and Gutter Repair*	496
TEMP1 - Public Right of Way Standards Update	496
TEMP2 - Irrigation Controller Upgrades	496
Water and Recycled Water Utilities	
Funded Projects	
7005 - Building and Grounds	504
7054 - Distribution System Replacement/Restoration	505
7057 - Asset Management Program	506
7058 - SCADA Improvements	507
7059 - New and Replacement Wells	508
7505 - Recycled Water System Mains and Services	509

**Projects are only partially funded*

PROJECT INDEX | PROJECT INDEX BY DEPARTMENT

Project Number and Title	Page
Electric Utility	
Funded Projects	
2004 - Fiber Development, Design, and Expansion	337
2005 - New Business Estimate Work	338
2006 - Transmission and Distribution Capital Maintenance and Betterments	339
2010 - Electric Yard Buildings and Grounds	340
2119 - Generation Capital Maintenance and Betterments	341
2124 - Transmission System Reinforcements	342
2127 - Major Engine Overhaul and Repair	343
2395 - Operations and Planning Technology	344
2398 - Clean Energy and Carbon Reduction	345
2410 - System Capacity Expansion	346
2418 - Esperanca Substation	347
2424 - Substation Physical Security Improvements	348
2430 - North Receiving Station (NRS) 230kV Spare Transformer	349
2431 - Homestead Substation Rebuild	350
2434 - Replace Balance of Plant Control System (DCS)	351
2437 - Valve Replacement and Repair	352
2438 - Underground/Above Ground Tank Replacement and Maintenance	353
2441 - Electric Vehicle (EV) Charging	354
2444 - Northwest Loop Capacity Upgrade	355
2445 - NRS Breaker 392 Addition	356
2447 - Substation Control and Communication System Replacement	357
2448 - Stender Way Junction Substation	358
2449 - Memorex Junction Substation	359
2450 - Martin Avenue Junction Substation	360
2451 - Freedom Circle Junction Substation	361
2452 - 60KV Breaker Upgrades	362
2453 - KRS Rebuild and Replacement	363
2454 - NRS Transformer Replacement	364
2455 - NRS-KRS 115kV Line	365
2456 - SRS Rebuild and Replacement	366
2871 - Miscellaneous Street Lighting	367
2875 - Great America Street Light Replacement Project	368
TEMP29 - Walsh-Uranium 60kV Reconductor	369
TEMP30 - Reconfigure Northwest & Center Loops	370
TEMP31 - Grizzly Tap Line Repairs	371
TEMP32 - Battery Energy Storage System	372
Finance Department	
Funded Projects	
6103 - Utility Management Information System (UMIS) Enhancements	452
6501 - FHRMS Update Project*	453

PROJECT INDEX | PROJECT INDEX BY DEPARTMENT

Project Number and Title	Page
Finance Department	
Unfunded/Partially Unfunded Projects	
6501 - FHRMS Update Project*	455
Fire Department	
Funded Projects	
4084 - Protective Equipment Replacement*	450
4089 - Defibrillator/Monitor Replacement*	451
4099 - PW Capital Projects Management - Fire	379
TEMP24 - New Project - Replacement SCBA Filling Stations*	290
Fire Department	
Unfunded/Partially Unfunded Projects	
4070 - Training Tower Stair Repair	291
6185 - Fire Stations 1, 7, 9 and Admin Building Renovation Study	293
6186 - Fire Station 5 Replacement	293
TEMP20 - New Project - Seismic Evaluation of EOC and Fire Station #2	294
TEMP24 - New Project - Replacement SCBA Filling Stations*	294
TEMP28 - New Project - Fire Station Security Upgrades	294
TEMP35 - Fire Station Renovations	295
4084 - Protective Equipment Replacement*	455
4089 - Defibrillator/Monitor Replacement*	455
TEMP21 - Knox Vault Replacements	456
TEMP23 - Replacement Aerial Truck Apparatus	456
TEMP25 - Thermal Imaging Camera Replacement	457
Information Technology Department	
Funded Projects	
6534 - GIS Enterprise System (Geospatial Information System)	454
Information Technology Department	
Unfunded/Partially Unfunded Projects	
6514 - Consolidate and Upgrade Servers	455
6532 - Intranet Collaboration Suite Implementation	456
6550 - Cyber Security Risk Mitigation	456
Library Department	
Funded Projects	
5099 - PW Capital Projects Management - Library	379
TEMP6 - Central Park Library - Concrete Sidewalk Replacement	309

