FY 2024/25 and FY 2025/26

Proposed Biennial Capital Improvement Program Budget

City of Santa Clara
The Center of What's Possible

This page is intentionally left blank.

City of Santa Clara

TABLE OF CONTENTS

	Page
Transmittal Letter	7
City Profile	35
Budget and Fiscal Policies	53
Budget Summary	85
Revenue by Fund	87
Expenditure by Fund	90
Transfer Schedule	93
CIP Budget by Theme	96
CIP Budget by Fund	97
CIP Unfunded List	99
CIP Operating Impacts	102
CIP Budget by Expenditure Category	103
Summary of Budgeted Positions	105
Debt Service	109
Ten-Year General Fund Financial Forecast	123
Statements of Sources and Uses of Funds	143
General Fund	145
Special Revenue and Other Funds	159
Bridge Maintenance District #2 Fund	166
Building Development Services Fund	167
Building Special Programs and Training Fund	168
City Affordable Housing Fund	169
Community Facilities District No. 2019-1 (Lawrence Station) Fund	170
Convention Center Maintenance District Fund	171
Developer Traffic Payments Fund	173
Downtown Parking Maintenance District Fund	174
Endowment Care Fund	175
Engineering Operating Grant Trust Fund	176
Expendable Trust Fund	177
Fire Development Services Fund	179
Fire Operating Grant Trust Fund	180

TABLE OF CONTENTS

	Page
Special Revenue and Other Funds	
Gas Tax Fund	182
Housing and Urban Development Fund	183
Housing Authority Fund	185
Housing Successor Agency Fund	186
Library Donations Trust Fund	187
Library Operating Grant Trust Fund	188
Other City Departments Operating Grant Trust Fund	189
Parks and Recreation Operating Grant Trust Fund	190
Perpetual Care Fund	191
Police Operating Grant Trust Fund	192
Prefunded Plan Review Fund	194
Public Donations Fund	195
Public, Educational, and Governmental Fee Fund	197
Road Maintenance and Rehabilitation (SB1) Fund	198
Traffic Mitigation Fund	199
Enterprise Funds	201
Cemetery Fund	207
Convention Center Enterprise Fund	208
Electric Operating Grant Trust Fund	209
Electric Utility Fund	211
Sewer Utility Fund	213
Solid Waste Fund	215
Water Recycling Fund	217
Water Utility Fund	219
Internal Service Funds	221
Communication Acquisitions Fund	225
Fleet Operations Fund	226
Information Technology Services Fund	227
Public Works Capital Projects Management Fund	228
Special Liability Insurance Fund	229
Unemployment Insurance Fund	230
Vehicle Replacement Fund	231
Workers' Compensation Fund	232
Capital Improvement Program Funds	233
Cemetery Capital Fund	238
City Affordable Housing Capital Fund	239

TABLE OF CONTENTS

	Page
Capital Improvement Program Funds	
Convention Center Capital Fund	240
Electric Utility Capital Fund	241
Fire Department Capital Fund	244
General Government Capital Fund	246
Library Department Capital Fund	248
Parks and Recreation Capital Fund	249
Patrick Henry Drive Infrastructure Improvement Fund	252
Public Buildings Capital Fund	253
Recycled Water Capital Fund	255
Related Santa Clara Developer Fund	256
Sewer Utility Capital Fund	257
Solid Waste Capital Fund	259
Storm Drain Capital Fund	261
Street Lighting Capital Fund	263
Streets and Highways Capital Fund	264
Tasman East Infrastructure Improvement Fund	268
Water Utility Capital Fund	269
Other Agency Fund	271
Sports and Open Space Authority Fund	274
Capital Improvement Program	275
Administrative Facilities	277
Community Facilities.	301
Convention Center	323
Electric Utility	333
Other Community Projects	377
Parks and Trails	389
Sewer Utility	411
Solid Waste	423
Storm Drain	429

TABLE OF CONTENTS

	Page
Capital Improvement Program……	
Technology and Equipment……	449
Transportation……	469
Water and Recycled Water Utilities……	507
Appendices……	519
Budget Amendments Overview……	519
Operating Budget Change Summary – Revenue ……	520
Operating Budget Change Summary – Expenditure ……	522
Department Expenditures Change Summary……	524
FY 2024/25 Budget Amendments to Adopted Operating Budget Details……	542
CSMFO Award……	577
GFOA Award……	578
Indices……	581
CIP Project Index by Theme……	581
CIP Project Index by Department……	588

April 29, 2024

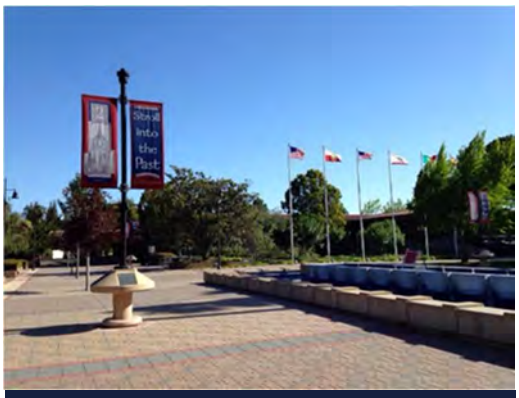
Honorable Mayor, City Council and Residents of Santa Clara,

I am pleased to present the Proposed Biennial Capital Budget for fiscal years (FY) 2024/25 and 2025/26 and Five-Year Capital Improvement Program (CIP) as well as proposed amendments to the FY 2024/25 Adopted Operating Budget. This continues the biennial budget process that alternates between an operating and capital budget. This year's budget focuses on our capital infrastructure, supporting the facilities that serve our residents and community.

The Biennial Capital Budget totals $642.6 million and the Five-Year CIP totals $1.04 billion, supporting infrastructure improvements throughout the City. Of this CIP amount, $914.6 million (88%) funds capital projects for the City's utilities and there is sufficient funding in the associated utility funds to support these projects. The other projects total $127.6 million and fund improvements to the parks, trails, libraries, fire stations, transportation system, storm system, convention center and other City facilities. There are significant funding gaps in these areas and unfunded projects identified in this budget total $624 million over the next five years. This funding gap does not fully represent all the unmet/deferred infrastructure needs throughout the City beyond the five-year CIP period.

While the use of the General Fund Capital Projects Reserve addresses the most immediate needs in this Proposed Budget, the General Fund does not have sufficient funding to cover the significant unfunded capital costs. Long term funding strategies are needed to meet these infrastructure needs. A potential General Obligation Bond is currently being analyzed for potential inclusion in the November 2024 ballot for voter consideration.

While the focus of this budget is on capital improvements, there are recommended FY 2024/25 operating budget adjustments to update revenue estimates and account for updated labor and non-personnel costs in the General Fund and other funds. In the General Fund, $0.4 million from the General Fund Budget Balancing Reserve and $0.5 million from the Budget Stabilization Reserve are used to balance the budget.



Budget Milestones:

April 29: Release of Proposed Budget

May 7: City Council Study Session on Proposed Budget

June 4: City Council Study Session on Proposed Budget

June 25: Public Hearing and Adoption of FY 2024/25 and FY 2025/26 Biennial Capital Budget and Amendments to the FY 2024/25 Operating Budget

July 1: Start of Fiscal Year 2024/25

Following is an overview of the total Proposed FY 2024/25 Budget, the Biennial Capital Budget and CIP, and proposed changes to the FY 2024/25 Operating Budget.

TOTAL BUDGET OVERVIEW

The FY 2024/25 Proposed Budget totals $1.35 billion. This budget figure includes adjustments for transfers, contributions and reserves to avoid double counting of the same funds (e.g., internal service funds are excluded). The FY 2024/25 Proposed Budget is below the FY 2023/24 Adopted Budget of $1.76 billion primarily because the carryover of funds from FY 2023/24 to FY 2024/25 has not yet been factored into the budget. These carryover adjustments are expected to be brought forward later in the budget process and incorporated into the FY 2024/25 Amended Budget. The FY 2024/25 Amended Budget is $120.4 million above the FY 2024/25 Adopted Budget approved in June 2023 primarily due to additional planned investments in the capital budget. Table 1 below summarizes the total budgets by fund group.

Table 1: City of Santa Clara Annual Budget

Fund Type	FY 2023/24 Adopted Budget	FY 2024/25 Adopted Budget	FY 2024/25 Amended Budget
General Fund	$ 281,795,558	$287,458,968	$306,591,330
Special Revenue Funds	48,639,709	37,111,226	41,458,963
Enterprise Funds	872,344,414	968,035,945	940,385,745
Internal Service Funds	39,606,414	41,304,602	45,524,215
Debt/Other*	374,983,049	40,658,134	152,273,904
Less (Transfers, Contributions, and Reserves)*	(515,319,491)	(247,455,561)	(416,463,413)
Subtotal Operating Budget	**$1,102,049,653**	**$1,127,113,314**	**$1,069,770,744**
Capital Funds	$657,486,151	$108,385,754	$286,566,592
Less (Transfers, Contributions, and Reserves)*	(3,188,205)	(1,454,000)	(1,818,315)
Subtotal Capital Budget	**$654,297,946**	**$106,931,754**	**$284,748,277**
Total Budget	**$1,756,347,599**	**$1,234,045,068**	**$1,354,519,021**

* Adjusts for transfers, contributions and reserves to avoid double counting of the same funds (e.g., internal service funds are excluded).

Guiding Framework

The City Council approves a set of Budget Principles each year. These Budget Principles provide a general framework and approach for developing the City's budget, ensuring fiscal stability by considering both the short and long-term impacts of any funding decisions. The proposed principles are consistent with those approved last year with the Budget Stabilization Reserve (BSR) continuing to be set at a minimum of 15% of expenditures; this is an exception to the Council policy that would set the BSR at 25% of expenditures. The proposed FY 2024/25 Budget Principles can be found in the Budget and Fiscal Policies section of this document.

CAPITAL BUDGET OVERVIEW

The CIP guides the City in the planning, scheduling, and budgeting of capital investments within each of the twelve theme areas. The FY 2024/25 and 2025/26 Biennial Capital Budget and CIP is a carefully balanced

budget that reflects the City Council priorities and continues strategic investments in the City's infrastructure. The Proposed Biennial Capital Budget totals $642.6 million and the five-year CIP totals $1.04 billion.

Capital Project Overview by Theme

Table 2: Proposed CIP by Theme

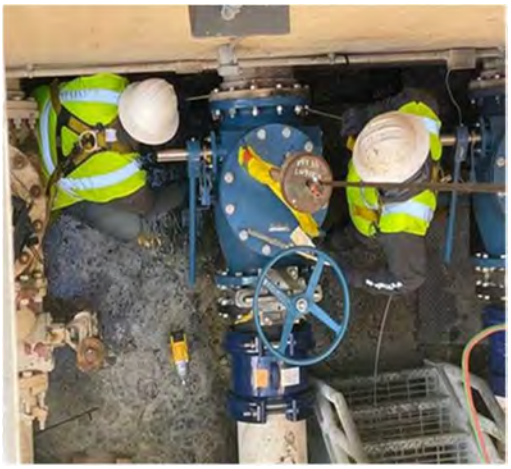
Theme	2024/25 Budget	2025/26 Budget	Biennial Budget	Five-Year CIP
Administrative Facilities	$2,343,000	$310,000	$2,653,000	$2,653,000
Community Facilities	2,771,934	500,000	3,271,934	3,271,934
Convention Center	2,150,000	0	2,150,000	2,150,000
Electric Utility	217,697,515	304,154,500	521,852,015	751,516,215
Other Community Projects	6,080,775	5,411,998	11,492,773	24,281,792
Parks and Trails	3,550,760	2,158,838	5,709,598	10,209,598
Sewer Utility	19,570,472	22,216,632	41,787,104	132,647,325
Solid Waste	788,000	812,000	1,600,000	4,180,000
Storm Drain	2,404,365	480,750	2,885,115	4,685,115
Technology and Equipment	2,993,823	751,000	3,744,823	6,213,623
Transportation	18,566,948	14,470,938	33,037,886	74,122,562
Water and Recycled Water Utilities	6,195,000	6,225,000	12,420,000	26,320,000
Total Capital Budget	**$285,112,592**	**$357,491,656**	**$642,604,248**	**$1,042,251,164**

Prioritizing Capital Projects

The capital projects are prioritized within each theme based on a number of factors, including:

- condition assessments of the existing infrastructure
- infrastructure needs to address growth and capacity needs due to development
- improvements to meet changing needs and address City goals, such as energy efficiency projects and pedestrian and bicycle improvements
- availability of funding, including dedicated sources and grants

The capital infrastructure associated with the City's utilities (electric, water, recycled water, sewer, and solid waste) is funded primarily through customer service charges, developer contributions, and debt financing. Improvements are programmed to maintain the current infrastructure as well as address future capacity needs. There are dedicated funding sources to address these needs.



Capital projects in the non-utility infrastructure areas (e.g., transportation, parks, community centers, libraries, city facilities, storm system, convention center) are prioritized based on the factors above within the available funding. The dedicated funding sources, such as Quimby Act and Parks Mitigation Fee Act revenues, Gas Tax revenues, and various grants and developer contributions, are programmed in accordance with the funding restrictions. The General

Fund Capital Projects Reserve (CPR) is used to address capital projects needs where there is not a dedicated funding source.

In the Proposed CIP, the limited CPR provides funding of $16.0 million for capital projects, including $15.0 million for projects identified in this CIP and $1.0 million for projects previously approved for funding in the out years of the last CIP. These modest sources are sufficient to fund only some of the most critical needs; there remains over $600 million of unfunded projects identified over the next five years.

The proposed uses of the limited CPR funds address critical needs and health and safety issues (e.g., Fire Training Tower Renovation, Fire Personal Protective Equipment Replacement, Emergency Operations Center Security Upgrades, and Central Park Library – Public Safety Radio Coverage), allocate minimal funding to maintain City assets (e.g., Repair-Modifications to City Buildings, Repair Historic Buildings, Park Improvements, and Senior Center Natatorium HVAC), and meet various requirements (e.g., Green Stormwater Infrastructure Design and Construction and Bridge Maintenance Program) as shown in the table below. Given the limited funding available, most of the projects are funded for the first two years which represent the Biennial Capital Budget period, with unfunded amounts in the out years that would have to be addressed in a future CIP as funding allows.

Table 3: FY 2024/25 – FY 2028/29 Five-Year Capital Improvement Program Proposed Use of the General Fund Capital Project Reserve

Theme	FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	FY 2028/29	5-Year Total
Administrative Facilities						
City Hall Gutter and Waterproofing Repair	485,000					485,000
City Buildings Upgrade Lighting to LED Project	500,000					500,000
Electric Vehicle Charging (Fleet)	200,000					200,000
Emergency Operations Center Security Upgrades	294,000					294,000
Morse Mansion Maintenance & Repair	50,000					50,000
Repair to Historic Buildings	100,000	100,000				200,000
Repairs-Modifications to City Buildings	175,000	175,000				350,000
Fire Training Tower Renovation	504,000					504,000
Triton Museum Repair & Modifications	35,000	35,000				70,000
Administrative Facilities Total	**$2,343,000**	**$310,000**	**$0**	**$0**	**$0**	**$2,653,000**
Community Facilities						
Central Park Library – Public Safety Radio Coverage	120,000					120,000

Table 3: FY 2024/25 – FY 2028/29 Five-Year Capital Improvement Program Proposed Use of the General Fund Capital Project Reserve						
Theme	**FY 2024/25**	**FY 2025/26**	**FY 2026/27**	**FY 2027/28**	**FY 2028/29**	**5-Year Total**
Planning and Construction of Temporary and/or Permanent ISC Replacement Facility	500,000	500,000				1,000,000
Northside Branch Library – Automated Materials Handling System	332,400					332,400
Senior Center Natatorium HVAC-Ph 1	172,500					172,500
Community Facilities Total	**$1,124,900**	**$500,000**	**$0**	**$0**	**$0**	**$1,624,900**
Parks and Trails						
Park Improvements	470,000	479,400				949,400
Parks and Trails Total	**$470,000**	**$479,400**				**$949,400**
Storm Drain						
Bowers Parking Lot Rehabilitation	63,000					63,000
Green Stormwater Infrastructure Design & Construction	747,500					747,500
SDPS Motor & Control Maintenance, Repair & Replace	315,000	330,750				645,750
Storm Drain Pump Station Remote Terminal Unit (RTU) Upgrade	690,000		1,800,000			2,490,000
Storm Drain Pump Station (SDPS) Facility Maintenance & Repair	74,550					74,550
Storm Drain Repairs and Maintenance	150,000	150,000				300,000
Storm SCADA Fiber Ready	364,315					364,315
Storm Drain Total	**$2,404,365**	**$480,750**	**$1,800,000**	**$0**	**$0**	**$4,685,115**
Technology and Equipment						
City Hall Data Center HVAC & Fire System Remediation	350,000					350,000
Cyber Security Risk Mitigation	286,808					286,808
Defibrillator Replacement	70,000					70,000
Enterprise Asset Management	100,000					100,000
Financial & Human Resources Mgmt. System (FHRMS) Update	448,896	308,402				757,297
Police Mobile Data Computer Replacement	515,804					515,804
Fire Personal Protective Equipment Replacement	592,019					592,019
Utility Management Information System (UMIS) Enhancements	1,000	1,000	1,000			3,000
Technology and Equipment Total	**$2,364,527**	**$309,401**	**$1,000**	**$0**	**$0**	**$2,674,928**
Transportation						
ADA Transition Plan Implementation (Public Right of Way)	250,000	250,000				500,000
Bridge Maintenance Program			710,000			710,000
Sidewalk, Curb and Gutter Repair	350,000	350,000				700,000

Table 3: FY 2024/25 – FY 2028/29 Five-Year Capital Improvement Program Proposed Use of the General Fund Capital Project Reserve						
Theme	**FY 2024/25**	**FY 2025/26**	**FY 2026/27**	**FY 2027/28**	**FY 2028/29**	**5-Year Total**
Street Tree Services	438,720	451,882	465,438			1,356,040
Traffic Engineering Consultant Support	100,000					100,000
Transportation Total	**$1,138,720**	**$1,051,882**	**$1,175,438**	**$0**	**$0**	**$3,366,040**
Total General Fund CPR Funded Projects	**$9,845,512**	**$3,131,433**	**$2,976,438**	**$0**	**$0**	**$15,953,383**

Proposed CIP Capital Projects by Theme

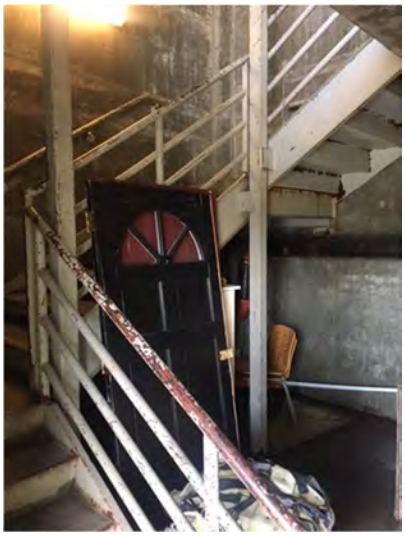
Following are highlights of the capital projects included in the Proposed CIP by theme.

Administrative Facilities

The Administrative Facilities theme includes projects to preserve the function and operational efficiency of City facilities such as Fire Department facilities, the Triton Museum, Morse Mansion, City Hall and other historic buildings. These capital investments will provide renovations and improvements to include paint, plumbing and electrical fixtures, and roof repairs to ensure safe and appropriate facilities for the public and City employees.

Some of the major projects in the Administrative Facilities are detailed below.

Fire Training Tower Renovation



The Fire Department's Training Tower is a major component of daily firefighter training activities. This five-story tower, constructed in 1991, is subject to extreme conditions as part of the training that the City's firefighters complete on a weekly basis. From breaking down doors and fighting simulated fires that fully engulf floors in the tower, to rappelling down the side of the tower to simulate high-angle rescue operations, this indispensable piece of equipment is the backbone for the City's mandatory manipulative training and testing. The project scope includes the repair to the existing stairwells, removing and installing new components that are close to failure or have failed, are heavily corroded, and are no longer usable. This project is partially funded in the CIP.

Repairs – Modifications to City Buildings

This project covers general repairs and maintenance for the City Hall complex, such as repair, replace, or upgrade building components, including tenant improvements and general maintenance. Some of the past projects have included carpet, furniture, and general repairs. This project is used for electrical services, various preventative maintenance services, pest control services and other maintenance services and repairs relating to City Hall.

City Hall Gutter and Waterproofing Repair Project

This project funds repairs to the gutter and waterproofing throughout the City Hall campus. During rainstorms, gutters located primarily in the West Wing (Human Resources and former Silicon Valley Power offices) leak, resulting in flooding. The gutters will be repaired or replaced, followed by the addition of a waterproofing membrane. Additional locations for gutter repair include the Department of Public Works offices and the East Wing of City Hall.

City Buildings - Upgrade Lighting to LED Project

Assembly Bill 2208 (AB2208) requires lighting vendors to stop selling 2', 4', 8' fluorescent bulbs, which are currently used in every City facility. The City is now required to upgrade to LED technology. In compliance with AB2208, retrofitting of lighting fixtures to LED in City Hall and other City buildings is being scheduled.

Maintenance and Repair of City and Historic Buildings

There are four projects that set aside funding to maintain and repair the following: 1) city buildings, 2) historic buildings, 3) the Triton Museum, and 4) Morse Mansion.

Community Facilities

The Community Facilities theme includes projects to enhance the functionality and sustainability of many important City-owned facilities.

The major projects in the Community Facilities theme are detailed below.

Planning and Construction of Temporary and/or Permanent ISC Replacement Facility

The George Haines International Swim Center (ISC) was closed in January 2024 due to health and safety concerns. Since that time, staff has provided regular updates to the City Council on the status of reports from regulatory agencies and feasibility of reopening the ISC. This project provides funding for the facility condition assessment for the ISC, as well as $500,000 funded for the design phase in FY 2024/25 and partial funding of $500,000 for the construction phase in FY 2025/26 from the General Fund – Capital Project Reserve. Should the City Council elect to proceed with a temporary refurbishment option to remediate critical safety issues and reopen a portion of the current facility, the proposed budget of $1.0 million can be repurposed and allocated to the refurbishment project, with additional funds appropriated if needed. The permanent/complete replacement project is largely unfunded, and the proposed budget includes $43.8 million in unfunded costs in FY 2026/27; these numbers will be updated upon the approval of the schematic design.

Northside Branch Library – Automated Materials Handling System

The Automated Materials Handling System at Northside Branch receives and sorts all library returns and has exceeded its life expectancy. The system continues to break down leading to costly repairs no longer covered by warranty or service support. This critical equipment automates repetitive, labor-intensive tasks, reducing staff costs while expediting return of material to shelves, thereby increasing accessibility of resources and improving

public service. This project will replace this critical piece of equipment, which receives and sorts upwards of 118,000 items annually, with use increasing due to the increase of hours Library is open to the public.

Central Park Library – Radio Coverage

This project funds the installation of an Emergency Responder Radio Communication System (ERRCS) at Central Park Library. In August 2023, Central Park Library underwent testing at the request of the Fire Department to ensure adequate communication coverage within the building in accordance with the California Fire Code, and deficiencies were identified. The California Fire Code Sections 510.2 and 1103.2 mandate that existing buildings have an approved in-building ERRCS to ensure minimum communication for emergency personnel, including fire, police, and emergency medical services when deficiencies are identified. Construction materials and architectural features of buildings often impede or obstruct the transmission of radio frequency signals, which requires the installation of these systems.

Bowers Roof/Building Replacement

Design funding is included for the Bowers Park roof and building replacement project. The Bowers recreation room was closed in 2018 and the restrooms were closed in 2020 due to health and safety concerns. These two buildings would be replaced with one building that would provide both a community use facility and a restroom with an increased square footage that would allow enhanced service to the community.

Convention Center

The Convention Center's CIP is managed by OVG360 (formerly Spectra) and is comprised of projects focused on the maintenance, repair, renovation or replacement of existing systems and infrastructure including, but not limited to HVAC, façade and aesthetic improvements, and technological advancements. In FY 2024/25, the CIP funding of $2.2 million will replace the air wall system in the Grand Ballroom and various upgrades to the bathrooms within the Center.

Grand Ballroom Airwall System

This project will fund the replacement of the Grand Ballroom Air Wall System. Air walls, operable partitions affixed to ceiling-mounted tracks, facilitate the division of large meeting spaces into multiple smaller areas, allowing for simultaneous events. As the existing air walls are over 20-years old, they have deteriorated significantly over time, exhibiting severe wear and tear. OVG360 will conduct a formal bid process to identify a firm to provide project administration, ensure compliance with relevant codes and regulations, facilitate the approval and permitting process, and oversee installation of the new system.

Convention Center Restrooms

This project will fund aesthetic updates to the restroom facilities throughout the Center, with exception of those in the Mission City Ballroom wing. The rejuvenation of the Center's restroom facilities will not only enhance the overall aesthetics of the Center but will also provide more modern, efficient, and attractive amenities for visitors.

Electric Utility

The Electric Utility theme includes projects that serve to maintain and upgrade electric generation, transmission, and distribution facilities and equipment to meet the mission of the Electric Utility Department, doing business as Silicon Valley Power (SVP), to be a progressive, service-oriented utility, which offers reliable and competitively priced services for the benefit of the City and its customers.

Some of the major projects in the Electric Utility theme are detailed below.

Scott Receiving Station (SRS) Rebuild and Replacement

The Scott Receiving Station (SRS) was first constructed in 1975 and last upgraded in 2002. SRS has a name plate capacity of 372MVA and will be upgraded to a name plate capacity over 600MVA. SVP's Near-Term Growth plan includes a recommendation to reconstruct SRS to serve additional load and maintain system reliability. This project replaces SRS with an Air Insulated Switchgear (AIS) substation within the existing station site and will include the installation of two energized 336 MVA 115/60kV power transformers, with accommodations for one future spare 336MVA 115/60kV power transformer. The SRS site will be designed for up to three (3) power transformers and include a breaker and half bus arrangement.

Kifer Receiving Station (KRS) Rebuild and Replacement

The Kifer Receiving Station (KRS) was first constructed in 1955 and has reached the end of its useful life. SVP's Near-Term Growth plan includes a recommendation to reconstruct KRS to serve additional load and maintain system reliability. KRS has a name plate capacity of 372MVA and will be upgraded to over 600MVA. This project replaces KRS with an Air Insulated Switchgear (AIS) substation within the existing site and will include the installation of two energized 336 MVA 115/60kV power transformers with accommodations for one future spare 336MVA 115/60kV power transformer. Transmission lines will be relocated for the existing 115kV and 60kV lines (South, Center, Northeast, and East Loop) to the new AIS substation. The KRS site will be designed for up to three (3) power transformers and will include a breaker and half bus arrangement.

Northern Receiving Station (NRS) Upgrades and Expansion

The Northern Receiving Station was constructed in 2002. SVP's Near-Term Growth plan includes a recommendation to reconstruct NRS to serve additional load and maintain system reliability. This expansion will use available space within the existing station site to increase station reliability and capacity by installing additional transformers and reconfiguring/expanding the 60kV, 115kV, and 230kV buses and associated Air Insulted Switchgear (AIS). The current capacity of the existing station will be upgraded to over 900MVA with the installation of 115kV, and 230kV bus and AIS improvements to Double-Bus Double-Breaker (DBDB) configurations. The expansion will include up to three 336MVA 115kV/60kV power transformers and two 560MVA 230kV/115kV power transformers.

Northwest Loop Capacity Upgrade

An existing 60kV overhead transmission loop is being upgraded with higher capacity conductor to accommodate load growth along the San Tomas Aquino creek between the Northern Receiving Station and Highway 101. The project includes replacement (reconductor) of approximately 2.62 miles of an overhead 60kV line from 954 All Aluminum Conductor to 715.5 Aluminum Conductor Composite Reinforced. This replacement will add approximately 137 MVA of capacity to the Northwest Loop.

Other Community Projects

The projects in the Other Community Projects theme include those that do not easily fit within one of the other CIP categories such as the Related Santa Clara Project. The goal of projects in this category is to explore opportunities, through public-private partnerships and community engagement that would guide the growth of the City by maximizing the overall economic benefit of future land uses and create a more vibrant community.

The projects in the Other Community Projects theme are detailed below.

Related Santa Clara Project

The Related Santa Clara project, previously referred to as City Place, is envisioned to be an approximately 240-acre, multi-phased urban city development located in the heart of the Silicon Valley, in the northern part of the City of Santa Clara. The project will create a new center of activity for the community and region, providing significant mixed-use development at an urban scale, as well as accessible outdoor spaces and new infrastructure to support the development. This projects funds City staff and third-party contracts that support the project, offset by reimbursement from the Related Santa Clara.

Tasman East Specific Plan and the Patrick Henry Drive Specific Plan Projects

Both specific plans identify infrastructure items to be funded by impact fees to equitably distribute the infrastructure costs within the specific plan areas. The Tasman East Specific Plan and the Patrick Henry Drive Specific Plan projects support the City administration of the specific plans. Developer reimbursements are also anticipated for infrastructure improvements in the event the developers build out more than their fee requires.

Public Works Capital Projects Management Services Allocation

The Public Works Capital Management Services Allocation recoups Public Works Department staff time and non-personnel costs for general project management, design, engineering and inspection services for the City's CIP projects.

Parks and Trails

The projects in the Parks and Trails theme address the City Council's adopted goal to "enhance community sports and recreational assets" by providing measurably improved play value in inclusionary, environmentally sustainable, age-friendly Parks & Recreation facilities for all residents. Trails projects serve a dual purpose of transportation (biking and walking) and recreation.

It is important to note that there are limited projects reflected in the CIP as the Quimby Act and Mitigation Fee Act revenues will be appropriated as they are received. The Parks and Trails and Community Facilities sections of this document include a prioritized list of projects that are expected to be funded from these sources once they are received. Budget amendments will be brought forward in the future to recognize these revenues and fund these projects.

Major projects in the Parks & Recreation theme are detailed below.

Park Playground Rehabilitation

Work continues on existing playground rehabilitation projects, and funding is added to support the design phase of new projects. The Westwood Oaks Park Playground Rehabilitation is expected to be completed with the park reopening in Summer 2024. The project includes a new Arrival Plaza, age-appropriate playgrounds with increased capacity, new play areas including Sand Play and Music Play, as well as new garden areas including a Demonstration Garden and a Sensory Garden. In this CIP, funding is added to the Maywood Park Rehabilitation project.

This CIP includes design funding for the Earl Carmichael Park Playground Rehabilitation and the Mary Gomez Park Playground Rehabilitation. The existing CIP includes design funding for the Warburton Park Rehabilitation and the Henry Schmidt Park Playground Rehabilitation. The Henry Schmidt Park Playground Rehabilitation project will renovate the park with the installation of new playgrounds and amenities at the existing site, which will meet the needs of increased population/new development, a diversity of demand, and new legal requirements while maintaining the popular "Train" theme that the park is known for. The Schematic Design was approved by the City Council on April 9, 2024. Additional funding will be needed for the construction phase of these projects.

Central Park Access & Parking Improvements

Phase I of this project includes installation of the new entrance and related accessibility, landscaping, and safety improvements that will enhance safe access/egress for pedestrians, bicyclists and vehicles to the park from Kiely Boulevard at Kaiser (currently a signalized intersection). Improvements that provide accessible ADA pick-up and drop-off zones, as well as parking spaces will support a diversity of special needs and will address service needs of the entire community. Phase II of the project includes resurfacing and repair of the Pavilion parking lot at the southwestern corner of Central Park and pathways, as well as other improvements to meet ADA requirements. The Pavilion parking lot is a major entry point; however, the parking lot surface and connecting paths are deteriorating. The project is currently in design and anticipated to be completed by the end of FY 2023/24. Construction of the project is anticipated to begin in FY 2024/25.

Sewer Utility

The capital projects in the Sewer Utility theme support the maintenance, rehabilitation, and repair of the City's sanitary sewer collection system which collects and conveys wastewater to the jointly owned San José-Santa Clara Regional Wastewater Facility (RWF) for treatment and disposal of approximately 13-14 million gallons of sanitary sewage per day. The Sewer Utility maintains sewer pump stations and collaborates with the Public Works Department in the operation and maintenance of the Storm pump stations.

Some of the major projects in the Sewer Utility theme are detailed below.

San José-Santa Clara Regional Wastewater Facility

This project funds the City of Santa Clara's share of the 30-year CIP at the San José-Santa Clara Regional Wastewater Facility (RWF). The City co-owns the RWF jointly with the City of San José. Santa Clara has input on the CIP expenditures and budget through staff level collaboration with San José and Council involvement with the Treatment Plant Advisory Committee (TPAC).

Sanitary Sewer Condition Assessment

This project funds the ongoing assessment of the City's sanitary sewer system via CCTV inspections. The assessment of the system is on a four-year cycle, and deficiencies are rated based on accepted industry ratings systems, namely the National Association of Sewer Service Companies (NASSCO) system. The most serious deficiencies are prioritized each year and are repaired under Sewer System Improvement CIP project.

Sanitary Sewer System Improvements

This project addresses high priority deficiencies identified through the condition assessments. In the first year of this CIP, this project funds the construction costs for lining a large sewer main under the Union Pacific Railroad tracks as well as costs for adjustments of sewer facilities in the public right-of-way required for public works projects.

Sanitary Sewer Capacity Improvements

This project funds the design and construction of sanitary sewer infrastructure based on capacity deficiencies that were identified in the 2016 Sanitary Sewer Master Plan Update. This project is intended to provide sanitary sewer system conveyance capacity and reliable infrastructure to meet current capacity needs and any future increased capacity needs caused by development, the deterioration of existing infrastructure, or any other factors. The need for capacity upgrades continues to be analyzed and will continue to be identified based on changing field conditions, updated hydraulic modeling, or additional study.

Solid Waste

The project in the Solid Waste category provides for monitoring, data collection, reporting, repairs and maintenance at the City's closed landfill. These efforts are performed as required by the Regional Water Quality

Control Board, Bay Area Air Quality Management District, CalRecycle, and Santa Clara County Department of Environmental Health.

Storm Drain

The projects in the Storm Drain category maintain and improve the storm drain infrastructure, including the pipe conveyance system, pump and lift stations, manholes, catch basins, outfalls, retention basins, trash capture devices, and drainage swales. The CIP also includes work related to compliance with the Municipal Regional Stormwater National Pollutant Discharge Elimination System Permit and management of stormwater runoff and collection.

Major projects in the Storm Drain theme are detailed below.

Anna Drive Neighborhood Flood Protection Project

The Anna Drive Neighborhood Flood Protection Project is identified as one of the high priority projects in the City's Storm Drain Master Plan, and it consists of upsizing approximately 4,000 linear feet of storm drain pipelines ranging in diameters from 12-inch to 48-inch on Anna Drive between San Tomas Aquino Creek and McCormick Drive. The Anna Drive Neighborhood Flood Protection Project was allocated Federal Community Project Funding in the amount of $3,000,000 and is budgeted in FY 2023/24.

Storm Drain Pump Station RTU Upgrade

The City Storm Drain Pump Stations utilize a RTU (Remote Terminal Unit) that communicates through radio frequency to the SCADA (supervisory control and data acquisition) application. This is an essential component of the pump stations and provides staff with critical information such as pump conditions, run times, and alarms status. The current RTUs are outdated and are soon to be no longer supported by the manufacturer. Updating the RTUs provides greater bandwidth capacity to communicate through fiber optic lines with radio frequency backup. The increased bandwidth allows for increased flexibility in the City's ability to monitor and control operations at the Storm Drain Pump stations.

SDPS Motor and Control Maintenance, Repair, and Replacement

This project funds the maintenance, replacement, and repair of pumps, motors, controls, telemetry, valves, instrumentation, and related equipment for the City's 21 storm drain pump stations (SDPS).

Green Stormwater Infrastructure Design and Construction

The Municipal Regional Stormwater NPDES Permit issued by the State requires the City to install green stormwater infrastructure (GSI) that will treat five acres of stormwater runoff by June 30, 2027. The first phase of the project is funded in FY 2024/25 and includes feasibility studies and development of plans and specifications for four project locations. Potential GSI treatment locations include Hope Drive, Lincoln Street from El Camino Real to Warburton Avenue, and two other sites to be identified during the design phase. In FY 2025/26 staff will seek grant funding to offset construction costs. Funding is expected to be needed in Year 3 (FY 2026/27) and Year 4 (FY 2027/28) for construction costs of the project designed in Year 1; those costs are currently unfunded.

Technology and Equipment

The capital projects in the Technology and Equipment category serve to increase efficiency, security, and functionality throughout the City. It should be noted that, effective FY 2025/26, several Fire and IT Department projects are planned to be shifted to the respective operating budgets.

Some of the major projects in the Technology and Equipment program are detailed below.

Fire Protective Equipment Replacement and Fire Defibrillator Replacement

The Fire Department requires personal protective equipment and gear for its firefighters. This project provides funding for the regular replacement of this type of equipment and gear once it reaches the end of its useful life. The Department conducts an annual review of the equipment and gear in its inventory to determine any critical replacements needed. Funding is also allocated to replace defibrillators used by paramedics on Advanced Life Support (ALS) incidents. The funding recommended in FY 2024/25 will be the last year these two replacement projects will be funded in the CIP budget. Effective FY 2025/26, these project budgets will be reflected in the Fire Department's General Fund operating budget.

Police Vehicle Mobile Data Computer (MDC) Replacement

This project replaces the MDCs that have reached their useful life to ensure the effective operation of the Police Department's MDCs and avoid higher costs for support and maintenance of items with no warranty. This will replace 67 MDCs and provide funding for necessary accessories including modems, docking stations, and antennae.

Cyber Security Risk Mitigation

This project enhances the City's Cyber Security program, designed to protect the City's networks, computers, programs and sensitive data from attack, damage, or unauthorized access. The IT Department has identified a list of security projects and improvements over the next three years and have a proposed information security roadmap. The proposed funding in FY 2024/25 will help implement key projects from the roadmap. Effective FY 2025/26, this project budget will be reflected in the IT Department's operating budget.

Financial and Human Resources Management System (FHRMS) Update Project

This project upgrades financial and human resources (HR)/payroll business applications to maintain vendor support for software and hardware in addition to modernizing business processes to improve efficiency and align with current compliance requirements and best practices. An upgrade to the PeopleSoft application is planned to bring the application, database, and operating system up to date and implement enhanced security and business continuity features. For HR/payroll, this includes enhancing employee self-service, benefits enrollment and Fair Labor Standards Act (FLSA) management. For Financials, this includes implementing a modern fixed asset system and enhancing accounts receivable and accounts payable processes.

City Hall Data Center HVAC Remediation

The City Hall data center, which supports the City's mission critical systems and computing needs, has an HVAC system that is over 13 years old. This project addresses current issues with the HVAC system by funding the purchase of necessary equipment (e.g., emergency cooling units, spare compressor, and critical components) and improvements to the building (e.g., overhead vents to the outside wall and addition of a non-load bearing wall to shorten the data center footprint that requires cooling). This project will strengthen the system and add redundancy to help ensure that the data center remains operational if there is a failure within one of the HVAC units.

Transportation

The projects in the Transportation theme design, construct, and maintain local transportation facilities. Transportation facilities include public streets, sidewalks, curb/gutters, handicap ramps, bicycle facilities, street intersections, crosswalks, traffic operations devices, traffic signals and equipment, traffic and street signage and pavement markings, and landscaped areas.

Some of the major projects in the Transportation program are detailed below.

Annual Street Maintenance and Rehabilitation Program

The City has an ongoing allocation for the maintenance and repair of City streets. The City uses the Pavement Management System (PMS) to determine which streets are in critical need of repair or maintenance. The repairs include placing surface seals, replacement of curbs and gutters, as well as installation of roadway striping. This project is partially funded throughout the five-year CIP. The City's current (Pavement Conditions Index) PCI is 76 as of March 2024. Without full funding, the PCI is expected to decrease over the next five years.

Bikeway Planning Studies

The City is studying options for implementing new or enhanced bikeway facilities along multiple corridors in Santa Clara. The new bikeway facilities are based on recommendations from the City of Santa Clara Bicycle Plan Update 2018. Studies for the following four corridors began in January 2023 and are expected to be completed by the end of 2024:

- De La Cruz Boulevard (Central Expressway to Lafayette Street) and Coleman Avenue (De La Cruz Boulevard to Brokaw Road)
- Martin Avenue (Lafayette Street to De La Cruz Boulevard) and Walsh Avenue (Bowers Avenue to Lafayette Street)
- Monroe Street (Lawrence Expressway to San Tomas Expressway)
- Benton Street (Dunford Way to Lincoln Street)

Santa Clara Vision Zero

With the support of Federal grant funds, the City will develop a Santa Clara Vision Zero Plan through a robust community engagement process and comprehensive citywide safety analysis to identify the highest types, locations, severity, and demographics of collisions occurring within the City. The Plan will develop a collision

countermeasure toolbox, which will include programmatic measures and roadway design features that address traffic safety issues. Additionally, a list of potential traffic improvements will be developed and prioritized. This project is funded in FY 2023/24.

Uncontrolled Crosswalks Improvements Project

This project will enhance some of the approximately 200 uncontrolled crosswalks in Santa Clara. The project will assess existing crosswalks that do not contain traffic signal, beacon, or stop controls for vehicles to determine if improvements are needed. This project is partially funded.

Water and Recycled Water Utilities

The capital projects in the Water and Recycled Water Utilities theme support the design, construction, distribution, metering, quality monitoring and system maintenance for both potable and recycled water. The Water Utility operates and maintains approximately 27,000 service connection points, 335 miles of distribution mains, seven storage tanks, and 26 groundwater wells. The recycled water system distributes highly treated wastewater for non-potable uses. Currently, there are over 280 service connections and 33 miles of distribution pipelines.

Some of the major projects in the Water Utility are detailed below.

Supervisory Control and Data Acquisition (SCADA) Improvements

This project funds improvements and upgrades to the existing Supervisory Control and Data Acquisition (SCADA) system and funds any needed replacements to system hardware or software. Once this system is fully upgraded, it will allow for the real time collection of data regarding the operation of the water, sewer, and storm systems, including alarms to warn of dangerous, or soon to be dangerous conditions, and the ability to control the operation of certain assets remotely. The project is also funding the deployment to a new fiber backbone during the five-year CIP.

New and Replacement Wells

This project funds the study of the feasibility of two new replacement groundwater wells for the City, as well as the associated design, engineering, and construction management services. The aim is to replace groundwater wells that are no longer serviceable and construct new wells to maintain the adequacy of water supply and the diversity of the City's water portfolio into the future.

Distribution System Replacement/Restoration

The Water & Sewer Utilities Department aims to rehabilitate or replace an average of 10,000 linear feet (LF) of water utility mains in the City each year. In addition, this project funds the construction, replacement, rehabilitation or relocation of other water related appurtenances, such as backflow preventers, hydrants, meters that are not funded by developer contributions. By analyzing the frequency and location of water main breaks and taking into account information about the age of water infrastructure, replacements can be targeted to the infrastructure in the worst condition.

Recycled Water System Mains and Services

This project funds the installation/upgrade/extension of recycled water services and mains for incoming developments as financially and practically feasible. Recycled water supports the broadening of the City's water portfolio and offsets the public's reliance on potable water for non-portable uses (such as irrigation, industrial processing, cooling towers, and toilet flushing), and supports the City's overall sustainability strategy. Currently, there are over 300 service connections and 33 miles of distribution pipelines.

Capital Program Accomplishments

The City continues to deliver a wide variety of capital improvements with the existing funding allocated to capital projects. Recent accomplishments are summarized below.

- Fairway Glen neighborhood park has two tennis courts, an open play area, a playground, picnic tables, and various other park amenities but lacked a restroom. The much-needed new restroom facility was completed in March of 2024, expanding accessibility in the popular park.

- The Montague Park Rehabilitation project consists of a new play area providing age-appropriate play structures for ages 2-5 and 6-12, group picnic areas, fitness areas, a half-size basketball court, walkways and hardscape areas, preservation of existing meadows and trees, site furnishings, landscaping, and irrigation system. The project also renovated the existing community building to add a restroom, kitchen, and storage facility.

- Groundbreaking for the Magical Bridge Playground at Central Park occurred in May of 2023 and the park is slated to open to the public in the summer of 2024. The playground features innovative and all-inclusive play areas that encourage playground visitors to explore and experience the different sections of play activities. The Magical Bridge Playground was made possible by a partnership with the Magical Bridge Foundation, grants, donations, developer contributions and General Fund - Capital Project Reserves.

- Construction for Phase I of the Stationary Standby Generators has been substantially completed to replace nine emergency standby generators.
- Construction for Phase II of the Stationary Standby Generators has begun to replace four emergency standby generators.
- Design for Phase III of the Stationary Standby Generators has begun to replace four emergency standby generators.
- In December 2023, the City Council certified the Environmental Impact Report and adopted the Downtown Precise Plan and Form Based Zoning Code to implement the community's vision and objectives for a vibrant, pedestrian-oriented destination Downtown with a mix of residential, office, and civic uses.

- The public spaces in the Convention Center have been enhanced with the completed purchase of interior furniture and the addition of outdoor patio furniture for the second-floor terrace. Supplemented with the use of Levy's additional investment funds, the interior has been elevated to provide more food offerings with its autonomous food machines, a sustainable garden, and updates to the Vintage Valley market
- Staff has been working with a consultant to build out a website on how developers and property owners submit their Transportation Demand Management (TDM) plans. Staff and the consultants have been collecting TDM plans that will go into this database. The website is scheduled to be launched in late summer/fall 2024.
- Received Federal Community Project Funding (CPF) award of $3 million for the Anna Drive Neighborhood Flood Protection Project and began the design phase.
- Completed construction of the Laurelwood Pump Station Rehabilitation project.
- Completed the design phase of the Storm Drain Slide Gate Rehabilitation Project and began construction.
- Successfully maintained all 21 storm drain pump and lift stations to manage stormwater runoff.
- Installed numerous trash capture devices to reduce trash loads entering waterways to comply with requirements of the Municipal Regional Stormwater National Pollutant Discharge Elimination Permit.
- The Human Resources Department rolled out 2023 Benefits Open Enrollment using Laserfiche forms to all employees, building on and refining the process created in 2022.
- Progress was made in several areas of the Enterprise GIS program with continued focus on integrations with citywide applications (e.g., street tree inventory mapping, Parks and Recreation facilities, sewer system GIS digital model).

- On November 20, 2023, the City of Santa Clara and Silicon Valley Power, in partnership with the City of Cupertino and the State of California, launched a new public on-demand rideshare service in the southern half of Santa Clara called Silicon Valley (SV) Hopper.
- Completed preventative maintenance and rehabilitation for approximately 42 lane miles of street pavement in 2022 and 2023.
- Received American Public Works Association (APWA) Award for Project of the Year for Serra Tanks Rehabilitation.
- Allocation of recycled water resources increased from South Bay Water Recycling (SBWR) to support ongoing sustainability strategy
- Completed 167,000 linear feet of CCTV inspection of sewer infrastructure and over 507,000 linear feet of flushing/jetting.
- Department of Public Works completed construction of repairs to approximately 12,000 linear feet of sanitary sewer main.

Unfunded Projects and Priorities

The funding available to support capital projects is not sufficient to meet the infrastructure needs in many areas. The chart below identifies unfunded projects of approximately $626.2 million that were itemized as part of this CIP process. Of this amount, $623.7 million would rely on funding from the General Fund Capital Projects Reserve.

Table 4: Unfunded CIP Projects by Theme

Theme	Unfunded Projects
Administrative Facilities	$202.6 M
Community Facilities	211.6 M
Convention Center	15.8 M
Parks and Trails	117.6 M
Storm Drain	45.0 M
Technology and Equipment	1.2 M
Transportation	32.4 M
Total Unfunded Projects	**$626.2 M**

A listing of the unfunded projects by theme is included in the *Budget Summary* section of this document. This includes several fire stations; parks, outdoor spaces and trails; community parks and library facilities; the International Swim Center; streets and roads pavement; traffic safety and accessibility; and storm sewer system infrastructure.

The unfunded projects identified in this report represent only a portion of the unmet/deferred infrastructure needs in the City, with many significant needs spread across the capital theme areas.

- Storm Drain Master Plan - $290 million (in 2018 dollars) and the Storm Drain Pump Station Evaluation identified $3 million (2018 dollars) annually for pump station repair, maintenance and upgrades
- Santa Clara Bicycle Plan Update 2018 - $39.3 million (in 2018 dollars)
- Santa Clara Pedestrian Master Plan - $194.0 million (in 2019 dollars)
- Americans with Disabilities Act Self-Evaluation and Transition Plan (Draft) - $758.5 million (in 2024 dollars)
- Public buildings (e.g., new City Hall, existing City Hall, historic buildings, corporation yard)

Potential Funding Sources

The City has historically relied on annual General Fund savings allocated to the Capital Projects Reserve to support various capital improvements not supported by dedicated funding sources (e.g., utility infrastructure funds, dedicated transportation and parks funds). The Capital Projects Reserve does not provide consistent funding nor is it sufficient to address the significant unfunded/unmet capital infrastructure needs.

Additional capital revenue sources are needed to start meeting these needs. As directed by the City Council, staff has been researching a potential bond measure to address critical capital project needs. Because General Obligation Bonds require voter approval, efforts to inform residents about these unmet capital needs and obtain their feedback are critical to gauge community priorities. These efforts are ongoing and designed to allow a robust community engagement process.

In addition to the infusion of one-time funds to address the backlog of needs, an ongoing funding mechanism is necessary to ensure the capital infrastructure remains in good condition. This may include a parcel tax measure, and/or other dedicated funding (e.g., allocate an increase to the documentary transfer tax to fund City infrastructure).

Operating Budget Impacts of Capital Projects

The table below summarizes the additional annual resources required to operate and maintain new facilities coming on-line during the out years of the CIP. The FY 2024/25 Budget includes operating and maintenance funds for facilities.

Table 5: Operating Budget Impacts by Theme

Theme	2024/25	2025/26	2026/27	2027/28	2028/29
Parks and Trails	$33,200	$33,866	$34,542	$35,233	$35,938
Technology and Equipment	0	50,000	56,000	57,020	58,060
Transportation	1,500	41,165	42,753	44,413	46,145
Total Operating Budget Impacts	**$34,700**	**$125,031**	**$133,295**	**$136,666**	**$140,143**

In addition, for certain parks projects, the City requires funding for construction, operation and maintenance for a minimum of 40 years from developer-dedicated parkland or creation of a special district.

OPERATING BUDGET OVERVIEW

Over the past few years, there have been significant financial challenges that necessitated General Fund budget balancing actions starting in FY 2020/21 and continued over the past several years. A combination of strategies has been used to address the budget deficits, including the use of one-time reserves and federal stimulus funds, new revenues, and expenditure reductions. This multi-pronged approach has balanced the competing goals of aligning ongoing revenues and expenditures and minimizing the service delivery impacts to the community. It has also allowed time for General Fund revenues to recover post pandemic.

While the General Fund position has improved, budget shortfalls are projected in upcoming years as discussed below. Budget actions will be brought forward in those years as necessary to balance the budget based on updated projections in the General Fund Forecast. In FY 2024/25, a small General Fund shortfall of $0.9 million is projected and is proposed to be addressed by the use of $0.4 million from the General Fund Budget Balancing Reserve established for this purpose and $0.5 million from the Budget Stabilization Reserve.

Ten-Year Financial Forecast and Economic Outlook

The Ten-Year General Fund Financial Forecast (Forecast) provides policy makers and the public an updated assessment of the City's fiscal health and serves as a strategic planning tool to assist the City Council, staff, and the public with decision-making as they work to adopt the budget and consider long-term financial strategies for the City. The Forecast also identifies known risk factors and vulnerabilities, and it provides a foundation for evaluating priorities and understanding trade-offs moving forward.

The Forecast, which is included in the *Ten-Year General Fund Financial Forecast* section of the document, compares anticipated ongoing General Fund revenues with base expenditures, which include the projected costs of providing the current level of service. Individual projections of revenues and expenditures are developed based on trend analyses, input from available economic reports, consultant recommendations, departments, updated salary and benefit information, and non-personnel costs. The most current information available is incorporated into the Forecast.

As shown in the table below, this Forecast shows a General Fund shortfall of $0.9 million in FY 2024/25 and small to moderate shortfalls in the remaining years of the Forecast. The projected shortfall of $0.9 million is equivalent to 0.3% of forecasted expenditures, while the shortfalls in the out years ranging from $6.0 million to $19.3 equate to 1.9% to 5.0% of expenditures annually.

Table 6: FY 2025-2035 General Fund Ten-Year Financial Forecast $ in millions											
	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
Projected Revenues	$297.4	$309.9	$321.6	$333.8	$346.6	$360.2	$373.9	$388.4	$403.2	$418.8	$434.9
Projected Expenditures	$298.3	$315.9	$333.5	$348.5	$364.9	$378.3	$393.2	$404.0	$418.6	$432.5	$448.9
Cumulative (Shortfall)/ Surplus	($0.9)	($6.0)	($11.9)	($14.7)	($18.3)	($18.1)	($19.3)	($15.6)	($15.4)	($13.7)	($14.0)
% of Expenses	(0.3%)	(1.9%)	(3.6%)	(4.2%)	(5.0%)	(4.8%)	(4.9%)	(3.9%)	(3.7%)	(3.2%)	(3.1%)

The Forecast does not include the following:

- One-time funding sources and one-time expenditure needs;
- The cost to address unmet/deferred capital infrastructure needs;
- Potential additional revenue from Stadium (performance rent/excess revenue) and Related (future project phases);
- Revenue and staffing impacts of development projects; and
- Additional contributions to Reserves (Budget Stabilization Reserve, Capital Projects Reserve, Pension Reserve).

Historically, the City has funded many of capital infrastructure and equipment needs with one-time funds on a pay-as-you-go basis. The use of one-time funds as the funding mechanism for capital improvements and various equipment that rely on the General Fund creates challenges. The lack of sufficient one-time funding has resulted in a backlog of unmet/deferred infrastructure needs. Staff will continue to evaluate potential options to create capacity to address those funding needs.

In addition to the elements described above that are not factored into the Forecast, the City has identified various risk factors that could have a potential impact on the Forecast. These include:

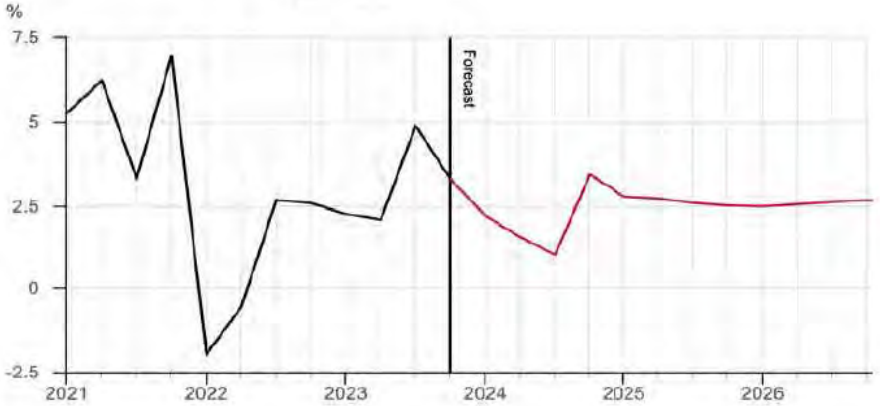
- Economic slowdown/recession;
- State/federal legislative changes and legal challenges;
- Labor costs outside the budget assumptions;
- CalPERS actuarial changes or reform actions; and
- Unanticipated critical capital/infrastructure needs.

Economic Outlook

While there are varying forecasts, economic growth continues but is expected to be constrained in 2024. The March 2024 UCLA Anderson Forecast assumes no recession but does expect slower growth in 2024 as a result of the impact of higher interest rates on consumption, housing and business investment. The UCLA Forecast

also identified risks to the Forecast, including the potential shutdown of the government, the impact of geopolitical events, and the impact of the election of national economic policies.[1]

Quarterly Real GDP Growth, Seasonally Adjusted Annual Rates



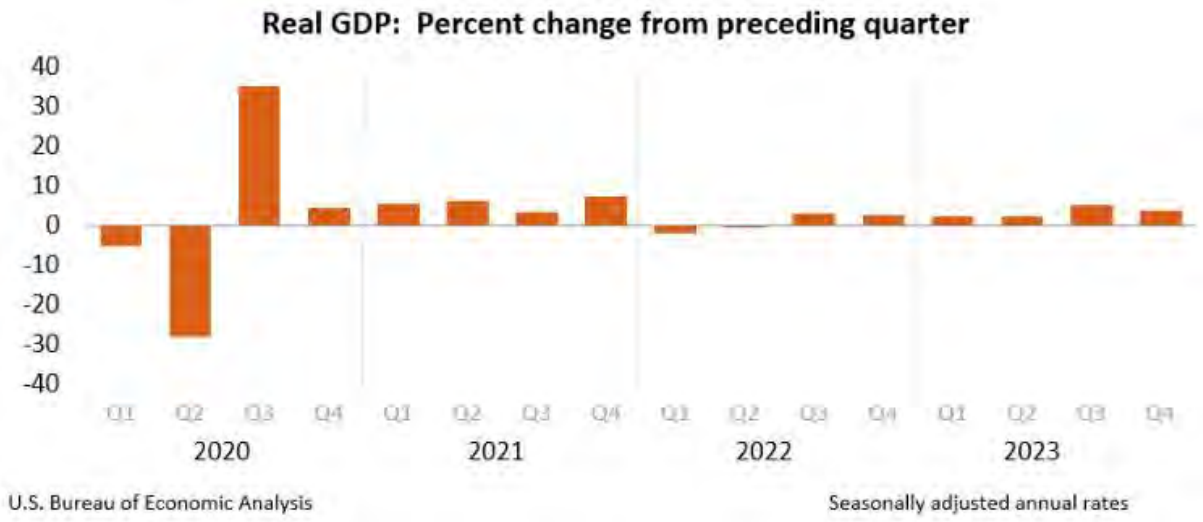
Source: UCLA Anderson Forecast and U.S. Bureau of Economic Analysis

The Conference Board Economic Forecast for the US Economy also no longer forecasts a recession for 2024 but does expect consumer spending growth to cool and for the overall GDP growth to slow to under 1% over the second and third quarters of 2024. After that point, inflation and interest rates are expected to normalize and annualize GDP growth is projected at near 2% in 2025.[2]

In the fourth quarter 2024 second estimate, the Gross Domestic Product (GDP) increased at an annual rate of 3.4%, following a GDP increase of 4.9% in the third quarter. Real GDP increased 2.5% in 2023 compared with a 1.9% increase in 2022. In 2023, the GDP increase primarily reflected increases in consumer spending, nonresidential fixed investment, state and local government spending, exports, and federal government spending that were partially offset by decreases in residential fixed investments and private inventory investment.[3]

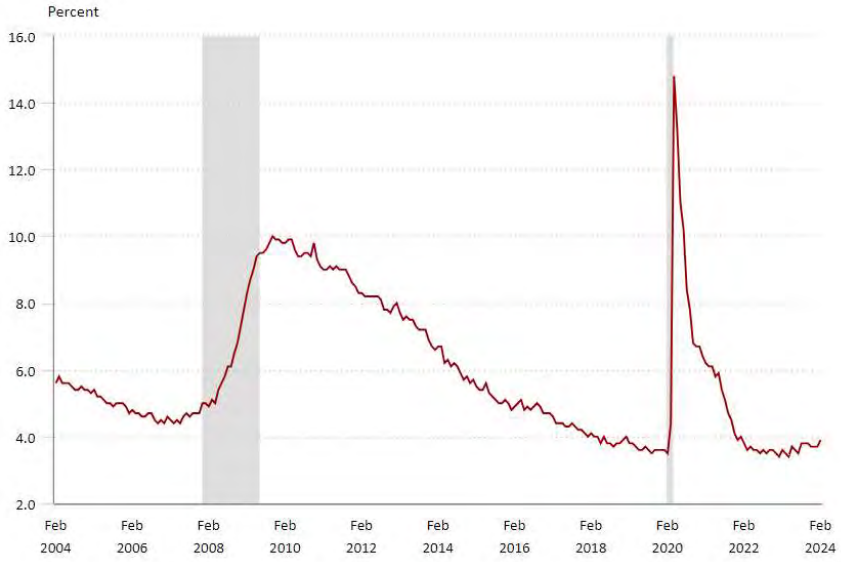
---

[1] UCLA Anderson Forecast, March 2024, The U.S. Economic Outlook and the 2024 Consumer Sentiment Consumption Disconnect
[2] https:///www.conference-board.org/research/us-forecast, The Conference Board Economic Forecast for the US Economy, Updated March 15, 2024
[3] www.bea.gov/news/2024/gross-domestic-product-fourth-quarter-and-year-2023-third-estimate-gdp-industry-and



Employment data has remained positive with low unemployment rates. On a national level, the unemployment rate was 3.9% in February 2024, which is slightly above the 3.6% in February 2023.

U.S. Civilian Unemployment Rate, seasonally adjusted



Note: shaded area represents recession, as determined by the National Bureau of Economic Research
Source: U.S. Bureau of Labor Statistics

The unemployment rates at the state and local level also remain relatively low, with this region below the state but slightly above the nation.

Unemployment Rate (Not Seasonally Adjusted)				
	Dec 2020	Dec 2021	Dec 2022	Dec 2023
Nation	6.5%	3.7%	3.3%	3.5%
California	8.8%	5.0%	4.1%	5.1%
San José-Sunnyvale-Santa Clara Metropolitan Statistical Area	6.2%	2.9%	2.4%	4.1%
Source: California Employment Development Department, U.S. Bureau of Labor Statistics				

Property values in Santa Clara remain high but declined slightly in 2023. In 2023, the median price of a single-family home totaled $1.7 million, which was down from the 2022 level of $1.8 million as shown in the Single-Family Residential Home Sales chart. The number of closed sales, however, has dropped significantly from 515 in 2022 to 380 in 2023. This is the lowest number of closed sales over the last ten-years.

Data Source: Santa Clara County Association of Realtors

There are significant development projects underway in Santa Clara that will bring new revenues as well as new costs. The financial impacts of these developments have not been factored into this forecast given the uncertainty regarding the timing. However, it is anticipated that this additional development activity will have a positive impact on the forecast.

Amendments to the FY 2024/25 Adopted Operating Budget

The City Council approved the FY 2023/24 and 2024/25 Biennial Operating Budget in June 2023. While this year's budget is focused on the capital budget, amendments to the FY 2024/25 Adopted Operating Budget are necessary to reflect the updated revenue estimates and to account for updated labor and non-personnel costs in the General Fund and other funds. There are limited service enhancements that are recommended for funding from savings in FY 2023/24, including:

- Police Parks Patrol: adds reserve officer funding of $230,000 for parks patrols on weekdays from 3 p.m. to 11 p.m., Saturdays from 7 a.m. to 8 p.m., and Sundays from 11 a.m. to 7 p.m.
- Library Hours: adds funding of $91,640 to add Sunday library hours at the Central Park Library.
- Senior Trips: restores the Senior Trips program that was defunded during the pandemic. Funding is proposed for approximately 10 local trips annually that would be partially offset by revenue. The net cost is estimated at $13,100.

The 2024/25 Proposed Budget also reflects an increase of 9.0 positions from the 2023/24 Adopted Budget. This includes the following: the addition of 4.0 development-related positions approved in FY 2024/25 as part of the FY 2023/24 and FY 2024/25 Adopted Operating Budget; the unfreezing of 1.0 Assistant City Manager position approved in FY 2023/24; the addition of 1.0 stadium-reimbursed Management Analyst position in the City Manager's Office approved as part of the FY 2024/25 Stadium Authority Budget; the recommended unfreezing of 1.0 Assistant City Attorney position, partially offset by a reduction in consultant services, to ensure sufficient in-house legal expertise; the recommended addition of 1.0 Accountant in the Finance Department to provide needed internal controls; and the addition of 1.0 Senior Information Technology Services Manager in the Information Technology Department to provide necessary resources to advance many of the technology-related projects city-wide. These positions are detailed in the *Budgeted Positions* section of this document.

The detailed amendments to the FY 2024/25 Operating Budget by fund can be found in the ***Appendices*** section of this document.

Council Priorities

There are other City Council priorities that have not been funded. On March 25, 2024 and April 3, 2024, the City Council held two City Council Priority Setting Sessions where needs and priorities were identified. Staff is developing the prioritized list that will be presented separately. There is existing funding of $250,000 to support these efforts.

Stadium Authority

The Stadium Authority exists as a public body, separate and distinct from the City, and is established to provide for development and operation of Levi's Stadium. It is structured so that the City will not be liable for debts or obligations of the Stadium Authority. The Stadium Authority's stand-alone Fiscal Year 2024/25 Operating, Debt and Capital Budget was adopted by the Stadium Authority Board on March 12, 2024 and can be found at https://www.santaclaraca.gov/our-city/santa-clara-stadium-authority/financial-reports#Stadium-Budget. This budget reflects the revenues and expenditures related to the support of the Stadium. In the City budget, City

expenditures related to the Stadium Authority are budgeted in the General Fund, under Non-Departmental, and are reimbursed by the Stadium Authority.

SUMMARY

The City of Santa Clara takes pride in providing excellent services to the community and will continue to work to address the current budget challenges. This budget presents a spending plan for capital improvements with the funding available and also adjusts the FY 2024/25 Operating Budget.

The Proposed Fiscal Year 2024/25 and 2025/26 Biennial Capital Budget is consistent with the City's mission and appropriates the resources to address the highest priority capital infrastructure needs. There remains, however, significant unfunded capital infrastructure needs for which there are no funding sources. This is an ongoing challenge and additional revenue sources will be needed in the future to address those needs.

The overall FY 2024/25 General Fund balancing strategy adopted as part of the FY 2023/24 and FY 2024/25 Biennial Operating Budget remains in place. Based on the latest revenue and expenditure projections for FY 2024/25, the use of $0.4 million from the Budget Balancing Reserve and $0.5 million from the Budget Stabilization Reserve is necessary to bring the General Fund into balance. Based on the latest Ten-Year General Fund Forecast, shortfalls are expected to be addressed in the next Biennial Operating Budget and a combination of revenue solutions, expenditure reductions and use of reserves is again expected to be used. The Forecast will be refined next year and will inform the actions necessary.

City departments worked together to prepare this Proposed Budget for consideration by the City Council and the community. The hard work and dedication of City staff are greatly appreciated through this current process and will be critical as we continue to address the City's budget challenges.

In closing, I want to thank the City Council for our continued strong partnership in supporting vital City services while also ensuring the fiscal health of the City. It is through this strong partnership that we have already overcome significant budget deficits and continued to provide a wide range of public services that our community enjoys.

Respectfully submitted,

Jovan Grogan
City Manager

Kenn Lee
Director of Finance

This page is intentionally left blank.

SANTA CLARA AT A GLANCE

The City of Santa Clara (City) has always reflected the progressive, bellwether nature of California. It is one of the oldest cities in the state, an agricultural powerhouse in the 1800s, and the birthplace of many of the technology innovations that created Silicon Valley in the 1900s. Today, it maintains its leading-edge status as a community that is nationally recognized for its livability and a city that has a sustainable, bright future powered by the private investment of billions of dollars in new development and growth opportunities.

History

Santa Clara was incorporated in 1852 as a Charter City with a Council/Manager form of government although it existed as a community for hundreds of years prior to that as a village for the Ohlone and their ancestors. European explorers came to the area in the mid-1700s and settled it as a military and religious outpost. It is called the "Mission City" in reference to the Mission Santa Clara de Asis, which opened in 1777 as one of 21 Spanish missions established by Franciscan padres along El Camino Real in California.

Size

Santa Clara encompasses 18.28 square miles in the heart of Northern California's Santa Clara County, also known as Silicon Valley, in recognition of the region's leadership in technology innovations that changed the way the world lives, works, learns and plays. It is part of the burgeoning South Bay metropolitan area that includes the City of San José, the 10th largest city in the U.S., and the wider nine-county San Francisco Bay Area that is the fastest growing region in the state.

Population[1]

The 2023 population of the City of Santa Clara is estimated at 132,476 and is one of the most diverse in the nation with about 45% of residents born outside the U.S. The City's residents are highly skilled and educated, with approximately 65% of adults holding a bachelor's degree or higher. The median age is 34 years and the median household income is reported at $165,352.

Business[1]

Businesses in City of Santa Clara range from entrepreneurial start-ups, to longstanding family owned firms, to the international headquarters of Fortune 500 corporations. Millions of square feet of new office and retail projects are under development or in planning stages, greatly expanding the City's capacity to accommodate businesses that want to start, relocate or expand in a high energy, dynamic environment. Some of the largest employers within the City include Advanced Micro Devices Inc., Applied Materials Inc., California's Great America, Intel Corporation, Nvidia Corp, and ServiceNow Inc.

City Services

Santa Clara is a full-service city with its own police and fire departments and electric, water and sewer utilities. Other core services include libraries, parks, award winning services and recreational programs for seniors and youth, neighborhood beautification, free citywide outdoor Wi-Fi, special events and support of history and art museums. The City also provides development and planning services, housing programs, and maintenance of the City's transportation infrastructure.

Housing[1]

There are approximately 49,959 households in the City and housing stock continues to expand through new transit-oriented developments that offer lifestyle alternatives to the City's traditional single-family neighborhoods and carefully preserved historic homes. The City is in a metropolitan area that is one of the highest priced housing markets in America. As of March 2024, the median price of a single-family home was $1,950,000, and the average rent for a one-bedroom apartment was $3,299. Santa Clara has invested millions of dollars in affordable housing projects that provide 2,070 rental units for seniors, families, homeless and disabled residents.

Transportation

In addition to approximately 590 lane miles of City-owned roadways, Santa Clara is crisscrossed by State Highway 101 and El Camino Real (Highway 82) and two regional County of Santa Clara expressways. Public transit services in the City include Santa Clara Valley Transportation Authority buses and light rail, Caltrain, Altamont Corridor Express (ACE), Capitol Corridor, and Amtrak. A future extension of BART into the South Bay is underway and will terminate in Santa Clara, and the Norman Y. Mineta San José International Airport borders the City. In late 2023, Santa Clara partnered with the City of Cupertino and launched a multi-year public on-demand electric vehicle rideshare service, also known as Silicon Valley Hopper for southern Santa Clara. Santa Clara has also placed a priority on enhancing multi-modal transportations for residents and businesses by providing additional bicycle facilities throughout the City based on the Bicycle Master Plan, adopting a Pedestrian Masterplan, creating a Shared Mobility Permit Program (bicycle and scooter share), and is in the process of

completing a Creek Trail Network Expansion Masterplan for future expansion of trail facilities to complement the existing San Tomas Aquino Creek Trail.

Education[1]

Public schools serving residents of Santa Clara are under the authority of independent school districts. The City works closely with the school districts to provide quality educational opportunities for grades K-12 and students attending Mission College for a two-year degree or professional development. Santa Clara University, the oldest institution of higher learning in California, is in the historic Downtown Quad area of the City and enrolls 6,115 undergraduate students and 3,063 graduate students.

Infrastructure[1]

Each year, the City makes significant investments in maintaining, expanding, and improving civic infrastructure for the benefit of residents and businesses. The City has the lowest combined water, sewer, and electric rates in the nine Bay Area counties. The City-owned electric utility, Silicon Valley Power (SVP), is recognized as a Smart Energy Provider from the American Public Power Association for demonstrating a commitment to and proficiency in energy efficiency, distributed generation and environmental initiatives that support the goal of providing safe, reliable, low-cost and sustainable electric service. Over the past few years, the City's water storage and delivery system has been upgraded and it is one of the most successful purveyors of recycled water with 33 miles of recycled water pipelines within Santa Clara's city limits and about one billion gallons each year. The City is a partner in the San José-Santa Clara Regional Wastewater Facility and is investing approximately $106.5 million over the next 10 years to update the aging facility and expand capacity. The Water & Sewer Utilities is a past recipient of the California Municipal Utilities Association (CMUA) Resource Efficiency Award for its recycled water program – retrofits for developments. In 2021, the Water & Sewer Utilities system received the Santa Clara Valley Section of the Clean Water Environment Association's Sewer Collection System of the Year-Medium Size.

Economic Development

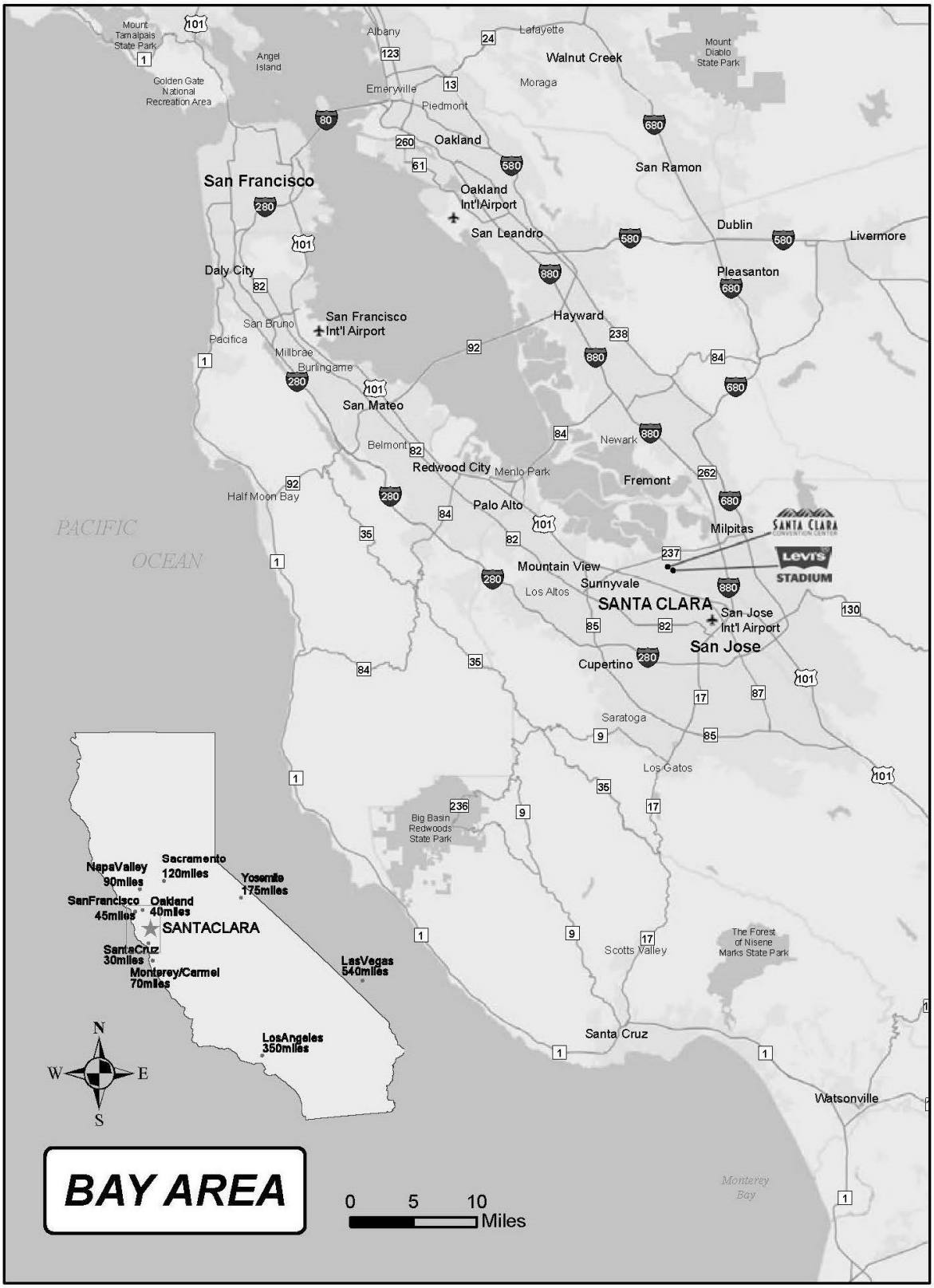
The City of Santa Clara welcomes business, and that strategic attitude is paying off with billions of dollars in private investment currently under construction or in the pipeline. As projects come online, the City's economic base is broadened and diversified, ensuring greater fiscal stability in the future as well as increased revenues to the City's budget.

Development projects approved over the past fiscal year include several housing and mixed use projects, and a commercial project:

- 2655 The Alameda, which included a General Plan Amendment and Rezoning to allow for 39 apartments units with 1,500 square feet of ground floor commercial space;
- 3378-3386 El Camino Real received an Architectural Review permit to allow for 22 townhomes;
- 5185 Lafayette Street in the Tasman East Specific Plan area received an Architectural Review permit to allow for 198 multi-family units with 3,008 square feet of ground floor retail/flex space; and
- 3155 Stevens Creek received a Use Permit and Architectural Review to allow for the expansion of a Lincoln Dealership.

More information on new development projects can be found on the City's website https://www.santaclaraca.gov/business-development under the "Development Projects" link.

1 California Department of Finance Demographic Research Unit; January 2022 and January 2023 City Population Table
US Census QuickFacts, April 2024
Santa Clara County Association of Realtors Market Housing Statistics March 2024
Santa Clara University 2023-2024 Undergraduate Bulletin
Zumper Rent Prices –March 2024
Employment Development Department, Major Employers in California
Data USA Santa Clara


Mount Tamalpais State Park
Golden Gate National Recreation Area
Angel Island
Albany
Emeryville
Piedmont
Oakland
Oakland Int'l Airport
San Francisco
San Francisco Int'l Airport
Daly City
San Bruno
Pacifica
Millbrae
Burlingame
San Mateo
Belmont
Redwood City
Menlo Park
Half Moon Bay
Palo Alto
PACIFIC OCEAN
Mountain View
Los Altos
Sunnyvale
SANTA CLARA
San Jose Int'l Airport
San Jose
Cupertino
Saratoga
Los Gatos
Big Basin Redwoods State Park
Scotts Valley
The Forest of Nisene Marks State Park
Santa Cruz
Watsonville
Monterey Bay
Lafayette
Walnut Creek
Moraga
Mount Diablo State Park
San Ramon
Dublin
Livermore
Pleasanton
San Leandro
Hayward
Newark
Fremont
Milpitas
SANTA CLARA CONVENTION CENTER
LEVI'S STADIUM
NapaValley 90miles
Sacramento 120miles
Yosemite 175miles
SanFrancisco 45miles
Oakland 40miles
SANTACLARA
SantaCruz 30miles
Monterey/Carmel 70miles
LasVegas 540miles
LosAngeles 350miles
N
W
E
S
BAY AREA
0 5 10 Miles

Community Profile[1]

Geography

Persons per Square Mile

Santa Clara: 6,984
County: 1,500

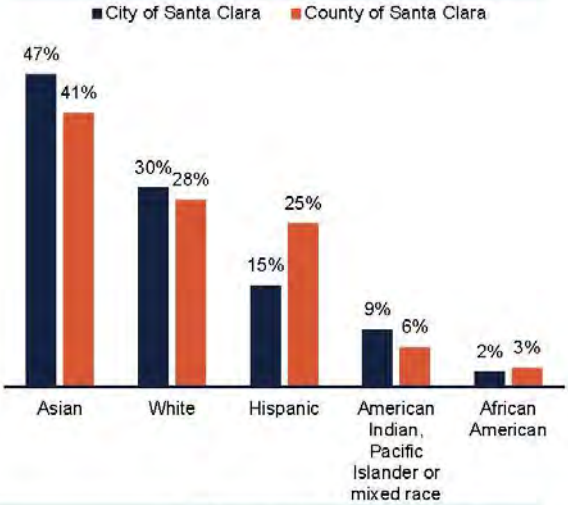
Land in Square Miles

Santa Clara: 18.28
County: 1,291

Population

Santa Clara	County
132,476	1,886,079

Diversity



Age

Santa Clara	County
Median Age 34 years	Median Age 37.5 years
Age 18-64: 71%	Age 18-64: 65%

Education

High School Graduate or Higher

Santa Clara	County
94%	89%

Bachelor's Degree or Higher

Santa Clara	County
65%	55%

Foreign Born

Santa Clara: 45%
County: 40%

Median Family Income

Santa Clara	County
$165,352	$153,792

Labor Market

Labor Force
Santa Clara: 74,000
County: 1,034,000

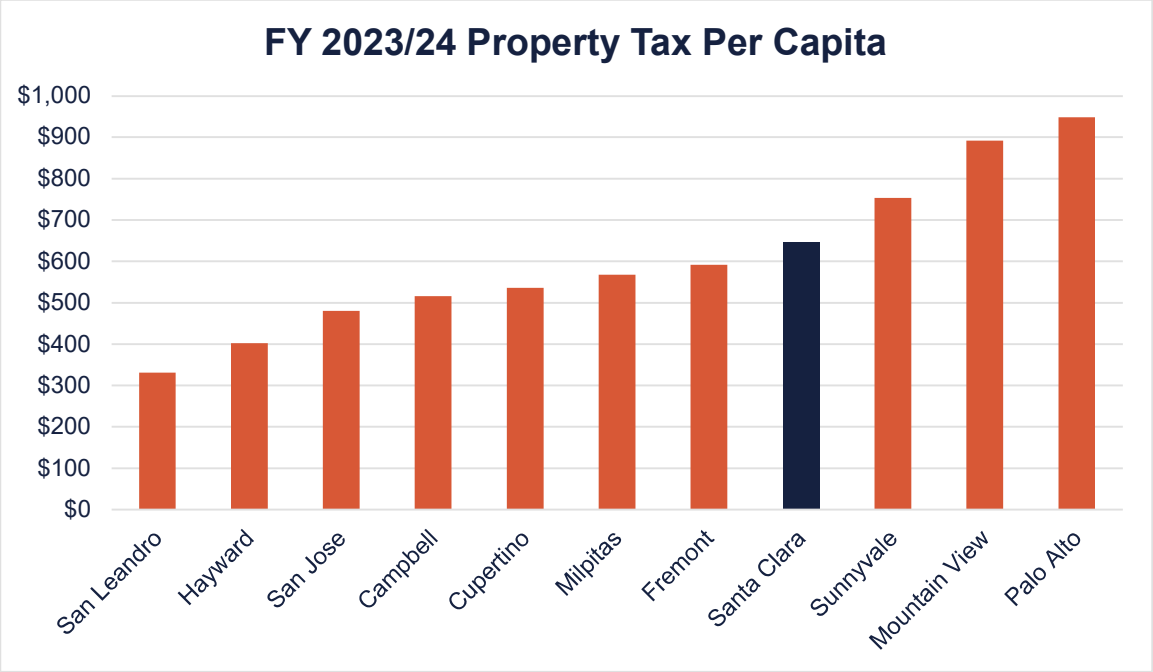
Unemployment Rate
Santa Clara: 2.1%
County: 4.3%

[1]*US Census QuickFacts April 2024; CA EDD – Labor Market Info as of February 2024; CA Dept. of Finance Demographic Research Unit; Data USA Santa Clara*

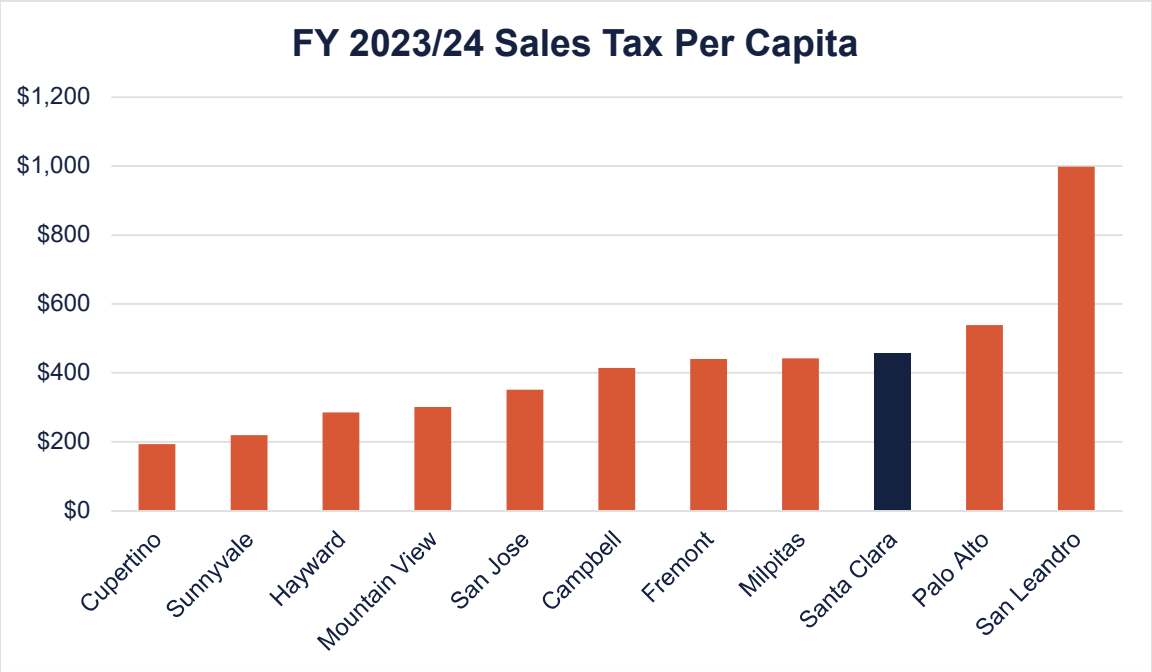
SANTA CLARA COMPARISON TO OTHER LOCAL CITIES IN THE LOCAL REGION

The following graphs compare FY 2023/24 per capita revenues from key sources and total budgeted expenditures for FY 2023/24 in the City of Santa Clara to other cities in the local region. Sales tax, property tax, and transient occupancy tax categories are included as they are the largest economically sensitive General Fund revenue sources for the City.

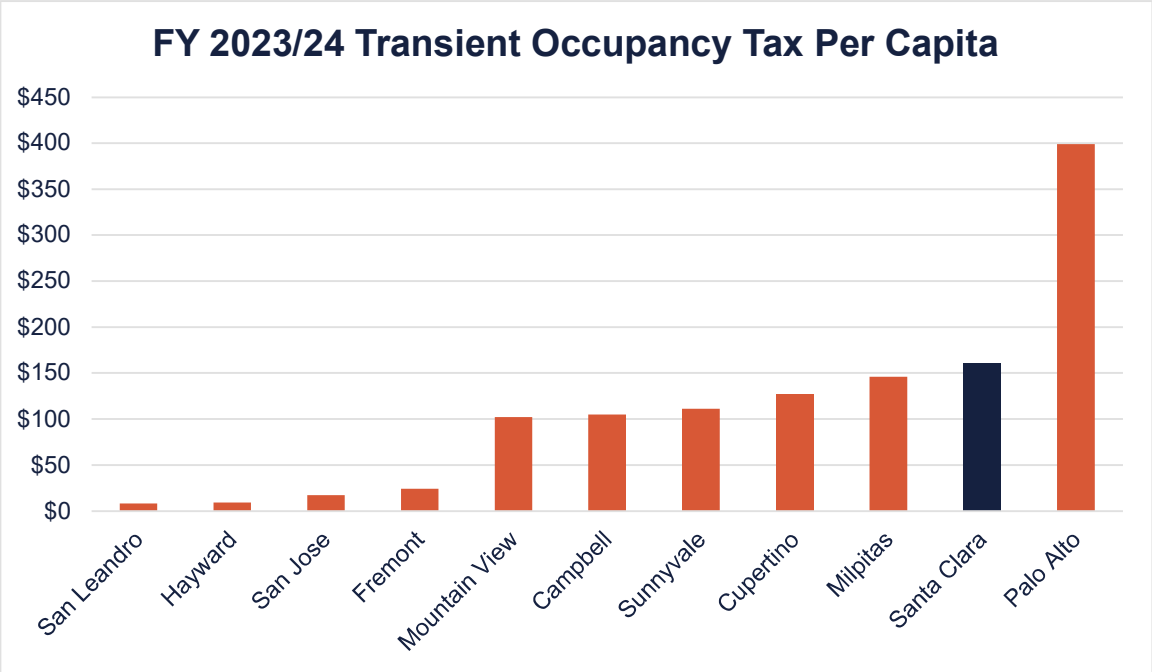
Expenditure data for selected city budgets in relation to their respective population is included for all funds and the General Fund for FY 2023/24. The assets per capita for FY 2022/23 are also shown. It is important to note Santa Clara and Palo Alto include City-owned utilities that result in relatively higher budgets and assets per capita.



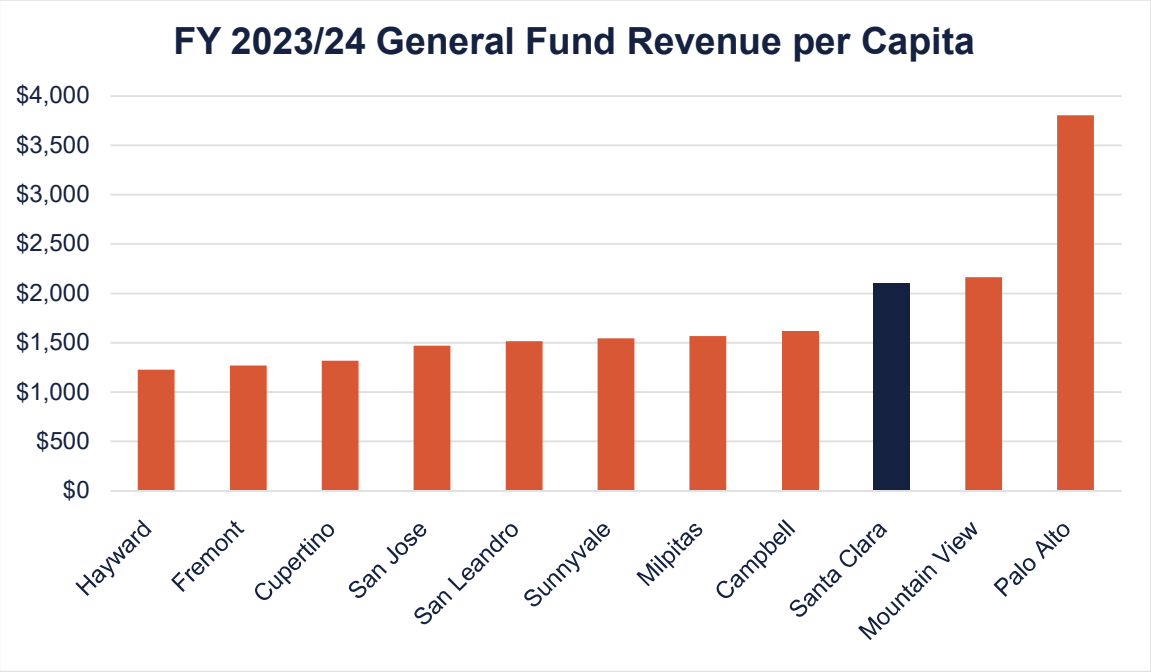
Source: City of Milpitas FY 2023/24 Adopted Budget



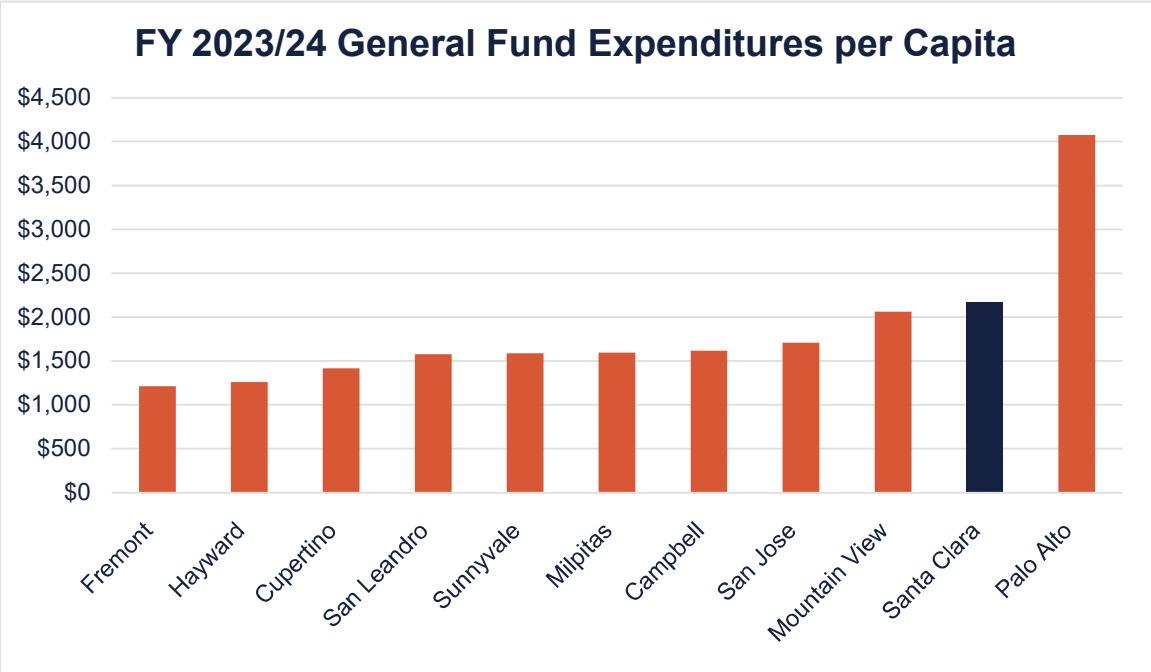
Source: City of Milpitas FY 2023/24 Adopted Budget



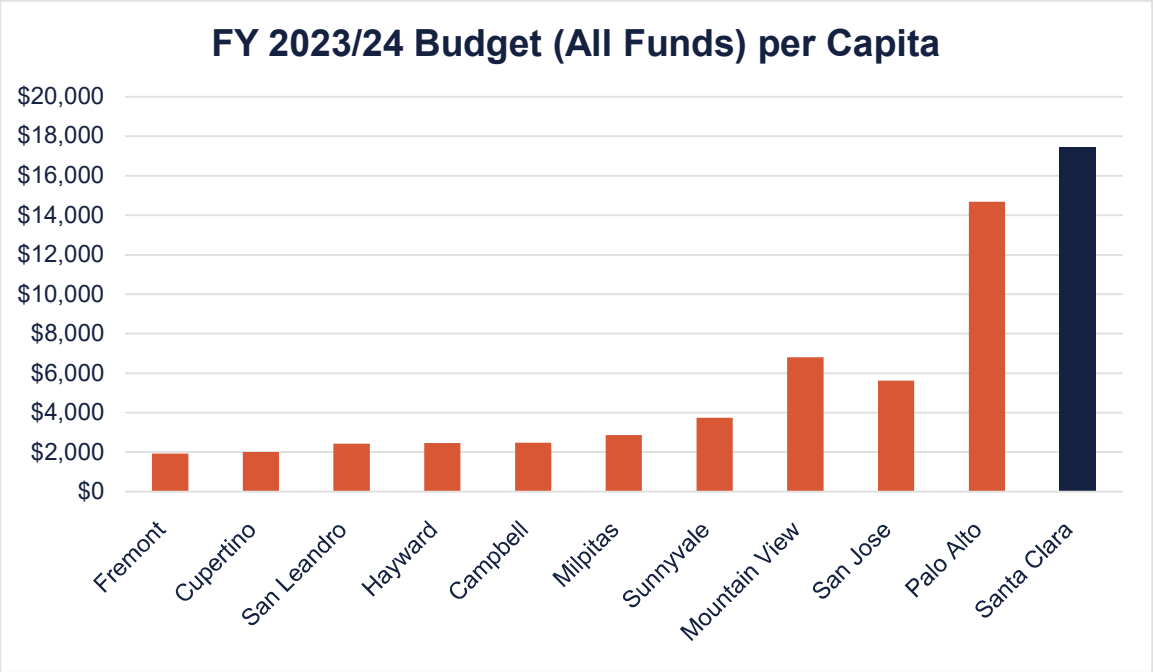
Source: City of Milpitas FY 2023/24 Adopted Budget



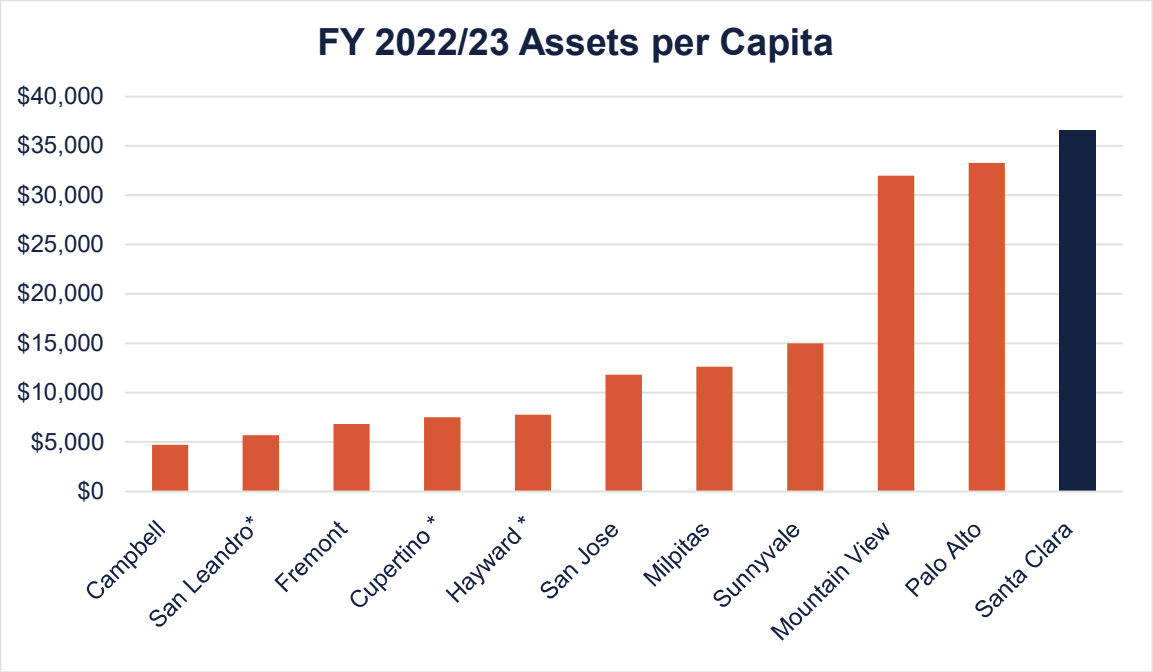
Source: Each city's FY 2023/24 Adopted Budget



Source: Each city's FY 2023/24 Adopted Budget



Source: Each city's FY 2023/24 Adopted Budget



Source: Each city's FY 2022/23 Annual Comprehensive Financial Report
** Each city's FY 2021/22 Annual Comprehensive Financial Report*

Note: For Budget (All Funds) and Assets tables, the budgets for Santa Clara and Palo Alto include City-owned utilities that account for a significant portion of the budget.

Roster of City Council and Commission Members*

City Council

Mayor	**Lisa M. Gillmor**
Councilmember District 1	**Kathy Watanabe**
Councilmember District 2	**Raj Chahal**
Councilmember District 3	**Karen Hardy**
Councilmember District 4	**Kevin Park**
Councilmember District 5	**Sudhanshu "Suds" Jain**
Councilmember District 6	**Anthony J. Becker**

Board of Library Trustees

Jonathon Evans
Jan Hintermeister
Leonne Broughman
Debbie Tryforos
Stephen Ricossa

Civil Service Commission

Franklin J. Felizardo
Tahir Naim
Arti Purohit
Ron Billingsley
Wesley Dudzinski

Cultural Commission

Candida Diaz
Louis Samara
Debra von Huene
Paul McNamara
Jonathan Marinaro
Paul McNamara
Neetu Garg

Historical and Landmarks Commission

Patricia Leung
Ana Vargas-Smith
Michael Celso
Yvonne Inciarte
Kathleen Romano
Amy Kirby
Ed Stocks

Housing Rehabilitation and Loan Committee

Carmen Pascual
Darius Brown

Parks and Recreation Commission

Kelly Cox
Dana Caldwell
Maureen Reilly Chu
Vikas Gupta
Eversley Forte
Sajid Hai
Brittany Ricketts

Planning Commission

Priya Cherukuru
Yashraj Bhatnagar
Nancy A. Biagini
Eric Crutchlow
Lance Saleme
Qian Huang
Mario Bouza

Salary Setting Commission

Eric Chu
Marjorie Banko
MV Kumar
John Sontag
Ram Misra

Senior Advisory Commission

Rick Andrews
Edmund Drozek
Tom Freitas
Veena Sterling
Maria Vaz
Judy Hubbard

Youth Commission

Namita Gaidhani
Simren Garg
Aarav Gupta
Fatimah Ismail
Maryam Ismail
Khadeejah Khan
Ryan Kim
Kira Liang
Keith Maben
Malia Martin
Samaira Mehta
Hiranya Parekh
Sudeepthi Ravipati
Samarth Suresh
Sarah Zuo

**As of April 2024*

Executive Management Team*

City Manager
Jōvan D. Grogan

City Attorney
Glen Googins

City Clerk
Hosam Haggag

Assistant City Manager
Clarence Baker

Chief of Police
Pat Nikolai

Director of Human Resources
Aracely Azevedo

Interim Director of Parks and Recreation
Cynthia Bojorquez

City Librarian
Patty Wong

Director of Water and Sewer Utilities
Gary Welling

Interim Director of Community Development
Reena Brilliot

City Auditor
Vacant

Chief Operating Officer
Nadine Nader

Assistant City Manager
Cynthia Bojorquez

Fire Chief
Ruben Torres

Director of Finance
Kenn Lee

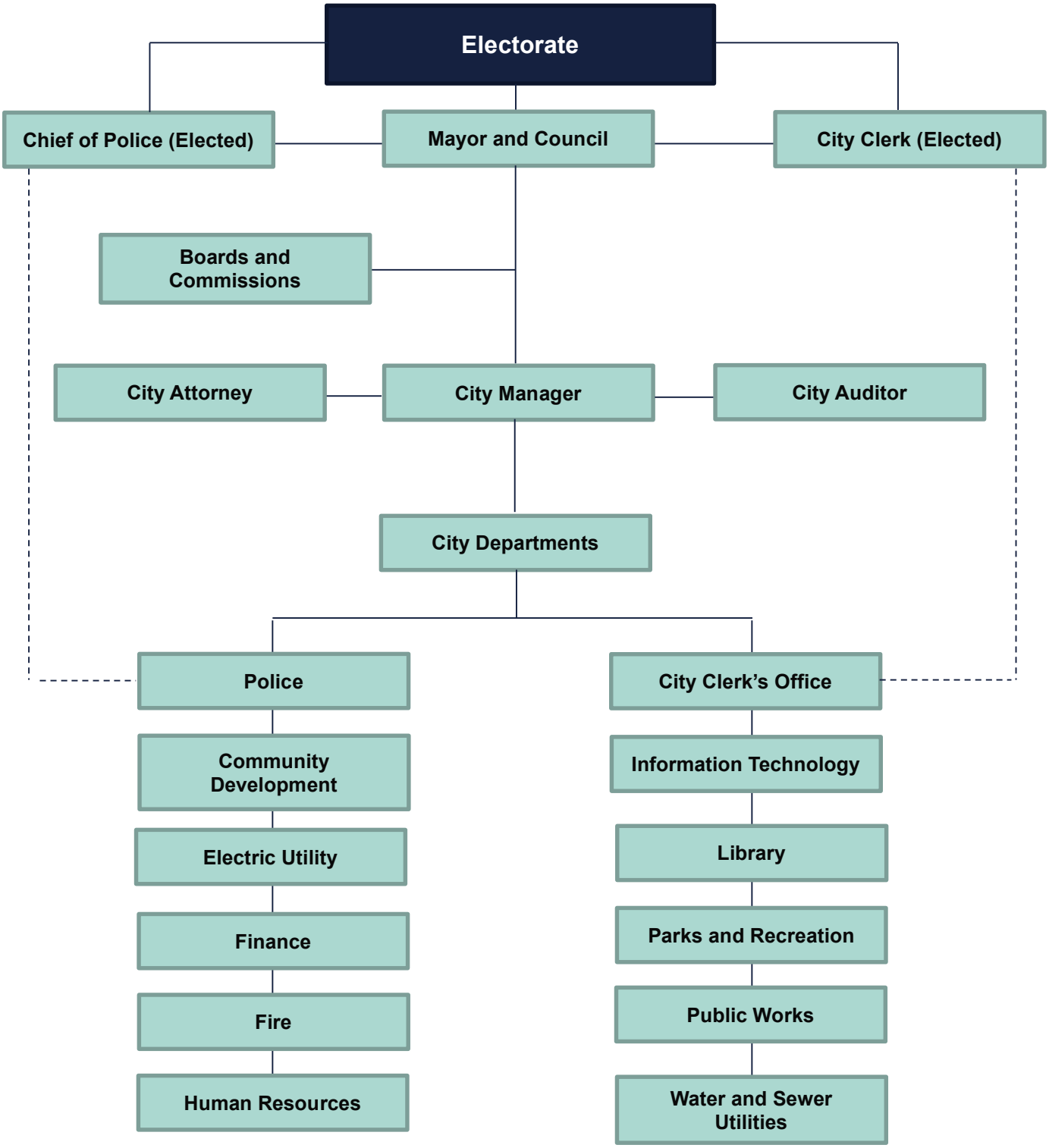
Director of Information Technology
Gaurav Garg

Chief Electric Utility Officer
Manuel Pineda

Director of Public Works
Craig Mobeck

**As of April 2024*

CITY ORGANIZATION CHART



City Organization by Department/Division/Program

Mayor and City Council Offices

Mayor and City Council
- 1611 – City Council Program

City Attorney's Office

City Attorney
- 2411 – Program Administration
- 2412 – Program Litigation

City Clerk's Office

Elected City Clerk
- 2314 – Elections

Assistant City Clerk
- 2311 – Council/Administration Support
- 2312 – Public Information/Legislation Records Management
- 2313 – Political Reform Act

City Auditor's Office

City Auditor
- 3352 – City Auditor Administration
- 3353 – City Auditor Services

City Manager's Office

City Council Support
- 1021 – Policy Support for Decision Making
- 1022 – Intergovernmental Relations and Advocacy

Leadership and Management Services
- 1031 – Day-to-Day Operations
- 1032 – Strategic Planning
- 1033 – Community Outreach and Engagement

Community Development Department

Building
- 5532 – Plan Review and Permit Services
- 5533 – Field Inspection
- 5534 – Housing Inspection

Housing and Community Services
- 5542 – Federal State Grant
- 5543 – Neighborhood Conservation and Improvement Program
- 5544 – Community Development
- 5545 – Affordable Housing
- 5546 – Housing Authority
- 5547 – City Affordable Housing
- 5548 – Community Development Housing Successor

Planning
- 5522 – Development Review
- 5523 – Advanced Planning
- 5524 – Historical Preservation
- 5525 – Code Enforcement

Electric Utility Department

Administrative and Business Services
- 1311 – Financial Services
- 1316 – Administrative Services

Customer Development and Project Management
- 1361 – SVP Engineering

Resource Planning and Engagement
- 1312 – Public Benefits
- 1313 – Key Accounts
- 1315 – LCRE Program
- 1317 – Fiber Program
- 1319 – SVP Electric Vehicle Program
- 1325 – Greenhouse Gas Program
- 1356 – Resource Management
- 1358 – Risk Management and Settlements

Revenue and Resources
- 1321 – Revenues and Resources Costs
- 1326 – Resource and Production

Utility Operations
- 1324 – Electric Compliance
- 1351 – SVP System Support
- 1362 – Power System Controls
- 1371 – Communications & Meter Technical Support
- 1372 – Substation Maintenance
- 1376 – Transmission & Distribution
- 1377 – Generation

Finance Department

Accounting
- 3322 – General Accounting

Administrative Services
- 3362 – Citywide Fiscal Planning

Budget
- 3315 – Budget and Financial Analysis

Municipal Services
- 3332 – Utility Billing Services
- 3333 – Revenue Receipting/Cashiering
- 3334 – Business Certificate
- 3335 – Field Services
- 3336 – Administration
- 3337 – Contact Center/Communication

Purchasing
- 3341 – Warehouse
- 3343 – Purchasing
- 3344 – Mail Services

Fire Department

Administration
- 7811 – Administration

Community Risk Reduction
- 7831 – Administration / Investigation / Education
- 7832 – Prevention and Hazardous Materials
- 7833 – Certified United Program Agency (CUPA)
- 7834 – Development Services
- 7835 – Non-Development Services
- 7836 – Development CUPA
- 7837 – Non-Development CUPA

Emergency Medical Services
- 7861 – Emergency Medical Services

Field Operations
- 7822 – Emergency Response

Office of Emergency Services
- 7871 – Office of Emergency Services (OES)

Training
- 7841 – Training – Fire

Human Resources Department

Employee Benefits and Records
- 2514 – Records – Compensation
- 2515 – HR Workers' Compensation & Safety

Recruitment, Classification and Staff Development
- 2521 – Selection – Classification
- 2525 – Recruitment, Staff Development and Labor Relations

Information Technology Department

Contract Services
- 1931 – Contract Services

Enterprise Services
- 1911 – Application Services
- 1912 – IT Web Services
- 1913 – GIS Services

Infrastructure and Support
- 1921 – Infrastructure and Support

Telecommunication Services
- 1941 – IT Telecommunication Services

Library Department

Administration
- 1221 – Administration

Adult Services
- 1234 – Read Santa Clara
- 1241 – Reference and Adult Collections
- 1244 – Local History

Branch Services
- 1233 – Mission Library
- 1235 – Northside Branch
- 1236 – Bookmobile and Mobile Library Services

Customer Services
- 1245 – Customer Services

Facilities
- 1271 – Facilities

Technical and Technology Services
- 1251 – Technical Services
- 1272 – Technology

Youth Services
- 1231 – Youth Services
- 1232 – Library – Young Adult

Parks and Recreation Department

Administration
- 1121 – Administration
- 1122 – Park Development
- 1171 – Citywide Special Events

Cemetery
- 0125 – Perpetual Care
- 0131 – Endowment Care
- 1162 – Maintenance of Grounds
- 1163 – Maintenance of Buildings
- 1164 – Operations

Parks
- 1132 – Parks
- 1133 – Pools
- 1134 – Buildings
- 1135 – Operations

Recreation
- 1141 – Health and Wellness
- 1142 – Recreation – Administration
- 1143 – Youth Activity Center and Programs
- 1144 – Senior Center & Therapeutic Recreation Programs
- 1145 – Community Recreation Center and Programs
- 1146 – Youth Sports
- 1147 – Aquatics
- 1148 – Sports and Athletics
- 1149 – Youth and Teen Center

Senior Nutrition Program
- 1112 – Senior Nutrition Program

Police Department

Administrative Services
- 7742 – Administration
- 7744 – Professional Stand
- 7745 – Department Support
- 7746 – Community Services Police
- 7747 – 911 Dispatch/Communications
- 7752 – Police Grants

Communication Acquisitions
- 7781 – Communication Equipment Amortization

Field Operations
- 7722 – General Patrol
- 7723 – Traffic
- 7724 – Emergency Response/Temporary Holding Facility

Investigations
- 7732 – General Investigation
- 7733 – Special Enforcement Team
- 7734 – Records

Special Operations
- 7761 – Special Operations General
- 7764 – Special Operations – Specialized Teams
- 7765 – Special Operations – Reserves

Department of Public Works

Engineering – Administration
- 4411 – Administration – General Services
- 4412 – Administration – Developer Projects
- 4413 – Administration – Capital Improvement Projects

Engineering – Design
- 4441 – Design – General Services
- 4442 – Design – Developer Projects
- 4443 – Design – Capital Improvement Projects

Engineering – Field Services
- 4461 – Field Services – General Services
- 4462 – Field Services – Developer Projects
- 4463 – Field Services – Capital Improvement Projects

Department of Public Works

Engineering – Land and Property Development
- 4451 – Land and Property Development – General Services
- 4431 – Traffic – General Services
- 4432 – Traffic – Developer Projects
- 4433 – Traffic – Capital Improvement Projects
- 4434 – Traffic Signal Management
- 4435 – Traffic Striping and Signing

Facility Services
- 2222 – Maintenance Repair
- 2223 – Janitorial
- 2961 – Convention Center Maintenance District

Fleet Management
- 2111 – Fleet Acquisitions
- 2123 – Fleet Operations

Streets
- 2911 – Street Maintenance
- 2921 – Storm System Maintenance
- 2924 – Non-Point Source
- 2931 – Garbage Collection
- 2932 – Clean Green Collection
- 2933 – Clean Up Campaign
- 2934 – Residential Recycling
- 2935 – Street Sweeping
- 2936 – Household Hazardous Waste
- 2941 – Parking District Maintenance
- 2951 – Landscape Maintenance
- 2952 – Street Tree Program
- 2971 – Traffic Maintenance

Water and Sewer Utilities Department
Recycled Water Program
1522 – System Maintenance
1525 – South Bay Water Recycling Maintenance
Sewer
1511 – System Administration
1512 – System Maintenance
1514 – Operations
1515 – San José-Santa Clara Water Pollution Control Plant
1516 – Storm Pump Maintenance
1519 – Debt Service
Solar Utility
1532 – Solar – System Maintenance
Water Construction, Maintenance, Operations
1422 – Water System Maintenance
1423 – Water Construction
1424 – Water System Operations
Water Engineering, Compliance, Conservation
1411 – Administrative Design
1412 – Water Quality
1413 – Water Resources

Non-Departmental
Citywide Programs
3611 – Citywide Programs
Citywide Strategic Programs & Initiatives
3631 – Citywide Strategic Programs & Initiatives
Stadium Operations
3621 – Stadium – General Administration
3622 – Stadium – Police
3623 – Stadium – Fire
3624 – Stadium – Public Works
3625 – Stadium – Information Technology

BUDGET AND FISCAL POLICIES

We present the relevant policies and practices that define specifically the way the City manages its budget, reserves, interfund loans, investments, and debt with the goal of long-term fiscal sustainability. The City Council reviews and approves budgetary policies as part of the annual budget process. Investment and debt policy statements are referenced in this section; however, reviewed and approved by the City Council under separate cover.

Appropriation Control

The City Council is responsible for approving the appropriation of fiscal resources to cover estimated expenditures for each fiscal year. Expenditures are appropriated in each fund to departments, offices, and agencies for various goods, services, and capital projects described in the budget. The legal appropriation control is established at the department level in each fund. For select funds where expenditures are not allocated to a specific department, the appropriation control is established at the fund level. For capital funds, the appropriation control is at the project level. Transfers of funding between budgetary funds require City Council appropriation and approval. City Council approval is required for a budget amendment during the fiscal year which may include the use of reserves or fund balances, and approval of appropriations of grant monies. Per Article XIII, Section 1305 of the City Charter, appropriations lapse at the end of each fiscal year; therefore, unencumbered funds allocated for specific projects, donations, and grants require City Council appropriation for use in the following fiscal year.

Budgetary transfers between accounts or expenditure category may be done through Finance Department or City Manager's Office approval as long as they are conducted within the legal appropriation control limit set by the City Council.

Balanced Budget

The City Council considers General Fund budget decisions with long-term implications based on information from the Ten-Year Financial Forecast. One-time sources are used to cover one-time uses. The budget is structurally balanced when forecasted ongoing sources cover ongoing uses. Budgets shall be structurally balanced to the extent possible. Reserves should be considered to balance a budget only in the context of a plan to return to a structural balanced budget.

Budget Monitoring and Reporting

Financial reports on actual performance in relation to budget are prepared by the Finance Department through monthly financial statements. These reports are prepared and presented to the City Council per City Charter Section 802(e) that requires the City Manager to keep the City Council advised of the financial condition and future needs of the City. City Departments are responsible for reviewing these monthly financial reports and identifying potential budget problems and recommending corrections through budget amendments.

Long Term Financial Forecast

The Finance Department prepares a Ten-Year General Fund Financial Forecast which is incorporated into the budget planning process and presented to the City Council annually. This forecast is updated annually and considers current and future economic conditions, revenue projections, and spending scenarios based on the

latest available assumptions. Capital improvement plans are created and published on a five-year basis to provide a long-term plan of the City's capital funding plan.

Municipal Fees and Charges

User fees are reviewed and adjusted on an annual basis with the goal of maximizing cost recovery. The City Council may consider and approve any fee that is below 100% cost recovery, requiring a General Fund subsidy if it is in the public's best interest. User fees are adopted by the City Council annually through the Municipal Fee Schedule. Utility fees and certain other fees and assessments can also be approved separately from the Municipal Fee Schedule. Parks and Recreation fees are established by the Parks and Recreation Director and published in the Activity Guide.

Capital Planning

The City Council reviews and adopts a two-year Capital Improvement Program Budget which includes a five-year capital improvement program. Projects included in the capital improvement program are to be consistent with the City's General Plan. Per State Government Code Section 65401, the Planning Commission reviews the capital improvement program for conformance to the City's General Plan and proposes recommended considerations for the City Council. Funding sources are identified for all projects included in the capital improvement plan.

The Capital Improvement Program (CIP) is submitted by City departments and reviewed by the City Manager's Office, the Finance Department, and the Public Works Department. The review process considers City priorities and identifies the most urgent projects for capital funding by program area, master plans, or needs assessments which identify the most critical projects for repair and replacement.

Department of Public Works staff reviews project estimates and evaluates the current bidding environment. Project contingency reserves are established based on the type of project and the project estimate type (engineering or preliminary estimates). Operating and maintenance costs are identified for planning purposes when projects are completed and come online.

General Fund Reserves

The City Council allocates available resources to General Fund contingency reserves through various reserves designated for emergency use or restricted future uses. Restrictions are established by policy, or through legally segregated development-related fee reserves collected from users.

- Budget Stabilization Reserve – is used as an allocation for weathering economic downturns, emergency financial crises, or disaster situations. The reserve target is equal to the cost of the City's General Fund operations for three months (90-day working capital reserve).
- Capital Projects Reserve – is used to support the City's CIP. The minimum target is $5.0 million with a goal of having sufficient funds to fund capital projects included in the City's biennial capital budget and five-year CIP.
- Land Sale Reserve – this reserve allocates proceeds from the sale of City-owned land.
- Advanced Planning Fee Reserve – this reserve allocates a portion of user fees for the update and amendment of the City's General Plan. Individual user fees are included and approved under separate cover as part of the Municipal Fee Schedule.

Utility Funds Reserves

The City is responsible for operating and maintaining several utilities, including electric, potable water, recycled water, and sewer. Regular cost of service studies are performed to evaluate rates and charges for each utility with forecasted revenue requirements and projected expenditures. One component of this analysis is the determination of adequate reserve levels to cover shortfalls in operating revenues, address unforeseen operating and capital expenditures, cover day-to-day operating costs during emergency situations, maintain strong bond ratings, and ease the burden on ratepayers associated with large rate increases. The following reserves address these needs:

- Operations and Maintenance Reserve – this reserve is used to cover day-to-day expenses, address unforeseen cost increases or revenue shortfalls, and protect against emergency financial crises or disaster situations. The reserve target is equal to the cost of the individual utility's operations for three months (90-day working capital reserve). Due to large fluctuations and variability in the energy market, the Electric Utility Operations and Maintenance Reserve has a target ranging from 90 to 180 days of operations. For the Electric Utility, the Operations and Maintenance Reserve, together with the Rate Stabilization Reserve (as described below), comprise the Electric Utility Rate Stabilization Fund established and maintained by the Electric Utility for purposes of its bond indenture.
- Infrastructure Reserve – this reserve is used to support each utility's CIP or fund unforeseen and unbudgeted capital costs. The reserve target is equal to an average annual CIP budget, as calculated over a 48-month period of budgeted CIP expenses as presented in the Biennial Capital Improvement Program Budget. At minimum, the target is to reserve 20% of the average annual CIP budget amount. For the Electric Utility, this reserve is based on an analysis of critical infrastructure, the likelihood for replacement, and the estimated replacement costs, evaluated regularly by SVP.
- Rate Stabilization Reserve – this reserve is used to absorb short-term revenue shortfalls and is designed to stabilize utility rates and avoid wide swings in rates charged to utility customers over time. The minimum reserve target is a balance equal to 10% of each utility's projected current year rate payer revenue. For the Electric Utility, the Rate Stabilization Reserve, together with the Operations and Maintenance Reserve (as described above), comprise the Electric Utility Rate Stabilization Fund established and maintained by the Electric Utility for purposes of its bond indenture.
- Special Projects Reserve – this reserve sets aside funds for large or longer-term CIP projects or other special purposes to lessen fluctuations in rates and support long-term planning efforts. While no general target is established for this reserve, the amounts will be established by each utility based on need.

In addition to the reserves cited above, reserves may be established to address specific needs or requirements of an individual utility. This may include required reserves in restricted funds, such as the reserves in the Electric Operating Grant Trust Fund for public benefits, low carbon fuel, and greenhouse gas.

Other Reserves

The City may include additional reserves set aside for specific purposes based on legal, policy, or budgetary purposes. Some of these include reserves for historical preservation, pension costs, vehicle or fleet replacement, workers' compensation costs, or to fund potential future general liability claims against the City.

- Pension Stabilization Reserve – this reserve sets aside funds to address the City's pension unfunded accrued liability. The targeted annual funding contribution is 1% of the City's unfunded pension liability.

Interfund Loans and Advances

Interfund loans are loans from one City fund to another City fund for a specific purpose, with a requirement for repayment. Interfund loans should be short-term in nature and shall not be used to solve ongoing structural budget deficits. The department managing the borrowing fund should complete the interfund loan agreement. The agreement should include the amount requested, loan period, description of the loan, and repayment terms. Interest shall accrue at the City's pooled investment rate at the time of the loan approval. A summary of any outstanding loans is included in the City's Annual Comprehensive Financial Report and Biennial Budget. In addition, advances from the General Fund that have been approved by the City Council may be paid back by other revenue sources.

Investment Policy

The City undertakes investment related activities that are made with prudence. On an annual basis, the City formalizes these activities in the Investment Policy Statement which is adopted by a resolution of the City Council (https://www.santaclaraca.gov/home/showdocument?id=66753). The policy is to invest public funds, including bond proceeds, reserves and other special City funds, in a manner which will provide maximum security while meeting the daily cash flow demands of the City and providing the highest investment return and conforming to all state and local statutes governing the investment of public funds.

The City of Santa Clara Charter gives the Director of Finance the authority and responsibility to deposit and invest all City funds. It authorizes the Director of Finance to invest the City's idle cash in allowable investment vehicles with a maximum remaining maturity of five years by settlement date. The City Council may grant express authority either specifically or as part of an approved investment program to invest in vehicles with remaining maturity that exceeds the five-year restriction. Authority must be given to the Director of Finance at least three months prior to the investment. California Government Code also allows the City to invest in the same investment vehicles as authorized by the City Council. The Director of Finance establishes written depository and investment policy procedures for the operation of the investment program consistent with the City Investment Policy, establishes a process of independent review by an external auditor, and provides monthly investment reports to the City Council.

Debt Policy

The City believes that debt is an equitable means of financing projects and represents an important source of meeting fiscal responsibilities. The City obtains and maintains long-term debt for large capital improvement projects. The Finance Department manages the City's debt with prudence, diligence, and attention to prevailing economic conditions and applicable laws. It manages issuance of debt, administers debt proceeds, prepares ongoing disclosure, handles debt and tax compliance, and makes debt service payments. City departments with debt-financed capital programs coordinate with the Finance Department in implementing and handling debt related transactions. Semiannual updates are prepared by the Finance Department on outstanding debt for the City of Santa Clara, its Agencies, and Corporations. This report is presented as a standard management practice that provides a valuable overview of the current status of the City's long-term debt obligations. The current City Council approved debt policy can be found online at: (http://santaclaraca.gov/home/showdocument?id=63748).

Donation Policy

Donations may be offered in the form of cash, real or personal property. "Designated" donations are donations where the donor specifies intended use by a particular City department, location, or purpose. "Undesignated" donations are given to the City as a whole, for an unspecified use. Donations of any kind which might be perceived or interpreted as an attempt to influence actions of the City Council or City Administration will not be accepted. All donations are presented to the City Manager for compliance with the policy. As part of the annual budget process, for anticipated monetary donations, staff will bring forward for Council consideration a balanced appropriation for revenue and expenditures to facilitate the acceptance of donations throughout the fiscal year. Donations valued at $100,000 or greater require City Council acceptance and appropriation of funds. Donations valued less than $100,000 may be accepted with the monetary donations available to departments for expenditure as part of the adoption of the annual budget. A report of all donations received by the City is presented to City Council as part of the Monthly Financial Report. The appropriation of anticipated donations can be found in each respective City department and corresponding Source and Use of Funds Statement in this document.

Community Grants Policy

The budget includes an allocation for Community Grants to offset the cost of City fees in support of the Council approved Community Grants Policy. Annually, and subject to availability of funds, the City Council shall establish grant appropriations as part of the approval of the budget. Community grants, subject to availability of funds, shall not exceed $10,000 per applicant, per year. To receive grant funds, grant applications must be submitted at least 90 days before the planned event/activity being funded, regardless of the form of the grant, and will be evaluated by the City Manager's Office on a case-by-case and "first come-first served" basis, throughout the fiscal year. Applicants are encouraged to submit their applications at the beginning of the fiscal year, for events or activities occurring at any time during that fiscal year, to maximize opportunity for availability of funds. The City Manager's Office shall approve or deny an applicant's request based upon eligibility criteria, and subject to funding availability as approved by the City Council through the adoption of the annual budget. Grants for community events shall not be provided for waiver of or reimbursement for already discounted permit fees. Grants for attendance at youth state, national, or international competitions or performances shall be limited to costs of registration, hotel, transportation, and food for participants and coaches/chaperones only. Due to short notice, to advance to state, national, or international competitions, applicants shall submit an application within one week of advancing to such competitions. In all cases, the City reserves the right to reject any and all applications in the event the City Manager's Office identifies a potential conflict of interest or the appearance of a conflict of interest. Submission of an application in no way obligates the City to award a grant and the City reserves the right to reject any or all applications, wholly or in part, at any time, without penalty.

Stadium Authority Policy

The Stadium Authority exists as a public body, separate and distinct from the City, and is established to provide for development and operation of Levi's Stadium. It is structured so that the City will not be liable for debts or obligations of the Authority. The governing board duties and the fiscal policies that govern the Stadium Authority are included in the stand-alone Operating, Debt, and Capital Budget that is adopted by the Stadium Authority Board. This can be found at https://www.santaclaraca.gov/our-city/santa-clara-stadium-authority/financial-reports. This budget reflects the revenues and expenditures related to the support of the Stadium and can also be found in the General Fund Non-Departmental section of this document titled Stadium Operations.

Policy Development

Staff has established this Budget and Fiscal Policies section in an effort to improve governance, transparency, and establish policies to govern the budget. These policies will be reviewed annually and enhanced as capacity allows.

CAPITAL BUDGET GUIDE

The following information is presented to help the reader understand the way the City allocates budgets and accounts for the capital improvement programs (CIP) of the City. Explanations are presented in two categories: Budget Book Details and Fund Accounting.

UNDERSTANDING THE CAPITAL BUDGET

Budget Definition

The budget of the City is a detailed operating and capital plan that identifies estimated costs and program benefits in relation to estimated revenues. The budget is prepared in accordance with Generally Accepted Accounting Principles (GAAP), except encumbrances which are recognized as expenditures when legal contracts or commitments are entered into. The budget for governmental funds has been prepared on a modified accrual basis, recognizing revenue when they are measurable and available to be used to finance expenditures in the fiscal year. Expenditures are recognized when they occur, regardless of when cash is received or disbursed. The budgets for proprietary funds are prepared on a full accrual basis, recognizing revenue and expenditure activity for the fiscal year for which the activity occurred. The budgetary accounting basis and the consolidated annual financial reports include the reconciliation between GAAP modified and/or full accrual accounting for the financial reports and the budgetary basis budget. All of the year-end financial reports are kept on the basis of modified or full accrual accounting. The budget includes the adopted services to be provided during the fiscal year and the associated appropriations to cover the costs of the adopted programs, projects, services and activities. These are funded by the estimated revenue and/or fund balance available to finance the adopted service levels.

Budget Process

The budget process is the mechanism through which policy decisions are made, implemented and controlled. The City Charter requires that the City establish a budgetary system for general operations and prohibits expending funds for which there is no legal appropriation. The City is required to adopt an annual budget on or before June 30 for the ensuing fiscal year that begins July 1. The City uses a biennial budget process that alternates between an operating and capital budget. In a year when the biennial capital budget is brought forward, adjustments to the Year 2 operating budget appropriations will also be presented to the City Council. In addition, all capital and operating source and use statements are presented every year in the budget for adoption. This year, the biennial capital budget is being brought forward.

The procedures to establish the capital budget are as follows:

1. During the July/August timeframe, departments review their existing projects and evaluate the potential need for any new projects to be established in the upcoming fiscal year. As part of this review, departments complete a project worksheet, describing the project scope for existing and

new projects. These are then submitted to the Department of Public Works (DPW) and Finance Department in August/September for review.

2. In October, the City Manager's Office, along with the Finance Department, coordinate a citywide presentation to kick-off the budget process. This presentation gives departments a better understanding of what is expected in their final capital submissions as well as project priority criteria.

3. After receiving all project worksheets, the DPW begins their review, working with the respective departments to refine details and scope. This allows for DPW to develop accurate budget estimates for each project. These project estimates are submitted back to departments in November.

4. Once Departments receive their project estimates, all capital requests are reviewed to determine which project requests will be submitted for final approval. These requests are reviewed by a Project Review Committee (PRC), that consists of representatives from the City Manager's Office, the Finance Department, and DPW. These final project requests are due to the Finance Department in November. Requested adjustments to Departments' base budgets are also submitted to Finance for review during this time.

5. In December, Departments meet with the PRC to review their respective project requests. Following these meetings, Departments coordinate with the Finance Department to resolve follow-up items or outstanding issues.

6. Between January and February, Department requests to amend the adopted operating budget are due to the Finance Department for evaluation. The Finance Department meets with the City Manager's Office in January and February to review all finalized project requests, base change requests, as well as operating requests.

7. At the end of January or beginning of February, the Ten-Year General Fund Financial Forecast is developed. The forecast provides context for the upcoming budget process.

8. Following the meetings between the City Manager's Office and the Finance Department, decisions are finalized based on the items presented, balancing each fund's budget and incorporating City Council priorities.

9. The City Manager submits to the City Council a proposed capital budget for the two following fiscal years, as well as any operating adjustments for the following fiscal year, commencing July 1. Submission to City Council is at least thirty-five (35) days prior to the beginning of each fiscal year.

10. Study sessions and a public hearing are conducted to obtain City Councilmembers' and residents' comments. Copies of the proposed budget shall be available for inspection by the public in the office of the City Clerk at least ten days prior to the public hearing.

11. The budget is legally enacted through passage of a minute order.

From the effective date of the budget, the amounts stated therein as proposed expenditures/expenses, become appropriations to the applicable funds. In order to amend the budget during the year, departments must submit a Report to Council, explaining the need for the change and budget implications. Upon review and approval of the City Council, the budget may be amended. For the CIP Budget, the legal level of budgetary control is at the project level.

In addition to the biennial Capital Improvement Program Budget, every other year an operating budget is adopted. For the Operating Budget, the legal level of budgetary control is at the fund and department level. For funds that do not have an associated department, the legal level of budgetary control is at the fund level.

Budget Book Details

The Capital Improvement Program Budget includes a ***City Manager's Transmittal Letter*** that provides an overview of the budget and a discussion of short- and long-term issues facing the City, the alignment of the budget to City Council priorities and strategic initiatives, highlights of capital investments, the General Fund Forecast and fiscal condition of the City, and operating budget adjustments.

The ***City Profile*** section provides basic facts about the City, a detailed roster of elected officials including Boards and Commissions, the City's executive team, comparison of key revenue and expenditure data to other local cities and the City organization chart.

The ***Budget and Fiscal Policies*** section provides detailed policy framework driving the development of the budget, including a glossary and acronym index.

The ***Budget Summary*** section provides summary tables and graphs on the City budget. This includes the total City budget across all funds, with adjusting entries reconciling to a total net City budget, as well as revenue and expenditures across all CIP programs.

The ***Budgeted Positions*** section details the City's budgeted positions by department and by fund as well as reconciles year-over-year changes. This section also includes a list of frozen positions by department.

The ***Debt Service*** section details the City's debt policies, long-term debt obligations, legal debt margin, the ten-year debt service schedule for all outstanding debt issuances, and the statements of sources and uses of funds for the debt service funds.

The ***Ten-Year General Fund Financial Forecast*** section compares anticipated General Fund revenues with base expenditures, which include the projected cost of providing the current level of service. The Forecast serves as a strategic planning tool to assist the City Council, staff and the public with decision making as they work to adopt the budget and consider the long-term financial strategies for the City.

The ***Statement of Sources and Uses of Funds*** section details revenues, expenditures and fund balance position including current year estimated revenue and expenditures, two adopted budget years, along with the five-year CIP plan for capital funds. This section is organized by accounting fund type detailed later in this section. All capital and operating funds are presented in the budget.

The ***Capital Improvement Program*** presents the capital budget by theme: Administrative Facilities, Community Facilities, Convention Center, Electric Utility, Other Community Facilities, Parks and Trails, Sewer Utility, Solid Waste, Storm Drain, Technology and Equipment, Transportation, and Water and Recycled Water Utilities.

Each CIP theme section contains a narrative, detailing each theme's objectives, project prioritization, major project highlights and accomplishments, funding sources, operating impacts, and a summary of the theme's unfunded needs. Following the narrative is a summary of all funded project costs within the theme. Additional information including project scope/description for each of these projects is included in the funded project pages. Each funded project page includes the five-year funding breakout by expenditure category, which is described in more detail below. After the funded project pages is a summary of all unfunded projects, which presents the unfunded amount for each fiscal year in the five-year CIP budget.

The **Appendices** section includes summary and detailed information on the amendments to the adopted operating budget by fund.

The **Indices** section includes a capital project index by theme and a capital project index by department.

Categories of Expenditures

The categories of expenditures for the capital and operating funds include the following:

Construction – Includes all costs associated with the building/improving/replacing a structure/infrastructure.

Contingency/Misc. – Includes an allowance for unknown risks associated with a project; these items are generally developed using a standard percentage of the entire project or contract amount and are used to cover any unforeseen items that may come up during construction.

Engineering – Includes the design, planning and management of projects involving construction; this can include developing a master plan for infrastructure or refining project scopes to determine accurate construction costs.

Equipment – Consists of any machinery, structures, materials, supplies or systems that are associated or used during the development and construction of a project.

Salaries – Includes regular salaries, overtime pay, vacation pay, holiday, separation payouts and premium pays such as out-of-class pay, night differential pay, hazard pay, evidence tech

pay, and paramedic pay. These costs are primarily driven by the number of positions budgeted within the program.

Retirement and Benefits – Includes CalPERS retirement costs, health benefits, Medicare, social security, and other post-employment benefits (OPEB). Other benefits such as Voluntary Employee Beneficiary Association (VEBA), dental, life insurance, uniform allowance, meal allowance, employee assistance program, auto allowance, mobile phone allowance and professional development are included, if applicable.

Materials/Services/Supplies – Includes all expenditure items that the department has direct control over such as contract costs, supplies, equipment purchases and utility charges.

Resource and Production – Consists mainly of costs related to the purchasing or generating of electricity, water, or recycled water as well as disposing of solid waste matter and sewage effluent for the respective City utilities.

Interfund Services – Includes two types of expenses. The first type is for charges that one department or fund charges to another for services provided, which includes charges calculated by the Indirect Cost Allocation Plan. The Indirect Cost Allocation Plan includes costs that are typically termed "citywide overhead". Most of these costs are those expenditures which provide support services or oversight to another department or fund citywide. These costs are allocated based on an allocation factor, such as employee count or budgeted expenditures, which is used as the basis for distributing costs to departments or funds receiving the support or benefit. Examples of such expenditures that are allocated are for services provided by the City Manager's Office, City Attorney's Office, Finance, and Human Resources. These service costs are allocated to other departments or funds in the Full Cost Allocation Plan. This plan is prepared by a third-party consultant every two or three years and includes modest increases between updates. The second type of allocated charge is citywide in nature, funded through the City's internal service funds. Examples of these costs are vehicle maintenance costs and information technology costs that are apportioned to departments or funds in the City.

Capital Outlay – Includes small capital expense purchases not budgeted within the Capital Improvement Projects budget. Most individual capital purchases with a cost of less than $5,000 are expensed in this category.

Transfers to Other Funds – Includes all money moving to other funds. Transfers can be between the operating and capital improvement program budget to provide funding for capital projects or between different operating funds.

Debt Service – Funding provided to pay for the City's Debt Service obligations.

Types of Capital Projects

The Capital Improvement Program Budget categorizes projects as ***ongoing*** or ***distinct***.

Ongoing – the project does not have an identifiable completion date and project is needed indefinitely (e.g., maintenance of land or pavement)

Distinct – the project is one-time in nature and funding will be required for a predetermined amount of time (e.g., the building of a structure)

Strategic Pillars

The following are the strategic pillars established by the City Council to provide a framework for this budget document. In each department section, service level changes and performance and workload measures are aligned to one of the Council-approved pillars below:

Enhance Community Engagement and Transparency

Deliver and Enhance High Quality Efficient Services and Infrastructure

Manage Strategically Our Workforce Capacity and Resources

Promote and Enhance Economic, Housing and Transportation Development

Promote Sustainability and Environmental Protection

Enhance Community Sports, Recreational and Art Assets

Ensure Compliance with Measure J and Manage Levi's Stadium

Capital Budget Reader's Guide

The Capital Improvement Project Budget document is organized by theme. As discussed earlier in this section, each theme is comprised of a ***Theme Overview***, followed by a ***Project Cost Summary***, a ***Funded Project*** section, and ***Unfunded Projects Summary***. Please see below for an example of a funded project page and an unfunded projects summary page.

FUNDED **6139 - REPAIR TO HISTORIC BUILDINGS**

Project Number:	6139	**Theme / Category:**	Administrative Facilities
Year Initiated:	2011	**Project Manager:**	Ken Winland
Planned Completion Year:	Ongoing	**Department:**	Public Works
Project Type:	Ongoing	**Fund:**	538 - Public Buildings
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Historic Buildings (Harris Lass House, Headen Inman House, Jamison Brown House, Berryessa Adobe)		
Project Description	This project covers the repair and maintenance of the City-owned historic buildings. These buildings include Headen-Inman, Jamison Brown, Harris Lass & Berryessa Adobe. Repairs include paint, plumbing, exterior maintenance, electrical, etc.		
Funding Sources	Capital Project Reserves - General Fund & Potential Grant Funds		

	(1)	(2)	(3)	(3)	(4)	(4)	(4)	(5)
Funding Sources	**All Prior Actuals**	**2023/24**	**2024/25**	**2025/26**	**2026/27**	**2027/28**	**2028/29**	**Total**
Total Sources	$880,659	$250,363	$100,000	$100,000	-	-	-	**$1,331,022**

Expenditures	**All Prior Actuals**	**2023/24**	**2024/25**	**2025/26**	**2026/27**	**2027/28**	**2028/29**	**Total**
Construction	$785,558	$250,363	$100,000	$100,000	-	-	-	$1,235,921
Contingencies/Misc	$8,250	-	-	-	-	-	-	$8,250
Transfers Out	$86,851	-	-	-	-	-	-	$86,851
Total Expenditures	$880,659	$250,363	$100,000	$100,000	-	-	-	**$1,331,022**

Operating Impacts			-	-	-	-	-	-

(1) All Prior Actuals reflect the cumulative actual sources and expenditures since project inception.
(2) Project sources and expenditures for 2023/24 include carryover from the prior year.
(3) Project sources and expenditures for appropriation for Year 1 and Year 2 of the current biennial CIP budget.
(4) Project sources and expenditures for appropriation for next three years following the current biennial CIP budget.
(5) Total sources and expenditures of all prior year actuals, current and future year budgets.

UNFUNDED PROJECTS ADMINISTRATIVE FACILITIES

4070 - Training Tower Renovation					
FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	FY 2028/29	Five-Year CIP Total
$783,000	-	-	-	-	**$783,000**

The unfunded scope of work for this project includes the replacement of fire rated insulation, fire standpipe and sprinkler system repair/replacement, door and window replacement and lighting replacement.

Note: Amount under any year reflects the unfunded amount for the project.

FUND ACCOUNTING

The accounts of the City are organized and operated on the basis of funds, each of which is considered a separate accounting entity. Government resources are allocated to and accounted for in individual funds based upon the purposes for which the resources are to be spent. A general description of each follows:

Governmental Fund Types

Governmental funds are those through which most governmental functions of the City are financed. The following are the City's Governmental Fund Types:

General Fund - Used to account for the general operations of the City.

Special Revenue Funds - Used to account for the proceeds of specific revenue sources that are legally restricted to expenditure for specific purposes. Examples of Special Revenue Funds include the Building Development Services Fund and the Housing Authority Fund.

Debt Service Funds - Used to account for the accumulation of financial resources to be used for the payment of principal and interest on General Government Operating and Capital long-term obligations, which are not accounted for in proprietary funds.

Capital Projects Funds - Used to account for financial resources to be used for the acquisition or construction of General Government major capital facilities.

Proprietary Fund Types

Proprietary funds are used to account for the City's ongoing organizations and activities which are similar to those often found in the private sector. Proprietary Fund Types include Enterprise Funds and Internal Service Funds and are described as follows:

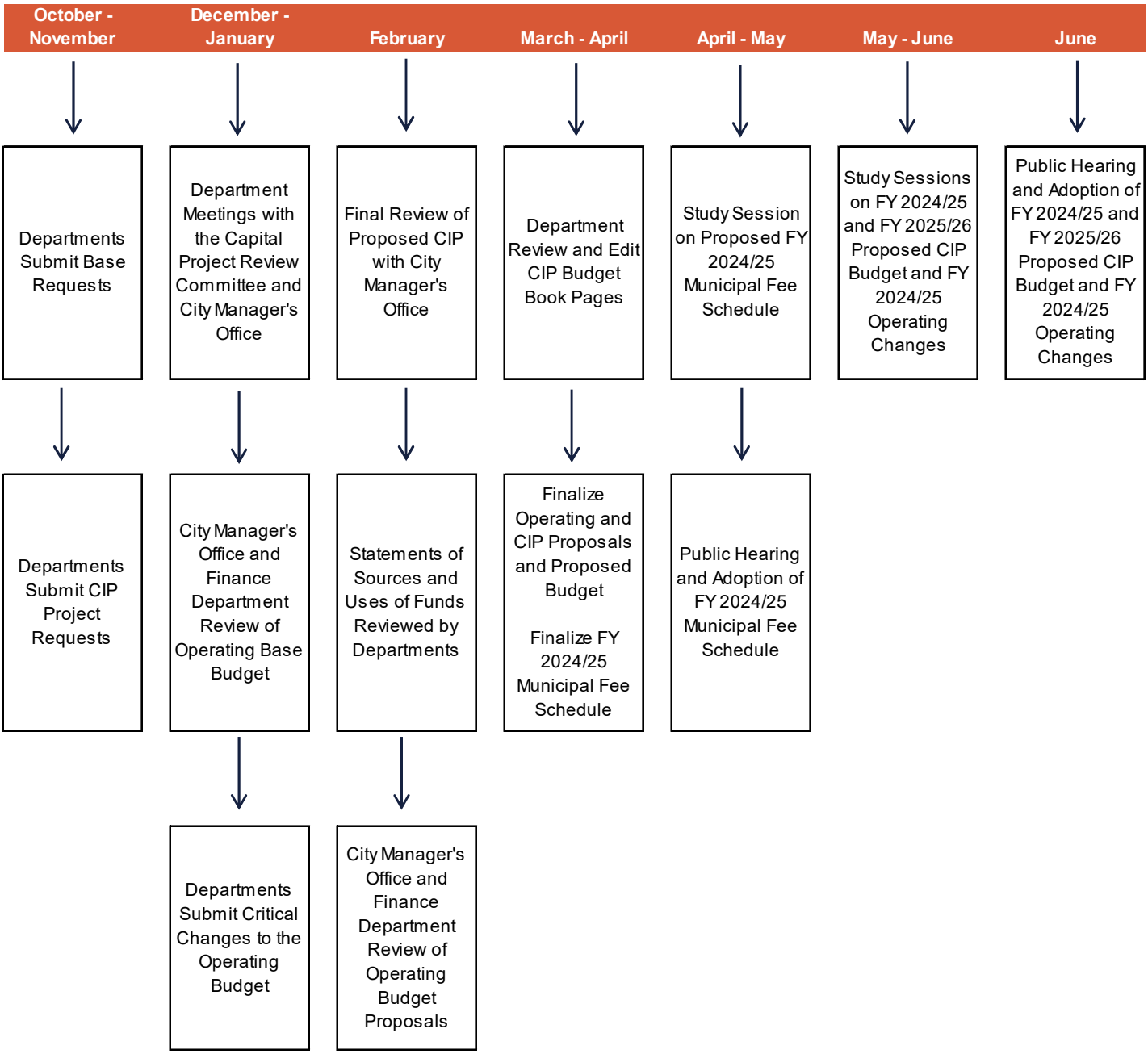
Enterprise Funds - Used to account for operations (a) that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs and expenses, including depreciation, of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes. Examples of Enterprise Funds include the Electric Utility Fund and the Water Utility Fund.

Internal Service Funds - Used to account for the financing of goods, services or facilities provided by one department or agency to other departments or agencies of the City, or to other governments, on a cost-reimbursement basis. Services provided include vehicle replacement, vehicle maintenance and operations, information technology, communications equipment, public works capital projects management, special liability insurance claims, workers' compensation insurance and claims, and unemployment insurance. Examples of Internal Service Funds include the Special Liability Fund and Workers' Compensation Fund.

This budget document includes statements of sources and uses for all of the City's funds, categorized by the type of fund as described above. The financial statements for the capital project funds display the FY 2023/24 Estimate, the FY 2024/25 and FY 2025/26 Proposed, the FY 2026/27 through FY 2028/29 CIP, and the Five-Year CIP Total.

The operating budget funds are comprised of the General, Special Revenue, Debt Service, Enterprise, Internal Service, and Other Agency Funds. The financial statements for this group of funds includes the FY 2022/23 Actual, FY 2023/24 Amended Budget, FY 2023/24 Estimate, FY 2024/25 Adopted Budget, and FY 2024/25 Amended Budget. The FY 2023/24 Amended Budget is the adopted budget in addition to any budget amendments that were approved by City Council throughout the fiscal year, while the Estimate column shows what the expected revenue and expenditures will be for FY 2023/24. The FY 2024/25 Amended Budget column reflects amendments to the FY 2024/25 Adopted Budget that are described in the Appendices section of this document.

BUDGET CALENDAR



DRAFT BUDGET PRINCIPLES FOR FY 2024/25

1. Make decisions within the context of the City's Code of Ethics and Values, especially being Fiscally Responsible, Communicative, and Service-Oriented.
2. Consider budget decisions with long-term implications taking into account data from the Ten-Year Financial Forecast.
3. To the extent possible, align ongoing expenditures with ongoing revenues to avoid negative impacts on future budgets and maintain the City's high financial management standards.
4. When addressing General Fund shortfalls, use a combination of ongoing and one-time solutions to balance the competing goals of aligning ongoing revenues and expenditures and minimizing the service delivery impacts to the community.
5. Implement cost control measures as necessary until the ongoing General Fund revenues and expenditures are in alignment.
6. Approve an exception to the Council Policy that dictates setting the General Fund Budget Stabilization Reserve at or above 25% of adopted budget expenditures; set the Reserve level at a minimum of 15% of expenditures.
7. Focus on projects and services that benefit the community as a whole.
8. Pursue economic development objectives and strategies to foster new public and private investment within Santa Clara, and to create employment opportunities.
9. Balance between compensation adjustments to retain and attract employees and funding for positions.
10. Use one-time unrestricted revenues (e.g., annual General Fund surplus) for one-time uses such as increasing reserves, funding capital or Information Technology projects, paying off debt, and/or paying off unfunded pension or other post-employment benefits liabilities.
11. Inform and communicate clearly and broadly to residents, businesses and employees regarding the City's fiscal position and budget; schedule hearings to promote active participation in the City Council's budget deliberations.
12. With limited exceptions, establish fees based on full cost recovery where individuals/businesses rather than the community at-large are benefitting from City services. This preserves limited unrestricted resources for providing services that benefit the community as a whole.
13. Focus on business process redesign in order to improve employee productivity and the quality, flexibility, and cost-effectiveness of service delivery (e.g., streamlining, simplifying, reorganizing functions, and reallocating resources).
14. Explore expanding existing revenue sources and/or adding new revenue sources.
15. Engage employees to contribute new and innovative ideas during the department budget development process.
16. Use the General Plan as a primary long-term fiscal planning tool and link ability to provide City services to development policy decisions.

GLOSSARY

The following explanations of glossary and terms are presented to aid in understanding the information included in this document:

Abatement - A complete or partial cancellation of a levy imposed by a government and usually applied to tax levies, special assessments and service charges.

Accounting System - The total structure of records and procedures which discover, record, classify, summarize and report information on the results of operations and the financial position of a government or any of its funds, fund types, balanced account groups, or organizational components.

Accrual Basis of Accounting - A method of accounting that recognizes the financial effect of transactions, events, and interfund activities when they occur, regardless of the timing of related cash flows.

Adopted Budget - The annual City budget as approved by City Council on or before June 30 for the fiscal year beginning July 1. This adopted budget establishes the legal authority for the expenditure of funds. This formal action by the City Council sets the spending path for the year.

Agency Fund - To account for assets held by the City as an agent for individuals, private organizations, other governments, and/or other funds.

Allocation - To divide or share out financial resources or expenditures for a specific purpose to particular funds or departments.

American Recovery and Reinvestment Act (ARRA) - An act established by the federal government in February 2009 whose intent is to create and save jobs, spur economic activity and focus on long term growth through the funding of various projects and initiatives.

Annual Comprehensive Financial Report (ACFR) - The official annual report of the City's financial condition at the conclusion of the fiscal year, June 30. The report is prepared to conform to Generally Accepted Accounting Principles (GAAP) for governmental units and provides a quantitative look at the operating success, financial health, and compliance of the City's reporting units.

Appropriation - A legal authorization granted by the City Council to make expenditures and to incur obligations for specific purposes. For purposes of the Capital Improvement Program (CIP) budget, appropriations are automatically renewed, for the life of the project, unless altered or revoked. For the operating budget, appropriations lapse at the end of the fiscal year to the extent they have not been expended or encumbered.

Appropriations Limit - The California State Constitution limits a city's appropriations growth rate to two factors: changes in population, and either the change in California per capita income or the change in the local assessment roll due to non-residential new construction.

Assessed Valuation - A valuation set upon real estate or other property by a government as a basis for levying taxes. In California, the assessed valuation subject to ad valorem tax levy is governed by Proposition 13 and AB8 (1978).

Assets - A probable future economic benefit obtained or controlled by a particular entity as a result of past transactions or events. This includes financial resources such as cash, receivables, inventory and plant and equipment, net of depreciation.

Audit - A formal examination of the City's accounts by an independent audit firm to determine whether the City's financial statements fairly present the City's financial position and results of operations in conformity with Generally Accepted Accounting Principles.

Authorized Positions - Regular positions authorized in the budget to be employed during the fiscal year.

Balanced Budget - The budget for a fund is balanced when total budgeted resources, including revenues, transfers in from other funds, and available fund balance from the previous year, meets or exceeds total budgeted uses of resources, including expenses and transfers out to other funds.

Base Budget - The ongoing expense level necessary to maintain service levels previously approved by the City Council.

Basis of Accounting - The timing of recognition, that is, when the effects of transactions or events are recognized for financial reporting or budgeting purposes. The three bases of accounting for governmental agencies are: (1) cash basis (when cash is received or paid), (2) accrual basis (when the underlying transaction or event takes place), and (3) modified accrual basis (revenues are recognized in the accounting period in which they become available and measurable and expenditures are recognized in the accounting period in which the fund liability occurred).

Beginning Fund Balance - The amount of prior year's unappropriated funds used to finance appropriated expenses in the current budget year.

Biennial Budget - A consolidated budget document presented on a biennial basis that includes the City's Operating Budget and CIP Budget. The Operating and Capital Budgets are presented in alternating years to the City Council for approval.

Bond - A city may raise capital by issuing a written promise to pay a specified sum of money, called the face value or principal amount, at a specified date or dates in the future, together with periodic interest at a specific rate.

Bond Rating - An evaluation of a bond issuer's credit quality and perceived ability to pay the principal and interest on time and in full. Three agencies regularly review city bonds and generate bond ratings: Moody's Investors Service, Standard and Poor's and Fitch Ratings.

Budget - A plan of financial operation embodying an estimate of proposed expenditures for a given period and the estimated financial resources available to finance them. Used without any modifier, the term usually indicates a financial plan for a single fiscal year.

Budget Public Hearing - A public meeting at which any member of the community may appear and be heard regarding any item in the proposed budget as presented by the City Manager to the City Council.

Budget Transmittal Letter - A general discussion of the budget as presented in writing by the City Manager to the City Council. The message contains an explanation of principal budget items and summaries found in the budget.

Budgetary Control - The control or management of a government or enterprise in accordance with an approved budget for the purpose of keeping expenses within the limitations of authorized appropriations.

Capital Asset - Land, buildings, equipment, improvements to buildings, and infrastructure (i.e., roads, bridges and other immovable assets). The City's policy is to capitalize equipment with a cost exceeding $5,000 and building, improvements and infrastructure with costs exceeding $20,000. A capital asset is defined as an asset with a useful life extending beyond a single accounting period.

Capital Improvement - A permanent addition to the City's assets, including the design, construction or purchase of land, buildings, or facilities, or major renovations of same.

Capital Improvement Program (CIP) Budget - A plan of annual appropriation for capital improvements and various kinds of major facility maintenance. These projects are often multi-year in length, which requires funding beyond the two-year period in the biennial budget.

Capital Outlay - A budget category which includes all equipment having a unit cost of $1,000 or more, and an estimated useful life of over one year or capital improvements costing less than a certain dollar amount. Capital Outlay is budgeted in the operating budget in the Other Operating Expenditure Category.

Certificates of Participation (COPs) - This financing technique provides long-term financing through a lease, installment sale agreement or loan agreement. Certificates of Participation (COPs) allow the public to purchase participation in a stream of lease payments, installment payments or loan payments relating to the acquisition or construction of specific equipment, land or facilities. The lending agreement is secured by a lease on the acquired asset or other assets of the City.

Charges for Services - Fees and charges levied by City departments for services rendered (example: utility charges to customers, recreation program fees, engineering fees, etc.).

Community Development Block Grant (CDBG) - Provides eligible metropolitan cities and urban counties with annual direct grants to revitalize neighborhoods; expand affordable housing and economic opportunities; and/or improve community facilities and services, principally to benefit low- and moderate-income persons.

Community Facilities District (CFD) - A special district that can issue debt for the planning, design, acquisition, construction, and/or operation of public facilities, as well as provide public services. Special tax assessments levied by the district are used to repay the debt. A CFD can be formed only if approved by the majority of affected property owners.

Consumer Price Index (CPI) - A statistical measure of a weighted average of prices of a specified set of goods and services purchased by wage earners in urban areas.

Contingency - A budgetary reserve set aside for emergency or unanticipated expenditures, revenue shortfalls, and/or unknown expenditures.

Debt - Obligations of the City to repay, with or without interest, in installments and/or at a later date, some amount of money utilized resulting from the borrowing of money or from the purchase of goods and services. Debts of governments include bonds, notes and COPs.

Debt Financing - Issuance of bonds and other debt instruments to finance municipal improvements and services.

Debt Service - Payment of the principal and interest on an obligation resulting from the issuance of bonds, COPs or other debt instruments.

Deficit - An excess of expenditures or expenses over revenue (resources).

Department - An organizational unit comprised of divisions and/or programs. It is the basic unit of service responsibility encompassing a broad mandate of related activities. Department directors generally report directly to the City Manager's Office, for instance, Fire and Finance.

Depreciation - An allocation of the cost of fixed assets (buildings, plant or equipment) over the estimated useful life of the asset.

Designation - A portion of fund equity set aside by Council Action for a specific purpose.

Dissolution Act - Also known as Redevelopment Dissolution Act; on December 29, 2011 the California Supreme Court found the Dissolution Act (ABx1 26) constitutional in the California Redevelopment Association vs. Matosantos case. The Act continued the suspension and prohibition of most redevelopment activities in effect since late June 2011; dissolved RDAs as of February 1, 2012; created successor agencies and oversight boards; and established roles for the County-Auditor Controller, the Department of Finance and State Controller's Office in the dissolution process and satisfaction of enforceable obligations of former RDAs.

Division - An organizational unit within a City department. For instance, Fire Field Operations, Fire Community Risk Reduction, and Fire Training.

Encumbrance - Obligations in the form of purchase orders, contracts or salary commitments which are chargeable to an appropriation and for which a part of the appropriation is reserved. They cease to be encumbrances when paid.

Enterprise Fund - Used to account for operations: a) that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs and expenses, including depreciation or capital replacement, of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

Environmental Impact Report (EIR) - An assessment of the likely influence a project might have on the environment.

Equity - The net assets of a fund (i.e. the assets less the liabilities on a fund balance sheet).

Expenditure - Actual cash disbursements for the cost of goods delivered or services rendered to the City in a Governmental Fund.

Expenditure Object Category (Expenditure Category) - Expenditure categories are a group of similar expenditure objects.

Expense - The cost incurred from providing goods or services related to the City's operations in Proprietary Funds.

Fee - The payment for direct receipt of a public service by the party who benefits from the service.

Fiscal Year - The time period designated by the City signifying the beginning and ending period for recording financial transactions. Consistent with all cities and counties in the State of California, the City of Santa Clara has specified July 1 to June 30 as its fiscal year.

Franchise - A special privilege granted by a government, permitting the continued use of public property, such as city streets and usually involving the elements of a monopoly or regulation, for example cable TV, gas, refuse, and others.

Full-Time Equivalent - Refers to one full-time equivalent position, which equals 40 hours per week, 52 weeks per year.

Fund - An independent fiscal and accounting entity with a self-balancing set of accounts recording its assets, liabilities, fund equity, revenues and expenditures or expenses and other changes in residual fund equity or balances, segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, limitations or public policy.

Fund Balance - The amount of financial resources immediately available for use. Generally, this represents the difference between unrestricted current assets over current liabilities.

Fund Type - A category into which funds with similar characteristics are grouped. The fund types used in the City budget are General, Special Revenue, Capital Projects, Enterprise, Internal Service and Debt Service funds.

Gas Tax - State tax received from gasoline sales utilized solely for street related purposes, such as new construction, rehabilitation or maintenance.

General Fund - The primary fund of the City used to account for all revenues and expenditures of the City not accounted for in another fund. Examples of departmental operations accounted for in the General Fund include the City Council, Police and Fire Departments, Library, Parks and Recreation, and others.

Generally Accepted Accounting Principles (GAAP) - Uniform minimum standards and guidelines for financial accounting and reporting that govern the form and content of the financial statements of an entity. GAAP encompass the conventions, rules and procedures necessary to define accepted accounting practice at a particular time. GAAP provide a standard by which to measure financial presentations. The primary authoritative body on the application of GAAP to State and local governments is the GASB (Governmental Accounting Standards Board).

Governmental Accounting - The composite activity of analyzing, recording, summarizing, reporting, and interpreting the financial transactions of governments.

Governmental Accounting Standards Board (GASB) - The authoritative accounting and financial reporting standard-setting body for government entities.

Governmental Fund - A fund type to account for tax-supported activities. There are four different types of governmental funds: the General Fund, Special Revenue Funds, Debt Service Funds and Capital Projects Funds.

Grant - Contributions of cash or other assets from another government entity to be used or expended for a specific purpose, activity or facility. An example is the Community Development Block Grant given by the federal government.

HOME Program - Federal housing assistance program that provides funds to low- and very low- income families for both rental units and privately-owned dwellings.

Housing and Urban Development (HUD) - The Federal agency whose mission is to increase home ownership, support community development and increase access to affordable housing free from discrimination.

Housing Authority - The City of Santa Clara Housing Authority was established by Resolution 11-7827 on February 22, 2011 to ensure the provision of safe and sanitary housing for persons of low income.

Indirect Cost Allocation Plan - The City uses an indirect cost allocation plan to ensure that enterprises and certain special revenue supported operations pay for themselves and are not subsidized by City taxpayers. General Fund supported central services costs such as payroll, accounting, data processing, personnel, city management and facilities maintenance are allocated to those funds benefiting from these services based on statistical data reflecting use of these support services.

Infrastructure - Facilities on which the continuance and growth of a community depend on such as roads, water lines, sewers, public buildings, parks and airports.

Interest and Rent - Interest income on investments and rental income received on property owned by the City.

Interfund Services - Services provided by one fund within the City for the benefit of another fund for which the benefitting fund is charged a fee (e.g., payroll services for the Electric Utility Department).

Interfund Transfers - With Council approval, resources may be transferred from one City fund to another. The purpose of the majority of transfers is to reimburse a fund that has made expenditures on behalf of another fund. Less often, a transfer may be made to open or close a fund.

Intergovernmental - Revenue received from other government entities (e.g., grants).

Internal Service Funds - These funds account for special activities and services performed by a designated department for other departments in the City on a cost reimbursement basis.

Legal Debt Limit - Per section 6.07 of the City Charter, bonded indebtedness of the City may not exceed 10% of the total assessed valuation of property within the City, exclusive of any indebtedness incurred for the purpose of water supply, sewers or storm drains.

Levi's Stadium - The stadium is located at 4900 Marie P. DeBartolo Way, Santa Clara and is the home of the San Francisco 49ers professional football team. It has a permanent seating capacity of approximately 68,500 seats with expansion to approximately 75,000 seats for larger events, such as an NFL Super Bowl. The stadium was built based on the City of Santa Clara approved Measure J, the Santa Clara Stadium Taxpayer Protection and Economic Progress Act, on June 8, 2010.

Levy - An amount of taxes, special assessments or service charges imposed by a government for the support of government activities.

Liability - Probable future sacrifices of economic benefits arising from present obligations of a particular entity to transfer assets or provide services to other entities in the future as a result of past transactions or events. That is, a financial obligation or claim of financial resources of a specific fund to be liquidated at a future date.

Long-term Debt - Debt with a maturity of more than one year after the date of issue.

Mission - The overriding purpose of the department, division, or program.

Modified Accrual Basis of Accounting - Revenues are recognized in the accounting period in which they become available and measurable; expenditures are recognized in the accounting period in which the fund liability is incurred (if measurable), except for unmatured interest on general long-term debt and certain similar accrued obligations, which should be recognized when due.

Municipal Code - A compilation of City Council approved ordinances currently in effect. The Code defines City policy in various categories, for example, Civil Service rules, traffic regulations, sanitation and health standards, building regulations and planning and zoning regulations.

Object Category - See Expenditure Object Category.

Operating Budget - The portion of the budget that pertains to the City's daily operations and activities engaged in to provide services to the community. The operating budget contains appropriations for such expenditures as personnel (salaries, wages and benefits), supplies and materials, utilities, travel and fuel.

Ordinance - A formal legislative enactment by City Council. It has the full force and effect of law within City boundaries unless pre-empted by a higher form of law (State or federal). An ordinance has a higher legal standing than a resolution. Revenue raising measures, such as the imposition of taxes, special assessments and service charges are some examples of actions that would require the enactment of an ordinance.

Other Financing Sources - Changes in residual fund equity or balances not arising from revenues or expenditures/expenses. Includes governmental fund general long-term debt proceeds, amounts equal to the present value of minimum lease payments arising from capital leases, proceeds from the sale of general fixed assets and operating transfers in.

Performance Measures - This is a non-financial measurement of activity such as number of meters read, number of bills sent, number of customer service calls handled and response time to emergency calls. Performance-based budgeting incorporates performance measures into the budget process.

Program - A program is a specific service or activity that falls under departmental divisions. Programs provide for a lower level of detail regarding a Department's function. For instance, the Traffic Program under the Police Field Operations Division.

Property Tax - An ad valorem (based on value) tax on real property and tangible personal property levied by the local government on the property located within the City's jurisdiction. Property tax is determined by two factors: the assessed value of the property and the tax rate for the area in which the property is located.

Public Facilities Financing Corporation (PFFC) - The City of Santa Clara Public Facilities Financing Corporation (PFFC) was formed in 1997 for the purpose of issuing Certificates of Participation (COPs) to provide financing for the construction of major City facilities. Members of the City Council are also members of the PFFC Board. Debt service on the COPs is secured by lease payments made by the City's General Fund to the PFFC for the use of the constructed facilities for public purposes. In accordance with lease agreements, the PFFC assigns lease payments received from the City to the trustee for payment to the certificate holders.

Redevelopment Dissolution Act - See Dissolution Act.

Reimbursement - Repayments of amounts remitted on behalf of another party, or interfund transactions that constitute reimbursements to a fund for expenditures or expenses initially made from it but properly applied to another fund.

Reserve - An account used to earmark a portion of fund balance to indicate that it is not available for expenditure or legally segregated for a specific future use.

Resolution - A special or temporary legislative order of the City Council/Agency/Authority. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the City. A resolution requires less legal formality and has a lower legal status than an ordinance.

Revenue - Resources received by the government available for use in supporting services including such items as taxes, fees, permits, licenses, grants and interest.

Risk Management - An organized attempt to protect a government's assets against accidental loss in the most economical method. The City is exposed to various risks of losses related to torts, errors and omissions, general liability, injuries to employees and unemployment claims. Claims, expenditures and liabilities are reported when it is probable that a loss has occurred and the amount of that loss can be reasonably estimated using actuarial methods or other estimating techniques. These losses include an estimate of claims that have been incurred but not reported.

Sales Tax - A tax imposed by the government on retailers at the point of sale for the privilege of selling tangible personal property. It is usually calculated as a percentage of the selling price and collected by the retailer from the consumer. The rate in the City of Santa Clara is 9.125%.

Silicon Valley Power (**SVP)** - The City's Electric Utility Department provides electricity to City residents and businesses under the name Silicon Valley Power.

Special Assessment - A compulsory levy made against certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties.

Special Revenue Fund - A fund in which revenue collected is restricted by the City, State or federal government as to how the city might spend its resources.

Sports and Open Space Authority (SOSA) - The City of Santa Clara Sports and Open Space Authority (SOSA) was created by the City Council in 1974 for the acquisition and development of open space within the City. The members of the City Council are also members of SOSA's Board of Directors and, as such, are authorized to transact business and exercise power to purchase, lease or otherwise obtain and dispose of real and personal property, to acquire, construct, maintain, repair, manage and operate real and personal property, including leasing to private operators for commercial purposes, surplus space which is not economical to use for open space planning.

Stadium Authority - The Stadium Authority was established by the City Council in 2011 to provide for the development and operation of Levi's Stadium. The Stadium Authority's governing board is the seven members of the City Council. The Stadium Authority will own, develop, construct, operate and maintain the Stadium, and have all powers granted to it by the City. The Stadium Authority is a separate and distinct legal entity, and the City is not liable for the debts or obligations of the Stadium Authority.

Strategic Pillar - The City Council adopted seven focus areas for City operations: 1. Promote and Enhance Economic, Housing and Transportation Development; 2. Deliver and Enhance High Quality Efficient Services and Infrastructure; 3. Enhance Community Sports, Recreational and Arts Assets; 4. Enhance Community Engagement and Transparency; 5. Ensure Compliance with Measure J and Manage Levi's Stadium; 6. Manage Strategically our Workforce Capacity and Resources; and 7. Promote Sustainability and Environmental Protection.

Subsidy - A grant by a government entity to another government entity to pay all or a portion of an activity of the government deemed advantageous to the public.

Successor Agency to the Former Redevelopment Agency of the City of Santa Clara - Pursuant to State legislation ABx1 26, the "Dissolution Act," the Redevelopment Agency (RDA) of the City of Santa Clara was dissolved effective February 1, 2012. The City has elected to become the Successor Agency for the RDA non-housing functions, responsible for paying off the former Redevelopment Agency's existing debts, disposing of the former Redevelopment Agency's properties and assets to help pay off debts, returning revenues to the local government entities that receive property taxes, and winding down the affairs of the former Redevelopment Agency. The City has also elected to retain the former Redevelopment Agency's housing functions, including retaining all of the housing assets, rights, power, duties, obligations and functions previously performed by the Redevelopment Agency in administering its Low and Moderate Income Housing Fund.

Surplus - An excess of revenue (resources) over expenditures or expenses.

Taxes - Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. The term does not include specific charges made against particular persons or property for permanent benefits such as special assessments. Neither does the term include charges for services rendered only to those paying such charges as, for example, water service charges.

Ten-Year Financial Plan - A strategic planning document showing the estimated results of operations and capital improvement project requirements over the next ten years. This plan is reviewed and accepted by Council and no appropriations result from that acceptance.

Theme - The capital budget is aligned to twelve categories (Administrative Facilities, Community Facilities, Convention Center, Electric Utility, Other Community Projects, Parks and Trails, Sewer Utility, Solid Waste, Storm Drain, Technology and Equipment, Transportation, and Water and Recycled Water Utilities).

Tourism Improvement District (TID) - The Santa Clara Tourism Improvement District was established in 2004 as a marketing revenue supplement to assist the Santa Clara Convention and Visitors Bureau (CVB) with marketing the City of Santa Clara to hotel and convention center groups and visitors. The activities to be provided to the district will be funded by the levy of assessments.

Transient Occupancy Tax (TOT) - A locally controlled tax imposed on travelers who stay in temporary lodging facilities for stays thirty days or less. The rate in the City of Santa Clara is currently 12.5%.

Trust Fund - Used to account for assets held by the City in a trustee capacity.

User Charges - The payment of a fee for direct receipt of a public service by the party benefiting from the service.

ACRONYMS

AB	Assembly Bill
ACFR	Annual Comprehensive Financial Report
ADA	American with Disabilities Act
AIPG	All Inclusive Playground Grant
AMH	Automatic Handling System
ARPA	American Rescue Plan Act
ARRA	American Recovery and Reinvestment Act
ASAI	Average System Availability Index
BAREC	Bay Area Research Extension Center
BLS	Basic Life Support
BMP	Below Market Price
BNPEA	Bayshore North Project Enhancement Authority
BSR	Budget Stabilization Reserve
CAHF	City Affordable Housing Fund
CalOES	State of California Office of Emergency Services
CalPERS	California Public Employees' Retirement System
CCTV	Closed-Circuit Television
CDBG	Community Development Block Grant
CEQA	California Environmental Quality Act
CFD	Community Facilities District
CIP	Capital Improvement Program
CLT	Contribution In-Lieu of Tax
CMMS	Computerized Maintenance Management System
CNG	Compressed Natural Gas
COLA	Cost of Living Adjustment
COP	Certificates of Participation
COPS	Citizens' Option for Public Safety
CPI	Consumer Price Index
CPR/AED	Cardiopulmonary Resuscitation/Automated External Defibrillator
CPRS	California Parks and Recreation Society
CRC	Community Recreation Center

CSMFO	California Society of Municipal Finance Officers
CVB	Convention-Visitors Bureau
DA	Development Agreement
DDA	Disposition and Development Agreement
DTSC	Department of Toxic Substances Control
DVR	Donald Von Raesfeld Power Plant
EEO	Equal Employment Opportunity
EIR	Environmental Impact Report
EMS	Emergency Medical Services
EMT	Emergency Medical Technician
EOC	Emergency Operations Center
EOL	End of Life
EOPS	Enforceable Obligation Payment Schedule
ERAF	Educational Revenue Augmentation Fund
FEMA	Federal Emergency Management Agency
FERC	Federal Energy Regulatory Commission
FF&E	Furniture, Fixtures and Equipment
FHRMS	Finance Human Resources Management System
FMIS	Finance Management Information System
FOG	Fats, Oils, and Grease
FPPC	Fair Political Practices Commission
FTE	Full Time Equivalent (Employee)
FTHB	First Time Homebuyer
FY	Fiscal year
GAAP	Generally Accepted Accounting Practices
GASB	Governmental Accounting Standards Board
GDP	Gross Domestic Product
GFGC	General Fund General Contingency
GFOA	Government Finance Officers Association
GIS	Geographical Information Systems
GPS	Global Positioning System
GSI	Green Stormwater Infrastructure
GWh	Giga Watt Hour

HA	Housing Authority
HIPPA	Health Insurance Portability and Accountability Act
HMG	Hazard Mitigation Grant
HMI	Human Mechanical Interface
HOME	Home Investment Partnerships Act
HR	Human Resources
HUD	Housing and Urban Development
HVAC	Heating, Ventilation, and Air Conditioning
IBEW	International Brotherhood of Electric Workers
ISC/CRC	International Swim Center/Community Recreation Center
IT	Information Technology
JPA	Joint Power Agreement
kWh	Kilo Watt Hour
LED	Light Emitting Diodes
LEED	Leadership in Energy and Environmental Design
LF	Linear Feet
LLEBG	Local Law Enforcement Block Grants Program
LPD	Land, Property and Development
m:s	minutes: seconds
MCC	Motor Control Center
MOU	Memorandum of Understanding
MRP	Municipal Regional Stormwater National Pollutant Discharge Elimination Permit
Muni	Municipal
N/A	Not Applicable
NCIP	Neighborhood Conservation and Improvement Program
NCPA	Northern California Power Agency
NEPA	National Environmental Policy Act
O&M	Operations and Maintenance
OBAG	One Bay Area Grant
OSHA	Occupational Safety and Health Administration
OTS	California Office Traffic Safety
PBC	Public Benefits Charge
PCA	Property Condition Assessment

PEMHCA	Public Employees' Medical and Hospital Care Act (California)
PEPRA	Public Employees' Pension Reform Act of 2013
PERS	Public Employees' Retirement System
PG&E	Pacific Gas and Electric
PLC	Programmable Logic Control
POP	Problem Oriented Policing
RDA	Redevelopment Agency
RMRA	Roadway Repair and Accountability Act
RMRP	Retiree Medical Reimbursement Program
ROPS	Recognized Obligation Payment Schedule
RWF	Regional Wastewater Facility
SA	Successor Agency
SAIDI	System Average Interruption Duration Index
SB	Senate Bill
SCADA	Supervisory Council and Data Acquisition
SCAT	Specialized Crime Action Team
SCPD NSU	Santa Clara Police Department - Nuisance Suppression Unit
SCSA	Santa Clara Stadium Authority
SDPS	Storm Drain Pump Station
SFM	State Fire Marshal
SFPUC	San Francisco Public Utilities Commission
SOSA	Sports and Open Space Authority
SRT	Special Response Team
STACT	San Tomas Aquino Creek Trail
STEM	Science, Technology, Engineering and Math
SVACA	Silicon Valley Animal Control Authority
SVP	Silicon Valley Power (City owned Electric Utility)
SWRCB	State Water Resources Control Board
TBRA	Tenant-Based Rental Assistance
TDA	Transportation Development Act
TDM	Traffic Demand Management
TMP	Transportation Management Program
TOT	Transient Occupancy Tax

TPAC	Treatment Plant Advisory Committee
UMIS	Utility Management Information System
Uncl	Unclassified Employee
VLF	Vehicle License Fee
VoIP	Voice Over Internet Protocol
WiFi	Wireless Fidelity Communication Technology
WPCP	Water Pollution Control Plant

BUDGET SUMMARY | SOURCES

	FY 2023/24 Adopted	FY 2024/25 Adopted	FY 2024/25 Amended	Change FY 2023/24 to FY 2024/25	Change %
Revenue Sources[1]:					
Property Tax	85,880,000	89,625,000	94,481,000	8,601,000	10.0%
Sales Tax	60,524,000	62,352,000	62,900,000	2,376,000	3.9%
Transient Occupancy Tax	21,275,000	23,650,000	22,850,000	1,575,000	7.4%
Franchise Tax	5,150,000	5,300,000	5,350,000	200,000	3.9%
Gas Tax	5,900,000	5,900,000	6,300,000	400,000	6.8%
Other Taxes	1,983,077	2,082,298	1,991,557	8,480	0.4%
Planning Fees	7,969,600	8,223,932	8,222,000	252,400	3.2%
Other Fees	50,228,665	87,704,867	109,151,254	58,922,589	117.3%
Licenses and Permits	17,421,995	17,941,995	18,013,995	592,000	3.4%
Fines and Penalties	1,225,000	1,230,000	1,452,000	227,000	18.5%
Rents and Leases	8,877,385	9,887,604	9,414,022	536,637	6.0%
Electric Utility	654,793,213	735,601,973	704,368,419	49,575,206	7.6%
Electric Special Revenues	37,793,434	40,110,067	48,751,885	10,958,451	29.0%
Water Utility	58,234,600	63,772,000	61,485,300	3,250,700	5.6%
Sewer Utility	42,500,700	46,439,300	45,950,200	3,449,500	8.1%
Water Recycling Utility	7,203,200	8,126,000	8,038,800	835,600	11.6%
Solid Waste Services	39,037,957	40,500,355	41,046,212	2,008,255	5.1%
Storm Drain Fees	2,908,000	3,107,000	1,454,000	(1,454,000)	(50.0%)
Miscellaneous Charges for Services	6,688,788	6,883,485	7,163,690	474,902	7.1%
Grant Revenue	12,677,678	5,142,048	5,484,836	(7,192,842)	(56.7%)
Housing Related	2,405,250	2,415,726	3,086,472	681,222	28.3%
Other Agencies	18,676,343	7,335,930	7,289,456	(11,386,887)	(61.0%)
Other Revenues	20,761,538	22,709,715	23,037,265	2,275,727	11.0%
State Revenues	162,000	162,000	162,000	0	0.0%
Traffic Mitigation	1,221,500	1,000,000	1,000,000	(221,500)	(18.1%)
Interest Income	14,093,836	15,578,159	19,596,480	5,502,644	39.0%
Reimbursements	7,365,310	7,666,842	8,036,282	670,972	9.1%
Developer Contributions	59,680,289	5,993,422	10,540,776	(49,139,513)	(82.3%)
Sale of Land or Property	249,600	100,000	100,000	(149,600)	(59.9%)
Bond Proceeds	335,250,000	0	130,000,000	(205,250,000)	(61.2%)
Interdepartmental Revenue	96,010,382	99,876,306	104,042,838	8,032,456	8.4%
Transfers From	399,784,369	65,959,970	223,440,867	(176,343,502)	(44.1%)
Gross Revenue	**2,083,932,709**	**1,492,377,994**	**1,794,201,606**	**(289,731,103)**	**(13.9%)**
Less Transfers In and Interfund Revenues[2]	(495,794,751)	(165,836,276)	(327,483,705)	168,311,046	(33.9%)
Net Revenue	**1,588,137,958**	**1,326,541,718**	**1,466,717,901**	**(121,420,057)**	**(7.6%)**
Capital Improvement Program Carryover	**258,997,785**	**0**	**0**	**(258,997,785)**	**(100.0%)**
Use of Reserves	**(90,788,144)**	**(92,496,650)**	**(112,198,880)**	**(21,410,736)**	**23.6%**
Total Net Sources[3]	**1,756,347,599**	**1,234,045,068**	**1,354,519,021**	**(401,828,578)**	**(22.9%)**

BUDGET SUMMARY | USES

	FY 2023/24 Adopted	FY 2024/25 Adopted	FY 2024/25 Amended	Change FY 2023/24 to FY 2024/25	Change %
Expenditures[1]:					
Operating Budget:					
City Council	1,124,281	1,176,723	1,196,923	72,642	6.5%
City Attorney's Office	3,076,516	3,205,702	3,357,661	281,145	9.1%
City Clerk's Office	1,947,261	2,067,068	2,102,267	155,006	8.0%
City Auditor	948,445	985,489	990,178	41,733	4.4%
City Manager's Office	5,410,204	5,175,582	6,592,051	1,181,847	21.8%
Community Development Department	34,572,743	25,309,296	26,402,719	(8,170,024)	(23.6%)
Electric Utility	719,003,859	786,454,509	761,772,696	42,768,837	5.9%
Finance Department	18,192,257	19,012,771	19,956,041	1,763,784	9.7%
Fire Department	69,732,009	71,103,199	73,973,377	4,241,368	6.1%
Human Resources	4,300,090	4,439,328	4,520,031	219,941	5.1%
Information Technology	13,770,485	13,156,944	15,439,338	1,668,853	12.1%
Library Department	11,135,937	11,317,625	11,732,505	596,568	5.4%
Parks & Recreation	23,892,478	24,831,781	25,234,878	1,342,400	5.6%
Police Department	86,688,554	91,296,351	93,239,805	6,551,251	7.6%
Public Works	89,113,204	90,600,536	96,997,383	7,884,179	8.8%
Water and Sewer Utility Dept	96,385,559	120,920,630	115,109,340	18,723,781	19.4%
Non-Departmental[4]	50,695,213	49,923,207	62,266,060	11,570,847	22.8%
Other Agency	10,000	10,200	10,200	200	2.0%
Internal Services	12,397,000	12,934,000	13,077,000	680,000	5.5%
Debt Service	374,973,049	40,647,934	152,263,704	(222,709,345)	(59.4%)
Gross Operating Budget	**1,617,369,144**	**1,374,568,875**	**1,486,234,157**	**(131,134,987)**	**(8.1%)**
Less Transfers Out and Interfund Expenses[2]	(515,319,491)	(247,455,561)	(416,463,413)	98,856,078	(19.2%)
Net Operating Budget	**1,102,049,653**	**1,127,113,314**	**1,069,770,744**	**(32,278,909)**	**(2.9%)**
Capital Improvement Program Budget:					
Total Capital Improvement Program	653,374,495	104,022,838	282,192,918	(371,181,577)	(56.8%)
Public Works Management Services	4,111,656	4,362,916	4,373,674	262,018	6.4%
Less Transfers Out	(3,188,205)	(1,454,000)	(1,818,315)	1,369,890	(43.0%)
Total Capital Improvement Program Budget[3]	**654,297,946**	**106,931,754**	**284,748,277**	**(369,549,669)**	**(56.5%)**
Total Net Uses	**1,756,347,599**	**1,234,045,068**	**1,354,519,021**	**(401,828,578)**	**(22.9%)**

[1] *Excludes Stadium Authority operating budget*

[2] *Excludes internal services fund operating budget, non-City Convention Center activities, and all transfers*

[3] *Excludes Capital Improvement Program Carryover in FY 2024/25 Adopted and Amended budgets; included in FY 2023/24 Adopted Budget*

[4] *Includes Convention Center operating budget*

BUDGET SUMMARY | REVENUE SUMMARY

Fund Type	FY 2022/23 Actual	FY 2023/24 Adopted	FY 2024/25 Adopted	FY 2024/25 Amended	Year-on-Year Change	Change %
General Fund						
001 General Fund	286,676,711	274,263,600	287,341,981	297,170,993	22,907,393	8.4%
Total General Fund	**286,676,711**	**274,263,600**	**287,341,981**	**297,170,993**	**22,907,393**	**8.4%**
Special Revenue Funds						
463 Bridge Maintenance District #2 Fund	109,116	80,000	80,000	90,000	10,000	12.5%
155 Building Development Services Fund	19,587,611	15,611,000	16,164,000	16,164,000	553,000	3.5%
220 Building Special Programs and Training Fund	76,638	44,995	44,995	44,995	0	0.0%
165 City Affordable Housing Fund	6,929,767	6,291,089	1,168,177	1,168,177	(5,122,912)	(81.4%)
027 Community Facilities District No. 2019-1 (Lawrence Station) Fund	359,319	383,077	450,298	391,557	8,480	2.2%
026 Convention Center Maintenance District Fund	1,496,489	1,774,119	1,774,119	1,862,825	88,706	5.0%
124 Developer Traffic Payments Fund	0	1,108,500	0	0	(1,108,500)	(100.0%)
025 Downtown Parking Maintenance Fund	14,669	151,230	158,850	151,200	(30)	(0.0%)
077 Endowment Care Fund	245,062	130,000	130,000	180,000	50,000	38.5%
144 Engineering Operating Grant Trust Fund	231,197	0	0	0	0	0.0%
079 Expendable Trust Fund	554,174	0	0	0	0	0.0%
158 Fire Development Service Fund	0	3,435,000	3,081,750	3,277,500	(157,500)	(4.6%)
178 Fire Operating Grant Trust Fund	422,131	4,006,904	4,513,514	4,297,283	290,379	7.2%
121 Gas Tax Fund	4,018,129	3,500,000	3,500,000	3,500,000	0	0.0%
562 Housing and Urban Development Fund	1,412,385	3,106,041	1,518,534	2,532,068	(573,973)	(18.5%)
164 Housing Authority Fund	405,871	252,495	252,496	252,496	1	0.0%
169 Housing Successor Agency Fund	1,203,963	1,306,326	1,306,326	1,306,326	0	0.0%
072 Library Donations Trust Fund	2	0	0	0	0	0.0%
112 Library Operating Grant Trust Fund	157,989	0	0	0	0	0.0%
101 Other City Departments Operating Grant Trust Fund	0	0	0	0	0	0.0%
111 Parks and Recreation Operating Grant Trust Fund	160,911	152,363	152,363	152,363	0	0.0%
076 Perpetual Care Fund	597	500	500	500	0	0.0%
177 Police Operating Grant Trust Fund	832,814	0	0	0	0	0.0%
157 Prefunded Plan Review Fund	86,520	0	0	0	0	0.0%
067 Public Donations Fund	62,886	0	0	0	0	0.0%
221 Public, Educational, and Governmental Fee Fund	215,724	200,000	200,000	200,000	0	0.0%
122 Road Maintenance and Rehabilitation (SB1) Fund	3,179,422	2,550,000	2,550,000	2,910,000	360,000	14.1%
123 Traffic Mitigation Fund	1,350,720	1,371,500	1,150,000	1,050,000	(321,500)	(23.4%)
Total Special Revenue Funds	**43,114,106**	**45,455,139**	**38,195,922**	**39,531,290**	**(5,923,849)**	**(13.0%)**
Enterprise Funds						
093 Cemetery Fund	1,548,240	1,576,500	1,603,500	1,603,500	27,000	1.7%
860 Convention Center Enterprise Fund	17,471,878	15,663,770	18,193,014	18,613,014	2,949,244	18.8%

BUDGET SUMMARY | REVENUE SUMMARY

Fund Type	FY 2022/23 Actual	FY 2023/24 Adopted	FY 2024/25 Adopted	FY 2024/25 Amended	Year-on-Year Change	Change %
Enterprise Funds						
191 Electric Operating Grant Trust Fund	38,205,193	37,842,234	40,164,067	48,805,885	10,963,651	29.0%
091 Electric Utility Fund	664,523,014	684,767,499	757,243,956	756,232,591	71,465,092	10.4%
094 Sewer Utility Fund	46,408,736	43,500,825	47,453,903	46,989,803	3,488,978	8.0%
096 Solid Waste Fund	36,217,035	39,613,321	41,081,879	41,596,736	1,983,415	5.0%
097 Water Recycling Fund	7,764,494	7,668,868	8,594,538	8,507,338	838,470	10.9%
092 Water Utility Fund	50,873,562	60,726,490	66,333,834	64,096,935	3,370,445	5.6%
Total Enterprise Funds	**863,012,152**	**891,359,507**	**980,668,691**	**986,445,802**	**95,086,295**	**10.7%**
Internal Service Funds						
048 Communication Acquisitions Fund	829,358	995,232	1,013,568	1,067,904	72,672	7.3%
053 Fleet Operations Fund	5,515,995	5,460,601	5,649,029	5,952,903	492,302	9.0%
045 Information Technology Services Fund	12,259,626	13,094,932	12,956,944	15,239,338	2,144,406	16.4%
044 Public Works Capital Projects Management Fund	3,962,226	4,111,656	4,362,916	4,373,674	262,018	6.4%
082 Special Liability Insurance Fund	9,484,324	6,195,000	6,497,000	6,530,000	335,000	5.4%
087 Unemployment Insurance Fund	613	0	0	0	0	0.0%
050 Vehicle Replacement Fund	4,209,518	6,244,263	6,251,978	5,269,391	(974,872)	(15.6%)
081 Workers' Compensation Fund	6,129,081	6,097,000	6,327,000	6,327,000	230,000	3.8%
Total Internal Service Funds	**42,390,741**	**42,198,684**	**43,058,435**	**44,760,210**	**2,561,526**	**6.1%**
Capital Improvement Program Funds						
593 Cemetery Capital Fund	89,165	0	0	4,689	4,689	100.0%
565 City Affordable Housing Capital Fund	727,408	0	0	0	0	0.0%
865 Convention Center Capital Fund	0	0	550,000	2,150,000	2,150,000	100.0%
591 Electric Utility Capital Fund	98,797,910	398,934,766	56,252,674	215,332,515	(183,602,251)	(46.0%)
536 Fire Department Capital Fund	661,766	427,374	234,374	1,473,700	1,046,326	244.8%
539 General Government Capital Fund	3,200,792	925,000	875,000	2,390,820	1,465,820	158.5%
537 Library Department Capital Fund	281,831	0	0	471,848	471,848	100.0%
532 Parks and Recreation Capital Fund	38,425,050	4,539,936	4,776,181	1,283,304	(3,256,632)	(71.7%)
542 Patrick Henry Drive Infrastructure Improvement Fund	69,205	140,486	73,419	0	(140,486)	(100.0%)
538 Public Buildings Capital Fund	3,068,482	1,590,019	180,272	1,792,207	202,188	12.7%
540 Related Santa Clara Developer Fund	1,277,059	977,582	391,422	795,344	(182,238)	(18.6%)
594 Sewer Utility Capital Fund	55,664,912	13,867,222	18,047,101	12,570,472	(1,296,750)	(9.4%)
596 Solid Waste Capital Fund	504,646	765,000	788,000	788,000	23,000	3.0%
535 Storm Drain Capital Fund	2,427,499	2,326,414	1,553,633	3,979,765	1,653,351	71.1%
534 Street Lighting Capital Fund	113,698	125,000	4,175,000	5,365,000	5,240,000	4192.0%

BUDGET SUMMARY | REVENUE SUMMARY

Fund Type	FY 2022/23 Actual	FY 2023/24 Adopted	FY 2024/25 Adopted	FY 2024/25 Amended	Year-on-Year Change	Change %
Capital Improvement Program Funds						
533 Streets and Highways Capital Fund	15,557,434	35,094,984	15,568,079	21,195,073	(13,899,911)	(39.6%)
541 Tasman East Infrastructure Improvement Fund	4,504,883	0	0	3,734,932	3,734,932	100.0%
592 Water Utility Capital Fund	0	0	885,000	3,995,000	3,995,000	100.0%
Total Capital Improvement Program Funds	**225,371,740**	**459,713,783**	**104,350,155**	**277,322,669**	**(182,391,114)**	**(39.7%)**
Other Agency Funds						
801 Sports and Open Space Authority Fund	6,038	10,000	10,200	10,200	200	2.0%
Total Other Agency Funds	**6,038**	**10,000**	**10,200**	**10,200**	**200**	**2.0%**
Debt Service Funds						
491 Electric Utility	16,820,908	339,529,056	36,296,170	147,554,002	(191,975,054)	(56.5%)
431 Public Facilities Financing Corporation Fund	1,426,118	1,402,940	1,406,440	1,406,440	3,500	0.2%
494 Sewer Utility	1,837,450	30,000,000	1,050,000	0	(30,000,000)	(100.0%)
Total Debt Service Funds	**20,084,476**	**370,931,996**	**38,752,610**	**148,960,442**	**(221,971,554)**	**(59.8%)**
Grand Total Revenues	**1,480,655,964**	**2,083,932,709**	**1,492,377,994**	**1,794,201,606**	**(289,731,103)**	**(13.9%)**