PROJECT INDEX | PROJECT INDEX BY DEPARTMENT

Project Number and Title	Page
Library Department	
Unfunded/Partially Unfunded Projects	
5051 - Library Materials Sorter Upgrade Northside Branch	310
TEMP7 - Central Library - Replacement of Lighting Controls	313
TEMP8 - Library Facilities Master Plan	313
TEMP9 - Library Space Utilization Study	313
Non-Departmental	
Funded Projects	
4511 - Related General Admin Project	380
4512 - Related Permit Work Project	381
4513 - Other Development Project Services	382
8101 - Santa Clara Convention Center Condition Assessment Repair*	323
Non-Departmental	
Unfunded/Partially Unfunded Projects	
8101 - Santa Clara Convention Center Condition Assessment Repair*	324
Parks and Recreation Department	
Funded Projects	
3132 - Community Park North - Phase I	400
3136 - Westwood Oaks Park Playground Rehabilitation	401
3181 - Park Impact Fees (Quimby, MFA, Developer) Monitoring Project	402
3199 - PW Capital Projects Management - Parks & Recreation	379
3699 - PW CIP Management Services	379
TEMP16 - Central Park Master Plan- Aquatic Center Planning & Design*	307
TEMP18 - Parks Service Center Roof*	308
TEMP36 - Quimby Developer Reimbursement	309
Parks and Recreation Department	
Unfunded/Partially Unfunded Projects	
3192 - Central Park Master Plan - Aquatic Center, Community Recreation Center and Gymnasium	310
3622 - Repurchase Cemetery Property	310
TEMP13 - Aged Infrastructure at Critical/Poor Buildings	310
TEMP15 - Parks & Recreation Master Plan	311
TEMP16 - Central Park Master Plan- Aquatic Center Planning & Design*	311
TEMP17 - Facility Condition Assessment Update Project	312
TEMP18 - Parks Service Center Roof*	312

PROJECT INDEX | PROJECT INDEX BY DEPARTMENT

Project Number and Title	Page
Parks & Recreation Department	
Unfunded/Partially Unfunded Projects	
TEMP19 - Senior Center HVAC System Replacement Phase I	312
3001 - Park Improvements	404
3131 - Earl Carmichael Park Playground Rehabilitation	404
3190 - Mary Gomez Park Playground Rehabilitation	404
3195 - Henry Schmidt Park Playground Rehabilitation	405
TEMP14 - Aged Infrastructure at Critical/Poor Parks	405
TEMP26 - Parkland Acquisition	405
Department of Public Works	
Funded Projects	
1199 - PW Capital Projects Management - Streets and Highways	379
1203 - Annual Creek Trail Rehabilitation Program*	470
1211 - Neighborhood Traffic Calming	471
1212 - LED Traffic Signal & Safety Light Replacements	472
1219 - Traffic Signal Enhancements	473
1220 - Pedestrian and Bicycle Enhancement Facilities	474
1225 - Santa Clara VTA - Congestion Management Program	475
1226 - Uncontrolled Crosswalks Improvements Project*	476
1232 - Traffic Signal Interconnect Upgrade	477
1234 - Transportation Modeling Update*	478
1235 - Annual Street Maintenance and Rehabilitation Program*	479
1246 - Bassett and Laurelwood Bicycle Lanes	480
1250 - Annual Curb Ramp Installation*	481
1256 - Traffic Engineering Consultant Support*	482
1258 - Multimodal Improvement Plan Phase 2 Projects	483
1259 - Monroe - Los Padres Traffic Signal Modification	484
1266 - El Camino Real Bike Lane Project*	485
1273 - Street Tree Services*	486
1325 - Bridge Maintenance Program*	487
1376 - Safe Routes to School*	488
1382 - Sidewalk, Curb and Gutter Repair*	489
1811 - Storm Drain Pump Station Facility Maintenance & Repair*	433
1838 - SDPS Motor and Control Maintenance, Repair, and Replacement*	434
1839 - Urban Runoff Pollution Prevention Program	435
1844 - Storm Drain Slide Gate Rehabilitation*	436
1899 - PW Capital Projects Management - Storm Drain	379
1909 - Sanitary Sewer Capacity Improvements	414