BUDGET SUMMARY | EXPENDITURE SUMMARY

Fund Type	FY 2022/23 Actual	FY 2023/24 Adopted	FY 2024/25 Adopted	FY 2024/25 Amended	Year-on-Year Change	Change %
General Fund						
001 General Fund	266,671,554	281,795,558	287,458,968	306,591,330	24,795,772	8.8%
Total General Fund	**266,671,554**	**281,795,558**	**287,458,968**	**306,591,330**	**24,795,772**	**8.8%**
Special Revenue Funds						
463 Bridge Maintenance District #2 Fund	80,000	80,000	80,000	0	(80,000)	(100.0%)
155 Building Development Services Fund	14,081,016	13,874,054	14,846,926	15,285,186	1,411,132	10.2%
220 Building Special Programs and Training Fund	61,765	44,995	44,995	44,995	0	0.0%
165 City Affordable Housing Fund	6,860,132	6,683,926	1,595,486	1,593,647	(5,090,279)	(76.2%)
027 Community Facilities District No. 2019-1 (Lawrence Station) Fund	4,747	373,273	384,471	386,142	12,869	3.4%
026 Convention Center Maintenance District Fund	1,931,961	1,919,119	1,774,119	1,862,825	(56,294)	(2.9%)
124 Developer Traffic Payments Fund	0	1,108,500	0	0	(1,108,500)	(100.0%)
025 Downtown Parking Maintenance Fund	51,012	136,990	144,609	153,126	16,136	11.8%
077 Endowment Care Fund	35,254	30,000	30,000	30,000	0	0.0%
144 Engineering Operating Grant Trust Fund	451,397	0	0	0	0	0.0%
079 Expendable Trust Fund	84,498	0	0	0	0	0.0%
158 Fire Development Service Fund	0	3,109,073	3,264,818	3,396,403	287,330	9.2%
178 Fire Operating Grant Trust Fund	764,887	4,006,904	4,513,514	4,297,283	290,379	7.2%
121 Gas Tax Fund	2,985,000	4,650,000	2,550,000	4,520,000	(130,000)	(2.8%)
562 Housing and Urban Development Fund	1,600,191	3,993,723	2,115,381	2,532,068	(1,461,655)	(36.6%)
164 Housing Authority Fund	206,045	3,981,562	414,581	468,931	(3,512,631)	(88.2%)
169 Housing Successor Agency Fund	5,583,414	873,227	899,463	902,579	29,352	3.4%
112 Library Operating Grant Trust Fund	113,945	0	0	0	0	0.0%
101 Other City Departments Operating Grant Trust Fund	101,196	0	0	0	0	0.0%
111 Parks and Recreation Operating Grant Trust Fund	157,759	152,363	152,363	152,363	0	0.0%
076 Perpetual Care Fund	597	500	500	500	0	0.0%
177 Police Operating Grant Trust Fund	504,798	0	0	0	0	0.0%
157 Prefunded Plan Review Fund	75,853	0	0	0	0	0.0%
067 Public Donations Fund	98,305	0	0	0	0	0.0%
221 Public, Educational, and Governmental Fee Fund	109,672	200,000	200,000	200,000	0	0.0%
122 Road Maintenance and Rehabilitation (SB1) Fund	2,500,000	2,500,000	2,500,000	4,301,915	1,801,915	72.1%
123 Traffic Mitigation Fund	1,765,030	921,500	1,600,000	1,331,000	409,500	44.4%
Total Special Revenue Funds	**40,208,474**	**48,639,709**	**37,111,226**	**41,458,963**	**(7,180,746)**	**(14.8%)**
Enterprise Funds						
093 Cemetery Fund	1,487,699	1,535,171	1,591,088	1,631,437	96,266	6.3%
860 Convention Center Enterprise Fund	14,652,794	16,103,582	18,284,444	20,547,074	4,443,492	27.6%
191 Electric Operating Grant Trust Fund	36,966,516	42,917,231	34,309,180	68,826,299	25,909,068	60.4%

BUDGET SUMMARY | EXPENDITURE SUMMARY

Fund Type	FY 2022/23 Actual	FY 2023/24 Adopted	FY 2024/25 Adopted	FY 2024/25 Amended	Year-on-Year Change	Change %
Enterprise Funds						
091 Electric Utility Fund	658,474,530	676,086,628	752,145,329	692,946,397	16,859,769	2.5%
094 Sewer Utility Fund	72,683,446	33,856,908	50,232,161	43,846,667	9,989,759	29.5%
096 Solid Waste Fund	33,651,412	39,316,243	40,785,274	41,325,198	2,008,955	5.1%
097 Water Recycling Fund	7,904,081	8,234,584	9,502,867	9,307,540	1,072,956	13.0%
092 Water Utility Fund	48,705,302	54,294,067	61,185,602	61,955,133	7,661,066	14.1%
Total Enterprise Funds	**874,525,780**	**872,344,414**	**968,035,945**	**940,385,745**	**68,041,331**	**7.8%**
Internal Service Funds						
048 Communication Acquisitions Fund	320,897	995,232	1,013,568	1,067,904	72,672	7.3%
053 Fleet Operations Fund	5,294,778	5,462,441	5,651,174	5,939,015	476,574	8.7%
045 Information Technology Services Fund	13,475,360	13,570,485	12,956,944	15,239,338	1,668,853	12.3%
044 Public Works Capital Projects Management Fund	3,695,929	4,111,656	4,362,916	4,373,674	262,018	6.4%
082 Special Liability Insurance Fund	7,041,384	6,195,000	6,497,000	6,530,000	335,000	5.4%
087 Unemployment Insurance Fund	82,482	105,000	110,000	110,000	5,000	4.8%
050 Vehicle Replacement Fund	3,584,565	3,069,600	4,386,000	5,827,284	2,757,684	89.8%
081 Workers' Compensation Fund	5,232,717	6,097,000	6,327,000	6,437,000	340,000	5.6%
Total Internal Service Funds	**38,728,112**	**39,606,414**	**41,304,602**	**45,524,215**	**5,917,801**	**14.9%**
Capital Improvement Program Funds						
593 Cemetery Capital Fund	34,979	221,500	0	4,689	(216,811)	(97.9%)
565 City Affordable Housing Capital Fund	0	3,200,000	0	0	(3,200,000)	(100.0%)
865 Convention Center Capital Fund	550,128	2,146,482	550,000	2,150,000	3,518	0.2%
591 Electric Utility Capital Fund	56,846,624	488,020,848	56,252,674	212,332,515	(275,688,333)	(56.5%)
536 Fire Department Capital Fund	729,301	907,217	234,374	1,473,700	566,483	62.4%
539 General Government Capital Fund	2,106,835	7,746,717	875,000	2,390,820	(5,355,897)	(69.1%)
537 Library Department Capital Fund	147,753	251,448	0	471,848	220,400	87.7%
532 Parks and Recreation Capital Fund	14,569,453	26,403,302	5,588,401	6,629,966	(19,773,336)	(74.9%)
542 Patrick Henry Drive Infrastructure Improvement Fund	69,205	140,486	73,419	0	(140,486)	(100.0%)
538 Public Buildings Capital Fund	746,813	6,238,362	180,272	1,792,207	(4,446,155)	(71.3%)
597 Recycled Water Capital Fund	1,335,451	50,000	50,000	400,000	350,000	700.0%
540 Related Santa Clara Developer Fund	1,942,045	977,582	391,422	795,344	(182,238)	(18.6%)
594 Sewer Utility Capital Fund	15,921,781	38,770,317	18,192,330	19,570,472	(19,199,845)	(49.5%)
596 Solid Waste Capital Fund	739,167	765,000	788,000	788,000	23,000	3.0%
535 Storm Drain Capital Fund	4,658,043	4,701,978	1,553,633	3,979,765	(722,213)	(15.4%)
534 Street Lighting Capital Fund	2,335,113	3,563,500	4,175,000	5,365,000	1,801,500	50.6%

BUDGET SUMMARY | EXPENDITURE SUMMARY

Fund Type		FY 2022/23 Actual	FY 2023/24 Adopted	FY 2024/25 Adopted	FY 2024/25 Amended	Year-on-Year Change	Change %
Capital Improvement Program Funds							
533	Streets and Highways Capital Fund	18,397,755	63,896,181	15,568,079	21,195,073	(42,701,108)	(66.8%)
541	Tasman East Infrastructure Improvement Fund	1,798,250	1,450,475	28,150	1,432,193	(18,282)	(1.3%)
592	Water Utility Capital Fund	4,795,704	8,034,756	3,885,000	5,795,000	(2,239,756)	(27.9%)
Total Capital Improvement Program Funds		**127,724,400**	**657,486,151**	**108,385,754**	**286,566,592**	**(370,919,559)**	**(56.4%)**
Other Agency Funds							
801	Sports and Open Space Authority Fund	10,199	10,000	10,200	10,200	200	2.0%
Total Other Agency Funds		**10,199**	**10,000**	**10,200**	**10,200**	**200**	**2.0%**
Debt Service Funds							
491	Electric Utility	16,572,403	339,529,056	36,296,170	147,554,002	(191,975,054)	(56.5%)
431	Public Facilities Financing Corporation Fund	1,403,235	1,402,440	1,405,940	1,405,940	3,500	0.2%
494	Sewer Utility	1,531,850	34,041,553	2,945,824	3,303,762	(30,737,791)	(90.3%)
Total Debt Service Funds		**19,507,488**	**374,973,049**	**40,647,934**	**152,263,704**	**(222,709,345)**	**(59.4%)**
Grand Total Expenditures		**1,367,376,007**	**2,274,855,295**	**1,482,954,629**	**1,772,800,749**	**(502,054,546)**	**(22.1%)**

BUDGET SUMMARY | TRANSFER SCHEDULE

	Amended FY 2024/25 Transfer	
Fund	**In**	**Out**
From General Fund (001)		16,913,146
To Cemetery Capital Fund (593)	4,689	
To Cemetery Fund (093)	823,000	
To Convention Center Maintenance District Fund (026)	840,546	
To Downtown Parking Maintenance District Fund (025)	137,000	
To Fire Department Capital Fund (536)	1,473,700	
To Fire Operating Grant Trust Fund (178)	553,769	
To General Government Capital Fund (539)	1,761,524	
To Library Department Capital Fund (537)	471,848	
To Parks and Recreation Capital Fund (532)	1,283,304	
To Parks and Recreation Operating Grant Trust Fund (111)	27,445	
To Public Buildings Capital Fund (538)	1,792,207	
To Public Facilities Financing Corporation Fund (431)	1,405,940	
To Solid Waste Fund (096)	35,364	
To Sports and Open Space Authority Fund (801)	10,200	
To Storm Drain Capital Fund (535)	2,525,765	
To Streets and Highways Capital Fund (533)	3,766,845	
Subtotal Transfer from General Fund	**16,913,146**	**16,913,146**
From Building Development Services Fund (155)		241,038
To General Fund (001)	190,927	
To General Government Capital Fund (539)	43,111	
To Building Special Programs & Training Fund (220)	7,000	
Subtotal Transfer from Building Development Services Fund	**241,038**	**241,038**
From Building Special Programs and Training Fund (220)		1,765
To General Fund (001)	1,765	
Subtotal Transfer from Building Special Programs and Training Fund	**1,765**	**1,765**
From Cemetery Fund (093)		2,637
To General Government Capital Fund (539)	2,637	
Subtotal Transfer from Cemetery Fund	**2,637**	**2,637**
From Convention Center Enterprise Fund (860)		2,150,000
To Convention Center Capital Fund (865)	2,150,000	
Subtotal Transfer from Convention Center Enterprise Fund	**2,150,000**	**2,150,000**

BUDGET SUMMARY | TRANSFER SCHEDULE

Fund	Amended FY 2024/25 Transfer In	Amended FY 2024/25 Transfer Out
From Electric Operating Grant Trust Fund (191)		47,164,372
To Electric Utility Capital Fund (591)	3,750,000	
To Electric Utility Fund (091)	41,640,517	
To Streets and Highways Capital Fund (533)	1,323,855	
To Vehicle Replacement Fund (050)	450,000	
Subtotal Transfer from Electric Operating Grant Trust Fund	**47,164,372**	**47,164,372**
From Electric Utility Debt Service Fund (491)		130,000,000
To Electric Utility Capital Fund (591)	130,000,000	
Subtotal Transfer from Electric Utility Debt Service Fund	**130,000,000**	**130,000,000**
From Electric Utility Fund (091)		83,043,531
To Electric Utility Capital Fund (591)	59,363,700	
To Electric Utility Debt Service Fund (491)	17,554,002	
To General Fund (001)	383,129	
To General Government Capital Fund (539)	377,700	
To Street Lighting Capital Fund (534)	5,365,000	
Subtotal Transfer from Electric Utility Fund	**83,043,531**	**83,043,531**
From Fire Development Services Fund (158)		8,481
To General Government Capital Fund (539)	8,481	
Subtotal Transfer from Fire Development Services Fund	**8,481**	**8,481**
From Endowment Care Fund (077)		30,000
To Cemetery Fund (093)	30,000	
Subtotal Transfer from Endowment Care Fund	**30,000**	**30,000**
From Gas Tax Fund (121)		4,520,000
To Streets and Highways Capital Fund (533)	4,520,000	
Subtotal Transfer from Gas Tax Fund	**4,520,000**	**4,520,000**
From Perpetual Care Fund (076)		500
To Cemetery Fund (093)	500	
Subtotal Transfer from Perpetual Care Fund	**500**	**500**

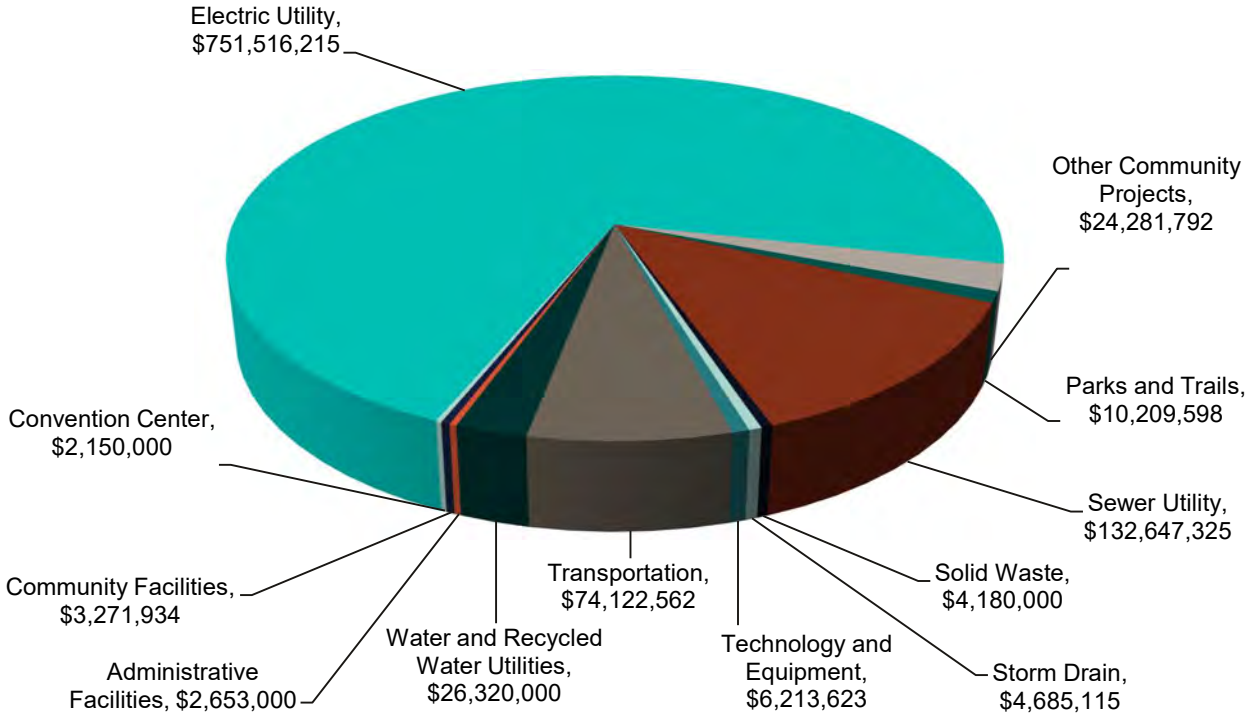
BUDGET SUMMARY | TRANSFER SCHEDULE

Fund	Amended FY 2024/25 Transfer In	Amended FY 2024/25 Transfer Out
From Road Maintenance and Rehabilitation (SB1) Fund (122)		4,301,915
To Streets and Highways Capital Fund (533)	4,301,915	
Subtotal Transfer from Road Maintenance and Rehabilitation (SB1) Fund	**4,301,915**	**4,301,915**
From Sewer Utility Fund (094)		12,597,876
To General Government Capital Fund (539)	27,404	
To Sewer Utility Capital Fund (594)	12,570,472	
Subtotal Transfer from Sewer Utility Fund	**12,597,876**	**12,597,876**
From Solid Waste Fund (096)		549,256
To General Government Capital Fund (539)	19,256	
To Solid Waste Capital Fund (596)	530,000	
Subtotal Transfer from Solid Waste Fund	**549,256**	**549,256**
From Storm Drain Capital Fund (535)		1,818,315
To General Fund (001)	1,454,000	
To Electric Utility Capital Fund (591)	364,315	
Subtotal Transfer from Storm Drain Capital Fund	**1,818,315**	**1,818,315**
From Traffic Mitigation Fund (123)		1,331,000
To Streets and Highways Capital Fund (533)	1,331,000	
Subtotal Transfer from Traffic Mitigation Fund	**1,331,000**	**1,331,000**
From Water Recycling Fund (097)		251
To General Government Capital Fund (539)	251	
Subtotal Transfer from Water Recycling Fund	**251**	**251**
From Water Utility Fund (092)		4,340,956
To Electric Utility Capital Fund (591)	195,500	
To General Government Capital Fund (539)	150,456	
To Water Utility Capital Fund (592)	3,995,000	
Subtotal Transfer from Water Utility Fund	**4,340,956**	**4,340,956**
Total Transfers	**309,015,039**	**309,015,039**

CAPITAL IMPROVEMENT PROGRAM BUDGET BY THEME

	FY 2024/25 Proposed	FY 2025/26 Proposed	FY 2026/27 CIP	FY 2027/28 CIP	FY 2028/29 CIP	Five-Year CIP Total
Theme						
Administrative Facilities	2,343,000	310,000	0	0	0	**2,653,000**
Community Facilities	2,771,934	500,000	0	0	0	**3,271,934**
Convention Center	2,150,000	0	0	0	0	**2,150,000**
Electric Utility	217,697,515	304,154,500	100,616,000	107,933,200	21,115,000	**751,516,215**
Other Community Projects	6,080,775	5,411,998	4,128,193	4,270,089	4,390,737	**24,281,792**
Parks and Trails	3,550,760	2,158,838	4,500,000	0	0	**10,209,598**
Sewer Utility	19,570,472	22,216,632	15,774,449	48,457,780	26,627,992	**132,647,325**
Solid Waste	788,000	812,000	836,000	860,000	884,000	**4,180,000**
Storm Drain	2,404,365	480,750	1,800,000	0	0	**4,685,115**
Technology and Equipment	2,993,823	751,000	823,600	822,600	822,600	**6,213,623**
Transportation	18,566,948	14,470,938	15,338,646	13,299,521	12,446,509	**74,122,562**
Water and Recycled Water Utilities	6,195,000	6,225,000	5,250,000	5,150,000	3,500,000	**26,320,000**
Five-Year CIP Total	**285,112,592**	**357,491,656**	**149,066,888**	**180,793,190**	**69,786,838**	**1,042,251,164**

Proposed Five-Year CIP

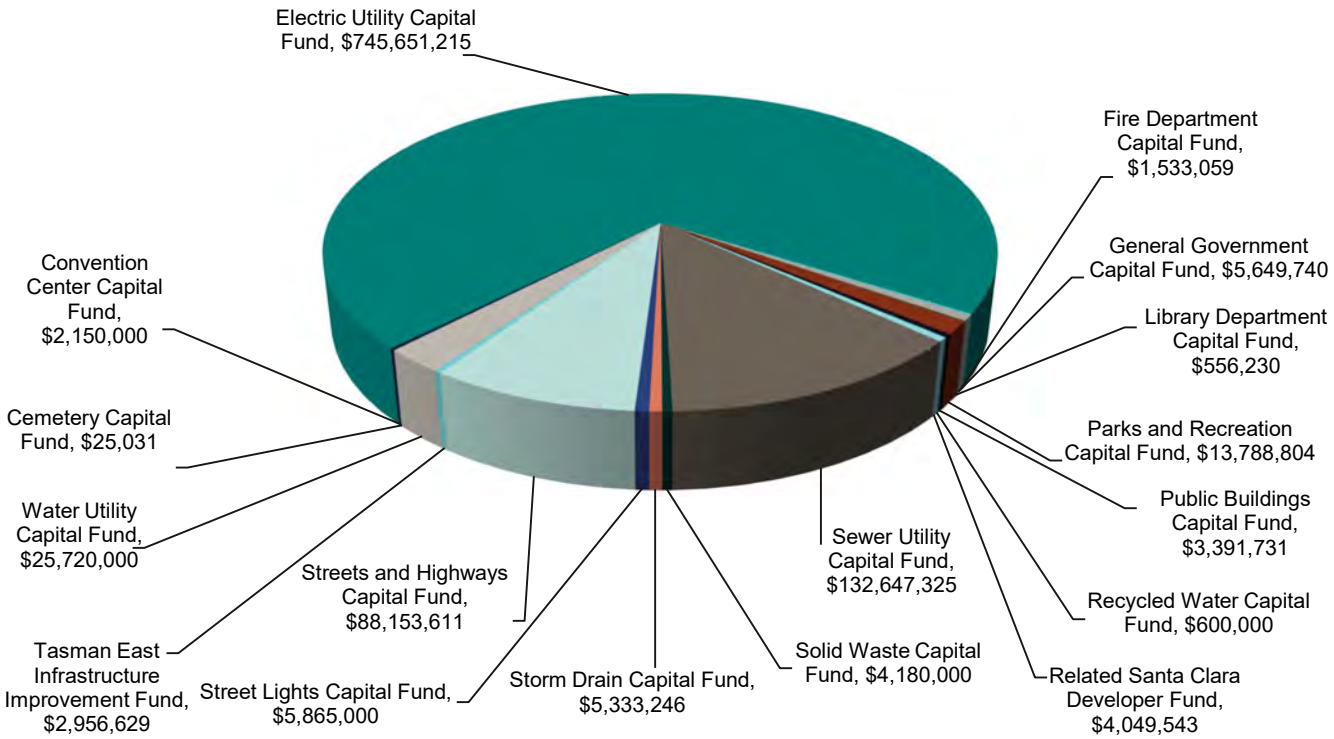


CAPITAL IMPROVEMENT PROGRAM BUDGET BY FUND

	FY 2024/25 Proposed	FY 2025/26 Proposed	FY 2026/27 CIP	FY 2027/28 CIP	FY 2028/29 CIP	Five-Year CIP Total
Fund						
Cemetery Capital Fund	4,689	4,813	4,987	5,188	5,354	**25,031**
Convention Center Capital Fund	2,150,000	0	0	0	0	**2,150,000**
Electric Utility Capital Fund	212,332,515	304,029,500	100,491,000	107,808,200	20,990,000	**745,651,215**
Fire Department Capital Fund	1,473,700	14,045	14,551	15,139	15,624	**1,533,059**
General Government Capital Fund	2,390,820	760,256	833,190	832,577	832,897	**5,649,740**
Library Department Capital Fund	471,848	19,966	20,685	21,521	22,210	**556,230**
Parks and Recreation Department Capital Fund	6,629,966	2,658,838	4,500,000	0	0	**13,788,804**
Public Buildings Capital Fund	1,792,207	615,122	316,106	328,879	339,417	**3,391,731**
Recycled Water Capital Fund	400,000	50,000	50,000	50,000	50,000	**600,000**
Related Santa Clara Developer Fund	795,344	803,011	808,048	816,397	826,743	**4,049,543**
Sewer Utility Capital Fund	19,570,472	22,216,632	15,774,449	48,457,780	26,627,992	**132,647,325**
Solid Waste Capital Fund	788,000	812,000	836,000	860,000	884,000	**4,180,000**
Storm Drain Capital Fund	2,525,765	605,383	1,929,120	134,337	138,641	**5,333,246**
Street Lighting Capital Fund	5,365,000	125,000	125,000	125,000	125,000	**5,865,000**
Streets and Highways Capital Fund	21,195,073	17,169,052	18,133,887	16,207,710	15,447,889	**88,153,611**
Tasman East Infrastructure Improvement Fund	1,432,193	1,433,038	29,865	30,462	31,071	**2,956,629**
Water Utility Capital Fund	5,795,000	6,175,000	5,200,000	5,100,000	3,450,000	**25,720,000**
Five-Year CIP Total	**285,112,592**	**357,491,656**	**149,066,888**	**180,793,190**	**69,786,838**	**1,042,251,164**

CAPITAL IMPROVEMENT PROGRAM BUDGET BY FUND

Proposed Five-Year CIP



CAPITAL IMPROVEMENT PROGRAM UNFUNDED LIST

	Five-Year Unfunded Total
Administrative Facilities	
ADA Transition Plan Implementation (Public Buildings)	8,250,000
Berman Building Gate and Electrical Panel Upgrades	608,000
City Buildings - Upgrade Lighting to LED Project	500,000
City Hall HVAC Rehabilitation Project	6,282,450
Electric Vehicle Charging (Fleet)	3,200,000
Fire Station 1 and 8 Security Upgrades	1,910,000
Fire Station 1 and Fire Headquarters Building Renovation	59,090,173
Fire Station 5 Renovation	28,175,884
Fire Station 7 Renovation	21,566,154
Fire Station 9 Lighting	165,000
Fire Station 9 PPE Storage Equipment Room	1,400,000
Fire Station 9 Renovation	57,106,823
Morse Mansion Maintenance & Repair	200,000
New Project - Seismic Evaluation of EOC and Fire Station #2	220,000
Office Reconfiguration	149,000
Public Building Parking Lot Improvements	2,932,500
Repair to Historic Buildings	375,000
Repairs-Modifications to City Buildings	525,000
Stationary Standby Generators	7,705,000
Stations 1, 9, and Fire Administration Building Assessment	270,000
Training Tower Renovation	783,000
Triton Museum Repair and Modifications	986,800
Water Refilling Stations	178,200
Administrative Facilities Unfunded Subtotal	**202,578,984**
Community Facilities	
Aged Infrastructure at Critical/Poor Buildings	161,478,296
Bowers Roof/Building Replacement Project	4,250,000
Central Park Library – Lighting Software and Hardware Replacement	143,000
Central Park Library – Repaint Interior	357,600
Planning and Construction of Temporary and/or Permanent ISC Replacement Facility	43,850,000
Mission Branch Library – Replacement of Heat Pump in Rooftop HVAC Unit	19,400
Repurchase Cemetery Property	170,000
Sarah E. Fox Memorial Mausoleum Repairs	1,365,000
Community Facilities Unfunded Subtotal	**211,633,296**

CAPITAL IMPROVEMENT PROGRAM UNFUNDED LIST

	Five-Year Unfunded Total
Convention Center	
Santa Clara Convention Center Condition Assessment Repair	15,775,168
Convention Center Unfunded Subtotal	**15,775,168**
Parks and Trails	
Aged Infrastructure at Critical/Poor Parks	103,363,494
Earl Carmichael Park Playground Rehabilitation	2,891,845
Henry Schmidt Park Playground Rehabilitation	4,325,000
Mary Gomez Park Playground Rehabilitation	2,530,000
Park Improvements	1,496,600
Warburton Park Playground Rehabilitation	3,000,000
Parks and Trails Unfunded Subtotal	**117,606,939**
Storm Drain	
Bowers Ave Underpass SDPS Rehabilitation	2,030,000
Fairway Glen Storm Drain Pump Station Rehabilitation	300,000
Green Stormwater Infrastructure Design & Construction	6,644,700
Lafayette St. Underpass at Subway Pump Station	4,946,150
Lickmill Storm Drain Pump Station Rehabilitation	250,000
SDPS Motor and Control Maintenance, Repair, and Replacement	347,288
Storm Drain Pump Station Outfall Reconstruction Program	250,000
Storm Drain Repairs and Maintenance	150,000
Storm Drain System Improvements	20,815,000
Storm Water Retention Basin Remediation	9,209,200
Tri-Level Underpass Storm Drain Pump Station Rehabilitation	100,000
Storm Drain Unfunded Subtotal	**45,042,338**
Technology and Equipment	
Consolidate and Upgrade Servers	834,500
FHRMS Update Project	154,200
Intranet Collaboration Suite Implementation	150,000
IT Berman Building HVAC and Electrical Repairs	25,000
Utility Management Information System (UMIS) Enhancements	2,000
Technology and Equipment Unfunded Subtotal	**1,165,700**

CAPITAL IMPROVEMENT PROGRAM UNFUNDED LIST

	Five-Year Unfunded Total
Transportation	
ADA Transition Plan Implementation (Public Right of Way)	5,494,000
Annual Street Maintenance and Rehabilitation Program	8,934,168
Bicycle Route Wayfinding - Phase I	300,000
Bridge Maintenance Program	2,170,000
Creek Trail Pavement Rehabilitation Program	1,900,000
Cupertino-Santa Clara On-Demand Shuttle Project	2,007,230
Median Islands Water Conservation and Drought Tolerant Landscape Improvements	1,529,500
Multimodal Improvement Plan Phase 1 Projects	740,000
Multimodal Improvement Plan Phase 2 Projects	1,340,000
Pruneridge Avenue Complete Streets Plan	2,950,000
Public Alley Pavement Maintenance and Rehabilitation	2,060,000
Public Right of Way Standard Specs and Detail Update	270,000
Sidewalk, Curb and Gutter Repair	2,602,953
Water Conservation and Drought Tolerant Landscaping	127,000
Transportation Unfunded Subtotal	**32,424,851**
Five-Year Unfunded Total	**626,227,276**

Unfunded amounts do not capture all needs identified in the following plans:

- Storm Drain Master Plan - $290 million (in 2018 dollars) and the Storm Drain Pump Station Evaluation $3 million (2018 dollars) annually for pump station repair, maintenance, and upgrades
- Santa Clara Bicycle Plan Update 2018 - $39.3 million (in 2018 dollars)
- Santa Clara Pedestrian Master Plan - $194.0 million (in 2019 dollars)
- Americans with Disabilities Act Self-Evaluation and Transition Plan (Draft) - $758.5 million (in 2024 dollars)

CAPITAL IMPROVEMENT PROGRAM OPERATING IMPACTS

	FY 2024/25 Proposed	FY 2025/26 Proposed	FY 2026/27 CIP	FY 2027/28 CIP	FY 2028/29 CIP
Parks and Trails					
Central Park Magical Bridge Playground	23,500	23,971	24,449	24,939	25,438
Fairway Glen Restroom	9,700	9,895	10,093	10,294	10,500
Parks and Trails Operating Impacts Subtotal	**33,200**	**33,866**	**34,542**	**35,233**	**35,938**
Technology and Equipment					
Enterprise Asset Management - DPW	0	50,000	51,000	52,020	53,060
City Hall Data Center HVAC Remediation	0	0	5,000	5,000	5,000
Technology and Equipment Operating Impacts Subtotal	**0**	**50,000**	**56,000**	**57,020**	**58,060**
Transportation					
Adaptive Signal System	0	11,000	11,550	12,128	12,734
Adaptive Signal System (Santana West Settlement Agreement)	0	500	510	520	530
Bassett and Laurelwood Bicycle Lanes	0	500	510	520	531
Changeable Message Signs	0	1,050	1,071	1,092	1,114
HAWK Beacon on Scott and Harrison	750	750	750	750	750
Traffic Calming (Santana West Settlement Agreement)	0	100	102	104	106
Traffic Pre-Emptors	0	11,500	11,730	11,965	12,204
Traffic Signal Management Software Upgrade/Replacement	0	15,000	15,750	16,538	17,364
Uncontrolled Crosswalks Improvements Project	750	765	780	796	812
Transportation Operating Impacts Subtotal	**1,500**	**41,165**	**42,753**	**44,413**	**46,145**
Five-Year Operating Impacts Total	**34,700**	**125,031**	**133,295**	**136,666**	**140,143**

CAPITAL IMPROVEMENT PROGRAM BUDGET BY EXPENDITURE CATEGORY

	FY 2024/25 Proposed	FY 2025/26 Proposed	FY 2026/27 CIP	FY 2027/28 CIP	FY 2028/29 CIP	Five-Year CIP Total
Expenditure Category						
Construction	107,437,771	271,744,179	70,760,369	140,934,383	51,134,282	**642,010,984**
Contingency/Miscellaneous	30,664,272	58,217,290	13,527,790	19,729,590	2,303,790	**124,442,732**
Contractual Services	808,855	501,598	0	0	0	**1,310,453**
Developer Costs	1,404,043	1,404,043	0	0	0	**2,808,086**
Engineering	15,735,095	9,741,997	7,066,758	7,691,549	3,609,596	**43,844,995**
Engineering Management Services	4,373,674	3,709,538	3,836,323	3,981,671	4,104,827	**20,006,033**
Equipment	116,260,223	5,367,000	37,972,600	1,129,600	1,131,600	**161,861,023**
Land	1,500,000	0	8,735,000	0	0	**10,235,000**
Maintenance	175,000	0	0	0	0	**175,000**
Personnel	6,389,344	6,806,011	7,168,048	7,326,397	7,502,743	**35,192,543**
Transfers To	364,315	0	0	0	0	**364,315**
Five-Year CIP Total	**285,112,592**	**357,491,656**	**149,066,888**	**180,793,190**	**69,786,838**	**1,042,251,164**

This page is intentionally left blank.

Summary of Budgeted Positions by Department/Office

	FY 2022/23 Adopted[1]	FY 2023/24 Adopted[1]	FY 2024/25 Adopted[1]	FY 2024/25 Change	FY 2024/25 Amended[1]
Positions by Department/Office					
Mayor and City Council Offices	9.00	10.00	10.00	0.00	10.00
City Attorney's Office[8]	8.00	7.00	7.00	1.00	8.00
City Auditor's Office	3.00	2.00	2.00	0.00	2.00
City Clerk's Office	7.00	7.00	7.00	0.00	7.00
City Manager's Office[9, 10]	12.50	11.30	11.30	0.80	12.10
Community Development Department[2, 4]	73.00	75.00	79.00	0.00	79.00
Electric Utility Department[3]	214.00	222.00	222.00	0.00	222.00
Finance Department[10]	69.75	70.75	70.75	1.00	71.75
Fire Department[4, 5]	155.50	173.50	173.50	0.00	173.50
Human Resources Department	15.00	15.00	15.00	0.00	15.00
Information Technology Department[10]	6.00	6.00	6.00	1.00	7.00
Library Department[6]	42.50	42.75	42.75	0.00	42.75
Parks and Recreation Department	77.75	77.75	77.75	0.00	77.75
Police Department[7]	231.00	231.00	231.00	0.00	231.00
Department of Public Works[4]	123.50	119.50	119.50	0.00	119.50
Water and Sewer Utilities Department	73.00	73.00	73.00	0.00	73.00
Non-Departmental	6.50	5.70	5.70	1.20	6.90
Total Budgeted FTE by Dept./Office	**1,127.00**	**1,149.25**	**1,153.25**	**5.00**	**1,158.25**

[1]The positions above represent all funded positions. This excludes 35.5 positions that are frozen including: the remaining 22.50 positions frozen on March 9, 2021 (Agenda Item 5.0 – Report to Council 21-402), the 5.0 positions frozen on June 22, 2021 (Agenda Item 5.0 – Report to Council 21-526), and 1.0 position frozen as part of the FY 2023/24 and FY 2024/25 Adopted Operating Budget. This also excludes 7.0 positions that were originally funded by Related but are frozen beginning in FY 2023/24 based on discussions with Related.

[2]The positions include 4.0 development-related positions approved in FY 2024/25 as part of the FY 2023/24 and FY 2024/25 Adopted Budget.

[3]This reflects 8.0 positions added during FY 2022/23 (3.0 positions added through Report to Council 22-1145 and 5.0 positions added through Report to Council 22-1772).

[4]The position counts exclude 7.0 positions that were originally funded by Related but are frozen beginning FY 2023/24 based on discussions with Related including 1.0 Senior Inspector in the Community Development Department, 1.0 Deputy Fire Marshal II and 1.0 Fire Protection Engineer in the Fire Department, and 1.0 Associate Engineer, 1.0 Principal Engineer, 1.0 Senior Civil Engineer, and 1.0 Public Works Inspector in the Department of Public Works.

[5]The positions include 18.0 Firefighters added from the SAFER grant (Report to Council 23-170, February 7, 2023), including 12.0 that were originally frozen on March 9, 2021 (Agenda Item 5.0 – Report to Council 21-402) and an additional 6.0 positions. This also includes 2.0 development-related positions added during FY 2022/23 (Report to Council 22-1145).

[6]This reflects the increase of an Office Specialist from 0.50 FTE to 0.75 FTE.

[7]The FY 2022/23 Adopted position count includes positions that were restored with the $1.7 million added to the Police Department budget on June 21, 2021. This funding restored 10.0 FTE to the Police Department, approved by the City Council on January 11, 2022 (Report to Council 22-1595).

[8]The position count includes a reclassification of 1.0 Deputy City Attorney to 1.0 Assistant City Attorney position and the unfreezing of 1.0 Assistant City Attorney position that was frozen as part of the FY 2023/24 and FY 2024/25 Adopted Operating Budget.

[9]The position count includes the unfreezing of 1.0 Assistant City Manager position that was frozen as part of the FY 2023/24 and FY 2024/25 Adopted Operating Budget.

[10]The position counts reflect 3.0 positions recommended as part of the FY 2024/25 and FY 2025/26 Proposed Capital Improvement Program Budget. The positions are 1.0 Management Analyst position in the City Manager's Office (reimbursed by the Stadium, as approved as part of the FY 2024/25 Stadium Authority Budget), 1.0 Accountant position in the Finance Department, and 1.0 Senior Information Technology Services Manager in the Information Technology Department.

Summary of Budgeted Positions by Fund

Positions by Fund	FY 2022/23 Adopted	FY 2023/24 Adopted	FY 2024/25 Adopted	FY 2024/25 Change	FY 2024/25 Amended
General Fund (001)[1]	732.51	723.52	723.52	4.15	727.67
Special Revenue Funds					
Building Development Services (155)	43.46	47.71	51.71	0.00	51.71
City Affordable Housing (165)	1.20	1.95	1.95	(0.10)	1.85
Convention Center Maintenance District (026)	0.10	0.10	0.10	0.00	0.10
Downtown Parking Maintenance District (025)	0.50	0.50	0.50	0.00	0.50
Fire Development Services (158)	0.00	9.04	9.04	0.00	9.04
Fire Operating Grant Trust (178)	0.00	18.00	18.00	0.00	18.00
Housing and Urban Development (562)	3.30	2.95	2.95	0.15	3.10
Housing Authority (164)	0.65	0.65	0.65	0.00	0.65
Housing Successor (169)	1.55	1.25	1.25	(0.05)	1.20
Subtotal Special Revenue Funds	**50.76**	**82.15**	**86.15**	**0.00**	**86.15**
Enterprise Funds					
Cemetery (093)	5.00	5.00	5.00	0.00	5.00
Convention Center Enterprise (860)	1.20	0.70	0.70	0.20	0.90
Electric (091, 191)	214.00	222.00	222.00	0.00	222.00
Recycled Water (097)	3.30	4.10	4.10	0.85	4.95
Sewer Utility (094)	22.45	22.85	22.85	(0.60)	22.25
Solid Waste (096)	6.65	7.10	7.10	0.20	7.30
Water Utility (092)	47.25	46.05	46.05	(0.25)	45.80
Subtotal Enterprise Funds	**299.85**	**307.80**	**307.80**	**0.40**	**308.20**
Internal Service Funds					
Fleet Management (053)	14.75	14.65	14.65	0.00	14.65
Information Technology Services (045)	6.00	6.00	6.00	1.00	7.00
Public Works Capital Projects Management (044)	14.13	14.13	14.13	0.00	14.13
Subtotal Internal Service Funds	**34.88**	**34.78**	**34.78**	**1.00**	**35.78**
Capital Improvement Program Funds					
Related Santa Clara Developer (540)	9.00	1.00	1.00	(0.55)	0.45
Subtotal Capital Improvement Program Funds	**9.00**	**1.00**	**1.00**	**(0.55)**	**0.45**
Total Budgeted FTE by Fund	**1,127.00**	**1,149.25**	**1,153.25**	**5.00**	**1,158.25**

[1]The positions above represent all funded positions. This excludes 35.5 positions that are frozen including: the remaining 22.50 positions frozen on March 9, 2021 (Agenda Item 5.0 – Report to Council 21-402), 5.0 positions frozen on June 22, 2021 (Agenda Item 5.0 – Report to Council 21-526), and 1.0 position frozen as part of the FY 2023/24 and FY 2024/25 Adopted Operating Budget. This also excludes 7.0 positions that were originally funded by Related but are frozen beginning in FY 2023/24 based on discussions with Related including 1.0 Senior Inspector in the Community Development Department, 1.0 Deputy Fire Marshal II and 1.0 Fire Protection Engineer in the Fire Department, and 1.0 Associate Engineer, 1.0 Principal Engineer, 1.0 Senior Civil Engineer, and 1.0 Public Works Inspector in the Department of Public Works.

Summary of Frozen Positions by Department

The list below reflects the frozen positions by department, including the following:

- the remaining 22.50 positions as approved by City Council on March 9, 2021 as part of the COVID-19 Phase 1 Budget Rebalancing (excludes the 12.0 Firefighter positions that were frozen as part of the March 9, 2021 actions but were subsequently restored by the City Council on February 7, 2023 (Report to Council 23-170) as part of the Fire SAFER grant);
- the 5.0 positions frozen on June 22,2021 (Agenda Item 5.0 – Report to Council 21-526);
- the 7.0 positions originally funded by Related but are frozen beginning in FY 2023/24 based on discussions with Related, including 1.0 Senior Inspector in the Community Development Department, 1.0 Deputy Fire Marshal II and 1.0 Fire Protection Engineer in the Fire Department, and 1.0 Associate Engineer, 1.0 Principal Engineer, 1.0 Senior Civil Engineer, and 1.0 Public Works Inspector in the Department of Public Works; and
- 1.0 position frozen as part of the FY 2023/24 and FY 2024/25 Adopted Operating Budget (1.0 City Auditor)

Department	Classification	FTE
City Attorney's Office	Legal Office Specialist III	1.00
City Auditor's Office	City Auditor	1.00
City Manager's Office	Assistant City Manager	1.00
City Manager's Office	Senior Management Analyst	1.00
Community Development	Associate Planner	1.00
Community Development	Office Specialist II	0.75
Community Development	Senior Inspector	1.00
Finance	Office Specialist II	1.00
Fire	Deputy Fire Marshal II	1.00
Fire	Fire Protection Engineer	1.00
Fire	Quality Improvement Nurse	0.75
Human Resources	Human Resources Division Manager	1.00
Parks and Recreation	Grounds Maintenance Worker I	1.00
Parks and Recreation	Grounds Maintenance Worker II	2.00
Parks and Recreation	Office Specialist II	1.00
Police	Police Officer	4.00
Police	Police Sergeant	2.00
Public Works	Automotive Technician III	1.00
Public Works	Assistant Engineer (Civil)	1.00
Public Works	Associate Engineer (Civil)	2.00
Public Works	Principal Engineer	1.00
Public Works	Public Works Inspector	1.00
Public Works	Senior Engineer (Civil)	1.00
Public Works	Street Maintenance Worker I	1.00
Public Works	Street Maintenance Worker III	3.00
Public Works	Street Maintenance Worker IV	1.00
Non-Departmental	Deputy City Manager	1.00
Non-Departmental	Office Specialist III	1.00
	Total Positions Frozen	**35.50**

DEBT SERVICE

Overview

Under the authority of the City Manager, the City executes debt instruments, oversees the accounting and reporting of debt, administers debt proceeds, manages continuing disclosure and debt compliance requirements, and makes debt service payments, while acting with prudence, diligence, and attention to prevailing economic conditions.

The City of Santa Clara uses debt financing as a tool to maintain its long-term financial stability by paying for certain expenditures over time. Debt financing is also a tool for managing cash flow when large, one-time outlays are required as in the case of constructing a new building or large-scale upgrades to infrastructure. This section provides a summary of the City's debt service for the ten-year forecast period. Included is the Computation of Legal Debt Margin, which calculates the City's debt limit as defined by the City Charter. Also included is a debt service schedule representing the currently outstanding debt of the City. The City does not currently have any outstanding general obligation debt.

Debt Policies

The Santa Clara City Charter, Section 1309, limits the allowable bonded indebtedness of the City at 15% of the total assessed valuation of property within the City, exclusive of revenue bonds or any indebtedness that has been or may be incurred for the purposes of acquiring, constructing, extending, or maintaining municipally owned utilities, for which purposes a further indebtedness may be incurred by the issuance of bonds, subject only to the provisions of the State constitution and the City Charter.

Section 1321 of the City Charter further provides for the issuance of revenue bonds when authorized at an election as provided therein. The City Charter also gives City Council the power to issue revenue bonds to finance the generation, production, transmission and distribution of electric energy, including the acquisition and/or construction of lands and facilities therefor, without authorization at an election.

The City's Debt Management Policy provides guidance for the issuance of bonds and other forms of indebtedness to finance land acquisition, construction, equipment, and other capital requirements of the City. While the issuance of debt is an appropriate method of financing capital projects and major equipment acquisitions, such issuance shall be carefully monitored.

The issuance of debt shall be closely aligned with the cash flow requirements of the projects being financed. Within the limitations of the City Charter, determining the amount of indebtedness the City can afford begins by assessing the sufficiency of future revenues. The amount of debt issued is based on the requirements of the approved Capital Improvement Program, subject to the condition that sufficient revenues are projected to be available to pay debt service. Factors such as debt service coverage requirements outlined in the bond indentures, the impact on the residents (tax rates), and any impact on the bond ratings will be carefully considered. Different factors are considered for each type of credit. For example, electric, water or sewer bonds will take into consideration the impact on customer utility rates. Other factors such as providing debt capacity for future programs and existing and forecasted fund balances, including reserves, will also be taken into consideration.

The City believes that debt is an equitable means of financing projects and represents an important source of meeting fiscal responsibilities. The City obtains and maintains long-term debt for large capital improvement projects. The Finance Department manages the City’s debt with prudence, diligence, and with attention to prevailing economic conditions and applicable laws. It manages issuance of debt, administers debt proceeds, prepares ongoing disclosure, handles debt and tax compliance, and makes debt service payments. City departments with debt-financed capital programs coordinate with the Finance Department in implementing and handling debt-related transactions. Semiannual updates are prepared by the Finance Department on outstanding debt for the City of Santa Clara, its Agencies and Corporations. This report is presented as a standard management practice that provides a valuable overview of the current status of the City’s long-term debt

obligations. The current City Council approved debt policy can be found online at: http://santaclaraca.gov/home/showdocument?id=63748.

Long-Term Debt Planning

The City employs a comprehensive multi-year, long-term capital improvement planning program that is updated every two years. Debt management is a major component of the financial planning model which incorporates projected financing needs for infrastructure development that is consistent with the City's growth, while at the same time measuring and assessing the cost and timing of any debt issuance.

Credit Rating

The City seeks to obtain and maintain the highest possible credit ratings for all categories of short- and long-term debt. The City's bonds are rated favorably by major bond rating agencies, Fitch and Standard and Poor's (S&P Global Ratings). S&P Global Ratings assigned City of Santa Clara its 'AA+' issuer credit rating (ICR) in June 2022 and affirmed City's Certificates of Participation 'AA' long-term rating in May 2022. The City's Electric Revenue Bonds are rated 'AA-' by Fitch and its rating was upgraded to 'AA-' from 'A+' by S&P in November 2023. The City's 2023 Wastewater Certificates of Participation was rated 'AAA' by S&P. Maintaining high bond ratings has resulted in a broader market for the City's bonds and lower interest costs to the City.

Public Facilities Financing Corporation

The City of Santa Clara Public Facilities Financing Corporation (PFFC) was formed in 1997 for the purpose of issuing Certificates of Participation (COPs) to provide financing for the construction of major City facilities. Members of the City Council are also members of the PFFC Board. Debt service on COPs is secured by lease payments made by the City's General Fund to the PFFC for use of the constructed facilities for public purposes. In accordance with lease agreements, the PFFC assigns lease payments received from the City to the trustee for payment to the certificate holders.

Long-Term Debt Obligations

Certificates of Participation (COPs) are a debt instrument evidencing a pro-rata share in a specific pledged revenue source, usually lease payments. These lease payments are typically secured by an installment sale or leaseback agreement. Revenues are pledged to pay lease payments, and such lease payments are used to pay debt service on the COPs. The lessor typically assigns the lease and the payment to a trustee, which distributes the payments to certificate holders. These obligations do not constitute indebtedness under the State constitutional debt limitation and are not subject to voter approval.

Lease Revenue Bonds are a lease obligation secured by a leaseback arrangement with a public entity, where general operating revenues are pledged to pay the lease payments, and in turn are used to pay debt service on the debt. These obligations do not constitute indebtedness under the State constitutional debt limitation and are not subject to voter approval.

In connection with COPs and Lease Revenue Bonds, payments to be made under valid leases are payable only in the year in which use and occupancy of the leased property is available, and lease payments may not be accelerated. Lease financing requires the fair market rental value of the leased property to be equal to or greater than the required debt service or lease payment schedule. The governmental lessee is obligated to place in its annual budget the rentals that are due and payable during each fiscal year the lessee has use of the leased property.

Installment Sale Agreements are debt obligations secured by the assignment of installment payments required to be paid by the City from certain pledged revenues, such as revenues from an enterprise, in an amount sufficient to pay the installment payments, including interest. The City's outstanding Installment Sale Agreements are payable solely from the City's Sewer Utility and is not secured by any pledge of ad valorem taxes or General Fund revenues of the City. These obligations do not constitute indebtedness under the State constitutional debt limitation and are not subject to voter approval.

Revenue Bonds are obligations payable from revenues generated by an enterprise, such as electric, water, or wastewater utilities. The City's outstanding utility Revenue Bonds are payable solely from the City's Electric Utility Enterprise Fund and are not secured by any pledge of ad valorem taxes or General Fund revenues of the City.

Summary of FY 2024/25 Debt Service and Ten-Year Schedule

The Amended FY 2024/25 Operating Budget includes $22,263,703 in debt service for FY 2024/25. A ten-year debt service schedule is shown herein.

2013 Refunding Certificates of Participation (Central Park Library Project)

On March 28, 2013, the PFFC issued $18.54 million of Refunding Certificates of Participation (2013 COPs) to provide funds to refund outstanding 2002A Certificates of Participation, which were originally issued to provide financing to build a new Central Park Library. The 2013 COPs mature annually beginning February 1, 2014 through February 1, 2032 and bear coupon rates ranging from 2.00% to 3.75%. Debt Service is secured by lease payments to be made by the City to the PFFC for use of the library site. The PFFC assigns the lease payments to the certificate owners.

Installment Sale Agreement, Series 2016 (Trimble Road Sewer Project)

On March 8, 2016, the City entered into a $12.0 million Installment Sale Agreement (the “ISA”) with the PFFC in order to provide funds for the Trimble Road Trunk Sanitary Sewer Improvement Project. The PFFC entered into a separate Assignment Agreement with DNT Asset Trust, a wholly owned subsidiary of JPMorgan Chase National Association (the “Agreement”), to assign its rights under the Installment Sale Agreement to DNT Asset Trust. The Agreement has an interest rate of 2.14% and semiannual payments are due beginning August 1, 2016 through February 1, 2031. Installment payments on the Agreement are secured by a pledge of net revenues of the Wastewater System.

Installment Sale Agreement, Series 2020 (Regional Wastewater Facility)

The City co-owns the San Jose/Santa Clara Regional Wastewater Facility with the City of San José. The facility is being rebuilt, with the City’s portion of the costs budgeted as a separate project in the current Capital Improvement Program budget. The Water and Sewer Utilities Department works with the City of San Jose to oversee the project. On June 11, 2020, the City entered into an Installment Sale Agreement (the “ISA”) with the PFFC to provide funds for the San Jose/Santa Clara Regional Wastewater Facility Project (the “Project”). The PFFC entered into a separate Assignment Agreement with JPMorgan Chase Bank, N.A. (the “Assignment Agreement”), to assign its rights under the ISA to JPMorgan Chase Bank, N.A. The ISA in the amount of $50.0 million carries a variable rate of interest equal to 80% of Term SOFR (Secured Overnight Financing Rate) plus SOFR adjustment of 0.10%, and plus 0.95% per annum.

The City drew down an initial $20.0 million on the date of closing and did not make any additional draw downs. Installment payments on the Agreement were secured by a pledge of net revenues of the Wastewater System on a subordinate basis to the Trimble Road Installment Payments. This agreement and the $20.0 outstanding balance was refunded and defeased on October 24, 2023 by the debt issuance discussed immediately below.

Wastewater Revenue Certificates of Participation, Series 2023 (Green Bonds – Climate Bond Certified)

On October 24, 2023, the PFFC issued $34.59 million of Wastewater Revenue Certificates of Participation (2023 Wastewater COPs) to refund $20.0 million outstanding Series 2020 ISA and fund an additional $15.0 million of improvements for the San Jose/Santa Clara Regional Wastewater Facility Project (Project). The 2023 Wastewater COPs mature annually beginning February 1, 2025 through February 1, 2049 and bear coupon rates ranging from 4.25% to 5.00%. Debt Service is secured by a pledge of net revenues of the Wastewater System in installment payments to be made by the City to the PFFC for use of the Project. The PFFC assigns the lease payments to the certificate owners. This new issuance is on a parity with the obligations of the Series 2016 Trimble Road ISA.

Electric Revenue Refunding Bonds, Series 2013A

On April 24, 2013, Silicon Valley Power (SVP), City's Electric Department, issued $64.38 million of Electric Revenue Refunding Bonds, Series 2013A (Electric 2013A Bonds), to provide funds, together with other available moneys, to refinance outstanding Electric 2003A Bonds. The Electric 2013A Bonds mature annually beginning on July 1, 2014 through July 1, 2028 and bear coupon rates ranging from 3.00% to 5.00%. Debt service on the Electric 2013A Bonds is secured by a pledge of net revenues of the Electric Utility Enterprise Fund.

The Electric 2013A Bonds maturing July 1, 2023 through July 1, 2028 were refunded on April 10, 2020 by the Subordinate Electric Revenue Refunding Bonds, Series 2020-2 described below. The refunding of a portion of the Electric 2013A Bonds resulted in overall savings of $1,706,384.

Electric Revenue Refunding Bonds, Series 2018A

On December 18, 2018, SVP issued $48.80 million of Electric Revenue Refunding Bonds, Series 2018A (Electric 2018A Bonds) to refinance $54.58 million outstanding principal amount of Variable Rate Demand Electric Revenue Bonds, Series 2008B and terminate a related interest rate swap transaction. The Electric 2018A Bonds mature annually beginning on July 1, 2019 through July 1, 2027 and bear coupon rates of 5.00%. Debt service on the Electric 2018A Bonds is secured by a pledge of net revenues of the Electric Utility Enterprise Fund.

Subordinate Electric Revenue Refunding Bonds, Series 2020-1, 2020-2, and 2020-3

Series 2020-1 Bonds
On April 10, 2020, SVP issued $52.985 million of Subordinate Electric Revenue Refunding Bonds, Series 2020-1 (Electric 2020-1 Bonds) to refinance $54.83 million outstanding principal amount of Electric Revenue Refunding Bonds, Series 2011 A. The Electric 2020-1 Bonds bear 1.74% coupon rates, mature annually beginning on July 1, 2028 through July 1, 2032, and were sold at an All-In True Interest Cost of 1.43%.

On April 2, 2021, the Electric 2020-1 Bonds were converted to tax-exempt basis, which now bear 1.36% coupon rates. Debt service on the Electric 2020-1 Bonds is secured by a pledge of Available Electric Revenues of SVP on a basis subordinate to outstanding Senior Electric Revenue Bonds, if any.

Series 2020-2 Bonds
On April 10, 2020, SVP issued $34.315 million of Subordinate Electric Revenue Refunding Bonds, Series 2020-2 (Electric 2020-2 Bonds) to refinance $30.725 million of outstanding Electric Revenue Refunding Bonds, Series 2013 A. The Electric 2020-2 Bonds bear 1.31% coupon rates, mature annually beginning on July 1, 2023 through July 1, 2028, and were sold at an All-In True Interest cost of 1.21%.

On December 28, 2022, the Electric 2020-2 Bonds were converted to tax-exempt basis, which now bear 1.02% coupon rates. Debt service on the Electric 2020-2 Bonds is secured by a pledge of Available Electric Revenues of SVP on a basis subordinate to outstanding Senior Electric Revenue Bonds, if any.

Series 2020-3 Bonds
On April 10, 2020, SVP issued $16.72 million of Subordinate Electric Revenue Refunding Bonds, Series 2020-3 (Electric 2020-3 Bonds) to refinance $19.413 million outstanding principal amount of Subordinated Electric Revenue Bonds, Series 2014. The Electric 2020-3 Bonds bear 0.58% coupon rates, mature annually beginning on July 1, 2020 through July 1, 2024, and were sold at an All-In True Interest Cost of 0.70%. Debt service on the Electric 2020-3 Bonds is secured by a pledge of Available Electric Revenues of SVP on a basis subordinate to outstanding Senior Electric Revenue Bonds, if any.

Electric Debt Planned

Silicon Valley Power (SVP), City's Electric Department, intends to issue new debt in FY 2024/25 and FY 2025/26, in the amount of $130 million and $246 million, respectively, to finance several of its capital projects in the System Expansion Plan. These projects include Kifer Receiving Station (KRS) rebuild, Scott Receiving Station (SRS) rebuild, and Northern Receiving Station (NRS) upgrades and expansion. KRS was constructed in 1955 and the project will expand capacity to over 600MVA from 372 MVA plus other associated work. SRS was constructed in 1975 and the project will also expand capacity to over 600MVA from 372 MVA plus other associated work. NRS was constructed in 2002 and the project includes installing additional transformers and reconfiguring/expanding associated air insulted switchgear to increase station reliability and capacity. These new issuances and preliminary debt service amounts are reflected in the City's Debt Service Schedule.

CITY OF SANTA CLARA
ASSESSED AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY
Last Ten Fiscal Years
(In Thousands)

Fiscal Year Ending June 30	Net Local Secured Roll (1)	State Assessed Valuation	Net Unsecured Roll	Net Assessed Valuation	Total Assessed Valuation	Valuation	% of Growth of Assessed Valuation	Total Direct Tax Rate
2013 / 14	22,216,962	4,641	4,680,536	26,902,139	27,012,697	99.59%	6.83%	1.14%
2014 / 15	24,294,056	4,183	4,352,204	28,650,443	28,758,679	99.62%	6.50%	1.13%
2015 / 16	27,659,960	4,183	5,157,346	32,821,489	32,927,777	99.68%	14.56%	1.16%
2016 / 17	30,672,596	4,183	5,856,885	36,533,664	36,638,297	99.71%	11.31%	1.15%
2017 / 18	33,449,607	3,896	6,553,560	40,007,063	40,109,539	99.74%	9.51%	1.16%
2018 / 19	36,596,483	354	7,266,592	43,863,429	43,964,914	99.77%	9.64%	1.13%
2019 / 20	38,502,828	870	7,629,244	46,132,942	46,232,453	99.78%	5.17%	1.20%
2020 / 21	42,047,766	870	7,972,493	50,021,129	50,118,954	99.80%	8.43%	1.18%
2021 / 22	44,162,052	870	8,007,077	52,169,999	52,264,729	99.82%	4.30%	1.19%
2022 / 23	48,144,003	870	8,668,804	56,813,677	56,926,788	99.80%	8.90%	1.17%

Note:
(1) Net of Home Owner Property Tax Relief.
Source: County of Santa Clara, Department of Finance

City of Santa Clara
Legal Debt Margin Information
Last Ten Fiscal Years
(In Thousands)

Fiscal Year Ending June 30	Net Assessed Valuation	Debt Limit- 15% of Assessed Valuation (1)	Debt Applicable to Limit	Legal Debt Margin
2013 / 14	26,902,139	4,035,321	-	4,035,321
2014 / 15	28,650,443	4,297,567	-	4,297,567
2015 / 16	32,821,489	4,923,223	-	4,923,223
2016 / 17	36,533,664	5,480,050	-	5,480,050
2017 / 18	40,007,063	6,001,059	-	6,001,059
2018 / 19	43,863,429	6,579,514	-	6,579,514
2019 / 20	46,132,942	6,934,868	-	6,934,868
2020 / 21	50,021,129	7,503,169	-	7,503,169
2021 / 22	52,169,999	7,825,500	-	7,825,500
2022 / 23	56,813,677	8,525,052	-	8,525,052

Note:

(1) Section 1309 of the City Charter of the City states: "Bonded Debt Limit. The bonded indebtedness of the City may not in the aggregate exceed the sum of fifteen percent (15%) of the total assessed valuation of property within the City, exclusive of revenue bonds or any indebtedness that has been or may hereafter be incurred for the purposes of acquiring, constructing, extending, or maintaining municipally owned utilities for which purposes a further indebtedness may be incurred by the issuance of bonds, subject only to the provisions of the State Constitution and this Charter."

Sources: County of Santa Clara, Department of Finance and City of Santa Clara

DEBT SERVICE SCHEDULE

Bond Issue	Actual 2022/23	Current 2023/24	Proposed 2024/25	Plan 2025/26	Plan 2026/27	Plan 2027/28	Plan 2028/29	Plan 2029/30	Plan 2030/31	Plan 2031/32	Plan 2032/33	Plan 2033/34
Current Debt Issued												
Certificates of Participation:												
2013 Refunding COPs (Central Park Library Project)												
Principal	980,000	1,030,000	1,085,000	1,120,000	1,150,000	1,195,000	1,235,000	1,280,000	1,325,000	665,000	0	0
Interest	420,275	371,275	319,775	285,869	249,469	209,219	167,394	122,625	74,625	24,937	0	0
Trustee	1,060	1,165	1,165	1,165	1,165	1,165	1,165	1,165	1,165	1,165	0	0
Arbitrage Computation	1,900	0	0	0	0	1,900	0	0	0	0	0	0
	1,403,235	1,402,440	1,405,940	1,407,034	1,400,634	1,407,284	1,403,559	1,403,790	1,400,790	691,102	0	0
2023 Wastewater Revenue COPs												
Principal	0	0	735,000	770,000	810,000	850,000	895,000	940,000	985,000	1,035,000	1,085,000	1,140,000
Interest	0	438,134	1,626,063	1,589,313	1,550,813	1,510,313	1,467,813	1,423,063	1,376,063	1,326,813	1,275,063	1,220,813
Trustee	0	2,625	5,250	5,250	5,250	5,250	5,250	5,250	5,250	5,250	5,250	5,250
Arbitrage Computation	0	0	0	0	0	2,500	0	0	0	0	2,500	0
	0	440,759	2,366,313	2,364,563	2,366,063	2,368,063	2,368,063	2,368,313	2,366,313	2,367,063	2,367,813	2,366,063
Total Certificates of Participation	1,403,235	1,843,199	3,772,253	3,771,597	3,766,697	3,775,347	3,771,622	3,772,103	3,767,103	3,058,165	2,367,813	2,366,063
Installment Sale Agreement:												
2016 Sanitary Sewer Improvements (Trimble Road Sewer Project)												
Principal	778,152	794,893	811,995	829,465	847,310	865,540	884,161	903,183	922,615	0	0	0
Interest	159,298	142,556	125,454	107,985	90,139	71,910	53,288	34,266	14,834	0	0	0
	937,450	937,449	937,449	937,450	937,449	937,450	937,449	937,449	937,449	0	0	0
2020 Sanitary Sewer Improvements												
Principal	0	20,000,000	0	0	0	0	0	0	0	0	0	0
Interest	495,547	822,302	0	0	0	0	0	0	0	0	0	0
Fees	98,854	0	0	0	0	0	0	0	0	0	0	0
	594,401	20,822,302	0	0	0	0	0	0	0	0	0	0

DEBT SERVICE SCHEDULE

Bond Issue	Actual 2022/23	Current 2023/24	Proposed 2024/25	Plan 2025/26	Plan 2026/27	Plan 2027/28	Plan 2028/29	Plan 2029/30	Plan 2030/31	Plan 2031/32	Plan 2032/33	Plan 2033/34
Current Debt Issued												
Total Installment Sale Agreement	1,531,851	21,759,751	937,449	937,450	937,449	937,450	937,449	937,449	937,449	0	0	0
Revenue Bonds:												
Electric Revenue Refunding Bonds, Series 2013A												
Principal	4,545,000	0	0	0	0	0	0	0	0	0	0	0
Interest	113,625	0	0	0	0	0	0	0	0	0	0	0
Arbitrage Computation	1,900	0	0	0	0	0	0	0	0	0	0	0
	4,660,525	0	0	0	0	0	0	0	0	0	0	0
Electric Revenue Refunding Bonds, Series 2018A												
Principal	5,110,000	5,440,000	5,795,000	6,005,000	6,320,000	6,655,000	0	0	0	0	0	0
Interest	1,638,500	1,374,750	1,093,875	798,875	490,750	166,375	0	0	0	0	0	0
Trustee	2,350	0	0	0	0	0	0	0	0	0	0	0
Arbitrage Computation	0	0	0	0	0	0	0	0	0	0	0	0
	6,750,850	6,814,750	6,888,875	6,803,875	6,810,750	6,821,375	0	0	0	0	0	0
Electric Revenue Refunding Bonds, Series 2020-1												
Principal	0	0	0	0	0	0	6,555,000	12,745,000	12,910,000	13,165,000	7,610,000	0
Interest	720,596	720,596	720,596	720,596	720,596	720,596	676,022	544,782	370,328	193,018	51,748	0
Trustee	1,250	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	0
	721,846	723,096	723,096	723,096	723,096	723,096	7,233,522	13,292,282	13,282,828	13,360,518	7,664,248	0
Electric Revenue Refunding Bonds, Series 2020-2												
Principal	0	5,755,000	5,695,000	5,910,000	5,975,000	6,050,000	4,930,000	0	0	0	0	0
Interest	445,780	323,579	262,268	203,082	142,469	81,141	25,143	0	0	0	0	0
Trustee	2,750	2,500	2,000	2,000	2,000	2,000	2,000	0	0	0	0	0
Arbitrage Computation	750	0	0	0	0	0	0	0	0	0	0	0
	449,280	6,081,079	5,959,268	6,115,082	6,119,469	6,133,141	4,957,143	0	0	0	0	0

DEBT SERVICE SCHEDULE

Bond Issue	Actual 2022/23	Current 2023/24	Proposed 2024/25	Plan 2025/26	Plan 2026/27	Plan 2027/28	Plan 2028/29	Plan 2029/30	Plan 2030/31	Plan 2031/32	Plan 2032/33	Plan 2033/34
Current Debt Issued												
Revenue Bonds:												
Electric Revenue Refunding Bonds, Series 2020-3												
Principal	3,925,000	3,945,000	3,970,000	0	0	0	0	0	0	0	0	0
Interest	57,290	34,467	11,513	0	0	0	0	0	0	0	0	0
Trustee	1,350	1,250	1,250	0	0	0	0	0	0	0	0	0
	3,983,640	3,980,717	3,982,763	0	0	0	0	0	0	0	0	0
Total Electric Revenue Bonds	16,566,141	17,599,642	17,554,002	13,642,053	13,653,315	13,677,612	12,190,665	13,292,282	13,282,828	13,360,518	7,664,248	0
Total Current Debt Issued	**19,501,227**	**41,202,591**	**22,263,703**	**18,351,099**	**18,357,460**	**18,390,408**	**16,899,736**	**18,001,834**	**17,987,380**	**16,418,683**	**10,032,061**	**2,366,063**
Debt to be Issued												
Electric Bonds 2024/25												
Principal	0	0	0	1,644,358	1,743,020	1,847,601	1,958,457	2,075,965	2,200,523	2,332,554	2,472,507	2,620,858
Interest	0	0	0	7,800,000	7,701,338	7,596,757	7,485,901	7,368,394	7,243,836	7,111,805	6,971,851	6,823,501
Trustee	0	0	0	2,400	2,400	2,400	2,400	2,400	2,400	2,400	2,400	2,400
	0	0	0	9,446,758	9,446,758	9,446,758	9,446,758	9,446,758	9,446,758	9,446,758	9,446,758	9,446,758
Electric Bonds 2025/26												
Principal	0	0	0	0	3,111,632	3,298,330	3,496,230	3,706,004	3,928,364	4,164,066	4,413,910	4,678,744
Interest	0	0	0	0	14,760,000	14,573,302	14,375,402	14,165,628	13,943,268	13,707,566	13,457,722	13,192,888
Trustee	0	0	0	0	2,400	2,400	2,400	2,400	2,400	2,400	2,400	2,400
	0	0	0	0	17,874,032	17,874,032	17,874,032	17,874,032	17,874,032	17,874,032	17,874,032	17,874,032
Total Debt to be Issued	**0**	**0**	**0**	**9,446,758**	**27,320,791**	**27,320,791**	**27,320,791**	**27,320,791**	**27,320,791**	**27,320,791**	**27,320,791**	**27,320,791**
Total Current Debt Service and Debt to be Issued	**19,501,227**	**41,202,591**	**22,263,703**	**27,797,858**	**45,678,251**	**45,711,199**	**44,220,526**	**45,322,624**	**45,308,170**	**43,739,473**	**37,352,851**	**29,686,853**

DEBT SERVICE FUNDS

Under the authority of the City Manager, the City executes debt instruments, oversees the accounting and reporting of debt, administers debt proceeds, manages continuing disclosure and debt compliance requirements, and makes debt service payments, while acting with prudence, diligence, and attention to prevailing economic conditions.

The City of Santa Clara uses debt financing as a tool to maintain its long-term financial stability by paying for certain expenditures over time. Debt financing is also a tool for managing cash flow when large, one-time outlays are required as in the case of constructing a new building or large-scale upgrades to infrastructure.

Public Facilities Financing Corporation (431)

The City of Santa Clara Public Facilities Financing Corporation (PFFC) was formed in 1997 for the purpose of issuing Certificates of Participation (COPs) to provide financing for the construction of major City facilities. Members of the City Council are also members of the PFFC Board. Debt service on COPs is secured by lease payments made by the City's General Fund to the PFFC for use of the constructed facilities for public purposes. In accordance with lease agreements, the PFFC assigns lease payments received from the City to the trustee for payment to the certificate holders.

Electric Utility Debt Service Fund (491)

The Electric Utility Debt Service Fund is used to pay principal, interest, and related service charges on obligations resulting from the issuance of debt by the Electric Utility. Bond proceeds are used to pay for capital costs associated with the Electric Utilities' generation, transmission and distribution facilities. Debt service is payable from Adjusted Net Revenues of the Electric Utility.

Sewer Utility Debt Service Fund (494)

The Sewer Utility Debt Service Fund is used to pay principal, interest, and related service charges on obligations resulting from the issuance of debt by the Sewer Utility. Bond proceeds are used to pay for capital improvements associated with the Sewer System, including the Trimble Road Trunk Sanitary Sewer Improvement Project and the San José-Santa Clara Regional Wastewater Facility Project. Debt service is payable from Net Revenues of the Sewer Utility.

This is the second fiscal year of the biennial operating budget. The following section details the City of Santa Clara's Debt Service Funds' Statements of Sources and Uses and their Amended Budget for Fiscal Year 2024/25.

DEBT SERVICE FUNDS | ELECTRIC UTILITY DEBT SERVICE FUND (491)

	2022/23 Actual	2023/24 Amended	2023/24 Estimate	2024/25 Adopted	2024/25 Amended
Beginning Fund Balance					
Bond Reserve	3,632,533	3,632,533	3,632,533	3,632,533	3,632,533
Reserve for Debt Service	10,158,819	10,407,324	10,407,324	10,138,240	10,407,324
Total Beginning Fund Balance	**13,791,352**	**14,039,857**	**14,039,857**	**13,770,773**	**14,039,857**
Revenue					
Bond Proceeds	0	305,250,000	0	0	130,000,000
Other Revenue	5	0	0	0	0
Interest	271,986	0	0	0	0
Total Revenue	**271,991**	**305,250,000**	**0**	**0**	**130,000,000**
Transfers From					
Electric Utility Fund	16,548,917	34,279,056	17,599,642	36,296,170	17,554,002
Total Transfers From	**16,548,917**	**34,279,056**	**17,599,642**	**36,296,170**	**17,554,002**
Total Source of Funds	**30,612,260**	**353,568,913**	**31,639,499**	**50,066,943**	**161,593,859**
Expenditures					
Debt Service	16,555,791	34,270,406	17,593,392	36,288,020	17,548,252
Administrative Costs	16,612	8,650	6,250	8,150	5,750
Total Expenditures	**16,572,403**	**34,279,056**	**17,599,642**	**36,296,170**	**17,554,002**
Transfers To					
Electric Utility Capital Fund	0	305,250,000	0	0	130,000,000
Total Transfers To	**0**	**305,250,000**	**0**	**0**	**130,000,000**
Ending Fund Balance					
Bond Reserve	3,632,533	3,632,533	3,632,533	3,632,533	3,632,533
Reserve for Debt Service	10,407,324	10,407,324	10,407,324	10,138,240	10,407,324
Total Ending Fund Balance	**14,039,857**	**14,039,857**	**14,039,857**	**13,770,773**	**14,039,857**
Total Use of Funds	**30,612,260**	**353,568,913**	**31,639,499**	**50,066,943**	**161,593,859**

DEBT SERVICE FUNDS | PUBLIC FACILITIES FINANCING CORPORATION FUND (431)

	2022/23 Actual	2023/24 Amended	2023/24 Estimate	2024/25 Adopted	2024/25 Amended
Beginning Fund Balance					
Debt Reserve	707,202	707,202	707,202	707,202	707,202
Unrestricted	15,339	38,222	38,222	15,839	38,722
Total Beginning Fund Balance	**722,541**	**745,424**	**745,424**	**723,041**	**745,924**
Revenue					
Interest	23,843	500	500	500	500
Total Revenue	**23,843**	**500**	**500**	**500**	**500**
Transfers From					
General Fund	1,402,275	1,402,440	1,402,440	1,405,940	1,405,940
Total Transfers From	**1,402,275**	**1,402,440**	**1,402,440**	**1,405,940**	**1,405,940**
Total Source of Funds	**2,148,659**	**2,148,364**	**2,148,364**	**2,129,481**	**2,152,364**
Expenditures					
Debt Service	1,400,275	1,401,275	1,401,275	1,404,775	1,404,775
Administrative Costs	2,960	1,165	1,165	1,165	1,165
Total Expenditures	**1,403,235**	**1,402,440**	**1,402,440**	**1,405,940**	**1,405,940**
Ending Fund Balance					
Debt Reserve	707,202	707,202	707,202	707,202	707,202
Unrestricted	38,222	38,722	38,722	16,339	39,222
Total Ending Fund Balance	**745,424**	**745,924**	**745,924**	**723,541**	**746,424**
Total Use of Funds	**2,148,659**	**2,148,364**	**2,148,364**	**2,129,481**	**2,152,364**

DEBT SERVICE FUNDS | SEWER UTILITY DEBT SERVICE FUND (494)

	2022/23 Actual	2023/24 Amended	2023/24 Estimate	2024/25 Adopted	2024/25 Amended
Beginning Fund Balance					
Debt Reserve	5,664,361	5,969,961	5,969,961	1,963,704	7,684,543
Total Beginning Fund Balance	**5,664,361**	**5,969,961**	**5,969,961**	**1,963,704**	**7,684,543**
Revenue					
Debt Proceeds	0	35,000,000	35,000,000	0	0
Total Revenue	**0**	**35,000,000**	**35,000,000**	**0**	**0**
Transfers From					
Sewer Utility Fund	1,837,450	0	0	1,050,000	0
Total Transfers From	**1,837,450**	**0**	**0**	**1,050,000**	**0**
Total Source of Funds	**7,501,811**	**40,969,961**	**40,969,961**	**3,013,704**	**7,684,543**
Expenditures					
Debt Service	1,432,996	22,442,757	22,442,757	2,945,824	3,303,762
Administrative Costs	98,854	92,661	92,661	0	0
Total Expenditures	**1,531,850**	**22,535,418**	**22,535,418**	**2,945,824**	**3,303,762**
Transfers To					
Sewer Utility Fund	0	750,000	750,000	0	0
Sewer Utility Capital Fund	0	10,000,000	10,000,000	0	0
Total Transfers To	**0**	**10,750,000**	**10,750,000**	**0**	**0**
Ending Fund Balance					
Debt Reserve	5,969,961	7,684,543	7,684,543	67,880	4,380,781
Total Ending Fund Balance	**5,969,961**	**7,684,543**	**7,684,543**	**67,880**	**4,380,781**
Total Use of Funds	**7,501,811**	**40,969,961**	**40,969,961**	**3,013,704**	**7,684,543**

City of Santa Clara

Ten-Year General Fund Financial Forecast 2025 - 2035

April 2024

PURPOSE

The Ten-Year General Financial Forecast (Forecast) provides policy makers and the public an updated assessment of the City's fiscal health. The Forecast includes projections of ongoing General Fund revenues and expenditures for a ten-year period beyond the adopted biennial budget.

The Forecast serves as a strategic planning tool to assist the City Council, staff, and the public with decision-making as they work to adopt the budget and consider long-term financial strategies for the City. The Forecast also identifies known risk factors and vulnerabilities, and it provides a foundation for evaluating priorities and understanding trade-offs moving forward.

GENERAL FUND OVERVIEW

The Forecast compares anticipated General Fund revenues with base expenditures, which include the projected costs of providing the current level of service. Individual projections of revenues and expenditures are developed based on trend analyses, input from available economic reports, consultant recommendations, departments, updated salary and benefit information, and non-personnel costs. The most current information available is incorporated into the Plan and refined on a moving forward basis.

This Forecast shows a General Fund shortfall of $0.9 million in FY 2024/25 and small to moderate shortfalls in the remaining years of the Forecast. The projected shortfall of $0.9 million is equivalent to 0.3% of forecasted expenditures, while the shortfalls in the out years ranging from $6.0 million to $19.3 equate to 1.9% to 5.0% of expenditures annually.

FY 2025-2035 General Fund Ten-Year Financial Forecast
$ in millions

	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
Projected Revenues	$297.4	$309.9	$321.6	$333.8	$346.6	$360.2	$373.9	$388.4	$403.2	$418.8	$434.9
Projected Expenditures	$298.3	$315.9	$333.5	$348.5	$364.9	$378.3	$393.2	$404.0	$418.6	$432.5	$448.9
Cumulative (Shortfall)/ Surplus	**($0.9)**	**($6.0)**	**($11.9)**	**($14.7)**	**($18.3)**	**($18.1)**	**($19.3)**	**($15.6)**	**($15.4)**	**($13.7)**	**($14.0)**
% of Expenses	**(0.3%)**	**(1.9%)**	**(3.6%)**	**(4.2%)**	**(5.0%)**	**(4.8%)**	**(4.9%)**	**(3.9%)**	**(3.7%)**	**(3.2%)**	**(3.1%)**

Note: The Forecast does not include the cost to address unmet/deferred infrastructure needs, the cost to fully fund public safety equipment replacement, additional contributions to reserves, one-time funding sources, and one-time expenditure needs.

The Forecast compares ongoing revenues and expenditures. It does not factor in one-time funding sources or items funded on a pay-as-you-go method with one-time sources.

The Forecast does not include the following:

- One-time funding sources and one-time expenditure needs;
- The cost to address unmet/deferred capital infrastructure needs;
- Potential additional revenue from the Stadium (performance rent/excess revenue) and the Related project (future project phases);
- Revenue and staffing impacts of development projects; and
- Additional contributions to Reserves (Budget Stabilization Reserve, Capital Projects Reserve, Pension Reserve).

Historically, the City has funded many capital infrastructure and equipment needs with one-time funds on a pay-as-you-go basis. The use of one-time funds as the funding mechanism for capital improvements and various equipment that rely on the General Fund creates significant challenges. The lack of sufficient one-time funding has resulted in a backlog of unmet/deferred infrastructure needs. Staff will continue to evaluate potential options to create capacity to address those funding needs.

In addition to the elements described above that are not factored into the Forecast, the City has identified various risk factors that could have a potential impact on the Forecast. These include:

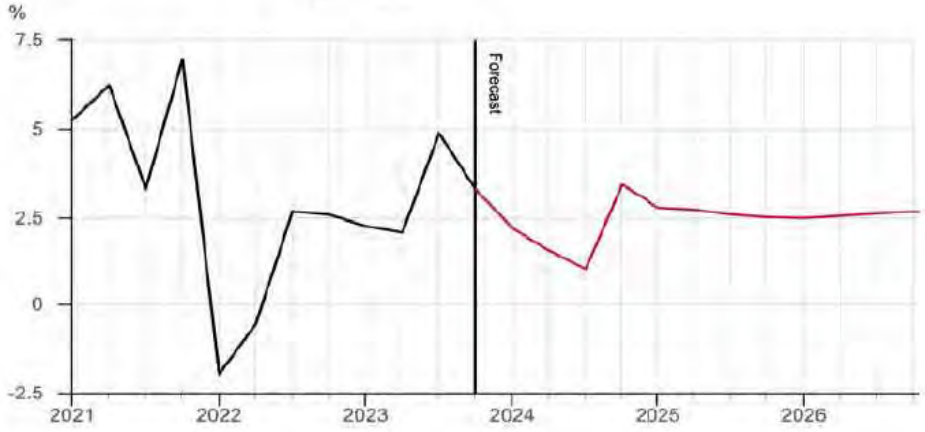
- Economic slowdown/recession;
- State/federal legislative changes and legal challenges;
- Labor costs outside the budget assumptions;
- CalPERS actuarial changes or reform actions; and
- Unanticipated critical capital/infrastructure needs.

As the City has experienced in the past and with the latest COVID-19 pandemic, General Fund revenues may exceed or fall below expectations based on changes in economic or non-economic conditions. This type of volatility has been seen in the City's largest General Fund revenues, Property Tax, Sales Tax, and Transient Occupancy Tax (TOT). TOT receipts were the most severely impacted by the COVID-19 pandemic. Various cost elements can also vary from year to year, such as retirement costs that are impacted by the earnings assumptions and performance of the California Public Employees Retirement System (CalPERS).

ECONOMIC OUTLOOK

While there are varying forecasts, economic growth continues but is expected to be constrained in 2024. The March 2024 UCLA Anderson Forecast assumes no recession but does expect slower growth in 2024 as a result of the impact of higher interest rates on consumption, housing and business investment. The UCLA Forecast also identified risks to the Forecast, including the potential shutdown of the government, the impact of geopolitical events, and the impact of the election of national economic policies.[1]

Quarterly Real GDP Growth, Seasonally Adjusted Annual Rates



Source: UCLA Anderson Forecast and U.S. Bureau of Economic Analysis

The Conference Board Economic Forecast for the US Economy also no longer forecasts a recession for 2024 but does expect consumer spending growth to cool and for the overall GDP growth to slow to under 1% over the second and third quarters of 2024. After that point, inflation and interest rates are expected to normalize and annualize GDP growth is projected at near 2% in 2025.[2]

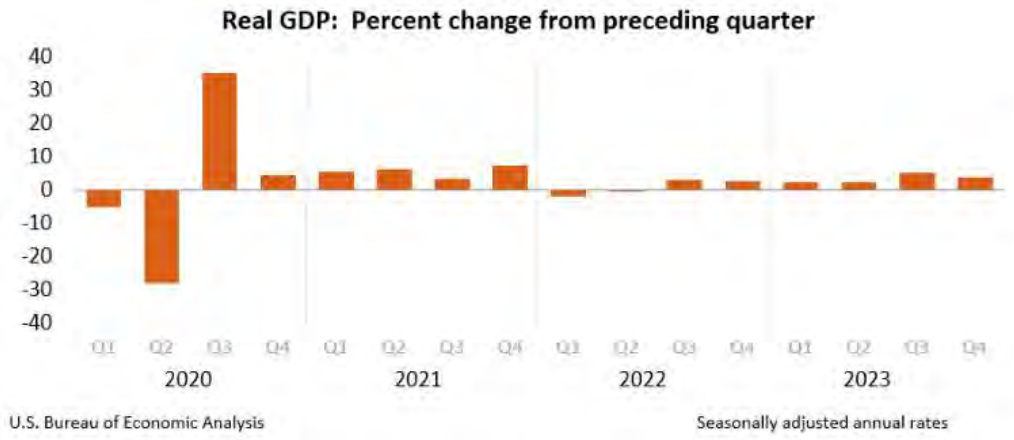
In the fourth quarter 2024 second estimate, the Gross Domestic Product (GDP) increased at an annual rate of 3.4%, following a GDP increase of 4.9% in the third quarter. Real GDP increased 2.5% in 2023 compared with a 1.9% increase in 2022. In 2023, the GDP increase primarily reflected increases in consumer spending, nonresidential fixed investment, state and local government spending, exports, and federal government spending that were partially offset by decreases in residential fixed investments and private inventory investment.[3]

---

[1] UCLA Anderson Forecast, March 2024, The U.S. Economic Outlook and the 2024 Consumer Sentiment Consumption Disconnect

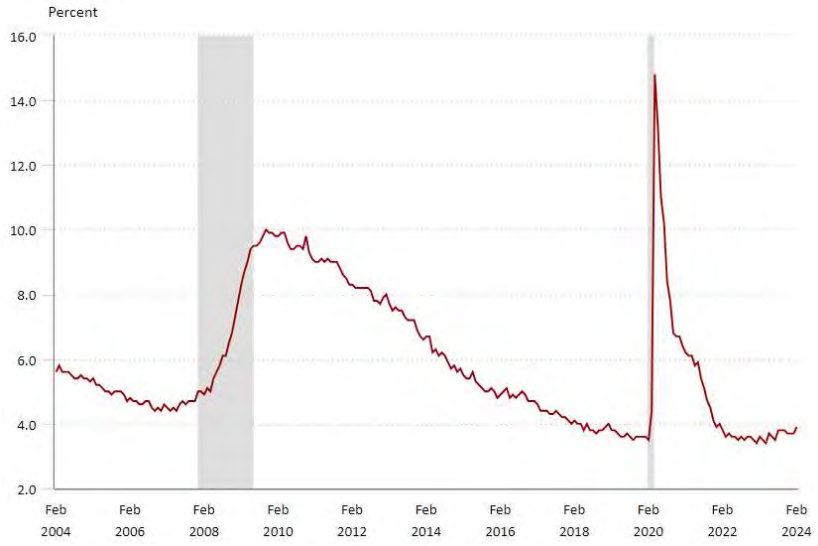
[2] https:///www.conference-board.org/research/us-forecast, The Conference Board Economic Forecast for the US Economy, Updated March 15, 2024

[3] www.bea.gov/news/2024/gross-domestic-product-fourth-quarter-and-year-2023-third-estimate-gdp-industry-and



Employment data has remained positive with low unemployment rates. On a national level, the unemployment rate was 3.9% in February 2024, which is slightly above the 3.6% in February 2023.

U.S. Civilian Unemployment Rate, seasonally adjusted

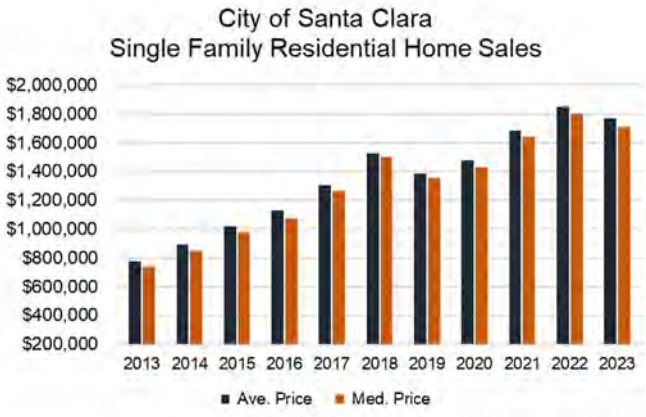


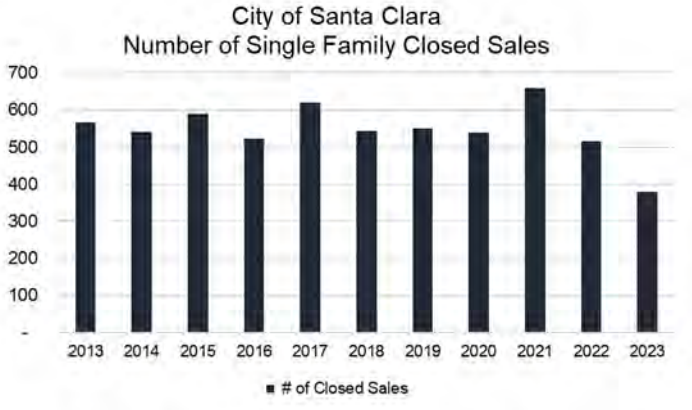
Note: shaded area represents recession, as determined by the National Bureau of Economic Research
Source: U.S. Bureau of Labor Statistics

The unemployment rates at the state and local level also remain relatively low, with this region below the state but slightly above the nation.

Unemployment Rate (Not Seasonally Adjusted)				
	Dec 2020	Dec 2021	Dec 2022	Dec 2023
Nation	6.5%	3.7%	3.3%	3.5%
California	8.8%	5.0%	4.1%	5.1%
San José-Sunnyvale-Santa Clara Metropolitan Statistical Area	6.2%	2.9%	2.4%	4.1%
Source: California Employment Development Department, U.S. Bureau of Labor Statistics				

Property values in Santa Clara remain high but declined slightly in 2023. In 2023, the median price of a single-family home totaled $1.7 million, which was down from the 2022 level of $1.8 million as shown in the Single-Family Residential Home Sales chart. The number of closed sales, however, has dropped significantly from 515 in 2022 to 380 in 2023. This is the lowest number of closed sales over the last ten-years.





Data Source: Santa Clara County Association of Realtors

There are significant development projects underway in Santa Clara that will bring new revenues as well as new costs. The financial impacts of these developments have not been factored into this forecast given the uncertainty regarding the timing. However, it is anticipated that this additional development activity will have a positive impact on the forecast.

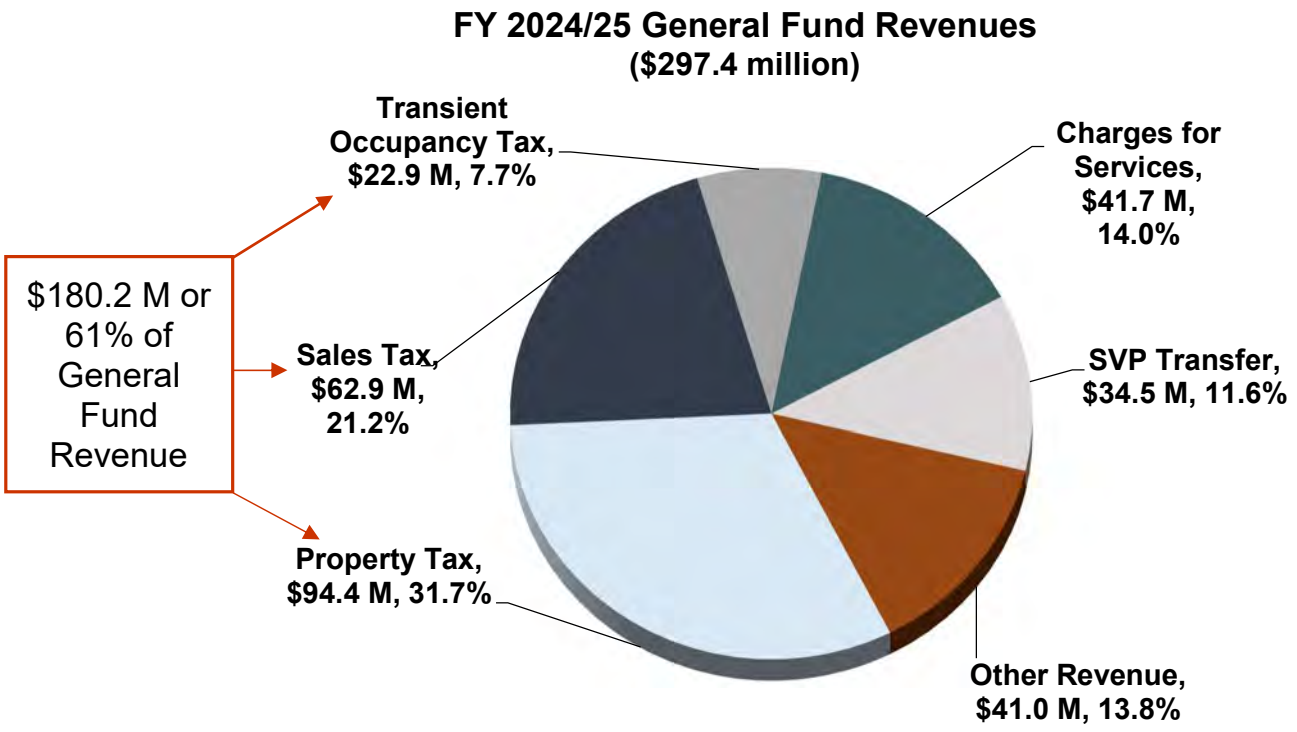
GENERAL FUND REVENUES

There are several General Fund revenue sources supporting the City's activities as shown in the table below.

FY 2025-2035 General Fund Revenue Sources
$ in millions

	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
	$ m	$ m	$ m	$ m	$ m	$ m	$ m	$ m	$ m	$ m	$ m
Property Tax	94.4	98.5	103.2	108.7	114.4	120.5	127.0	133.7	140.9	148.4	156.3
Sales Tax	62.9	64.8	66.7	68.7	70.8	72.9	75.1	77.4	79.7	82.1	84.5
Transient Occupancy Tax	22.9	24.3	25.3	26.3	27.4	28.5	29.6	30.8	32.0	33.3	34.7
Franchise Tax	5.4	5.6	5.8	6.0	6.2	6.5	6.8	7.1	7.3	7.6	7.9
Documentary Transfer Tax	1.6	1.6	1.7	1.7	1.7	1.7	1.8	1.8	1.9	1.9	2.0
Licenses and Permits	8.9	9.1	9.4	9.6	9.9	10.1	10.4	10.7	11.0	11.3	11.6
Fines and Penalties	1.5	1.5	1.5	1.5	1.5	1.5	1.5	1.5	1.5	1.5	1.5
Interest Income	6.2	6.6	6.9	6.8	6.7	6.6	6.4	6.6	6.7	6.7	6.7
Rents	14.2	15.0	15.7	16.4	17.1	18.2	18.7	19.1	19.5	20.0	20.4
Other Services Fees	41.7	43.2	44.2	45.3	46.5	47.6	48.8	50.1	51.3	52.6	53.8
Transfers from Other Funds	2.0	1.7	1.7	1.7	1.7	1.7	1.7	1.7	1.7	1.7	1.7
SVP Transfer	34.5	36.7	38.2	39.7	41.3	43.0	44.7	46.5	48.3	50.3	52.3
All Other Revenues	1.2	1.3	1.3	1.4	1.4	1.4	1.4	1.4	1.4	1.4	1.5
Total Sources	**$297.4**	**$309.9**	**$321.6**	**$333.8**	**$346.6**	**$360.2**	**$373.9**	**$388.4**	**$403.2**	**$418.8**	**$434.9**
% Change from Prior Yr		4.2%	3.8%	3.8%	3.9%	3.9%	3.8%	3.9%	3.8%	3.9%	3.8%

Sales tax and property tax comprise the largest individual sources of General Fund revenues, representing a combined $157.3 million in FY 2024/25, or over 50% of the total. These categories along with Transient Occupancy Tax are economically sensitive and account for approximately 60% of the General Fund revenues.



Following is a discussion of the major General Fund revenue categories:

Property Tax

The Property Tax category includes Secured and Unsecured Property Taxes. The County of Santa Clara Office of the Assessor and the Controller-Treasurer Department meets quarterly with cities to review property tax revenue allocated to Santa Clara County cities. The Controller-Treasurer Department provides projections on the current year property tax receipts, including updates on the assessed valuation and estimates on anticipated adjustments made from property tax appeals. The current year estimates are used as the starting point in the forecast. The County Assessor's Office also provides information to cities on a monthly basis on the status of the assessment roll for the upcoming year.