PROJECT INDEX | PROJECT INDEX BY DEPARTMENT

Project Number and Title	Page
Department of Public Works	
Funded Projects	
1919 - Sanitary Sewer Hydraulic Modeling As Needed Support	417
1920 - Sanitary Sewer Master Plan Update	418
4610 - Tasman East Administration	383
6109 - Sanitary Landfill Development - Post Closure	424
6138 - Repairs-Modifications to City Buildings*	285
6139 - Repair to Historic Buildings*	286
6140 - Triton Museum Repair and Modifications*	287
6158 - Stationary Standby Generators*	288
6199 - PW Capital Projects Management - Public Buildings	379
6558 - Morse Mansion Maintenance & Repair*	289
TEMP33 - Tasman East Developer Reimbursement	385
TEMP34 - Patrick Henry Drive Administration	384
TEMP4 - Bicycle Plan Implementation Studies	490
TEMP5 - Traffic Impact Fee Nexus Study Update	491
Department of Public Works	
Unfunded/Partially Unfunded Projects	
6054 - Street Corporation Yard Renovation	
6123 - Public Building Parking Lot Improvements	291
6137 - Hazardous Material Management for City Properties	291
6138 - Repairs-Modifications to City Buildings*	291
6139 - Repair to Historic Buildings*	292
6140 - Triton Museum Repair and Modifications*	292
6148 - City Hall HVAC Rehabilitation Project	292
6158 - Stationary Standby Generators*	292
6184 - ADA Transition Plan Implementation	293
6558 - Morse Mansion Maintenance & Repair*	294
1811 - Storm Drain Pump Station Facility Maintenance & Repair*	437
1831 - Storm Drain Repairs and Maintenance	437
1834 - Storm Drain System Improvements	437
1835 - Storm Drain Pump Station Outfall Reconstruction Program	437
1837 - Storm Water Retention Basin Remediation	438
1838 - SDPS Motor and Control Maintenance, Repair, and Replacement*	438
1843 - Lafayette St. Underpass at Subway Pump Station	438
1844 - Storm Drain Slide Gate Rehabilitation*	439

PROJECT INDEX | PROJECT INDEX BY DEPARTMENT

Project Number and Title	Page
Public Works	
Unfunded Projects/Partially Unfunded Projects	
1203 - Annual Creek Trail Rehabilitation Program*	492
1230 - Public Right-of-Way Landscaping Improvement	492
1234 - Transportation Modeling Update*	492
1235 - Annual Street Maintenance and Rehabilitation Program*	493
1237 - MCB/GAP Intersection Improvement Project	493
1250 - Annual Curb Ramp Installation*	493
1256 - Traffic Engineering Consultant Support*	493
1268 - Vision Zero Plan	494
1269 - Bicycle Route Wayfinding - Phase I	494
1270 - Public Alley Pavement Maintenance and Rehabilitation	494
1273 - Street Tree Services*	495
1325 - Bridge Maintenance Program*	495
1376 - Safe Routes to School*	495
1382 - Sidewalk, Curb and Gutter Repair*	496
TEMP1 - Public Right of Way Standards Update	496
TEMP2 - Irrigation Controller Upgrades	496
Water & Sewer Utilities Department	
Funded Projects	
1908 - S.J.-S.C. Regional Wastewater Facility	413
1911 - Sanitary Sewer System Condition Assessment	415
1912 - Sanitary Sewer System Improvements	416
1979 - PW Capital Projects Management - Sewer	379
7005 - Buildings and Grounds	504
7054 - Distribution System Replacement/Restoration	505
7057 - Asset Management Program	506
7058 - SCADA Improvements	507
7059 - New and Replacement Wells	508
7505 - Recycled Water System Mains and Services	509

**Project is only partially funded*