In FY 2024/25, property tax revenue is projected at $94.4 million and includes secured property tax of $91.3 million and unsecured property tax of $3.1 million. Assessed valuation growth on secured property is projected at 4.5% and reflects the annual inflation factor based on Consumer Price Index (2% increase in FY 2024/25), growth due to property sales, and a general allowance for new construction projects being added to the tax rolls. In the remaining years of the forecast, annual assessed valuation growth ranging from 4.5% to 5.5% is projected. In order to meet these growth projections, developments with

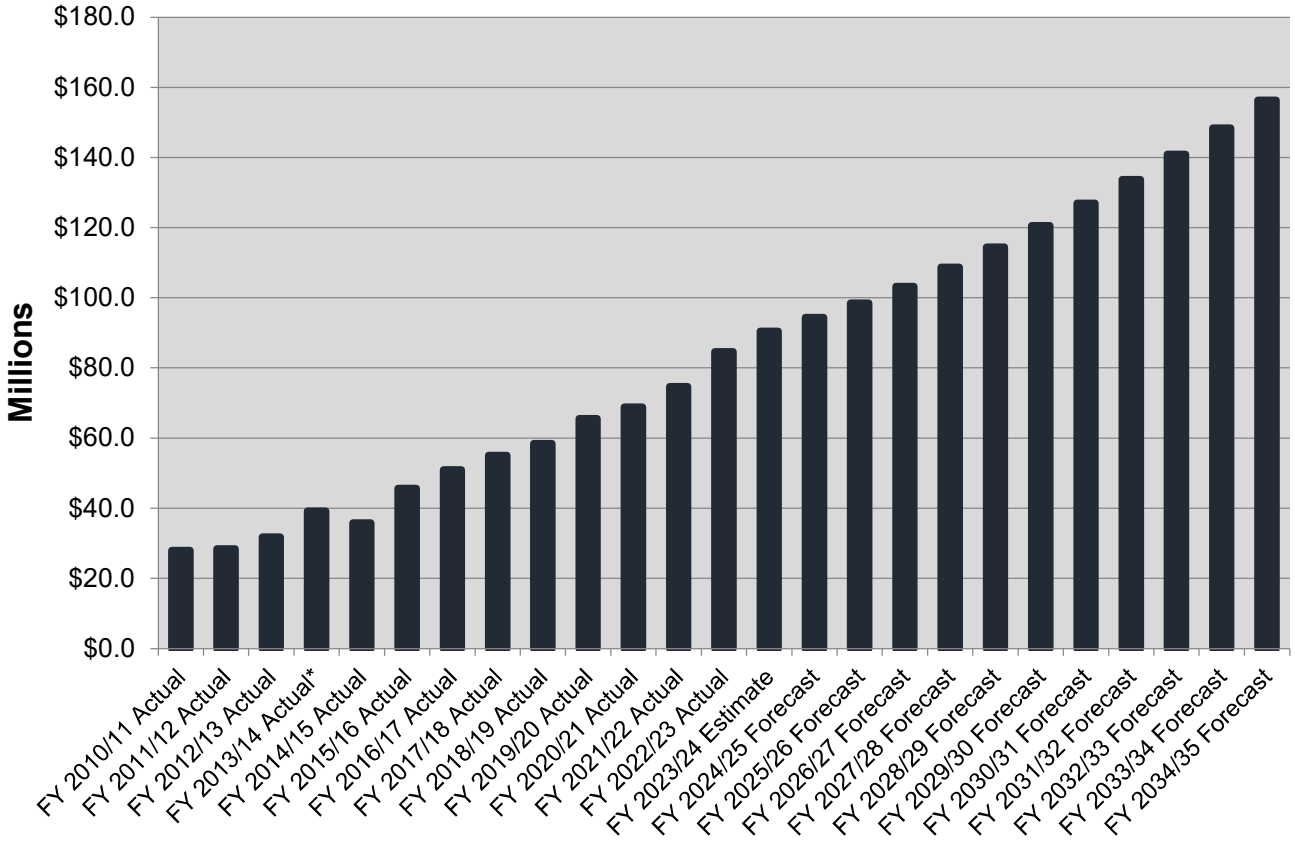
assessed valuation between $700 million to $1 billion would need to continue annually. By the end of the forecast period, Property Tax receipts are projected to reach $156.3 million.

Secured Property Tax receipts include general secured property tax along with supplemental property tax (retroactive collections back to the point of sale for reassessments of value due to property resale), residual Redevelopment Agency (RDA) receipts, and excess Educational Revenue Augmentation Fund (ERAF) funds (under Proposition 98, a portion of property tax receipts are allocated to the ERAF beginning in 1992 and once there are sufficient funds in ERAF to fulfill the obligation to the school districts, excess funds are returned to the taxing entities that contributed the funding). The excess ERAF funds are projected at $6.6 million in FY 2024/25. The County of Santa Clara has indicated that approximately 29% of the ERAF receipts are at risk due to legal challenges regarding the allocation of these funds. Given this risk, the ERAF funds in dispute are set aside in an ERAF Reserve in the General Fund. In FY 2024/25, the contribution to this reserve totals $1.9 million.

Unsecured Property Tax receipts are projected to increase 1% annually over the Forecast period.

Collections are expected to grow at an average annual rate of 5.2% over the forecast period.

Property Tax Actual and Projected Collections

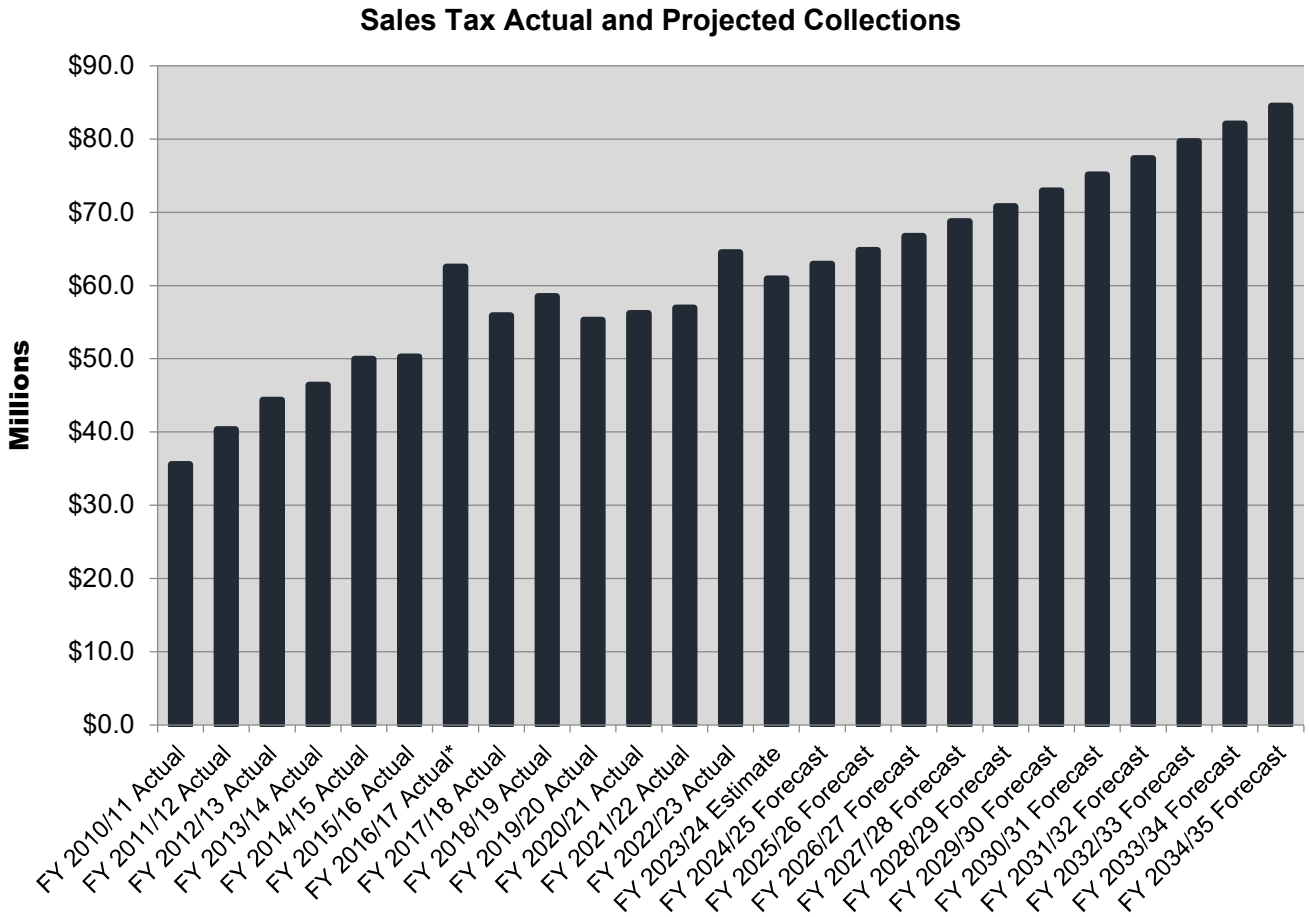


Note: FY 2013/14 includes one-time $6.1 million due to Redevelopment Agency dissolution

Sales Tax

Santa Clara's sales tax collections are directly influenced by local, regional, national and international economic and business cycles. Because of this, sales tax collections are one of the most economically sensitive General Fund revenue sources. This category is also one of the most volatile with significant changes from year to year.

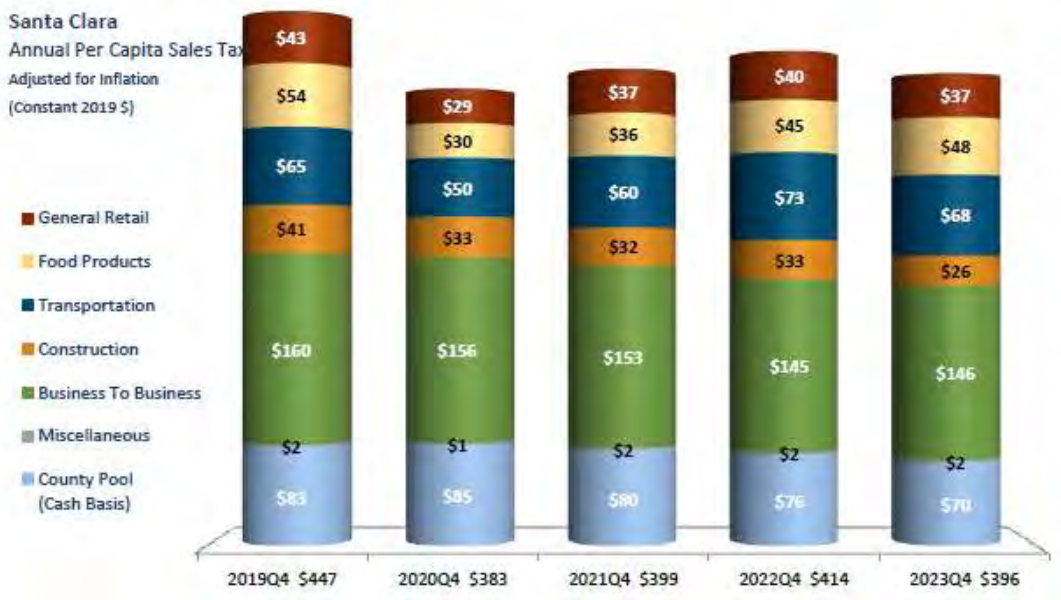
As shown in the chart below, sales tax collections are expected to total $60.9 million in FY 2023/24, which is down from the $64.5 million received in FY 2022/23; receipts experienced unusually high growth of 13.6% in FY 2022/23 and are down 8% in the first two quarters of FY 2023/24. Sales tax revenue is projected to increase to $62.9 million in FY 2024/25. Annual growth of 3.0% is projected in the out years of the forecast as the sales tax growth rates normalize over this period. Based on these projections, annual collections will reach $84.5 million by FY 2034/35. These projections are informed by data provided by the City's sales tax consultant, Avenu Insights & Analytics.



Note: FY 2016/17 includes a one-time true-up payment due to the unwinding of the State's Triple Flip.

To provide context on how the City generates its sales tax revenues and the performance in recent years, the chart on the following page breaks out the sales tax per capita for the fourth quarter of each calendar year for the past five years, adjusted for inflation. The COVID-19 related impacts are reflected starting in

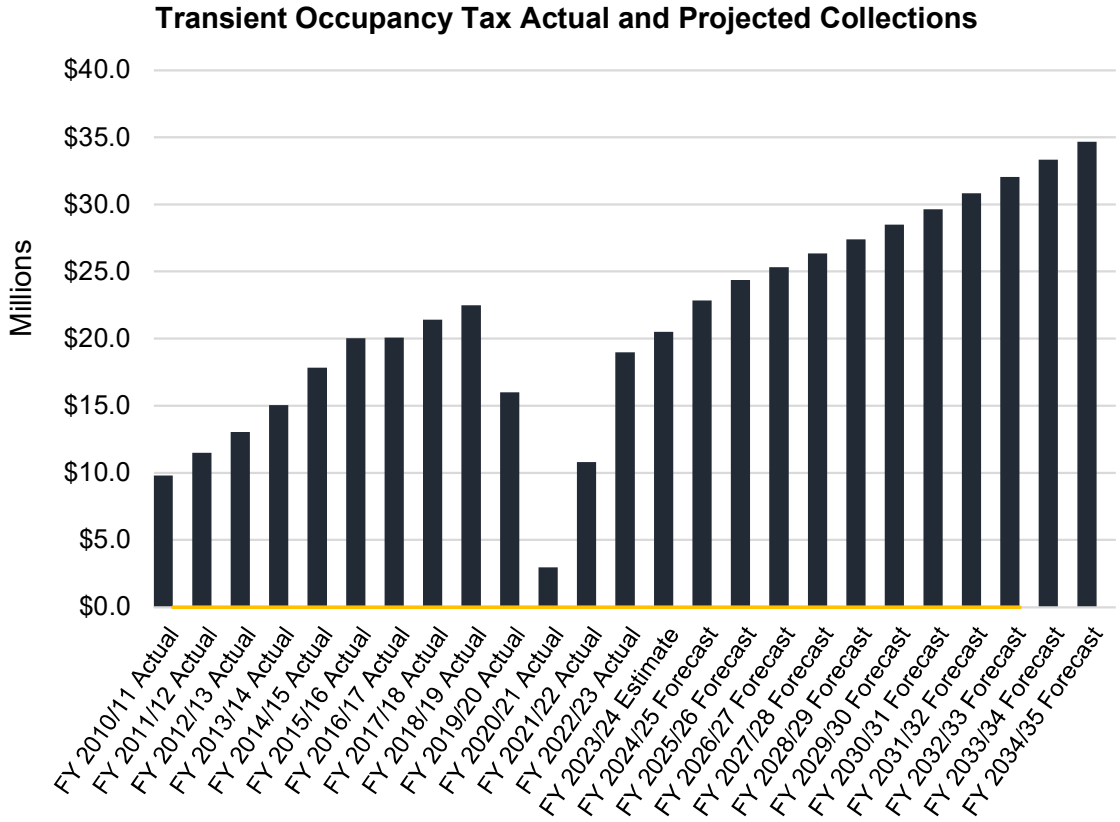
the fourth quarter 2020 data with declines in General Retail, Food Products (includes restaurants), and Transportation. As shown in the chart, the City's largest sector is Business-to-Business, which continues to provide the foundation for the City's tax base.



Transient Occupancy Tax

Transient Occupancy Tax (TOT) is calculated as a percentage of City hotel/motel room charges. The City's current TOT rate is 12.5%. This rate increased from 11.5% to 12.5% effective January 1, 2024. As with sales tax, TOT is sensitive to business cycles and can vary greatly from year to year based on occupancy levels and room rates. Prior to COVID-19, this category had experienced tremendous growth as shown in the TOT chart on the following page. With the COVID-19 safety restrictions, TOT receipts plummeted at the end of FY 2019/20 and through FY 2020/21. Of all the City's revenue categories, TOT was the most impacted by the pandemic. Actual collections in FY 2022/23 and projected receipts for FY 2023/24 continue to make up some of the lost ground but remain below pre-COVID levels.

TOT collections are projected to continue to increase over the forecast period with estimated receipts of $22.9 million in FY 2024/25. This figure factors in an assumed TOT rate increase from 12.5% to 13.5% in January 2025; voters previously approved increasing the TOT to 13.5%. In the remaining years of the forecast, annual growth averaging 4.3% is projected. By the end of the Forecast period, TOT receipts are projected to reach $34.7 million.



Other Taxes

Other Taxes include the Franchise Tax and Documentary Transfer Tax. The Franchise Tax revenues are projected at $5.4 million in FY 2024/25 with annual 4% increases in the out years of the Forecast. The Documentary Transfer Tax, which is imposed on the transfer of the title of real property, is projected at $1.6 million in FY 2024/25 with 2% annual increases in the out years of the Forecast.

Licenses and Permits

Licenses and Permits are projected to total $8.9 million in FY 2024/25, including business licenses at $6.0 million, fire permits at $2.0 million, parking permits at $813,000, and encroachment and miscellaneous permits at $55,000. Average annual growth of 2.8% is projected in the out years of the Forecast, with revenues reaching $11.6 million in FY 2034/35.

Fines and Penalties

Fines and Penalties are projected at $1.5 million in FY 2024/25 and annually throughout the Forecast period.

Interest Income

The City invests all funds not needed for current cash requirements in accordance with the City Council-approved Investment Policy. These funds are invested in securities having a maximum maturity of five

years. The factors that directly influence General Fund interest income include prevailing interest rates, the size of the portfolio and the relative percentage of the portfolio allocated to the General Fund. Based on the projected interest rates and cash balances, the General Fund is expected to receive $6.2 million in interest in FY 2024/25. In the remaining years of the Forecast, interest earnings are projected to fluctuate annually primarily due to interest rate assumptions, ranging from $6.4 million to $6.9 million.

Rents

The Rents category includes property rents and leases as well as right-of-way rental fees charged to the water, recycled water, and sewer utilities. In FY 2024/25, rent revenue is estimated to total $14.2 million, including $8.3 million from property rents and leases and $5.9 million from right-of-way rental fees. This category factors in projected lease revenue from the Related project ($784,000 in FY 2024/25 increasing to $1.8 million in FY 2034/35; assumes Phase I of the project) as well the Commerce and Peddlers Plaza ($1.0 million in FY 2024/25, offset by expenditure budget). Growth projections for the out years of the Forecast are based on individual lease agreements. Rent revenue is projected to reach $20.4 million by FY 2034/35.

Other Services Fees

The Other Services Fees category includes fees charged for various City services provided by the departments of Community Development, Fire, Police, Parks and Recreation, and Public Works as well as cost allocation plan reimbursements and stadium-related reimbursements. This category is estimated to generate $41.7 million in FY 2024/25. Over the Forecast period, average annual growth of 2.6% is projected, resulting in collections of $53.8 million by FY 2034/35.

Transfers from Other Funds

The Transfers from Other Funds totals $2.0 million in FY 2024/25 and includes the following: a transfer of $1.4 million from the Storm Drain Capital Fund to support storm drain operations; a one-time transfer of $0.4 million from the Electric Utility Fund to support two positions that support SVP operations (these positions will be factored into the cost allocation plan starting in FY 2025/26); and a transfer of $0.2 million from the Building Development Services Fund to cover a portion of the Code Enforcement costs that support development activity. In the out years of the Forecast, the transfers total $1.7 million and include the transfers from the Storm Drain Capital Fund and the Building Development Services Fund.

Silicon Valley Power Transfer

In accordance with the City's charter, Silicon Valley Power pays 5.0% of gross revenues to the General Fund. Contributions are estimated at $34.5 million in FY 2024/25 and are projected to increase to $52.3 million by FY 2034/35, increasing at an annual rate of 4%. Growth in this category is primarily driven by market projections for electric consumption, resources costs, and any retail rate increase assumed for the Electric Utility.

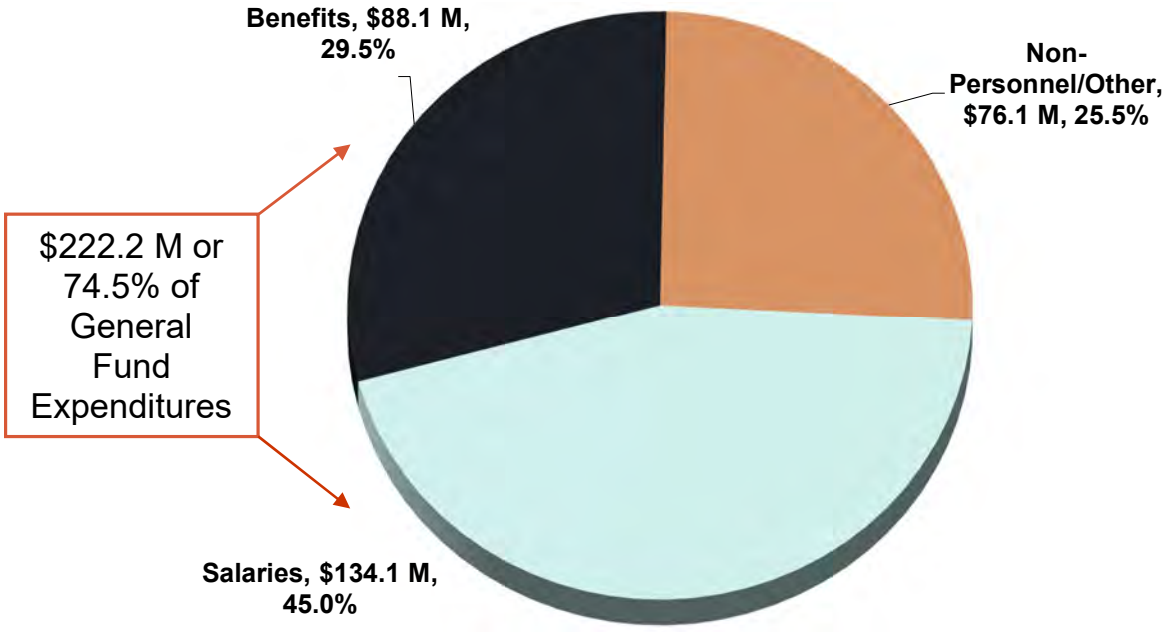
GENERAL FUND EXPENDITURES

Expenditures are projected to grow from $298.3 million in FY 2024/25 to $448.9 million by the end of the forecast period. FY 2024/25 expenditures are 5.9% above the FY 2023/24 Adopted Budget of $281.8 million primarily due to the higher salaries and wages, retirement, health, and interfund services costs.

FY 2025-2035 General Fund Expenditures ($ in millions)

	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
	$ m	$ m	$ m	$ m	$ m	$ m	$ m	$ m	$ m	$ m	$ m
Salaries	134.1	142.0	152.4	158.2	163.7	169.0	174.6	180.3	186.3	192.8	199.6
Retirement	61.5	64.3	66.4	68.7	73.5	76.6	79.2	79.5	81.4	82.1	84.5
Other Benefits	26.6	28.2	30.0	31.9	33.3	35.0	36.8	38.7	40.7	43.0	45.7
Sub-Total Labor Costs	**$222.2**	**$234.5**	**$248.8**	**$258.8**	**$270.5**	**$280.6**	**$290.6**	**$298.5**	**$308.4**	**$317.9**	**$329.8**
Materials, Services, Supplies	36.6	38.9	41.5	44.8	47.6	48.9	51.8	53.2	56.2	58.2	60.2
Interfund Services	30.5	31.9	33.0	34.2	35.5	36.8	38.1	39.5	41.0	42.3	43.7
Loans and Transfers	7.1	8.6	8.1	8.5	9.0	9.5	10.1	10.0	10.1	11.0	12.0
Reserves	1.9	2.0	2.1	2.2	2.3	2.5	2.6	2.8	2.9	3.1	3.2
Sub-Total Other Costs	**$76.1**	**$81.4**	**$84.7**	**$89.7**	**$94.4**	**$97.7**	**$102.6**	**$105.5**	**$110.2**	**$114.6**	**$119.1**
Total Uses	**$298.3**	**$315.9**	**$333.5**	**$348.5**	**$364.9**	**$378.3**	**$393.2**	**$404.0**	**$418.6**	**$432.5**	**$448.9**
% Change from Prior Yr		**5.9%**	**5.6%**	**4.5%**	**4.7%**	**3.7%**	**3.9%**	**2.7%**	**3.6%**	**3.3%**	**3.8%**

FY 2024/25 General Fund Expenditures by Type
($298.3 Million)



Labor Costs

Labor costs, which include salary, retirement and other benefit costs, are projected at $222.2 million in FY 2024/25. These costs are derived from a position-level analysis of City staffing, including actual salary and benefit information, negotiated salary and benefit adjustments for bargaining groups that have current Memorandums of Understanding with the City, projected adjustments for the out years of the forecast, and retirement information from the California Public Employees Retirement System (CalPERS) and the City's actuary.

Over the Forecast period, these costs are projected to increase an average of 4.0% annually and reach $329.8 million by FY 2034/35.

Retirement Costs

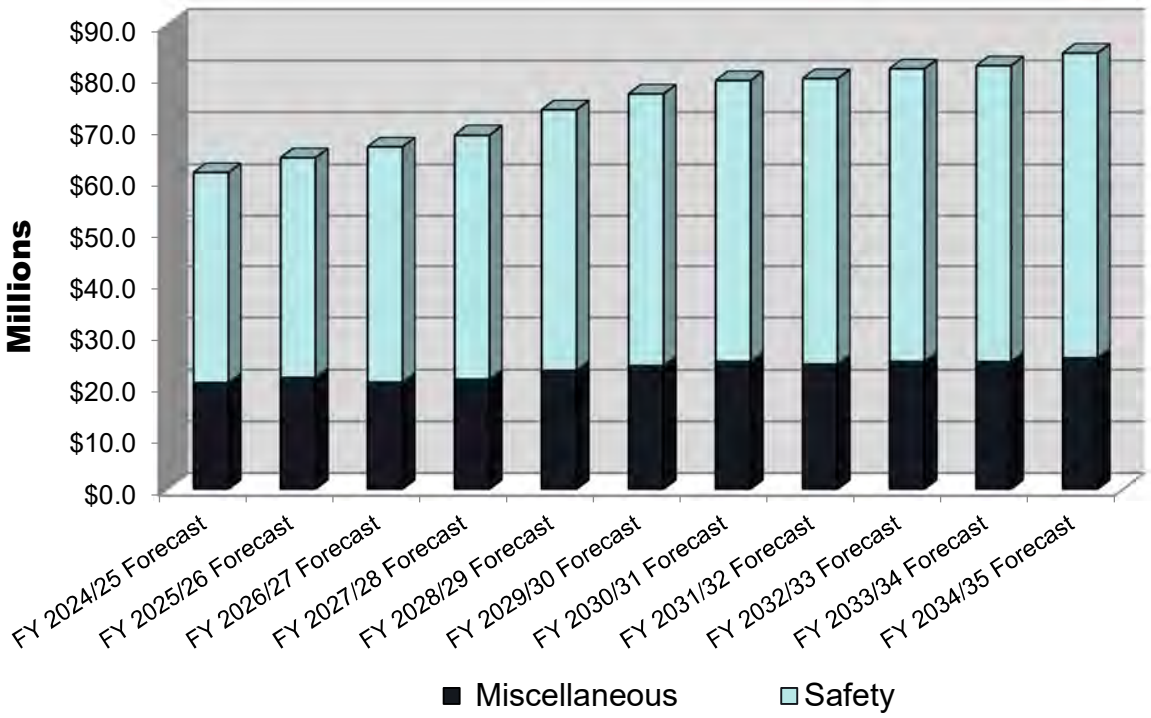
Retirement costs represent one of the largest components of labor costs. The City contributes to CalPERS, which provides a defined benefit plan for participating public entities within the State of California. CalPERS offers a menu of benefit provisions that are established by State statutes within the Public Employee Retirement Law. The City selected its benefit provisions from the benefit menu by contract with CalPERS and adopted those benefits through local ordinance, following negotiations with employee bargaining groups.

CalPERS retirement costs rose sharply as a result of the market losses in the early 2000s followed by benefit enhancements in the mid-2000s. In FY 2011/12, General Fund pension costs were $18.9 million; by FY 2024/25, pension costs are projected to be $61.5 million. Retirement payments are expected to continue to rise as required employer rate increases are rolled in to make up for investment losses, a lower investment return assumption, shorter smoothing and amortization periods, and other demographic assumption changes. By the end of the Forecast period, PERS expenditures are projected to reach $84.5 million and will account for an estimated 19% of General Fund expenditures.

On December 21, 2016, the CalPERS Board approved lowering the investment earnings assumption (discount rate) downward from 7.5% to 7.0% over a three-year period. This change increased rates beginning in Fiscal Year 2018/19, with the full impact to be realized in FY 2025/26. In February 2018, the CalPERS Board approved shortening the period over which actuarial gains and losses are amortized from 30 years to 20 years for new pension liabilities. This policy became effective as of the June 30, 2019 CalPERS actuarial valuations. Beginning in FY 2022/23, the investment earnings assumption was lowered to 6.80% per year. Additional actions may be implemented in the future as part of a risk mitigation strategy to move to more conservative estimates over time to reduce volatility, including additional downward revisions to the discount rate.

Year-by-year pension rate projections are shown below. These projections incorporate rates provided by CalPERS for FY 2024/25 through FY 2027/28. In the remaining years of the Forecast, the retirement costs are based on rates provided by the City's actuary.

General Fund PERS Costs



Materials, Services and Supplies

The materials, services and supplies budget for FY 2024/25 is $36.6 million, which is above the FY 2023/24 Adopted Budget level of $35.1 million and reflects anticipated increases in costs as well as those that occur every other year, such as election costs. Expenditures are projected to reach $60.2 million by FY 2034/35. Starting in FY 2027/28, approximately $1.0 million in expenditures that have historically been budgeted in the capital budget are assumed to be shifted to the operating budget due to the nature of these expenditures (street tree services; storm drain repairs and maintenance; and storm drain pump station motor and control maintenance, repair and replacement).

Interfund Services

Interfund services include the General Fund contribution to several internal service funds, including Communications Acquisitions, Fleet Operations, Information Technology Services, Special Liability Insurance, Unemployment Insurance, Vehicle Replacement, and Workers' Compensation. In FY 2024/25, these costs are estimated at $30.5 million and increase to $43.7 million by FY 2034/35. These estimates are based on an evaluation of the activity levels in each internal service fund.

Loans and Transfers

This category includes debt service payments, transfers to the Cemetery Fund, transfers to capital funds for Public Works Capital Project Management, the City's contributions to parking maintenance and Convention Center maintenance, and limited funding for capital projects. These costs are estimated at $7.1 million in FY 2024/25 and total $12.0 million in FY 2034/35. Starting in FY 2025/26, a modest amount is assumed for capital projects ($1.0 million in FY 2025/26 that increases to $5.2 million by FY 2034/35). This category does not reflect the one-time funds transferred from the General Fund Capital Projects Reserve to support capital projects.

Reserves

This category includes contributions to the Property Tax Education Revenue Augmentation Fund (ERAF) Reserve. As discussed in the Property Tax revenue section above, excess ERAF funds are projected at $6.6 million in FY 2024/25. The County of Santa Clara has indicated that approximately 29% of the ERAF receipts are at risk due to legal challenges regarding the allocation of these funds. Given this risk, the ERAF funds in dispute are set aside in an ERAF Reserve in the General Fund. In FY 2024/25, the contribution to this reserve totals $1.9 million and increases to $3.2 million by FY 2034/35. Through FY 2023/24, the reserve balance totals $4.8 million.

RESERVES

Reserves have generally been established with one-time funds and are not reflected in the Forecast figures. Reserves, however, are an important component of the budget. Following is a discussion of the major General Fund Reserves.

Budget Stabilization Reserve: During FY 1985/86, the City Council established a policy regarding use of the City's General Contingency Reserve funds. Under that policy, two separate reserves were established, a Budget Stabilization Reserve (formerly known as the Working Capital Reserve) and a Capital Projects Reserve. The Budget Stabilization Reserve (BSR) is set aside to protect vital General Fund services through economic downturns, emergency financial crisis, or disaster situations. The reserve target is equal to the expenditures of the City's General Fund operations for three months (90-days or 25% of budgeted appropriations). When the FY 2023/24 and FY 2024/25 Operating Budget was adopted, the City Council approved an exception to the 25% BSR target level to address the impacts associated with COVID-19, allowing the reserve to drop to 15% of expenditures. The BSR reserve currently totals $54.3 million in the FY 2023/24 Amended Budget; this equates to 19% of the expenditures in the FY 2023/24 Amended Budget and 18% of the expenditures in the FY 2024/25 Forecast.

Capital Projects Reserve: This reserve is set aside to fund the portion of the City's Capital Improvement Program (CIP) that has no other funding sources to support it. The projects funded from this critical reserve provide basic City infrastructure and quality facilities. The Council adopted a policy in FY 1996/97 to maintain a minimum of $5.0 million in the Capital Projects Reserve. The CPR reserve currently totals $23.9 million in the FY 2023/24 Amended Budget; the majority of this funding will be allocated in the FY 2024/25 and FY 2025/26 Proposed Capital Budget.

Land Sale Reserve: This reserve sets aside proceeds from land sales to be used for land-related purposes or other General Fund needs as determined by the City Council. This reserve currently totals $18.5 million in the FY 2023/24 Amended Budget.

Pension Stabilization Reserves: These reserves in the General Fund and other City funds have targeted contributions that would fund 1% of the City's unfunded pension liability annually to address the City's pension unfunded accrued liability. For the General Fund, this reserve currently totals $27.5 million in the FY 2023/24 Amended Budget.

CONCLUSION

The Forecast provides policy makers, the public, and City staff an updated assessment of the City's financial condition that considers the latest projections of economic conditions. It serves as a starting point in the budget development process by providing the necessary context for making budget decisions. The Forecast also identifies known risk factors and vulnerabilities, and it provides a foundation for evaluating priorities and understanding trade-offs moving forward.

As reflected in this Forecast, the City faces a structural deficit. A small General Fund shortfall of $0.9 million is projected for FY 2024/25, followed by deficits ranging from $6.0 million to $19.3 million annually. By the end of the Forecast period, estimated revenues of $434.9 million are $14.0 million below the projected expenditures of $448.9 million. When put into context of the size of the General Fund budget, the shortfall in FY 2024/25 is 0.3% of General Fund expenditures. In the out years of the Forecast, the annual shortfalls range from 1.9% to 5.0% of the projected annual expenditure budget. The Adopted FY 2023/24 and FY 2024/25 Biennial Operating Budget included a budget balancing strategy that relied on a combination of expenditure reductions, revenue solutions, and use of reserves. The use of ongoing and one-time solutions balanced the competing goals of aligning ongoing revenues and expenditures and minimizing the service delivery impacts to the community. This also allowed for time to evaluate the post COVID-19 recovery. The use of reserves will be used to address the small projected shortfall in FY 2024/25. Additional budget balancing actions are expected to be brought forward in the FY 2025/26 and FY 2026/27 Biennial Operating Budget that will be adopted in June 2025.

In addition to the projected General Fund shortfall identified in this Forecast, there are elements of the City's budget that are not included in the Forecast as they have been funded pay-as-you-go with one-time sources. These include the costs to fund capital improvements that rely on General Fund funding, address unmet/deferred infrastructure needs, and make additional contributions to reserves. The Forecast also does not incorporate the financial impacts of new developments that may have a positive impact given the uncertainty regarding the timing. This Forecast serves as a strategic planning tool to meet the City's long-term goal to plan for additional fiscal capacity and bring forward sustainable funding strategies to address these unmet cost elements.

This page is intentionally left blank.

Statements of Sources and Uses of Funds

This page is intentionally left blank.

General Fund

This page is intentionally left blank.

GENERAL FUND

The General Fund is the primary fund of the City that is used to account for all revenues and expenses that are not restricted by law or policy to be accounted for in another fund. The General Fund supports many of the most visible and essential City services including libraries, parks, police, and fire protection. The General Fund also includes many departments that provide central services including the City Manager, City Attorney, City Clerk, Mayor and City Council, Finance, and Human Resources offices and departments.

General Fund Sources

General Fund sources total $441.0 million in the FY 2024/25 Amended Budget and consist of $143.9 million in fund balance estimated to be carried over from FY 2023/24, $295.1 million in revenue, and $2.0 million in transfers from other funds. The total sources are up $49.3 million from the FY 2024/25 Adopted Budget. This change reflects an in the beginning fund balance ($39.5 million) and an increase in revenues and transfers ($9.8 million). The increase in the beginning fund balance is primarily due to the allocation of the balance from the close out of FY 2022/23 to the Capital Projects Reserve, the Budget Stabilization Reserve, and the Pension Stabilization Reserve as well as the establishment of the Property Tax Education Revenue Augmentation Fund (ERAF) Reserve. The growth in revenues primarily reflects increases in Property Tax, Interest Earnings, and Other Services Fees. As part of the budget process, estimates are developed for each line item, taking into consideration activity projections, historical trends, and the economic environment.

The table below summarizes the projected sources of General Fund revenues and transfers in this budget.

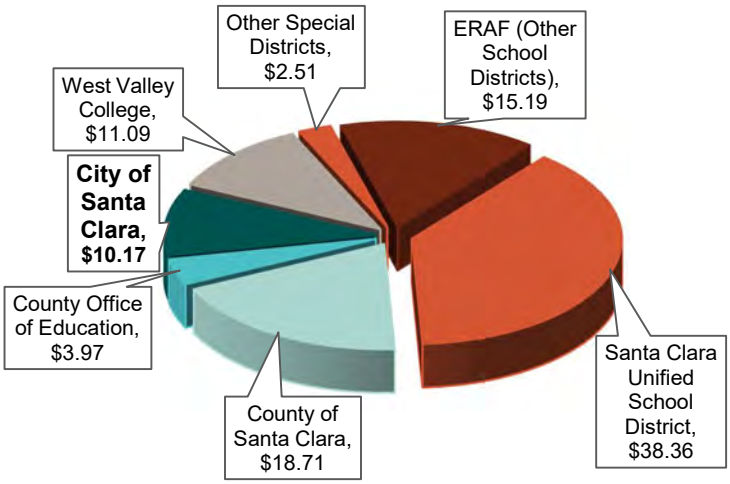
Funding Source	FY 2022/23 Actual	FY 2023/24 Amended	FY 2023/24 Estimate	FY 2024/25 Adopted	FY 2024/25 Change	FY 2024/25 Amended
Property Tax	84,599,469	87,143,000	87,143,000	89,545,000	4,846,000	94,391,000
Sales Tax	64,497,774	60,524,000	60,524,000	62,352,000	548,000	62,900,000
Transient Occupancy Tax	18,989,012	21,275,000	21,275,000	23,650,000	(800,000)	22,850,000
Franchise Fees	4,874,306	5,150,000	5,150,000	5,300,000	50,000	5,350,000
Documentary Transfer Tax	2,356,076	1,480,000	1,480,000	1,600,000	32,000	1,632,000
Licenses and Permits	5,142,133	8,594,000	8,594,000	8,806,000	72,000	8,878,000
Rents and Leases	12,881,964	14,661,960	14,661,960	15,150,269	(892,082)	14,258,187
Other Services Fees	43,239,023	38,720,796	38,720,796	39,253,418	2,469,017	41,722,435
State/Other Agencies	1,635,314	520,000	520,000	520,000	50,000	570,000
Fines and Penalties	1,399,432	1,225,000	1,225,000	1,230,000	222,000	1,452,000
Interest	5,377,883	3,500,000	3,500,000	3,708,000	2,504,000	6,212,000
SVP Transfer	29,584,030	32,000,000	32,000,000	34,000,000	500,000	34,500,000
Other Revenue	2,928,860	183,600	183,600	180,000	277,550	457,550
Revenue Subtotal	**276,653,282**	**275,097,356**	**275,097,356**	**285,326,687**	**9,814,485**	**295,141,172**
Transfers From	10,023,429	2,646,382	2,925,529	2,015,294	14,527	2,029,821
Total Revenues/ Transfers	**286,676,711**	**277,743,738**	**278,022,885**	**287,341,981**	**9,829,012**	**297,170,993**

The largest economically sensitive revenue categories (property tax, sales tax, and transient occupancy tax) account for approximately 60% of General Fund revenues. Following is a discussion of these categories as well as other major General Fund revenue categories.

Property Tax

Property tax is the largest revenue source for the City, representing over 30% of revenues. Under Proposition 13, the assessed valuation of properties held by the same owner from year to year is adjusted each year by the lesser of 2.0% or the percent change in the annual California Consumer Price Index (CCPI). For FY 2024/25, the adjustment factor based on CCPI is 2.0%. Beyond the inflation adjustment, growth in property tax receipts is driven by reassessments upon the sale of properties and new construction projects being added to the tax rolls. In FY 2024/25, assessed valuation growth on secured property is projected at 4.5%

Property Tax Distribution per $100 Collected



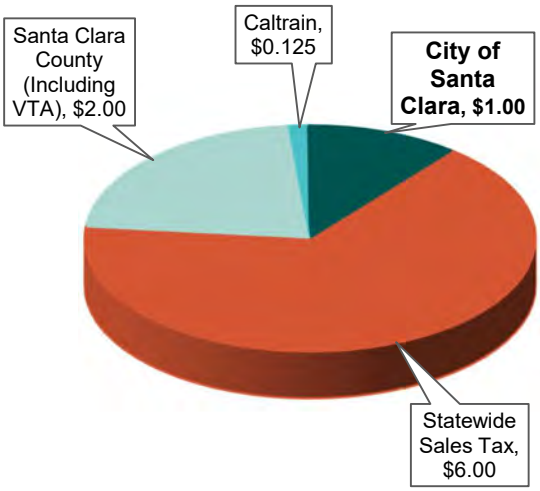
In FY 2024/25, property tax revenue is projected at $94.4 million and includes secured property tax of $91.3 million and unsecured property tax of $3.1 million. Secured Property Tax receipts include general secured property tax along with supplemental property tax (retroactive collections back to the point of sale for reassessments of value due to property resale), residual Redevelopment Agency (RDA) receipts, and excess Educational Revenue Augmentation Fund (ERAF) funds (under Proposition 98, a portion of property tax receipts are allocated to the ERAF beginning in 1992 and once there are sufficient funds in ERAF to fulfill the obligation to the school districts, excess funds are returned to the taxing entities that contributed the funding). The excess ERAF funds are projected at $6.6 million in FY 2024/25. The County of Santa Clara has indicated that approximately 29% of the ERAF receipts are at risk due to legal challenges regarding the allocation of these funds. Given this risk, the ERAF funds in dispute are set aside in an ERAF Reserve in the General Fund. In FY 2024/25, the contribution to this reserve totals $1.9 million.

Unsecured property tax is assessed on personal property that is tangible or moveable and is not attached to real estate (e.g., office equipment, planes, boats). Unsecured property tax receipts are projected to increase 1% in FY 2024/25 to $3.1 million.

Sales Tax

Sales tax is the General Fund's second largest revenue. The City's current sales tax rate is 9.125%, of which the City of Santa Clara receives 1%. Santa Clara's sales tax collections are directly influenced by local, regional, national, and international economic and business cycles and are therefore one of the most volatile General Fund revenues. sales tax collections are expected to total $60.9 million in FY 2023/34, which is down from the $64.5 million received in FY 2022/23; receipts experienced unusually high growth of 13.6% in FY 2022/23 and are down 8% in the first two quarters of FY 2023/24. Sales tax revenue is projected to increase to $62.9 million in FY 2024/25.

Sales Tax Distribution per $100 Collected



Transient Occupancy Tax

Transient Occupancy Tax (TOT) is calculated as a percentage of City hotel/motel room charges. The City's current TOT rate is 12.5%. This rate increased from 11.5% to 12.5% effective January 1, 2024 as approved by the City Council on October 24, 2023. As with sales tax, TOT is sensitive to business cycles and can vary greatly from year to year based on occupancy levels and room rates. Prior to COVID-19, this category had experienced tremendous growth. With the COVID-19 safety restrictions, TOT receipts plummeted at the end of FY 2019/20 and through FY 2020/21. Actual collections in FY 2022/23 and projected receipts for FY 2023/24 continue to make up some of the lost ground but remain below pre-COVID levels.

TOT collections are projected to continue to increase with estimated receipts of $22.9 million in FY 2024/25. This figure factors in an assumed TOT rate increase from 12.5% to 13.5% in January 2025; voters previously approved increasing the TOT to 13.5%.

Franchise Tax and Documentary Transfer Tax

The Franchise Tax revenues are projected at $5.4 million in FY 2024/25. The Documentary Transfer Tax, which is imposed on the transfer of the title of real property, is projected at $1.6 million in FY 2024/25.

Licenses and Permits

Licenses and Permits are projected to total $8.9 million in FY 2024/25, including business licenses at $6.0 million, fire permits at $2.0 million, parking permits at $813,000, and encroachment and miscellaneous permits at $55,000.

Rents and Leases

The Rents category includes property rents and leases as well as right-of-way rental fees charged to the water sewer and utilities. In FY 2024/25, rent revenue is estimated to total $14.2 million, including $8.3 million from property rents and leases and $5.9 million from right-of-way rental fees. This category factors in projected lease

revenue from the Related project ($784,000 in FY 2024/25; assumes Phase I of the project) as well the Commerce and Peddlers Plaza ($1.0 million in FY 2024/25, offset by expenditure budget).

Other Services Fees

The Other Services Fees category includes fees charged for various City services provided by the departments of Community Development, Fire, Police, Parks and Recreation, and Public Works as well as cost allocation plan reimbursements and stadium-related reimbursements. This category is estimated to generate $41.7 million in FY 2024/25 and includes estimated revenue of $32,000 from the restoration of Senior Center trips that is proposed for FY 2024/25.

Silicon Valley Power Transfer

In accordance with the City's charter, Silicon Valley Power pays 5.0% of gross revenues to the General Fund. Contributions are estimated at $34.5 million in FY 2024/25. Growth in this category is primarily driven by market projections for electric consumption, resources costs, and any retail rate increase assumed for the Electric Utility.

Transfers From

The Transfers from Other Funds totals $2.0 million in FY 2024/25 and includes the following: a transfer of $1.4 million from the Storm Drain Capital Fund to support storm drain operations; a one-time transfer of $0.4 million from the Electric Utility Fund to support two positions that support SVP operations (these positions will be factored into the cost allocation plan starting in FY 2025/26); and a transfer of $0.2 million from the Building Development Services Fund to cover a portion of the Code Enforcement costs that support development activity.

General Fund Uses

Overall, General Fund uses total $441.0 million in the FY 2024/25 Amended Budget. Of this amount, $289.7 million accounts for operational expenditures, $16.9 million are transfers to other funds, and $134.4 million represent fund balance and reserves. The following table summarizes the General Fund expenditures and transfers.

The following table summarizes the General Fund expenditures and transfers.

Expenditures	FY 2022/23 Actual	FY 2023/24 Amended	FY 2023/24 Estimate	FY 2024/25 Adopted	FY 2024/25 Change	FY 2024/25 Amended
Salaries	127,438,215	128,774,168	128,718,575	132,883,631	1,499,923	134,383,554
Retirement – Safety	35,072,945	36,479,753	36,479,753	38,834,838	2,069,104	40,903,942
Retirement – Misc.	18,057,200	18,702,893	18,702,893	19,671,347	878,382	20,549,729
Other Benefits	17,765,879	24,039,179	24,039,179	25,104,332	1,526,015	26,630,347
Materials/Services/ Supplies	27,446,410	38,162,788	38,162,788	35,149,805	1,527,338	36,677,143
Interfund Services	25,039,958	27,435,591	27,435,591	28,057,143	2,439,326	30,496,469
Capital Outlay	192,446	-	-	37,000	-	37,000
Total Expenditures	**251,013,053**	**273,594,372**	**273,538,779**	**279,738,096**	**9,940,088**	**289,678,184**
Transfers To	15,658,501	19,908,048	19,908,048	7,720,872	9,192,274	16,913,146
Total Expenditures and Transfers To	**266,671,554**	**293,502,420**	**293,446,827**	**287,458,968**	**19,132,362**	**306,591,330**

As a public service organization focused on delivering high-quality services to our community, labor costs reflect the highest level of investment at 73% of the expenditure budget. Following is a discussion of the General Fund expenditure categories.

Salaries and Benefits

The expenditures in this category account for full-time and part-time salaries, retirement, health, social security, other employer benefits, and overtime costs. The FY 2024/25 Amended Budget factors in the latest negotiated salary adjustments known at the time the budget was developed and updated retirement and benefit costs. Salaries and benefits total $222.5 million in the FY 2024/25 Amended Budget. This also includes funding for proposed budget actions, including the restoration of Police parks patrol, the addition of resources for the Senior Center trips, and the expansion of Library hours as well as the addition of 9.0 positions from the FY 2023/24 Adopted Budget. These actions are described in the Appendices Section of the document.

The City of Santa Clara participates in the California Public Employees' Retirement System (CalPERS) under the Miscellaneous Retirement Plan and the Safety Retirement Plan. In the FY 2024/25 Amended Budget, retirement costs in the General Fund are budgeted at $40.9 million for Safety employees and $20.5 million for Miscellaneous employees. These figures reflect the latest information from CalPERS on the rates for FY 2024/25.

Materials, Services, and Supplies

The FY 2024/25 Amended Budget totals $36.7 million for materials, services, and supplies. This budget reflects Base Budget adjustments to account for the updated cost of providing existing services in FY 2024/25, the removal of one-time funding approved for FY 2023/24, and FY 2024/25 proposed budget actions.

Interfund Services

Interfund services are citywide in nature and funded through internal service funds (Information Technology Department services, special liability fund, workers' compensation, Public Works capital project management, vehicle equipment and maintenance, fleet purchases, and communications equipment) that are apportioned to City Departments and funds. This category totals $30.5 million in the FY 2024/25 Amended Budget.

Capital Outlay

This category includes small capital expense purchases not budgeted within the capital budget. This category totals $37,000 in FY 2024/25 Amended Budget.

Transfers to Other Funds

This category includes transfers to other funds to support capital projects, the City's share of assessment district costs, other services, and debt payments. The FY 2024/25 Amended Budget for this category totals $16.9 million, including $13.1 million for capital projects, $1.4 million for debt payments, $1.0 million for assessment district payments, $0.8 million for the Cemetery Fund, $0.5 million to the Fire Operating Grant Trust Fund to pay for a portion of the positions funded by the Fire SAFER grant (the SAFER grant generates net General Fund savings due to Fire overtime savings), and $0.1 million for other services.

General Fund Reserves

The General Fund includes several reserves established by City Council policy or to segregate restricted revenues. Additional detail regarding reserve policies can be found in the Budget and Fiscal Policies section of this document.

Budget Stabilization Reserve

This reserve is used as an allocation for weathering economic downturns, emergency financial crises or disaster situations. Per Council policy, the Budget Stabilization Reserve (BSR) target is equal to the cost of the City's General Fund operations for three months, or 25% of the expenditure budget. Given the recent budget challenges, the City Council adopted the FY 2023/24 budget principles that allowed the BSR to be set at a minimum of 15% of expenditures. The FY 2024/25 proposed budget principles would also allow the BSR to be set a minimum of 15% of expenditures. In the FY 2024/25 Amended Budget, the BSR is set at $53.8 million (17.6% of expenditures).

Capital Projects Reserve

The Capital Projects Reserve (CPR) earmarks funds for the Capital Improvement Program (CIP). The minimum target for this reserve is $5.0 million. The Proposed CIP assumes the use of $15.0 million of the CPR to fund

high priority projects, reducing the reserve from the projected FY 2024/25 starting balance of $23.9 million to an ending balance of $8.9 million.

Land Sale Reserve

The City Council established the Land Sale Reserve with net proceeds from the sale of City-owned land, with interest earned on these funds being available to be appropriated for General Fund operating expenditures. The Land Sale Reserve has a projected ending balance of $18.5 million for FY 2024/25 and is available for appropriation by City Council action.

Advanced Planning Fee Reserve

The advanced planning fee is collected as a portion of planning and building fees. These funds are set aside for long-range planning activities. The Advanced Planning Reserve has a projected ending balance of $4.0 million in FY 2024/25. Starting in FY 2023/24, this reserve funds 1.0 Senior Planner.

Technology Fee Reserve

The Technology Fee Reserve sets aside the technology fee revenue collected with the development fees and other applicable fees. This reserve is used to fund Accela licensing costs and other technology improvements for the fee programs that assess this fee. The Technology Fee Reserve has a projected ending balance of $2.6 in FY 2024/25.

Other Reserves

By Council Policy, other reserves are set aside in the General Fund including the Pension Stabilization and Historical Preservation Reserves. For FY 2024/25, the Pension Stabilization Reserve is projected to total $27.5 million and the Historical Preservation Reserve is projected to total $94,212. Contributions to the Pension Stabilization Reserve are typically recommended as part of the Year-End Report to allocate interest earnings and other funding, if available. No additional contributions are assumed as part of this Biennial Budget. The FY 2024/25 Amended Budget also includes a Development Fee Reserve ($1.5 million) that was established in FY 2022/23 to transition new development funds and a Property Tax Education Revenue Augmentation Fund (ERAF) Reserve ($6.7 million) to set aside the portion of the excess ERAF property tax receipts that are subject to legal challenge.

GENERAL FUND | GENERAL FUND (001)

	2022/23 Actual	2023/24 Amended	2023/24 Estimate	2024/25 Adopted	2024/25 Amended
Beginning Fund Balance					
Encumbrance Carryover	4,445,953	4,761,429	4,761,429	4,445,953	4,761,429
Budget Stabilization Reserve	52,878,278	48,038,974	48,038,974	45,847,152	54,299,297
Capital Projects Reserve	6,719,508	6,526,135	6,526,135	6,132,292	23,860,843
Reserve for Programmed Capital Projects	3,151,081	5,284,314	5,284,314	986,657	986,657
Development Fee Program Reserve	0	2,000,000	2,000,000	1,500,000	1,500,000
Advanced Planning Fee	2,939,765	4,443,248	4,443,248	2,649,365	4,212,848
Technology Fee Reserve	2,353,804	2,581,145	2,581,145	1,925,791	2,581,145
Land Sale Reserve	23,892,284	18,481,036	18,481,036	18,481,037	18,481,036
Pension Stabilization Reserve	21,367,474	22,309,426	22,309,426	21,367,474	27,477,426
Property Tax ERAF Reserve	0	3,342,000	3,342,000	0	4,823,000
Historical Preservation Reserve	92,754	94,212	94,212	92,754	94,212
FY 2023/24 Budget Balancing Reserve	0	2,000,000	2,000,000	911,944	431,789
Restricted for Pre-Payments	0	91,560	91,560	0	0
Unrestricted	21,422,306	39,314,885	39,314,885	0	334,740
Total Beginning Fund Balance	**139,263,207**	**159,268,364**	**159,268,364**	**104,340,419**	**143,844,422**
Revenue					
Property Taxes - Secured	81,671,068	84,243,000	84,243,000	86,616,000	91,266,000
Property Taxes - Unsecured	2,928,401	2,900,000	2,900,000	2,929,000	3,125,000
Sales Tax	63,648,559	59,600,000	59,600,000	61,400,000	62,000,000
Public Safety Sales Tax	849,215	924,000	924,000	952,000	900,000
Documentary Transfer Tax	1,504,082	1,600,000	1,600,000	1,632,000	1,600,000
Transient Occupancy Tax	18,989,012	21,275,000	21,275,000	23,650,000	22,850,000
Franchise Taxes	4,874,306	5,150,000	5,150,000	5,300,000	5,350,000
Rents	12,881,964	14,661,960	14,661,960	15,150,269	14,258,187
State Revenues	293,123	262,000	262,000	262,000	312,000
Other Agencies Revenues	1,342,191	258,000	258,000	258,000	258,000
Licenses and Permits	5,142,133	8,594,000	8,594,000	8,806,000	8,878,000
Fines and Penalties	1,399,432	1,225,000	1,225,000	1,230,000	1,452,000
Other Fees for Services	43,239,023	38,720,796	38,720,796	39,253,418	41,722,435
Interest	5,377,883	3,500,000	3,500,000	3,708,000	6,212,000
Silicon Valley Power Transfer	29,584,030	32,000,000	32,000,000	34,000,000	34,500,000
Other Revenue	2,928,860	183,600	183,600	180,000	457,550
Total Revenue	**276,653,282**	**275,097,356**	**275,097,356**	**285,326,687**	**295,141,172**
Transfers From					
Building Development Services Fund	179,036	175,725	175,725	185,793	190,927

GENERAL FUND | GENERAL FUND (001)

	2022/23 Actual	2023/24 Amended	2023/24 Estimate	2024/25 Adopted	2024/25 Amended
Transfers From					
Building Special Programs and Training Fund	1,299	1,765	1,765	1,765	1,765
Convention Center Maintenance District Fund	193,552	0	0	0	0
Electric Utility Fund	1,229,573	349,749	349,749	373,736	383,129
Engineering Operating Grant Trust Fund	0	3,536	282,683	0	0
Fire Department Capital Fund	61,054	42	42	0	0
Fire Operating Grant Trust Fund	7,947	227	227	0	0
General Government Capital Fund	6,915	0	0	0	0
Other City Departments Operating Grant Trust Fund	101,196	26,057	26,057	0	0
Parks and Recreation Capital Fund	5,598,215	10,066	10,066	0	0
Patrick Henry Drive Infrastructure Improvement Fund	0	69,205	69,205	0	0
Public Buildings Capital Fund	0	112,452	112,452	0	0
Public Works Capital Projects Management Fund	60,420	293,038	293,038	0	0
Storm Drain Capital Fund	1,493,301	1,454,920	1,454,920	1,454,000	1,454,000
Streets and Highways Capital Fund	130,921	0	0	0	0
Vehicle Replacement Fund	960,000	149,600	149,600	0	0
Total Transfers From	**10,023,429**	**2,646,382**	**2,925,529**	**2,015,294**	**2,029,821**
Total Source of Funds	**425,939,918**	**437,012,102**	**437,291,249**	**391,682,400**	**441,015,415**
Expenditures					
Salaries	127,438,215	128,774,168	128,718,575	132,883,631	134,383,554
Retirement - Safety	35,072,945	36,479,753	36,479,753	38,834,838	40,903,942
Retirement - Miscellaneous	18,057,200	18,702,893	18,702,893	19,671,347	20,549,729
Other Benefits	17,765,879	24,039,179	24,039,179	25,104,332	26,630,347
Materials/Services/Supplies	27,446,410	38,162,788	38,162,788	35,149,805	36,677,143
Interfund Services	25,039,958	27,435,591	27,435,591	28,057,143	30,496,469
Capital Outlay	192,446	0	0	37,000	37,000
Total Expenditures	**251,013,053**	**273,594,372**	**273,538,779**	**279,738,096**	**289,678,184**

GENERAL FUND | GENERAL FUND (001)

	2022/23 Actual	2023/24 Amended	2023/24 Estimate	2024/25 Adopted	2024/25 Amended
Transfers To					
Cemetery Fund	870,000	796,000	796,000	823,000	823,000
Cemetery Capital Fund	9,225	0	0	0	4,689
Communication Acquisitions Fund	0	3,500,000	3,500,000	0	0
Convention Center Maintenance District Fund	842,700	805,383	805,383	805,383	840,546
Downtown Parking Maintenance District Fund	0	137,030	137,030	144,650	137,000
Engineering Operating Grant Trust Fund	227,611	0	0	0	0
Fire Department Capital Fund	661,766	427,374	427,374	234,374	1,473,700
Fire Development Services Fund	0	1,847,578	1,847,578	0	0
Fire Operating Grant Trust Fund	26,124	626,000	626,000	770,000	553,769
General Government Capital Fund	2,533,551	1,701,210	1,701,210	0	1,761,524
Library Department Capital Fund	281,831	0	0	40,283	471,848
Parks and Recreation Capital Fund	227,529	1,058,941	1,058,941	276,181	1,283,304
Parks and Recreation Operating Grant Trust Fund	3,445	27,445	27,445	27,445	27,445
Patrick Henry Drive Infrastructure Improvement Fund	69,205	0	0	0	0
Police Operating Grant Trust Fund	38,424	0	0	0	0
Prefunded Plan Review Fund	60,000	0	0	0	0
Public Buildings Capital Fund	1,445,532	2,340,019	2,340,019	180,272	1,792,207
Public Facilities Financing Corporation Fund	1,402,275	1,402,440	1,402,440	1,405,940	1,405,940
Solid Waste Utility Fund	35,364	35,364	35,364	35,364	35,364
Sports and Open Space Authority Fund	6,000	16,500	16,500	10,200	10,200
Storm Drain Capital Fund	973,623	883,396	883,396	99,633	2,525,765
Streets and Highways Capital Fund	3,791,464	4,066,468	4,066,468	2,868,147	3,766,845
Tasman East Infrastructure Improvement Fund	11,832	0	0	0	0
Vehicle Replacement Fund	2,141,000	236,900	236,900	0	0
Total Transfers To	**15,658,501**	**19,908,048**	**19,908,048**	**7,720,872**	**16,913,146**

GENERAL FUND | GENERAL FUND (001)

	2022/23 Actual	2023/24 Amended	2023/24 Estimate	2024/25 Adopted	2024/25 Amended
Ending Fund Balance					
Encumbrance Carryover	4,761,429	4,761,429	4,761,429	4,445,953	4,761,429
Budget Stabilization Reserve	48,038,974	54,299,297	54,299,297	45,847,152	53,817,980
Capital Projects Reserve	6,526,135	23,860,843	23,860,843	6,132,292	8,894,117
Reserve for Programmed Capital Projects	5,284,314	986,657	986,657	2,000	6,107,871
Development Fee Program Reserve	2,000,000	1,500,000	1,500,000	1,500,000	1,500,000
Advanced Planning Fee	4,443,248	4,212,848	4,212,848	2,401,049	3,964,532
Technology Fee Reserve	2,581,145	2,581,145	2,581,145	1,925,791	2,581,145
Land Sale Reserve	18,481,036	18,481,036	18,481,036	18,481,037	18,481,036
Pension Stabilization Reserve	22,309,426	27,477,426	27,477,426	21,367,474	27,477,426
Property Tax ERAF Reserve	3,342,000	4,823,000	4,823,000	0	6,744,337
Historical Preservation Reserve	94,212	94,212	94,212	92,754	94,212
FY 2023/24 Budget Balancing Reserve	2,000,000	431,789	431,789	2,027,930	0
Restricted for Pre-Payments	91,560	0	0	0	0
Unrestricted	39,314,885	0	334,740	0	0
Total Ending Fund Balance	**159,268,364**	**143,509,682**	**143,844,422**	**104,223,432**	**134,424,085**
Total Use of Funds	**425,939,918**	**437,012,102**	**437,291,249**	**391,682,400**	**441,015,415**

This page is intentionally left blank.

Special Revenue Funds and Other Funds

This page is intentionally left blank.

SPECIAL REVENUE FUNDS AND OTHER FUNDS

Special Revenue Funds are established to account for specific revenue sources that are legally restricted or committed to particular purposes. The City of Santa Clara has various revenue sources that require separate Special Revenue Funds to be set up. The Other Funds relate to special assessments funds.

Bridge Maintenance District #2 Fund (463)

The Bridge District #2 Fund sets aside revenue received through the apportionment of secured property tax as well as the RDA revenue distribution. This funding is then transferred to the Streets and Highways Capital Fund to cover costs associated with the Bridge Maintenance Program project.

Building Development Services Fund (155)

The Building Development Services Fund was established in FY 2021/22 to account for building development-related fee revenue and associated building development services costs. The Building-related revenues and expenditures were previously reflected in the General Fund.

Building Special Programs and Training Fund (220)

This fund was formerly the Certified Access Specialist (CASp) Certification and Training Fund but was retitled to incorporate additional changes to the fund starting in FY 2021/22. The fund now incorporates Building Seismic/Strong Motion Fees and Building Standard Fees, in addition to CASp fees. All three revenue streams are related to State-mandated building permit fee surcharges (Building Standard and Seismic) or from the City's business license tax (CASp) and are for specific uses such as updating building code manuals or training related to updates in accessibility designs.

City Affordable Housing Fund (165)

The City Affordable Housing Fund accounts for the City's Below-Market Price Purchase Program, which helps low- and moderate-income families achieve the goal of homeownership. This fund promotes and facilitates the construction and retention of affordable housing, fulfilling State mandates to produce housing for all income levels. Revenues in the City Affordable Housing Fund are received from developer in-lieu fees, principal, and interest repayments on housing loans, as well as interest income on pooled investments.

Community Facilities District No. 2019-1 (Lawrence Station) Fund (027)

A resolution was adopted by Council in March 2019 to form a new Community Facilities District Fund (CFD) to finance maintenance of roadways, parks, parking spaces and enforcement, landscaped parkways and medians, trails, a highway overpass and a community clubhouse and garden to be located within the development at Lawrence Station. In accordance with the resolution, a special tax is levied on the properties located within the CFD. These special taxes will be used to fund the authorized public services. Pursuant to Report to Council 19-249, the Fund will also maintain additional funding necessary to replace facilities near end-of-service life (straight line depreciation of 15 years) in a capital reserve of 20%. The property assessments increase annually by Consumer Price Index (CPI).

Convention Center Maintenance District Fund (026)

This fund provides maintenance and landscaping to the common grounds within the Santa Clara Convention Center Complex. Funds are received by means of a Special Benefits Assessment levied against the property owners in the respective districts. This fund's expenditure budget is determined using fee estimates for cost recovery.

Developer Traffic Payments Fund (124)

This fund was established in FY 2020/21 and is managed by the Department of Public Works. The Developer Traffic Payments Fund is funded by developer contributions collected for specific jurisdictions and locations. Funding is allotted to non-City agencies for eligible projects or transfers to a capital project. Prior to FY 2022/23, this fund was titled the "Traffic Fair Share Fund".

Downtown Parking Maintenance District Fund (025)

The purpose of the Downtown Parking Maintenance District is to maintain the grounds of the Franklin Square complex. The Franklin Square complex is bounded by Monroe Street to the west, Jackson Street to the east, Benton Street to the north, and Homestead Road to the south. Maintenance of the landscape infrastructure is paid for by the General Fund. Extraordinary repairs to the asphalt parking lot and concrete walkways are funded by property owner assessments that are capped at $14,200 per year.

Endowment Care Fund (077)

This fund holds the non-expendable account of the fees collected from cemetery patrons. Interest earned from the cash maintained is contributed for the current maintenance of the cemetery.

Engineering Operating Grant Trust Fund (144)

This fund accounts for revenues received from other governmental agencies that are designated for specific uses in the Community Development Department. Grants are appropriated as they are received by the Department and approved by the City Council.

Expendable Trust Fund (079)

The Expendable Trust Fund accounts for assets held in a trustee capacity where the principal and income may be expended in the course of the fund's restricted/designated operations. Funds are appropriated as they are received by departments and approved by the City Council.

Fire Development Services Fund (158)

The Fire Development Services Fund was established in FY 2023/24 to account for fire development-related fee revenue and associated fire development services costs. The Fire-related revenues and expenditures were previously reflected in the General Fund.

Fire Operating Grant Trust Fund (178)

This fund tracks revenues from other governmental agencies received by the Fire Department for fire safety and medical services activities. The grants are provided by federal, state, and County agencies. Grants are appropriated as they are received by the Fire Department and approved by the City Council.

Gas Tax Fund (121)

The Gas Tax Fund accounts for revenues and expenditures received from the State of California under Street and Highway Code Sections 2105, 2106, and 2107. Gas tax is imposed by the State as a per-gallon excise tax on gasoline and diesel fuel. Cities and counties receive an allocation from the State based on population and the proportion of registered vehicles. This funding is restricted for street maintenance, construction, and a limited amount for engineering.

Housing and Urban Development Fund (562)

The City of Santa Clara receives annual funds from the U.S. Department of Housing and Urban Development (HUD) to administer the Community Development Block Grant (CDBG) and HOME Investment Partnerships (HOME) programs. The CDBG program funds various nonprofit agencies and other City departments to implement services that benefit low- and moderate-income persons. The HOME program funds a wide range of activities including building, buying, and/or rehabilitating affordable housing for rent or homeownership or providing direct rental assistance to low-income people. Grantees are generally selected through a competitive process and provide such services as senior services, homeless outreach, housing rehabilitation, accessibility improvement and code enforcement. The City currently dedicates HOME funds for the Tenant-Based Rental Assistance (TBRA) program.

Housing Authority Fund (164)

The Santa Clara Housing Authority (SCHA) was established by the City Council to assume responsibility for managing and monitoring housing assets from the dissolution of the Redevelopment Agency (RDA). SCHA also assumes the responsibility for housing loans, which provide affordable housing and were made under various programs, for qualifying individuals and groups. The SCHA receives its main source of revenues from program income, which is used to support loan monitoring, administration, and other programs and projects of the Housing and Community Services Division of the Community Development Department.

Housing Successor Agency Fund (169)

All California Redevelopment Agencies (RDA) were dissolved on February 1, 2012. Following the dissolution, the City of Santa Clara was designated as the Housing Successor to the former RDA, responsible for paying off the former RDA's existing debts, disposing of the former RDA's properties and assets to help pay off debts, returning revenues to the local government entities that receive property taxes and winding down the affairs of the former Redevelopment Agency. The City has also elected to retain the former RDA's housing functions, including retaining all of the housing assets, rights, power, duties, obligations and functions previously performed by the RDA in administering its Low and Moderate Income Housing Fund.

Library Donations Trust Fund (072)

This fund accounts for donations that are received and accepted by the City of Santa Clara's Library Department. These donations are for designated uses. Donations are appropriated as they are received by the Library Department and approved by the City Council.

Library Operating Grant Trust Fund (112)

This fund accounts for revenues received from other governmental agencies that are designated for specific uses in the Library Department. Grants are appropriated as they are received by the Library Department and approved by the City Council.

Other City Departments Operating Grant Trust Fund (101)

The Other City Departments Operating Grant Trust Fund accounts for any financial award given by the federal, State, or other local government to the City for Citywide eligible operating programs. Grants that are designated for department-specific functions are deposited into the respective departments' operating grant trust fund. Grants are appropriated as they are received by departments and approved by the City Council.

Parks and Recreation Operating Grant Trust Fund (111)

The Senior Nutrition Program provides a congregate meal setting where seniors can improve their health through balanced meals and socialization and is funded through a grant from the Santa Clara County Social Services Agency's Senior Nutrition Program and the General Fund. Seniors are encouraged to access the many services available at the Senior Center while on site and are given the opportunity to engage in Health & Wellness programs at the Senior Center. Grants are appropriated as they are received by the Parks and Recreation Department and approved by the City Council.

Perpetual Care Fund (076)

This fund accounts for current fees collected from cemetery patrons for maintenance in perpetuity of the Mission City Memorial Park when the facility reaches full capacity. Interest earned from the cash maintained is contributed for the current maintenance of the cemetery.

Police Operating Grant Trust Fund (177)

This fund tracks revenues from other governmental agencies received by the Police Department for law enforcement activities. The grants are predominantly provided by the State with a smaller portion received from the federal government. Grants are appropriated as they are received by the Police Department and approved by the City Council.

Prefunded Plan Review Fund (157)

Before any major real estate development project moves forward to construction, extensive studies are conducted (environmental, economic, and traffic) to ensure that that the project's impact on the community is well understood. The cost of these studies is generally paid for by developers with the funding provided to cities to ensure proper oversight of this process. This fund, established in FY 2020/21, accounts for this activity.

Public Donations Fund (067)

The Public Donations Fund accounts for various donations the City receives from the public that are designated for specific uses. Per the City's Donation Policy, the City Manager is authorized to make funding available to departments for donations valued under $100,000. Donations of $100,000 or greater are appropriated as they are received by departments and approved by the City Council.

Public, Educational, and Governmental Fee Fund (221)

This fund accounts for the Public, Educational, and Governmental (PEG) fees the City receives from telecommunication companies in accordance with the Cable Communications Act of 1984 and the Digital Infrastructure and Video Competition Act of 2006. PEG channels broadcast public meetings, news conferences and educational programming about City departments and programs as well as government-sponsored community events. PEG fees can be used for capital-related expenses including video production and streaming equipment as well as television monitoring technology and technical support. These funds can also be used for the renovation and construction of facilities such as Council chambers, public meeting rooms and recording spaces.

Road Maintenance and Rehabilitation (SB1) Fund (122)

The Road Repair and Accountability Act of 2017 (Senate Bill 1) is a significant investment in California's transportation system which was signed into law on April 28, 2017. The funding from this investment must be used to fix roads, freeways, and bridges in communities across California, putting more dollars towards transit and safety. The majority of this revenue is from the Road Maintenance and Rehabilitation Account (RMRA), where cities have to prioritize repairing their existing infrastructure before addressing other transportation needs.

Traffic Mitigation Fund (123)

The Traffic Mitigation Fee is levied to fund improvements or programs to mitigate the City's traffic problems that result from development projects.

This is the second fiscal year of the biennial operating budget. The following section details the City of Santa Clara's Special Revenue Funds' Statements of Sources and Uses and their Amended Budget for Fiscal Year 2024/25.

SPECIAL REVENUE FUNDS | BRIDGE MAINTENANCE DISTRICT #2 FUND (463)

	2022/23 Actual	2023/24 Amended	2023/24 Estimate	2024/25 Adopted	2024/25 Amended
Beginning Fund Balance					
Unrestricted	148,017	177,133	177,133	148,017	177,133
Total Beginning Fund Balance	**148,017**	**177,133**	**177,133**	**148,017**	**177,133**
Revenue					
Taxes - Ad Valorem	108,653	80,000	80,000	80,000	90,000
Other Agencies Revenue	463	0	0	0	0
Total Revenue	**109,116**	**80,000**	**80,000**	**80,000**	**90,000**
Total Source of Funds	**257,133**	**257,133**	**257,133**	**228,017**	**267,133**
Transfers To					
Streets and Highways Capital Fund	80,000	80,000	80,000	80,000	0
Total Transfers To	**80,000**	**80,000**	**80,000**	**80,000**	**0**
Ending Fund Balance					
Unrestricted	177,133	177,133	177,133	148,017	267,133
Total Ending Fund Balance	**177,133**	**177,133**	**177,133**	**148,017**	**267,133**
Total Use of Funds	**257,133**	**257,133**	**257,133**	**228,017**	**267,133**

SPECIAL REVENUE FUNDS | BUILDING DEVELOPMENT SERVICES FUND (155)

	2022/23 Actual	2023/24 Amended	2023/24 Estimate	2024/25 Adopted	2024/25 Amended
Beginning Fund Balance					
Encumbrance Carryover	1,608,625	1,328,638	1,328,638	1,608,625	1,328,638
Unrestricted	27,357,189	33,143,770	33,143,770	26,943,981	32,170,843
Total Beginning Fund Balance	**28,965,814**	**34,472,408**	**34,472,408**	**28,552,606**	**33,499,481**
Revenue					
License Permit	11,795,557	8,790,000	8,000,000	9,098,000	9,098,000
Other Fees for Services	6,926,293	6,321,000	6,321,000	6,542,000	6,542,000
Other Revenue	1,415	200,000	10,000	200,000	200,000
Interest	864,346	300,000	500,000	324,000	324,000
Total Revenue	**19,587,611**	**15,611,000**	**14,831,000**	**16,164,000**	**16,164,000**
Total Source of Funds	**48,553,425**	**50,083,408**	**49,303,408**	**44,716,606**	**49,663,481**
Expenditures					
Salaries	6,097,366	6,500,511	6,300,000	7,257,209	7,374,384
Retirement and Benefits	3,285,044	3,619,616	3,550,000	4,095,866	4,253,288
Materials/Services/Supplies	2,492,662	4,078,886	4,078,886	1,590,060	1,635,060
Services From Other Funds - Cost Allocation Plan	1,139,990	1,031,044	1,031,044	1,051,665	1,050,396
Interfund Services	878,182	659,535	659,535	657,596	731,020
Total Expenditures	**13,893,244**	**15,889,592**	**15,619,465**	**14,652,396**	**15,044,148**
Transfers To					
Building Special Programs and Training Fund	7,000	7,000	7,000	7,000	7,000
General Fund	179,036	175,725	175,725	185,793	190,927
General Government Capital Fund	1,737	1,737	1,737	1,737	43,111
Total Transfers To	**187,773**	**184,462**	**184,462**	**194,530**	**241,038**
Ending Fund Balance					
Encumbrance Carryover	1,328,638	1,328,638	1,328,638	1,608,625	1,328,638
Unrestricted	33,143,770	32,680,716	32,170,843	28,261,055	33,049,657
Total Ending Fund Balance	**34,472,408**	**34,009,354**	**33,499,481**	**29,869,680**	**34,378,295**
Total Use of Funds	**48,553,425**	**50,083,408**	**49,303,408**	**44,716,606**	**49,663,481**

SPECIAL REVENUE FUNDS | BUILDING SPECIAL PROGRAMS AND TRAINING FUND (220)

	2022/23 Actual	2023/24 Amended	2023/24 Estimate	2024/25 Adopted	2024/25 Amended
Beginning Fund Balance					
CASp Reserve - Restricted	56,842	48,662	48,662	56,842	48,662
Seismic Admin Reserve - Restricted	109,581	127,011	127,011	109,581	127,011
Building Standard Reserve - Restricted	53,751	59,374	59,374	55,381	63,379
Total Beginning Fund Balance	**220,174**	**235,047**	**235,047**	**221,804**	**239,052**
Revenue					
License Permit	69,638	37,995	42,000	37,995	37,995
Total Revenue	**69,638**	**37,995**	**42,000**	**37,995**	**37,995**
Transfers From					
Building Development Services Fund	7,000	7,000	7,000	7,000	7,000
Total Transfers From	**7,000**	**7,000**	**7,000**	**7,000**	**7,000**
Total Source of Funds	**296,812**	**280,042**	**284,047**	**266,799**	**284,047**
Expenditures					
Salaries	39,717	22,020	22,020	22,020	22,020
Materials/Services/Supplies	20,749	21,210	21,210	21,210	21,210
Total Expenditures	**60,466**	**43,230**	**43,230**	**43,230**	**43,230**
Transfers To					
General Fund	1,299	1,765	1,765	1,765	1,765
Total Transfers To	**1,299**	**1,765**	**1,765**	**1,765**	**1,765**
Ending Fund Balance					
CASp Reserve - Restricted	48,662	48,662	48,662	56,842	48,662
Seismic Admin Reserve - Restricted	127,011	127,011	127,011	109,581	127,011
Building Standard Reserve - Restricted	59,374	59,374	63,379	55,381	63,379
Total Ending Fund Balance	**235,047**	**235,047**	**239,052**	**221,804**	**239,052**
Total Use of Funds	**296,812**	**280,042**	**284,047**	**266,799**	**284,047**

SPECIAL REVENUE FUNDS | CITY AFFORDABLE HOUSING FUND (165)

	2022/23 Actual	2023/24 Amended	2023/24 Estimate	2024/25 Adopted	2024/25 Amended
Beginning Fund Balance					
Encumbrance Carryover	1,108,582	751,577	751,577	1,108,582	751,577
Unrestricted	7,716,439	8,143,079	8,143,079	10,095,739	4,215,984
Total Beginning Fund Balance	**8,825,021**	**8,894,656**	**8,894,656**	**11,204,321**	**4,967,561**
Revenue					
Other Fees for Services	72,308	57,462	57,462	58,919	58,919
Other Agencies Revenue	15,362	0	0	0	0
Interest	164,786	174,583	275,000	174,583	174,583
Other Revenue	6,677,311	934,675	300,000	934,675	934,675
Total Revenue	**6,929,767**	**1,166,720**	**632,462**	**1,168,177**	**1,168,177**
Transfers From					
City Affordable Housing Capital Fund	0	6,544,484	6,544,484	0	0
Housing Authority Fund	0	3,524,369	3,524,369	0	0
Total Transfers From	**0**	**10,068,853**	**10,068,853**	**0**	**0**
Total Source of Funds	**15,754,788**	**20,130,229**	**19,595,971**	**12,372,498**	**6,135,738**
Expenditures					
Salaries	285,449	354,289	354,289	372,598	370,036
Retirement and Benefits	134,932	155,955	155,955	164,098	164,526
Materials/Services/Supplies	365,178	704,618	704,618	713,253	817,753
Services From Other Funds - Cost Allocation Plan	24,548	43,005	43,005	43,865	43,865
Interfund Services	0	1,690	1,690	1,672	1,967
Capital Outlay	6,050,025	13,368,853	13,368,853	300,000	195,500
Total Expenditures	**6,860,132**	**14,628,410**	**14,628,410**	**1,595,486**	**1,593,647**
Ending Fund Balance					
Encumbrance Carryover	751,577	751,577	751,577	1,108,582	751,577
Unrestricted	8,143,079	4,750,242	4,215,984	9,668,430	3,790,514
Total Ending Fund Balance	**8,894,656**	**5,501,819**	**4,967,561**	**10,777,012**	**4,542,091**
Total Use of Funds	**15,754,788**	**20,130,229**	**19,595,971**	**12,372,498**	**6,135,738**

SPECIAL REVENUE FUNDS | COMMUNITY FACILITIES DISTRICT NO. 2019-1 (LAWRENCE STATION) FUND (027)

	2022/23 Actual	2023/24 Amended	2023/24 Estimate	2024/25 Adopted	2024/25 Amended
Beginning Fund Balance					
Encumbrance Carryover	180,782	213,175	213,175	180,782	213,175
Capital Reserve	128,217	200,081	200,081	277,382	275,672
Unrestricted	307,322	557,637	557,637	168,307	739,349
Total Beginning Fund Balance	**616,321**	**970,893**	**970,893**	**626,471**	**1,228,196**
Revenue					
Special Tax Revenues	359,319	377,955	377,955	450,298	391,557
Total Revenue	**359,319**	**377,955**	**377,955**	**450,298**	**391,557**
Total Source of Funds	**975,640**	**1,348,848**	**1,348,848**	**1,076,769**	**1,619,753**
Expenditures					
Administration	4,747	3,960	4,320	4,079	5,750
Facilities	0	120,942	40,314	124,570	124,570
Landscaped Parkways	0	30,248	30,248	31,155	31,155
Parking Enforcement	0	94,760	0	97,603	97,603
Parking Space Maintenance	0	3,610	3,610	3,718	3,718
Parks	0	116,390	38,797	119,882	119,882
Roadways	0	3,363	3,363	3,464	3,464
Total Expenditures	**4,747**	**373,273**	**120,652**	**384,471**	**386,142**
Ending Fund Balance					
Encumbrance Carryover	213,175	213,175	213,175	180,782	213,175
Capital Reserve	200,081	275,672	275,672	367,442	353,983
Unrestricted	557,637	486,728	739,349	144,074	666,453
Total Ending Fund Balance	**970,893**	**975,575**	**1,228,196**	**692,298**	**1,233,611**
Total Use of Funds	**975,640**	**1,348,848**	**1,348,848**	**1,076,769**	**1,619,753**

SPECIAL REVENUE FUNDS | CONVENTION CENTER MAINTENANCE DISTRICT FUND (026)

	2022/23 Actual	2023/24 Amended	2023/24 Estimate	2024/25 Adopted	2024/25 Amended
Beginning Fund Balance					
Encumbrance Carryover	0	95,101	95,101	0	95,101
Unrestricted	399,028	(131,545)	(131,545)	0	116,459
Total Beginning Fund Balance	**399,028**	**(36,444)**	**(36,444)**	**0**	**211,560**
Revenue					
Other Fees for Services	642,415	1,361,740	1,361,740	968,736	1,022,279
Interest	11,374	0	0	0	0
Total Revenue	**653,789**	**1,361,740**	**1,361,740**	**968,736**	**1,022,279**
Transfers From					
General Fund	842,700	805,383	805,383	805,383	840,546
Total Transfers From	**842,700**	**805,383**	**805,383**	**805,383**	**840,546**
Total Source of Funds	**1,895,517**	**2,130,679**	**2,130,679**	**1,774,119**	**2,074,385**
Expenditures					
Salaries	19,134	19,412	19,412	20,019	20,019
Retirement and Benefits	10,541	9,887	9,887	10,158	10,451
Materials/Services/Supplies	1,459,228	1,690,227	1,690,227	1,538,584	1,639,067
Services From Other Funds - Cost Allocation Plan	56,745	140,429	140,429	143,238	193,086
Interfund Services	121,061	59,164	59,164	62,120	202
Total Expenditures	**1,666,709**	**1,919,119**	**1,919,119**	**1,774,119**	**1,862,825**
Transfers To					
General Fund	193,552	0	0	0	0
Public Buildings Capital Fund	71,700	0	0	0	0
Total Transfers To	**265,252**	**0**	**0**	**0**	**0**

SPECIAL REVENUE FUNDS | CONVENTION CENTER MAINTENANCE DISTRICT FUND (026)

	2022/23 Actual	2023/24 Amended	2023/24 Estimate	2024/25 Adopted	2024/25 Amended
Ending Fund Balance					
Encumbrance Carryover	95,101	95,101	95,101	0	95,101
Unrestricted	(131,545)	116,459	116,459	0	116,459
Total Ending Fund Balance	**(36,444)**	**211,560**	**211,560**	**0**	**211,560**
Total Use of Funds	**1,895,517**	**2,130,679**	**2,130,679**	**1,774,119**	**2,074,385**

SPECIAL REVENUE FUNDS | DEVELOPER TRAFFIC PAYMENTS FUND (124)

	2022/23 Actual	2023/24 Amended	2023/24 Estimate	2024/25 Adopted	2024/25 Amended
Beginning Fund Balance					
Restricted Fund Balance	8,677,690	8,677,690	8,677,690	8,677,690	5,376,644
Total Beginning Fund Balance	**8,677,690**	**8,677,690**	**8,677,690**	**8,677,690**	**5,376,644**
Revenue					
Other Revenue	0	1,108,500	0	0	0
Total Revenue	**0**	**1,108,500**	**0**	**0**	**0**
Total Source of Funds	**8,677,690**	**9,786,190**	**8,677,690**	**8,677,690**	**5,376,644**
Transfers To					
Streets and Highways Capital Fund	0	1,108,500	3,301,046	0	0
Total Transfers To	**0**	**1,108,500**	**3,301,046**	**0**	**0**
Ending Fund Balance					
Restricted Fund Balance	8,677,690	8,677,690	5,376,644	8,677,690	5,376,644
Total Ending Fund Balance	**8,677,690**	**8,677,690**	**5,376,644**	**8,677,690**	**5,376,644**
Total Use of Funds	**8,677,690**	**9,786,190**	**8,677,690**	**8,677,690**	**5,376,644**

SPECIAL REVENUE FUNDS | DOWNTOWN PARKING MAINTENANCE DISTRICT FUND (025)

	2022/23 Actual	2023/24 Amended	2023/24 Estimate	2024/25 Adopted	2024/25 Amended
Beginning Fund Balance					
Reserve for Maintenance	156,961	171,630	171,630	185,361	185,830
Unrestricted	463,668	412,656	412,656	326,187	412,696
Total Beginning Fund Balance	**620,629**	**584,286**	**584,286**	**511,548**	**598,526**
Revenue					
Interest	2,530	2,181	2,181	2,200	2,530
Other Fees for Services	12,139	12,019	12,019	12,000	11,670
Total Revenue	**14,669**	**14,200**	**14,200**	**14,200**	**14,200**
Transfers From					
General Fund	0	137,030	137,030	144,650	137,000
Total Transfers From	**0**	**137,030**	**137,030**	**144,650**	**137,000**
Total Source of Funds	**635,298**	**735,516**	**735,516**	**670,398**	**749,726**
Expenditures					
Salaries	656	42,972	42,972	46,714	43,916
Retirement and Benefits	1,817	31,870	31,870	34,298	27,969
Materials/Services/Supplies	26,966	41,063	41,063	42,272	42,272
Services From Other Funds - Cost Allocation Plan	15,581	14,539	14,539	14,830	14,830
Interfund Services	5,992	6,546	6,546	6,495	7,639
Capital Outlay	0	0	0	0	16,500
Total Expenditures	**51,012**	**136,990**	**136,990**	**144,609**	**153,126**
Ending Fund Balance					
Reserve for Maintenance	171,630	185,830	185,830	199,561	183,530
Unrestricted	412,656	412,696	412,696	326,228	413,070
Total Ending Fund Balance	**584,286**	**598,526**	**598,526**	**525,789**	**596,600**
Total Use of Funds	**635,298**	**735,516**	**735,516**	**670,398**	**749,726**

SPECIAL REVENUE FUNDS | ENDOWMENT CARE FUND (077)

	2022/23 Actual	2023/24 Amended	2023/24 Estimate	2024/25 Adopted	2024/25 Amended
Beginning Fund Balance					
Unrestricted	2,149,392	2,359,201	2,359,201	2,381,392	2,498,032
Total Beginning Fund Balance	**2,149,392**	**2,359,201**	**2,359,201**	**2,381,392**	**2,498,032**
Revenue					
Other Fees for Services	209,808	100,000	138,831	100,000	150,000
Interest	35,254	30,000	30,000	30,000	30,000
Total Revenue	**245,062**	**130,000**	**168,831**	**130,000**	**180,000**
Total Source of Funds	**2,394,454**	**2,489,201**	**2,528,032**	**2,511,392**	**2,678,032**
Transfers To					
Cemetery Fund	35,254	30,000	30,000	30,000	30,000
Total Transfers To	**35,254**	**30,000**	**30,000**	**30,000**	**30,000**
Ending Fund Balance					
Unrestricted	2,359,200	2,459,201	2,498,032	2,481,392	2,648,032
Total Ending Fund Balance	**2,359,200**	**2,459,201**	**2,498,032**	**2,481,392**	**2,648,032**
Total Use of Funds	**2,394,454**	**2,489,201**	**2,528,032**	**2,511,392**	**2,678,032**

SPECIAL REVENUE FUNDS | ENGINEERING OPERATING GRANT TRUST FUND (144)

	2022/23 Actual	2023/24 Amended	2023/24 Estimate	2024/25 Adopted	2024/25 Amended
Beginning Fund Balance					
Encumbrance Carryover	140,611	0	0	0	0
Unrestricted	(375,970)	(455,609)	(455,609)	0	0
Total Beginning Fund Balance	**(235,359)**	**(455,609)**	**(455,609)**	**0**	**0**
Revenue					
Other Agencies Revenue	3,536	911,834	1,190,981	0	0
Total Revenue	**3,536**	**911,834**	**1,190,981**	**0**	**0**
Transfers From					
General Fund	227,611	0	0	0	0
Total Transfers From	**227,611**	**0**	**0**	**0**	**0**
Total Source of Funds	**(4,212)**	**456,225**	**735,372**	**0**	**0**
Expenditures					
Local Early Action Planning	225,492	265,910	265,910	0	0
Regional Early Action Planning	0	102,684	102,684	0	0
Tasman East Specific Plan	225,905	84,095	84,095	0	0
Total Expenditures	**451,397**	**452,689**	**452,689**	**0**	**0**
Transfers To					
General Fund	0	3,536	282,683	0	0
Total Transfers To	**0**	**3,536**	**282,683**	**0**	**0**
Ending Fund Balance					
Encumbrance Carryover	140,611	0	0	0	0
Unrestricted	(596,220)	0	0	0	0
Total Ending Fund Balance	**(455,609)**	**0**	**0**	**0**	**0**
Total Use of Funds	**(4,212)**	**456,225**	**735,372**	**0**	**0**

SPECIAL REVENUE FUNDS | EXPENDABLE TRUST FUND (079)

	2022/23 Actual	2023/24 Amended	2023/24 Estimate	2024/25 Adopted	2024/25 Amended
Beginning Fund Balance					
Encumbrance Carryover	25,352	34,849	34,849	25,352	34,849
Unrestricted	994,646	1,454,825	1,454,825	0	0
Total Beginning Fund Balance	**1,019,998**	**1,489,674**	**1,489,674**	**25,352**	**34,849**
Revenue					
Grants					
Community Development Department	0	49,500	49,500	0	0
Fire Department	80,156	0	0	0	0
Information Technology Department	21,410	0	0	0	0
Police Department	418,284	0	0	0	0
Public Works Department	34,324	19,097	51,097	0	0
Total Revenue	**554,174**	**68,597**	**100,597**	**0**	**0**
Total Source of Funds	**1,574,172**	**1,558,271**	**1,590,271**	**25,352**	**34,849**
Expenditures					
City Attorney's Office					
Environment Enforcement Fines - City	0	32,189	32,189	0	0
City Manager's Office					
ENA - SC Caltrain Station	0	12,974	12,974	0	0
Community Development					
Tasman East Contribution	0	49,500	49,500	0	0
Fire					
CUPA Administrative Enforcement Order Penalties	12,127	527,303	527,303	0	0
Environment Enforcement Fines - Fire	0	59	59	0	0
Fire Prevention	0	1,708	1,708	0	0
Fire - Haz Mat	0	1,598	1,598	0	0
Fire - Cert Grant	0	5,223	5,223	0	0
Fire - EMS Grant	0	2,681	2,681	0	0
OES HM Emergency Prep	0	75,000	75,000	0	0
Training HM Emergency Prep	0	4,133	4,133	0	0
Training Classes	0	2,860	2,860	0	0
Information Technology					
SVACA Billings - City Depts	21,410	0	0	0	0

SPECIAL REVENUE FUNDS | EXPENDABLE TRUST FUND (079)

	2022/23 Actual	2023/24 Amended	2023/24 Estimate	2024/25 Adopted	2024/25 Amended
Expenditures					
Library					
CLSA - Transaction Based Reimbursement	0	1,770	1,770	0	0
Public Library Foundation	0	17,718	17,718	0	0
Police					
Bingo Enforcement Fees	9,765	336,151	336,151	0	0
Opiod Settlement	0	124,989	124,989	0	0
Seized Asset Funds - Local	0	41	41	0	0
Seized Asset Funds - State	0	310,713	310,713	0	0
Shooting Range Recycled Casings	0	2,320	2,320	0	0
Public Works					
Environment Enforcement Fines - Street	0	12,875	12,875	0	0
Seized Asset Funds - Local	0	1,617	1,617	0	0
SVACA Billings - City Depts	41,196	0	32,000	0	0
Total Expenditures	**84,498**	**1,523,422**	**1,555,422**	**0**	**0**
Ending Fund Balance					
Encumbrance Carryover	34,849	34,849	34,849	25,352	34,849
Unrestricted	1,454,825	0	0	0	0
Total Ending Fund Balance	**1,489,674**	**34,849**	**34,849**	**25,352**	**34,849**
Total Use of Funds	**1,574,172**	**1,558,271**	**1,590,271**	**25,352**	**34,849**

SPECIAL REVENUE FUNDS | FIRE DEVELOPMENT SERVICES FUND (158)

	2022/23 Actual	2023/24 Amended	2023/24 Estimate	2024/25 Adopted	2024/25 Amended
Beginning Fund Balance					
Unrestricted	0	0	0	325,927	1,673,505
Total Beginning Fund Balance	**0**	**0**	**0**	**325,927**	**1,673,505**
Revenue					
Other Fees for Services	0	3,073,827	3,073,827	3,081,750	3,277,500
Total Revenue	**0**	**3,073,827**	**3,073,827**	**3,081,750**	**3,277,500**
Transfers From					
General Fund	0	1,347,578	1,347,578	0	0
General Fund - Development Fee Reserve	0	500,000	500,000	0	0
Total Transfers From	**0**	**1,847,578**	**1,847,578**	**0**	**0**
Total Source of Funds	**0**	**4,921,405**	**4,921,405**	**3,407,677**	**4,951,005**
Expenditures					
Salaries	0	1,716,503	1,716,503	1,663,215	1,673,693
Retirement and Benefits	0	1,016,392	1,016,392	1,076,808	1,125,088
Materials/Services/Supplies	0	47,568	47,568	48,473	48,473
Services from Other Funds - Cost Allocation Plan	0	230,941	230,941	235,560	237,535
Interfund Services	0	236,496	236,496	240,762	303,133
Total Expenditures	**0**	**3,247,900**	**3,247,900**	**3,264,818**	**3,387,922**
Transfers To					
General Government Capital Fund	0	0	0	8,481	8,481
Total Transfers To	**0**	**0**	**0**	**8,481**	**8,481**
Ending Fund Balance					
Unrestricted	0	1,673,505	1,673,505	134,378	1,554,602
Total Ending Fund Balance	**0**	**1,673,505**	**1,673,505**	**134,378**	**1,554,602**
Total Use of Funds	**0**	**4,921,405**	**4,921,405**	**3,407,677**	**4,951,005**

SPECIAL REVENUE FUNDS | FIRE OPERATING GRANT TRUST FUND (178)

	2022/23 Actual	2023/24 Amended	2023/24 Estimate	2024/25 Adopted	2024/25 Amended
Beginning Fund Balance					
Unrestriced	(64,583)	(407,339)	(407,339)	0	0
Total Beginning Fund Balance	**(64,583)**	**(407,339)**	**(407,339)**	**0**	**0**
Revenue					
Other Agencies Revenue	396,007	4,068,270	4,068,270	3,743,514	3,743,514
Total Revenue	**396,007**	**4,068,270**	**4,068,270**	**3,743,514**	**3,743,514**
Transfers From					
General Fund	26,124	626,000	626,000	770,000	553,769
Total Transfers From	**26,124**	**626,000**	**626,000**	**770,000**	**553,769**
Total Source of Funds	**357,548**	**4,286,931**	**4,286,931**	**4,513,514**	**4,297,283**
Expenditures					
Assistance to Firefighter FY 19/20 City Match	3,992	0	0	0	0
Assistance to Firefighter FY 19/20	39,923	0	0	0	0
Assistance to Firefighter FY 21/22	150,371	136,992	136,992	0	
Assistance to Firefighter Supplemental	(3,736)	0	0	0	0
California Environmental Protection Agency Environmental Enforcement Training	0	26,096	26,096	0	0
Emergency Management Preparedness Grant 2022	0	4,600	4,600	0	0
Emergency Medical Services County Patient Care System 2022	38,810	0	0	0	0
Emergency Medical Services County Patient Care System 2023	0	51,446	51,446	0	0
Emergency Preparedness Grant	34,734	1,066	1,066	0	0
International Association of Fire Chiefs Grant	0	2,832	2,832	0	0
Staffing for Adequate Fire and Emergency Response	0	4,006,904	4,006,904	4,513,514	4,297,283
State Homeland Security Grant Program FY20/21	248,175	0	0	0	0
State Homeland Security Grant Program FY21/22	196,132	56,768	56,768	0	0

SPECIAL REVENUE FUNDS | FIRE OPERATING GRANT TRUST FUND (178)

	2022/23 Actual	2023/24 Amended	2023/24 Estimate	2024/25 Adopted	2024/25 Amended
Expenditures					
Urban Search and Rescue Deployment	9,274	0	0	0	0
Urban Search and Rescue Team Training	39,265	0	0	0	0
Total Expenditures	**756,940**	**4,286,704**	**4,286,704**	**4,513,514**	**4,297,283**
Transfers To					
General Fund	7,947	227	227	0	0
Total Transfers To	**7,947**	**227**	**227**	**0**	**0**
Ending Fund Balance					
Unrestricted	(407,339)	0	0	0	0
Total Ending Fund Balance	**(407,339)**	**0**	**0**	**0**	**0**
Total Use of Funds	**357,548**	**4,286,931**	**4,286,931**	**4,513,514**	**4,297,283**

SPECIAL REVENUE FUNDS | GAS TAX FUND (121)

	2022/23 Actual	2023/24 Amended	2023/24 Estimate	2024/25 Adopted	2024/25 Amended
Beginning Fund Balance					
Unrestricted	1,197,202	2,230,331	2,230,331	1,189,767	1,080,331
Total Beginning Fund Balance	**1,197,202**	**2,230,331**	**2,230,331**	**1,189,767**	**1,080,331**
Revenue					
State Revenues	3,260,206	3,400,000	3,400,000	3,400,000	3,400,000
Interest	230,358	100,000	100,000	100,000	100,000
Total Revenue	**3,490,564**	**3,500,000**	**3,500,000**	**3,500,000**	**3,500,000**
Transfers From					
Streets and Highways Capital Fund	527,565	0	0	0	0
Total Transfers From	**527,565**	**0**	**0**	**0**	**0**
Total Source of Funds	**5,215,331**	**5,730,331**	**5,730,331**	**4,689,767**	**4,580,331**
Transfers To					
Streets and Highways Capital Fund	2,985,000	4,650,000	4,650,000	2,550,000	4,520,000
Total Transfers To	**2,985,000**	**4,650,000**	**4,650,000**	**2,550,000**	**4,520,000**
Ending Fund Balance					
Unrestricted	2,230,331	1,080,331	1,080,331	2,139,767	60,331
Total Ending Fund Balance	**2,230,331**	**1,080,331**	**1,080,331**	**2,139,767**	**60,331**
Total Use of Funds	**5,215,331**	**5,730,331**	**5,730,331**	**4,689,767**	**4,580,331**

SPECIAL REVENUE FUNDS | HOUSING AND URBAN DEVELOPMENT FUND (562)

	2022/23 Actual	2023/24 Amended	2023/24 Estimate	2024/25 Adopted	2024/25 Amended
Beginning Fund Balance					
Encumbrance Carryover	748,708	760,059	760,059	748,708	760,059
Restricted Program Income	519,419	353,444	353,444	0	0
Unrestricted	(119,448)	(152,630)	(152,630)	946,212	0
Total Beginning Fund Balance	**1,148,679**	**960,873**	**960,873**	**1,694,920**	**760,059**
Revenue					
Other Agencies Revenue	1,054,747	5,602,147	5,602,147	1,398,534	1,741,322
Other Fees for Services	1,467	0	0	0	0
Interest	3,578	0	0	0	0
Other Revenue	352,593	110,000	110,000	120,000	790,746
Total Revenue	**1,412,385**	**5,712,147**	**5,712,147**	**1,518,534**	**2,532,068**
Total Source of Funds	**2,561,064**	**6,673,020**	**6,673,020**	**3,213,454**	**3,292,127**
Expenditures					
CDBG - Public Services	472,021	408,910	408,910	382,489	526,079
NCIP - CDBG	341,710	488,865	488,865	610,336	323,921
Curb Cuts	0	0	0	0	600,000
Rebuilding Together Silicon Valley	115,581	100,000	100,000	100,000	150,000
Rehab - Affordable Rental Housing	0	2,016,394	2,016,394	0	100,000
Rehab - Public Facilities	0	163,950	163,950	0	0
HOME Admin Contracts	16,587	53,758	53,758	42,570	46,464
CHDO Project	0	69,865	69,865	0	54,696
Homeless Tenant Based Rental Assistance	591,833	1,000,420	1,000,420	383,139	730,908
HOME American Rescue Plan Program	38,459	968,799	968,799	596,847	0
Multi-Familly Rental Rehabilitation	0	642,000	642,000	0	0
Total Expenditures	**1,576,191**	**5,912,961**	**5,912,961**	**2,115,381**	**2,532,068**
Transfers To					
Parks and Recreation Operating Grant Trust Fund	24,000	0	0	0	0
Total Transfers To	**24,000**	**0**	**0**	**0**	**0**

SPECIAL REVENUE FUNDS | HOUSING AND URBAN DEVELOPMENT FUND (562)

	2022/23 Actual	2023/24 Amended	2023/24 Estimate	2024/25 Adopted	2024/25 Amended
Ending Fund Balance					
Encumbrance Carryover	760,059	760,059	760,059	748,708	760,059
Restricted Program Income	353,444	0	0	0	0
Unrestricted	(152,630)	0	0	349,365	0
Total Ending Fund Balance	**960,873**	**760,059**	**760,059**	**1,098,073**	**760,059**
Total Use of Funds	**2,561,064**	**6,673,020**	**6,673,020**	**3,213,454**	**3,292,127**

SPECIAL REVENUE FUNDS | HOUSING AUTHORITY FUND (164)

	2022/23 Actual	2023/24 Amended	2023/24 Estimate	2024/25 Adopted	2024/25 Amended
Beginning Fund Balance					
Encumbrance Carryover	97,963	61,466	61,466	97,963	61,466
Unrestricted	4,150,197	4,386,520	4,386,520	212,085	824,958
Total Beginning Fund Balance	**4,248,160**	**4,447,986**	**4,447,986**	**310,048**	**886,424**
Revenue					
Interest	66,431	11,475	20,000	11,000	11,000
Other Revenue	339,440	241,020	400,000	241,496	241,496
Total Revenue	**405,871**	**252,495**	**420,000**	**252,496**	**252,496**
Total Source of Funds	**4,654,031**	**4,700,481**	**4,867,986**	**562,544**	**1,138,920**
Expenditures					
Salaries	63,852	91,802	91,802	96,878	98,602
Retirement and Benefits	31,798	52,699	52,699	55,198	57,487
Materials/Services/Supplies	10,442	59,100	59,100	59,100	109,278
Interfund Services	0	915	915	905	1,064
Capital Outlay	99,953	252,677	252,677	202,500	202,500
Total Expenditures	**206,045**	**457,193**	**457,193**	**414,581**	**468,931**
Transfers To					
City Affordable Housing Fund	0	3,524,369	3,524,369	0	0
Total Transfers To	**0**	**3,524,369**	**3,524,369**	**0**	**0**
Ending Fund Balance					
Encumbrance Carryover	61,466	61,466	61,466	97,963	61,466
Unrestricted	4,386,520	657,453	824,958	50,000	608,523
Total Ending Fund Balance	**4,447,986**	**718,919**	**886,424**	**147,963**	**669,989**
Total Use of Funds	**4,654,031**	**4,700,481**	**4,867,986**	**562,544**	**1,138,920**

SPECIAL REVENUE FUNDS | HOUSING SUCCESSOR AGENCY FUND (169)

	2022/23 Actual	2023/24 Amended	2023/24 Estimate	2024/25 Adopted	2024/25 Amended
Beginning Fund Balance					
Encumbrance Carryover	131,579	343,660	343,660	131,579	343,660
Unrestricted	8,197,182	3,605,650	3,605,650	4,019,038	3,359,194
Total Beginning Fund Balance	**8,328,761**	**3,949,310**	**3,949,310**	**4,150,617**	**3,702,854**
Revenue					
Other Fees for Services	1,215	0	0	0	0
Interest	75,550	186,771	186,771	186,771	186,771
Rents	1,176	0	0	0	0
Other Revenue	1,126,022	1,119,555	440,000	1,119,555	1,119,555
Total Revenue	**1,203,963**	**1,306,326**	**626,771**	**1,306,326**	**1,306,326**
Total Source of Funds	**9,532,724**	**5,255,636**	**4,576,081**	**5,456,943**	**5,009,180**
Expenditures					
Salaries	162,406	199,770	199,770	209,813	211,883
Retirement and Benefits	85,572	101,583	101,583	106,209	107,059
Materials/Services/Supplies	312,732	530,200	530,200	541,000	540,817
Services From Other Funds - Cost Allocation Plan	22,704	39,491	39,491	40,281	40,280
Interfund Services	0	2,183	2,183	2,160	2,540
Capital Outlay	5,000,000	0	0	0	0
Total Expenditures	**5,583,414**	**873,227**	**873,227**	**899,463**	**902,579**
Ending Fund Balance					
Encumbrance Carryover	343,660	343,660	343,660	131,579	343,660
Unrestricted	3,605,650	4,038,749	3,359,194	4,425,901	3,762,941
Total Ending Fund Balance	**3,949,310**	**4,382,409**	**3,702,854**	**4,557,480**	**4,106,601**
Total Use of Funds	**9,532,724**	**5,255,636**	**4,576,081**	**5,456,943**	**5,009,180**

SPECIAL REVENUE FUNDS | LIBRARY DONATIONS TRUST FUND (072)

	2022/23 Actual	2023/24 Amended	2023/24 Estimate	2024/25 Adopted	2024/25 Amended
Beginning Fund Balance					
Unrestricted	179,756	179,758	179,758	0	0
Total Beginning Fund Balance	**179,756**	**179,758**	**179,758**	**0**	**0**
Revenue					
Other Revenue	2	0	0	0	0
Total Revenue	**2**	**0**	**0**	**0**	**0**
Total Source of Funds	**179,758**	**179,758**	**179,758**	**0**	**0**
Expenditures					
City Library Foundation Trust	0	139,444	139,444	0	0
In Memory J.Jaffer	0	1,440	1,440	0	0
In Memory Of M.Dry	0	4,000	4,000	0	0
Library Books	0	1,300	1,300	0	0
Library Tote Bags	0	1,023	1,023	0	0
Literacy Program	0	9,050	9,050	0	0
SCSQ Irvine Contribution	0	22,755	22,755	0	0
Summer Reading	0	746	746	0	0
Total Expenditures	**0**	**179,758**	**179,758**	**0**	**0**
Ending Fund Balance					
Unrestricted	179,758	0	0	0	0
Total Ending Fund Balance	**179,758**	**0**	**0**	**0**	**0**
Total Use of Funds	**179,758**	**179,758**	**179,758**	**0**	**0**

SPECIAL REVENUE FUNDS | LIBRARY OPERATING GRANT TRUST FUND (112)

	2022/23 Actual	2023/24 Amended	2023/24 Estimate	2024/25 Adopted	2024/25 Amended
Beginning Fund Balance					
Unrestricted	39,276	83,320	83,320	0	0
Total Beginning Fund Balance	**39,276**	**83,320**	**83,320**	**0**	**0**
Revenue					
Other Agencies Revenue	157,989	179,325	179,325	0	0
Total Revenue	**157,989**	**179,325**	**179,325**	**0**	**0**
Total Source of Funds	**197,265**	**262,645**	**262,645**	**0**	**0**
Expenditures					
Adult Literacy Program 21-22	39,261	7	7	0	0
Adult Literacy Program 22-23	74,684	72,582	72,582	0	0
Adult Literacy Program 23-24	0	111,012	111,012	0	0
ELS Tutoring Services 23-24	0	58,103	58,103	0	0
PLP Innovation and Technology 21-22	0	8	8	0	0
PLP Link+ Reimbursement 22-23	0	10,723	10,723	0	0
PLP Link+ Reimbursement 23-24	0	10,210	10,210	0	0
Total Expenditures	**113,945**	**262,645**	**262,645**	**0**	**0**
Ending Fund Balance					
Unrestricted	83,320	0	0	0	0
Total Ending Fund Balance	**83,320**	**0**	**0**	**0**	**0**
Total Use of Funds	**197,265**	**262,645**	**262,645**	**0**	**0**

SPECIAL REVENUE FUNDS | OTHER CITY DEPARTMENTS
OPERATING GRANT TRUST FUND (101)

	2022/23 Actual	2023/24 Amended	2023/24 Estimate	2024/25 Adopted	2024/25 Amended
Beginning Fund Balance					
Encumbrance Carryover	29,876	28,819	28,819	29,876	28,819
Unrestricted	128,920	28,781	28,781	0	0
Total Beginning Fund Balance	**158,796**	**57,600**	**57,600**	**29,876**	**28,819**
Revenue					
City Manager's Office	0	1,800,000	1,800,000	0	0
Information Technology	0	150,000	150,000	0	0
Total Revenue	**0**	**1,950,000**	**1,950,000**	**0**	**0**
Total Source of Funds	**158,796**	**2,007,600**	**2,007,600**	**29,876**	**28,819**
Expenditures					
City Manager's Office					
Healthy Cities Program - Tobacco Free Communities	0	2,724	2,724	0	0
Santa Clara Overnight Care Locations Program	0	1,800,000	1,800,000	0	0
Information Technology					
Urban Bay Area Security 2024	0	150,000	150,000	0	0
Total Expenditures	**0**	**1,952,724**	**1,952,724**	**0**	**0**
Transfers To					
General Fund	101,196	26,057	26,057	0	0
Total Transfers To	**101,196**	**26,057**	**26,057**	**0**	**0**
Ending Fund Balance					
Encumbrance Carryover	28,819	28,819	28,819	29,876	28,819
Unrestricted	28,781	0	0	0	0
Total Ending Fund Balance	**57,600**	**28,819**	**28,819**	**29,876**	**28,819**
Total Use of Funds	**158,796**	**2,007,600**	**2,007,600**	**29,876**	**28,819**

SPECIAL REVENUE FUNDS | PARKS AND RECREATION OPERATING GRANT TRUST FUND (111)

	2022/23 Actual	2023/24 Amended	2023/24 Estimate	2024/25 Adopted	2024/25 Amended
Beginning Fund Balance					
Encumbrance Carryover	0	24,843	24,843	0	24,843
Unrestricted	123,091	101,400	101,400	123,091	135,086
Total Beginning Fund Balance	**123,091**	**126,243**	**126,243**	**123,091**	**159,929**
Revenue					
Other Agencies Revenue	133,466	189,720	189,720	124,918	124,918
Other Revenue	0	4,350	4,350	0	0
Total Revenue	**133,466**	**194,070**	**194,070**	**124,918**	**124,918**
Transfers From					
General Fund	3,445	27,445	27,445	27,445	27,445
Housing and Urban Development Fund	24,000	0	0	0	0
Total Transfers From	**27,445**	**27,445**	**27,445**	**27,445**	**27,445**
Total Source of Funds	**284,002**	**347,758**	**347,758**	**275,454**	**312,292**
Expenditures					
Santa Clara Valley Open Space Authority	0	21,076	21,076	0	0
Senior Nutrition Programs	157,759	166,753	166,753	152,363	152,363
Total Expenditures	**157,759**	**187,829**	**187,829**	**152,363**	**152,363**
Ending Fund Balance					
Encumbrance Carryover	24,843	24,843	24,843	0	24,843
Unrestricted	101,400	135,086	135,086	123,091	135,086
Total Ending Fund Balance	**126,243**	**159,929**	**159,929**	**123,091**	**159,929**
Total Use of Funds	**284,002**	**347,758**	**347,758**	**275,454**	**312,292**

SPECIAL REVENUE FUNDS | PERPETUAL CARE FUND (076)

	2022/23 Actual	2023/24 Amended	2023/24 Estimate	2024/25 Adopted	2024/25 Amended
Beginning Fund Balance					
Unrestricted	38,244	38,244	38,244	38,244	38,244
Total Beginning Fund Balance	**38,244**	**38,244**	**38,244**	**38,244**	**38,244**
Revenue					
Interest	597	500	500	500	500
Total Revenue	**597**	**500**	**500**	**500**	**500**
Total Source of Funds	**38,841**	**38,744**	**38,744**	**38,744**	**38,744**
Transfers To					
Cemetery Fund	597	500	500	500	500
Total Transfers To	**597**	**500**	**500**	**500**	**500**
Ending Fund Balance					
Unrestricted	38,244	38,244	38,244	38,244	38,244
Total Ending Fund Balance	**38,244**	**38,244**	**38,244**	**38,244**	**38,244**
Total Use of Funds	**38,841**	**38,744**	**38,744**	**38,744**	**38,744**

SPECIAL REVENUE FUNDS | POLICE OPERATING GRANT TRUST FUND (177)

	2022/23 Actual	2023/24 Amended	2023/24 Estimate	2024/25 Adopted	2024/25 Amended
Beginning Fund Balance					
Encumbrance Carryover	51,110	132,785	132,785	51,110	132,785
Unrestricted	1,598,009	1,844,350	1,844,350	0	0
Total Beginning Fund Balance	**1,649,119**	**1,977,135**	**1,977,135**	**51,110**	**132,785**
Revenue					
Other Agencies Revenue	718,222	471,492	471,492	0	0
Other Fees for Services	75,746	0	0	0	0
Interest	422	0	0	0	0
Total Revenue	**794,390**	**471,492**	**471,492**	**0**	**0**
Transfers From					
General Fund	38,424	0	0	0	0
Total Transfers From	**38,424**	**0**	**0**	**0**	**0**
Total Source of Funds	**2,481,933**	**2,448,627**	**2,448,627**	**51,110**	**132,785**
Expenditures					
Abandoned Vehicle Abatement Program	0	249,915	249,915	0	0
Alcoholic Beverage Control 23-24	0	75,068	75,068	0	0
Board of State and Community Correction	0	38,544	38,544	0	0
Board of State and Community Correction 2020	36,349	220,107	220,107	0	0
Board of State and Community Correction 2023	0	98,292	98,292	0	0
Citizens' Option for Public Safety 18-19	0	168,518	168,518	0	0
Citizens' Option for Public Safety 19-20	89,517	140,563	140,563	0	0
Citizens' Option for Public Safety 20-21	11,255	200,327	200,327	0	0
Citizens' Option for Public Safety 21-22	31,328	265,385	265,385	0	0
Citizens' Option for Public Safety 22-23	9,987	258,152	258,152	0	0
Citizens' Option for Public Safety 23-24	0	205,975	205,975	0	0
Edward Byrne Memorial JAG FY23	0	17,289	17,289	0	0
Office of Traffic Safety 2022	18,520	0	0	0	0

SPECIAL REVENUE FUNDS | POLICE OPERATING GRANT TRUST FUND (177)

	2022/23 Actual	2023/24 Amended	2023/24 Estimate	2024/25 Adopted	2024/25 Amended
Expenditures					
Seized Asset Funds	44,953	160,307	160,307	0	0
West Valley College Training Program	0	217,400	217,400	0	0
Total Expenditures	**241,909**	**2,315,842**	**2,315,842**	**0**	**0**
Transfers To					
Expendable Trust Fund	262,889	0	0	0	0
Total Transfers To	**262,889**	**0**	**0**	**0**	**0**
Ending Fund Balance					
Encumbrance Carryover	132,785	132,785	132,785	51,110	132,785
Unrestricted	1,844,350	0	0	0	0
Total Ending Fund Balance	**1,977,135**	**132,785**	**132,785**	**51,110**	**132,785**
Total Use of Funds	**2,481,933**	**2,448,627**	**2,448,627**	**51,110**	**132,785**

SPECIAL REVENUE FUNDS | PREFUNDED PLAN REVIEW FUND (157)

	2022/23 Actual	2023/24 Amended	2023/24 Estimate	2024/25 Adopted	2024/25 Amended
Beginning Fund Balance					
Encumbrance Carryover	32,614	32,614	32,614	32,614	32,614
Unrestricted	437,474	448,141	448,141	0	0
Total Beginning Fund Balance	**470,088**	**480,755**	**480,755**	**32,614**	**32,614**
Revenue					
Other Revenue	26,520	0	61,040	0	0
Total Revenue	**26,520**	**0**	**61,040**	**0**	**0**
Transfers From					
General Fund - Advanced Planning Reserve	60,000	0	0	0	0
Total Transfers From	**60,000**	**0**	**0**	**0**	**0**
Total Source of Funds	**556,608**	**480,755**	**541,795**	**32,614**	**32,614**
Expenditures					
Freedom Circle	46,027	62,256	62,256	0	0
Kylli Project / Democracy Way	18,688	18,960	80,000	0	0
Patrick Henry Drive	2,704	291,580	291,580	0	0
Tasman East Specific Plan	8,434	25,845	25,845	0	0
Tasman East Specific Plan CFD	0	49,500	49,500	0	0
Total Expenditures	**75,853**	**448,141**	**509,181**	**0**	**0**
Ending Fund Balance					
Encumbrance Carryover	32,614	32,614	32,614	32,614	32,614
Unrestricted	448,141	0	0	0	0
Total Ending Fund Balance	**480,755**	**32,614**	**32,614**	**32,614**	**32,614**
Total Use of Funds	**556,608**	**480,755**	**541,795**	**32,614**	**32,614**

SPECIAL REVENUE FUNDS | PUBLIC DONATIONS FUND (067)

	2022/23 Actual	2023/24 Amended	2023/24 Estimate	2024/25 Adopted	2024/25 Amended
Beginning Fund Balance					
Unrestricted	610,912	575,493	575,493	0	0
Total Beginning Fund Balance	**610,912**	**575,493**	**575,493**	**0**	**0**
Revenue					
Donations					
City Manager's Office	100	0	0	0	0
Parks and Recreation	62,786	0	0	0	0
Total Revenue	**62,886**	**0**	**0**	**0**	**0**
Total Source of Funds	**673,798**	**575,493**	**575,493**	**0**	**0**
Expenditures					
City Manager's Office					
Bank of Santa Clara Car Seat Program	0	500	500	0	0
Donations - Art in Public Places	0	226	226	0	0
Donations - Championship Teams	0	1,344	1,344	0	0
Donations - Help Your Neighbor	19,291	9,876	9,876	0	0
Donations - Mission City Community	0	67	67	0	0
Donations - Undesignated	0	275	275	0	0
S.C. Art in Public Places	0	37,720	37,720	0	0
Community Development					
Donations - Berryessa Adobe	0	1,150	1,150	0	0
Donations - Historical Preservation	0	4,491	4,491	0	0
Fire					
Donations - Fire Safety	0	1,961	1,961	0	0
Donations - Public Education	0	1,384	1,384	0	0
Parks and Recreation					
Arts, Crafts and Wine Festival	37,306	163,216	163,216	0	0
Case Management Grant	203	60,808	60,808	0	0
Roberta Jones JR Theatre	0	3,929	3,929	0	0
Teens - Youth Commission	0	3,819	3,819	0	0
Wade Brummal Scholarship Fund	41,505	122,766	122,766	0	0
Police					
Donations - COVID	0	4,544	4,544	0	0
Police - Bicycle Safety Program	0	1,377	1,377	0	0

SPECIAL REVENUE FUNDS | PUBLIC DONATIONS FUND (067)

	2022/23 Actual	2023/24 Amended	2023/24 Estimate	2024/25 Adopted	2024/25 Amended
Expenditures					
Police					
Police - Team 200	0	150,000	150,000	0	0
Police - Training Simunition Program	0	2,500	2,500	0	0
Police - Voucher Program	0	3,540	3,540	0	0
Total Expenditures	**98,305**	**575,493**	**575,493**	**0**	**0**
Ending Fund Balance					
Unrestricted	575,493	0	0	0	0
Total Ending Fund Balance	**575,493**	**0**	**0**	**0**	**0**
Total Use of Funds	**673,798**	**575,493**	**575,493**	**0**	**0**

SPECIAL REVENUE FUNDS | PUBLIC, EDUCATIONAL, AND GOVERNMENTAL FEE FUND (221)

	2022/23 Actual	2023/24 Amended	2023/24 Estimate	2024/25 Adopted	2024/25 Amended
Beginning Fund Balance					
Encumbrance Carryover	42,309	269,263	269,263	42,309	269,263
Unrestricted	2,530,675	2,409,773	2,409,773	2,680,675	1,772,160
Total Beginning Fund Balance	**2,572,984**	**2,679,036**	**2,679,036**	**2,722,984**	**2,041,423**
Revenue					
Other Revenue	213,536	200,000	200,000	200,000	200,000
Taxes - Other	2,188	0	0	0	0
Total Revenue	**215,724**	**200,000**	**200,000**	**200,000**	**200,000**
Total Source of Funds	**2,788,708**	**2,879,036**	**2,879,036**	**2,922,984**	**2,241,423**
Expenditures					
Capital Outlay	109,672	837,613	837,613	200,000	200,000
Total Expenditures	**109,672**	**837,613**	**837,613**	**200,000**	**200,000**
Ending Fund Balance					
Encumbrance Carryover	269,263	269,263	269,263	42,309	269,263
Unrestricted	2,409,773	1,772,160	1,772,160	2,680,675	1,772,160
Total Ending Fund Balance	**2,679,036**	**2,041,423**	**2,041,423**	**2,722,984**	**2,041,423**
Total Use of Funds	**2,788,708**	**2,879,036**	**2,879,036**	**2,922,984**	**2,241,423**

SPECIAL REVENUE FUNDS | ROAD MAINTENANCE AND REHABILITATION (SB1) FUND (122)

	2022/23 Actual	2023/24 Amended	2023/24 Estimate	2024/25 Adopted	2024/25 Amended
Beginning Fund Balance					
Unrestricted	921,779	1,601,201	1,601,201	1,021,779	1,651,201
Total Beginning Fund Balance	**921,779**	**1,601,201**	**1,601,201**	**1,021,779**	**1,651,201**
Revenue					
State Revenues	3,119,959	2,500,000	2,500,000	2,500,000	2,900,000
Interest	59,463	50,000	50,000	50,000	10,000
Total Revenue	**3,179,422**	**2,550,000**	**2,550,000**	**2,550,000**	**2,910,000**
Total Source of Funds	**4,101,201**	**4,151,201**	**4,151,201**	**3,571,779**	**4,561,201**
Transfers To					
Streets and Highways Capital Fund	2,500,000	2,500,000	2,500,000	2,500,000	4,301,915
Total Transfers To	**2,500,000**	**2,500,000**	**2,500,000**	**2,500,000**	**4,301,915**
Ending Fund Balance					
Unrestricted	1,601,201	1,651,201	1,651,201	1,071,779	259,286
Total Ending Fund Balance	**1,601,201**	**1,651,201**	**1,651,201**	**1,071,779**	**259,286**
Total Use of Funds	**4,101,201**	**4,151,201**	**4,151,201**	**3,571,779**	**4,561,201**

SPECIAL REVENUE FUNDS | TRAFFIC MITIGATION FUND (123)

	2022/23 Actual	2023/24 Amended	2023/24 Estimate	2024/25 Adopted	2024/25 Amended
Beginning Fund Balance					
Unrestricted	3,349,091	2,934,781	2,934,781	2,962,561	2,200,871
Total Beginning Fund Balance	**3,349,091**	**2,934,781**	**2,934,781**	**2,962,561**	**2,200,871**
Revenue					
Other Fees for Services	1,092,092	1,221,500	1,000,000	1,000,000	1,000,000
Interest	258,628	150,000	150,000	150,000	50,000
Total Revenue	**1,350,720**	**1,371,500**	**1,150,000**	**1,150,000**	**1,050,000**
Total Source of Funds	**4,699,811**	**4,306,281**	**4,084,781**	**4,112,561**	**3,250,871**
Transfers To					
Streets and Highways Capital Fund	1,765,030	921,500	1,883,910	1,600,000	1,331,000
Total Transfers To	**1,765,030**	**921,500**	**1,883,910**	**1,600,000**	**1,331,000**
Ending Fund Balance					
Unrestricted	2,934,781	3,384,781	2,200,871	2,512,561	1,919,871
Total Ending Fund Balance	**2,934,781**	**3,384,781**	**2,200,871**	**2,512,561**	**1,919,871**
Total Use of Funds	**4,699,811**	**4,306,281**	**4,084,781**	**4,112,561**	**3,250,871**

This page is intentionally left blank.

Enterprise Funds

This page is intentionally left blank.

ENTERPRISE FUNDS

Enterprise funds are used to finance and account for operations and activities performed by designated departments in the City or through third party agreements. The operating revenues and expenses result from providing services and producing and delivering goods in connection with an enterprise fund's principal ongoing operations. Principal operating revenues of the City's enterprise funds are charges to customers for services. Operating expenses for the City's enterprise funds include the costs of sales and services, administrative expenses and maintenance of capital assets.

Cemetery Fund (093)

This fund is managed by the Parks and Recreation Department and provides planning, development, operation, and maintenance of the City's two cemetery properties with one located on North Winchester Boulevard and one on Hope Drive. This fund is supported by charges for these services and transfers from the General Fund.

Convention Center Enterprise Fund (860)

This fund was established in 1984 to account for the operations of the City's Convention Center through third-party agreements. In February 2019, the City entered into an agreement with Global Spectrum, LP, dba Spectra Venue Management (Spectra). Spectra was subsequently acquired by Oak View Group (OVG360) and now manages the Convention Center. As part of the agreement, OVG360 provided the City with an operating budget for FY 2023/24 and FY 2024/25. These submittals have been incorporated into the source and use documents.

Electric Operating Grant Trust Fund (191)

The City's Electric Utility Department, known as Silicon Valley Power (SVP), initially established the Electric Operating Grant Trust Fund for the Public Benefits Program. For the Public Benefits Program, SVP is required to collect and spend 2.85% of its electric sales revenues (customer service charges from Electric Utility Fund) in accordance with assembly bill AB 1890 on cost-effective energy efficiency, new renewable power generation, low-income energy programs, and new electric technologies research and development.

In addition to the Public Benefits Program, the Electric Operating Grant Trust Fund also includes the Low Carbon Fuel and Greenhouse Gas (GHG) programs. These programs also use restricted revenue and have annual reporting requirements. The Low Carbon Fuel program is aimed at participating and complying with the California Air Resources Board (CARB) Low Carbon Fuel Standard (LCFS) Program to develop, educate and foster the adoption of electrification as transportation fuel. Program expenses are allocated and required to be spent within three primary groups: Clean Fuel Rewards Program, Equity Projects, and Customer Programs. The Greenhouse Gas Program's purpose is to comply with Cap-and-Trade Regulation requirements to spend proceeds from allocated allowances consistent with the goals of AB 32 and to provide benefit to retail ratepayers in the form of GHG reduction.

Electric Utility Fund (091)

The Electric Utility Fund is managed by SVP and is the primary operating fund for electric utility service provided to City customers. SVP provides these services on a user charge basis to residences, businesses, and industrial customers, including large data centers.

The primary revenue source in the Electric Utility Fund is electric rates which are approved by the City Council. SVP typically submits a recommendation for rate increases annually. The rate increase recommendation is based on SVP's ten-year forecast which includes SVP's revenue and expenditure projections to cover operating costs, reserve requirements, debt service, capital improvement projects, and other legal obligations. At the same time, for low-income customers who have difficulty absorbing the rate increases, SVP continues to offer financial assistance and also offers energy conservation programs and rebates to help all customers reduce their electricity usage. For purposes of the FY 2024/25 budget, SVP assumes a rate increase of 5% in January 2025. Any proposed rate increase will be brought to City Council and, based on information available at that time, will include consideration of the expense drivers further described below.

SVP has over 59,000 customer accounts in the City: 85.2% residential, 11.6% commercial, 2.4% industrial, and 0.8% other. The proportion of revenue contribution is reversed: 90.1% of revenues are generated by industrial customers, 6.0% from residential customers, 3.5% from commercial customers, and 0.4% from others. Industrial customers include many publicly listed technology companies headquartered in the City and data centers hosting servers for these companies. Load growth and forecasted energy sales are based on a combination of historical data and forward-looking opportunities, especially from large key industrial customers. Additional revenues are generated through wholesale energy sales, capacity sales, Congestion Revenue Rights (CRR), Renewable Energy Credits (RECs), and ancillary services. Given the high concentration of revenue generated from industrial customers, SVP's revenue growth prospect is highly correlated to Silicon Valley's economic growth.

SVP's primary expense drivers are electric supply and distribution costs. For FY 2024/25, 25% of power supply, after netting SVP's generation resources against SVP's load, is expected to be purchased from the California Independent System Operator (CAISO) market. Market purchase prices have a very high positive correlation with natural gas prices and are subject to the same volatility. If natural gas prices spike, higher than forecasted prices to procure power from the market would be expected. The transmission access rates that applies to electric energy that SVP receives via the PG&E transmission system are expected to increase year over year. PG&E needs to collect the transmission fees to fund the growing cost of maintenance and infrastructure improvements to the transmission grid. In addition, a significant part of SVP's electric distribution cost is the capital improvement needed for the aged system. These capital costs are also expected to increase due to higher commodities costs caused by supply chain issues across the world.

Per the budget policy, this fund includes reserves for Rate Stabilization, Operations and Maintenance, Infrastructure, Special Projects (as needed), and Pension Stabilization.

Sewer Utility Fund (094)

This fund is managed by the Water and Sewer Utilities Department and accounts for the maintenance of the City's sewer lines and related facilities. The Department provides these services on a user charge basis to residences and businesses.

Each operating budget cycle, the Department develops a ten-year forecast based on their revenue and expenditure projections. Revenue in the Sewer Utility Fund is dictated by the utility rates approved by the City Council. An annual rate study is conducted by a third-party consultant selected by the Water and Sewer Utilities Department; this information is then used to determine both revenue and expenditure projections in the forecast. Revenue projections are based on a trend analysis and take into consideration historical data, expected activity, and anticipated rate increases. These rate increases will be presented to the City Council on May 28, 2024. If the proposed rates are approved, rates will be effective beginning July 1, 2024. Anticipated expenditures also play a role in the development of the revenue projections. Expenditure projections are based on historical data and the capital project needs approved in the City's Capital Improvement Program budget. Additionally, the City co-owns the Regional Wastewater Facility with the City of San José. Estimates are provided by the City of San José for Santa Clara's share of the facility rebuild, and these estimates are also used in determining the expenditure projections in the Sewer Utility Fund.

Per the budget policy, this fund includes reserves for Rate Stabilization, Operations and Maintenance, Infrastructure, and Pension Stabilization. It also includes a Replacement and Improvement Reserve.

Solid Waste Fund (096)

This fund is managed by the Public Works Department and accounts for the administration of the City's garbage, yard waste, residential recycling, and Clean-Up Campaign services. The revenue projections are based on anticipated increases in solid waste rates due to increases in agreements for solid waste collection and processing services. Rate increases will be presented to the City Council on June 4, 2024. If the proposed rates are approved, they will be effective beginning July 1, 2024.

Per the budget policy, this fund includes reserves for Rate Stabilization, Operations and Maintenance, and Pension Stabilization.

Water Recycling Fund (097)

This fund is managed by the Water and Sewer Utilities Department and accounts for the ongoing maintenance and operations of the City of Santa Clara's wastewater reclamation system. The Department provides these services on a user charge basis from the sale of non-potable water for irrigation and landscaping.

Each operating budget cycle, the Department develops a ten-year forecast with their revenue and expenditure projections. Revenue in the Water Recycling Program Fund are dictated by the utility rates approved by the City Council and the actual recycled water usage by customers. An annual rate study is conducted by a third-party consultant selected by the Water and Sewer Utilities Department; this information is then used to determine both revenue and expenditure projections in the forecast. Revenue projections are based on a trend analysis and take into consideration historical data and anticipated activity and reflect adopted rate increases. These rate increases will be presented to the City Council on May 28, 2024. If the proposed rates are approved, rates will be effective beginning July 1, 2024. Anticipated expenditures also play a role in the development of the revenue projections. Expenditure projections are based on historical data and capital projects needs approved in the City's Capital Improvement Program budget.

Per the budget policy, this fund includes reserves for Rate Stabilization, Operations and Maintenance, Infrastructure, and Pension Stabilization.

Water Utility Fund (092)

This fund is managed by the Water and Sewer Utilities Department and accounts for the operation of the City's water utility services. The Department provides these services on a user charge basis to residences and businesses.

Each operating budget cycle, the Department develops a ten-year forecast with their revenue and expenditure projections. Revenue in the Water Utility Fund are dictated by the utility rates approved by the City Council and the actual water usage by residences and businesses. An annual rate study is conducted by a third-party consultant selected by the Water and Sewer Utilities Department; this information is then used to determine both revenue and expenditure projections in the forecast. Revenue projections are based on a trend analysis and take into consideration historical data, expected activity, and anticipated rate increases. These rate increases will be presented to the City Council on May 28, 2024. If the proposed rates are approved, rates will be effective beginning July 1, 2024. Anticipated expenditures also play a role in the development of the revenue projections. Expenditure projections are based on historical data and capital projects needs approved in the City's Capital Improvement Program Budget.

Per the adopted budget policy, this fund includes reserves for Rate Stabilization, Operations and Maintenance, Infrastructure, and Pension Stabilization. It also includes a Replacement and Improvement Reserve and a Water Conservation Reserve.

This is the second fiscal year of the biennial operating budget. The following section details the City of Santa Clara's Enterprise Funds' Statements of Sources and Uses and their Amended Budget for Fiscal Year 2024/25.

ENTERPRISE FUNDS | CEMETERY FUND (093)

	2022/23 Actual	2023/24 Amended	2023/24 Estimate	2024/25 Adopted	2024/25 Amended
Beginning Fund Balance					
Unrestricted	398,384	458,925	458,925	391,447	500,254
Total Beginning Fund Balance	**398,384**	**458,925**	**458,925**	**391,447**	**500,254**
Revenue					
Other Fees for Services	640,085	750,000	750,000	750,000	750,000
Other Revenue	2,304	0	0	0	0
Total Revenue	**642,389**	**750,000**	**750,000**	**750,000**	**750,000**
Transfers From					
General Fund	870,000	796,000	796,000	823,000	823,000
Endowment Care Fund	35,254	30,000	30,000	30,000	30,000
Perpetual Care Fund	597	500	500	500	500
Total Transfers From	**905,851**	**826,500**	**826,500**	**853,500**	**853,500**
Total Source of Funds	**1,946,624**	**2,035,425**	**2,035,425**	**1,994,947**	**2,103,754**
Expenditures					
Salaries	604,429	510,578	510,578	533,503	511,713
Retirement and Benefits	335,453	334,483	334,483	350,088	379,384
Materials/Services/Supplies	204,673	395,945	395,945	408,899	408,899
Services From Other Funds - Cost Allocation Plan	132,307	132,888	132,888	135,546	135,363
Interfund Services	210,015	160,455	160,455	162,230	193,441
Total Expenditures	**1,486,877**	**1,534,349**	**1,534,349**	**1,590,266**	**1,628,800**
Transfers To					
General Government Capital Fund	822	822	822	822	2,637
Total Transfers To	**822**	**822**	**822**	**822**	**2,637**
Ending Fund Balance					
Unrestricted	458,925	500,254	500,254	403,859	472,317
Total Ending Fund Balance	**458,925**	**500,254**	**500,254**	**403,859**	**472,317**
Total Use of Funds	**1,946,624**	**2,035,425**	**2,035,425**	**1,994,947**	**2,103,754**

ENTERPRISE FUNDS | CONVENTION CENTER ENTERPRISE FUND (860)

	2022/23 Actual	2023/24 Amended	2023/24 Estimate	2024/25 Adopted	2024/25 Amended
Beginning Fund Balance					
Encumbrance Carryover	127,347	111,747	111,747	127,347	111,747
Operating Surplus	0	0	0	104,169	0
Restricted - Levy	192,952	468,422	468,422	192,952	468,422
Unrestricted	2,581,215	5,140,429	5,140,429	1,264,195	4,572,909
Total Beginning Fund Balance	**2,901,514**	**5,720,598**	**5,720,598**	**1,688,663**	**5,153,078**
Revenue					
Rents	0	0	0	0	420,000
Interest	119,087	0	0	0	0
Event Revenue	13,415,611	15,500,000	15,500,000	18,000,000	18,000,000
Other Revenue	3,937,180	163,770	163,770	193,014	193,014
Total Revenue	**17,471,878**	**15,663,770**	**15,663,770**	**18,193,014**	**18,613,014**
Total Source of Funds	**20,373,392**	**21,384,368**	**21,384,368**	**19,881,677**	**23,766,092**
Expenditures					
Salaries	190,213	212,894	212,894	154,092	216,472
Retirement and Benefits	108,385	104,904	104,904	76,945	119,926
Materials/Services/Supplies	105,600	45,000	226,159	0	202,655
Interfund Services	1,829	0	0	0	0
Services From Other Funds - Cost Allocation Plan	0	0	280,583	286,195	423,494
Event Expense	8,967,085	9,278,497	9,278,497	10,718,782	10,718,782
Indirect Expense	5,279,682	6,281,104	5,913,253	7,048,430	6,715,745
Total Expenditures	**14,652,794**	**15,922,399**	**16,016,290**	**18,284,444**	**18,397,074**
Transfers To					
Convention Center Capital Fund	0	215,000	215,000	0	2,150,000
Total Transfers To	**0**	**215,000**	**215,000**	**0**	**2,150,000**
Ending Fund Balance					
Encumbrance Carryover	111,747	111,747	111,747	127,347	111,747
Operating Surplus	0	0	0	425,802	0
Restricted - Levy	468,422	468,422	468,422	192,952	468,422
Unrestricted	5,140,429	4,666,800	4,572,909	851,132	2,638,849
Total Ending Fund Balance	**5,720,598**	**5,246,969**	**5,153,078**	**1,597,233**	**3,219,018**
Total Use of Funds	**20,373,392**	**21,384,368**	**21,384,368**	**19,881,677**	**23,766,092**

ENTERPRISE FUNDS | ELECTRIC OPERATING GRANT TRUST FUND (191)

	2022/23 Actual	2023/24 Amended	2023/24 Estimate	2024/25 Adopted	2024/25 Amended
Beginning Fund Balance					
Public Benefits	50,327,692	50,915,669	50,915,669	50,009,732	57,429,799
Low Carbon Fuel	3,660,449	1,325,953	1,325,953	2,830,795	1,205,386
Greenhouse Gas	16,309,517	19,294,713	19,294,713	14,837,005	27,613,467
Total Beginning Fund Balance	**70,297,658**	**71,536,335**	**71,536,335**	**67,677,532**	**86,248,652**
Revenue					
Charges for Services	15,926,482	18,205,028	17,435,660	20,400,486	19,301,979
Low Carbon Fuel	0	3,137,602	0	3,055,800	3,055,800
Greenhouse Gas	22,108,238	16,450,804	26,929,731	16,653,781	26,394,106
Other Revenue	43,634	48,800	53,425	54,000	54,000
Total Revenue	**38,078,354**	**37,842,234**	**44,418,816**	**40,164,067**	**48,805,885**
Transfers From					
Electric Utility Capital Fund	126,839	0	0	0	0
Total Transfers From	**126,839**	**0**	**0**	**0**	**0**
Total Source of Funds	**108,502,851**	**109,378,569**	**115,955,151**	**107,841,599**	**135,054,537**
Expenditures					
Salaries	528,130	971,645	408,261	1,032,128	1,020,239
Retirement and Benefits	399,815	490,326	241,964	518,676	546,736
Materials/Services/Supplies	1,629,196	3,442,600	1,464,425	3,528,800	3,528,800
Mandated Program Costs	2,805,115	14,466,200	4,083,857	15,382,400	15,382,400
Services From Other Funds - Cost Allocation Plan	192,793	205,323	205,323	209,429	209,429
Contribution In Lieu	796,324	910,251	871,783	1,020,024	965,099
Interfund Services	103,813	8,364	8,364	8,306	9,224
Capital Outlay	71,118	0	0	0	0
Total Expenditures	**6,526,304**	**20,494,709**	**7,283,977**	**21,699,763**	**21,661,927**
Transfers To					
Electric Utility Fund	23,513,213	19,637,522	19,637,522	9,594,417	41,640,517
Electric Utility Capital Fund	4,702,669	1,000,000	1,000,000	1,000,000	3,750,000
Streets and Highway Capital Fund	1,089,547	285,000	285,000	515,000	1,323,855

ENTERPRISE FUNDS | ELECTRIC OPERATING GRANT TRUST FUND (191)

	2022/23 Actual	2023/24 Amended	2023/24 Estimate	2024/25 Adopted	2024/25 Amended
Transfers To					
Parks and Recreation Capital Fund	300,000	0	0	0	0
Vehicle Replacement Fund	834,783	1,500,000	1,500,000	1,500,000	450,000
Total Transfers To	**30,440,212**	**22,422,522**	**22,422,522**	**12,609,417**	**47,164,372**
Ending Fund Balance					
Public Benefits	50,915,669	50,817,059	57,429,799	55,839,365	38,456,131
Low Carbon Fuel	1,325,953	1,349,567	1,205,386	2,856,049	419,143
Greenhouse Gas	19,294,713	14,294,713	27,613,467	14,837,005	27,352,964
Total Ending Fund Balance	**71,536,335**	**66,461,338**	**86,248,652**	**73,532,419**	**66,228,238**
Total Use of Funds	**108,502,851**	**109,378,569**	**115,955,151**	**107,841,599**	**135,054,537**

ENTERPRISE FUNDS | ELECTRIC UTILITY FUND (091)

	2022/23 Actual	2023/24 Amended	2023/24 Estimate	2024/25 Adopted	2024/25 Amended
Beginning Fund Balance					
Encumbrance Carryover	2,460,670	5,518,777	5,518,777	2,460,670	5,518,777
Infrastructure Reserve	0	0	0	0	20,000,000
Operations and Maintenance Reserve	118,765,556	150,765,556	150,765,556	141,135,713	166,250,000
Pension Trust Reserve	6,146,358	6,324,045	6,324,045	7,066,429	9,524,096
Rate Stabilization Reserve	48,776,613	56,776,613	56,776,613	63,877,292	64,000,000
Trading Restricted Reserve	19,518,954	11,127,179	11,127,179	9,518,954	11,127,179
Unrestricted	127,141,220	98,345,685	98,345,685	72,526,687	95,313,916
Total Beginning Fund Balance	**322,809,371**	**328,857,855**	**328,857,855**	**296,585,745**	**371,733,968**
Revenue					
Charges for Services	557,422,164	638,272,920	633,102,090	715,606,515	676,762,424
Other Fees for Services	2,426,331	1,225,000	1,548,864	1,250,000	1,250,000
Other Agencies Revenue	4,139,717	0	0	0	0
Interest	8,056,706	8,549,701	9,679,380	9,778,265	11,382,455
Rents	4,261,666	3,569,200	3,596,350	3,668,000	3,668,000
Wholesale Revenue	26,298,900	10,883,206	21,574,274	14,456,109	18,474,857
Restricted Revenues	3,916,421	545,550	10,767,475	545,550	709,238
Other Revenue	21,651,446	2,084,400	1,436,894	2,345,100	2,345,100
Total Revenue	**628,173,351**	**665,129,977**	**681,705,327**	**747,649,539**	**714,592,074**
Transfers From					
Electric Operating Grant Trust Fund	23,513,213	19,637,522	19,637,522	9,594,417	41,640,517
Electric Utility Capital Fund	10,761,450	0	0	0	0
Street Lighting Capital Fund	2,075,000	0	0	0	0
Total Transfers From	**36,349,663**	**19,637,522**	**19,637,522**	**9,594,417**	**41,640,517**
Total Source of Funds	**987,332,385**	**1,013,625,354**	**1,030,200,704**	**1,053,829,701**	**1,127,966,559**
Expenditures					
Salaries	35,123,964	47,351,083	36,769,977	50,520,892	50,692,563
Retirement and Benefits	17,046,780	21,842,575	15,721,274	23,186,814	24,427,918
Materials/Services/Supplies	37,081,568	43,836,984	43,187,296	43,627,374	44,672,074
Resource/Production	447,785,416	468,625,508	466,748,839	493,411,107	440,661,261
Services From Other Funds - Cost Allocation Plan	8,070,333	8,770,238	8,770,238	8,945,643	9,218,408
Interfund Services	6,770,228	3,240,390	3,240,390	3,284,487	3,384,678
Contribution In Lieu	28,787,706	33,061,163	32,410,474	36,558,109	34,833,964
Capital Outlay	525,227	127,000	200,300	137,000	2,012,000
Total Expenditures	**581,191,222**	**626,854,941**	**607,048,788**	**659,671,426**	**609,902,866**

ENTERPRISE FUNDS | ELECTRIC UTILITY FUND (091)

	2022/23 Actual	2023/24 Amended	2023/24 Estimate	2024/25 Adopted	2024/25 Amended
Transfers To					
General Fund	1,229,573	349,749	349,749	373,736	383,129
General Government Capital Fund	204,323	596,323	596,323	596,323	377,700
Street Lighting Capital Fund	71,455	125,000	125,000	4,175,000	5,365,000
Electric Utility Capital Fund	59,229,040	13,919,559	32,747,234	51,032,674	59,363,700
Electric Debt Service Fund	16,548,917	34,279,056	17,599,642	36,296,170	17,554,002
Total Transfers To	**77,283,308**	**49,269,687**	**51,417,948**	**92,473,903**	**83,043,531**
Ending Fund Balance					
Encumbrance Carryover	5,518,777	5,518,777	5,518,777	2,460,670	5,518,777
Infrastructure Reserve	0	10,000,000	20,000,000	0	40,000,000
Operations and Maintenance Reserve	150,765,556	141,135,713	166,250,000	137,521,061	192,360,000
Pension Trust Reserve	6,324,045	9,524,096	9,524,096	7,353,348	9,524,096
Rate Stabilization Reserve	56,776,613	63,877,292	64,000,000	71,580,652	68,000,000
Trading Restricted Reserve	11,127,179	11,127,179	11,127,179	9,518,954	11,127,179
Unrestricted	98,345,685	96,317,669	95,313,916	73,249,687	108,490,110
Total Ending Fund Balance	**328,857,855**	**337,500,726**	**371,733,968**	**301,684,372**	**435,020,162**
Total Use of Funds	**987,332,385**	**1,013,625,354**	**1,030,200,704**	**1,053,829,701**	**1,127,966,559**

ENTERPRISE FUNDS | SEWER UTILITY FUND (094)

	2022/23 Actual	2023/24 Amended	2023/24 Estimate	2024/25 Adopted	2024/25 Amended
Beginning Fund Balance					
Encumbrance Carryover	221,648	2,022,701	2,022,701	221,648	2,022,701
Replacement and Improvement Reserve	1,507,553	1,507,553	1,507,553	1,507,553	1,507,553
Rate Stabilization Reserve	2,395,030	2,395,030	2,395,030	4,248,070	4,248,070
Operations and Maintenance Reserve	1,835,079	1,835,079	1,835,079	8,348,279	8,348,279
Infrastructure Reserve	1,596,928	1,596,928	1,596,928	4,793,175	4,793,175
Pension Stabilization Reserve	595,654	585,544	585,544	683,361	907,899
Reserve for Settlements	0	3,000,000	3,000,000	3,000,000	3,000,000
Unrestricted	39,725,080	8,659,427	8,659,427	6,394,530	9,319,159
Total Beginning Fund Balance	**47,876,972**	**21,602,262**	**21,602,262**	**29,196,616**	**34,146,836**
Revenue					
Other Agencies Revenue	4,661,313	375,000	1,500,000	375,000	400,000
Charges for Services	40,937,331	42,480,700	40,888,300	46,419,300	45,930,200
Other Fees for Services	51,065	20,000	20,000	20,000	20,000
Interest	589,601	579,125	579,125	593,603	593,603
Rents	49,163	46,000	46,000	46,000	46,000
Other Revenue	120,263	0	0	0	0
Total Revenue	**46,408,736**	**43,500,825**	**43,033,425**	**47,453,903**	**46,989,803**
Transfers From					
Sewer Utility Debt Service Fund	0	750,000	750,000	0	0
Total Transfers From	**0**	**750,000**	**750,000**	**0**	**0**
Total Source of Funds	**94,285,708**	**65,853,087**	**65,385,687**	**76,650,519**	**81,136,639**
Expenditures					
Salaries	1,980,014	2,953,194	2,953,194	3,129,812	3,027,274
Retirement and Benefits	1,146,678	1,686,176	1,686,176	1,790,270	1,751,320
Right of Way Rental Expense	1,986,878	2,124,035	2,124,035	2,320,965	2,320,965
Materials/Services/Supplies	3,172,636	602,118	602,118	603,789	603,789
Resource/Production	19,672,646	19,885,543	16,267,486	20,504,364	20,482,100
Services From Other Funds - Cost Allocation Plan	1,425,447	1,500,450	1,500,450	1,530,459	1,519,002
Interfund Services	1,127,347	1,187,892	1,187,892	1,205,123	1,544,341
Capital Outlay	0	950,000	950,000	0	0
Total Expenditures	**30,511,646**	**30,889,408**	**27,271,351**	**31,084,782**	**31,248,791**
Transfers To					
General Government Capital Fund	4,278	50,278	50,278	50,278	27,404
Electric Utility Capital Fund	39,731	0	0	0	0

ENTERPRISE FUNDS | SEWER UTILITY FUND (094)

	2022/23 Actual	2023/24 Amended	2023/24 Estimate	2024/25 Adopted	2024/25 Amended
Transfers To					
Public Buildings Capital Fund	119,119	0	0	0	0
Sewer Utility Capital Fund	40,120,522	3,867,222	3,867,222	18,047,101	12,570,472
Sewer Utility Debt Service Fund	1,837,450	0	0	1,050,000	0
Streets and Highways Capital Fund	50,700	0	0	0	0
Water Utility Capital Fund	0	50,000	50,000	0	0
Total Transfers To	**42,171,800**	**3,967,500**	**3,967,500**	**19,147,379**	**12,597,876**
Ending Fund Balance					
Encumbrance Carryover	2,022,701	2,022,701	2,022,701	221,648	2,022,701
Replacement and Improvement Reserve	1,507,553	1,507,553	1,507,553	1,507,553	1,507,553
Rate Stabilization Reserve	2,395,030	4,248,070	4,248,070	4,641,930	4,593,020
Operations and Maintenance Reserve	1,835,079	8,348,279	8,348,279	8,348,279	14,348,279
Infrastructure Reserve	1,596,928	4,793,175	4,793,175	4,793,175	5,288,968
Pension Stabilization Reserve	585,544	907,899	907,899	700,969	907,899
Reserve for Settlements	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000
Unrestricted	8,659,427	6,168,502	9,319,159	3,204,804	5,621,552
Total Ending Fund Balance	**21,602,262**	**30,996,179**	**34,146,836**	**26,418,358**	**37,289,972**
Total Use of Funds	**94,285,708**	**65,853,087**	**65,385,687**	**76,650,519**	**81,136,639**

ENTERPRISE FUNDS | SOLID WASTE FUND (096)

	2022/23 Actual	2023/24 Amended	2023/24 Estimate	2024/25 Adopted	2024/25 Amended
Beginning Fund Balance					
Encumbrance Carryover	3,533,566	3,532,362	3,532,362	3,533,566	3,532,362
Operations and Maintenance Reserve	2,675,520	2,675,520	2,675,520	2,140,037	2,675,520
Pension Trust Reserve	288,662	284,887	284,887	309,291	445,107
Rate Stabilization Reserve	1,597,768	1,765,150	1,765,150	1,765,150	1,765,150
Unrestricted	2,485,895	4,889,115	4,889,115	3,276,354	4,182,225
Total Beginning Fund Balance	**10,581,411**	**13,147,034**	**13,147,034**	**11,024,398**	**12,600,364**
Revenue					
Other Agencies Revenue	237,122	219,000	219,000	219,000	201,000
Interest	(2,818)	0	0	0	0
Charges for Services	2,816,494	2,786,000	2,786,000	2,792,160	3,014,592
Other Fees for Services	33,115,991	36,572,957	36,572,957	38,035,355	38,345,780
Other Revenue	14,882	0	0	0	0
Total Revenue	**36,181,671**	**39,577,957**	**39,577,957**	**41,046,515**	**41,561,372**
Transfers From					
General Fund	35,364	35,364	35,364	35,364	35,364
Total Transfers From	**35,364**	**35,364**	**35,364**	**35,364**	**35,364**
Total Source of Funds	**46,798,446**	**52,760,355**	**52,760,355**	**52,106,277**	**54,197,100**
Expenditures					
Salaries	856,074	991,086	991,086	1,039,824	1,188,529
Retirement and Benefits	475,774	530,377	530,377	556,306	605,828
Materials/Services/Supplies	1,300,730	2,665,443	2,665,443	2,534,290	2,400,195
Contribution in Lieu	746,023	841,888	841,888	875,563	919,341
Resource/Production	27,453,343	31,502,632	31,502,632	32,762,738	33,139,513
Services From Other Funds - Cost Allocation Plan	1,391,078	1,428,611	1,428,611	1,457,183	1,457,115
Interfund Services	930,269	998,333	998,333	1,009,749	1,065,421
Total Expenditures	**33,153,291**	**38,958,370**	**38,958,370**	**40,235,653**	**40,775,942**
Transfers To					
General Government Capital Fund	5,121	26,621	26,621	26,621	19,256
Solid Waste Capital Fund	493,000	822,000	1,175,000	523,000	530,000
Total Transfers To	**498,121**	**848,621**	**1,201,621**	**549,621**	**549,256**

ENTERPRISE FUNDS | SOLID WASTE FUND (096)

	2022/23 Actual	2023/24 Amended	2023/24 Estimate	2024/25 Adopted	2024/25 Amended
Ending Fund Balance					
Encumbrance Carryover	3,532,362	3,532,362	3,532,362	3,533,566	3,532,362
Operations and Maintenance Reserve	2,675,520	2,140,037	2,675,520	2,279,857	2,675,520
Pension Trust Reserve	284,887	445,107	445,107	343,657	445,107
Rate Stabilization Reserve	1,765,150	1,765,150	1,765,150	1,765,150	1,765,150
Unrestricted	4,889,115	5,070,708	4,182,225	3,398,773	4,453,763
Total Ending Fund Balance	**13,147,034**	**12,953,364**	**12,600,364**	**11,321,003**	**12,871,902**
Total Use of Funds	**46,798,446**	**52,760,355**	**52,760,355**	**52,106,277**	**54,197,100**

ENTERPRISE FUNDS | WATER RECYCLING FUND (097)

	2022/23 Actual	2023/24 Amended	2023/24 Estimate	2024/25 Adopted	2024/25 Amended
Beginning Fund Balance					
Rate Stabilization Reserve	1,037,596	2,327,420	2,327,420	2,327,420	2,327,420
Operations and Maintenance Reserve	2,062,738	2,262,095	2,262,095	2,262,095	2,262,095
Infrastructure Reserve	50,000	51,500	51,500	51,500	51,500
Pension Stabilization Reserve	108,715	103,323	103,323	124,092	159,177
Unrestricted	3,204,308	1,579,432	1,579,432	1,301,845	651,822
Total Beginning Fund Balance	**6,463,357**	**6,323,770**	**6,323,770**	**6,066,952**	**5,452,014**
Revenue					
Other Agencies Revenue	265,601	350,000	350,000	350,000	350,000
Charges for Services	6,026,548	7,203,200	6,906,300	8,126,000	8,038,800
Other Fees for Services	7,655	0	0	0	0
Interest	73,526	95,668	95,668	98,538	98,538
Other Revenue	91,164	20,000	20,000	20,000	20,000
Total Revenue	**6,464,494**	**7,668,868**	**7,371,968**	**8,594,538**	**8,507,338**
Transfers From					
Recycled Water Capital Fund	1,300,000	0	0	0	0
Total Transfers From	**1,300,000**	**0**	**0**	**0**	**0**
Total Source of Funds	**14,227,851**	**13,992,638**	**13,695,738**	**14,661,490**	**13,959,352**
Expenditures					
Salaries	331,262	576,190	576,190	613,949	699,173
Retirement and Benefits	182,354	330,642	330,642	353,173	419,705
Right of Way Rental Expense	272,538	360,160	360,160	406,300	406,300
Materials/Services/Supplies	13,479	38,373	38,373	39,067	39,067
Resource/Production	6,967,642	6,815,600	6,815,600	7,974,400	7,636,200
Services From Other Funds - Cost Allocation Plan	91,784	86,874	86,874	88,611	88,395
Interfund Services	36,194	26,745	26,745	27,367	18,449
Total Expenditures	**7,895,253**	**8,234,584**	**8,234,584**	**9,502,867**	**9,307,289**
Transfers To					
Electric Utility Capital Fund	8,828	0	0	0	0
General Government Capital Fund	0	0	0	0	251
Vehicle Replacement Fund	0	9,140	9,140	0	0
Total Transfers To	**8,828**	**9,140**	**9,140**	**0**	**251**

ENTERPRISE FUNDS | WATER RECYCLING FUND (097)

	2022/23 Actual	2023/24 Amended	2023/24 Estimate	2024/25 Adopted	2024/25 Amended
Ending Fund Balance					
Rate Stabilization Reserve	2,327,420	2,327,420	2,327,420	2,327,420	803,880
Operations and Maintenance Reserve	2,262,095	2,262,095	2,262,095	2,262,095	2,800,000
Infrastructure Reserve	51,500	51,500	51,500	51,500	24,000
Pension Stabilization Reserve	103,323	159,177	159,177	124,092	159,177
Unrestricted	1,579,432	948,722	651,822	393,516	864,755
Total Ending Fund Balance	**6,323,770**	**5,748,914**	**5,452,014**	**5,158,623**	**4,651,812**
Total Use of Funds	**14,227,851**	**13,992,638**	**13,695,738**	**14,661,490**	**13,959,352**

ENTERPRISE FUNDS | WATER UTILITY FUND (092)

	2022/23 Actual	2023/24 Amended	2023/24 Estimate	2024/25 Adopted	2024/25 Amended
Beginning Fund Balance					
Encumbrance Carryover	1,615,796	2,142,898	2,142,898	1,615,796	2,142,898
Replacement and Improvement Reserve	303,090	303,090	303,090	303,090	303,090
Water Conservation Reserve	33,125	33,125	33,125	33,125	33,125
Rate Stabilization Reserve	1,099,800	750,000	750,000	5,823,460	3,823,460
Operations and Maintenance Reserve	3,135,580	2,435,580	2,435,580	7,435,580	5,435,580
Infrastructure Reserve	2,144,317	1,144,317	1,144,317	1,144,317	1,028,800
Pension Stabilization Reserve	1,267,460	1,260,117	1,260,117	1,402,813	1,821,694
Unrestricted	2,964,743	6,663,044	6,663,044	2,204,595	1,627,218
Total Beginning Fund Balance	**12,563,911**	**14,732,171**	**14,732,171**	**19,962,776**	**16,215,865**
Revenue					
Charges for Services	48,121,496	58,234,600	53,569,200	63,772,000	61,485,300
Other Fees for Services	1,898,008	1,456,343	1,456,343	1,498,034	1,498,034
Interest	411,701	343,332	400,000	350,199	400,000
Rents	49,163	46,000	46,000	46,000	46,000
Other Revenue	393,194	646,215	646,215	667,601	667,601
Total Revenue	**50,873,562**	**60,726,490**	**56,117,758**	**66,333,834**	**64,096,935**
Total Source of Funds	**63,437,473**	**75,458,661**	**70,849,929**	**86,296,610**	**80,312,800**
Expenditures					
Salaries	4,072,699	5,778,639	5,778,639	6,119,324	6,022,069
Retirement and Benefits	2,789,040	3,323,705	3,323,705	3,519,720	3,555,728
Right of Way Rental Expense	2,348,947	2,907,480	2,907,480	3,184,200	3,184,200
Materials/Services/Supplies	3,360,937	3,448,394	3,448,394	3,519,687	3,519,687
Resource/Production	30,678,103	33,397,819	33,411,296	38,404,571	36,254,300
Services From Other Funds - Cost Allocation Plan	2,877,531	2,963,626	2,963,626	3,022,899	3,043,221
Interfund Services	1,829,847	2,195,468	2,195,468	2,251,265	1,884,972
Capital Outlay	158,062	289,960	289,960	0	150,000
Total Expenditures	**48,115,166**	**54,305,091**	**54,318,568**	**60,021,666**	**57,614,177**
Transfers To					
Electric Utility Capital Fund	120,000	120,000	120,000	120,000	195,500
General Government Capital Fund	119,436	158,936	158,936	158,936	150,456
Streets and Highways Capital Fund	50,700	0	0	0	0

ENTERPRISE FUNDS | WATER UTILITY FUND (092)

	2022/23 Actual	2023/24 Amended	2023/24 Estimate	2024/25 Adopted	2024/25 Amended
Transfers To					
Vehicle Replacement Fund	300,000	36,560	36,560	0	0
Water Utility Capital Fund	0	0	0	885,000	3,995,000
Total Transfers To	**590,136**	**315,496**	**315,496**	**1,163,936**	**4,340,956**
Ending Fund Balance					
Encumbrance Carryover	2,142,898	2,142,898	2,142,898	1,615,796	2,142,898
Replacement and Improvement Reserve	303,090	303,090	303,090	303,090	303,090
Water Conservation Reserve	33,125	33,125	33,125	33,125	33,125
Rate Stabilization Reserve	750,000	5,823,460	3,823,460	6,377,200	5,823,460
Operations and Maintenance Reserve	2,435,580	7,435,580	5,435,580	12,435,580	5,435,580
Infrastructure Reserve	1,144,317	1,144,317	1,028,800	1,144,317	1,028,800
Pension Stabilization Reserve	1,260,117	1,821,694	1,821,694	1,406,490	1,821,694
Unrestricted	6,663,044	2,133,910	1,627,218	1,795,410	1,769,020
Total Ending Fund Balance	**14,732,171**	**20,838,074**	**16,215,865**	**25,111,008**	**18,357,667**
Total Use of Funds	**63,437,473**	**75,458,661**	**70,849,929**	**86,296,610**	**80,312,800**

Internal Service Funds

This page is intentionally left blank.

INTERNAL SERVICE FUNDS

Internal Service Funds are used to finance and account for special activities and services performed by a designated department for other departments in the City on a cost reimbursement basis.

Communication Acquisitions Fund (048)

This fund is managed by the Police Department and accounts for the maintenance and replacement of communication equipment used by various City departments. The source of revenue for this fund is fees charged to the departments that require this type of maintenance and replacement. The City's current inventory of radios were no longer serviceable by the end of December 2023. In order to address the critical replacement needs, as part of the FY 2022/23 Budgetary Year-End Report, the City allocated available fund balance from this fund and transferred General Fund funding to assist with the replacement costs. Additionally, the Police Department applied for and was awarded federal and State funding in FY 2023/24. With the various funding sources, the Department had appropriations to fully fund the replacement of the public safety radios. All other citywide radios will be replaced as funding becomes available.

Fleet Operations Fund (053)

This fund is managed by the Department of Public Works and accounts for the maintenance of City-owned vehicles and equipment used by all departments. The source of revenue for this fund is charges to the departments requiring vehicle maintenance.

Information Technology Services Fund (045)

This fund was established in FY 2019/20 and managed by the Information Technology Department (ITD). This fund accounts for citywide costs associated with computer and telephone equipment replacement as well as other services including new or upgraded software, additional licenses for new users, and general information technology services provided to all City departments. The source of revenue for this fund is charges to the departments that require information technology services. There are several CIP projects managed by ITD that have been shifted from the General Government Capital Fund to this internal service fund, which include funding for cybersecurity and the replacement of network equipment and computers.

Public Works Capital Projects Management Fund (044)

This fund was established in FY 2019/20 and is managed by the Department of Public Works. This fund accounts for the Public Works staff time and non-personnel costs utilized to manage and work on specific capital improvement programs of the City. The source of revenue for this fund is charges to the departments requiring Public Works capital project services.

Special Liability Insurance Fund (082)

This fund accounts for liability exposures to the City, including general liability, errors and omissions, and employment practices. The Special Liability Fund covers claims costs and excess liability insurance costs. The source of revenue for this fund is charges to the departments citywide as well as transfers from the General Fund and Enterprise Funds.

Unemployment Insurance Fund (087)

This fund is managed by the Human Resources Department and accounts for the cost of unemployment insurance claims. The source of revenue for this fund is charges to the departments citywide.

Vehicle Replacement Fund (050)

This fund is managed by the Department of Public Works and accounts for the lifecycle, replacement, procurement, up-fit, and disposal of all vehicles used by City departments. The source of revenue for this fund is charges to the departments requiring these services.

Workers' Compensation Fund (081)

This fund is managed by the Human Resources Department and accounts for the costs of premiums, claims administration, and claims expenses related to injuries or illnesses sustained by members of the City's workforce. The source of revenue for this fund is charges to departments citywide. Department allocations are determined using actual workers' compensation claims history.

This is the second fiscal year of the biennial operating budget. The following section details the City of Santa Clara's Internal Service Funds' Statements of Sources and Uses and their Amended Budget for Fiscal Year 2024/25.

INTERNAL SERVICE FUNDS | COMMUNICATION ACQUISITIONS FUND (048)

	2022/23 Actual	2023/24 Amended	2023/24 Estimate	2024/25 Adopted	2024/25 Amended
Beginning Fund Balance					
Equipment Replacement Reserve	904,117	1,030,886	1,030,886	904,117	1,030,886
Unrestricted	874,656	1,256,348	1,256,348	874,656	494,348
Total Beginning Fund Balance	**1,778,773**	**2,287,234**	**2,287,234**	**1,778,773**	**1,525,234**
Revenue					
Other Agencies Revenue	0	1,750,000	2,713,000	0	0
Other Fees for Services	829,358	995,232	995,232	1,013,568	1,067,904
Total Revenue	**829,358**	**2,745,232**	**3,708,232**	**1,013,568**	**1,067,904**
Transfers From					
General Fund	0	3,500,000	3,500,000	0	0
Total Transfers From	**0**	**3,500,000**	**3,500,000**	**0**	**0**
Total Source of Funds	**2,608,131**	**8,532,466**	**9,495,466**	**2,792,341**	**2,593,138**
Expenditures					
Capital Outlay	320,897	7,007,232	7,970,232	1,013,568	1,067,904
Total Expenditures	**320,897**	**7,007,232**	**7,970,232**	**1,013,568**	**1,067,904**
Ending Fund Balance					
Equipment Replacement Reserve	1,030,886	1,030,886	1,030,886	904,117	1,030,886
Unrestricted	1,256,348	494,348	494,348	874,656	494,348
Total Ending Fund Balance	**2,287,234**	**1,525,234**	**1,525,234**	**1,778,773**	**1,525,234**
Total Use of Funds	**2,608,131**	**8,532,466**	**9,495,466**	**2,792,341**	**2,593,138**

INTERNAL SERVICE FUNDS | FLEET OPERATIONS FUND (053)

	2022/23 Actual	2023/24 Amended	2023/24 Estimate	2024/25 Adopted	2024/25 Amended
Beginning Fund Balance					
Encumbrance Carryover	243,545	312,702	312,702	243,545	312,702
Unrestricted	956,561	1,108,621	1,108,621	766,094	1,106,781
Total Beginning Fund Balance	**1,200,106**	**1,421,323**	**1,421,323**	**1,009,639**	**1,419,483**
Revenue					
Other Agencies Revenue	4,876	4,000	4,000	4,080	4,080
Other Fees for Services	5,507,989	5,456,601	5,456,601	5,644,949	5,948,823
Other Revenue	3,130	0	0	0	0
Total Revenue	**5,515,995**	**5,460,601**	**5,460,601**	**5,649,029**	**5,952,903**
Total Source of Funds	**6,716,101**	**6,881,924**	**6,881,924**	**6,658,668**	**7,372,386**
Expenditures					
Salaries	1,433,313	1,666,175	1,666,175	1,740,606	1,755,976
Retirement and Benefits	939,297	1,081,416	1,081,416	1,134,633	1,180,782
Materials/Services/Supplies	2,631,116	2,573,010	2,573,010	2,630,570	2,843,853
Interfund Services	276,840	111,127	111,127	114,038	115,515
Services From Other Funds - Cost Allocation Plan	0	30,713	30,713	31,327	42,889
Capital Outlay	14,212	0	0	0	0
Total Expenditures	**5,294,778**	**5,462,441**	**5,462,441**	**5,651,174**	**5,939,015**
Ending Fund Balance					
Encumbrance Carryover	312,702	312,702	312,702	243,545	312,702
Unrestricted	1,108,621	1,106,781	1,106,781	763,949	1,120,669
Total Ending Fund Balance	**1,421,323**	**1,419,483**	**1,419,483**	**1,007,494**	**1,433,371**
Total Use of Funds	**6,716,101**	**6,881,924**	**6,881,924**	**6,658,668**	**7,372,386**

INTERNAL SERVICE FUNDS | INFORMATION TECHNOLOGY SERVICES FUND (045)

	2022/23 Actual	2023/24 Amended	2023/24 Estimate	2024/25 Adopted	2024/25 Amended
Beginning Fund Balance					
Encumbrance Carryover	2,917,529	1,686,990	1,686,990	2,917,529	1,686,990
Unrestricted	958,443	973,248	973,248	453,562	497,695
Total Beginning Fund Balance	**3,875,972**	**2,660,238**	**2,660,238**	**3,371,091**	**2,184,685**
Revenue					
Other Fees for Services	12,259,626	13,094,932	13,094,932	12,956,944	15,239,338
Total Revenue	**12,259,626**	**13,094,932**	**13,094,932**	**12,956,944**	**15,239,338**
Total Source of Funds	**16,135,598**	**15,755,170**	**15,755,170**	**16,328,035**	**17,424,023**
Expenditures					
Salaries	1,395,028	1,444,229	1,444,229	1,515,887	1,705,255
Retirement and Benefits	649,282	632,518	632,518	662,865	799,504
Materials/Services/Supplies	11,361,577	11,392,278	11,392,278	10,726,677	12,274,342
Interfund Services	69,473	1,460	1,460	1,515	1,237
Capital Outlay	0	100,000	100,000	50,000	459,000
Total Expenditures	**13,475,360**	**13,570,485**	**13,570,485**	**12,956,944**	**15,239,338**
Ending Fund Balance					
Encumbrance Carryover	1,686,990	1,686,990	1,686,990	2,917,529	1,686,990
Unrestricted	973,248	497,695	497,695	453,562	497,695
Total Ending Fund Balance	**2,660,238**	**2,184,685**	**2,184,685**	**3,371,091**	**2,184,685**
Total Use of Funds	**16,135,598**	**15,755,170**	**15,755,170**	**16,328,035**	**17,424,023**

INTERNAL SERVICE FUNDS | PUBLIC WORKS CAPITAL PROJECTS MANAGEMENT FUND (044)

	2022/23 Actual	2023/24 Amended	2023/24 Estimate	2024/25 Adopted	2024/25 Amended
Beginning Fund Balance					
Encumbrance Carryover	689,300	632,525	632,525	689,300	632,525
Unrestricted	83,232	406,304	406,304	0	0
Total Beginning Fund Balance	**772,532**	**1,038,829**	**1,038,829**	**689,300**	**632,525**
Revenue					
Other Fees for Services	3,962,226	4,111,656	4,111,656	4,362,916	4,373,674
Total Revenue	**3,962,226**	**4,111,656**	**4,111,656**	**4,362,916**	**4,373,674**
Total Source of Funds	**4,734,758**	**5,150,485**	**5,150,485**	**5,052,216**	**5,006,199**
Expenditures					
Salaries	1,900,115	2,181,758	2,181,758	2,327,172	2,359,236
Retirement and Benefits	1,012,338	1,239,127	1,239,127	1,331,707	1,305,059
Materials/Services/Supplies	428,453	459,000	459,000	468,001	468,001
Services From Other Funds - Cost Allocation Plan	107,413	201,868	201,868	205,905	205,026
Interfund Services	164,378	29,903	29,903	30,131	36,352
Total Expenditures	**3,612,697**	**4,111,656**	**4,111,656**	**4,362,916**	**4,373,674**
Transfers To					
General Fund	60,420	293,038	293,038	0	0
Sewer Utility Capital Fund	22,812	113,266	113,266	0	0
Total Transfers To	**83,232**	**406,304**	**406,304**	**0**	**0**
Ending Fund Balance					
Encumbrance Carryover	632,525	632,525	632,525	689,300	632,525
Unrestricted	406,304	0	0	0	0
Total Ending Fund Balance	**1,038,829**	**632,525**	**632,525**	**689,300**	**632,525**
Total Use of Funds	**4,734,758**	**5,150,485**	**5,150,485**	**5,052,216**	**5,006,199**

INTERNAL SERVICE FUNDS | SPECIAL LIABILITY INSURANCE FUND (082)

	2022/23 Actual	2023/24 Amended	2023/24 Estimate	2024/25 Adopted	2024/25 Amended
Beginning Fund Balance					
Encumbrance Carryover	588,364	202,962	202,962	588,364	202,962
Reserve for Future Claims	6,488,135	8,622,192	8,622,192	9,000,000	9,000,000
Unrestricted	2,481,861	3,176,146	3,176,146	627,121	2,127,938
Total Beginning Fund Balance	**9,558,360**	**12,001,300**	**12,001,300**	**10,215,485**	**11,330,900**
Revenue					
Other Fees for Services	9,460,774	6,195,000	6,195,000	6,497,000	6,530,000
Other Revenue	23,550	0	9,600	0	0
Total Revenue	**9,484,324**	**6,195,000**	**6,204,600**	**6,497,000**	**6,530,000**
Total Source of Funds	**19,042,684**	**18,196,300**	**18,205,900**	**16,712,485**	**17,860,900**
Expenditures					
Claims Payments	1,338,957	2,250,000	3,350,000	2,250,000	2,250,000
Consultant and Administration Costs	256,720	1,155,000	1,155,000	1,178,000	1,178,000
Insurance Premiums	5,445,707	2,790,000	2,370,000	3,069,000	3,102,000
Total Expenditures	**7,041,384**	**6,195,000**	**6,875,000**	**6,497,000**	**6,530,000**
Ending Fund Balance					
Encumbrance Carryover	202,962	202,962	202,962	588,364	202,962
Reserve for Future Claims	8,622,192	9,000,000	9,000,000	9,000,000	9,000,000
Unrestricted	3,176,146	2,798,338	2,127,938	627,121	2,127,938
Total Ending Fund Balance	**12,001,300**	**12,001,300**	**11,330,900**	**10,215,485**	**11,330,900**
Total Use of Funds	**19,042,684**	**18,196,300**	**18,205,900**	**16,712,485**	**17,860,900**

INTERNAL SERVICE FUNDS | UNEMPLOYMENT INSURANCE FUND (087)

	2022/23 Actual	2023/24 Amended	2023/24 Estimate	2024/25 Adopted	2024/25 Amended
Beginning Fund Balance					
Unrestricted	414,972	333,103	333,103	210,585	251,103
Total Beginning Fund Balance	**414,972**	**333,103**	**333,103**	**210,585**	**251,103**
Revenue					
Other Agencies Revenue	613	0	0	0	0
Total Revenue	**613**	**0**	**0**	**0**	**0**
Total Source of Funds	**415,585**	**333,103**	**333,103**	**210,585**	**251,103**
Expenditures					
Materials/Services/Supplies	82,482	105,000	82,000	110,000	110,000
Total Expenditures	**82,482**	**105,000**	**82,000**	**110,000**	**110,000**
Ending Fund Balance					
Unrestricted	333,103	228,103	251,103	100,585	141,103
Total Ending Fund Balance	**333,103**	**228,103**	**251,103**	**100,585**	**141,103**
Total Use of Funds	**415,585**	**333,103**	**333,103**	**210,585**	**251,103**

INTERNAL SERVICE FUNDS | VEHICLE REPLACEMENT FUND (050)

	2022/23 Actual	2023/24 Amended	2023/24 Estimate	2024/25 Adopted	2024/25 Amended
Beginning Fund Balance					
Encumbrance Carryover	3,852,140	6,102,180	6,102,180	3,852,140	6,102,180
Equipment Replacement Reserve	3,611,023	5,078,464	5,078,464	3,611,023	5,078,464
Unrestricted	3,352,337	3,535,592	3,535,592	8,140,159	6,568,424
Total Beginning Fund Balance	**10,815,500**	**14,716,236**	**14,716,236**	**15,603,322**	**17,749,068**
Revenue					
Other Fees for Services	3,737,758	4,494,663	4,494,663	4,651,978	4,719,391
Other Revenue	0	249,600	249,600	100,000	0
Sale of Land or Property	471,760	0	0	0	100,000
Total Revenue	**4,209,518**	**4,744,263**	**4,744,263**	**4,751,978**	**4,819,391**
Transfers From					
Electric Operating Grant Fund	834,783	1,500,000	1,500,000	1,500,000	450,000
General Fund	2,141,000	236,900	236,900	0	0
Water Recycling Fund	0	9,140	9,140	0	0
Water Utility Fund	300,000	36,560	36,560	0	0
Total Transfers From	**3,275,783**	**1,782,600**	**1,782,600**	**1,500,000**	**450,000**
Total Source of Funds	**18,300,801**	**21,243,099**	**21,243,099**	**21,855,300**	**23,018,459**
Expenditures					
Capital Outlay	1,789,782	2,939,431	2,939,431	4,386,000	5,377,284
Electric Vehicle Replacements	834,783	405,000	405,000	0	450,000
Total Expenditures	**2,624,565**	**3,344,431**	**3,344,431**	**4,386,000**	**5,827,284**
Transfers To					
General Fund	960,000	149,600	149,600	0	0
Total Transfers To	**960,000**	**149,600**	**149,600**	**0**	**0**
Ending Fund Balance					
Encumbrance Carryover	6,102,180	6,102,180	6,102,180	3,852,140	6,102,180
Equipment Replacement Reserve	5,078,464	5,078,464	5,078,464	3,611,023	5,078,464
Unrestricted	3,535,592	6,568,424	6,568,424	10,006,137	6,010,531
Total Ending Fund Balance	**14,716,236**	**17,749,068**	**17,749,068**	**17,469,300**	**17,191,175**
Total Use of Funds	**18,300,801**	**21,243,099**	**21,243,099**	**21,855,300**	**23,018,459**

INTERNAL SERVICE FUNDS | WORKERS' COMPENSATION FUND (081)

	2022/23 Actual	2023/24 Amended	2023/24 Estimate	2024/25 Adopted	2024/25 Amended
Beginning Fund Balance					
Reserve for Future Claims	2,591,044	3,816,791	3,816,791	8,500,000	8,500,000
Reserve for Prepayment	376,992	636,930	636,930	0	636,930
Unrestricted	5,865,129	5,275,808	5,275,808	641,173	696,599
Total Beginning Fund Balance	**8,833,165**	**9,729,529**	**9,729,529**	**9,141,173**	**9,833,529**
Revenue					
Other Fees for Services	5,811,526	6,097,000	6,097,000	6,327,000	6,327,000
Other Revenue	317,555	0	0	0	0
Total Revenue	**6,129,081**	**6,097,000**	**6,097,000**	**6,327,000**	**6,327,000**
Total Source of Funds	**14,962,246**	**15,826,529**	**15,826,529**	**15,468,173**	**16,160,529**
Expenditures					
Materials/Services/Supplies	4,148,056	4,750,000	4,750,000	4,845,000	4,845,000
Insurance Premiums	1,084,661	1,347,000	1,243,000	1,482,000	1,592,000
Total Expenditures	**5,232,717**	**6,097,000**	**5,993,000**	**6,327,000**	**6,437,000**
Ending Fund Balance					
Reserve for Future Claims	3,816,791	8,500,000	8,500,000	8,500,000	8,500,000
Reserve for Prepayment	636,930	636,930	636,930	0	636,930
Unrestricted	5,275,808	592,599	696,599	641,173	586,599
Total Ending Fund Balance	**9,729,529**	**9,729,529**	**9,833,529**	**9,141,173**	**9,723,529**
Total Use of Funds	**14,962,246**	**15,826,529**	**15,826,529**	**15,468,173**	**16,160,529**

Capital Improvement Program Funds

This page is intentionally left blank.

CAPITAL IMPROVEMENT PROGRAM FUNDS

Capital Improvement Program Funds are established to account for specific revenues and expenditures that are earmarked for major improvements to the City's infrastructure, replacements and upgrades to City assets, and improvements and upgrades to the City's utilities. The City of Santa Clara has various capital funds set up for different types of capital projects.

Cemetery Capital Fund (593)

The capital projects included in this fund are related to construction, engineering, repairs, and design of the two City-owned cemeteries.

City Affordable Housing Capital Fund (565)

This fund accounts for housing impact fees collected by the City. These housing impact fees are eligible to be used for any items in compliance with the Affordable Housing Ordinance.

Convention Center Capital Fund (865)

This fund was established in FY 2020/21 through Report to Council 21-1176 approved by the City Council on January 12, 2021. This fund accounts for the capital improvements to the Convention Center. Improvements to the Convention Center are funded by the initial City capital contribution from the General Fund; developer contributions from the Convention Center operations management team, OVG360, and the food and beverage operator, Levy; and transfers from the Convention Center Enterprise Fund.

Electric Utility Capital Fund (591)

This fund accounts for projects pertaining to system improvements, substation construction, and technology projects. Customer service charges, developer contributions, debt financing, and transfers from other enterprise funds are the primary sources of revenue for these projects.

Fire Department Capital Fund (536)

This fund tracks projects that include the replacement of firefighting equipment, defibrillators, personal protective equipment, firehouse safety systems, and fire station improvements. Grants and the General Fund provide the funding for these projects.

General Government Capital Fund (539)

This fund accounts for projects primarily related to the implementation, maintenance, and upgrades for the various applications in Citywide departments. The funding sources are mainly from grants and transfers from the City's enterprise funds and the General Fund.

Library Department Capital Fund (537)

This fund tracks projects associated with the capital maintenance, construction, safety, and appearance of library facilities, funded by the General Fund.

Parks and Recreation Capital Fund (532)

This fund accounts for the projects associated with the acquisition, development, and capital improvement of neighborhood and community parks, recreation facilities, and open space to meet the needs of City residents. Funding sources for these projects include developer contributions, grants and donations, parks Mitigation Act fees (MFA), Quimby Act fees, and the General Fund.

Patrick Henry Drive Infrastructure Improvement Fund (542)

This fund was established in FY 2021/22 through the Report to Council 22-90 approved by the City Council on March 22, 2022, and is managed by the Department of Public Works. This fund accounts for impact fee revenues and project expenditures related to the Patrick Henry Drive Specific Plan.

Public Buildings Capital Fund (538)

The projects in this fund are associated with repairs and capital maintenance for public buildings, including mechanical and electrical systems, primarily funded by the General Fund.

Recycled Water Capital Fund (597)

This fund tracks projects related to the installation of recycled water mains, including extensions to existing service and for new developments, supported by recycled water customer service charges.

Related Santa Clara Developer Fund (540)

This fund tracks the financial resources from the Developer to fund City staff in pre-development and permit processing efforts and third-party consultant work for the Related Santa Clara project.

Sewer Utility Capital Fund (594)

This fund tracks projects related to the construction and upkeep of the City's sewer system including sewer mains and the City of Santa Clara/San José wastewater treatment facility. These projects are funded through customer service charges, connection charges, debt financing, and the sewer conveyance fee.

Solid Waste Capital Fund (596)

The capital projects included in this fund are related to the construction of wells, well abandonments, erosion, maintenance of landfill gas, and miscellaneous landfill monitoring requirements. Funding sources for these projects include lease revenues, customer service charges, and developer contributions.

Storm Drain Capital Fund (535)

The projects in the Storm Drain Capital Fund contribute to the expansion, construction, and rehabilitation of the City's storm drain system. Primary funding sources include the General Fund and developer-funded storm drain charges.

Street Lighting Capital Fund (534)

This fund accounts for projects related to the replacement and installation of citywide street lighting to provide adequate lighting for streets, new developments, and parking lots. These projects are funded via customer service charges, developer contributions, and electric public benefits charges.

Streets and Highways Capital Fund (533)

This fund tracks the City's projects that are related to the maintenance of local transportation facilities, traffic infrastructure, street rehabilitation, sidewalk, curb, and gutter improvements. Primary funding sources for these types of projects include traffic mitigation fees, gas tax, Road Maintenance and Rehabilitation Account proceeds, and the General Fund.

Tasman East Infrastructure Improvement Fund (541)

This fund was established in FY 2020/21 through the Report to Council 20-787 approved by the City Council on November 17, 2020 and is managed by the Department of Public Works. This fund accounts for impact fee revenues and project expenditures related to the Tasman East Specific Plan.

Water Utility Capital Fund (592)

The projects in this fund pertain to the construction and upkeep of the water system including water mains, hydrants, wells and pumps, storage tanks, and the asset management system. Customer service charges and developer contributions are the primary funding sources for these projects.

The following section details the City of Santa Clara's Capital Improvement Program Funds' Statements of Sources and Uses and their Proposed Biennial Capital Budget for Fiscal Years 2024/25 and 2025/26, and the five-year planning period.

CAPITAL IMPROVEMENT PROGRAM FUNDS | CEMETERY CAPITAL FUND (593)

	2023/24 Estimate	2024/25 Proposed	2025/26 Proposed	2026/27 CIP	2027/28 CIP	2028/29 CIP	Five-Year CIP Total
Beginning Fund Balance							
Encumbrance Carryover	23,835	23,835	23,835	23,835	23,835	23,835	23,835
Unrestricted	308,749	79,940	79,940	79,940	79,940	79,940	79,940
Total Beginning Fund Balance	**332,584**	**103,775**	**103,775**	**103,775**	**103,775**	**103,775**	**103,775**
Transfers From							
General Fund	0	4,689	4,813	4,987	5,188	5,354	25,031
Total Transfers From	**0**	**4,689**	**4,813**	**4,987**	**5,188**	**5,354**	**25,031**
Total Source of Funds	**332,584**	**108,464**	**108,588**	**108,762**	**108,963**	**109,129**	**128,806**
Expenditures							
3628 - Sarah E. Fox Mausoleum Repairs	228,809	0	0	0	0	0	0
3699 - PW Capital Projects Management	0	4,689	4,813	4,987	5,188	5,354	25,031
Total Expenditures	**228,809**	**4,689**	**4,813**	**4,987**	**5,188**	**5,354**	**25,031**
Ending Fund Balance							
Encumbrance Carryover	23,835	23,835	23,835	23,835	23,835	23,835	23,835
Unrestricted	79,940	79,940	79,940	79,940	79,940	79,940	79,940
Total Ending Fund Balance	**103,775**	**103,775**	**103,775**	**103,775**	**103,775**	**103,775**	**103,775**
Total Use of Funds	**332,584**	**108,464**	**108,588**	**108,762**	**108,963**	**109,129**	**128,806**

CAPITAL IMPROVEMENT PROGRAM FUNDS | CITY AFFORDABLE HOUSING CAPITAL FUND (565)

	2023/24 Estimate	2024/25 Proposed	2025/26 Proposed	2026/27 CIP	2027/28 CIP	2028/29 CIP	Five-Year CIP Total
Beginning Fund Balance							
Unrestricted	8,087,984	1,543,500	1,543,500	1,543,500	1,543,500	1,543,500	1,543,500
Total Beginning Fund Balance	**8,087,984**	**1,543,500**	**1,543,500**	**1,543,500**	**1,543,500**	**1,543,500**	**1,543,500**
Total Source of Funds	**8,087,984**	**1,543,500**	**1,543,500**	**1,543,500**	**1,543,500**	**1,543,500**	**1,543,500**
Transfers To							
City Affordable Housing Fund	6,544,484	0	0	0	0	0	0
Total Transfers To	**6,544,484**	**0**	**0**	**0**	**0**	**0**	**0**
Ending Fund Balance							
Unrestricted	1,543,500	1,543,500	1,543,500	1,543,500	1,543,500	1,543,500	1,543,500
Total Ending Fund Balance	**1,543,500**	**1,543,500**	**1,543,500**	**1,543,500**	**1,543,500**	**1,543,500**	**1,543,500**
Total Use of Funds	**8,087,984**	**1,543,500**	**1,543,500**	**1,543,500**	**1,543,500**	**1,543,500**	**1,543,500**

CAPITAL IMPROVEMENT PROGRAM FUNDS | CONVENTION CENTER CAPITAL FUND (865)

	2023/24 Estimate	2024/25 Proposed	2025/26 Proposed	2026/27 CIP	2027/28 CIP	2028/29 CIP	Five-Year CIP Total
Beginning Fund Balance							
Unrestricted	2,141,755	0	0	0	0	0	0
Total Beginning Fund Balance	**2,141,755**	**0**	**0**	**0**	**0**	**0**	**0**
Revenue							
Other Agencies Revenue	6,032	0	0	0	0	0	0
Total Revenue	**6,032**	**0**	**0**	**0**	**0**	**0**	**0**
Transfers From							
Convention Center Enterprise Fund	215,000	2,150,000	0	0	0	0	2,150,000
Total Transfers From	**215,000**	**2,150,000**	**0**	**0**	**0**	**0**	**2,150,000**
Total Source of Funds	**2,362,787**	**2,150,000**	**0**	**0**	**0**	**0**	**2,150,000**
Expenditures							
8101 - Santa Clara Convention Center Condition Assessment Repair	2,362,787	2,150,000	0	0	0	0	2,150,000
Total Expenditures	**2,362,787**	**2,150,000**	**0**	**0**	**0**	**0**	**2,150,000**
Ending Fund Balance							
Unrestricted	0	0	0	0	0	0	0
Total Ending Fund Balance	**0**	**0**	**0**	**0**	**0**	**0**	**0**
Total Use of Funds	**2,362,787**	**2,150,000**	**0**	**0**	**0**	**0**	**2,150,000**

CAPITAL IMPROVEMENT PROGRAM FUNDS | ELECTRIC UTILITY CAPITAL FUND (591)

	2023/24 Estimate	2024/25 Proposed	2025/26 Proposed	2026/27 CIP	2027/28 CIP	2028/29 CIP	Five-Year CIP Total
Beginning Fund Balance							
Encumbrance Carryover	24,590,224	24,590,224	24,590,224	24,590,224	24,590,224	24,590,224	24,590,224
Unrestricted	136,977,572	1,994,081	4,994,081	4,994,081	4,994,081	4,994,081	1,994,081
Total Beginning Fund Balance	**161,567,796**	**26,584,305**	**29,584,305**	**29,584,305**	**29,584,305**	**29,584,305**	**26,584,305**
Revenue							
Other Revenue	49,971,765	21,659,000	7,268,000	10,988,832	6,568,000	6,918,000	53,401,832
Total Revenue	**49,971,765**	**21,659,000**	**7,268,000**	**10,988,832**	**6,568,000**	**6,918,000**	**53,401,832**
Transfers From							
Electric Debt Service Fund	0	130,000,000	246,000,000	0	0	0	376,000,000
Electric Operating Grant Trust Fund	1,000,000	3,750,000	0	0	0	0	3,750,000
Electric Utility Fund	32,747,234	59,363,700	50,541,000	89,256,168	101,102,000	14,072,000	314,334,868
Storm Drain Capital Fund	65,000	364,315	0	0	0	0	364,315
Water Utility Capital Fund	191,500	0	0	0	0	0	0
Water Utility Fund	120,000	195,500	220,500	246,000	138,200	0	800,200
Total Transfers From	**34,123,734**	**193,673,515**	**296,761,500**	**89,502,168**	**101,240,200**	**14,072,000**	**695,249,383**
Total Source of Funds	**245,663,295**	**241,916,820**	**333,613,805**	**130,075,305**	**137,392,505**	**50,574,305**	**775,235,520**
Expenditures							
2452 - 60KV Breaker Upgrades	3,100,000	0	0	0	0	0	0
2461 - Battery Energy Storage System	1,980,604	3,750,000	0	0	0	0	3,750,000
2457 - Bowers Avenue Junction	2,814,530	0	0	0	0	0	0
2398 - Clean Energy and Carbon Reduction	4,317,973	0	0	0	0	0	0
2464 - Democracy Substation	68,819	0	0	0	0	0	0
2435 - DOT Gas Pipeline Upgrades and Repairs	889,866	300,000	0	0	0	0	300,000
2465 - Duane-Scott 115kV Reconductor	1,620,000	800,000	0	0	0	0	800,000
2441 - Electric Vehicle (EV) Charging	2,788,992	0	0	0	0	0	0
2010 - Electric Yard Buildings and Grounds	2,732,273	360,000	300,000	300,000	300,000	300,000	1,560,000
2418 - Esperanca Substation	10,876,894	16,000,000	130,000	9,460,000	1,520,000	0	27,110,000
2004 - Fiber Development, Design, and Expansion	4,126,152	2,417,515	2,009,500	2,211,000	2,023,200	1,945,000	10,606,215

CAPITAL IMPROVEMENT PROGRAM FUNDS | ELECTRIC UTILITY CAPITAL FUND (591)

	2023/24 Estimate	2024/25 Proposed	2025/26 Proposed	2026/27 CIP	2027/28 CIP	2028/29 CIP	Five-Year CIP Total
Expenditures							
2451 - Freedom Circle Junction Substation	3,927,866	0	0	0	0	0	0
2119 - Generation Capital Maintenance and Betterments	2,990,561	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	7,500,000
2460 - Grizzly Tap Line Repairs	22,000,000	9,000,000	0	0	0	0	9,000,000
2431 - Homestead Substation Rebuild	1,450,204	2,365,000	3,135,000	34,055,000	35,340,000	205,000	75,100,000
2111 - Implementation of Advanced Metering Infrastructure (AMI)	283,802	0	0	0	0	0	0
2462 - Juliette Substation Transformer Rerate and Installation	4,252,040	0	0	0	0	0	0
2453 - KRS Rebuild and Replacement	12,000,000	23,000,000	84,000,000	0	0	0	107,000,000
2127 - Major Engine Overhaul and Repair	4,512,677	2,485,000	60,000	13,860,000	65,000	340,000	16,810,000
2450 - Martin Avenue Junction Substation	6,643,551	0	0	0	0	0	0
2449 - Memorex Junction Substation	8,289,385	0	0	0	0	0	0
2005 - New Business Estimate Work	13,072,674	10,360,000	10,640,000	10,925,000	11,210,000	11,505,000	54,640,000
2444 - Northwest Loop Capacity Upgrade	4,750,000	5,625,000	0	0	0	0	5,625,000
2454 - NRS Upgrades and Expansion	13,000,000	47,000,000	87,000,000	0	0	0	134,000,000
2455 - NRS-KRS 115kV Line	9,685,000	11,780,000	26,305,000	0	0	0	38,085,000
2440 - Oaks Junction	2,120,996	0	0	0	0	0	0
2395 - Operations and Planning Technology	1,632,701	4,030,000	1,250,000	675,000	0	0	5,955,000
2446 - Renewable Energy Microgrid	4,062,872	0	0	0	0	0	0
2434 - Replace Balance of Plant Control System (DCS)	5,577,912	115,000	0	0	0	0	115,000
2442 - San Tomas Junction	3,019,550	0	0	0	0	0	0
2104 - Serra Substation Re-Build	246,554	0	0	0	0	0	0
2466 - South Loop Reconductor	610,000	18,000,000	1,400,000	0	0	0	19,400,000
2456 - SRS Rebuild and Replacement	12,000,000	23,000,000	75,000,000	0	0	0	98,000,000
2448 - Stender Way Junction Substation	6,740,653	0	0	0	0	0	0
2429 - Storm Water Compliance	274,491	0	0	0	0	0	0
2008 - Substation Capital Maintenance and Betterments	1,034,000	1,135,000	1,135,000	720,000	720,000	720,000	4,430,000
2447 - Substation Control and Communication System Replacement	137,584	200,000	225,000	250,000	0	0	675,000
2424 - Substation Physical Security Improvements	226,503	500,000	0	0	0	0	500,000
2410 - System Expansion Planning and Analysis	2,920,948	910,000	570,000	2,680,000	1,105,000	1,025,000	6,290,000
2006 - Transmission and Distribution Capital Maintenance and Betterments	12,691,291	12,855,000	7,270,000	3,920,000	3,285,000	3,325,000	30,655,000

CAPITAL IMPROVEMENT PROGRAM FUNDS | ELECTRIC UTILITY CAPITAL FUND (591)

	2023/24 Estimate	2024/25 Proposed	2025/26 Proposed	2026/27 CIP	2027/28 CIP	2028/29 CIP	Five-Year CIP Total
Expenditures							
2459 - Transmission Loop 1	5,321,796	5,485,000	15,000	19,935,000	50,740,000	125,000	76,300,000
2463 - Transmission Loop 2	2,000,000	0	0	0	0	0	0
2124 - Transmission System Reinforcements	3,837,711	0	0	0	0	0	0
2423 - Utility Billing CIS Replacement	2,000,000	0	1,500,000	0	0	0	1,500,000
2437 - Valve Replacement and Repair	1,048,828	0	0	0	0	0	0
2458 - Walsh-Uranium 60kV Reconductor	2,754,395	9,360,000	85,000	0	0	0	9,445,000
2432 - Yard Pavement Project	831,290	0	500,000	0	0	0	500,000
Total Expenditures	**218,646,107**	**212,332,515**	**304,029,500**	**100,491,000**	**107,808,200**	**20,990,000**	**745,651,215**
Transfers To							
Public Buildilngs Capital Fund	37,900	0	0	0	0	0	0
Streets and Highways Fund	394,983	0	0	0	0	0	0
Total Transfers To	**432,883**	**0**	**0**	**0**	**0**	**0**	**0**
Ending Fund Balance							
Encumbrance Carryover	24,590,224	24,590,224	24,590,224	24,590,224	24,590,224	24,590,224	24,590,224
Unrestricted	1,994,081	4,994,081	4,994,081	4,994,081	4,994,081	4,994,081	4,994,081
Total Ending Fund Balance	**26,584,305**	**29,584,305**	**29,584,305**	**29,584,305**	**29,584,305**	**29,584,305**	**29,584,305**
Total Use of Funds	**245,663,295**	**241,916,820**	**333,613,805**	**130,075,305**	**137,392,505**	**50,574,305**	**775,235,520**

CAPITAL IMPROVEMENT PROGRAM FUNDS | FIRE DEPARTMENT CAPITAL FUND (536)

	2023/24 Estimate	2024/25 Proposed	2025/26 Proposed	2026/27 CIP	2027/28 CIP	2028/29 CIP	Five-Year CIP Total
Beginning Fund Balance							
Encumbrance Carryover	824,055	824,055	824,055	824,055	824,055	824,055	824,055
Unrestricted	482,868	0	0	0	0	0	0
Total Beginning Fund Balance	**1,306,923**	**824,055**	**824,055**	**824,055**	**824,055**	**824,055**	**824,055**
Transfers From							
General Fund - Capital Projects Reserve	427,374	1,460,019	0	0	0	0	1,460,019
General Fund	0	13,681	14,045	14,551	15,139	15,624	73,040
Total Transfers From	**427,374**	**1,473,700**	**14,045**	**14,551**	**15,139**	**15,624**	**1,533,059**
Total Source of Funds	**1,734,297**	**2,297,755**	**838,100**	**838,606**	**839,194**	**839,679**	**2,357,114**
Expenditures							
4064 - City-Wide AED Replacements	914	0	0	0	0	0	0
4094 - Computer Aided Dispatch (CAD) Alerting System Upgrade	44,506	0	0	0	0	0	0
4089 - Defibrillator/Monitor Replacement	70,000	70,000	0	0	0	0	70,000
4097 - Diesel Exhaust Removal Systems	200,000	0	0	0	0	0	0
4086 - Emergency Operations Center Capital Refurbishment	7,358	0	0	0	0	0	0
4085 - Emergency Operations Center Communications System	40,599	0	0	0	0	0	0
4088 - EMS System First Responder Projects	9,695	0	0	0	0	0	0
NEW - EOC Security Upgrades	0	294,000	0	0	0	0	294,000
4067 - Fire Department Accela Implementation	44,258	0	0	0	0	0	0
4084 - Protective Equipment Replacement	482,346	592,019	0	0	0	0	592,019
4099 - PW Capital Projects Management	0	13,681	14,045	14,551	15,139	15,624	73,040
4063 - Replacement SCBA Filling Stations	2,975	0	0	0	0	0	0

CAPITAL IMPROVEMENT PROGRAM FUNDS | FIRE DEPARTMENT CAPITAL FUND (536)

	2023/24 Estimate	2024/25 Proposed	2025/26 Proposed	2026/27 CIP	2027/28 CIP	2028/29 CIP	Five-Year CIP Total
Expenditures							
4070 - Training Tower Renovation	7,549	504,000	0	0	0	0	504,000
Total Expenditures	**910,200**	**1,473,700**	**14,045**	**14,551**	**15,139**	**15,624**	**1,533,059**
Transfers To							
General Fund - Capital Projects Reserve	42	0	0	0	0	0	0
Total Transfers To	**42**	**0**	**0**	**0**	**0**	**0**	**0**
Ending Fund Balance							
Encumbrance Carryover	824,055	824,055	824,055	824,055	824,055	824,055	824,055
Unrestricted	0	0	0	0	0	0	0
Total Ending Fund Balance	**824,055**	**824,055**	**824,055**	**824,055**	**824,055**	**824,055**	**824,055**
Total Use of Funds	**1,734,297**	**2,297,755**	**838,100**	**838,606**	**839,194**	**839,679**	**2,357,114**

CAPITAL IMPROVEMENT PROGRAM FUNDS | GENERAL GOVERNMENT CAPITAL FUND (539)

	2023/24 Estimate	2024/25 Proposed	2025/26 Proposed	2026/27 CIP	2027/28 CIP	2028/29 CIP	Five-Year CIP Total
Beginning Fund Balance							
Encumbrance Carryover	1,867,272	1,867,272	1,867,272	1,867,272	1,867,272	1,867,272	1,867,272
Unrestricted	6,651,782	0	0	0	0	0	0
Total Beginning Fund Balance	**8,519,054**	**1,867,272**	**1,867,272**	**1,867,272**	**1,867,272**	**1,867,272**	**1,867,272**
Transfers From							
Building Development Services Fund	1,737	43,111	17,101	2,850	2,850	2,850	68,762
Cemetery Fund	822	2,637	0	0	0	0	2,637
Electric Utility Fund	596,323	377,700	285,657	595,859	595,859	595,859	2,450,934
Fire Development Services Fund	0	8,481	3,807	635	635	635	14,193
Water Recycling Fund	0	251	0	0	0	0	251
Sewer Utility Fund	50,278	27,404	6,867	47,144	47,144	47,144	175,703
Solid Waste Fund	26,621	19,256	2,200	21,867	21,867	21,867	87,057
Water Utility Fund	158,936	150,456	125,967	154,245	154,245	154,245	739,158
General Fund	16,000	9,016	9,256	9,590	9,977	10,297	48,136
General Fund - Capital Projects Reserve	1,685,210	1,752,508	309,401	1,000	0	0	2,062,909
Total Transfers From	**2,535,927**	**2,390,820**	**760,256**	**833,190**	**832,577**	**832,897**	**5,649,740**
Total Source of Funds	**11,054,981**	**4,258,092**	**2,627,528**	**2,700,462**	**2,699,849**	**2,700,169**	**7,517,012**
Expenditures							
6549 - Agenda and Document Management Systems	429,426	0	0	0	0	0	0
6118 - CAD/RMS System Replacement	207,250	0	0	0	0	0	0
6003 - City Facilities Fiber Network	155,945	0	0	0	0	0	0
NEW - City Hall Data Center HVAC Remediation	0	350,000	0	0	0	0	350,000
6513 - Computer Replacement Program	241,523	0	0	0	0	0	0
6514 - Consolidate and Upgrade Servers	142,897	0	0	0	0	0	0
6550 - Cyber Security Risk Mitigation	0	410,000	0	0	0	0	410,000
6559 - Downtown Master Plan	13,501	0	0	0	0	0	0
6563 - El Camino Specific Plan	991,972	0	0	0	0	0	0

CAPITAL IMPROVEMENT PROGRAM FUNDS | GENERAL GOVERNMENT CAPITAL FUND (539)

	2023/24 Estimate	2024/25 Proposed	2025/26 Proposed	2026/27 CIP	2027/28 CIP	2028/29 CIP	Five-Year CIP Total
Expenditures							
6551 - End User/Desktop Transformation	95,851	0	0	0	0	0	0
NEW - Enterprise Asset Management DPW	0	100,000	0	0	0	0	100,000
6501 - FHRMS Update Project	1,132,104	655,000	450,000	23,600	23,600	23,600	1,175,800
6557 - Fire Station Video Conferencing	115,148	0	0	0	0	0	0
6534 - GIS Enterprise System (Geospatial Information System)	537,493	300,000	300,000	300,000	300,000	300,000	1,500,000
6532 - Intranet Collaboration Suite Implementation	175,375	0	0	0	0	0	0
6558 - Morse Mansion Maintenance & Repair	120,249	50,000	0	0	0	0	50,000
6555 - Office Reconfiguration	266,447	0	0	0	0	0	0
6075 - Permit Information System	78,489	0	0	0	0	0	0
NEW - Police Vehicle Mobile Data Computer Replacement	0	515,804	0	0	0	0	515,804
6564 - Precise Plan for Downtown	186,681	0	0	0	0	0	0
6599 - Public Works Capital Project Management	0	9,016	9,256	9,590	9,977	10,297	48,136
6505 - Replace Network Equipment	5,172	0	0	0	0	0	0
6562 - Transportation Demand Management	200,000	0	0	0	0	0	0
6179 - UPRR Agnew Siding - City Utility Protection/Relocation	2,021,547	0	0	0	0	0	0
6103 - Utility Management Information System (UMIS) Enhancements	2,070,637	1,000	1,000	500,000	499,000	499,000	1,500,000
Total Expenditures	**9,187,709**	**2,390,820**	**760,256**	**833,190**	**832,577**	**832,897**	**5,649,740**
Ending Fund Balance							
Encumbrance Carryover	1,867,272	1,867,272	1,867,272	1,867,272	1,867,272	1,867,272	1,867,272
Unrestricted	0	0	0	0	0	0	0
Total Ending Fund Balance	**1,867,272**	**1,867,272**	**1,867,272**	**1,867,272**	**1,867,272**	**1,867,272**	**1,867,272**
Total Use of Funds	**11,054,981**	**4,258,092**	**2,627,528**	**2,700,462**	**2,699,849**	**2,700,169**	**7,517,012**

CAPITAL IMPROVEMENT PROGRAM FUNDS | LIBRARY DEPARTMENT CAPITAL FUND (537)

	2023/24 Estimate	2024/25 Proposed	2025/26 Proposed	2026/27 CIP	2027/28 CIP	2028/29 CIP	Five-Year CIP Total
Beginning Fund Balance							
Encumbrance Carryover	49,657	49,657	49,657	49,657	49,657	49,657	49,657
Unrestricted	251,447	0	0	0	0	0	0
Total Beginning Fund Balance	**301,104**	**49,657**	**49,657**	**49,657**	**49,657**	**49,657**	**49,657**
Transfers From							
General Fund - Capital Projects Reserve	0	452,400	0	0	0	0	452,400
General Fund	0	19,448	19,966	20,685	21,521	22,210	103,830
Total Transfers From	**0**	**471,848**	**19,966**	**20,685**	**21,521**	**22,210**	**556,230**
Total Source of Funds	**301,104**	**521,505**	**69,623**	**70,342**	**71,178**	**71,867**	**605,887**
Expenditures							
5055 - Central Park Library Concrete Sidewalk Replacement	215,700	0	0	0	0	0	0
NEW - Central Park Library Radio Coverage	0	120,000	0	0	0	0	120,000
NEW - Northside Branch Library Automated Materials Handling	0	332,400	0	0	0	0	332,400
5049 - Public Spaces	28,626	0	0	0	0	0	0
5099 - PW Capital Projects Management	0	19,448	19,966	20,685	21,521	22,210	103,830
5044 - Remodel of Mission Branch Library	7,121	0	0	0	0	0	0
Total Expenditures	**251,447**	**471,848**	**19,966**	**20,685**	**21,521**	**22,210**	**556,230**
Ending Fund Balance							
Encumbrance Carryover	49,657	49,657	49,657	49,657	49,657	49,657	49,657
Unrestricted	0	0	0	0	0	0	0
Total Ending Fund Balance	**49,657**	**49,657**	**49,657**	**49,657**	**49,657**	**49,657**	**49,657**
Total Use of Funds	**301,104**	**521,505**	**69,623**	**70,342**	**71,178**	**71,867**	**605,887**

CAPITAL IMPROVEMENT PROGRAM FUNDS | PARKS AND RECREATION CAPITAL FUND (532)

	2023/24 Estimate	2024/25 Proposed	2025/26 Proposed	2026/27 CIP	2027/28 CIP	2028/29 CIP	Five-Year CIP Total
Beginning Fund Balance							
Encumbrance Carryover	13,079,688	13,079,688	13,079,688	13,079,688	13,079,688	13,079,688	13,079,688
Unallocated Mitigation Fee Act Fees	39,583,547	23,116,239	18,481,780	17,302,342	17,302,342	17,302,342	23,116,239
Unallocated Quimby Act Fees	6,390,237	586,699	506,530	506,530	506,530	506,530	586,699
Unallocated Developer Contributions	759,934	632,034	0	0	0	0	632,034
Unallocated Recreation Area Lot Fees	131,075	131,075	131,075	131,075	131,075	131,075	131,075
Unrestricted	(2,041,728)	0	0	0	0	0	0
Total Beginning Fund Balance	**57,902,753**	**37,545,735**	**32,199,073**	**31,019,635**	**31,019,635**	**31,019,635**	**37,545,735**
Revenue							
Other Agencies Revenue	2,821,642	0	0	0	0	0	0
Mitigation Fee Act Revenue	2,084,268	0	0	0	0	0	0
Quimby Act Fees	65,263	0	0	0	0	0	0
Other Revenue	868,353	0	0	0	0	0	0
Developer Contributions	0	0	500,000	4,500,000	0	0	5,000,000
Total Revenue	**5,839,526**	**0**	**500,000**	**4,500,000**	**0**	**0**	**5,000,000**
Transfers From							
General Fund	258,941	140,804	0	0	0	0	140,804
General Fund - Capital Projects Reserve	800,000	1,142,500	979,400	0	0	0	2,121,900
Total Transfers From	**1,058,941**	**1,283,304**	**979,400**	**0**	**0**	**0**	**2,262,704**
Total Source of Funds	**64,801,220**	**38,829,039**	**33,678,473**	**35,519,635**	**31,019,635**	**31,019,635**	**44,808,439**
Expenditures							
3187 - Bowers Park Roof/Building Replacement	173,745	1,237,034	0	0	0	0	1,237,034
3183 - Central Park Magical Bridge Playground	69,412	0	0	0	0	0	0
3196 - Planning and Construction of Temporary and/or Permanent ISC Replacement Facility	917,000	500,000	500,000	0	0	0	1,000,000
3133 - Central Park Access & Parking Improvements	2,113,840	3,000,000	0	0	0	0	3,000,000

CAPITAL IMPROVEMENT PROGRAM FUNDS | PARKS AND RECREATION CAPITAL FUND (532)

	2023/24 Estimate	2024/25 Proposed	2025/26 Proposed	2026/27 CIP	2027/28 CIP	2028/29 CIP	Five-Year CIP Total
Expenditures							
3132 - Community Park North - Phase I	0	0	500,000	4,500,000	0	0	5,000,000
3131 - Earl Carmichael Park Playground Rehabilitation	0	0	507,705	0	0	0	507,705
3129 - Eddie Souza Park Building Repair	39,357	0	0	0	0	0	0
3134 - Electronic Access for Meeting Rooms	526,063	0	0	0	0	0	0
3102 - Facility Condition Assessment	400,000	0	0	0	0	0	0
3194 - FF&E Developer Delivered Parkland	77,025	0	0	0	0	0	0
3195 - Henry Schmidt Park Playground Rehabilitation	510,000	0	0	0	0	0	0
NEW - Lawn Bowls Improvements	0	175,000	0	0	0	0	175,000
3190 - Mary Gomez Park Playground Rehabilitation	0	0	414,000	0	0	0	414,000
3130 - Maywood Park Playground Rehabilitation	2,256,622	80,760	257,733	0	0	0	338,493
3128 MFA Developer Reimbursement	210,572	0	0	0	0	0	0
3184 - Montague Park Enhancement	534,943	0	0	0	0	0	0
3101 Parks and Recreation Master Plan	442,700	0	0	0	0	0	0
3181 - Park Impact Fees (Quimby, MFA, Developer) Monitoring	1,146,621	0	0	0	0	0	0
3001 - Park Improvements	20,917	470,000	479,400	0	0	0	949,400
3127 Parkland Acquistion	10,502,709	0	0	0	0	0	0
3197 - Parks Service Center Improvements	799,688	235,000	0	0	0	0	235,000
3126 - Patrick Henry Drive Specific Plan Community Art Center	75,000	0	0	0	0	0	0
3199 - PW Capital Projects Management	1,020,457	759,672	0	0	0	0	759,672
3198 - Quimby Developer Reimbursements	637,465	0	0	0	0	0	0
3186 - Restroom at Fairway Glen Park	4,609	0	0	0	0	0	0
3188 - Senior Center Gym Equipment Replacement	2,642	0	0	0	0	0	0
NEW - Senior Center Natatorium HVAC System Replacement Ph I	0	172,500	0	0	0	0	172,500
3137 - Warburton Park Playground Rehabilitation	1,257,199	0	0	0	0	0	0
3136 - Westwood Oaks Park Playground Rehabilitation	3,251,864	0	0	0	0	0	0
3177 - Youth Soccer Fields & Athletic Facilities- Reed & Grant Street	254,969	0	0	0	0	0	0
Total Expenditures	**27,245,419**	**6,629,966**	**2,658,838**	**4,500,000**	**0**	**0**	**13,788,804**

CAPITAL IMPROVEMENT PROGRAM FUNDS | PARKS AND RECREATION CAPITAL FUND (532)

	2023/24 Estimate	2024/25 Proposed	2025/26 Proposed	2026/27 CIP	2027/28 CIP	2028/29 CIP	Five-Year CIP Total
Transfers To							
General Fund - Capital Projects Reserve	10,066	0	0	0	0	0	0
Total Transfers To	**10,066**	**0**	**0**	**0**	**0**	**0**	**0**
Ending Fund Balance							
Encumbrance Carryover	13,079,688	13,079,688	13,079,688	13,079,688	13,079,688	13,079,688	13,079,688
Unallocated Mitigation Fee Act Fees	23,116,239	18,481,780	17,302,342	17,302,342	17,302,342	17,302,342	17,302,342
Unallocated Quimby Act Fees	586,699	506,530	506,530	506,530	506,530	506,530	506,530
Unallocated Developer Contributions	632,034	0	0	0	0	0	0
Unallocated Recreation Area Lot Fees	131,075	131,075	131,075	131,075	131,075	131,075	131,075
Unrestricted	0	0	0	0	0	0	0
Total Ending Fund Balance	**37,545,735**	**32,199,073**	**31,019,635**	**31,019,635**	**31,019,635**	**31,019,635**	**31,019,635**
Total Use of Funds	**64,801,220**	**38,829,039**	**33,678,473**	**35,519,635**	**31,019,635**	**31,019,635**	**44,808,439**

CAPITAL IMPROVEMENT PROGRAM FUNDS | PATRICK HENRY DRIVE INFRASTRUCTURE IMPROVEMENT FUND (542)

	2023/24 Estimate	2024/25 Proposed	2025/26 Proposed	2026/27 CIP	2027/28 CIP	2028/29 CIP	Five-Year CIP Total
Beginning Fund Balance							
Unrestricted	0	0	0	0	0	0	0
Total Beginning Fund Balance	**0**	**0**	**0**	**0**	**0**	**0**	**0**
Revenue							
Patrick Henry Infrastructure Impact Fee	140,486	0	0	0	0	0	0
Total Revenue	**140,486**	**0**	**0**	**0**	**0**	**0**	**0**
Total Source of Funds	**140,486**	**0**	**0**	**0**	**0**	**0**	**0**
Expenditures							
4710 - Patrick Henry Drive Administration	71,281	0	0	0	0	0	0
Total Expenditures	**71,281**	**0**	**0**	**0**	**0**	**0**	**0**
Transfers To							
General Fund - Capital Projects Reserve	69,205	0	0	0	0	0	0
Total Transfers To	**69,205**	**0**	**0**	**0**	**0**	**0**	**0**
Ending Fund Balance							
Unrestricted	0	0	0	0	0	0	0
Total Ending Fund Balance	**0**	**0**	**0**	**0**	**0**	**0**	**0**
Total Use of Funds	**140,486**	**0**	**0**	**0**	**0**	**0**	**0**

CAPITAL IMPROVEMENT PROGRAM FUNDS | PUBLIC BUILDINGS CAPITAL FUND (538)

	2023/24 Estimate	2024/25 Proposed	2025/26 Proposed	2026/27 CIP	2027/28 CIP	2028/29 CIP	Five-Year CIP Total
Beginning Fund Balance							
Encumbrance Carryover	4,671,156	4,671,156	4,671,156	4,671,156	4,671,156	4,671,156	4,671,156
Unrestricted	1,660,158	0	0	0	0	0	0
Total Beginning Fund Balance	**6,331,314**	**4,671,156**	**4,671,156**	**4,671,156**	**4,671,156**	**4,671,156**	**4,671,156**
Transfers From							
General Fund	919,019	297,207	305,122	316,106	328,879	339,417	1,586,731
General Fund - Capital Projects Reserve	1,421,000	1,495,000	310,000	0	0	0	1,805,000
Electric Utility Capital Fund	37,900	0	0	0	0	0	0
Water Utility Capital Fund	254,900	0	0	0	0	0	0
Total Transfers From	**2,632,819**	**1,792,207**	**615,122**	**316,106**	**328,879**	**339,417**	**3,391,731**
Total Source of Funds	**8,964,133**	**6,463,363**	**5,286,278**	**4,987,262**	**5,000,035**	**5,010,573**	**8,062,887**
Expenditures							
6153 - ADA Self Evaluation and Transition Plan Update	10,529	0	0	0	0	0	0
6177 - Berman Building Gate and Electrical Panel Upgrades Project	150,000	0	0	0	0	0	0
NEW - City Buildings - Upgrade Lighting to LED Project	0	500,000	0	0	0	0	500,000
NEW - City Hall Gutter and Waterproofing Repair Project	0	485,000	0	0	0	0	485,000
6144 - Civic Center Campus Renovation (Multi-Department)	139,127	0	0	0	0	0	0
NEW - Electric Vehicle Charging (Fleet)	0	200,000	0	0	0	0	200,000
6137 - Hazardous Material Management for Soil and Groundwater on	159,894	0	0	0	0	0	0
6176 - Public and Workspace Improvement Planning	750,000	0	0	0	0	0	0
6123 - Public Building Parking Lot Improvements	355,295	0	0	0	0	0	0
6199 - PW Capital Projects Management Costs	169,019	297,207	305,122	316,106	328,879	339,417	1,586,731
6139 - Repair to Historic Buildings	250,363	100,000	100,000	0	0	0	200,000

CAPITAL IMPROVEMENT PROGRAM FUNDS | PUBLIC BUILDINGS CAPITAL FUND (538)

	2023/24 Estimate	2024/25 Proposed	2025/26 Proposed	2026/27 CIP	2027/28 CIP	2028/29 CIP	Five-Year CIP Total
Expenditures							
6138 - Repairs-Modifications to City Buildings	520,627	175,000	175,000	0	0	0	350,000
6158 - Stationary Standby Generators	1,613,259	0	0	0	0	0	0
6140 - Triton Museum Repair and Modifications	62,412	35,000	35,000	0	0	0	70,000
Total Expenditures	**4,180,525**	**1,792,207**	**615,122**	**316,106**	**328,879**	**339,417**	**3,391,731**
Transfers To							
General Fund - Capital Projects Reserve	112,452	0	0	0	0	0	0
Total Transfers To	**112,452**	**0**	**0**	**0**	**0**	**0**	**0**
Ending Fund Balance							
Encumbrance Carryover	4,671,156	4,671,156	4,671,156	4,671,156	4,671,156	4,671,156	4,671,156
Unrestricted	0	0	0	0	0	0	0
Total Ending Fund Balance	**4,671,156**	**4,671,156**	**4,671,156**	**4,671,156**	**4,671,156**	**4,671,156**	**4,671,156**
Total Use of Funds	**8,964,133**	**6,463,363**	**5,286,278**	**4,987,262**	**5,000,035**	**5,010,573**	**8,062,887**

CAPITAL IMPROVEMENT PROGRAM FUNDS | RECYCLED WATER CAPITAL FUND (597)

	2023/24 Estimate	2024/25 Proposed	2025/26 Proposed	2026/27 CIP	2027/28 CIP	2028/29 CIP	Five-Year CIP Total
Beginning Fund Balance							
Unrestricted	637,423	419,305	19,305	19,305	19,305	19,305	419,305
Total Beginning Fund Balance	**637,423**	**419,305**	**19,305**	**19,305**	**19,305**	**19,305**	**419,305**
Transfers From							
Water Recycling Fund	0	0	50,000	50,000	50,000	50,000	200,000
Total Transfers From	**0**	**0**	**50,000**	**50,000**	**50,000**	**50,000**	**200,000**
Total Source of Funds	**637,423**	**419,305**	**69,305**	**69,305**	**69,305**	**69,305**	**619,305**
Expenditures							
7505 - Recycled Water System Mains and Services	50,000	400,000	50,000	50,000	50,000	50,000	600,000
Total Expenditures	**50,000**	**400,000**	**50,000**	**50,000**	**50,000**	**50,000**	**600,000**
Transfers To							
Water Utility Capital Fund	168,118	0	0	0	0	0	0
Total Transfers To	**168,118**	**0**	**0**	**0**	**0**	**0**	**0**
Ending Fund Balance							
Unrestricted	419,305	19,305	19,305	19,305	19,305	19,305	19,305
Total Ending Fund Balance	**419,305**	**19,305**	**19,305**	**19,305**	**19,305**	**19,305**	**19,305**
Total Use of Funds	**637,423**	**419,305**	**69,305**	**69,305**	**69,305**	**69,305**	**619,305**

CAPITAL IMPROVEMENT PROGRAM FUNDS | RELATED SANTA CLARA DEVELOPER FUND (540)

	2023/24 Estimate	2024/25 Proposed	2025/26 Proposed	2026/27 CIP	2027/28 CIP	2028/29 CIP	Five-Year CIP Total
Beginning Fund Balance							
Encumbrance Carryover	523,109	523,109	523,109	523,109	523,109	523,109	523,109
Unrestricted	(1,707,737)	0	0	0	0	0	0
Total Beginning Fund Balance	**(1,184,628)**	**523,109**	**523,109**	**523,109**	**523,109**	**523,109**	**523,109**
Revenue							
Other Revenue	2,685,319	795,344	803,011	808,048	816,397	826,743	4,049,543
Total Revenue	**2,685,319**	**795,344**	**803,011**	**808,048**	**816,397**	**826,743**	**4,049,543**
Total Source of Funds	**1,500,691**	**1,318,453**	**1,326,120**	**1,331,157**	**1,339,506**	**1,349,852**	**4,572,652**
Expenditures							
4511 - Related General Admin Project	327,582	145,344	153,011	158,048	166,397	176,743	799,543
4513 - Other Development Project Services	650,000	650,000	650,000	650,000	650,000	650,000	3,250,000
Total Expenditures	**977,582**	**795,344**	**803,011**	**808,048**	**816,397**	**826,743**	**4,049,543**
Ending Fund Balance							
Encumbrance Carryover	523,109	523,109	523,109	523,109	523,109	523,109	523,109
Unrestricted	0	0	0	0	0	0	0
Total Ending Fund Balance	**523,109**	**523,109**	**523,109**	**523,109**	**523,109**	**523,109**	**523,109**
Total Use of Funds	**1,500,691**	**1,318,453**	**1,326,120**	**1,331,157**	**1,339,506**	**1,349,852**	**4,572,652**

CAPITAL IMPROVEMENT PROGRAM FUNDS | SEWER UTILITY CAPITAL FUND (594)

	2023/24 Estimate	2024/25 Proposed	2025/26 Proposed	2026/27 CIP	2027/28 CIP	2028/29 CIP	Five-Year CIP Total
Beginning Fund Balance							
Encumbrance Carryover	3,300,559	3,300,559	3,300,559	3,300,559	3,300,559	3,300,559	3,300,559
Restricted - Sewer Conveyance Fee	54,098,272	32,525,589	26,525,589	20,525,589	14,525,589	8,525,589	32,525,589
Unrestricted	14,276,882	6,642,486	5,642,486	4,642,486	3,642,486	2,642,486	6,642,486
Total Beginning Fund Balance	**71,675,713**	**42,468,634**	**35,468,634**	**28,468,634**	**21,468,634**	**14,468,634**	**42,468,634**
Revenue							
Other Fees for Services	1,087,072	0	0	0	0	0	0
Other Revenue	292,410	0	0	0	0	0	0
Total Revenue	**1,379,482**	**0**	**0**	**0**	**0**	**0**	**0**
Transfers From							
PW CIP Management Fund	113,266	0	0	0	0	0	0
Sewer Utility Fund	3,867,222	12,570,472	15,216,632	8,774,449	41,457,780	19,627,992	97,647,325
Sewer Utility Debt Service Fund	10,000,000	0	0	0	0	0	0
Total Transfers From	**13,980,488**	**12,570,472**	**15,216,632**	**8,774,449**	**41,457,780**	**19,627,992**	**97,647,325**
Total Source of Funds	**87,035,683**	**55,039,106**	**50,685,266**	**37,243,083**	**62,926,414**	**34,096,626**	**140,115,959**
Expenditures							
1979 - PW Capital Projects Management - Sewer Utility	467,313	0	0	0	0	0	0
1909 - Sanitary Sewer Capacity Improvements	22,681,237	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	30,000,000
1919 - Sanitary Sewer Hydraulic Modeling As Needed Support	123,120	150,776	154,586	458,194	461,786	165,687	1,391,029
1911 - Sanitary Sewer System Condition Assessment	1,900,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000
1912 - Sanitary Sewer System Improvements	6,188,239	3,100,000	1,100,000	2,000,000	2,000,000	2,000,000	10,200,000
1908 - S.J.-S.C. Regional Wastewater Facility	12,436,453	9,319,696	13,962,046	6,316,255	38,995,994	17,462,305	86,056,296
1916 - Walsh Avenue @ San Tomas Aquino Creek Sanitary Sewer Siphon	750,000	0	0	0	0	0	0
Total Expenditures	**44,546,362**	**19,570,472**	**22,216,632**	**15,774,449**	**48,457,780**	**26,627,992**	**132,647,325**

CAPITAL IMPROVEMENT PROGRAM FUNDS | SEWER UTILITY CAPITAL FUND (594)

	2023/24 Estimate	2024/25 Proposed	2025/26 Proposed	2026/27 CIP	2027/28 CIP	2028/29 CIP	Five-Year CIP Total
Transfers To							
Streets and Highways Capital Fund	20,687	0	0	0	0	0	0
Total Transfers To	**20,687**	**0**	**0**	**0**	**0**	**0**	**0**
Ending Fund Balance							
Encumbrance Carryover	3,300,559	3,300,559	3,300,559	3,300,559	3,300,559	3,300,559	3,300,559
Restricted - Sewer Conveyance Fee	32,525,589	26,525,589	20,525,589	14,525,589	8,525,589	2,525,589	2,525,589
Unrestricted	6,642,486	5,642,486	4,642,486	3,642,486	2,642,486	1,642,486	1,642,486
Total Ending Fund Balance	**42,468,634**	**35,468,634**	**28,468,634**	**21,468,634**	**14,468,634**	**7,468,634**	**7,468,634**
Total Use of Funds	**87,035,683**	**55,039,106**	**50,685,266**	**37,243,083**	**62,926,414**	**34,096,626**	**140,115,959**

CAPITAL IMPROVEMENT PROGRAM FUNDS | SOLID WASTE CAPITAL FUND (596)

	2023/24 Estimate	2024/25 Proposed	2025/26 Proposed	2026/27 CIP	2027/28 CIP	2028/29 CIP	Five-Year CIP Total
Beginning Fund Balance							
Encumbrance Carryover	271,756	271,756	271,756	271,756	271,756	271,756	271,756
Landfill Post Closure Reserve	600,000	600,000	600,000	600,000	600,000	600,000	600,000
Landfill Corrective Action Costs	223,998	232,062	239,024	246,195	253,581	261,188	232,062
Unrestricted	(314,351)	407,500	400,538	393,367	385,981	378,374	407,500
Total Beginning Fund Balance	**781,403**	**1,511,318**	**1,511,318**	**1,511,318**	**1,511,318**	**1,511,318**	**1,511,318**
Revenue							
Rents	14,000	11,500	11,000	10,500	10,000	9,500	52,500
Developer Contributions	674,000	246,500	247,000	247,500	248,000	248,500	1,237,500
Total Revenue	**688,000**	**258,000**	**258,000**	**258,000**	**258,000**	**258,000**	**1,290,000**
Transfers From							
Solid Waste Fund	1,175,000	530,000	554,000	578,000	602,000	626,000	2,890,000
Total Transfers From	**1,175,000**	**530,000**	**554,000**	**578,000**	**602,000**	**626,000**	**2,890,000**
Total Source of Funds	**2,644,403**	**2,299,318**	**2,323,318**	**2,347,318**	**2,371,318**	**2,395,318**	**5,691,318**
Expenditures							
6109 - Sanitary Landfill Development - Post Closure	1,133,085	788,000	812,000	836,000	860,000	884,000	4,180,000
Total Expenditures	**1,133,085**	**788,000**	**812,000**	**836,000**	**860,000**	**884,000**	**4,180,000**

CAPITAL IMPROVEMENT PROGRAM FUNDS | SOLID WASTE CAPITAL FUND (596)

	2023/24 Estimate	2024/25 Proposed	2025/26 Proposed	2026/27 CIP	2027/28 CIP	2028/29 CIP	Five-Year CIP Total
Ending Fund Balance							
Encumbrance Carryover	271,756	271,756	271,756	271,756	271,756	271,756	271,756
Landfill Post Closure Reserve	600,000	600,000	600,000	600,000	600,000	600,000	600,000
Landfill Corrective Action Costs	232,062	239,024	246,195	253,581	261,188	269,024	269,024
Unrestricted	407,500	400,538	393,367	385,981	378,374	370,538	370,538
Total Ending Fund Balance	**1,511,318**	**1,511,318**	**1,511,318**	**1,511,318**	**1,511,318**	**1,511,318**	**1,511,318**
Total Use of Funds	**2,644,403**	**2,299,318**	**2,323,318**	**2,347,318**	**2,371,318**	**2,395,318**	**5,691,318**

CAPITAL IMPROVEMENT PROGRAM FUNDS | STORM DRAIN CAPITAL FUND (535)

	2023/24 Estimate	2024/25 Proposed	2025/26 Proposed	2026/27 CIP	2027/28 CIP	2028/29 CIP	Five-Year CIP Total
Beginning Fund Balance							
Encumbrance Carryover	1,626,485	1,626,485	1,626,485	1,626,485	1,626,485	1,626,485	1,626,485
Unrestricted	3,280,029	155,499	155,499	155,499	155,499	155,499	155,499
Total Beginning Fund Balance	**4,906,514**	**1,781,984**	**1,781,984**	**1,781,984**	**1,781,984**	**1,781,984**	**1,781,984**
Revenue							
Charges for Services	1,454,000	1,454,000	1,454,000	1,454,000	1,454,000	1,454,000	7,270,000
Other Agencies Revenue	3,000,000	0	0	0	0	0	0
Total Revenue	**4,454,000**	**1,454,000**	**1,454,000**	**1,454,000**	**1,454,000**	**1,454,000**	**7,270,000**
Transfers From							
General Fund	104,396	121,400	124,633	129,120	134,337	138,641	648,131
General Fund - Capital Projects Reserve	779,000	2,404,365	480,750	1,800,000	0	0	4,685,115
Total Transfers From	**883,396**	**2,525,765**	**605,383**	**1,929,120**	**134,337**	**138,641**	**5,333,246**
Total Source of Funds	**10,243,910**	**5,761,749**	**3,841,367**	**5,165,104**	**3,370,321**	**3,374,625**	**14,385,230**
Expenditures							
1845 - Anna Drive Neighborhood Flood Protection	3,400,000	0	0	0	0	0	0
NEW - Bowers Park Parking Lot Rehabilitation	0	63,000	0	0	0	0	63,000
NEW - Green Stormwater Infrastructure Design & Construction	0	747,500	0	0			747,500
1840 - Kiely Blvd.-Saratoga Creek Storm Drain Outfall Relocation	125,500	0	0	0	0	0	0
1843 - Lafayette St. Underpass at Subway Pump Station	10,476	0	0	0	0	0	0
1841 - Laurelwood Pump Station Rehabilitation	450,843	0	0	0	0	0	0
1899 - PW Capital Projects Management	93,414	121,400	124,633	129,120	134,337	138,641	648,131
1838 - SDPS Motor and Control Maintenance, Repair, and Replacement	763,961	315,000	330,750	0	0	0	645,750
1811 - Storm Drain Pump Station Facility Maintenance & Repair	228,970	74,550	0	0	0	0	74,550
1835 - Storm Drain Pump Station Outfall Reconstruction Program	493,143	0	0	0	0	0	0

CAPITAL IMPROVEMENT PROGRAM FUNDS | STORM DRAIN CAPITAL FUND (535)

	2023/24 Estimate	2024/25 Proposed	2025/26 Proposed	2026/27 CIP	2027/28 CIP	2028/29 CIP	Five-Year CIP Total
Expenditures							
NEW - Storm Drain Pump Station RTU Upgrade	0	690,000	0	1,800,000	0	0	2,490,000
1831 - Storm Drain Repairs and Maintenance	316,577	150,000	150,000	0	0	0	300,000
1844 - Storm Drain Slide Gate Rehabilitation	492,827	0	0	0	0	0	0
1834 - Storm Drain System Improvements	33,268	0	0	0	0	0	0
NEW - Storm SCADA Fiber Ready Project	0	0	0	0	0	0	0
1837 - Storm Water Retention Basin Remediation	10,877	0	0	0	0	0	0
1839 - Urban Runoff Pollution Prevention Program	522,150	0	0	0	0	0	0
Total Expenditures	**6,942,006**	**2,161,450**	**605,383**	**1,929,120**	**134,337**	**138,641**	**4,968,931**
Transfers To							
General Fund	1,454,000	1,454,000	1,454,000	1,454,000	1,454,000	1,454,000	7,270,000
General Fund - Capital Project Reserve	920	0	0	0	0	0	0
Electric Utility Capital Fund	65,000	364,315	0	0	0	0	364,315
Total Transfers To	**1,519,920**	**1,818,315**	**1,454,000**	**1,454,000**	**1,454,000**	**1,454,000**	**7,634,315**
Ending Fund Balance							
Encumbrance Carryover	1,626,485	1,626,485	1,626,485	1,626,485	1,626,485	1,626,485	1,626,485
Unrestricted	155,499	155,499	155,499	155,499	155,499	155,499	155,499
Total Ending Fund Balance	**1,781,984**	**1,781,984**	**1,781,984**	**1,781,984**	**1,781,984**	**1,781,984**	**1,781,984**
Total Use of Funds	**10,243,910**	**5,761,749**	**3,841,367**	**5,165,104**	**3,370,321**	**3,374,625**	**14,385,230**

CAPITAL IMPROVEMENT PROGRAM FUNDS | STREET LIGHTING CAPITAL FUND (534)

	2023/24 Estimate	2024/25 Proposed	2025/26 Proposed	2026/27 CIP	2027/28 CIP	2028/29 CIP	Five-Year CIP Total
Beginning Fund Balance							
Encumbrance Carryover	14,009	14,009	14,009	14,009	14,009	14,009	14,009
Unrestricted	3,871,364	343,834	343,834	343,834	343,834	343,834	343,834
Total Beginning Fund Balance	**3,885,373**	**357,843**	**357,843**	**357,843**	**357,843**	**357,843**	**357,843**
Transfers From							
Electric Utility Fund	125,000	5,365,000	125,000	125,000	125,000	125,000	5,865,000
Total Transfers From	**125,000**	**5,365,000**	**125,000**	**125,000**	**125,000**	**125,000**	**5,865,000**
Total Source of Funds	**4,010,373**	**5,722,843**	**482,843**	**482,843**	**482,843**	**482,843**	**6,222,843**
Expenditures							
2875 - Great America Street Light Replacement	1,854,193	5,240,000	0	0	0	0	5,240,000
2874 - LED Street Lighting Retrofit	1,669,389	0	0	0	0	0	0
2871 - Miscellaneous Street Lighting	128,948	125,000	125,000	125,000	125,000	125,000	625,000
Total Expenditures	**3,652,530**	**5,365,000**	**125,000**	**125,000**	**125,000**	**125,000**	**5,865,000**
Ending Fund Balance							
Encumbrance Carryover	14,009	14,009	14,009	14,009	14,009	14,009	14,009
Unrestricted	343,834	343,834	343,834	343,834	343,834	343,834	343,834
Total Ending Fund Balance	**357,843**	**357,843**	**357,843**	**357,843**	**357,843**	**357,843**	**357,843**
Total Use of Funds	**4,010,373**	**5,722,843**	**482,843**	**482,843**	**482,843**	**482,843**	**6,222,843**

CAPITAL IMPROVEMENT PROGRAM FUNDS | STREETS AND HIGHWAYS CAPITAL FUND (533)

	2023/24 Estimate	2024/25 Proposed	2025/26 Proposed	2026/27 CIP	2027/28 CIP	2028/29 CIP	Five-Year CIP Total
Beginning Fund Balance							
Encumbrance Carryover	16,484,817	16,484,817	16,484,817	16,484,817	16,484,817	16,484,817	16,484,817
Unrestricted	30,121,526	2,077,048	2,077,048	2,077,048	2,077,048	2,077,048	2,077,048
Total Beginning Fund Balance	**46,606,343**	**18,561,865**	**18,561,865**	**18,561,865**	**18,561,865**	**18,561,865**	**18,561,865**
Revenue							
Other Agencies Revenue	32,086,022	5,201,458	5,201,458	4,951,458	4,781,458	3,451,458	23,587,290
State Revenues	1,021,400	750,000	900,000	750,000	900,000	750,000	4,050,000
Total Revenue	**33,107,422**	**5,951,458**	**6,101,458**	**5,701,458**	**5,681,458**	**4,201,458**	**27,637,290**
Transfers From							
Bridge Maintenance District #2 Fund	80,000	0	0	420,000	0	0	420,000
Developer Traffic Payments Fund	3,301,046	0	0	0	0	0	0
Electric Utility Capital Fund	394,983	0	0	0	0	0	0
Electric Operating Grant Trust Fund	285,000	1,323,855	901,598	400,000	400,000	400,000	3,425,453
Gas Tax Fund	4,650,000	4,520,000	2,975,000	2,990,250	3,755,763	2,921,551	17,162,564
General Fund	2,023,418	2,628,125	2,698,114	2,795,241	2,908,189	3,001,380	14,031,049
General Fund - Capital Projects Reserve	2,043,050	1,138,720	1,051,882	1,175,438	0	0	3,366,040
Road Maintenance and Rehabilitation (SB1) Fund	2,500,000	4,301,915	2,900,000	2,900,000	2,900,000	2,900,000	15,901,915
Sewer Utility Capital Fund	20,687	0	0	0	0	0	0
Traffic Mitigation Fund	1,883,910	1,331,000	541,000	1,751,500	562,300	2,023,500	6,209,300
Water Utility Capital Fund	25,459	0	0	0	0	0	0
Total Transfers From	**17,207,553**	**15,243,615**	**11,067,594**	**12,432,429**	**10,526,252**	**11,246,431**	**60,516,321**
Total Source of Funds	**96,921,318**	**39,756,938**	**35,730,917**	**36,695,752**	**34,769,575**	**34,009,754**	**106,715,476**
Expenditures							
1290 - 2023 Santa Clara School Pedestrian and Bicycle Safety	45,200	0	0	0	0	0	0
1250 - ADA Transition Plan Implementation (Public Right of Way)	251,920	250,000	250,000	0	0	0	500,000

CAPITAL IMPROVEMENT PROGRAM FUNDS | STREETS AND HIGHWAYS CAPITAL FUND (533)

	2023/24 Estimate	2024/25 Proposed	2025/26 Proposed	2026/27 CIP	2027/28 CIP	2028/29 CIP	Five-Year CIP Total
Expenditures							
1239 - Adaptive Signal System	900,000	0	0	0	0	0	0
1255 - Adaptive Signal System (Santana West Settlement	950,000	0	0	0	0	0	0
1202 - Agnew Road At-Grade Crossing	560,645	0	0	0	0	0	0
1235 - Annual Street Maintenance and Rehabilitation Program	18,696,210	11,168,373	8,766,458	8,766,458	8,766,458	8,766,458	46,234,205
1246 - Bassett and Laurelwood Bicycle Lanes	1,266,715	0	0	0	0	0	0
1245 - Benton Bike Lanes	1,233,521	0	0	0	0	0	0
1281 - Bicycle Plan Implementation Studies	0	0	0	400,000	0	400,000	800,000
1325 - Bridge Maintenance Program	2,189,894	0	0	1,130,000	0	0	1,130,000
1291 - Central Santa Clara Bicycle and Pedestrian Improvement	11,309,000	0	0	0	0	0	0
1227 - Changeable Message Signs	3,406,728	0	0	0	0	0	0
1287 - Citywide Priority Curb Ramp	517,806	0	0	0	0	0	0
1203 - Creek Trail Pavement Rehabilitation Program	1,440,000	0	0	0	0	0	0
1288 - Cupertino-Santa Clara On-Demand Shuttle Project	689,547	808,855	501,598	0	0	0	1,310,453
1289 - De La Cruz, Lick Mill, and Scott Blvds Bicycle Improvements	3,079,000	0	0	0	0	0	0
1266 - El Camino Real Bike Lane Project	200,000	515,000	135,000	0	0	0	650,000
1251 - HAWK Beacon on Scott and Harrison	186,107	0	0	0	0	0	0
1274 - Lafayette Street Class IV Bikeway and Pavement	597,568	0	0	0	0	0	0
1212 - LED Traffic Signal & Safety Light Replacements	1,452,810	0	300,000	0	300,000	0	600,000
1267 - Lick Mill Pedestrian Beacons Upgrade	500,000	0	0	0	0	0	0
1280 - MCB Class IV Bike Lanes	65,000	0	0	0	0	0	0
1237 - MCB/GAP Intersection Improvement Project	10,197,653	0	0	0	0	0	0
1259 - Monroe - Los Padres Traffic Signal Modification	543,182	0	0	0	0	0	0
1279 - Multi-Jurisdictional Transportation Technology	135,000	0	0	0	0	0	0
1211 - Neighborhood Traffic Calming	181,560	100,000	105,000	110,250	115,763	121,551	552,564
1220 - Pedestrian and Bicycle Enhancement Facilities	623,066	100,000	365,000	500,000	500,000	500,000	1,965,000
1205 - Pepper Tree Neighborhood Traffic Calming Study	91,055	0	0	0	0	0	0
1285 - Pruneridge Avenue Signal Timing	1,000,000	0	0	0	0	0	0
1254 - Public Right-of-Way ADA Improvements (Settlement Agreement)	389,014	0	0	0	0	0	0

CAPITAL IMPROVEMENT PROGRAM FUNDS | STREETS AND HIGHWAYS CAPITAL FUND (533)

	2023/24 Estimate	2024/25 Proposed	2025/26 Proposed	2026/27 CIP	2027/28 CIP	2028/29 CIP	Five-Year CIP Total
Expenditures							
1199 - PW Capital Projects Management - Streets and Highways	2,023,418	2,628,125	2,698,114	2,795,241	2,908,189	3,001,380	14,031,049
NEW - Quick Build Bike and Pedestrian Safety	0	0	100,000	110,000	120,000	130,000	460,000
NEW - Retroreflective Borders on Traffic Signal Backplates	0	0	100,000	100,000	100,000	0	300,000
1376 - Safe Routes to School	166,084	75,000	75,000	75,000	75,000	75,000	375,000
1386 - Santa Clara Citywide ITS Project 2	1,161,737	0	0	0	0	0	0
1284 - Santa Clara Pedestrian and Bicycle School Safety	20,000	0	0	0	0	0	0
1261 - Santa Clara School Access Improvements	10,461	0	0	0	0	0	0
1268 - Santa Clara Vision Zero	570,000	0	0	0	0	0	0
1225 - Santa Clara VTA - Congestion Management Program	271,421	281,000	291,000	301,500	312,300	323,500	1,509,300
1204 - Saratoga Creek Trail (Homeridge Park to Central Park)	2,507,550	0	0	0	0	0	0
1244 - Scott Blvd Traffic Signal Interconnect & Coordination	121,426	0	0	0	0	0	0
1382 - Sidewalk, Curb and Gutter Repair	984,858	730,000	730,000	380,000	380,000	380,000	2,600,000
1283 - Stevens Creek Boulevard Vision Study	100,296	0	0	0	0	0	0
1273 - Street Tree Services	651,304	438,720	451,882	465,438	0	0	1,356,040
1286 - Tasman Complete Streets Plan 2021 Improvements Phase 1	3,000,000	1,750,000	1,750,000	1,500,000	1,330,000	0	6,330,000
1260 - Traffic Calming (Santana West Settlement Agreement)	250,000	0	0	0	0	0	0
1256 - Traffic Engineering Consultant Support	100,000	100,000	0	0	0	0	100,000
1282 - Traffic Impact Fee Nexus Study Update	300,000	0	0	0	0	0	0
1218 - Traffic Pre-Emptors	640,321	0	0	0	0	0	0
1219 - Traffic Signal Enhancements	489,310	1,000,000	150,000	1,000,000	150,000	1,000,000	3,300,000
1232 - Traffic Signal Interconnect Upgrade	870,726	250,000	100,000	250,000	100,000	500,000	1,200,000
1217 - Traffic Signal Management Software Upgrade/Replacement	276,427	0	0	0	0	0	0
1234 - Transportation Modeling Update	101,049	0	50,000	0	50,000	0	100,000
1271 - Tree Replacement	17,747	0	0	0	0	0	0
1226 - Uncontrolled Crosswalks Improvements	1,027,117	1,000,000	250,000	250,000	1,000,000	250,000	2,750,000
Total Expenditures	**78,359,453**	**21,195,073**	**17,169,052**	**18,133,887**	**16,207,710**	**15,447,889**	**88,153,611**

CAPITAL IMPROVEMENT PROGRAM FUNDS | STREETS AND HIGHWAYS CAPITAL FUND (533)

	2023/24 Estimate	2024/25 Proposed	2025/26 Proposed	2026/27 CIP	2027/28 CIP	2028/29 CIP	Five-Year CIP Total
Ending Fund Balance							
Encumbrance Carryover	16,484,817	16,484,817	16,484,817	16,484,817	16,484,817	16,484,817	16,484,817
Unrestricted	2,077,048	2,077,048	2,077,048	2,077,048	2,077,048	2,077,048	2,077,048
Total Ending Fund Balance	**18,561,865**	**18,561,865**	**18,561,865**	**18,561,865**	**18,561,865**	**18,561,865**	**18,561,865**
Total Use of Funds	**96,921,318**	**39,756,938**	**35,730,917**	**36,695,752**	**34,769,575**	**34,009,754**	**106,715,476**

CAPITAL IMPROVEMENT PROGRAM FUNDS | TASMAN EAST INFRASTRUCTURE IMPROVEMENT FUND (541)

	2023/24 Estimate	2024/25 Proposed	2025/26 Proposed	2026/27 CIP	2027/28 CIP	2028/29 CIP	Five-Year CIP Total
Beginning Fund Balance							
Unrestricted	5,960,740	4,510,265	6,813,004	5,379,966	5,350,101	5,319,639	4,510,265
Total Beginning Fund Balance	**5,960,740**	**4,510,265**	**6,813,004**	**5,379,966**	**5,350,101**	**5,319,639**	**4,510,265**
Revenue							
Tasman East Infrastructure Impact Fee	0	3,734,932	0	0	0	0	3,734,932
Total Revenue	**0**	**3,734,932**	**0**	**0**	**0**	**0**	**3,734,932**
Total Source of Funds	**5,960,740**	**8,245,197**	**6,813,004**	**5,379,966**	**5,350,101**	**5,319,639**	**8,245,197**
Expenditures							
4611 - Tasman East Developer Reimbursement	27,330	28,150	28,995	29,865	30,462	31,071	148,543
4610 - Tasman East Administration	1,423,145	1,404,043	1,404,043	0	0	0	2,808,086
Total Expenditures	**1,450,475**	**1,432,193**	**1,433,038**	**29,865**	**30,462**	**31,071**	**2,956,629**
Ending Fund Balance							
Unrestricted	4,510,265	6,813,004	5,379,966	5,350,101	5,319,639	5,288,568	5,288,568
Total Ending Fund Balance	**4,510,265**	**6,813,004**	**5,379,966**	**5,350,101**	**5,319,639**	**5,288,568**	**5,288,568**
Total Use of Funds	**5,960,740**	**8,245,197**	**6,813,004**	**5,379,966**	**5,350,101**	**5,319,639**	**8,245,197**

CAPITAL IMPROVEMENT PROGRAM FUNDS | WATER UTILITY CAPITAL FUND (592)

	2023/24 Estimate	2024/25 Proposed	2025/26 Proposed	2026/27 CIP	2027/28 CIP	2028/29 CIP	Five-Year CIP Total
Beginning Fund Balance							
Encumbrance Carryover	2,446,578	2,446,578	2,446,578	2,446,578	2,446,578	2,446,578	2,446,578
Unrestricted	15,959,550	5,696,155	3,896,155	2,896,155	2,096,155	1,296,155	5,696,155
Total Beginning Fund Balance	**18,406,128**	**8,142,733**	**6,342,733**	**5,342,733**	**4,542,733**	**3,742,733**	**8,142,733**
Revenue							
Other Revenue	55,605	0	0	0	0	0	0
Total Revenue	**55,605**	**0**	**0**	**0**	**0**	**0**	**0**
Transfers From							
Recycled Water Capital Fund	168,118	0	0	0	0	0	0
Sewer Utility Fund	50,000	0	0	0	0	0	0
Water Utility Fund	0	3,995,000	5,175,000	4,400,000	4,300,000	2,650,000	20,520,000
Total Transfers From	**218,118**	**3,995,000**	**5,175,000**	**4,400,000**	**4,300,000**	**2,650,000**	**20,520,000**
Total Source of Funds	**18,679,851**	**12,137,733**	**11,517,733**	**9,742,733**	**8,842,733**	**6,392,733**	**28,662,733**
Expenditures							
7057 - Asset Management Program	1,267,296	0	0	0	0	0	0
7005 - Buildings and Grounds	1,840,100	1,050,000	2,250,000	50,000	50,000	50,000	3,450,000
7054 - Distribution System Replacement/Restoration	3,547,243	3,300,000	3,000,000	3,000,000	3,000,000	3,000,000	15,300,000
7059 - New and Replacement Wells	3,092,120	1,200,000	600,000	1,800,000	1,800,000	300,000	5,700,000
7058 - SCADA Improvements	308,500	245,000	325,000	350,000	250,000	100,000	1,270,000
7060 - Tank Rehabilitation	10,000	0	0	0	0	0	0
Total Expenditures	**10,065,259**	**5,795,000**	**6,175,000**	**5,200,000**	**5,100,000**	**3,450,000**	**25,720,000**

CAPITAL IMPROVEMENT PROGRAM FUNDS | WATER UTILITY CAPITAL FUND (592)

	2023/24 Estimate	2024/25 Proposed	2025/26 Proposed	2026/27 CIP	2027/28 CIP	2028/29 CIP	Five-Year CIP Total
Transfers To							
Public Buildings Capital Fund	254,900	0	0	0	0	0	0
Streets and Highways Capital Fund	216,959	0	0	0	0	0	0
Total Transfers To	**471,859**	**0**	**0**	**0**	**0**	**0**	**0**
Ending Fund Balance							
Encumbrance Carryover	2,446,578	2,446,578	2,446,578	2,446,578	2,446,578	2,446,578	2,446,578
Unrestricted	5,696,155	3,896,155	2,896,155	2,096,155	1,296,155	496,155	496,155
Total Ending Fund Balance	**8,142,733**	**6,342,733**	**5,342,733**	**4,542,733**	**3,742,733**	**2,942,733**	**2,942,733**
Total Use of Funds	**18,679,851**	**12,137,733**	**11,517,733**	**9,742,733**	**8,842,733**	**6,392,733**	**28,662,733**

Other Agency Fund

This page is intentionally left blank.

OTHER AGENCY FUND

The Sports and Open Space Authority (SOSA) of the City of Santa Clara was created by the City Council in 1974 to establish a separate entity to acquire and develop open space within the City of Santa Clara. The members of the City Council are also members of SOSA's Board of Directors and, as such, are authorized to transact business and exercise power to purchase, lease or otherwise obtain and dispose of real and personal property. This includes the ability to acquire, construct, maintain, repair, manage and operate real and personal property, including leasing to private operators for commercial purposes and surplusing space which is not economical to use for open space planning.

Sports and Open Space Authority Fund (801)

This fund accounts for the acquisition and preservation of open space within the City and the development of local sports activities.

This is the second fiscal year of the biennial operating budget. The following section details the City of Santa Clara's Other Agency Fund's Statement of Sources and Uses and its Amended Budget for Fiscal Year 2024/25.

OTHER AGENCY FUND | SPORTS AND OPEN SPACE AUTHORITY FUND (801)

	2022/23 Actual	2023/24 Amended	2023/24 Estimate	2024/25 Adopted	2024/25 Amended
Beginning Fund Balance					
Encumbrance Carryover	0	2,255	2,255	0	2,255
Unrestricted	4,662	(1,754)	(1,754)	1,392	1,746
Total Beginning Fund Balance	**4,662**	**501**	**501**	**1,392**	**4,001**
Revenue					
Interest	38	0	0	0	0
Total Revenue	**38**	**0**	**0**	**0**	**0**
Transfers From					
General Fund	6,000	16,500	16,500	10,200	10,200
Total Transfers From	**6,000**	**16,500**	**16,500**	**10,200**	**10,200**
Total Source of Funds	**10,700**	**17,001**	**17,001**	**11,592**	**14,201**
Expenditures					
Board Member Stipend	6,095	6,500	6,500	5,100	5,100
Materials/Services/Supplies	4,104	6,500	6,500	5,100	5,100
Total Expenditures	**10,199**	**13,000**	**13,000**	**10,200**	**10,200**
Ending Fund Balance					
Encumbrance Carryover	2,255	2,255	2,255	0	2,255
Unrestricted	(1,754)	1,746	1,746	1,392	1,746
Total Ending Fund Balance	**501**	**4,001**	**4,001**	**1,392**	**4,001**
Total Use of Funds	**10,700**	**17,001**	**17,001**	**11,592**	**14,201**

Capital Improvement Programs

This page is intentionally left blank.

Administrative Facilities

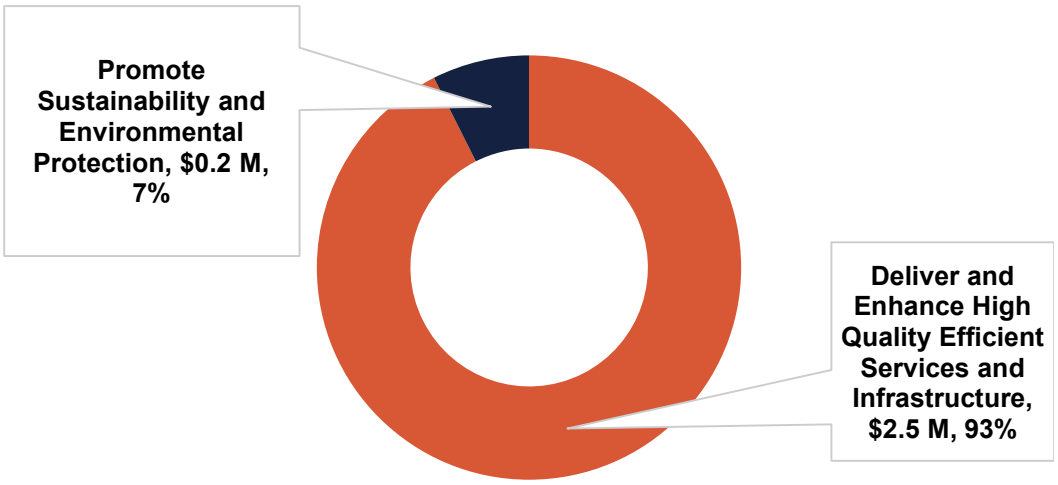
This page is intentionally left blank.

INTRODUCTION

The capital projects within the Administrative Facilities theme serve to preserve the function and operational efficiency of various City facilities including City Hall, Fire Department facilities, the Corporation Yard, Triton Museum, and other historic buildings. These capital investments will provide renovations and improvements such as paint, plumbing and electrical fixtures, and roof repairs to ensure safe and appropriate facilities for the public and City employees.

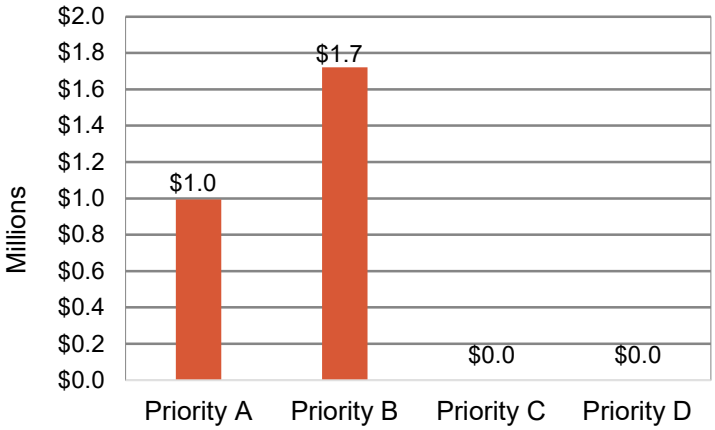
Funding Our Top Priorities

The projects included in the Capital Improvement Program (CIP) were determined in accordance with both the City Council's Strategic Pillars and the budget priorities. The chart below illustrates the funding amount per Strategic Pillar within the Administrative Facilities category.



The five-year CIP Administrative Facilities budget totals $2.7 million. The CIP projects were prioritized by the following criteria:

Priority	Description
A	critical need mandated, emergency, or under construction
B	maintenance system reliability and/or ongoing operations
C	future system needs or future regulatory requirements
D	not critical, but achieve efficiencies and/or sustainability



Project Highlights

Major projects in the Administrative Facilities category are detailed below.

Training Tower Renovation

The Fire Department's Training Tower is a major component of daily firefighter training activities. This five-story tower, constructed in 1991, is subject to extreme conditions as part of the training that the City's firefighters complete on a weekly basis. From breaking down doors and fighting simulated fires that fully engulf floors in the tower, to rappelling down the side of the tower to simulate high-angle rescue operations, this indispensable piece of equipment is the backbone for the City's mandatory manipulative training and testing. The project scope includes the repair to the existing stairwells, removing and installing new components that are close to failure or have failed, are heavily corroded, and are no longer usable. This project is partially funded in the CIP.

Repairs – Modifications to City Buildings

This project covers general repairs and maintenance for the City Hall complex, such as repair, replace, or upgrade building components, including tenant improvements and general maintenance. Some of the past projects have included carpet, furniture, and general repairs. This project is used for electrical services, various preventative maintenance services, pest control services and other maintenance services and repairs relating to City Hall.

City Hall Gutter and Waterproofing Repair Project

This project funds repairs to the gutter and waterproofing throughout the City Hall campus. During rainstorms, gutters located primarily in the West Wing (Human Resources and former Silicon Valley Power offices) leak, resulting in flooding. The gutters will be repaired or replaced, followed by the addition of a waterproofing membrane. Additional locations for gutter repair include the Department of Public Works offices and the East Wing of City Hall.

City Buildings - Upgrade Lighting to LED Project

Assembly Bill 2208 (AB2208) requires lighting vendors to stop selling 2', 4', 8' fluorescent bulbs, which are currently used in every City facility. The City is now required to upgrade to LED technology. In compliance with AB2208, retrofitting of lighting fixtures to LED in City Hall and other City buildings is being scheduled.

Major Accomplishments

- Construction for Phase I of the Stationary Standby Generators has been substantially completed to replace nine emergency standby generators
- Construction for Phase II of the Stationary Standby Generators has begun to replace four emergency standby generators
- Design for Phase III of the Stationary Standby Generators has begun to replace four emergency standby generators

Financing Sources

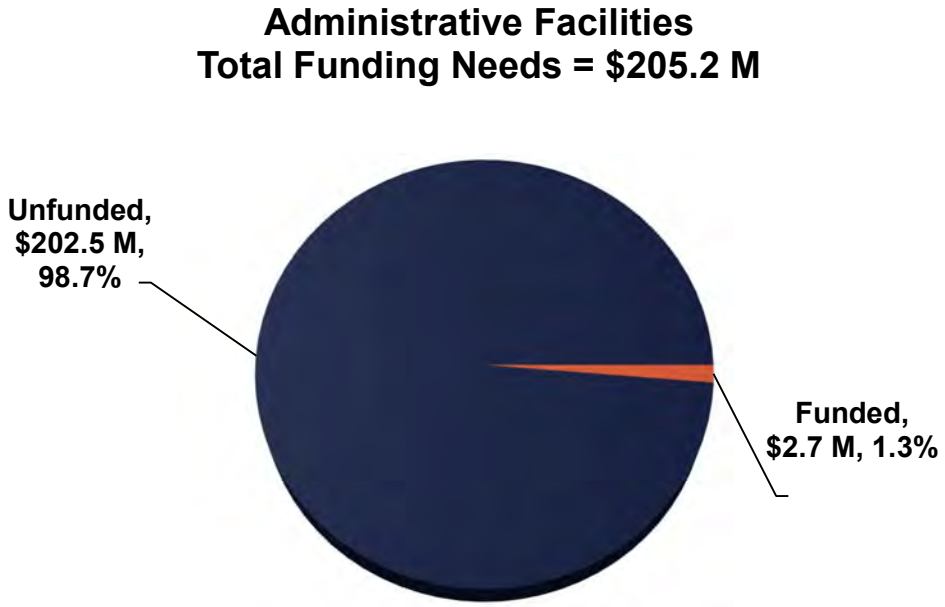
General Fund (Capital Projects Reserve)
The General Fund Capital Projects Reserve is used to support the City's general capital projects.

Operating Budget Impacts

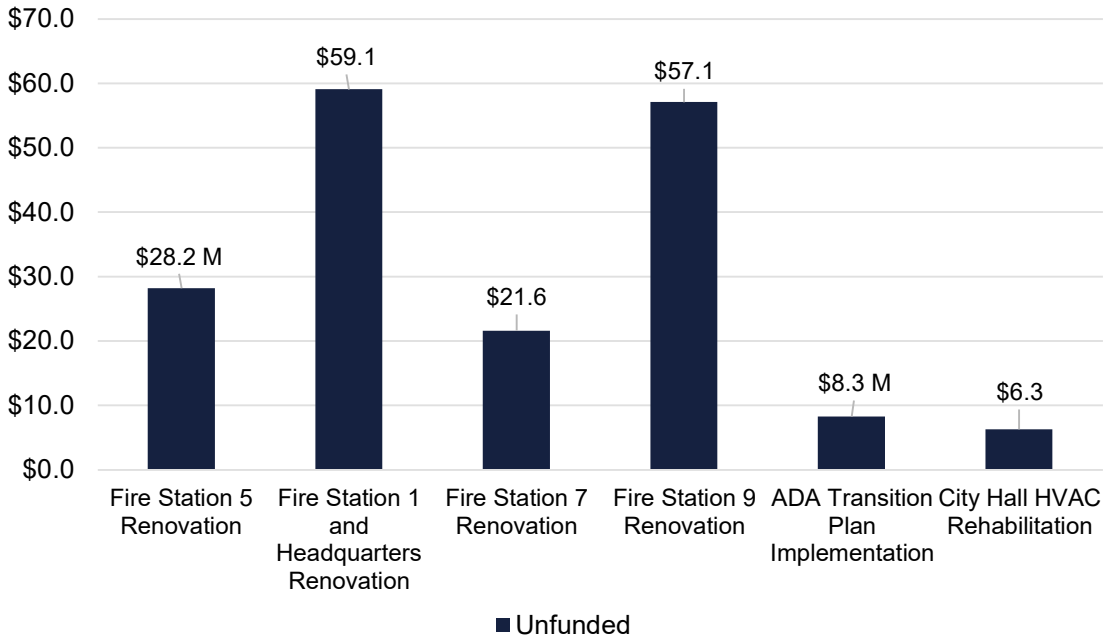
Projects within the Administrative Facilities category are not expected to have additional operating and maintenance costs.

Unfunded Needs

Although the CIP provides for vital improvements, there remains significant additional high priority needs that have not been addressed. As highlighted in the chart below, the total funding needs for the Administrative Facilities program totals $205.2 million. Of this amount, $2.7 million is funded, leaving $202.5 million of unfunded needs. The unfunded projects are primarily included in the Fire and Public Works Departments.



The graph below highlights the highest priority projects currently on the unfunded list in the Administrative Facilities category. For more project information, please see the Unfunded Projects – Administrative Facilities list at the end of this section.



Fire Training Tower Renovation, Fire Stations Renovations/Replacements and Property Conditions Assessment Projects

Many of the City's fire stations are due for upgrades in order to address the aging infrastructure. The unfunded projects consist of a property condition assessment and feasibility study to determine the scope of renovation required to support operational needs of the Fire Department headquarters building and renovation and/or replacements of fire stations 1, 5, 7 and 9 as well as a project for the actual construction of the renovations identified as part of that study. Fire Station 5 had a study completed in 2017 on feasibility of renovation and replacement. These fire stations have high maintenance costs as with many 50-year-old buildings and have older facilities for cleaning, decontamination and storage of personal protective equipment. The training tower, located at the training grounds of Fire Station 2, requires significant renovation to bring it to a fully operable state. The unfunded scope of work of this renovation includes replacement of fire rated insulation, fire standpipe and sprinkler system repair/replacement, door and window replacement, and lighting replacement.

American Disabilities Act (ADA) Transition Plan Implementation (Public Buildings)

The City is preparing an Americans with Disabilities Act (ADA) Self-Evaluation and Transition Plan Update (Plan) for public buildings, parks and public right-of-way. The resulting Plan will identify improvements to address barriers to accessibility, methods for improving access, establish a timeline and costs for removing ADA barriers, and involve persons with disabilities in the preparation of the Plan. The Plan will provide a strategic approach and tools for continued access improvements as the City implements its ADA Self-Evaluation and Transition Plan in future years. This project would improve accessibility at public buildings and sites that were identified in the Plan.

Stationary Standby Generators

This project funds the replacement of emergency standby generators that have reached the end of their useful life cycles and need major repairs. Many of the City's stationary emergency standby generators are over 25 years old and have reached the end of their useful life. As a result, the overall condition and reliability of the Stationary Emergency Standby Generator fleet has diminished. The project is broken into multiple phases that consist of replacing emergency generators at various locations. Based on the availability of funding in future years, the replacement of generators will be prioritized by their overall condition and reliability.

FUNDED | PROJECTS BUDGETED COST SUMMARY

Administrative Facilities Project	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Five-Year CIP Total
4063 - Replacement SCBA Filling Stations	$92,867	-	-	-	-	-	-
4070 - Training Tower Renovation	$7,549	$504,000	-	-	-	-	$504,000
4086 - Emergency Operations Center Capital Refurbishment	$7,358	-	-	-	-	-	-
4097 - Diesel Exhaust Removal Systems	$200,000	-	-	-	-	-	-
4098 - Fire Station 8 Fixture Furniture & Equipment	$67,133	-	-	-	-	-	-
6138 - Repairs-Modifications to City Buildings	$548,733	$175,000	$175,000	-	-	-	$350,000
6139 - Repair to Historic Buildings	$250,363	$100,000	$100,000	-	-	-	$200,000
6140 - Triton Museum Repair and Modifications	$62,413	$35,000	$35,000	-	-	-	$70,000
6144 - Civic Center Campus Renovation (Multi-Department)	$139,127	-	-	-	-	-	-
6149 - HVAC Chiller Unit	$48,018	-	-	-	-	-	-
6150 - City Hall Security & Key System Upgrade	$15,124	-	-	-	-	-	-
6158 - Stationary Standby Generators	$5,587,777	-	-	-	-	-	-
6163 - COVID-19 Safety Improvements	$49,310	-	-	-	-	-	-
6555 - Office Reconfiguration	$304,284	-	-	-	-	-	-
6558 - Morse Mansion Maintenance & Repair	$120,249	$50,000	-	-	-	-	$50,000
FY25 Temp 04 - City Buildings - Upgrade Lighting to LED Project	-	$500,000	-	-	-	-	$500,000
FY25 Temp 05 - City Hall Gutter and Waterproofing Repair Project	-	$485,000	-	-	-	-	$485,000

FUNDED | PROJECTS BUDGETED COST SUMMARY

Administrative Facilities Project	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Five-Year CIP Total
FY25 Temp 13 - Electric Vehicle Charging (Fleet)	-	$200,000	-	-	-	-	$200,000
FY25 Temp 21 - EOC Security Upgrades	-	$294,000	-	-	-	-	$294,000
Total Administrative Facilities Projects	**$7,500,305**	**$2,343,000**	**$310,000**	**-**	**-**	**-**	**$2,653,000**

FUNDED | 4070 - TRAINING TOWER RENOVATION

Project Number:	4070	**Theme / Category:**	Administrative Facilities
Year Initiated:	2020	**Project Manager:**	Falguni Amin
Planned Completion Year:	FY 2024/25	**Department:**	Fire Department
Project Type:	Distinct	**Fund:**	536 - Fire Department
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Santa Clara Fire Station #2		

Project Description

The Santa Clara Fire Department Training Center is used to train all City firefighters in the State Fire Marshal (SFM) Firefighter I curriculum. This curriculum includes classes such as Fire Behavior, Live Fire Burns, and High-Rise Operations. The Training Center also holds other State Fire Marshal-approved classes used to maintain the Department's State of California Office of Emergency Services (CalOES) regional typing for Hazardous Materials and Urban Search and Rescue operations. These curricula require a certain amount of training props and equipment, as well as a minimum facility requirement to be able to teach these classes, as well as host in-house firefighter academies. The Training Tower is a major component of the Training Center and needs to meet minimum facility requirements of the SFM and CalOES. Multi-level facilities such as the Training Tower are integral in training the City's personnel in fire rescue and firefighting operations.

The scope of work for funding allocated in FY2024/25 includes the repair and/or replacement of the stairwells in the tower. Additional work remains unfunded as described in the Unfunded Projects summary.

Funding Sources Capital Project Reserves - General Fund

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	$42,450	$7,549	$504,000	-	-	-	-	**$553,999**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	-	-	$453,600	-	-	-	-	$453,600
Contingencies/Misc	-	-	$50,400	-	-	-	-	$50,400
Engineering	$42,450	$7,549	-	-	-	-	-	$49,999
Total Expenditures	$42,450	$7,549	$504,000	-	-	-	-	**$553,999**

Operating Impacts			-	-	-	-	-	-

FUNDED | 6138 - REPAIRS-MODIFICATIONS TO CITY BUILDINGS

Project Number:	6138	**Theme / Category:**	Administrative Facilities
Year Initiated:	2011	**Project Manager:**	Ken Winland
Planned Completion Year:	Ongoing	**Department:**	Public Works
Project Type:	Ongoing	**Fund:**	538 - Public Buildings
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Various City buildings		

Project Description

This project covers general repairs and maintenance for the City Hall complex, such as repairs, replacements, and upgrades to building components, including tenant improvements and general maintenance. Some of the past projects have included carpet, furniture, electrical upgrades, and general repairs.

Funding Sources

Capital Projects Reserve – General Fund

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	$1,413,290	$548,733	$175,000	$175,000	-	-	-	**$2,312,023**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	$1,347,344	$539,848	$175,000	$175,000	-	-	-	$2,237,192
Contingencies/Misc	$26,556	$1,385	-	-	-	-	-	$27,941
Engineering	$15,793	$7,500	-	-	-	-	-	$23,293
Equipment	$8,615	-	-	-	-	-	-	$8,615
Personnel	$1,225	-	-	-	-	-	-	$1,225
Transfers Out	$13,757	-	-	-	-	-	-	$13,757
Total Expenditures	$1,413,290	$548,733	$175,000	$175,000	-	-	-	**$2,312,023**

Operating Impacts			-	-	-	-	-	-

FUNDED | 6139 - REPAIR TO HISTORIC BUILDINGS

Project Number:	6139	**Theme / Category:**	Administrative Facilities
Year Initiated:	2011	**Project Manager:**	Ken Winland
Planned Completion Year:	Ongoing	**Department:**	Public Works
Project Type:	Ongoing	**Fund:**	538 - Public Buildings
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Historic Buildings (Harris Lass House, Headen Inman House, Jamison Brown House, Berryessa Adobe)		

Project Description

This project covers the repair and maintenance of the City-owned historic buildings. These buildings include Headen-Inman, Jamison Brown, Harris Lass & Berryessa Adobe. Repairs include paint, plumbing, exterior maintenance, electrical, etc.

Funding Sources

Capital Project Reserve - General Fund, and Potential Grant Funds

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	$880,659	$250,363	$100,000	$100,000	-	-	-	**$1,331,022**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	$785,558	$250,363	$100,000	$100,000	-	-	-	$1,235,921
Contingencies/Misc	$8,250	-	-	-	-	-	-	$8,250
Transfers Out	$86,851	-	-	-	-	-	-	$86,851
Total Expenditures	$880,659	$250,363	$100,000	$100,000	-	-	-	**$1,331,022**

Operating Impacts			-	-	-	-	-	-

FUNDED | 6140 - TRITON MUSEUM REPAIR AND MODIFICATIONS

Project Number:	6140	**Theme / Category:**	Administrative Facilities
Year Initiated:	2011	**Project Manager:**	Ken Winland
Planned Completion Year:	Ongoing	**Department:**	Public Works
Project Type:	Ongoing	**Fund:**	538 - Public Buildings
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Triton Museum of Art		

Project Description This project covers maintenance and repair of the Triton Museum on an annual basis. General repairs include walls, paint, plumbing, electrical, roof replacement, etc.

Funding Sources Capital Projects Reserves - General Fund

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	$422,205	$62,413	$35,000	$35,000	-	-	-	**$554,618**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	$335,700	$57,413	$35,000	$35,000	-	-	-	$463,113
Contingencies/Misc	-	$5,000	-	-	-	-	-	$5,000
Transfers Out	$86,505	-	-	-	-	-	-	$86,505
Total Expenditures	$422,205	$62,413	$35,000	$35,000	-	-	-	**$554,618**

Operating Impacts			-	-	-	-	-	-

FUNDED | 6558 - MORSE MANSION MAINTENANCE & REPAIR

Project Number:	6558	**Theme / Category:**	Administrative Facilities
Year Initiated:	2019	**Project Manager:**	Ken Winland
Planned Completion Year:	Ongoing	**Department:**	Public Works
Project Type:	Ongoing	**Fund:**	539 - General Government
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Morse Mansion		

Project Description

The project covers routine maintenance and repair of the Morse Mansion on an annual basis. The routine maintenance and repair include walls, paint, plumbing, porch repair, and roof repair. The budgeted amount in FY 2024/25 does not include major rehabilitation of the property. In 2017, a Condition Assessment & Preservation Plan for the Morse Mansion was completed and recommended major rehabilitation work for the entire building, which includes, but is not limited to: roof repair/replacement; mechanical, electrical, and plumbing upgrades; openings rehabilitation, which include windows, doors, and glazing; insulation and attic wiring replacement; landscaping and site restoration; major structural repair/replacement of foundation; front porch restoration; interior repairs and repainting; fencing work; parking and other ADA improvements; interior finishes work; termite repair; HVAC improvements; and structural members repair.

Funding Sources

Capital Projects Reserve – General Fund

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	$189,581	$120,249	$50,000	-	-	-	-	**$359,830**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	$189,581	$120,249	$50,000	-	-	-	-	$359,830
Total Expenditures	$189,581	$120,249	$50,000	-	-	-	-	**$359,830**

Operating Impacts			-	-	-	-	-	-

FUNDED | FY25 TEMP 04 - CITY BUILDINGS - UPGRADE LIGHTING TO LED PROJECT

Project Number:	FY25 Temp 04	**Theme / Category:**	Administrative Facilities
Year Initiated:	2024	**Project Manager:**	Ken Winland
Planned Completion Year:	FY 2024/25	**Department:**	Public Works
Project Type:	Distinct	**Fund:**	538 - Public Buildings
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Various City Facilities		

Project Description

Assembly Bill 2208 (AB 2208) eliminates the sale of fluorescent lights effective January 1, 2025, requiring action at all City facilities that have linear fluorescent bulbs. This project funds the replacement of the existing lights to comply with AB 2208.

Funding Sources

Capital Project Reserve - General Fund

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	-	-	$500,000	-	-	-	-	**$500,000**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	-	-	$500,000	-	-	-	-	$500,000
Total Expenditures	-	-	$500,000	-	-	-	-	**$500,000**

Operating Impacts			-	-	-	-	-	-

FUNDED | FY25 TEMP 05 - CITY HALL GUTTER AND WATERPROOFING REPAIR PROJECT

Project Number:	FY25 Temp 05	**Theme / Category:**	Administrative Facilities
Year Initiated:	2024	**Project Manager:**	Ken Winland
Planned Completion Year:	FY 2024/25	**Department:**	Public Works
Project Type:	Distinct	**Fund:**	538 - Public Buildings
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	City Hall		

Project Description

City Hall Gutters leak during heavy rainstorms and there are a few areas, mainly in the Human Resources and Old Silicon Valley Power (SVP) offices in the West Wing, that get flooded during these events due to the walls being sub-grade. The Human Resources and Old SVP West Wing exterior landscaping needs to be dug out with heavy equipment, then a waterproofing membrane added, and then back filled with existing dirt. The second part of this project funds the repair or replacement of the gutters in the East Wing, West Wing and Public Works and Fire Marshals building.

Funding Sources

Capital Project Reserve - General Fund

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	-	-	$485,000	-	-	-	-	**$485,000**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	-	-	$485,000	-	-	-	-	$485,000
Total Expenditures	-	-	$485,000	-	-	-	-	**$485,000**

Operating Impacts			-	-	-	-	-	-

FUNDED | FY25 TEMP 13 - ELECTRIC VEHICLE CHARGING (FLEET)

Project Number:	FY25 Temp 13	**Theme / Category:**	Administrative Facilities
Year Initiated:	2024	**Project Manager:**	Falguni Amin
Planned Completion Year:	FY 2035/36	**Department:**	Public Works
Project Type:	Distinct	**Fund:**	538 - Public Buildings
Strategic Pillar	07 - Promote Sustainability and Environmental Protection		
Location	Citywide		

Project Description

This project funds the costs to comply with the California Air Resources Board's (CARB) new regulation "Advanced Clean Fleet" (ACF) rule. This requires fleets to purchase zero emission vehicles when replacing their medium and heavy-duty fleet in 2024. The City owns approximately 170 vehicles impacted by this rule. 50% of fleet purchases in these vehicle classes are required to be zero emission through 2026, then starting in 2027, 100% of replacement purchases are required to be zero emission vehicles ongoing. This proposal is to address the charging infrastructure need for these vehicles at city locations where most of these vehicles are domiciled. Current EV infrastructure projects are not at adequate levels to meet the new requirements. The infrastructure funding requested aligns with the fiscal year of replacement volume by class. The initial phase of this project includes hiring a consultant to assess existing available infrastructure and create an EV charging installation and phasing plan.

Funding Sources

Capital Projects Reserve - General Fund; possible future grants; Water & Sewer and SVP funds

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	-	-	$200,000	-	-	-	-	**$200,000**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Engineering	-	-	$200,000	-	-	-	-	$200,000
Total Expenditures	-	-	$200,000	-	-	-	-	**$200,000**

Operating Impacts			-	-	-	-	-	-

FUNDED | FY25 TEMP 21 - EMERGENCY OPERATIONS CENTER SECURITY UPGRADES

Project Number:	FY25 Temp 21	**Theme / Category:**	Administrative Facilities
Year Initiated:	2024	**Project Manager:**	Falguni Amin
Planned Completion Year:	FY 2025/26	**Department:**	Fire Department
Project Type:	Distinct	**Fund:**	536 - Fire Department
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Emergency Operations Center		

Project Description

This project funds security improvements to the Emergency Operations Center (EOC) building including the installation of security fences and access gates. This building houses the City of Santa Clara's EOC, the Santa Clara Police Department's Live Fire Shooting Range, and a primary "single point of failure" communications node. This provides the primary "backbone infrastructure" for all information technology in the City. Additionally, the EOC houses the City's emergency dispatch center, as well as the radio communications infrastructure. The building also neighbors the City's Fire Station #2 which serves not just as a primary "call for service" emergency response fire station, but also as the primary training center for the Fire Department's academies, skills training, Community Emergency Response Team academies, and serves as a primary event operations center for large sporting/special events, such as the impending Super Bowl 60 and FIFA World Cup.

Funding Sources Capital Projects Reserve - General Fund

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	-	-	$294,000	-	-	-	-	**$294,000**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	-	-	$220,500	-	-	-	-	$220,500
Contingencies/Misc	-	-	$14,700	-	-	-	-	$14,700
Engineering	-	-	$58,800	-	-	-	-	$58,800
Total Expenditures	-	-	$294,000	-	-	-	-	**$294,000**

Operating Impacts			-	-	-	-	-	-

UNFUNDED PROJECTS ADMINISTRATIVE FACILITIES

4070 - Training Tower Renovation

FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	FY 2028/29	Five-Year CIP Total
$783,000	-	-	-	-	**$783,000**

The Training Tower is a major component of the Fire Training Center and needs to meet minimum facility requirements of the State Fire Marshal and the California Office of Emergency Services. The unfunded scope of work for this project includes the replacement of fire rated insulation, fire standpipe and sprinkler system repair/replacement, door and window replacement and lighting replacement.

6123 - Public Building Parking Lot Improvements

FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	FY 2028/29	Five-Year CIP Total
$299,000	$1,771,000	$287,500	$287,500	$287,500	**$2,932,500**

The unfunded project reflects deferred preventative maintenance and rehabilitation needs at various City owned public parking lots that would be required to improve the pavement to be considered in a state of good repair.

6138 - Repairs-Modifications to City Buildings

FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	FY 2028/29	Five-Year CIP Total
-	-	$175,000	$175,000	$175,000	**$525,000**

This project would cover general repairs and maintenance for the City Hall complex, such as repair, replace, or upgrade building components, including tenant improvements and general maintenance. Some of the past projects have included carpet, furniture, electrical upgrades, and general repairs. This project is funded in years 1 and 2, while the out years remain unfunded.

6139 - Repair to Historic Buildings

FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	FY 2028/29	Five-Year CIP Total
-	-	$125,000	$125,000	$125,000	**$375,000**

This project covers the repair and maintenance of the City-owned historic buildings. These buildings include Headen Inman, Jamison Brown, Harris Lass, and Berryessa Adobe. Repairs include paint, plumbing, exterior maintenance, and electrical work. Continuing to fund this project will allow staff to identify and repair the items found on the property condition assessments. This project is funded in years 1 and 2, while the out years remain unfunded.

6140 - Triton Museum Repair and Modifications

FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	FY 2028/29	Five-Year CIP Total
-	-	$916,800	$35,000	$35,000	**$986,800**

This project covers maintenance and repair of the Triton Museum on an annual basis. General repairs include walls, paint, plumbing, electrical and roof repair. There was a roof analysis done in 2012 which concluded a roof replacement was needed. The existing roof is over 30 years old and is getting past the point of routine maintenance. This CIP includes funding for routine maintenance and repair in years 1 and 2, only. The outyears remain unfunded for both routine maintenance/repair and the roof replacement in FY 2026/27.

UNFUNDED PROJECTS | ADMINISTRATIVE FACILITIES

6148 - City Hall HVAC Rehabilitation Project					
FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	FY 2028/29	Five-Year CIP Total
$198,950	$793,500	$5,290,000	-	-	**$6,282,450**

This project would provide ongoing City Hall rehabilitation work identified in the Facility Condition Assessment Report. The current immediate repair includes replacing the HVAC system, which includes central heating, central cooling, distribution system, and split system units. The HVAC system components vary in age; however, all of them are near the end of their useful life and need to be replaced. The first phase of this project consists of evaluation of the existing HVAC system and preparing schematic design. Based on the result of the evaluation that would detail the impact to City Hall, staff will consider design and construction schedule for the project.

6158 - Stationary Standby Generators					
FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	FY 2028/29	Five-Year CIP Total
$552,000	$3,703,000	$3,450,000	-	-	**$7,705,000**

The project would fund the replacement of standby emergency generators, automatic transfer switches, adding cam lock connectors and remote monitoring at various City locations where existing emergency power is already supplied. Many of the City's Stationary Emergency Standby Generators (standby generators) are over 25 years old and have reached the end of their useful life. As a result, the overall condition and reliability of the standby generator fleet has diminished. This project is funded through Phases I, II and III, while the out years remain unfunded. The next unfunded portion of this project would cover costs associated with Phases IV and V, which include generator replacements for the Police and IT Departments, Fleet and Streets Maintenance shops and offices, the Triton Museum, and Gianera, Eastside and Westside storm pump stations.

6177 - Berman Building Gate and Electrical Panel Upgrades					
FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	FY 2028/29	Five-Year CIP Total
$608,000	-	-	-	-	**$608,000**

This project would fund the design and construction of new fencing and a motorized vehicle gate around the Berman Building. Additionally, this would fund the upgrade of the building's existing electrical panel.

6184 - ADA Transition Plan Implementation (Public Buildings)					
FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	FY 2028/29	Five-Year CIP Total
$450,000	$3,450,000	$450,000	$3,450,000	$450,000	**$8,250,000**

The City is preparing an Americans with Disabilities Act (ADA) Self-Evaluation and Transition Plan Update for public buildings, parks, and public rights-of-way. The resulting Plan will identify improvements to address barriers to accessibility, methods for improving access, establish a timeline and costs for removing ADA barriers, and involve people with disabilities in the preparation of the Plan. The Plan will provide a strategic approach and tools for continued access improvements as the City implements its ADA Self-Evaluation and Transition Plan in the coming years. This project would implement improvements at public buildings and sites as identified in the plan. Prior to FY 2024/25, this project was titled ADA Transition Plan Implementation.

UNFUNDED PROJECTS | ADMINISTRATIVE FACILITIES

6186 - Fire Station 5 Renovation					
FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	FY 2028/29	Five-Year CIP Total
$3,195,752	$24,980,132	-	-	-	**$28,175,884**

This project would demolish the existing Fire Station 5 and construct a new Fire Station 5 that can support operational needs of the fire department. Fire Station 5 was constructed in 1962 and is in need of replacement. A property condition assessment was completed in FY 2017/18 to study options for renovation or replacement. The study recommended replacement at a proposed cost of $9.3 million. The current station cannot be renovated in a way that will allow it to house an aerial ladder apparatus (fire truck), which is critical to meet the operational needs of the department. This operational need was independently verified by a consultant in a deployment performance analysis conducted in 2016.

6555 - Office Reconfiguration					
FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	FY 2028/29	Five-Year CIP Total
$149,000	-	-	-	-	**$149,000**

The unfunded portion of this project includes a designated West Wing break station area. The concept for this plan is to construct a kitchenette-like space which would provide staff with small appliances for warming food and a refrigerator to safely store break time meals.

6558 - Morse Mansion Maintenance & Repair					
FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	FY 2028/29	Five-Year CIP Total
-	$50,000	$50,000	$50,000	$50,000	**$200,000**

The project would cover maintenance and repair of the Morse Mansion on an annual basis. General repairs include walls, paint, plumbing, porch repair, roof repair, etc. A property condition assessment was completed in 2017 with the following recommendations: re-roofing of structures and dry rot repair, window restoration, door restoration, mechanical and plumbing upgrades, siding restoration, insulation and attic wiring, landscaping and site restoration, foundation structural work, front porch restoration, interior repairs, and repainting.

FY25 Temp 04 - City Buildings - Upgrade Lighting to LED Project					
FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	FY 2028/29	Five-Year CIP Total
-	$500,000	-	-	-	**$500,000**

This project would fund the upgrade of the fluorescent lights throughout City facilities to LED in compliance with Assembly Bill 2208 (AB2208). AB2208 requires vendors to cease the sale of fluorescent lights effective January 1, 2025. This project is funded in year 1 only.

UNFUNDED PROJECTS | ADMINISTRATIVE FACILITIES

FY25 Temp 13 - Electric Vehicle Charging (Fleet)					
FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	FY 2028/29	Five-Year CIP Total
-	$800,000	$800,000	$800,000	$800,000	**$3,200,000**

This project would provide funding to comply with CARB's new regulation "Advanced Clean Fleet" (ACF) rule. This requires fleets to purchase zero emission vehicles when replacing their medium and heavy-duty fleet in 2024. This project is funded in year 1, but the outyears remain unfunded. This portion of the project would cover the installation costs of six level 2 chargers and two fast chargers each fiscal year.

FY25 Temp 22 - Fire Station 1 and 8 Security Upgrades					
FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	FY 2028/29	Five-Year CIP Total
$1,910,000	-	-	-	-	**$1,910,000**

This project would fund the site security upgrades for Fire Stations 1 and 8, including electronic vehicle entry gates, enhanced fencing, and key cards to ensure the safety of all employees, personal property, and City property.

FY25 Temp 23 - Fire Station 1 and Fire Headquarters Building Renovation					
FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	FY 2028/29	Five-Year CIP Total
$6,702,099	$52,388,074	-	-	-	**$59,090,173**

This project would fund the significant remodeling of Fire Station 1 to bring it up to modern standards, as well as replacement or renovation of the administration side to provide greater accessibility and to better facilitate the administrative functions of the department. In addition, the fire station and administration building have experienced significant settling of the foundation causing large cracks in the walls and issues with door and window fitment. This project would also cover the costs associated with those major repairs.

FY25 Temp 24 - Fire Station 9 PPE Storage Equipment Room					
FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	FY 2028/29	Five-Year CIP Total
$168,000	$1,232,000	-	-	-	**$1,400,000**

Fire Station 9 currently houses the Fire Department's Personal Protective Equipment (PPE), including the cleaning, maintenance, and storage of the replacement PPE cache. This project allows for the construction of dedicated, temperature-controlled storage areas for the PPE as well as the Self-Contained Breathing Apparatus (SCBA) equipment.

FY25 Temp 25 - Fire Station 7 Renovation					
FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	FY 2028/29	Five-Year CIP Total
$2,446,066	$19,120,088	-	-	-	**$21,566,154**

Fire Station 7, built in 1971, no longer meets the operational needs of the Fire Department. This project would provide funding to renovate Fire Station 7 to create individual sleeping rooms, a dedicated fitness room, proper facilities for cleaning and decontamination, and storage of personal protective equipment (turnouts).

UNFUNDED PROJECTS | ADMINISTRATIVE FACILITIES

FY25 Temp 26 - Fire Station 9 Renovation					
FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	FY 2028/29	Five-Year CIP Total
$6,477,144	$50,629,679	-	-	-	**$57,106,823**

This project would renovate Fire Station 9 to provide needed improvements to create individual sleeping quarters, proper facilities for cleaning, decontamination, and storage of personal protective equipment (turnouts), self-contained breathing apparatus storage and maintenance space, and office space to support these operational activities. This request also provides necessary building renovations to allow for fire apparatus to enter the warehouse without encroachment on the neighboring property.

FY25 Temp 29 - Water Refilling Stations					
FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	FY 2028/29	Five-Year CIP Total
$178,200	-	-	-	-	**$178,200**

This project would fund the replacement of existing water fountains at Fire Stations 1, 3, 4, 5, 6, 7 and 8 with new water fountain/bottle filling systems.

FY25 Temp 30 - Fire Station 9 Lighting					
FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	FY 2028/29	Five-Year CIP Total
$165,000	-	-	-	-	**$165,000**

This project would fund the full upgrade of station lighting to LED ballasts, allowing personnel to work in a well-lit environment to allow for full operability of this station. This station is an open warehouse with built-in living quarters for fire department personnel. The majority of the station is an open warehouse, and the existing lighting is not strong enough to emit proper lighting for working in the warehouse area, which is used to house the PPE, antique apparatus, and hazardous materials apparatus and equipment.

FY25 Temp 33 - Stations 1, 9, and Fire Administration Building Assessment					
FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	FY 2028/29	Five-Year CIP Total
$270,000	-	-	-	-	**$270,000**

The project would cover costs associated with a property condition assessment and conceptual/feasibility study to determine scope of renovation required to support operational needs of the Fire Department headquarters building, Fire Station 1, and Fire Station 9. The scope would include feasibility analysis of bringing the existing buildings up to current building codes and Americans with Disabilities Act (ADA) requirements. A cost benefit analysis and a concept recommendation are part of this unfunded project/study.

UNFUNDED PROJECTS | ADMINISTRATIVE FACILITIES

TEMP20 - New Project - Seismic Evaluation of EOC and Fire Station #2					
FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	FY 2028/29	Five-Year CIP Total
$220,000	-	-	-	-	**$220,000**

This project would include funding for seismic evaluations of both the Emergency Operations Center and Fire Station 2/Training Center. A seismic evaluation of these buildings is a requirement of the City's Emergency Services Plan.

Five-Year CIP Total Unfunded Need:	**$202,578,984**

Community Facilities

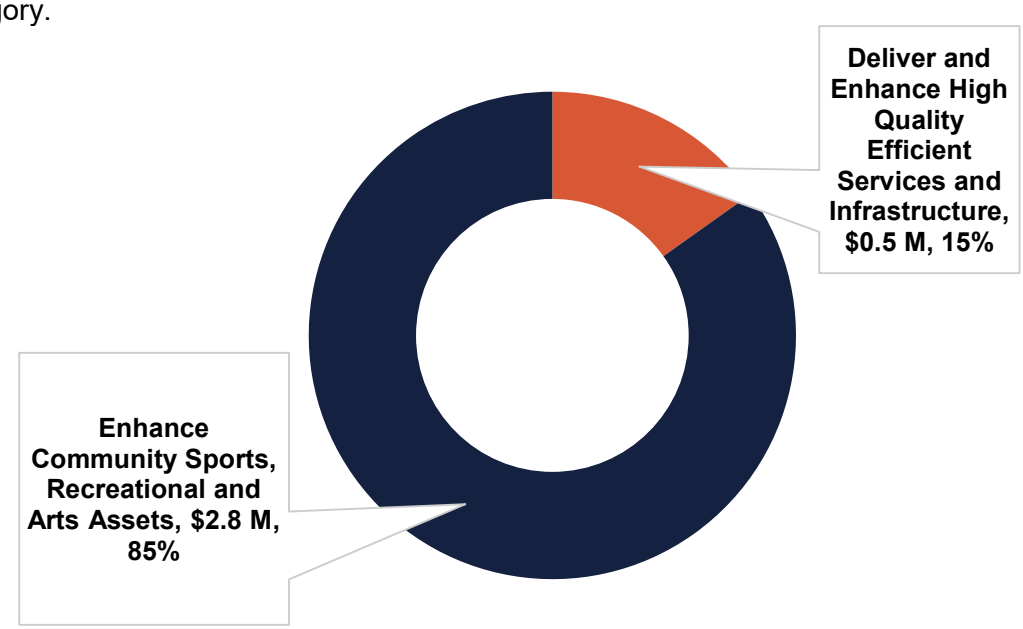
This page is intentionally left blank.

INTRODUCTION

The capital projects within the Community Facilities theme enhance the functionality and sustainability of many important city-owned facilities. These projects include construction, repair and renovation that are imperative for the City to promote safe, reliable and adequate services while also providing a diverse range of library, parks, recreation and open space opportunities to residents.

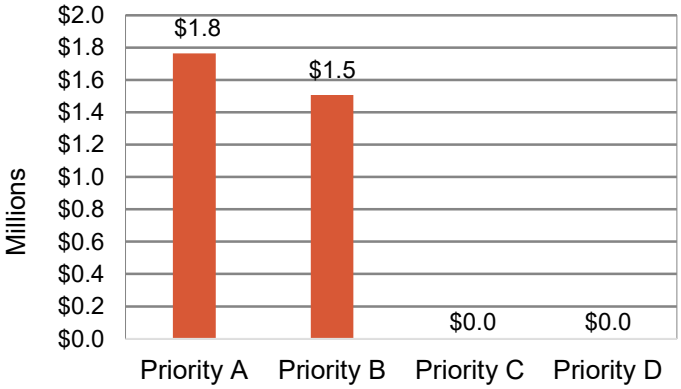
Funding Our Top Priorities

The projects included in the CIP were determined in accordance with both the City Council's Strategic Pillars and the budget priorities. The chart below illustrates the funding amount per Strategic Pillar within the Community Facilities category.



The five-year CIP Community Facilities budget totals $3.3 million. The CIP projects were prioritized by the following criteria:

Priority	Description
A	critical need mandated, emergency, or under construction
B	maintenance system reliability and/or ongoing operations
C	future system needs or future regulatory requirements
D	not critical, but achieve efficiencies and/or sustainability



Project Highlights

Major projects in the Community Facilities category are detailed below.

Planning and Construction of Temporary and/or Permanent ISC Replacement Facility

The George Haines International Swim Center (ISC) was closed in January 2024 due to health and safety concerns. Since that time, staff has provided regular updates to the City Council on the status of reports from regulatory agencies and feasibility of reopening the ISC. This project provides funding for the facility condition assessment for the ISC, as well as $500,000 funded for the design phase in FY 2024/25 and partial funding of $500,000 for the construction phase in FY 2025/26 from the General Fund – Capital Project Reserve. Should the City Council elect to proceed with a temporary refurbishment option to remediate critical safety issues and reopen a portion of the current facility, the proposed budget of $1.0 million can be repurposed and allocated to the refurbishment project, with additional funds appropriated if needed. The permanent/complete replacement project is largely unfunded, and the proposed budget includes $43.8 million in unfunded costs in FY 2026/27; these numbers will be updated upon the approval of the schematic design.

Bowers Roof/Building Replacement

Design funding is included for the Bowers Park roof and building replacement project. The Bowers recreation room was closed in 2018 and the restrooms were closed in 2020 due to health and safety concerns. These two buildings would be replaced with one building that would provide both a community use facility and a restroom with an increased square footage that would allow enhanced service to the community.

Central Park Library – Radio Coverage

This project funds the installation of an Emergency Responder Radio Communication System (ERRCS) at Central Park Library. In August 2023, Central Park Library underwent testing at the request of the Fire Department to ensure adequate communication coverage within the building in accordance with the California Fire Code, and deficiencies were identified. The California Fire Code Sections 510.2 and 1103.2 mandate that existing buildings have an approved in-building ERRCS to ensure minimum communication for emergency personnel, including fire, police, and emergency medical services when deficiencies are identified. Construction materials and architectural features of buildings often impede or obstruct the transmission of radio frequency signals, which requires the installation of these systems.

The provisions outlined in Section 510 underscore the critical importance of reliable communication for emergency responders operating within buildings. These communication systems serve as lifelines during emergencies, such as medical emergencies, fires, or active shooter incidents, enabling prompt coordination and response efforts. The consequences of communication breakdowns during emergencies can be severe. These systems play a pivotal role in fostering a safer environment for responders and the public, enhancing overall emergency response capabilities within the community.

Northside Branch Library – Automated Materials Handling System

The Automated Materials Handling System at Northside Branch receives and sorts all library returns and has exceeded its life expectancy. The system continues to break down leading to costly repairs no longer covered by warranty or service support. This critical equipment automates repetitive, labor-intensive tasks, reducing staff costs while expediting return of material to shelves, thereby increasing accessibility of resources and improving

public service. This project will replace this critical piece of equipment, which receives and sorts upwards of 118,000 items annually, with use increasing due to the increase of hours the Library is open to the public.

Parks Service Center Improvements

This project consists of three elements: 1) replacement of the Park Service Center roof; 2) design for a small expansion of the Park Service Center footprint to address workplace safety issues; and 3) the installation of solar panels. Additional funding will need to be identified to complete this project.

- Roof: The Parks Service Center building was constructed in the 1960's and contains the original roofing materials. Over the years, numerous emergency repairs and patches due to rainwater leaks into the building have been required. The existing roof is beyond its useful life and is in dire need of replacement.
- Expansion: Various facility improvements are needed to address workplace safety issues including ADA-complaint restroom facilities, hallways and the installation of safety showers to ensure proper decontamination of hazardous materials. Included in this CIP is funding to conduct an analysis of the improvements required and to develop design options and costs. Once the analysis is completed, staff will return to Council with a request to fund construction for the expanded building project.
- Solar Panels: The installation of solar panels, funded by the SVP Greenhouse Gas Program, will also be incorporated into the project and will generate savings for the City.

Future Projects Funded by Quimby Act/Mitigation Fee Act Revenues

The Parks & Recreation Department budgets projects based on the actual Quimby and Mitigation Fee Act (MFA) revenues received. This ensures funding is available to support the budgeted projects. Because there are no revenue projections for these fees incorporated into the CIP, there are limited projects reflected in the CIP. For planning purposes, the Parks & Recreation Department developed the following Quimby/MFA funding strategies and project priorities that will be used to allocate these funds to projects as the revenues are received:

Funding Strategies

1. Completion of Projects Started
    a. Example: Inflation may impact construction budget of projects that have not been awarded bid
2. Federal, State, County and Local Mandates
    a. Example: Accessibility—ADA improvements, Clean & Safe Parks & Playgrounds—Consumer Product Safety Commission Guidelines, County Health, Building Code upgrades, Engineering/Facility Condition Assessments (age and condition)
3. Community Wide Service Area Facilities (Serves the greatest number of residents)
    a. Example: Community Park North, Senior Center, Central Park Master Plan Projects
4. Park in Lieu Fee Program
    a. Example: Project Application Review, Facility Condition Assessment, Land Value Appraisals, Studies and FF&E for Developer Delivered Parks

Project Priorities

The Department has prioritized the following CIP projects to fund as park in-lieu fees are received:

1. Planning and Construction of Temporary and/or Permanent ISC Replacement Facility – This project includes planning and design of a new Aquatic Center in Central Park, taking into consideration the results of the facility condition assessment for the failing ISC. Upon completion, the facility condition assessment would provide design options to replace the facility, cost estimation and potential closure timeline. This project also includes planning for the first phase of the project, including: community outreach; a master plan preparation; and development of specific plans, specifications, and cost estimate (PS&E) for a preferred schematic design. The design portion of the project is currently funded in this budget cycle, but construction of the project is largely unfunded and will require additional funding for completion.

International Swim Center

2. Henry Schmidt Park Playground Rehabilitation (included in the Parks & Trails section) – The project consists of the development of a park master plan, design development to rehabilitate the existing playground. The design portion of the project is currently funded in this budget cycle, but construction of the project is currently unfunded and will require additional funding for completion.
3. Warburton Park Playground Rehabilitation (included in the Parks & Trails section) – This project will renovate the Warburton Park playground to meet accessibility standards, consumer product safety guidelines and measurably improved recreational play value. The design portion of the project is currently funded in this budget cycle, but construction of the project is currently unfunded and will require additional funding for completion.
4. Earl Carmichael Park Playground Rehabilitation (included in the Parks & Trails section) – This project would renovate the playground to meet accessibility standards, consumer product safety guidelines and measurably improved recreational play value. The design portion of the project is currently funded in this budget cycle, but construction of the project is currently unfunded and will require additional funding for completion.
5. Mary Gomez Park Playground Rehabilitation (included in the Parks & Trails section) – This project includes the installation of new playgrounds and amenities which will meet the needs of increased population/new development, a diversity of demand and new legal requirements. The design portion of the project is currently funded in this budget cycle, but construction of the project is currently unfunded and will require additional funding for completion.

Earl Carmichael Playground

Mary Gomez Playground

6. Parkland Acquisition – This project allocates 25% of park in-lieu fees for future land purchase.

To see full detailed descriptions of these projects, please see the Unfunded Projects – Community Facilities list later in this section and the Unfunded Projects – Parks & Trails list under the Parks & Trails section.

Major Accomplishments

- Fairway Glen neighborhood park has two tennis courts, an open play area, a playground, picnic tables, and various other park amenities but lacked a restroom. The much-needed new restroom facility was completed in March of 2024, expanding accessibility in the popular park.
- As part of the playground rehabilitation at Montague Park, the existing community building was also renovated to add a restroom, kitchen, and storage facility.
- The fire panel at Central Park Library was upgraded, replacing the previous 20-year-old fire panel and ensuring an effective fire monitoring system.

Fairway Glen Restroom

Financing Sources

General Fund (Capital Projects Reserve)
The General Fund Capital Projects Reserve is used to support the City's general capital projects.

Park in Lieu Fees (Quimby and MFA)
In July 2014, the City Council adopted Ordinance No.1928, which added Chapter 17.35 "Park and Recreational Land" to the Santa Clara City Code to require new residential developments after September 13, 2014 to provide developed park and recreational land, and/or pay a fee in-lieu thereof pursuant to the Quimby Act ("Quimby") and/or the Mitigation Fee Act ("MFA").

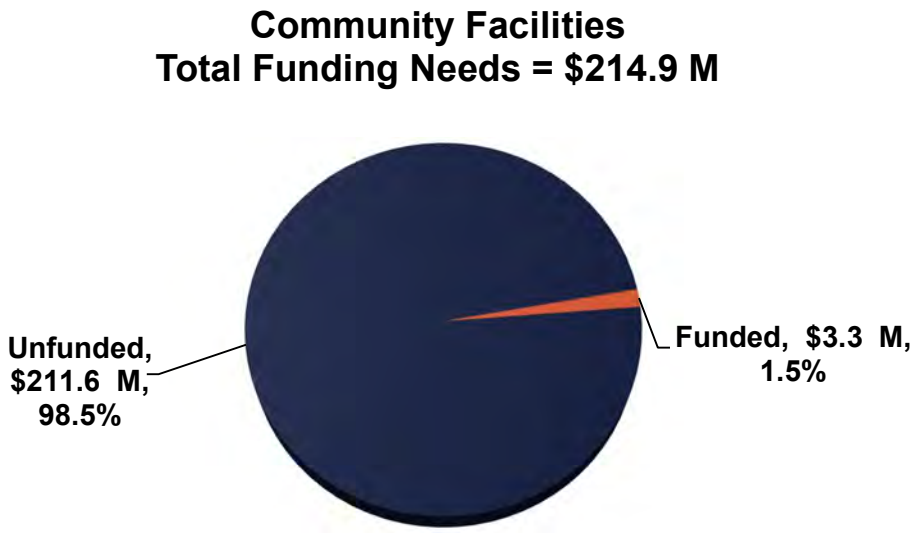
Developer Contributions
Projects are supported by payments from developers. These contributions are paid as part of the process of granting planning permission where additional infrastructure is required or to mitigate negative impacts.

Operating Budget Impacts

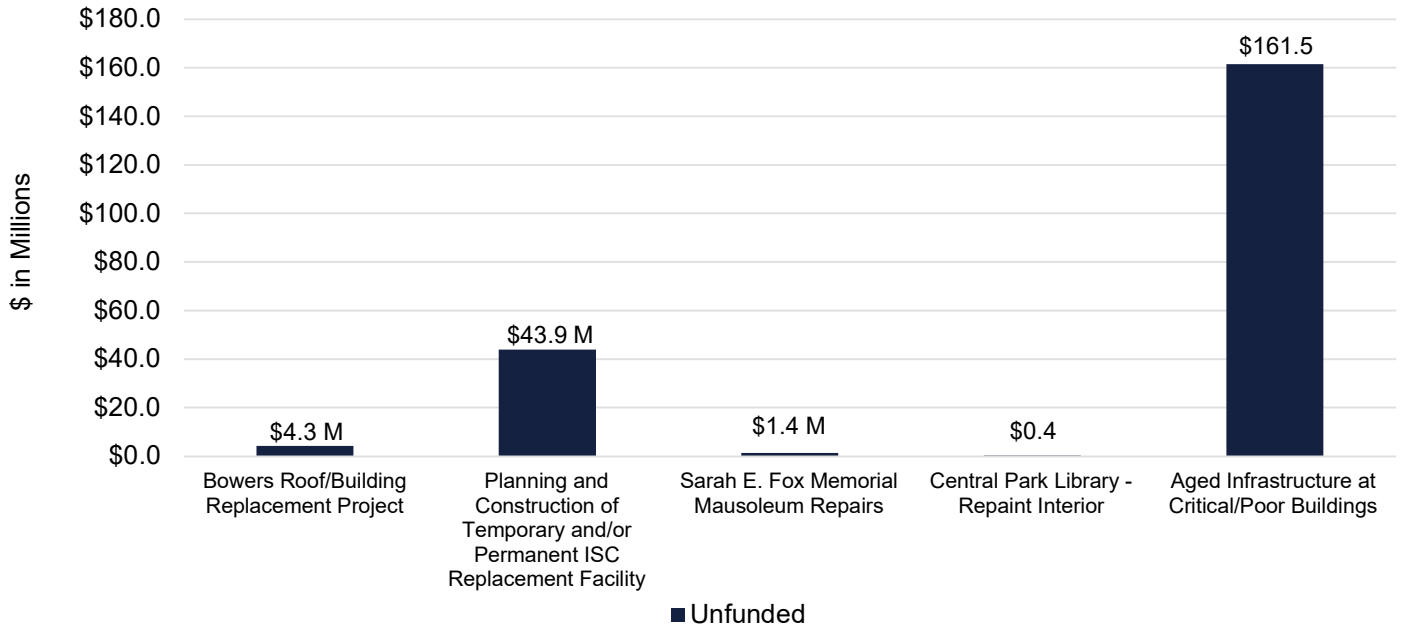
Projects within the Community Facilities category are not expected to have additional operating and maintenance costs.

Unfunded Needs

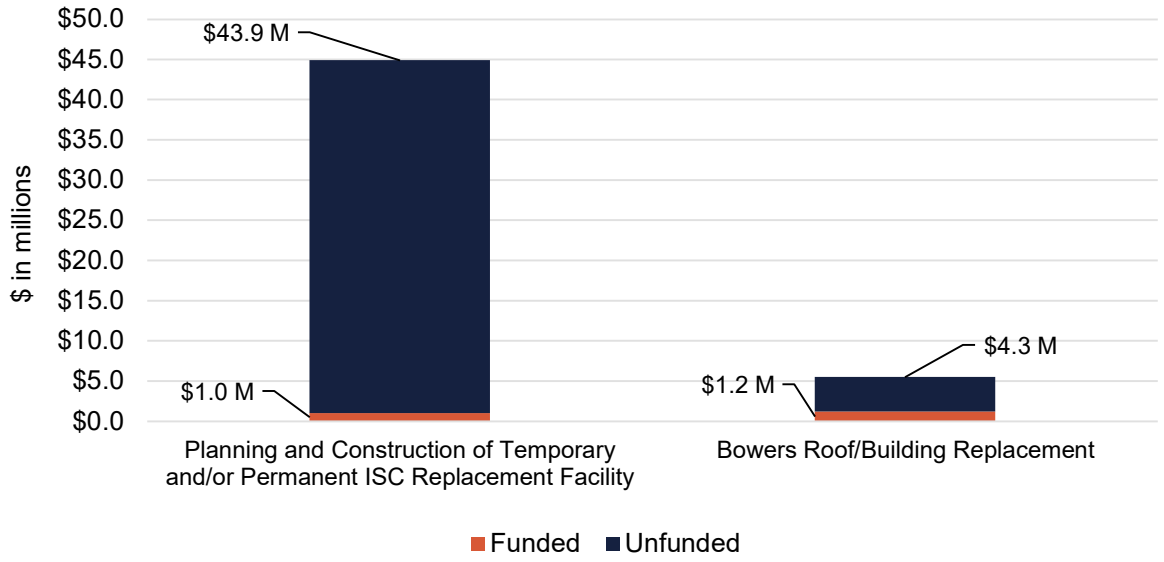
Although the CIP provides funding for vital improvements throughout the City, there remains significant high priority needs that have not been addressed. As highlighted in the chart below, the total funding needs for the Community Facilities program totals $214.9 million. Of this amount, $3.3 million is funded, leaving $211.6 million of unfunded needs. The unfunded projects are primarily in the Parks & Recreation Department.



The graph below highlights the largest projects currently on the unfunded list in the Community Facilities category. For more project information, please see the Unfunded Projects – Community Facilities list at the end of this section.



Below are projects that are partially funded. To see the full list of unfunded projects, please see the Unfunded Projects – Community Facilities list later in this section.



FUNDED | PROJECTS BUDGETED COST SUMMARY

Community Facilities Project	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Five-Year CIP Total
3101 - Parks & Recreation Master Plan	$442,700	-	-	-	-	-	-
3102 - Facility Condition Assessment Update Project	$400,000	-	-	-	-	-	-
3126 - Patrick Henry Drive Specific Plan Community Art Center	$75,000	-	-	-	-	-	-
3129 - Eddie Souza Park Building Repair	$339,357	-	-	-	-	-	-
3134 - Electronic Access for Meeting Rooms	$541,771	-	-	-	-	-	-
3187 - Bowers Roof/Building Replacement Project	$235,300	$1,237,034	-	-	-	-	$1,237,034
3188 - Senior Center Gym Equipment Replacement	$2,642	-	-	-	-	-	-
3196 - Planning and Construction of Temporary and/or Permanent ISC Replacement Facility	$917,000	$500,000	$500,000	-	-	-	$1,000,000
3197 - Parks Service Center Improvements	$799,688	$235,000	-	-	-	-	$235,000
3628 - Sarah E. Fox Memorial Mausoleum Repairs	$252,643	-	-	-	-	-	-
5044 - Remodel of Mission Branch Library	$7,121	-	-	-	-	-	-
5049 - Central Park Library Public Spaces	$28,627	-	-	-	-	-	-
5053 - Photovoltaic System Installation at the Northside Branch Library	$830	-	-	-	-	-	-
5054 - Central Library Fire Panel Upgrade	$48,827	-	-	-	-	-	-
5055 - Central Park Library - Concrete Sidewalk Replacement	$215,700	-	-	-	-	-	-
FY25 Temp 34 - Northside Branch Library - Automated Materials Handling System	-	$332,400	-	-	-	-	$332,400
FY25 Temp 38 - Central Park Library - Radio Coverage	-	$120,000	-	-	-	-	$120,000

FUNDED | PROJECTS BUDGETED COST SUMMARY

Community Facilities Project	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Five-Year CIP Total
FY25 Temp 45 - Senior Center Natatorium HVAC Project - Ph 1	-	$172,500	-	-	-	-	$172,500
FY25 Temp 48 - Lawn Bowls Improvements	-	$175,000	-	-	-	-	$175,000
Total Community Facilities Projects	**$4,307,206**	**$2,771,934**	**$500,000**	**-**	**-**	**-**	**$3,271,934**

FUNDED | 3187 - BOWERS ROOF/BUILDING REPLACEMENT PROJECT

Project Number:	3187	**Theme / Category:**	Community Facilities
Year Initiated:	2019	**Project Manager:**	Falguni Amin
Planned Completion Year:	FY 2025/26	**Department:**	Parks & Recreation
Project Type:	Distinct	**Fund:**	532 - Parks and Recreation
Strategic Pillar	03 - Enhance Community Sports, Recreational and Arts Assets		

Location Bowers Park

Project Description

Dedicated in 1957, Bowers Park contains a recreation building, restrooms, an open play area, a playground, parking lot, picnic areas and various park amenities. The park is bordered by Cabrillo Avenue to the north, Cabrillo Middle School to the east, Cabrillo Elementary to the west and residential properties to the south.

The City hired Kitchell, LLC to perform a facility assessment for all recreation sites. The Facility Condition Assessment Report was completed in 2018. In the report, the Bowers Park building roof was categorized as "Critical", with a recommendation for replacement in year one (2018). The condition is described as being "beyond its useful life and needs replacement." In 2018, the Bowers Recreation Room was closed due to leaks and deterioration. The restrooms were subsequently closed in 2020 due to health and safety concerns.

This project was paused for a more in-depth structural assessment in design phase II (PS&E) and resumed in Summer 2022. It was determined after the engineering evaluation, that the restrooms are beyond repair. Staff has evaluated several options and recommends replacement of the two deteriorated buildings (restroom and recreation room) with one new building that would provide both a community-use facility and restroom that would increase the square footage of the facility and provide enhanced service to the expanding community and park users. This project includes funding for Phase I – Design. Additional funding for Phase II – Construction will need to be identified. Prior to FY 2024/25, this project was titled Bowers Roof Replacement.

Funding Sources General Fund - Capital Project Reserve and Mitigation Fee Act funds

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	$23,200	$235,300	$1,237,034	-	-	-	-	**$1,495,534**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	-	$123,245	$475,000	-	-	-	-	$598,245
Contingencies/Misc	-	$11,055	-	-	-	-	-	$11,055
Engineering	$23,200	$101,000	$762,034	-	-	-	-	$886,234
Total Expenditures	$23,200	$235,300	$1,237,034	-	-	-	-	**$1,495,534**

Operating Impacts			-	-	-	-	-	-

FUNDED | 3196 - PLANNING AND CONSTRUCTION OF TEMPORARY AND/OR PERMANENT ISC REPLACEMENT FACILITY

Project Number:	3196	**Theme / Category:**	Community Facilities
Year Initiated:	2023	**Project Manager:**	Dale Seale
Planned Completion Year:	FY 2025/26	**Department:**	Parks & Recreation
Project Type:	Distinct	**Fund:**	532 - Parks and Recreation
Strategic Pillar	03 - Enhance Community Sports, Recreational and Arts Assets		
Location	Central Park		

Project Description

In 2018, the City's Facility Condition Assessment Report (Kitchell), identified the George F. Haines International Swim Center (ISC) as critical and beyond its useful life, needing replacement. This project includes planning and design of a new Aquatic Center in Central Park, taking into consideration the results of the facility condition assessment for the failing ISC. Upon completion, the facility condition assessment would provide design options to replace the facility, cost estimation and potential closure timeline.

This project includes funding for the facility condition assessment for the ISC, as well as $500,000 for the design phase in FY 2024/25 and partial funding of $500,000 for the construction phase in FY 2025/26 from the General Fund – Capital Project Reserve. Should the City Council elect to proceed with a temporary refurbishment option to remediate critical safety issues and reopen a portion of the current facility, the proposed budget of $1.0 million can be repurposed and allocated to the refurbishment project, with additional funds appropriated if needed. The permanent/complete replacement project is largely unfunded, and the proposed budget includes $43.8 million in unfunded costs in FY 2026/27; these numbers will be updated upon the approval of the schematic design. The City has submitted a $2 million Temporary to Permanent Community Aquatics Facility request to Assemblymember Evan Low.

Prior to FY 2024/25, this project was titled "Central Park Master Plan- Aquatic Center Planning & Design."

Funding Sources General Fund - Capital Project Reserve and Mitigation Fee Act funds

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	-	$917,000	$500,000	$500,000	-	-	-	**$1,917,000**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	-	-	-	$500,000	-	-	-	$500,000
Engineering	-	$917,000	$500,000	-	-	-	-	$1,417,000
Total Expenditures	-	$917,000	$500,000	$500,000	-	-	-	**$1,917,000**

Operating Impacts			-	-	-	-	-	-

FUNDED | 3197 - PARKS SERVICE CENTER IMPROVEMENTS

Project Number:	3197	**Theme / Category:**	Community Facilities
Year Initiated:	2023	**Project Manager:**	Huy Nguyen
Planned Completion Year:	FY 2027/28	**Department:**	Parks & Recreation
Project Type:	Distinct	**Fund:**	532 - Parks and Recreation
Strategic Pillar	03 - Enhance Community Sports, Recreational and Arts Assets		
Location	Parks Service Center		

Project Description

This project consists of three elements: 1) Replacement of the Park Service Center roof; 2) Design for a small expansion of the Park Service Center footprint to address workplace safety issues; and 3) the installation of solar panels.

Roof: The Parks Service Center building was constructed in the 1960's and contains the original roofing materials. Over the years, numerous emergency repairs and patches due to rainwater leaks into the building have been required. The existing roof is beyond its useful life and is in dire need of replacement.
Expansion: Various facility improvements are needed to address workplace safety issues including ADA-complaint restroom facilities, hallways and the installation of safety showers to ensure proper decontamination of hazardous materials. Included in this project is funding to conduct an analysis of the improvements required and to develop design options and costs. Once the analysis is completed, staff will return to Council with a request to fund construction for the expanded building project.
Solar Panels: The installation of solar panels, funded by the SVP Greenhouse Gas Program, will also be incorporated into the project, and will generate savings for the City. Prior to FY 2024/25, this project was titled Parks Service Center Roof.

The project was partially funded in the amount of $800,000 in the previous FY 2022/23 and FY 2023/24 CIP budget cycle. The remaining $235,000 will be funded in FY 2024/25 using Park Mitigation Fee Act funds.

Funding Sources

Developer Contributions, SVP Greenhouse Gas Program funding and Mitigation Fee Act funds

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	$312	$799,688	$235,000	-	-	-	-	**$1,035,000**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	-	$327,500	$150,000	-	-	-	-	$477,500
Contingencies/Misc	$312	$22,188	-	-	-	-	-	$22,500
Engineering	-	$450,000	$85,000	-	-	-	-	$535,000
Total Expenditures	$312	$799,688	$235,000	-	-	-	-	**$1,035,000**

Operating Impacts			-	-	-	-	-	-

FUNDED | FY25 TEMP 34 - NORTHSIDE BRANCH LIBRARY - AUTOMATED MATERIALS HANDLING SYSTEM

Project Number:	FY25 Temp 34	**Theme / Category:**	Community Facilities
Year Initiated:	2025	**Project Manager:**	John Schlosser
Planned Completion Year:	FY 2024/25	**Department:**	Library Department
Project Type:	Distinct	**Fund:**	537 - Library
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Northside Branch Library		

Project Description

The Library's Automated Materials Handling System (AMHS), which receives and sorts returned library materials, has already reached its end-of-life at 10 years old in FY 2023/24. This machine receives and sorts materials based on metadata, saving considerable labor. Failing parts and the controller PC have been replaced, potentially extending its life for up to two more years, but it is not expected to keep functioning beyond that timeframe.

The AMHS receives and sorts upwards of 118,000 items at Northside Branch Library annually. This is a critical need as circulation of items at Northside Branch Library is expected to increase due to the post-pandemic expansion of hours of operation from 28 hours to 48 hours in FY 2023/24. This equipment performs work that would otherwise need to be done by hand by additional paid staff. It saves time and budget, prevents human error with high-volume work, and expedites faster return of material to shelves, meaning the existing collection gets more use by the public, resulting in better quality public service. This equipment is also a critical prevention mechanism for repetitive motion injury, replacing very manual tasks.

Funding Sources General Fund - Capital Project Reserve

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	-	-	$332,400	-	-	-	-	**$332,400**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Equipment	-	-	$332,400	-	-	-	-	$332,400
Total Expenditures	-	-	$332,400	-	-	-	-	**$332,400**

Operating Impacts			-	-	-	-	-	-

FUNDED | FY25 TEMP 38 - CENTRAL PARK LIBRARY - RADIO COVERAGE

Project Number:	FY25 Temp 38	**Theme / Category:**	Community Facilities
Year Initiated:	2025	**Project Manager:**	Lee Hagan
Planned Completion Year:	FY 2024/25	**Department:**	Library Department
Project Type:	Distinct	**Fund:**	537 - Library
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Central Park Library		

Project Description

Installation of an Emergency Responder Radio Communication System (ERRCS) is required at Central Park Library to allow for emergency services communications. ERRCS is an amplification system that receives public safety radio signals from an off-air donor antenna and re-transmits them through in-building service antennas. This system is also commonly known as a Public Safety DAS (Distributed Antenna System).

Installation of ERRCS is required by California Fire Code Sections 510.2 and 1103.2. These communication systems serve as lifelines during emergencies, such as medical emergencies, fires, or active shooter incidents, enabling prompt coordination and response efforts. The consequences of communication breakdowns during emergencies can be severe. These systems play a pivotal role in fostering a safer environment for responders and the public, enhancing overall emergency response capabilities within the community.

Funding Sources General Fund - Capital Project Reserve

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	-	-	$120,000	-	-	-	-	**$120,000**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Equipment	-	-	$120,000	-	-	-	-	$120,000
Total Expenditures	-	-	$120,000	-	-	-	-	**$120,000**

Operating Impacts			-	-	-	-	-	-

FUNDED | FY25 TEMP 45 - SENIOR CENTER NATATORIUM HVAC PROJECT - PH 1

Project Number:	FY25 Temp 45	**Theme / Category:**	Community Facilities
Year Initiated:	2024	**Project Manager:**	Dale Seale
Planned Completion Year:	FY 2027/28	**Department:**	Parks & Recreation
Project Type:	Distinct	**Fund:**	532 - Parks and Recreation
Strategic Pillar	03 - Enhance Community Sports, Recreational and Arts Assets		
Location	Senior Center		

Project Description

The Santa Clara Senior Center was originally constructed in 1973 and renovated in 2005 to expand programs and services for the community. The renovation included 45,000 square feet of new spaces for a computer lab, billiards room, multi-purpose room, woodshop, lapidary lab, fitness center, lap pool, warm water pool, and spa.

There are eight (8) HVAC units currently serving the Senior Center of various ages. The natatorium HVAC system has become costly to maintain and repair and has required staff to reduce facility usage by restricting programming for the natatorium due to the inoperability of the HVAC system.

The first phase of this project is to perform a detailed assessment and analysis of the existing natatorium HVAC system in order fully comprehend the extent of the HVAC and building rehabilitation necessary to meet current codes. Staff has already completed the Request for Qualifications process. Once the first phase of the project is completed, a scope of work and cost estimate for the second phase of the project will be developed, which would include detail design, bid and award, and construction of the project. Phase II would be submitted as a separate project only after Phase I is complete and the full scope of Phase II can be established. This project funds Phase I of the project, however, funding will need to be identified for Phase II.

Funding Sources General Fund - Capital Project Reserve

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	-	-	$172,500	-	-	-	-	**$172,500**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Contingencies/Misc	-	-	$22,500	-	-	-	-	$22,500
Engineering	-	-	$150,000	-	-	-	-	$150,000
Total Expenditures	-	-	$172,500	-	-	-	-	**$172,500**

Operating Impacts			-	-	-	-	-	-

FUNDED | FY25 TEMP 48 - LAWN BOWLS IMPROVEMENTS

Project Number:	FY25 Temp 48	**Theme / Category:**	Community Facilities
Year Initiated:	2025	**Project Manager:**	Dale Seale
Planned Completion Year:	FY 2027/28	**Department:**	Parks & Recreation
Project Type:	Distinct	**Fund:**	532 - Parks and Recreation
Strategic Pillar	03 - Enhance Community Sports, Recreational and Arts Assets		
Location	Central Park - Lawn Bowls Facility		

Project Description

In June 2018, City Council approved an increase of $175,000 to the Park Improvements project for the repair and maintenance of the lawn bowling facility at Central Park per Council direction at the May 22, 2018 Operating Budget Study Session. Since that time, the funds were required for emergency repairs to other facilities, as the Park Improvements project served as funding for various necessary and urgent projects. The Parks and Recreation Department recognizes the need for the Lawn Bowls Improvements to stand as its own project in accordance with Council direction. This project has been created to fulfill this need and to provide $175,000 in funding for necessary improvements or repairs.

Funding Sources Developer Contributions

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	-	-	$175,000	-	-	-	-	**$175,000**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Maintenance	-	-	$175,000	-	-	-	-	$175,000
Total Expenditures	-	-	$175,000	-	-	-	-	**$175,000**

Operating Impacts			-	-	-	-	-	-

UNFUNDED PROJECTS | COMMUNITY FACILITIES

3187 - Bowers Roof/Building Replacement Project

FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	FY 2028/29	Five-Year CIP Total
-	-	$4,250,000	-	-	**$4,250,000**

Dedicated in 1957, Bowers Park contains a recreation building, restrooms, an open play area, a playground, on-site parking lot, picnic areas and various park amenities. The park is bounded by Cabrillo Avenue to the north, Cabrillo Middle School to the east, Cabrillo Elementary to the west and residential properties to the south.

The City hired Kitchell, LLC to perform a facility assessment for all recreation sites. The Facility Condition Assessment Report was completed in 2018. In the report, the Bowers Park building roof was categorized as "Critical", with a recommendation for replacement in year one (2018). The condition is described as being "beyond its useful life and needs replacement." In 2018, the Bowers Recreation Room was closed due to leaks and deterioration. The restrooms were subsequently closed in 2020 due to health and safety concerns.

This project was paused for a more in-depth structural assessment in design phase II (PS&E) and resumed in Summer 2022. It was determined after the engineering evaluation, that the restrooms are beyond repair. Staff has evaluated several options and has concluded that their recommendation would be to replace the two deteriorated buildings (restroom and recreation room) with one new building that would provide both a community-use facility and restroom that would increase the square footage of the facility and provide enhanced service to the expanding community and park users. This project includes funding for Phase I - Design only. Phase II - Construction is currently unfunded.

Prior to FY 2024/25, this project was titled Bowers Roof Replacement.

3196 - Planning and Construction of Temporary and/or Permanent ISC Replacement Facility

FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	FY 2028/29	Five-Year CIP Total
-	-	$43,850,000	-	-	**$43,850,000**

This project includes planning and design of a new Aquatic Center in Central Park, taking into consideration the results of the facility condition assessment for the failing ISC. Upon completion, the facility condition assessment would provide design options to replace the facility, cost estimation and potential closure timeline. This project also includes planning for the first phase of the project, including: community outreach; a master plan preparation; and development of specific plans, specifications, and cost estimate (PS&E) for a preferred schematic design.

This project is currently partially funded and addresses the facility condition assessment for the ISC, as well as $500,000 funded for the Design Phase in FY 2024/25 and partial funding of $500,000 for the Construction phase in FY 2025/26 from the General Fund – Capital Project Reserve. The proposed budget includes $43,850,000 in unfunded costs in FY 2026/27; these numbers will be updated upon the approval of the schematic design.

3622 - Repurchase Cemetery Property

FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	FY 2028/29	Five-Year CIP Total
$34,000	$34,000	$34,000	$34,000	$34,000	**$170,000**

This project would enable the City to repurchase the cemetery interment rights previously sold to customers. Interment rights are re-purchased at the original fee and are made available for purchase at current rates.

UNFUNDED PROJECTS | COMMUNITY FACILITIES

3628 - Sarah E. Fox Memorial Mausoleum Repairs

FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	FY 2028/29	Five-Year CIP Total
$1,365,000	-	-	-	-	**$1,365,000**

The Sarah E. Fox Memorial Mausoleum is a “community mausoleum” dedicated in 1914 to be used as a community vault for the placement of cremains. The Sarah Fox Mausoleum contains under 600 urns. A preliminary facilities condition assessment of the mausoleum was conducted as part of the City’s 2018 Facility Condition Assessment Report (Kitchell); a broader study of Parks & Recreation Department buildings and parks. Given the age and unique characteristics of the mausoleum, it was recommended that a more detailed structural assessment of the facility be conducted, and necessary repairs be conducted for this building.

This project was paused for a more in-depth structural assessment; project is in design phase II (PS&E).

FY25 Temp 37 - Central Park Library - Lighting Software and Hardware Replacement

FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	FY 2028/29	Five-Year CIP Total
$143,000	-	-	-	-	**$143,000**

This project would support the purchase of SmartTL software and programming, upper and lower motherboards for relay panels in the electrical rooms, and multiple light switches and data lines for installation throughout the Central Park Library. A functional lighting control system allows Library staff to program and schedule when lights turn on and off, supporting sustainability and energy savings. The lighting control system used to program and control interior and exterior lighting is 20 years old. It has reached functional end-of-life, and the circuit boards and light switches are obsolete. The consequences of a failure of the lighting control system would include the light switches in the building becoming inoperable, requiring staff to control lights manually from four different electrical rooms located throughout the building, multiple times per day. All lighting programming and scheduling would be lost, losing energy saving procedures. In addition, staff would have to locate and purchase obsolete switches and circuit boards, potentially at a higher cost. This request does not include replacement of light fixtures, only for updating the software and hardware that allows for programming lighting schedules and operation.

FY25 Temp 39 - Central Park Library - Repaint Interior

FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	FY 2028/29	Five-Year CIP Total
$357,600	-	-	-	-	**$357,600**

Central Park Library opened to the public in April 2004, and in that time has hosted millions of visitors, nearly 5.5 million in the last seven years alone. Its attractive and welcoming appearance is one of the top five reasons why the community comes to the Central Park Library, according to a recent 2023 community survey. After nearly 20 years of providing services to the public, normal wear and tear has taken a toll and the building interior is long overdue for fresh paint. The interior has not been painted since the building's grand opening nearly 20 years ago, other than minor wall repairs and spot painting.

UNFUNDED PROJECTS | COMMUNITY FACILITIES

FY25 Temp 41 - Mission Branch Library – Replacement of Heat Pump in Rooftop HVAC Unit					
FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	FY 2028/29	Five-Year CIP Total
$19,400	-	-	-	-	**$19,400**

Mission Branch Library has been experiencing ongoing problems with the HVAC system, which was not replaced when the building was renovated in 2018. The building has trouble maintaining comfortable temperatures for public and staff areas. The age of the current HVAC unit is over 20 years old. Installation of the heat pump would reduce the cost of fully replacing the HVAC system.

TEMP13 - Aged Infrastructure at Critical/Poor Buildings					
FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	FY 2028/29	Five-Year CIP Total
$132,848,593	$6,642,430	$6,974,551	$7,323,279	$7,689,443	**$161,478,296**

The project would address deficiencies at 37 sites, including the joint use Mission City Center for the Performing Arts on Santa Clara Unified School District property. In the City's 2018 Facility Condition Assessment Report, all parks were assessed and a 20-year replacement schedule, like for like, was established. This CIP project addresses the years 2017 to 2029 and takes into consideration projects already completed.

Five-Year CIP Total Unfunded Need:	**$211,633,296**

This page is intentionally left blank.

Convention Center

This page is intentionally left blank.

INTRODUCTION

The Santa Clara Convention Center is strategically located in the heart of Silicon Valley, a prime location for conventions, trade shows and exhibitions that attracts over 350,000 visitors annually. It features 100,000 square feet of exhibit space, a 22,400 square foot ballroom, 31 breakout rooms and a 607-seat theater. The facility is an integral economic component of Santa Clara, generating economic benefits through attendee direct and indirect spending and sustaining over 500 local jobs. The Convention Center is managed and operated by OVG360 (Oak View Group acquired Global Spectrum, L.P. (Spectra)).

The Convention Center's Capital Improvement Program (CIP) is managed by OVG360 and is comprised of projects focused on the maintenance, repair, renovation or replacement of existing systems and infrastructure including, but not limited to HVAC, façade and aesthetic improvements, and technological advancements.

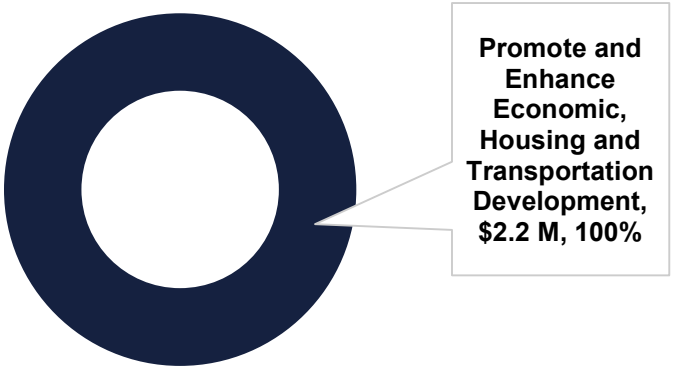
The Convention Center CIP projects were initially funded in FY 2019/20. A total of $4.15 million was allocated to support 13 projects ($1.15 million capital investment from OVG360 and $3.0 million capital investment from the City). Several of the projects, including installation of new HVAC A/C units, lobby roof assessment and repair (glass pyramids), updated security system and cameras, installation of new carpet and polished flooring and repaint of the Center's interior have been completed. Assessments for the Center's electrical system and the roof were completed in FY 2023/24 and OVG will review the final reports and provide prioritized recommendations to the City on the improvements needed.

OVG360 identified five-year capital needs totaling $18 million, with approximately $2.2 million allocated in FY 2024/25 to be funded by a transfer from the Convention Center Enterprise Fund. The remaining $15.8 million is unfunded in this CIP.

Funding Our Top Priorities

The Convention Center CIP directly supports City Council's strategic pillar to *Promote and Improve Economic, Housing and Transportation Development* as shown in the chart below.

In FY 2024/25, the CIP funding of $2.2 million will replace the air wall system in the Grand Ballroom and various upgrades to the bathrooms within the Center. The CIP projects focus on improving the existing physical condition of the building, enhancing, and ensuring safety for all visitors and staff, and creating a highly desirable and sought-after environment that positively contributes to overall visitor experience.



The five-year CIP Convention Center Projects budget totals $2.2 million. The CIP projects were prioritized by the following criteria:

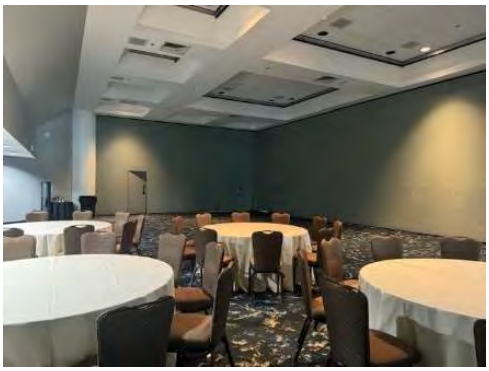
Priority	Description
A	critical need mandated, emergency, or under construction
B	maintenance system reliability and/or ongoing operations
C	future system needs or future regulatory requirements
D	not critical, but achieve efficiencies and/or sustainability

Project Highlights

Major projects in the Convention Center category are detailed below.

Grand Ballroom Airwall System

This project will fund the replacement of the Grand Ballroom Air Wall System. Air walls, operable partitions affixed to ceiling-mounted tracks, facilitate the division of large meeting spaces into multiple smaller areas, allowing for simultaneous events. As the existing air walls are over 20 years old, they have deteriorated significantly over time, exhibiting severe wear and tear. OVG360 will conduct a formal bid process to identify a firm to provide project administration, ensure compliance with relevant codes and regulations, facilitate the approval and permitting process, and oversee installation of the new system.



Convention Center Restrooms

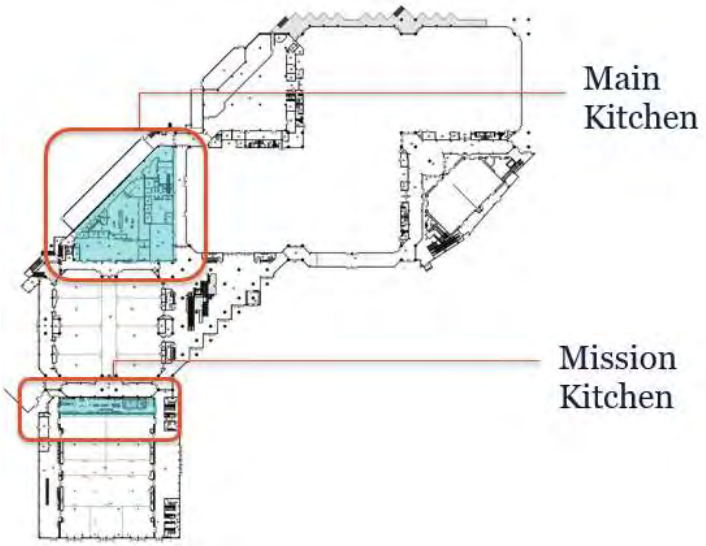
This project will fund aesthetic updates to the restroom facilities throughout the Center, with exception of those in the Mission City Ballroom wing. The rejuvenation of the Center's restroom facilities will not only enhance the overall aesthetics of the Center but will also provide more modern, efficient, and attractive amenities for visitors.

Updated Technology and Signage

With the completed purchase of additional and new audio and visual technology for the public spaces throughout the Center, the next phase of the project is ready to begin. OVG360 has secured an electrical contractor to evaluate power requirements, power runs, and related electrical infrastructure and complete the installation and operations of the new signage. The internal digital signage screens and systems will provide wayfinding, event/meeting announcements, and advertising opportunities to all visitors. Funding for this phase is appropriated in the existing project budget.

Updated Kitchens

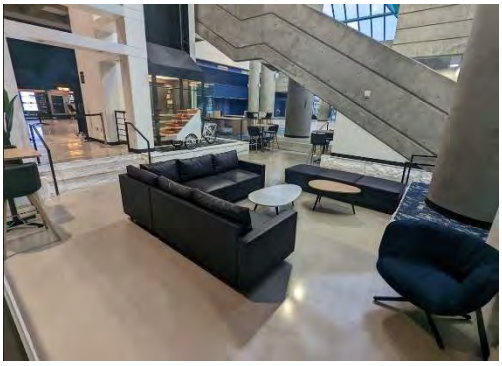
The Main Kitchen and Mission Kitchen will be updated to reflect a new modern layout. New equipment will be added to the Mission Kitchen which will assist in the transformation into a fully functioning pastry kitchen with the inclusion of a client tasting area and teaching kitchen space. The Main Kitchen will be updated with a blast chiller, large walk-in refrigerator, ice machine, updated flooring, and walls which will enhance staff safety and efficiency. Funding for these updates is appropriated in the existing project budget.

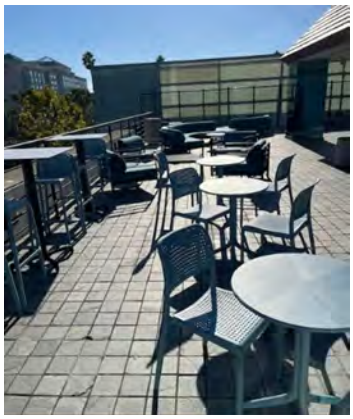


Major Accomplishments

Updated Interior and Outdoor Spaces

The public spaces in the Center have been further enhanced with the completed purchase of interior furniture and the addition of outdoor patio furniture for the second-floor terrace. Supplemented with the use of Levy's additional investment funds, the interior has been elevated to provide more food offerings with its autonomous food machines, a sustainable garden, and updates to the Vintage Valley market.



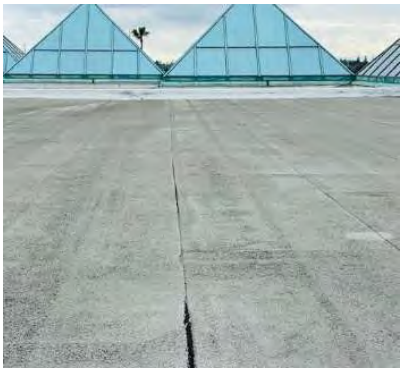


Full Building Electrical Assessment

A full building electrical assessment (internal and external) was completed to evaluate the current condition, remaining useful life and any necessary upgrades or repairs needed to the facility's electrical systems and equipment. OVG 360 is in the process of reviewing the final report and will provide prioritized recommendations to the City based on estimated costs and criticality. Any items recommended will require additional funding and will be brought forward for City Council approval.

Roof Assessment

A comprehensive assessment of the Center's roof was completed. The purpose of the assessment was to evaluate the roof's remaining useful life, compliance/non-compliance with codes, and effectiveness/ ineffectiveness of drainage systems. It is anticipated that OVG 360 will receive the final report in early FY 2024/25 and will provide prioritized recommendations to the City. Any items recommended will require additional funding and will be brought forward for City Council approval.



Financing Sources

Convention Center Enterprise Fund
The City will determine the availability of funding to support capital projects based on annual net income generated in the Convention Center Enterprise Fund. In this CIP, funding of $2.2 million is transferred from this fund.

General Fund (Capital Projects Reserve)
In FY 2019/20, the General Fund contributed $3.0 million for capital improvements.

OVG360 Capital Contribution
In FY 2019/20, Spectra invested $1.15 million for capital improvements and repairs as part of the Management Agreement.

Levy Capital Contribution
In FY 2020/21 and FY 2021/22, Levy invested $0.3 million and $1.76 million, respectively, for capital improvements and repairs as part of the Food and Beverage Services Agreement. Levy's investment will focus on updates to the kitchens and public spaces.

Operating Budget Impacts

The project within the Convention Center category is not expected to have additional operating and maintenance costs.

Unfunded Needs

As highlighted in the chart below, $18 million is needed to support the Convention Center program. Of that amount, $2.2 million is funded, leaving $15.8 million of unfunded needs. Unfunded projects include various upgrades to the Convention Center building equipment as well as exterior modifications (e.g., replacement of HVAC chillers and cooling tower; a new building management system to control the HVAC system; furniture replacement; upgrades to the fire protection system; outdoor marquee; exterior paint; repairs to concrete and the second floor terrace; and replacement of loading dock levers). The City will determine the availability of future funds and allocations based on annual net income generated in the Convention Center Enterprise Fund.

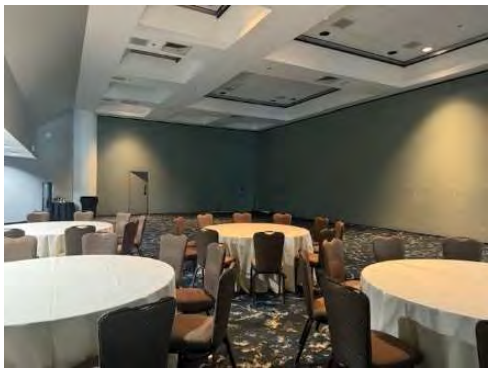
Convention Center
Total Funding Needs = $18 M

FUNDED | PROJECTS BUDGETED COST SUMMARY

Convention Center Project	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Five-Year CIP Total
8101 - Santa Clara Convention Center Condition Assessment Repair	$2,231,755	$2,150,000	-	-	-	-	$2,150,000
Total Convention Center Projects	**$2,231,755**	**$2,150,000**	**-**	**-**	**-**	**-**	**$2,150,000**

FUNDED | 8101 - SANTA CLARA CONVENTION CENTER CONDITION ASSESSMENT REPAIR

Project Number:	8101	**Theme / Category:**	Convention Center
Year Initiated:	2022	**Project Manager:**	Nancy Thome
Planned Completion Year:	Ongoing	**Department:**	Non-Departmental
Project Type:	Ongoing	**Fund:**	865 - Convention Center Capital Fund
Strategic Pillar	01 - Promote and Enhance Economic, Housing and Transportation Development		
Location	Santa Clara Convention Center		



Project Description

The City executed a five-year Management Agreement (March 18, 2019 – June 30, 2024) with Global Spectrum, LP, dba Spectra Venue Management (Spectra), which was acquired by Oak View Group (OVG360) in FY 2020/21. The purpose of this agreement was for the management and operations of the Santa Clara Convention Center. All capital projects are managed by OVG360 in adherence to Section 9 Capital Improvement Expenditures of the Management Agreement.

Project funds support the maintenance, repair, renovation or replacement of existing systems and infrastructure including aesthetic improvements and technological advancements. This includes improvements to facility systems and updates to the interior/exterior appearance of the Convention Center. Current projects include updates to the interior digital signage and display system and updates to the food service operational areas. This project is partially funded, with the FY 2024/25 appropriation planned to fund the replacement of the air wall system in the Grand Ballroom and esthetic updates to the restrooms.

The overall goals of the Convention Center CIP projects are to improve the existing physical condition of the building, enhance and ensure safety for all visitors and staff, and to create a highly desirable and sought-after environment that positively contributes to overall visitor experience.

Funding Sources General Fund; Convention Center Enterprise Fund; Developer Contributions from OVG360

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	$4,043,198	$2,231,755	$2,150,000	-	-	-	-	**$8,424,953**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	$3,623,678	$2,141,755	-	-	-	-	-	$5,765,433
Engineering	-	$90,000	-	-	-	-	-	$90,000
Equipment	$235,687	-	$2,150,000	-	-	-	-	$2,385,687
Personnel	$143,833	-	-	-	-	-	-	$143,833
Transfers Out	$40,000	-	-	-	-	-	-	$40,000
Total Expenditures	$4,043,198	$2,231,755	$2,150,000	-	-	-	-	**$8,424,953**

UNFUNDED PROJECTS | CONVENTION CENTER

8101 - Santa Clara Convention Center Condition Assessment Repair					
FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	FY 2028/29	Five-Year CIP Total
$3,888,770	$3,919,629	$2,998,958	$3,487,031	$1,480,780	**$15,775,168**

The unfunded portion of this project reflects various upgrades to the Convention Center building equipment as well as exterior modifications. Of the building equipment upgrades, the major items include the replacement of two HVAC chillers and cooling towers, a new building management system to control the HVAC system, and installation of variable speed drives which would help improve energy savings. Additionally, the unfunded portion includes the replacement costs of the Convention Center's Exhibit Hall furniture and upgrades to the Center's fire protection system. The exterior modifications that are unfunded include the outdoor marquee, the building's exterior paint, repairs to the concrete as well as the 2nd floor terrace, and the replacement of loading dock levers. Additionally, assessments were completed in FY 2023/24 for the building's electrical system and roof, with the final reports under review by OVG. Projects that are identified as part of these assessments are not funded and cost estimates will be determined as part of OVG's review.

Five-Year CIP Total Unfunded Need:	**$15,775,168**

Electric Utility

This page is intentionally left blank.

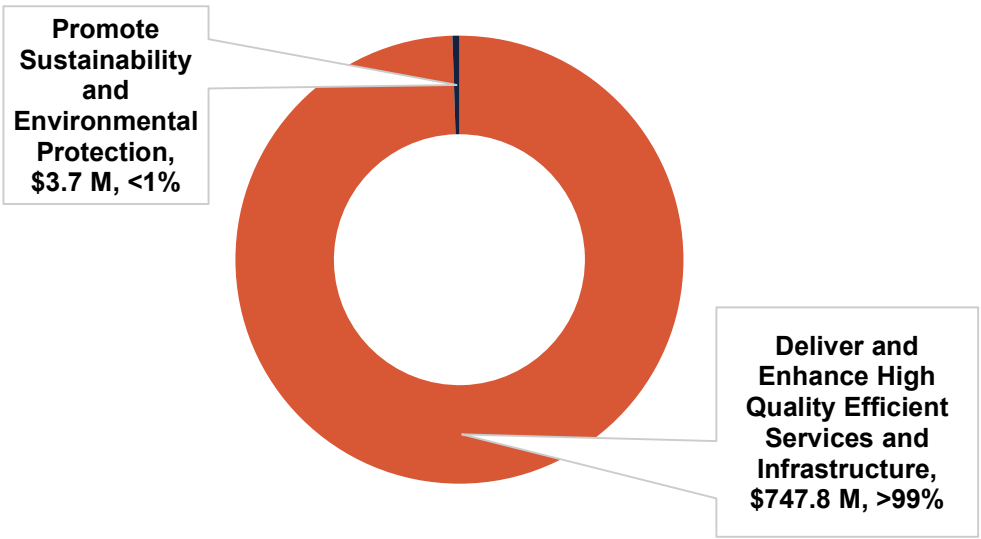
INTRODUCTION

The projects within the Electric Utility theme all serve to maintain and upgrade electric generation, transmission and distribution facilities, and equipment to meet the mission of the Electric Department, doing business as Silicon Valley Power (SVP), to be a progressive, service-oriented utility, which offers reliable and competitively priced services for the benefit of the City and its customers.

Electric Utility Infrastructure FY 2023/24	
Miles of Distribution Lines	569
Miles of Transmission Lines	62
Number of Meters	60,795
Number of Streetlights	8,223
Number of Substations	29
Number of Customer Accounts	60,685

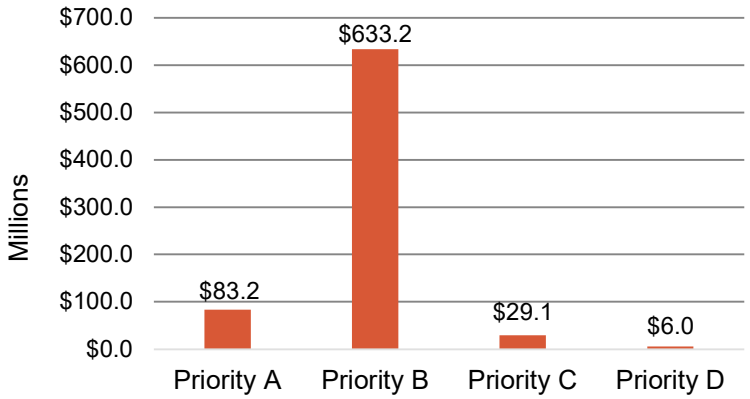
Funding Our Top Priorities

The projects included in the five-year CIP are estimated to cost $751.5 million and were determined in accordance with both the City Council's strategic pillars and the budget priorities. Each year, SVP performs a system impact study that identifies and confirms capital improvement projects needed to support anticipated system growth and to replace end-of life equipment to ensure system reliability. The following chart depicts the total funding in the Electric Utility program by strategic pillar. While nearly all of SVP's capital projects are classified as infrastructure projects, all of SVP's activities promote sustainability and environmental protection, are planned with a focus on SVP's goals including "to be a strategically driven organization with a focus on our performance as an energy services supplier" (SVP Strategic Plan 2018) and SVP's ongoing focus on "providing customers with affordable and reliable service while meeting State and local goals for greenhouse gas reduction" (SVP Integrated Resource Plan 2023). For example, capacity increases will support electrification.



These CIP projects were prioritized by the following criteria:

Priority	Description
A	critical need mandated, emergency, or under construction
B	maintenance system reliability and/or ongoing operations
C	future system needs or future regulatory requirements
D	not critical, but achieve efficiencies and/or sustainability



Project Categories

Enhancement Projects

Enhancement Projects consist of rebuilding, remodeling, renovating, and adding additional capacity or reliability capabilities. SVP plans to increase system capacity to the transmission and distribution system by completing several projects including: rebuilding and replacing two receiving stations (Kifer Receiving Station and Scott Receiving Station), expanding the Northern Receiving Station, adding feeders at Fairview Substation; constructing several 12kV undercrossings; upgrading/reconfiguring the Northwest, Center, and South loops; and reconductoring the Walsh to Uranium, Duane to Scott, and Northwest to Zeno substation lines. Projects in this category are funded using customer service revenues, load development fees, and proposed debt financing.

Major Maintenance Projects

Major Maintenance Projects include the upkeep of property or equipment with a cost greater than $25,000. This work is performed on a scheduled basis and includes major engine overhauls at two power plants (Don Von Raesfield [DVR] and Gianera), generation betterments, and miscellaneous street lighting projects. Replacement of several control systems is planned at multiple facilities, inspections/repair of a gas pipeline, and the replacement of a large bypass valve is scheduled at DVR. Projects in this category are funded using customer service revenue.

At the Utilities Corporation Yard, SVP is renovating and adding a new women's restroom, replacing yard gates, modifying fire alarms, replacing the Heating Ventilation and Air Conditioning (HVAC) system, and repaving large sections of the grounds. This project is funded using customer service revenue.

New Construction Projects

New construction projects include site preparation and construction for entirely new structures and/or significant extensions to existing structures. New business work and fiber work is requested from current and future customers for expansions and miscellaneous infrastructure repairs and modifications. SVP plans to reconstruct Homestead Substation that has been in service for over 45 years, construct two new distribution substations (Esperanca and Democracy) that will be used to support additional load growth, build a new 115kV Transmission Line between NRS and KRS, and seven new customer dedicated substations -- Laurelwood, San Tomas

Junction, Stender Way Junction, Memorex Junction, Martin Avenue Junction, Freedom Circle Junction, and Bowers Avenue Junction. The need for new substations is driven by development and dedicated substations are designed to meet the needs of expanding data center businesses and other large commercial sites. With the growing data center business, load growth is expected to increase due to higher customer demand. This category is funded using a combination of developer contributions, load development fees, interdepartmental contributions, and customer service revenue depending on the nature of work.

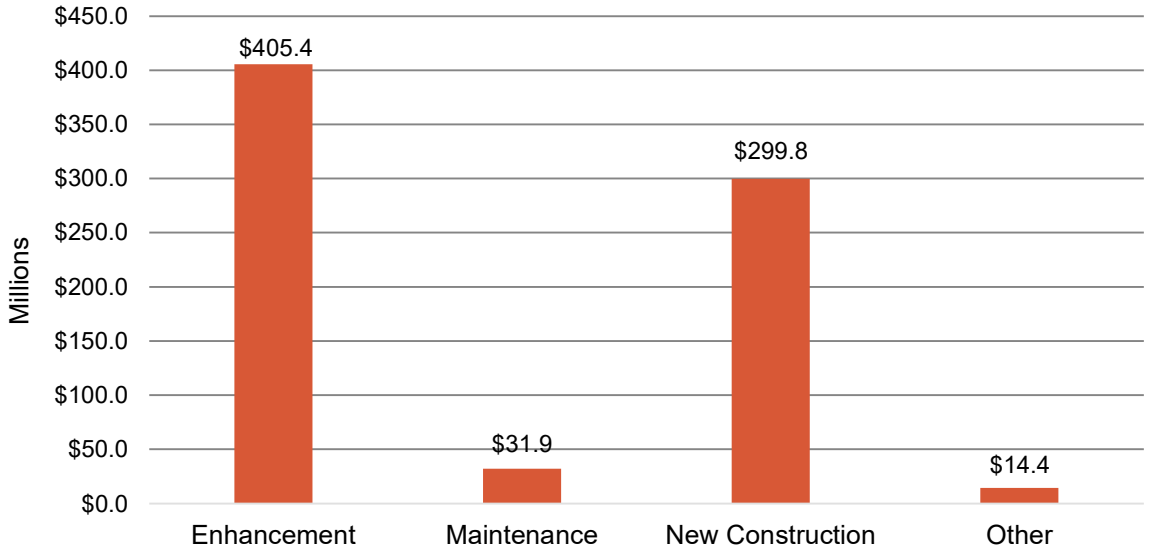
Other Projects

This category includes unique projects that do not necessarily fit within the other categories, primarily consisting of new initiatives in the electric utility environment. These projects include carbon reduction through battery implementation, electric vehicle chargers, and a utility scale battery energy storage system. SVP is partnering with several City departments to provide resiliency to their systems with battery backup generation during emergencies and opportunities to decrease operational and energy costs associated with diesel generator run-times. These projects are primarily funded using restricted revenues such as low carbon fuel revenue and public benefit funds. Overall, these innovative battery projects will be a showcase in supporting City operations and the business needs of the community.

Technology projects are also included in this category. This includes the Operations and Planning Technology project that includes installation of several new software applications. The remaining technology projects will support the cybersecurity master plan as well as additional workflow processing, monitoring, and network infrastructure. Due to aging equipment and several recent reliability issues in the communications system, SVP has scheduled an assessment to evaluate the replacement of the Substation Control and Communication System. These projects are funded using customer service revenue.

This category also includes system impact studies as part of the System Capacity Expansion project. These system impact studies will determine the feasibility of new projects connecting to the Bulk Electric System (BES). These projects are funded using developer contributions.

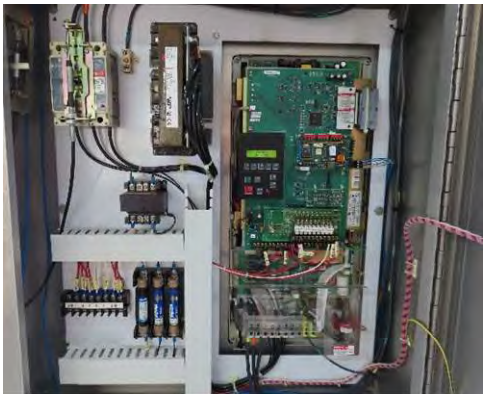
Following is a breakdown of projects by category:



Project Highlights

Major projects in the Electric Utility theme are detailed below.

Replace Balance of Plant Control System



The Distributed Control System (DCS) will be upgraded at Donald Von Raesfeld (DVR) power plant and replaced at the Gianera power plant, including Automatic Voltage Regulators (AVR). A DCS is a computerized control system that contains autonomous controllers and remote instrumentation to centralize plant operations. There are four replacements planned at DVR including gas compressors, duct burners, chillers, and water treatment control systems. These replacements will be integrated with the main control system. At the Gianera power plant, AVR upgrades are planned to address obsolete and failing AVR technology that stabilize voltage levels within each generator at variable loads. In addition, the DCS at Gianera will also be replaced and upgraded with updated hardware and logic to improve protections for both gas turbines. The new AVR and DCS at Gianera will tie into the control room at DVR through a new redundant fiber ring network.

Northwest Loop Capacity Upgrade

An existing 60kV overhead transmission loop is being upgraded with higher capacity conductor to accommodate load growth along the San Tomas Aquino creek between the Northern Receiving Station and Highway 101. The project includes replacement (reconductor) of approximately 2.62 miles of an overhead 60kV line from 954 All Aluminum Conductor to 715.5 Aluminum Conductor Composite Reinforced. This replacement will add approximately 137 MVA of capacity to the Northwest Loop. This project is funded with customer service revenue and developer contributions.

Scott Receiving Station (SRS) Rebuild and Replacement

The Scott Receiving Station (SRS) was first constructed in 1975 and last upgraded in 2002. SRS has a name plate capacity of 372MVA and will be upgraded to a name plate capacity over 600MVA. SVP's Near-Term Growth plan includes a recommendation to reconstruct SRS to serve additional load and maintain system reliability. This project includes replacing Scott Receiving Station with an Air Insulated Switchgear (AIS) substation within the existing station site and will include the installation of two energized 336 MVA 115/60kV power transformers, with accommodations for one future spare 336MVA 115/60kV power transformer. Transmission lines will be relocated for the existing 115kV and 60kV lines (South, Center, East, and Northwest Loop) to the new AIS substation. The SRS site will be designed for up to three (3) power transformers and include a breaker and half bus arrangement.

Kifer Receiving Station (KRS) Rebuild and Replacement

The Kifer Receiving Station (KRS) was first constructed by PG&E in 1955 and purchased by the Electric Department in 1972. It has reached the end of its useful life. SVP's Near-Term Growth plan includes a recommendation to reconstruct KRS to serve additional load and maintain system reliability. KRS has a name plate capacity of 372MVA and will be upgraded to over 600MVA. This project includes replacing KRS with an Air Insulated Switchgear (AIS) substation within the existing site and will include the installation of two energized 336 MVA 115/60kV power transformers with accommodations for one future spare 336MVA 115/60kV power transformer. Transmission lines will be relocated for the existing 115kV and 60kV lines (South, Center, Northeast, and East Loop) to the new AIS substation. The KRS site will be designed for up to three (3) power transformers and will include a breaker and half bus arrangement.

NRS Upgrades and Expansion

The Northern Receiving Station was constructed in 2002. SVP's Near-Term Growth plan includes a recommendation to reconstruct NRS to serve additional load and maintain system reliability. This expansion will use available space within the existing station site to increase station reliability and capacity by installing additional transformers and reconfiguring/expanding the 60kV, 115kV, and 230kV buses and associated Air Insulted Switchgear (AIS). The current capacity of the existing station will be upgraded to over 900MVA with the installation of 115kV, and 230kV bus and AIS improvements to Double-Bus Double-Breaker (DBDB) configurations. The expansion will include up to three 336MVA 115kV/60kV power transformers and two 560MVA 230kV/115kV power transformers. Other work includes affected protection and control relay panels within the existing control enclosures and improvements or infrastructures necessary to facilitate the connection of future 60kV, 115kV, and 230kV transmission lines.

Major Accomplishments

Grizzly Tap Line Transmission Line Replacement

In 2023, 4.2 miles of transmission line serving the Grizzly Hydroelectric power plant that was severed during the Dixie Fire in 2021 was replaced (Grizzly Project). The Grizzly Project is located west of Bucks Lake in the Plumas National Forest in California. It has a 17.7 MW capacity with an estimated annual energy generation of 43.4 GWh in an average water year and 26.1 GWh in dry years. The Transmission line (nominally rated at 115 kV) interconnects the Grizzly Project with PG&E's transmission system near PG&E's Bucks Creek Substation. Phase 1 of the reenergization was completed December 2023. Phase 2 energization will require a clearance of the currently completed line from May through September of 2024 and is expected to be completed in the Fall of 2024.

Oaks Junction Substation

Oaks Junction Substation was completed and energized in July 2022. This new substation provided 27 MVA of permanent electric service to a single customer and consists of providing 60kV service to the customer's substation which was designed, tested, and commissioned in accordance with the City's standards. The substation itself is divided into two sections. The first section is customer owned and operated and includes step-down power transformers and metering equipment. The second section is SVP owned and operated, and includes incoming and outgoing transmission line connections, 60kV switchyard, and an outdoor control enclosure.

Transmission System Reinforcements

On July 19,2022, transmission system reinforcements were applied to the South Loop transmission line and were energized and put into service. Approximately 3.5 miles of new 60,000 volts or 60kV overhead transmission lines and poles were constructed and installed within the northeastern area of Santa Clara that started at the Kifer Receiving Substation (KRS), located near the corner of Central Expressway and Lafayette Streets, and continued to the De La Cruz Substation, located on Mathew Street. This new line was needed for the 60kV transmission system allowing SVP to balance load between transmission infrastructure loops. This project was required to maintain system reliability and support load growth in the area.

Financing Sources

Customer Service Charge

Customer Service Charge accounts for retail revenues from the sale of electricity. Customer Service Charges are used for most activities including the procurement of power, operations and maintenance, current debt service payments, replenishment of reserves, and capital improvement projects. This financing source funds nearly half of the CIP projects.

Developer Contributions

Developer Contributions are collected from fees identified in accordance with the municipal fee schedule and contract agreements to cover design and construction-related fees. These agreements are development driven. The developer requests a level of electric service and pays for necessary upgrades including design, engineering, and construction. SVP typically owns and operates the infrastructure upon completion. Overall, developer contributions are primarily used to add, upgrade, and/or modify infrastructure required due to development projects that are expected to increase load across the electrical system. This revenue is restricted to the specific project or uses for which it was collected.

Load Development Fees

Load Development Fees are collected in accordance with the municipal fee schedule. These fees are designed to recover the cost associated with customers connecting to SVP's distribution and transmission system and the cost impact those customers energy demands have on SVP's future expansion costs based on the customer's estimated peak demand. Load Development Fees are based on average or typical time and material cost to connect a customer to the Bulk Electrical System (BES).

Bond Proceeds (Debt Financing)

Debt financing is planned to fund the replacement and upgrade of three (3) transmission receiving stations. Two of these receiving stations have reached the end of their useful life. Additional system expansion projects may also be included in the final proposed debt financing.

Fiber Revenue

Fiber revenue is collected from the lease of fiber contracts for the Fiber Connect business service, part of the Fiber program. Through the Fiber program, SVP leases approximately 1,580 dark fiber miles to over 20 Fiber Connect customers such as fiber carriers, data centers, private businesses, and other public agencies. This revenue is used to expand the current infrastructure as well as to fund capital improvements and operations and maintenance.

Interdepartmental Revenue

Interdepartmental revenue includes contributions from other City funds. These contributions are typically requested to fund another department's share of an SVP project when the project is required by another City department.

Public Benefits Charge

The Public Benefits Charge is collected with retail revenue (*Customer Service Charge*). It is equal to 2.85% of an electrical bill prior to adding the State of California surcharge. This revenue is restricted to meet authorized priorities in energy efficiency, low-income programs, renewables generation, and related research and development.

Low Carbon Fuel Standard Revenue

Low carbon fuel standard revenue is generated based on credits received from California Air Resources Board (CARB). This revenue is used to develop, educate, and foster the adoption of electrification as the transportation fuel.

Operating Budget Impacts

Most capital projects affect future operating budgets due to maintenance costs or by providing additional resources such as labor to commission new programs. Such impacts vary from project to project and are taken into consideration during the project review process. The cost of operating new or expanded facilities or infrastructure is included in the operating budget in the fiscal year the asset becomes operational. These costs are forecasted based on maintenance schedules by the manufacturer or through contracts for software hosting and licensing needs. All ongoing costs identified have been budgeted in the operating budget.

Unfunded Needs

SVP's capital needs are funded primarily with Customer Service Charge revenue from the sale of electricity and developer contributions to fund development-related projects. Projects are funded with current year revenue and proposed debt financed when required. Future projects will have a financing plan as they are requested.

FUNDED | PROJECTS BUDGETED COST SUMMARY

Electric Utility Project	2022/23	2024/25	2025/26	2026/27	2027/28	2028/29	Five-Year CIP Total
2004 - Fiber Development, Design, and Expansion	$2,534,651	$2,417,500	$2,009,500	$2,211,000	$2,023,200	$1,945,000	$10,606,200
2005 - New Business Estimate Work	$7,091,196	$10,360,000	$10,640,000	$10,925,000	$11,210,000	$11,505,000	$54,640,000
2006 - Transmission and Distribution Capital Maintenance and Betterments	$9,282,815	$12,855,000	$7,270,000	$3,920,000	$3,285,000	$3,325,000	$30,655,000
2008 - Substation Capital Maintenance and Betterments	$1,034,000	$1,135,000	$1,135,000	$720,000	$720,000	$720,000	$4,430,000
2010 - Electric Yard Buildings and Grounds	$2,875,788	$360,000	$300,000	$300,000	$300,000	$300,000	$1,560,000
2104 - Serra Substation Re-Build	$259,204	-	-	-	-	-	-
2111 - Implementation of Advanced Metering Infrastructure (AMI)	$287,713	-	-	-	-	-	-
2119 - Generation Capital Maintenance and Betterments	$3,329,495	$1,500,000	$1,500,000	$1,500,000	$1,500,000	$1,500,000	$7,500,000
2124 - Transmission System Reinforcements	$4,260,034	-	-	-	-	-	-
2127 - Major Engine Overhaul and Repair	$7,375,411	$2,485,000	$60,000	$13,860,000	$65,000	$340,000	$16,810,000
2395 - Operations and Planning Technology	$1,707,984	$4,030,000	$1,250,000	$675,000	-	-	$5,955,000
2398 - Clean Energy and Carbon Reduction	$4,317,973	-	-	-	-	-	-
2410 - System Expansion Planning and Analysis	$7,543,680	$910,000	$570,000	$2,680,000	$1,105,000	$1,025,000	$6,290,000
2418 - Esperanca Substation	$28,304,406	$16,000,000	$130,000	$9,460,000	$1,520,000	-	$27,110,000
2423 - Utility Billing CIS Replacement	$2,000,000	-	$1,500,000	-	-	-	$1,500,000
2424 - Substation Physical Security Improvements	$226,503	$500,000	-	-	-	-	$500,000
2429 - Storm Water Compliance	$739,767	-	-	-	-	-	-
2431 - Homestead Substation Rebuild	$1,460,178	$2,365,000	$3,135,000	$34,055,000	$35,340,000	$205,000	$75,100,000

FUNDED | PROJECTS BUDGETED COST SUMMARY

Electric Utility Project	2022/23	2024/25	2025/26	2026/27	2027/28	2028/29	Five-Year CIP Total
2432 - Yard Pavement Project	$831,289	-	$500,000	-	-	-	$500,000
2434 - Replace Balance of Plant Control System (DCS)	$5,577,912	$115,000	-	-	-	-	$115,000
2435 - DOT Gas Pipeline Upgrades and Repairs	$889,866	$300,000	-	-	-	-	$300,000
2437 - Valve Replacement and Repair	$1,048,828	-	-	-	-	-	-
2440 - Oaks Junction	$2,198,172	-	-	-	-	-	-
2441 - Electric Vehicle (EV) Charging	$3,045,094	-	-	-	-	-	-
2442 - San Tomas Junction	$3,898,253	-	-	-	-	-	-
2443 - Laurelwood Substation	$5,456,891	-	-	-	-	-	-
2444 - Northwest Loop Capacity Upgrade	$4,750,000	$5,625,000	-	-	-	-	$5,625,000
2446 - Renewable Energy Microgrid	$4,152,110	-	-	-	-	-	-
2447 - Substation Control and Communication System Replacement	$152,315	$200,000	$225,000	$250,000	-	-	$675,000
2448 - Stender Way Junction Substation	$8,131,787	-	-	-	-	-	-
2449 - Memorex Junction Substation	$10,505,845	-	-	-	-	-	-
2450 - Martin Avenue Junction Substation	$7,248,185	-	-	-	-	-	-
2451 - Freedom Circle Junction Substation	$4,359,470	-	-	-	-	-	-
2452 - 60KV Breaker Upgrades	$3,100,000	-	-	-	-	-	-
2453 - KRS Rebuild and Replacement	$87,620,334	$23,000,000	$84,000,000	-	-	-	$107,000,000
2454 - NRS Upgrades and Expansion	$90,650,631	$47,000,000	$87,000,000	-	-	-	$134,000,000

FUNDED | PROJECTS BUDGETED COST SUMMARY

Electric Utility Project	2022/23	2024/25	2025/26	2026/27	2027/28	2028/29	Five-Year CIP Total
2455 - NRS-KRS 115kV Line	$33,361,107	$11,780,000	$26,305,000	-	-	-	$38,085,000
2456 - SRS Rebuild and Replacement	$91,532,161	$23,000,000	$75,000,000	-	-	-	$98,000,000
2457 - Bowers Avenue Junction	$3,315,465	-	-	-	-	-	-
2458 - Walsh-Uranium 60kV Reconductor	$2,754,395	$9,360,000	$85,000	-	-	-	$9,445,000
2459 - Transmission Loop 1	$5,321,796	$5,485,000	$15,000	$19,935,000	$50,740,000	$125,000	$76,300,000
2460 - Grizzly Tap Line Repairs	$25,000,000	$9,000,000	-	-	-	-	$9,000,000
2461 - Battery Energy Storage System	$2,032,443	$3,750,000	-	-	-	-	$3,750,000
2462 - Juliette Substation Expansion and Transformer Rerate	$4,252,040	-	-	-	-	-	-
2463 - Transmission Loop 2	$2,000,000	-	-	-	-	-	-
2464 - Democracy Substation	$784,683	-	-	-	-	-	-
2465 - Duane-Scott 115kV Reconductor	$1,620,000	$800,000	-	-	-	-	$800,000
2466 - South Loop Reconductor	$18,610,000	$18,000,000	$1,400,000	-	-	-	$19,400,000
2871 - Miscellaneous Street Lighting	$128,948	$125,000	$125,000	$125,000	$125,000	$125,000	$625,000
2874 - LED Street Lighting Retrofit	$1,669,390	-	-	-	-	-	-
2875 - Great America Street Light Replacement Project	$1,868,200	$5,240,000	-	-	-	-	$5,240,000
Total Electric Utility Projects	**$522,498,408**	**$217,697,500**	**$304,154,500**	**$100,616,000**	**$107,933,200**	**$21,115,000**	**$751,516,200**

FUNDED | 2004 - FIBER DEVELOPMENT, DESIGN, AND EXPANSION

Project Number:	2004	**Theme / Category:**	Electric Utility
Year Initiated:	2016	**Project Manager:**	Ted Salazar
Planned Completion Year:	Ongoing	**Department:**	Electric Utility
Project Type:	Ongoing	**Fund:**	591 - Electric Utility-Construction
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Citywide		

Project Description

This project includes support and maintenance of 152 conduit miles of underground and aerial fiber infrastructure including handholes, manholes, conduits, fiber optic cable, colocation connections, relay racks, and termination panels. City fiber infrastructure includes over 300 splice enclosures, 300 on-net service locations, and 480 fiber cables used by Silicon Valley Power (SVP), five other City Departments, and Fiber Connect, which is SVP's enterprise dark fiber leasing program. Fiber Connect leases approximately 1580 dark fiber miles to over 20 customers such as fiber carriers, data centers, private businesses, and other public agencies. Fiber Connect provides make-ready work, splicing, and testing services. With the on-going development of social media, storage centers, public colocations, and cloud services, Santa Clara continues to be an active hub for fiber carriers, data centers, and commercial business fiber communication.

Funding Sources

Developer Contributions, Fiber Revenue, Transfers in from Storm Drain Capital Fund, Sewer Utility Capital Fund, Water Utility Operating Fund, Electric Utility Operating Fund

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	$8,372,305	$2,534,651	$2,417,500	$2,009,500	$2,211,000	$2,023,200	$1,945,000	**$21,513,156**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	$3,764,831	$1,253,014	$1,480,500	$1,027,500	$1,187,000	$952,200	$826,000	$10,491,045
Engineering	$69,614	$77,508	-	-	-	-	-	$147,122
Equipment	$1,435,475	$496,515	$80,000	$82,000	$84,000	$86,000	$88,000	$2,351,990
Transfers Out	$500,000	-	-	-	-	-	-	$500,000
Personnel	$2,602,385	$707,614	$857,000	$900,000	$940,000	$985,000	$1,031,000	$8,022,999
Total Expenditures	$8,372,305	$2,534,651	$2,417,500	$2,009,500	$2,211,000	$2,023,200	$1,945,000	**$21,513,156**

Operating Impacts			-	-	-	-	-	-

FUNDED | 2005 - NEW BUSINESS ESTIMATE WORK

Project Number:	2005	**Theme / Category:**	Electric Utility
Year Initiated:	2016	**Project Manager:**	Sachin Bajracharya
Planned Completion Year:	Ongoing	**Department:**	Electric Utility
Project Type:	Ongoing	**Fund:**	591 - Electric Utility-Construction
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Citywide		

Project Description

This project includes design, procurement of materials and construction of new electric distribution facilities to serve new customers, new development, and existing customers' requests for electric service, relocation and increased electric load. The scope involves: coordinating with customer/developer to design substructures; SVP equipment installation drawings; equipment purchases; and labor by SVP transmission & distribution to install equipment.

Funding Sources

Developer Contributions, Load Development Fees, Transfer in from Electric Utility Operating Fund

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	$49,244,995	$7,091,196	$10,360,000	$10,640,000	$10,925,000	$11,210,000	$11,505,000	**$110,976,191**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	$26,829,656	$6,431,196	$6,750,000	$6,750,000	$6,750,000	$6,750,000	$6,750,000	$67,010,852
Engineering	$1,717,549	-	-	-	-	-	-	$1,717,549
Equipment	$200,313	-	-	-	-	-	-	$200,313
Personnel	$20,477,251	$660,000	$3,610,000	$3,890,000	$4,175,000	$4,460,000	$4,755,000	$42,027,251
Transfers Out	$20,226	-	-	-	-	-	-	$20,226
Total Expenditures	$49,244,995	$7,091,196	$10,360,000	$10,640,000	$10,925,000	$11,210,000	$11,505,000	**$110,976,191**

Operating Impacts			-	-	-	-	-	**-**

FUNDED | 2006 - TRANSMISSION AND DISTRIBUTION CAPITAL MAINTENANCE AND BETTERMENTS

Project Number:	2006	**Theme / Category:**	Electric Utility
Year Initiated:	2015	**Project Manager:**	Sachin Bajracharya
Planned Completion Year:	Ongoing	**Department:**	Electric Utility
Project Type:	Ongoing	**Fund:**	591 - Electric Utility-Construction
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Citywide		

Project Description

This project is focused on transmission and distribution work to improve electrical distribution capacity and reliability. Ongoing capital repairs are identified and completed as needed based on inspections by Transmission and Distribution (T&D) field crews. There are several 12kV undercrossing projects with work to be constructed through either open trenching or bidirectional boring and capacitor banks installations planned along Mission Substation distribution feeders in order to improve the substation power factor. This aligns with objectives for reactive power compensation, improving power factors and reducing line losses. Accomplishing these objectives will lead to improved system capacity, improved voltage stability and cost savings due to lower energy and fuel requirements. Staff will be performing additional assessments at other substations and anticipate installation of additional capacitor banks in FY 2024/25 and 2025/26.

Three interconnect projects are planned to connect customers' energy storage systems or solar systems to SVP's distribution system. California allows customers to install renewable electrical generation facilities primarily to offset the customers' electrical needs, and to interconnect these facilities with the electrical grid. SVP will install new SCADA equipped switches and associated telemetry devices to permit SVP control of these customer systems.

Funding Sources Developer Contributions, Transfer in from Electric Utility Operating Fund

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	$16,296,803	$9,282,815	$12,855,000	$7,270,000	$3,920,000	$3,285,000	$3,325,000	**$56,234,618**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	$11,316,731	$8,920,550	$11,284,000	$6,211,000	$3,075,000	$2,400,000	$2,400,000	$45,607,281
Contingencies/Misc	$52,485	-	$809,000	$256,000	-	-	-	$1,117,485
Engineering	$599,940	$226,517	-	-	-	-	-	$826,457
Equipment	$318,116	$8,040	-	-	-	-	-	$326,156
Personnel	$2,940,843	$127,708	$762,000	$803,000	$845,000	$885,000	$925,000	$7,288,551
Transfers Out	$1,068,688	-	-	-	-	-	-	$1,068,688
Total Expenditures	$16,296,803	$9,282,815	$12,855,000	$7,270,000	$3,920,000	$3,285,000	$3,325,000	**$56,234,618**
Operating Impacts			-	-	-	-	-	-

FUNDED | 2008 - SUBSTATION CAPITAL MAINTENANCE AND BETTERMENTS

Project Number:	2008	**Theme / Category:**	Electric Utility
Year Initiated:	2015	**Project Manager:**	Robert Pritchard
Planned Completion Year:	Ongoing	**Department:**	Electric Utility
Project Type:	Ongoing	**Fund:**	591 - Electric Utility-Construction
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Citywide		

Project Description

This project is to maintain system reliability and extend the life span of substation equipment by performing ongoing capital repairs and replacements. Identified projects include: replacement and installation of transformer dissolved gases to detect incipient transformer faults and help prevent further damage; upgrade Dynamic Ratings T3 transformer controller to E3 transformer controller to better monitor transformer conditions; and installation of switch gear monitoring equipment in 12kV metal clad switch gear. Equipment will be used to monitor for partial discharge events occurring in the bus enclosures as well as circuit breaker health and performance. Additionally, transmission circuit breaker monitors and protective relay will be upgraded replacing obsolete electromechanical relays with microprocessor relays.

Funding Sources

Transfer in from Electric Utility Operating Fund

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	$2,304,082	$1,034,000	$1,135,000	$1,135,000	$720,000	$720,000	$720,000	**$7,768,082**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	$1,943,999	$1,034,000	-	-	-	-	-	$2,977,999
Engineering	$122,322	-	-	-	-	-	-	$122,322
Equipment	$187,259	-	$1,135,000	$1,135,000	$720,000	$720,000	$720,000	$4,617,259
Personnel	$50,502	-	-	-	-	-	-	$50,502
Total Expenditures	$2,304,082	$1,034,000	$1,135,000	$1,135,000	$720,000	$720,000	$720,000	**$7,768,082**

Operating Impacts			-	-	-	-	-	-

FUNDED | 2010 - ELECTRIC YARD BUILDINGS AND GROUNDS

Project Number:	2010	**Theme / Category:**	Electric Utility
Year Initiated:	2015	**Project Manager:**	Mark Gervacio
Planned Completion Year:	Ongoing	**Department:**	Electric Utility
Project Type:	Ongoing	**Fund:**	591 - Electric Utility-Construction
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	1705 Martin Ave		

Project Description

This project funds general improvements at the Utilities Corporation Yard. Buildings at this site were constructed in the late 1960's. Planned improvements include: new women's restroom, fire alarm modifications, yard gate improvements, HVAC system, and facility assessment of buildings occupied by SVP and Water and Sewer personnel. The new restroom will be Americans with Disabilities Act (ADA) compliant, equipped with several stalls/wash basins, and include upgrades to the fire alarm. Replacement yard gates are expected to be more robust in order to minimize downtime due to operation failures and the replacement personnel gates will be self-closing to optimize the yard perimeter security. A facility assessment will be completed to provide a blueprint on how to best optimize the corporation yard and outline future upgrades. The assessment will evaluate structural, mechanical, and fire/safety of the existing Utility Field Service Center and conduct a space needs analysis for SVP Operations personnel in the Corporation Yard. SVP facilities covered by this assessment include the Utility Field Service building and the areas occupied by the Utility Operations Division. It also includes a new emergency standby generator and miscellaneous improvements at the Utilities Corporation Yard at 1701 Martin Avenue which serves SVP and the Water & Sewer Utilities. The generator replacement (Gen ID# 2415) is part of the Citywide Generator Replacement Project - Phase 3 (CIP # 6158). This generator replacement is critical to support SVP and Water & Sewer Utilities SCADA Systems. Funding for that project will be shared equally with the Water & Sewer Utilities.

Funding Sources

Transfers in from Electric Utility Operating Fund, and Water & Sewer Utilities

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	$631,258	$2,875,788	$360,000	$300,000	$300,000	$300,000	$300,000	**$5,067,046**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	$195,477	$2,473,715	$360,000	$300,000	$300,000	$300,000	$300,000	$4,229,192
Contingencies/Misc	-	$228,375	-	-	-	-	-	$228,375
Engineering	$206,859	$163,698	-	-	-	-	-	$370,557
Equipment	$24,491	-	-	-	-	-	-	$24,491
Personnel	$176,071	$10,000	-	-	-	-	-	$186,071
Transfers Out	$28,360	-	-	-	-	-	-	$28,360
Total Expenditures	$631,258	$2,875,788	$360,000	$300,000	$300,000	$300,000	$300,000	**$5,067,046**
Operating Impacts			-	-	-	-	-	-

FUNDED | 2119 - GENERATION CAPITAL MAINTENANCE AND BETTERMENTS

Project Number:	2119	**Theme / Category:**	Electric Utility
Year Initiated:	2009	**Project Manager:**	Alex Price
Planned Completion Year:	Ongoing	**Department:**	Electric Utility
Project Type:	Ongoing	**Fund:**	591 - Electric Utility-Construction
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Santa Clara Owned Generation Facilities		

Project Description

This project includes design and construction modifications and improvements to electric generation facilities owned by the City. Santa Clara owns and maintains three (3) generation facilities located within city limits including Donald Von Raesfeld Power Plant (DVR), Cogeneration Plant (Cogen), and Gianera Generating Station (Gianera). Santa Clara also owns and manages several remote properties used for generation. Activities included in this project consist of upgrades, major maintenance, and facility work. Upcoming major work includes completion of major outage work at the Grizzly Hydroelectric plant, installation and tuning of a new selective catalytic converter and ammonia injection grid for DVR, structural retrofits to DVR's cooling tower, and process improvements to the closed-cycle cooling system.

Funding Sources

Transfer in from Electric Utility Operating Fund

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	$14,047,022	$3,329,495	$1,500,000	$1,500,000	$1,500,000	$1,500,000	$1,500,000	**$24,876,517**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	$12,286,435	$2,558,120	$1,500,000	$1,500,000	$1,500,000	$1,500,000	$1,500,000	$22,344,555
Engineering	$231,194	$766,662	-	-	-	-	-	$997,856
Equipment	$515,834	$4,713	-	-	-	-	-	$520,547
Transfers Out	$1,000,000	-	-	-	-	-	-	$1,000,000
Personnel	$13,559	-	-	-	-	-	-	$13,559
Total Expenditures	$14,047,022	$3,329,495	$1,500,000	$1,500,000	$1,500,000	$1,500,000	$1,500,000	**$24,876,517**

Operating Impacts			-	-	-	-	-	**-**

FUNDED | 2127 - MAJOR ENGINE OVERHAUL AND REPAIR

Project Number:	2127	**Theme / Category:**	Electric Utility
Year Initiated:	2008	**Project Manager:**	Alex Price
Planned Completion Year:	Ongoing	**Department:**	Electric Utility
Project Type:	Ongoing	**Fund:**	591 - Electric Utility-Construction
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Santa Clara Owned Generating Facilities		

Project Description

Santa Clara owns and maintains three combustion turbine generating facilities within the city including Donald Von Raesfeld Power Plant (DVR), Cogeneration Plant (Cogen), and Gianera Generating Station (Gianera), as well as remote generating facilities. SVP uses a time and condition-based maintenance philosophy to ensure these assets are dependable and available when called upon. Maintenance activities follow Original Equipment Manufacturer (OEM) recommendations and best utility practices. Repairs can include turbine and generator inspections as well as overhauls based on hours of operation, time in service, number of starts per engine; and condition-based assessments.

Funding Sources

Transfer in from Electric Utility Operating Fund

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	$59,111,311	$7,375,411	$2,485,000	$60,000	$13,860,000	$65,000	$340,000	**$83,296,722**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	$51,794,110	$7,375,411	$2,485,000	$60,000	$13,860,000	$65,000	$340,000	$75,979,521
Equipment	$6,966,551	-	-	-	-	-	-	$6,966,551
Personnel	$350,650	-	-	-	-	-	-	$350,650
Total Expenditures	$59,111,311	$7,375,411	$2,485,000	$60,000	$13,860,000	$65,000	$340,000	**$83,296,722**

Operating Impacts			-	-	-	-	-	-

FUNDED | 2395 - OPERATIONS AND PLANNING TECHNOLOGY

Project Number:	2395	**Theme / Category:**	Electric Utility
Year Initiated:	2006	**Project Manager:**	Sachin Bajracharya
Planned Completion Year:	Ongoing	**Department:**	Electric Utility
Project Type:	Ongoing	**Fund:**	591 - Electric Utility-Construction
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Citywide		

Project Description

This project includes implementation and upgrades to technology solutions for operations and planning including: Work Management System (WMS), Automated Utility Design (AUD), Geographic Information Systems (GIS), Advanced Metering Infrastructure (AMI) analytics software, DEW/ISM SVP Automated Circuit Build, 20-year Plan Geospatial Assessment, and Drawing Management System (DMS). The WMS will be used to track work orders, maintenance activities, and commercial construction as well as facilitate communication across all SVP operating groups. The AUD will integrate with multiple existing applications, providing up-to-date pricing for customer work orders. The GIS version is no longer supported by the software vendor. SVP will implement a more current version for support and the ability to use the latest software integrations. AMI analytics software uses AMI meter data to enable predictive analytics which leads to the identification and repair/replacement of overloaded assets prior to failure. The DEW/ISM software package is in need of update and will automate some distribution design analysis along with the integration of 15 min. interval AMI meter data. The Geospatial Assessment will produce an analysis of existing and future loads which will serve as an input to the Long Term (LT) electric system model and for a management dashboard development for easier review and scenario assessment. The DMS system will be used to store all SVP Substation and Generations drawings and can also be used to manage drawing updates with a built-in record of the full revision history and log for traceability of as-built drawings.

Funding Sources

Transfer in from Electric Utility Operating Fund

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	$2,706,351	$1,707,984	$4,030,000	$1,250,000	$675,000	-	-	**$10,369,335**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	$27,690	$437,163	-	-	-	-	-	$464,853
Contingencies/Misc	-	$325,000	$500,000	$300,000	$125,000	-	-	$1,250,000
Engineering	$1,042,389	$810,911	-	$650,000	$150,000	-	-	$2,653,300
Equipment	$33,788	$134,910	$3,530,000	$300,000	$400,000	-	-	$4,398,698
Transfers Out	$1,500,000	-	-	-	-	-	-	$1,500,000
Personnel	$102,484	-	-	-	-	-	-	$102,484
Total Expenditures	$2,706,351	$1,707,984	$4,030,000	$1,250,000	$675,000	-	-	**$10,369,335**
Operating Impacts			-	-	-	-	-	-

FUNDED | 2410 - SYSTEM EXPANSION PLANNING AND ANALYSIS

Project Number:	2410	**Theme / Category:**	Electric Utility
Year Initiated:	2014	**Project Manager:**	Albert Saenz
Planned Completion Year:	Ongoing	**Department:**	Electric Utility
Project Type:	Ongoing	**Fund:**	591 - Electric Utility-Construction
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Citywide		

Project Description

The project includes an ongoing impact study of SVP's transmission system. The purpose of this study is to outline future development or improvements needed to maintain electric service reliability with consideration of replacements of end-of-life infrastructure and significant load growth as a result of proposed data center additions, residential, and commercial growth. It also includes a system interconnection study to evaluate required customer interconnections. Prior to FY 2024/25, this project was titled System Capacity Expansion.

Funding Sources

Developer Contributions, Transfer in from Electric Utility Operating Fund

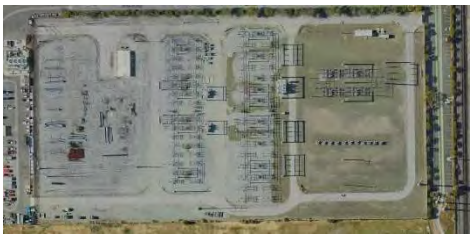
Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	$3,481,568	$7,543,680	$910,000	$570,000	$2,680,000	$1,105,000	$1,025,000	**$17,315,248**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	$572,252	-	-	-	-	-	-	$572,252
Engineering	$1,971,386	$6,913,491	$375,000	-	$2,075,000	$575,000	$575,000	$12,484,877
Equipment	$377,526	$3,427	-	-	-	-	-	$380,953
Personnel	$560,404	$626,762	$535,000	$570,000	$605,000	$530,000	$450,000	$3,877,166
Total Expenditures	$3,481,568	$7,543,680	$910,000	$570,000	$2,680,000	$1,105,000	$1,025,000	**$17,315,248**

Operating Impacts			-	-	-	-	-	-

FUNDED | 2418 - ESPERANCA SUBSTATION

Project Number:	2418	**Theme / Category:**	Electric Utility
Year Initiated:	2020	**Project Manager:**	Joseph Bruzzone
Planned Completion Year:	FY 2027/28	**Department:**	Electric Utility
Project Type:	Distinct	**Fund:**	591 - Electric Utility-Construction
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	4952 Bill Walsh Way		



Project Description

This project includes design and construction of a 12kV three bank distribution substation with 21 distribution feeders in SVP's existing Northern Receiving Station (NRS). The substation will serve the Related Santa Clara project that includes commercial and mixed-use development. Report to Council 19-1355 provides the agreement between Related Santa Clara and the City that includes additional details for this project. The City will procure a control building, circuit breakers, switchgear and three substation transformers. Upon completion, SVP will own and operate this substation.

Funding Sources

Developer Contributions, Transfer in from Electric Utility Operating Fund

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	$606,001	$28,304,406	$16,000,000	$130,000	$9,460,000	$1,520,000	-	**$56,020,407**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	-	$10,973,993	$10,000,000	-	$6,790,000	-	-	$27,763,993
Contingencies/Misc	-	$4,071,000	$2,000,000	-	$2,535,000	$230,000	-	$8,836,000
Engineering	$561,156	$2,010,965	-	-	-	$1,150,000	-	$3,722,121
Equipment	$3,427	$11,093,873	$4,000,000	-	-	-	-	$15,097,300
Personnel	$41,418	$154,575	-	$130,000	$135,000	$140,000	-	$600,993
Total Expenditures	$606,001	$28,304,406	$16,000,000	$130,000	$9,460,000	$1,520,000	-	**$56,020,407**

Operating Impacts			-	-	-	-	-	-

FUNDED | 2423 - UTILITY BILLING CIS REPLACEMENT

Project Number:	2423	**Theme / Category:**	Electric Utility
Year Initiated:	2017	**Project Manager:**	Kathleen Hughes
Planned Completion Year:	Ongoing	**Department:**	Electric Utility
Project Type:	Ongoing	**Fund:**	591 - Electric Utility-Construction
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	1500 Warburton Ave		

Project Description

The current billing system, Harris-Northstar, is almost two decades old. Since its implementation, technologies as well as the regulatory requirements around billing, rates, time-of use, net energy metering, distributed energy resources have rapidly changed, along with the demand for accessibility of the data by both internal and external customers. Customers have an increased expectation to be able to access their data in real-time/near real-time and the utility must be able to dynamically bill customers to accommodate the rapidly changing utility business structure. The City has outgrown the existing computer information system (CIS) platform and will perform an assessment on how to deliver the enhancements identified to meet regulatory requirements.

Funding Sources

Transfers in from the Electric Utility Operating, Solid Waste, Storm Drain, Sewer, and Water funds

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	$1,500,000	$2,000,000	-	$1,500,000	-	-	-	**$5,000,000**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Contingencies/Misc	-	$600,000	-	-	-	-	-	$600,000
Engineering	-	$1,300,000	-	$1,500,000	-	-	-	$2,800,000
Equipment	-	$100,000	-	-	-	-	-	$100,000
Transfers Out	$1,500,000	-	-	-	-	-	-	$1,500,000
Total Expenditures	$1,500,000	$2,000,000	-	$1,500,000	-	-	-	**$5,000,000**

Operating Impacts			-	-	-	-	-	-

FUNDED | 2424 - SUBSTATION PHYSICAL SECURITY IMPROVEMENTS

Project Number:	2424	**Theme / Category:**	Electric Utility
Year Initiated:	2020	**Project Manager:**	Billy Quach
Planned Completion Year:	FY 2027/28	**Department:**	Electric Utility
Project Type:	Distinct	**Fund:**	591 - Electric Utility-Construction
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Citywide		

Project Description

The City Council has adopted the Utility Security Plan for Silicon Valley Power (SVP) that has been completed consistent with the industry standard set by the California Public Utilities Commission (CPUC) Decision D.19-01-018. In this study, SVP evaluated all distribution-level facilities in its service territory that are subject to its control to determine if any facility met the definition of a “Covered Distribution Facility”. SVP does not have a Covered Distribution Facility as defined by CPUC. SVP elected to evaluate two facilities in the Plan for potential risks associated with a successful physical attack and considered whether existing grid resiliency, back-up generation, and/or physical security measures appropriately mitigate identified risks. SVP documented the results of the identification process, risk assessment, and mitigation plan development which was reviewed by the Santa Clara Police Department (SCPD), for an independent review, and by the Protective Security Advisor (PSA) for the Cybersecurity and Infrastructure Security Agency (CISA) within the US Department of Homeland Security (DHS) as a Qualified Authority.

Funding Sources Transfer in from Electric Utility Operating Fund

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	$559,975	$226,503	$500,000	-	-	-	-	**$1,286,478**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	-	$85,924	$500,000	-	-	-	-	$585,924
Engineering	$36,748	$108,067	-	-	-	-	-	$144,815
Transfers Out	$500,000	-	-	-	-	-	-	$500,000
Personnel	$23,227	$32,512	-	-	-	-	-	$55,739
Total Expenditures	$559,975	$226,503	$500,000	-	-	-	-	**$1,286,478**

Operating Impacts			-	-	-	-	-	-

FUNDED | 2431 - HOMESTEAD SUBSTATION REBUILD

Project Number:	2431	**Theme / Category:**	Electric Utility
Year Initiated:	2021	**Project Manager:**	Jeevan Valath
Planned Completion Year:	FY 2028/29	**Department:**	Electric Utility
Project Type:	Distinct	**Fund:**	591 - Electric Utility-Construction
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	2831 Homestead Rd		

Project Description

The Homestead Substation rebuild project includes replacement of 60 kV bus work, breakers, and metal clad switchgear with new 12 kV switchgear, and transformers. The existing equipment is over 45 years old and is at its end of useful life with spare parts that are hard to find and may need to be custom built. Project costs include design, procurement, construction, inspection, and testing.

Funding Sources

Transfer in from Electric Utility Operating Fund

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	$89,819	$1,460,178	$2,365,000	$3,135,000	$34,055,000	$35,340,000	$205,000	**$76,649,997**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	-	-	-	-	-	$28,430,000	-	$28,430,000
Contingencies/Misc	-	$150,000	-	-	$6,170,000	$5,692,000	$165,000	$12,177,000
Engineering	$63,450	$1,310,178	$2,330,000	-	-	$1,178,000	-	$4,881,628
Equipment	-	-	-	$3,100,000	$27,845,000	-	-	$30,945,000
Personnel	$26,369	-	$35,000	$35,000	$40,000	$40,000	$40,000	$216,369
Total Expenditures	$89,819	$1,460,178	$2,365,000	$3,135,000	$34,055,000	$35,340,000	$205,000	**$76,649,997**

Operating Impacts			-	-	-	-	-	-

FUNDED | 2432 - YARD PAVEMENT PROJECT

Project Number:	2432	**Theme / Category:**	Electric Utility
Year Initiated:	2019	**Project Manager:**	Mark Gervacio
Planned Completion Year:	FY 2026/27	**Department:**	Electric Utility
Project Type:	Distinct	**Fund:**	591 - Electric Utility-Construction
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	1705 Martin Ave		

Project Description

This project addresses pavement failures at the Utilities Corporation Yard by providing an updated plan to increase the durability of the existing pavement by removing/replacing distressed areas and applying asphalt seal coat systems. The Utilities Corporation Yard is shared by SVP, Water & Sewer Utilities, and Warehouse (Finance Department).

Funding Sources

Transfer in from Electric Utility Operating Fund

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	$58,711	$831,289	-	$500,000	-	-	-	**$1,390,000**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	$2,358	$831,289	-	-	-	-	-	$833,647
Contingencies/Misc	-	-	-	$500,000	-	-	-	$500,000
Personnel	$56,353	-	-	-	-	-	-	$56,353
Total Expenditures	$58,711	$831,289	-	$500,000	-	-	-	**$1,390,000**

Operating Impacts			-	-	-	-	-	-

FUNDED | 2434 - REPLACE BALANCE OF PLANT CONTROL SYSTEM (DCS)

Project Number:	2434	**Theme / Category:**	Electric Utility
Year Initiated:	2021	**Project Manager:**	Alex Price
Planned Completion Year:	FY 2024/25	**Department:**	Electric Utility
Project Type:	Distinct	**Fund:**	591 - Electric Utility-Construction
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	850 Duane Ave		

Project Description

This project includes upgrades and replacement of the Distributed Control Systems (DCS) and protection relays. A DCS is a computerized control system that contains autonomous controllers and remote instrumentation to centralize plant operations. There are 3 replacements planned at Don Von Raesfeld (DVR) power plant including the gas compressor, chillers, and water treatment control systems. Automatic Voltage Regulators (AVR) upgrades are planned at the Gianera power plant to address obsolete and failing technology. AVR's stabilize voltage levels within each generator at variable loads and are part of the DCS. The protection relays are an integral part of the power plant equipment protection and grid protection. The relays share inputs and work in conjunction with the AVR and other DCS components.

Funding Sources

Transfer in from Electric Utility Operating Fund

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	$2,378,072	$5,577,912	$115,000	-	-	-	-	**$8,070,984**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	$1,390,669	$5,422,177	-	-	-	-	-	$6,812,846
Engineering	$500,000	-	-	-	-	-	-	$500,000
Equipment	$473,260	-	-	-	-	-	-	$473,260
Personnel	$14,143	$155,735	$115,000	-	-	-	-	$284,878
Total Expenditures	$2,378,072	$5,577,912	$115,000	-	-	-	-	**$8,070,984**

Operating Impacts			-	-	-	-	-	-

FUNDED | 2435 - DOT GAS PIPELINE UPGRADES AND REPAIRS

Project Number:	2435	**Theme / Category:**	Electric Utility
Year Initiated:	2019	**Project Manager:**	Alex Price
Planned Completion Year:	FY 2024/25	**Department:**	Electric Utility
Project Type:	Distinct	**Fund:**	591 - Electric Utility-Construction
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	850 Duane Ave		

Project Description

This project includes upgrades and repairs to SVP's 12-inch and 6-inch gas lines pursuant to Department of Transportation (DOT) regulations. Work includes anode replacements, inspection, piping modification, and a large excavation project. The inspections are part of an integrity management program which is a set of safety management, analytical, operations, and maintenance processes that are implemented in an integrated and rigorous manner to assure operators provide protection for High Consequence Areas (HCAs).

Funding Sources

Transfer in from Electric Utility Operating Fund

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	$1,010,134	$889,866	$300,000	-	-	-	-	**$2,200,000**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	$423,994	$889,866	$300,000	-	-	-	-	$1,613,860
Engineering	$586,140	-	-	-	-	-	-	$586,140
Total Expenditures	$1,010,134	$889,866	$300,000	-	-	-	-	**$2,200,000**

Operating Impacts			-	-	-	-	-	-

FUNDED | 2444 - NORTHWEST LOOP CAPACITY UPGRADE

Project Number:	2444	**Theme / Category:**	Electric Utility
Year Initiated:	2022	**Project Manager:**	Ryan Do
Planned Completion Year:	FY 2024/25	**Department:**	Electric Utility
Project Type:	Distinct	**Fund:**	591 - Electric Utility-Construction
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	4952 Bill Walsh Way to 2929 Mission College Blvd		

Project Description

An existing 60kV overhead transmission loop is being upgraded with higher capacity conductor to accommodate load growth along the San Tomas Aquino creek between the Northern Receiving Station and Highway 101. The project includes replacement (reconductor) approximately 2.62 miles of an overhead 60kV line from 954 All Aluminum Conductor to 715.5 Aluminum Conductor Composite Reinforced. This replacement will add approximately 137 MVA of capacity to the Northwest Loop.

Funding Sources

Developer Contributions, Transfer in from Electric Utility Operating Fund

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	-	$4,750,000	$5,625,000	-	-	-	-	**$10,375,000**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	-	$3,396,000	$3,125,000	-	-	-	-	$6,521,000
Contingencies/Misc	-	$500,000	$2,200,000	-	-	-	-	$2,700,000
Engineering	-	$267,000	-	-	-	-	-	$267,000
Equipment	-	$587,000	$300,000	-	-	-	-	$887,000
Total Expenditures	-	$4,750,000	$5,625,000	-	-	-	-	**$10,375,000**

Operating Impacts			-	-	-	-	-	-

FUNDED | 2447 - SUBSTATION CONTROL AND COMMUNICATION SYSTEM REPLACEMENT

Project Number:	2447	**Theme / Category:**	Electric Utility
Year Initiated:	2021	**Project Manager:**	Son Le
Planned Completion Year:	FY 2026/27	**Department:**	Electric Utility
Project Type:	Distinct	**Fund:**	591 - Electric Utility-Construction
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	1701 Martin Ave		

Project Description

This project includes assessment, planning and implementation for a new control and communication system replacing the General Electric (GE) JungleMUX (JMUX) Synchronous Optical Networking (SONET) Multiplexer. The JUMX is the communication vehicle used for Electrical Protection systems, Supervisory Control and Data Acquisition (SCADA) system, Advanced Metering Infrastructure (AMI), Remote Terminal Unit (RTU), Power Quality (PQ) system, video surveillance, phone systems, and badge readers. There have been several failures in the past year which have led to a decrease in reliability and disabling some of these services. The existing system has been in production for over 20 years and the manufacturer, GE, no longer supports some system hardware, provides replacement parts, or provides training for SVP employees.

Funding Sources

Transfer in from Electric Utility Operating Fund

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	$311,475	$152,315	$200,000	$225,000	$250,000	-	-	**$1,138,790**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	-	$25,000	-	-	-	-	-	$25,000
Contingencies/Misc	-	$20,000	-	-	-	-	-	$20,000
Engineering	$263,769	$54,731	-	-	-	-	-	$318,500
Personnel	$47,706	$52,584	$200,000	$225,000	$250,000	-	-	$775,290
Total Expenditures	$311,475	$152,315	$200,000	$225,000	$250,000	-	-	**$1,138,790**

Operating Impacts			-	-	-	-	-	-

FUNDED | 2453 - KRS REBUILD AND REPLACEMENT

Project Number:	2453	**Theme / Category:**	Electric Utility
Year Initiated:	2022	**Project Manager:**	Allie Jackman
Planned Completion Year:	FY 2028/29	**Department:**	Electric Utility
Project Type:	Distinct	**Fund:**	591 - Electric Utility-Construction
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	2970 Lafayette St		

Project Description

The Kifer Receiving Station (KRS) was first constructed in 1955 and has reached the end of its useful life with no remaining book value after depreciation. KRS has a name plate capacity of 372MVA and will be upgraded to a name plate capacity of over 600MVA. This project includes rebuilding the Kifer Receiving Station as an Air Insulated Switchgear (AIS) substation. The scope includes installation of two energized 336 MVA 115/60kV power transformers with accommodations for one future spare 336 MVA 115/60kV power transformer. The KRS re-build scope will also include seven (7) 60kv and four (4) 115kV transmission line terminals (and associated terminations at AIS and dead-end structures).

Funding Sources

Load Development Fees, Debt Financing, Transfer in from Electric Utility Operating Fund

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	$789,869	$87,620,334	$23,000,000	$84,000,000	-	-	-	**$195,410,203**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	-	$32,049,000	-	$65,000,000	-	-	-	$97,049,000
Contingencies/Misc	-	$6,047,396	$2,700,000	$17,500,000	-	-	-	$26,247,396
Engineering	$764,824	$3,990,735	-	$1,500,000	-	-	-	$6,255,559
Equipment	-	$45,523,000	$18,800,000	-	-	-	-	$64,323,000
Land	-	-	$1,500,000	-	-	-	-	$1,500,000
Personnel	$25,045	$10,203	-	-	-	-	-	$35,248
Total Expenditures	$789,869	$87,620,334	$23,000,000	$84,000,000	-	-	-	**$195,410,203**

Operating Impacts			-	-	-	-	-	-

FUNDED | 2454 - NRS UPGRADES AND EXPANSION

Project Number:	2454	**Theme / Category:**	Electric Utility
Year Initiated:	2022	**Project Manager:**	Allie Jackman
Planned Completion Year:	FY 2028/29	**Department:**	Electric Utility
Project Type:	Distinct	**Fund:**	591 - Electric Utility-Construction
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	4952 Bill Walsh Way		

Project Description

The Northern Receiving Station was constructed over 20 years ago in 2002. Available space within the existing station site will be used to increase station reliability and capacity by installing additional transformers and reconfiguring/expanding the 60kV, 115kV, and 230kV buses and associated air insulted switchgear (AIS). The current 372MVA capacity of the existing station will be upgraded to over 900MVA with the installation of 115kV and 230kV bus and AIS improvements to Double-Bus-Double-Breaker (DBDB) configurations; up to three (3) 115kV/60kV, 336 MVA power transformers; and two (2) 230kV/115kV, 560 MVA power transformers. Other work includes affected protection and control relay panels within existing control enclosure(s) and improvements or infrastructures necessary to facilitate the connection of future 60kV, 115kV, and 230kV transmission lines. Prior to FY 2024/25, this project was titled "NRS Transformer and Breaker Upgrades" and prior to FY 2023/24 was titled "NRS Transformer Replacement ".

Funding Sources

Load Development Fees, Debt Financing, Transfer in from Electric Utility Operating Fund

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	$352,764	$90,650,631	$47,000,000	$87,000,000	-	-	-	**$225,003,395**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	-	$21,388,000	-	$68,400,000	-	-	-	$89,788,000
Contingencies/Misc	-	$621,000	$5,000,000	$17,600,000	-	-	-	$23,221,000
Engineering	$339,546	$6,235,237	-	$1,000,000	-	-	-	$7,574,783
Equipment	-	$62,406,394	$42,000,000	-	-	-	-	$104,406,394
Personnel	$13,218	-	-	-	-	-	-	$13,218
Total Expenditures	$352,764	$90,650,631	$47,000,000	$87,000,000	-	-	-	**$225,003,395**

Operating Impacts			-	-	-	-	-	-

FUNDED | 2455 - NRS-KRS 115KV LINE

Project Number:	2455	**Theme / Category:**	Electric Utility
Year Initiated:	2022	**Project Manager:**	Allie Jackman
Planned Completion Year:	FY 2028/29	**Department:**	Electric Utility
Project Type:	Distinct	**Fund:**	591 - Electric Utility-Construction
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		

Location A transmission Line between NRS and KRS

Project Description This project includes construction of a new transmission line between the Northern Receiving Station (NRS) and Kifer Receiving Station (KRS). Upon completion of this project, the line will be energized at 115 kV but will be constructed at 230 kV to eliminate the need for future upgrades. The Engineer of Record (EOR) and environmental consultant are evaluating three possible routing options prior to selection. Constructing this line will allow energy to be balanced and redistributed within SVP's transmission receiving stations.

Funding Sources Load Development Fees, Transfer in from Electric Utility Operating Fund

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	$238,892	$33,361,107	$11,780,000	$26,305,000	-	-	-	**$71,684,999**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	-	$12,850,000	-	$21,980,000	-	-	-	$34,830,000
Contingencies/Misc	-	$2,458,000	$1,930,000	$4,325,000	-	-	-	$8,713,000
Engineering	$230,517	$5,041,343	-	-	-	-	-	$5,271,860
Equipment	-	$11,382,000	$9,850,000	-	-	-	-	$21,232,000
Land	$126	$1,629,764	-	-	-	-	-	$1,629,890
Personnel	$8,249	-	-	-	-	-	-	$8,249
Total Expenditures	$238,892	$33,361,107	$11,780,000	$26,305,000	-	-	-	**$71,684,999**

Operating Impacts			-	-	-	-	-	-

FUNDED | 2456 - SRS REBUILD AND REPLACEMENT

Project Number:	2456	**Theme / Category:**	Electric Utility
Year Initiated:	2022	**Project Manager:**	Allie Jackman
Planned Completion Year:	FY 2027/28	**Department:**	Electric Utility
Project Type:	Distinct	**Fund:**	591 - Electric Utility-Construction
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	1205 Space Park Dr		

Project Description

The Scott Receiving Station (SRS) was first constructed in 1975 and last upgraded in 2002. SRS has a name plate capacity of 372MVA and will be upgraded to a nameplate capacity of over 600MVA. This project includes rebuilding the Scott Receiving Station as an Air Insulated Switchgear (AIS) substation. The scope includes installation of two energized 336 MVA 115/60kV power transformers, with accommodations for one future spare 336 MVA 115/60kV power transformer. The SRS rebuild scope also includes six (6) 60kV and three (3) 115kV transmission line terminals and associated terminations at AIS and dead-end structures.

Funding Sources

Load Development Fees, Debt Financing, Transfer in from Electric Utility Operating Fund

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	$728,041	$91,532,161	$23,000,000	$75,000,000	-	-	-	**$190,260,202**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	-	$38,946,000	-	$58,500,000	-	-	-	$97,446,000
Contingencies/Misc	-	$371,000	$3,880,000	$15,500,000	-	-	-	$19,751,000
Engineering	$710,035	$1,751,958	-	$1,000,000	-	-	-	$3,461,993
Equipment	-	$50,453,000	$19,120,000	-	-	-	-	$69,573,000
Personnel	$18,006	$10,203	-	-	-	-	-	$28,209
Total Expenditures	$728,041	$91,532,161	$23,000,000	$75,000,000	-	-	-	**$190,260,202**

Operating Impacts			-	-	-	-	-	-

FUNDED | 2458 - WALSH-URANIUM 60KV RECONDUCTOR

Project Number:	2458	**Theme / Category:**	Electric Utility
Year Initiated:	2022	**Project Manager:**	Ryan Do
Planned Completion Year:	FY 2024/25	**Department:**	Electric Utility
Project Type:	Distinct	**Fund:**	591 - Electric Utility-Construction
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	1600 Walsh St to 2705 Bowers Ave		

Project Description

The Walsh-Uranium 60kV line is part of SVP's Center Loop between Scott Receiving Station (SRS) and Kifer Receiving Station (KRS). The 60kV line is configured with SVP's standard bundled 954 All Aluminum Conductor (AAC) between Walsh Substation and Uranium Substation. The line is overhead (above the ground) and is comprised of a mixture of wood and steel poles that has a total length of 1.64 miles. SVP plans to replace the bundled 954 AAC with its new standard wire size of bundled 715 KCM Aluminum Conductor Ceramic Reinforced (ACCR). By completing this project, SVP will increase the 60kV line section rating from 174 MWs to 330 MWs. The Walsh-Uranium 60kV line section will still be limited to 207 MW's by the 2000 amp breakers at Uranium Substation. Breakers will be replaced as part of a separate capital project to allow full capacity.

Funding Sources

Transfer in from Electric Utility Operating Fund

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	$2,605	$2,754,395	$9,360,000	$85,000	-	-	-	**$12,202,000**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	-	$910,000	$3,500,000	-	-	-	-	$4,410,000
Contingencies/Misc	-	$744,000	$2,940,000	-	-	-	-	$3,684,000
Engineering	-	$300,395	$340,000	-	-	-	-	$640,395
Equipment	-	$800,000	$2,475,000	-	-	-	-	$3,275,000
Personnel	$2,605	-	$105,000	$85,000	-	-	-	$192,605
Total Expenditures	$2,605	$2,754,395	$9,360,000	$85,000	-	-	-	**$12,202,000**

Operating Impacts			-	-	-	-	-	-

FUNDED | 2459 - TRANSMISSION LOOP 1

Project Number:	2459	**Theme / Category:**	Electric Utility
Year Initiated:	2022	**Project Manager:**	Tu Hu
Planned Completion Year:	FY 2029/30	**Department:**	Electric Utility
Project Type:	Distinct	**Fund:**	591 - Electric Utility-Construction
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		

Location West Central and North West

Project Description This project builds a new 60kV transmission loop between existing receiving stations with a conductor capability of 3000 Amps. The new loop will be connected between Northern Receiving Station (NRS) and Kifer Receiving Station (KRS). Once constructed, existing loops will need to be rebalanced to prevent potential overloading and existing substations will be transferred to include moving San Tomas Substation from Northwest (NW) Loop and Fairview Substation from Center Loop to Loop 1. Additionally, this will be needed to connect three (3) new customer dedicated substations.

Funding Sources Load Development Fee, Transfer in from Electric Utility Operating Fund

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	$8,205	$5,321,796	$5,485,000	$15,000	$19,935,000	$50,740,000	$125,000	**$81,630,001**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	-	-	-	-	-	$38,940,000	-	$38,940,000
Contingencies/Misc	-	$1,220,000	$3,285,000	-	$2,580,000	$11,680,000	-	$18,765,000
Engineering	-	$4,101,796	$2,175,000	-	-	-	-	$6,276,796
Equipment	-	-	-	-	$8,600,000	-	-	$8,600,000
Land	-	-	-	-	$8,735,000	-	-	$8,735,000
Personnel	$8,205	-	$25,000	$15,000	$20,000	$120,000	$125,000	$313,205
Total Expenditures	$8,205	$5,321,796	$5,485,000	$15,000	$19,935,000	$50,740,000	$125,000	**$81,630,001**

Operating Impacts			-	-	-	-	-	-

FUNDED | 2460 - GRIZZLY TAP LINE REPAIRS

Project Number:	2460	**Theme / Category:**	Electric Utility
Year Initiated:	2022	**Project Manager:**	Nick Van Haeften
Planned Completion Year:	FY 2024/25	**Department:**	Electric Utility
Project Type:	Distinct	**Fund:**	591 - Electric Utility-Construction
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	2550 Co Rd 306		

Project Description

This project includes replacement of a City-owned 4.2 mile long transmission line that connects the Grizzly power plant to the PG&E Bucks Creek substation. The transmission line was severed during the Dixie fire that occurred between July 13, 2021 and October 25, 2021. The Grizzly Power Plant is located west of Bucks Lake in the Plumas National Forest in California. It has a 17.7 MW capacity with an estimated annual energy generation of 43.4 GWh in an average water year and 26.1 GWh in dry years. Phase 1 of the reenergization was completed December 2023; Phase 2 of the Grizzly tapline construction is expected to begin July 2024 and completed within 2024 with energization scheduled in Fall 2024. Due or weather conditions, construction may be extended into 2025 and energization of the tap line would then occur mid-2025.

Funding Sources

Transfer in from Electric Utility Operating Fund

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	-	$25,000,000	$9,000,000	-	-	-	-	**$34,000,000**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	-	$25,000,000	$9,000,000	-	-	-	-	$34,000,000
Total Expenditures	-	$25,000,000	$9,000,000	-	-	-	-	**$34,000,000**

Operating Impacts			-	-	-	-	-	-

FUNDED | 2461 - BATTERY ENERGY STORAGE SYSTEM

Project Number:	2461	**Theme / Category:**	Electric Utility
Year Initiated:	2021	**Project Manager:**	Krishn Patel
Planned Completion Year:	FY 2025/26	**Department:**	Electric Utility
Project Type:	Distinct	**Fund:**	591 - Electric Utility-Construction
Strategic Pillar	07 - Promote Sustainability and Environmental Protection		
Location	3025 Raymond St		

Project Description

This project includes the installation of a Battery Energy Storage System (BESS) with a capacity of up to 50MW/200MWh. The BESS system will be connected to the transmission system at 60kV and help increase SVP's system capacity at peak times as well as provide voltage/VAR support. SVP has entered into a twenty (20) year Energy Storage Agreement (ESA) with a five (5) year extension option and will pay fees for capacity per kW month. The final contract price will be determined based on final size of the BESS capacity (capacity range 40-50 MW) and final BESS procurement costs vs. estimated BESS procurement costs in the ESA. This arrangement will not require SVP to invest project capital in the development of the site; however, SVP will be responsible for the Transmission Line Extension (Design & Construction) to the BESS site along with the design for the SVP 60KV control enclosure.

Funding Sources

Transfer in from Electric Utility Operating Fund

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	$140,036	$2,032,443	$3,750,000	-	-	-	-	**$5,922,479**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	-	$1,250,000	$1,700,000	-	-	-	-	$2,950,000
Contingencies/Misc	-	-	$770,000	-	-	-	-	$770,000
Engineering	$139,055	$60,945	$1,280,000	-	-	-	-	$1,480,000
Equipment	-	$500,000	-	-	-	-	-	$500,000
Personnel	$981	$221,498	-	-	-	-	-	$222,479
Total Expenditures	$140,036	$2,032,443	$3,750,000	-	-	-	-	**$5,922,479**

Operating Impacts			-	-	-	-	-	-

FUNDED | 2465 - DUANE-SCOTT 115KV RECONDUCTOR

Project Number:	2465	**Theme / Category:**	Electric Utility
Year Initiated:	2024	**Project Manager:**	Tu Hu
Planned Completion Year:	FY 2026/27	**Department:**	Electric Utility
Project Type:	Distinct	**Fund:**	591 - Electric Utility-Construction
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		

Location 850 Duane Ave; 1205 Space Park Dr

Project Description This project includes reconductoring 0.2 miles or 1,056 circuit feet of a 115kV transmission line from Duane Substation to Scott Receiving Station. The current transmission line is rated at 1900 Amps and the reconductoring will increase capacity to 3000 Amps. Upgrading this line was identified in the system expansion studies to address the potential overload due to projected load growth.

Funding Sources Transfer in from Electric Utility Operating Fund and Load Development Fees

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	-	$1,620,000	$800,000	-	-	-	-	**$2,420,000**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	-	$1,085,671	-	-	-	-	-	$1,085,671
Contingencies/Misc	-	-	$800,000	-	-	-	-	$800,000
Engineering	-	$337,365	-	-	-	-	-	$337,365
Equipment	-	$196,964	-	-	-	-	-	$196,964
Total Expenditures	-	$1,620,000	$800,000	-	-	-	-	**$2,420,000**

Operating Impacts			-	-	-	-	-	-

FUNDED | 2466 - SOUTH LOOP RECONDUCTOR

Project Number:	2466	**Theme / Category:**	Electric Utility
Year Initiated:	2024	**Project Manager:**	Tu Hu
Planned Completion Year:	FY 2026/27	**Department:**	Electric Utility
Project Type:	Distinct	**Fund:**	591 - Electric Utility-Construction
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	2831 Homestead Rd; 1205 Space Park Dr		

Project Description

In order to meet new system load growth demands, the South loop needs to be upgraded to provide additional capacity. This project includes increasing the capacity of the South Loop by reconductoring approximately 4.16 miles of an overhead 60kV line with a conductor capability of 3000 Amps in two sections between Laurelwood Substation and Kifer Receiving Station and Homestead Substation to Scott Receiving Station.

Funding Sources

Transfer in from Electric Utility Operating Fund and Load Development Fees

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	-	$18,610,000	$18,000,000	$1,400,000	-	-	-	**$38,010,000**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	-	$6,765,000	$6,765,000	$1,400,000	-	-	-	$14,930,000
Engineering	-	$2,370,000	$1,760,000	-	-	-	-	$4,130,000
Equipment	-	$9,475,000	$9,475,000	-	-	-	-	$18,950,000
Total Expenditures	-	$18,610,000	$18,000,000	$1,400,000	-	-	-	**$38,010,000**

Operating Impacts			-	-	-	-	-	-

FUNDED | 2871 - MISCELLANEOUS STREET LIGHTING

Project Number:	2871	**Theme / Category:**	Electric Utility
Year Initiated:	2009	**Project Manager:**	Mark Gervacio
Planned Completion Year:	Ongoing	**Department:**	Electric Utility
Project Type:	Ongoing	**Fund:**	534 - Electric Utility-Street Lights
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Citywide		

Project Description

This project includes installation of additional streetlights and replaces existing street lighting facilities to maintain adequate street lighting levels. The work may include installing new streetlight foundations, new streetlight poles, new LED luminaires, or new pull boxes and wiring. The work is expected to occur in various locations in the City.

Funding Sources

Developer Contributions, Transfer in from Electric Utility Operating Fund

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	$409,180	$128,948	$125,000	$125,000	$125,000	$125,000	$125,000	**$1,163,128**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	$234,991	$128,948	$125,000	$125,000	$125,000	$125,000	$125,000	$988,939
Engineering	$3,971	-	-	-	-	-	-	$3,971
Transfers Out	$75,000	-	-	-	-	-	-	$75,000
Personnel	$95,218	-	-	-	-	-	-	$95,218
Total Expenditures	$409,180	$128,948	$125,000	$125,000	$125,000	$125,000	$125,000	**$1,163,128**

Operating Impacts			-	-	-	-	-	-

FUNDED | 2875 - GREAT AMERICA STREET LIGHT REPLACEMENT PROJECT

Project Number:	2875	**Theme / Category:**	Electric Utility
Year Initiated:	2015	**Project Manager:**	Mark Gervacio
Planned Completion Year:	FY 2025/26	**Department:**	Electric Utility
Project Type:	Distinct	**Fund:**	534 - Electric Utility-Street Lights
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		

Location Tasman Drive and Great America Parkway

Project Description This project includes replacing over 280 aged steel square streetlight poles and luminaires along Tasman Drive and Great America Parkway with new aluminum round tapered streetlight poles and LED luminaires. New reinforced concrete foundations will be required that involve re-wiring the existing street lighting circuits to help balance the load across the power sources. Approximately 110 streetlights along Tasman Drive and approximately 170 streetlights along Great America Parkway are expected to be replaced.

Funding Sources Transfer in from Electric Utility Operating Fund

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	$3,058,307	$1,868,200	$5,240,000	-	-	-	-	**$10,166,507**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	$915,998	$1,840,367	$3,890,000	-	-	-	-	$6,646,365
Contingencies/Misc	-	-	$1,350,000	-	-	-	-	$1,350,000
Transfers Out	$2,000,000	-	-	-	-	-	-	$2,000,000
Personnel	$142,309	$27,833	-	-	-	-	-	$170,142
Total Expenditures	$3,058,307	$1,868,200	$5,240,000	-	-	-	-	**$10,166,507**

Operating Impacts			-	-	-	-	-	-

This page is intentionally left blank.

Other Community Projects

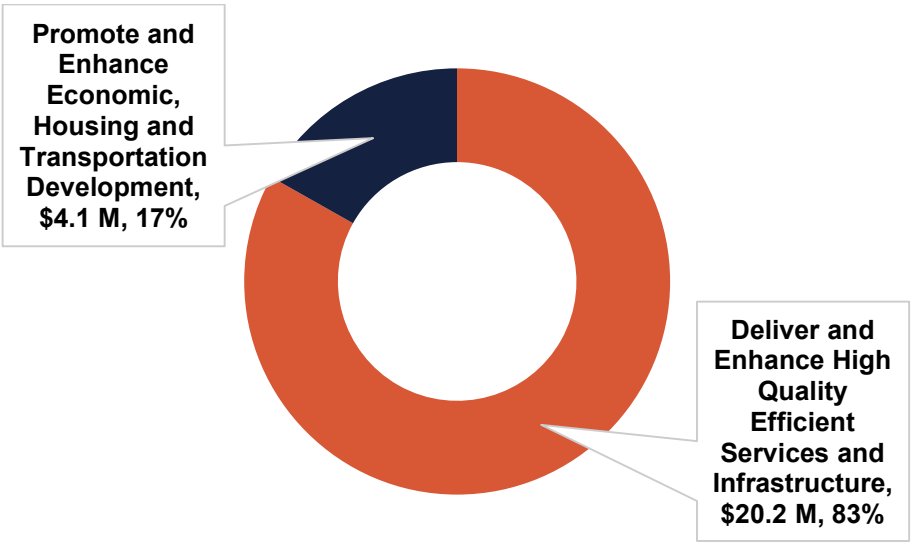
This page is intentionally left blank.

INTRODUCTION

The capital projects within the Other Community Projects category include those that do not easily fit within one of the other CIP categories such as the Public Works Capital Projects Management costs, the Related Santa Clara Project, and the newly established projects for developments related to the Tasman East Specific Plan and the Patrick Henry Drive Specific Plan. The goals of projects in this category are to provide general management, engineering and inspection services for the City's CIP projects as well as to explore opportunities, through public-private partnerships and community engagement that would guide the growth of the City by maximizing the overall economic benefit of future land uses and create a more vibrant community.

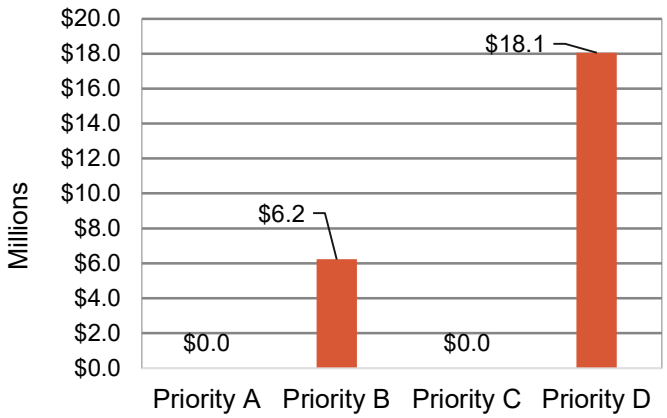
Funding Our Top Priorities

The projects included in the CIP were determined in accordance with both the City Council's Strategic Pillars and the budget priorities. The chart below illustrates the funding amount per Strategic Pillar within the Other Community Projects category.



The five-year CIP Other Community Projects budget totals $24.3 million. The CIP projects were prioritized by the following criteria:

Priority	Description
A	critical need mandated, emergency, or under construction
B	maintenance system reliability and/or ongoing operations
C	future system needs or future regulatory requirements
D	not critical, but achieve efficiencies and/or sustainability



Project Highlights

Major projects in the Other Community Projects category are detailed below.

Related Santa Clara Project

The Related Santa Clara project, previously referred to as City Place, is envisioned to be an approximately 240-acre, multi-phased urban city development located in the heart of the Silicon Valley, in the northern part of the City of Santa Clara. The project will create a new center of activity for the community and region, providing significant mixed-use development at an urban scale, as well as accessible outdoor spaces and new infrastructure to support the development. City staff is providing development services for the project, offset by reimbursement from the Related Santa Clara project.

Tasman East Specific Plan and the Patrick Henry Drive Specific Plan Projects

Both specific plans identify infrastructure items to be funded by impact fees to equitably distribute the infrastructure costs within the specific plan areas. The Tasman East Specific Plan and the Patrick Henry Drive Specific Plan projects support the City administration of the specific plans. Developer reimbursements are also anticipated for infrastructure improvements in the event the developers build out more than their fee requires.

Public Works Capital Projects Management

The Public Works Capital Management allocation recoups Public Works staff time and non-personnel costs for general project management, design, engineering and inspection services for the City's CIP projects. These projects are planned and built for a variety of public purposes, such as transportation, stormwater management and parks.

Major Accomplishments

Downtown Precise Plan

On December 5, 2023, the City of Santa Clara City Council certified an Environmental Impact Report (EIR) and adopted the Downtown Precise Plan and Form Based Zoning Code to implement the community's vision and objectives for a vibrant, pedestrian-oriented destination Downtown with a mix of residential, office, and civic uses. Work has started on the associated infrastructure fee including identifying infrastructure items to be funded by an impact fee to equitably distribute the infrastructure costs within the Plan area. This is anticipated to be brought to City Council by the end of 2024.

Transportation Demand Management (TDM)

At the April 18, 2023 City Council meeting, the Council approved an Agreement for Services with Hexagon Transportation Consultants, Inc. for Preparation and Application of a Transportation Demand Management Monitoring and Administration Program for Development Projects. Staff has been working with the consultant to build out a website on how developers and property owners submit their TDM plans. Staff and the consultants have been collecting TDM plans which will go into this database. The website is scheduled to be launched in late summer/fall 2024.

Zoning Code Update

The City Council adopted an Updated Zoning Code in December 2023. The sections regarding procedures, permit processing and definitions (Article 1, the single-family sections of Article 2, and Articles 3-8) were effective February 8, 2024, 30 days after the second reading of the ordinance on January 9, 2024. Zoning Districts other than single-family will be effective at the same time as the adoption of the zoning map anticipated to occur in Spring 2024.

Financing Sources

General Fund
The General Fund is used to support the City's general capital projects and supports the majority of the Public Works Capital Management Services projects.

Contributions from Other Capital Funds
The Parks and Recreation Capital and Sewer Utility Capital Funds also provide funding for the Public Works Capital Management Services projects. In the Parks and Recreation Capital Fund, Quimby Act and Mitigation Fee Act revenue are eligible to be used on the Public Works capital project services. The type of fee revenue used to allocate to these Public Work services is determined by the Parks and Recreation Department. In the Sewer Utility Capital Fund, revenue from the Sewer Conveyance Fee, Sewer Modeling Fee, as well as transfers from the Sewer Utility Fund are used to fund the capital project services provided by Public Works.

Developer Contributions
The Related Santa Clara Project Developer has entered into an agreement to provide funding for City staff positions specifically added to support the Related Santa Clara project as well as to reimburse for third-party contracts used to support the project. This will ensure that the City has timely and sufficient resources for plan checks and permit reviews. The Patrick Henry Drive Administration project is funded via the Patrick Henry Drive Specific Plan Infrastructure Impact Fees, while the Tasman East Administration project will be funded via Tasman East Infrastructure Impact Fees.

Operating Budget Impacts

Projects within the Other Community Projects category are not expected to have additional operating and maintenance costs.

Unfunded Needs

There are currently no identified unfunded needs in the Other Community Projects category.

FUNDED | PROJECTS BUDGETED COST SUMMARY

Other Community Projects	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Five-Year CIP Total
1199 - PW Capital Projects Management - Streets and Highways	$2,023,418	$2,628,125	$2,698,114	$2,795,241	$2,908,189	$3,001,380	$14,031,049
1899 - PW Capital Projects Management - Storm Drain	$93,414	$121,400	$124,633	$129,120	$134,337	$138,641	$648,131
1979 - PW Capital Projects Management - Sewer	$467,313	-	-	-	-	-	-
3199 - PW Capital Projects Management - Parks & Recreation	$1,020,457	$759,672	-	-	-	-	$759,672
3699 - PW CIP Management Services	-	$4,689	$4,813	$4,987	$5,188	$5,354	$25,031
4099 - PW Capital Projects Management - Fire	-	$13,681	$14,045	$14,551	$15,139	$15,624	$73,040
4511 - Related General Admin Project	$327,582	$145,344	$153,011	$158,048	$166,397	$176,743	$799,543
4513 - Other Development Project Services	$1,173,108	$650,000	$650,000	$650,000	$650,000	$650,000	$3,250,000
4610 - Tasman East Administration	$27,330	$28,150	$28,995	$29,865	$30,462	$31,071	$148,543
4611 - Tasman East Developer Reimbursement	$1,423,145	$1,404,043	$1,404,043	-	-	-	$2,808,086
4710 - Patrick Henry Drive Administration	$71,281	-	-	-	-	-	-
5099 - PW Capital Projects Management - Library	-	$19,448	$19,966	$20,685	$21,521	$22,210	$103,830
6153 - ADA Self Evaluation and Transition Plan Update	$56,022	-	-	-	-	-	-
6179 - UPRR Agnew Siding Project - City Utility Protection/Relocation	$2,021,547	-	-	-	-	-	-
6199 - PW Capital Projects Management - Public Buildings	$169,019	$297,207	$305,122	$316,106	$328,879	$339,417	$1,586,731
6520 - Zoning Code Update	$27,727	-	-	-	-	-	-
6559 - Downtown Master Plan	$139,515	-	-	-	-	-	-

FUNDED | PROJECTS BUDGETED COST SUMMARY

Other Community Projects	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Five-Year CIP Total
6560 - Downtown Master Plan Implementation	$9,540	-	-	-	-	-	-
6562 - Transportation Demand Management	$200,000	-	-	-	-	-	-
6563 - El Camino Real Specific Plan	$991,972	-	-	-	-	-	-
6564 - Precise Plan for Downtown	$186,681	-	-	-	-	-	-
6599 - PW Capital Projects Management - General Government	-	$9,016	$9,256	$9,590	$9,977	$10,297	$48,136
Total Other Community Projects	**$10,429,071**	**$6,080,775**	**$5,411,998**	**$4,128,193**	**$4,270,089**	**$4,390,737**	**$24,281,792**

FUNDED | PW CAPITAL PROJECTS MANAGEMENT

Project Number:	Various	**Theme / Category:**	Other Community Projects
Year Initiated:	2019	**Project Manager:**	Various
Planned Completion Year:	Ongoing	**Department:**	Various
Project Type:	Ongoing	**Fund:**	Various
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Various		

Project Description

The Public Works Capital Projects Management allocation is used to recoup the Public Works Department staff time and non-personnel costs used for general project management, design, engineering and inspection services for the City's CIP projects.

Funding Sources

General Fund; Customer Service Charges – Sewer; Sewer Conveyance Fees; Park Impact Fees (Quimby Act and Mitigation Fees)

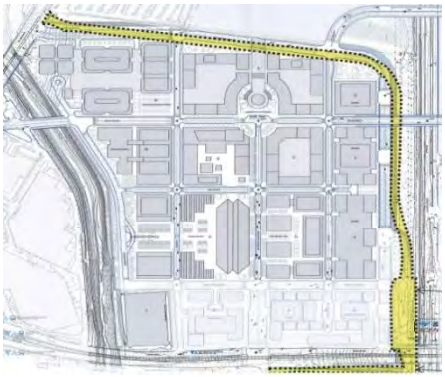
Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	$11,438,009	$3,306,308	$3,853,238	$3,175,949	$3,290,280	$3,423,230	$3,532,923	**$32,019,937**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
1199 – Streets and Highways	$7,678,852	$2,023,418	$2,628,125	$2,698,114	$2,795,241	$2,908,189	$3,001,380	$23,733,319
1899 – Storm Drain	$986,718	$93,414	$121,400	$124,633	$129,120	$134,337	$138,641	$1,728,263
3199 – Parks & Recreation	$2,379,764	$1,020,457	$759,672	-	-	-	-	$4,159,893
3699 – Cemetery	$17,634	-	$4,689	$4,813	$4,987	$5,188	$5,354	$42,665
4099 – Fire	$25,461	-	$13,681	$14,045	$14,551	$15,139	$15,624	$98,501
5099 – Library	$40,412	-	$19,448	$19,966	$20,685	$21,521	$22,210	$144,242
6199 – Public Buildings	$235,807	$169,019	$297,207	$305,122	$316,106	$328,879	$339,417	$1,991,557
6599 – General Government	$73,361	-	$9,016	$9,256	$9,590	$9,977	$10,297	$121,497
Total Expenditures	$11,438,009	$3,306,308	$3,853,238	$3,175,949	$3,290,280	$3,423,230	$3,532,923	**$32,019,937**

Operating Impacts			-	-	-	-	-	**-**

FUNDED | 4511 - RELATED GENERAL ADMIN PROJECT

Project Number:	4511	**Theme / Category:**	Other Community Projects
Year Initiated:	2019	**Project Manager:**	Elycia Knight
Planned Completion Year:	Ongoing	**Department:**	Non-Departmental
Project Type:	Ongoing	**Fund:**	540 - Related Santa Clara Dvlpr Fund
Strategic Pillar	01 - Promote and Enhance Economic, Housing and Transportation Development		
Location	5155 Stars & Stripes Drive Santa Clara, CA 95054		



Project Description

The Related Santa Clara Project consists of construction of a new multi-phased, mixed-use development of up to 9.16 million gross square feet. On June 28, 2016, the Council approved a Disposition and Development Agreement (DDA), a Development Agreement (DA) and project entitlements for the Related Santa Clara Project (the "Project," also known as City Place). The Project involves development in several phases on 240 acres of land principally used as Santa Clara Golf & Tennis. The DDA and DA contemplated the need for financial resources from the Developer to fund third party costs to assist City staff in pre-development and permit processing efforts. In addition, the DA provided that the City would provide prompt expedited permit processing.

The Developer has agreed to partially fund a Priority Project Manager to act as a facilitator for all project approvals and as an intermediary between the City and the Developer for the processing of project approvals, to address issues and concerns during the development of the project, and, to promote consistency across City departments and outside agencies. This project covers the Project Manager costs; project funding will be determined based on need and is subject to change.

Funding Sources Developer Contributions

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	$595,718	$327,582	$145,344	$153,011	$158,048	$166,397	$176,743	**$1,722,843**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Personnel	$595,718	$327,582	$145,344	$153,011	$158,048	$166,397	$176,743	$1,722,843
Total Expenditures	$595,718	$327,582	$145,344	$153,011	$158,048	$166,397	$176,743	**$1,722,843**

Operating Impacts			-	-	-	-	-	-

FUNDED | 4513 - OTHER DEVELOPMENT PROJECT SERVICES

Project Number:	4513	**Theme / Category:**	Other Community Projects
Year Initiated:	2021	**Project Manager:**	Elycia Knight
Planned Completion Year:	Ongoing	**Department:**	Non-Departmental
Project Type:	Ongoing	**Fund:**	540 - Related Santa Clara Dvlpr Fund
Strategic Pillar	01 - Promote and Enhance Economic, Housing and Transportation Development		
Location	5155 Stars & Stripes Drive Santa Clara, CA 95054		

Project Description

The Related Santa Clara Project consists of construction of a new multi-phased, mixed-use development of up to 9.16 million gross square feet. On June 28, 2016, the Council approved a Disposition and Development Agreement (DDA), a Development Agreement (DA) and project entitlements for the Related Santa Clara Project (the "Project," also known as City Place). The Project involves development in several phases on 240 acres of land principally used as Santa Clara Golf & Tennis. The DDA and DA contemplated the need for financial resources from the Developer to fund third party costs to assist City staff in pre-development and permit processing efforts. In addition, the DA provided that the City would provide prompt expedited permit processing

The June 2016 Development Agreement with Related provides that Related will fund City third-party costs necessary to carry out the project for entitlements, permit processing, and implementation of the project. This project funds the third-party costs.

Funding Sources Developer Contributions

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	$3,363,215	$1,173,108	$650,000	$650,000	$650,000	$650,000	$650,000	**$7,786,323**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	$359,649	-	-	-	-	-	-	$359,649
Contingencies/Misc	$3,003,566	$1,173,108	$650,000	$650,000	$650,000	$650,000	$650,000	$7,426,674
Total Expenditures	$3,363,215	$1,173,108	$650,000	$650,000	$650,000	$650,000	$650,000	**$7,786,323**

Operating Impacts			-	-	-	-	-	-

FUNDED | 4610 - TASMAN EAST ADMINISTRATION

Project Number:	4610	**Theme / Category:**	Other Community Projects
Year Initiated:	2021	**Project Manager:**	Viet Nguyen
Planned Completion Year:	Ongoing	**Department:**	Public Works
Project Type:	Ongoing	**Fund:**	541 - Tasman East Infrastructure Improvement Fund
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Tasman East		

Project Description

This project, previously titled Tasman East Admin Study and Engineering Studies, provides funding for the administration of the Tasman East Specific Plan Infrastructure Impact Fees. The Nexus Study identified a list of infrastructure items at a cost of approximately $30 million to be funded by impact fees. This project manages the implementation of these improvements, funded by impact fees.

Funding Sources

Developer Contributions (impact fees)

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	$237,880	$27,330	$28,150	$28,995	$29,865	$30,462	$31,071	**$413,753**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Engineering	$151,930	$27,330	$28,150	$28,995	$29,865	$30,462	$31,071	$327,803
Personnel	$85,950	-	-	-	-	-	-	$85,950
Total Expenditures	$237,880	$27,330	$28,150	$28,995	$29,865	$30,462	$31,071	**$413,753**

Operating Impacts			-	-	-	-	-	-

FUNDED | 4611 - TASMAN EAST DEVELOPER REIMBURSEMENT

Project Number:	4611	**Theme / Category:**	Other Community Projects
Year Initiated:	2021	**Project Manager:**	Viet Nguyen
Planned Completion Year:	Ongoing	**Department:**	Public Works
Project Type:	Ongoing	**Fund:**	541 - Tasman East Infrastructure Improvement Fund
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Tasman East		

Project Description

This project provides developer reimbursements from the Tasman East Specific Plan Infrastructure Impact Fees. The Nexus Study identified a list of infrastructure items of approximately $30 million to be funded by impact fees. This project manages the repayment to developers for these improvements in the event they build out more than their fee requires.

Funding Sources

Developer Contributions (impact fees)

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	$1,771,716	$1,423,145	$1,404,043	$1,404,043	-	-	-	**$6,002,947**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	$1,771,716	$1,423,145	-	-	-	-	-	$3,194,861
Developer Costs	-	-	$1,404,043	$1,404,043	-	-	-	$2,808,086
Total Expenditures	$1,771,716	$1,423,145	$1,404,043	$1,404,043	-	-	-	**$6,002,947**

Operating Impacts			-	-	-	-	-	-

Parks and Trails

This page is intentionally left blank.

INTRODUCTION

The capital projects in the Parks and Trails theme address the City Council's adopted goal to "enhance community sports, recreational and arts assets". Parks provide measurably improved play value with inclusionary, environmentally sustainable, age-friendly recreation facilities and amenities for all residents. It also includes trails projects that serve a dual purpose of transportation (biking and walking) as well as recreation.

The Parks & Recreation Department previously conducted a Youth Sports Needs Assessment (Verde Design, Inc. 2014), an Aquatics Facility Needs Assessment (The Sports Management Group, 2014) and a Park & Recreation Facilities Development Impact Fee Study (Willdan, Inc. 2014, update 2019), all of which highlighted the need for expansion based on population growth projections. In addition, the Parks & Recreation Facility Condition Assessment (FCA) report (Kitchell, 2018) identified parks and recreation assets that are in need of replacement and/or renewal to meet current building and accessibility codes and the U.S. Consumer Product Safety Commission guidelines as well as address failing infrastructure. The Department introduced a draft of the Central Park Master Plan Update (Gates 2017-2019) that incorporated previous studies and public input to create a new vision of Central Park, including the Magical Bridge Playground. These reports aid the department in developing and prioritizing projects for consideration.

Parks Capital Improvement Program (CIP) projects adhere to City design criteria and incorporate community feedback through community input meetings and surveys during the design phase. The scope of work for each project is subject to the availability of funding, with priority given to facilities that support youth, seniors, and people with special needs. Other priorities may include installation of new, age-appropriate playground equipment, building modifications for accessibility compliance, access control, surfaces and walkway rehabilitation, irrigation system and landscape improvements, parking and building improvements and construction of new facilities. Projects may also include research, studies, as well as the administration of park in-lieu fees for acquisition and development of new neighborhood and community parks.

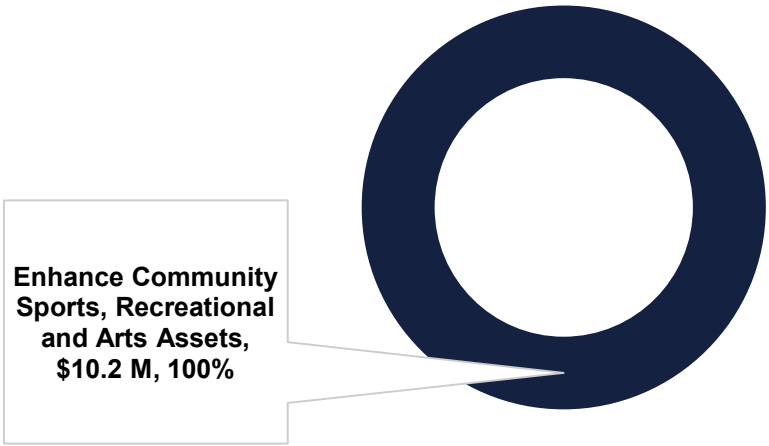
The inventory* of parks and trails includes the following:

Neighborhood Parks	Neighborhood Parks
Agnew Park	Larry J. Marsalli Park
Bowers Park	Lick Mill Park
Bracher Park	Live Oak Park
Bill Wilson Park	Machado Park
City Plaza Park	Mary Gomez Park & Pool
Earl R. Carmichael Park	Maywood Park
Everett Souza Park & Community Garden	Meadow Park (Santa Clara Square)
Everett Alvarez, Jr. Park	Montague Park
Fairway Glen Park	Parkway Park
Fremont Park	Steve Carli Park
Fuller Street Park	Thamien Park
Henry Schmidt Park	Warburton Park & Pool
Homeridge Park	Westwood Oaks Park
Jenny Strand Park	Thomas Barrett Park

Community Parks	Recreational Trails
Central Park	San Tomas Aquino/Saratoga Creek Trail
Community Park North (Undeveloped)	Redwood Trail (Santa Clara Square)
Recreational Facilities	**Public Open Space**
Earl R. Carmichael Gymnastics Center	Agnews Historic Park
George F. Haines International Swim Center	Civic Center Park
Montague Swim Center	Ulistac Natural Area
Raymond G. Gamma Dog Park	**Mini Parks**
Reed & Grant Streets Sports Park	Geof Goodfellow Sesquicentennial Park
Santa Clara P.A.L. BMX Track	Lawrence Station Area Parks A-H
Santa Clara Youth Soccer Park	Memorial Cross Park
Skate Park	Rotary Park
Teen Center	War Memorial Playground
Washington Park Baseball Field	
**Excludes Mission City Memorial Park, Agnews Historic Cemetery, and other joint use facilities.*	

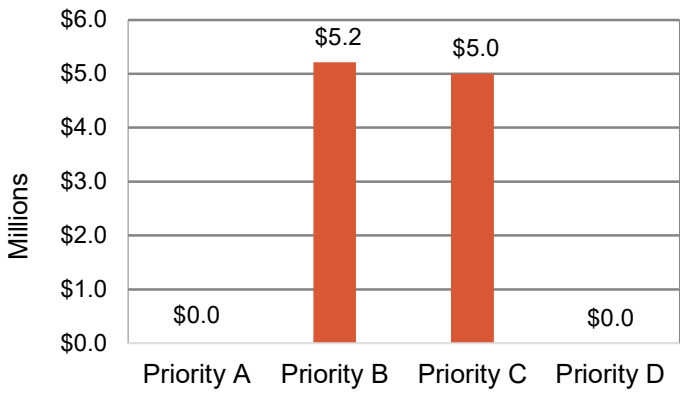
Funding Our Top Priorities

The projects included in the CIP were determined in accordance with both the City Council's strategic pillars and the budget priorities. Total funding for Parks & Trails projects falls under one Strategic Pillar as shown in the chart below.



The five-year CIP Parks & Trails budget totals $10.2 million. The CIP projects were prioritized by the following criteria:

Priority	Description
A	critical need mandated, emergency, or under construction
B	maintenance system reliability and/or ongoing operations
C	future system needs or future regulatory requirements
D	not critical, but achieve efficiencies and/or sustainability



The majority of Priority A projects continue to be associated with playground rehabilitation. Rehabilitation projects are designed to expand capacity and play value in neighborhoods, bring the facilities up to current U.S. Consumer Product Safety Commission guidelines and make them accessible to all ages and abilities. Most Priority B projects pertain to individual Park Master Plan projects, which provide major park improvements. Priority C projects are associated with new residential developments in progress and the need for parks and parkland for new residents. Priority D projects are generally maintenance, rehabilitation or expansion of trails.

Project Highlights

Major projects in the Parks & Trails category are detailed below.

Park Playground Rehabilitation

Work continues on existing playground rehabilitation projects, and funding is added to support the design phase of new projects. The Westwood Oaks Park Playground Rehabilitation is expected to be completed with the park reopening in Summer 2024. The project includes a new Arrival Plaza, age-appropriate playgrounds with increased capacity, new play areas including Sand Play and Music Play, as well as new garden areas including a Demonstration Garden and a Sensory Garden. The Montague Park Enhancement project is also near completion, with the park re-opening before the end of FY 2023/24. The project consists of a new play area providing age-appropriate play structures, group picnic areas, fitness areas, a half-size basketball court, landscaping, and irrigation system. The project also renovated the existing community building to add a restroom, kitchen, and storage facility.

A number of projects are recommended for funding through the design phase. This CIP includes design funding for the Maywood Park Rehabilitation, Earl Carmichael Park Playground Rehabilitation and the Mary Gomez Park Playground Rehabilitation. The existing CIP includes design funding for the Warburton Park Rehabilitation and the Henry Schmidt Park Playground Rehabilitation. The Henry Schmidt Park Playground Rehabilitation project renovates the park with the installation of new playgrounds and amenities at the existing site, which will meet the needs of increased population/new development, a diversity of demand, and new legal requirements while maintaining the popular “Train” theme that the park is known for. Playgrounds are accessible and serve the needs of the entire community. The Schematic Design was approved by the City Council on April 9, 2024.

Considerations for playground rehabilitation are:

- **Elements of Play:** includes swinging, climbing, brachiating, spinning, sliding, balancing, sensory and free play;
- **Play Value of the design:** how many persons served, how often and for how long equipment is used;
- **Inclusive Play:** thoughtful application of universal design principles that includes provision of diverse activities that address the physical, social-emotional, sensory, cognitive, and communicative needs of all children, including those with disabilities;
- **Youth Physical Activity:** intentionally promote physical activity through active play and encourage the developmental progression of skills through healthy movement; and
- **Nature Play:** design the play environment with the living landscape to promote higher levels of physical activity, increase play value, and enhance environmental sustainability.

The City works with landscape/building architects to design new play spaces, incorporating community input through the Parks and Recreation Commission.

New Entrance Access and Parking Improvements at Central Park

Phase I of this project includes installation of the new entrance and related accessibility, landscaping, and safety improvements that will enhance safe access/egress for pedestrians, bicyclists and vehicles to the park from Kiely Boulevard at Kaiser (currently a signalized intersection). Improvements that provide accessible ADA pick-up and drop-off zones, as well as parking spaces will support a diversity of special needs and will address service needs of the entire community. Phase II of the project includes resurfacing and repair of the Pavilion parking lot at the southwestern corner of Central Park and pathways, as well as other improvements to meet ADA requirements. The Pavilion parking lot is a major entry point; however, the parking lot surface and connecting paths are deteriorating. The project is currently in design and anticipated to be completed by the end of FY 2023/24. Construction of the project is anticipated to begin in FY 2024/25.

Future Projects Funded by Quimby Act/Mitigation Fee Act Revenues

The Parks & Recreation Department budgets projects based on the actual Quimby and Mitigation Fee Act (MFA) revenues received. This ensures funding is available to support the budgeted projects. Because there are no revenue projections for these fees incorporated into the CIP, there are limited projects in the CIP. For planning purposes, the Parks & Recreation Department developed the following Quimby/MFA funding strategies and project priorities that will be used to allocate these funds to projects as the revenues are received:

Funding Strategies

1. Completion of Projects Started
    a. Example: Inflation may impact construction budget of projects that have not been awarded bid
2. Federal, State, County and Local Mandates
    a. Example: Accessibility—ADA improvements, Clean & Safe Parks & Playgrounds—Consumer Product Safety Commission Guidelines, County Health, Building Code upgrades, Engineering/Facility Condition Assessments (age and condition)
3. Community Wide Service Area Facilities (Serves the greatest number of residents)
    a. Example: Community Park North, Senior Center, Central Park Master Plan Projects

4. Park in Lieu Fee Program
    a. Example: Project Application Review, Facility Condition Assessment, Land Value Appraisals, Studies and FF&E for Developer Delivered Parks

Project Priorities

The Department has prioritized the following CIP projects to fund as park in-lieu fees are received:

1. Planning and Construction of Temporary and/or Permanent ISC Replacement Facility (included in the Community Facilities section) – This project includes planning and design of a new Aquatic Center in Central Park, taking into consideration the results of the facility condition assessment for the failing ISC. Upon completion, the facility condition assessment would provide design options to replace the facility, cost estimation and potential closure timeline. This project also includes planning for the first phase of the project, including: community outreach; a master plan preparation; and development of specific plans, specifications, and cost estimate (PS&E) for a preferred schematic design. The design portion of the project is currently funded in this budget cycle, but construction of the project is largely unfunded and will require additional funding for completion.

International Swim Center

2. Henry Schmidt Park Playground Rehabilitation – The project consists of the development of a park master plan, design development to rehabilitate the existing playground. The design portion of the project is currently funded in this budget cycle, but construction of the project is currently unfunded and will require additional funding for completion.

Earl Carmichael Playground

3. Warburton Park Playground Rehabilitation – This project will renovate the Warburton Park playground to meet accessibility standards, consumer product safety guidelines and measurably improved recreational play value. The design portion of the project is currently funded in this budget cycle, but construction of the project is currently unfunded and will require additional funding for completion.

4. Earl Carmichael Park Playground Rehabilitation – This project would renovate the playground to meet accessibility standards, consumer product safety guidelines and measurably improved recreational play value. The design portion of the project is currently funded in this budget cycle, but construction of the project is currently unfunded and will require additional funding for completion.

Mary Gomez Playground

5. Mary Gomez Park Playground Rehabilitation – This project includes the installation of new playgrounds and amenities which will meet the needs of increased population/new development, a diversity of demand and new legal

requirements. The design portion of the project is currently funded in this budget cycle, but construction of the project is currently unfunded and will require additional funding for completion.

6. Parkland Acquisition – This project allocates 25% of park in-lieu fees for future land purchase.

To see full detailed descriptions of these projects, please see the Unfunded Projects – Parks & Trails list later in this section and the Unfunded Projects – Community Facilities list under the Community Facilities section.

Major Accomplishments

- **Magical Bridge Playground**: The City of Santa Clara and community celebrated the groundbreaking of the Magical Bridge Playground at Central Park in May of 2023. Since that time, construction has progressed and the park is slated to open to the public in the summer of 2024. The playground features innovative and all-inclusive play areas that encourage playground visitors to explore and experience the different sections of play activities. The Magical Bridge Playground was made possible by a partnership with the Magical Bridge Foundation, grants, donations, developer contributions and General Fund - Capital Project Reserves.

- **Montague Park Rehabilitation Project (2023):** The Montague Park Rehabilitation project consists of a new play area providing age-appropriate play structures for ages 2-5 and 6-12, group picnic areas, fitness areas, a half-size basketball court, walkways and hardscape areas, preservation of existing meadows and trees, site furnishings, landscaping, and irrigation system. The project also renovated the existing community building to add a restroom, kitchen, and storage facility.

Magical Bridge Playground

Montague Park Rehabilitation

Financing Sources

General Fund (Capital Projects Reserve)
The General Fund Capital Projects Reserve is used to support the City's general capital projects.

Park in Lieu Fees (Quimby and MFA)
In July 2014, the City Council adopted Ordinance No.1928, which added Chapter 17.35 "Park and Recreational Land" to the Santa Clara City Code to require new residential developments after September 13, 2014 to provide

developed park and recreational land, and/or pay a fee in-lieu thereof pursuant to the Quimby Act ("Quimby") and/or the Mitigation Fee Act ("MFA").

Developer Contributions
These contributions are paid as part of the process of granting planning permission where additional infrastructure is required or to mitigate negative impacts.

Operating Budget Impacts

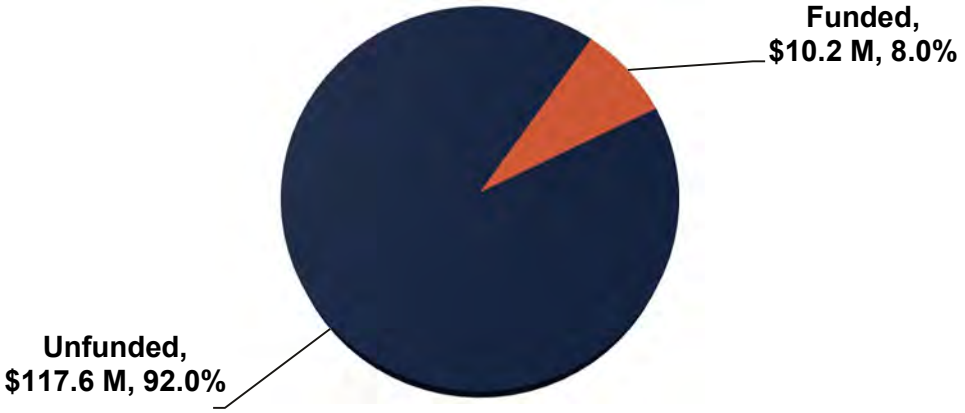
Operating budget adjustments may be required for some rehabilitation and Park Masterplan projects. The cost of operating new or expanded facilities or infrastructure is included in the operating budget in the fiscal year the asset becomes operational. The table below summarizes operating and maintenance costs in the Parks & Trails Program for the next five fiscal years, which include the Magical Bridge Playground and Fairway Glen Restroom projects. These projects require additional operating budget to maintain the renovated, newly configured and expanded playground area and restroom facilities, as shown below:

Summary of Operating Impact	FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	FY 2028/29	Total Five-Year
Salary and Wages - As Needed	18,839	19,217	19,601	19,993	20,393	**98,043**
Salary and Wages - Overtime	12,953	13,212	13,476	13,746	14,021	**67,408**
Operating Supplies	858	876	893	911	929	**4,467**
Utilities	550	561	572	583	595	**2,861**
Total	**33,200**	**33,866**	**34,542**	**35,233**	**35,938**	**172,779**

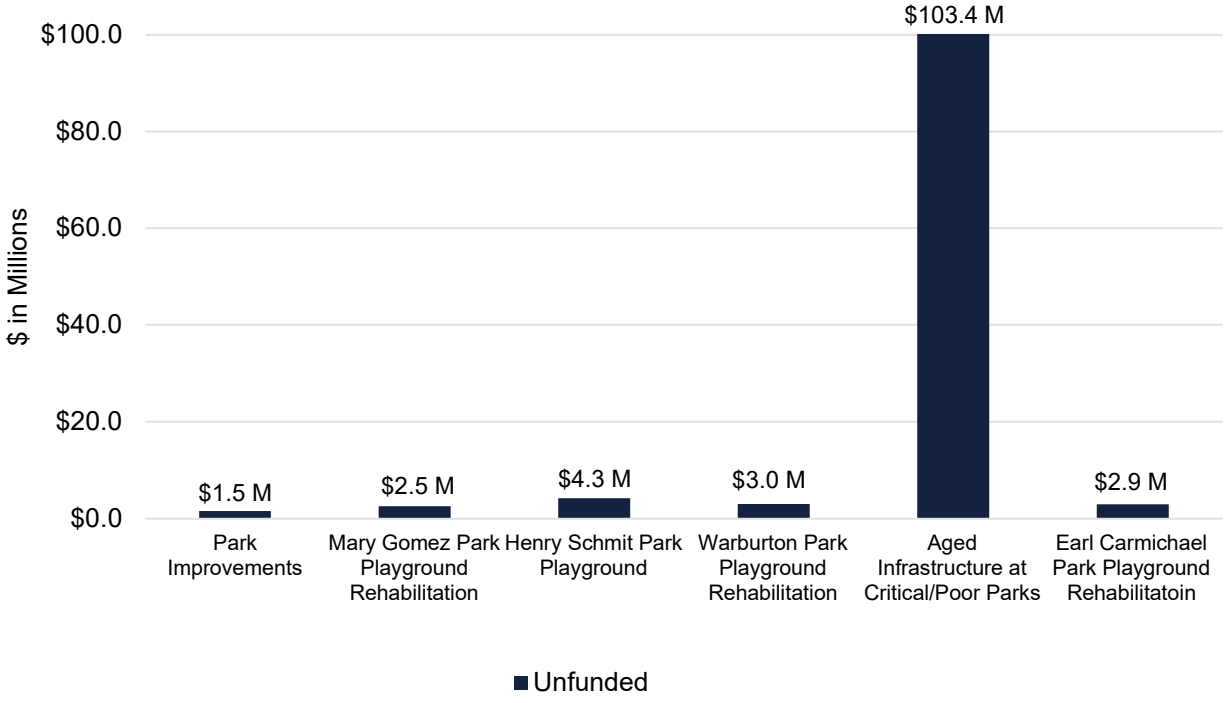
Unfunded Needs

For the Parks & Trails Program, identified CIP needs total $127.8 million over the next five years. Of this amount, $10.2 million is funded, leaving $117.6 million of unfunded needs. This funding request does not include all the project needs identified in the Facility Condition Assessment (Kitchell 2018).

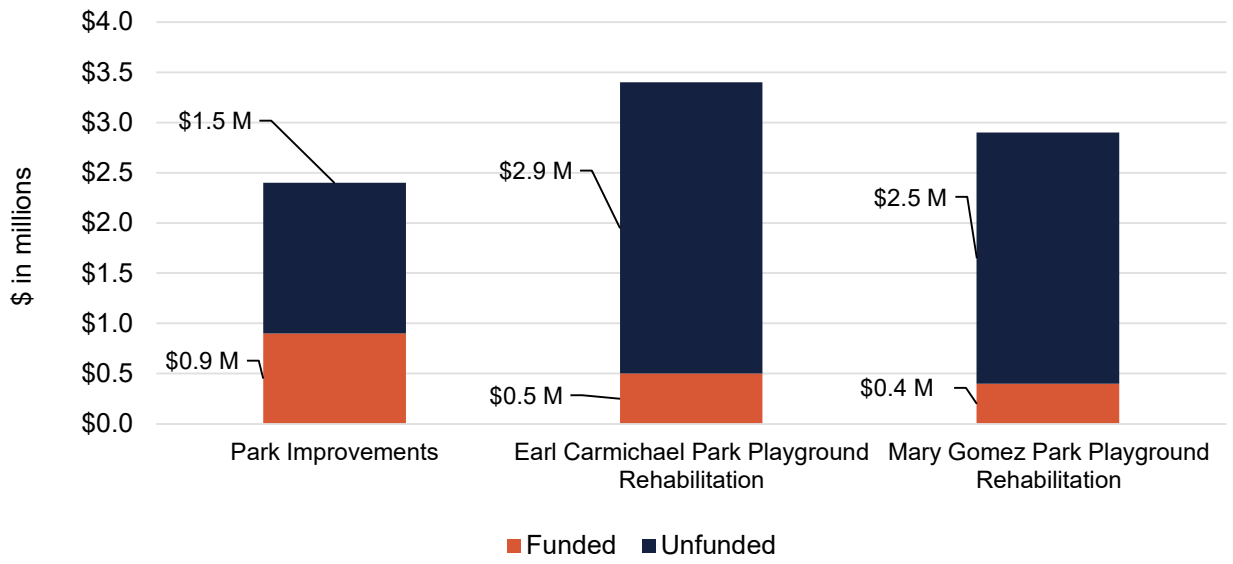
Parks & Trails
Total Funding Needs = $127.8 M



The table below highlights the projects currently on the unfunded list in the Parks and Trails category. For more project information, please see the Unfunded Projects – Parks and Trails list at the end of this section.



Below are projects that are partially funded. To see the full list of unfunded projects, please see the Unfunded Projects – Parks & Trails list later in this section.



Additional projects and project phasing will be brought forward as funding becomes available. Although $117.6 million was identified as unfunded in this CIP, the unmet/deferred infrastructure need is greater based on the Facility Needs Assessment (Kitchell, 2018) which states the following:

- The funds required to repair or replace, not improve or expand, assets were estimated to be $103.4 million.
  - This does not include an estimated 5% annual escalation.
  - This does not include improvements to assets; it is replacing like with like.
  - This does not include the need to expand capacity and parkland in line with population increases.
- The average age of park infrastructure was 45 years (the oldest being 116 years and the newest 2 years).
- Of the 28 City playgrounds, 18 (64%) were between 18 and 64 years old.
- The report indicated that 13% of park sites were in critical condition, 34% poor condition, 17% fair condition and 36% good condition.
- The report indicated that 7% of buildings, including the International Swim Center, were in critical condition, 20% poor condition, 20% fair condition and 53% good condition.
- Operating facilities beyond their intended life expectancy is not recommended and does not meet expanded community needs.
- Due to the condition of our aged infrastructure, failure to renew and replace assets on the required schedule may result in total system failure and cause facilities to be taken out of service.
- Delaying projects can increase cost by up to 50% in a 20-year period.
  - Unfunded Trails projects involve additional funding for the maintenance of the trails particularly for the Annual Creek Trail Rehabilitation Program, which is only funded for the first two years of the CIP. If timely repairs are not performed, future repair costs may be higher, and City's liability may increase.

FUNDED | PROJECTS BUDGETED COST SUMMARY

Parks and Trails Project	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Five-Year CIP Total
3001 - Park Improvements	$137,598	$470,000	$479,400	-	-	-	$949,400
3127 - Parkland Acquisition	$9,976,073	-	-	-	-	-	-
3128 - MFA Developer Reimbursement	$210,572	-	-	-	-	-	-
3130 - Maywood Park Playground Rehabilitation	$2,256,622	$80,760	$257,733	-	-	-	$338,493
3131 - Earl Carmichael Park Playground Rehabilitation	-	-	$507,705	-	-	-	$507,705
3132 - Community Park North - Phase I	-	-	$500,000	$4,500,000	-	-	$5,000,000
3133 - Central Park Access & Parking Improvements	$2,346,313	$3,000,000	-	-	-	-	$3,000,000
3136 - Westwood Oaks Park Playground Rehabilitation	$3,317,977	-	-	-	-	-	-
3137 - Warburton Park Playground Rehabilitation	$1,257,199	-	-	-	-	-	-
3146 - Mission Library Gazebo	$24,223	-	-	-	-	-	-
3177 - Youth Soccer Fields & Athletic Facilities- Reed & Grant Street	$1,160,355	-	-	-	-	-	-
3181 - Park Impact Fees (Quimby and MFA) Monitoring Project	$1,139,664	-	-	-	-	-	-
3183 - Central Park Magical Bridge Playground	$8,737,819	-	-	-	-	-	-
3184 - Montague Park Enhancement	$1,827,530	-	-	-	-	-	-
3186 - Fairway Glen Park Restroom	$548,946	-	-	-	-	-	-
3190 - Mary Gomez Park Playground Rehabilitation	-	-	$414,000	-	-	-	$414,000
3194 - FF&E Developer Delivered Parkland LSAP	$103,561	-	-	-	-	-	-
3195 - Henry Schmidt Park Playground Rehabilitation	$235,000	-	-	-	-	-	-

FUNDED | PROJECTS BUDGETED COST SUMMARY

Parks and Trails Project	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Five-Year CIP Total
3198 - Quimby Developer Reimbursement	$1,437,181	-	-	-	-	-	-
Total Parks and Trails Projects	**$34,716,633**	**$3,550,760**	**$2,158,838**	**$4,500,000**	**-**	**-**	**$10,209,598**

FUNDED | 3001 - PARK IMPROVEMENTS

Project Number:	3001	**Theme / Category:**	Parks and Trails
Year Initiated:	2013	**Project Manager:**	Dale Seale
Planned Completion Year:	Ongoing	**Department:**	Parks & Recreation
Project Type:	Ongoing	**Fund:**	532 - Parks and Recreation
Strategic Pillar	03 - Enhance Community Sports, Recreational and Arts Assets		
Location	Various facilities throughout the park system		

Project Description

This project funds the refurbishment, reconstruction or repair of park sports courts, pathways, parking lots, signs, picnic areas, irrigation systems, restrooms, windows and building exteriors, sports turf, lighting, HVAC, electrical systems, roofs, security systems and related facilities. Projects are identified during park master planning or as replacement needs arise. Projects move forward as funding becomes available.

This is an ongoing project used for smaller scale projects and renewal or replacement of park assets and amenities. Most projects do not qualify for use of Park in-Lieu fees and require funding from the General Fund - Capital Project Reserve.

Funding Sources

General Fund – Capital Project Reserve

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	$2,847,733	$137,598	$470,000	$479,400	-	-	-	**$3,934,731**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	$2,624,831	$96,681	$437,100	$445,842	-	-	-	$3,604,454
Contingencies/Misc	$368	-	-	-	-	-	-	$368
Engineering	$147,435	$40,917	$32,900	$33,558	-	-	-	$254,810
Equipment	$38,235	-	-	-	-	-	-	$38,235
Personnel	$20,490	-	-	-	-	-	-	$20,490
Srvc From Other Funds-Alloc OH	$16,374	-	-	-	-	-	-	$16,374
Total Expenditures	$2,847,733	$137,598	$470,000	$479,400	-	-	-	**$3,934,731**

Operating Impacts			-	-	-	-	-	-

FUNDED | 3130 - MAYWOOD PARK PLAYGROUND REHABILITATION

Project Number:	3130	**Theme / Category:**	Parks and Trails
Year Initiated:	2019	**Project Manager:**	Falguni Amin
Planned Completion Year:	FY 2026/27	**Department:**	Parks & Recreation
Project Type:	Distinct	**Fund:**	532 - Parks and Recreation
Strategic Pillar	03 - Enhance Community Sports, Recreational and Arts Assets		
Location	Maywood Park		

Project Description

The Maywood Park playground is proposed to be rehabilitated to meet consumer product safety guidelines, measurably improve recreational play value, and increase playground capacity. The design phase of this project is anticipated to begin FY 2024/25, with community outreach and schematic design following within the same timeframe.

The City Council adopted a goal to “enhance community sports and recreational assets.” Since then, the City of Santa Clara has committed to providing measurable play value in inclusionary, environmentally sustainable, age-friendly Parks & Recreation facilities for all residents. In the City’s 2018 Facility Condition Assessment Report (Kitchell), Maywood Park Playground was identified as “Critical” and recommended for immediate replacement.

Funding Sources Park In-Lieu fees and Grants

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	-	$2,256,622	$80,760	$257,733	-	-	-	**$2,595,115**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	-	$1,718,222	-	$257,733	-	-	-	$1,975,955
Engineering	-	$538,400	$80,760	-	-	-	-	$619,160
Total Expenditures	-	$2,256,622	$80,760	$257,733	-	-	-	**$2,595,115**

Operating Impacts			-	-	-	-	-	-

FUNDED | 3131 - EARL CARMICHAEL PARK PLAYGROUND REHABILITATION

Project Number:	3131	**Theme / Category:**	Parks and Trails
Year Initiated:	2019	**Project Manager:**	Falguni Amin
Planned Completion Year:	FY 2026/27	**Department:**	Parks & Recreation
Project Type:	Distinct	**Fund:**	532 - Parks and Recreation
Strategic Pillar	03 - Enhance Community Sports, Recreational and Arts Assets		
Location	Earl Carmichael Park		

Project Description

In September 2013, the City Council adopted a goal to “Enhance Community Sports, Recreational and Arts Assets.” Since then, the City of Santa Clara has committed to providing measurable play value in inclusionary, environmentally sustainable, age-friendly Parks & Recreation facilities for all residents. In the City’s 2018 Facility Condition Assessment Report (Kitchell), Earl Carmichael Park Playground was identified as “Critical” and recommended for immediate replacement. The Parks & Recreation Commission has prioritized this playground for replacement.

The City plans to renovate the Earl Carmichael Park, with priority focus on the playground to meet accessibility standards, consumer product safety guidelines, measurably improved recreational play value, increase capacity, and development of a master plan for the park. Design phase of the project is being funded from the Mitigation Fee Act (MFA) funds. The construction phase is currently unfunded and will require additional funding estimated at $2.9 million.

Funding Sources Mitigation Fee Act (MFA) funds

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	-	-	-	$507,705	-	-	-	**$507,705**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Engineering	-	-	-	$507,705	-	-	-	$507,705
Total Expenditures	-	-	-	$507,705	-	-	-	**$507,705**

Operating Impacts			-	-	-	-	-	-

FUNDED | 3132 - COMMUNITY PARK NORTH - PHASE I

Project Number:	3132	**Theme / Category:**	Parks and Trails
Year Initiated:	2019	**Project Manager:**	Dale Seale
Planned Completion Year:	FY 2026/27	**Department:**	Parks & Recreation
Project Type:	Distinct	**Fund:**	532 - Parks and Recreation
Strategic Pillar	03 - Enhance Community Sports, Recreational and Arts Assets		
Location	Undeveloped Related Properties		

Project Description

Per the Developer agreement, the City received a 34.9-acre parcel, formerly part of the City's golf course, to develop Santa Clara's second community park. Phase I of the project includes community outreach, schematic design and design development, and program planning. Phase I improvements will be identified after the community outreach process and may include restrooms, a perimeter pathway, a multi-purpose sports field (baseball, cricket, lacrosse, other), a perimeter pathway connected to picnic areas, and other amenities.

Timing on this project is linked to the Related Santa Clara project schedule.

Funding Sources

Developer Contributions

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	-	-	-	$500,000	$4,500,000	-	-	**$5,000,000**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	-	-	-	-	$4,500,000	-	-	$4,500,000
Engineering	-	-	-	$500,000	-	-	-	$500,000
Total Expenditures	-	-	-	$500,000	$4,500,000	-	-	**$5,000,000**

Operating Impacts			-	-	-	-	-	-

FUNDED | 3133 - CENTRAL PARK ACCESS & PARKING IMPROVEMENTS

Project Number:	3133	**Theme / Category:**	Parks and Trails
Year Initiated:	2019	**Project Manager:**	Huy Nguyen
Planned Completion Year:	FY 2026/27	**Department:**	Parks & Recreation
Project Type:	Distinct	**Fund:**	532 - Parks and Recreation
Strategic Pillar	03 - Enhance Community Sports, Recreational and Arts Assets		
Location	Central Park		

Project Description

In September 2013, the City Council adopted a goal to “enhance community sports and recreational assets.” Since then, the City of Santa Clara has committed to providing measurable play value in inclusionary, environmentally sustainable, age-friendly Parks & Recreation facilities for all residents.

In 2018, the City’s Facility Condition Assessment Report (Kitchell), identified the Central Park Community Recreation Center (CRC) parking lot as needing replacement. In 2019, the City was awarded a County of Santa Clara All Inclusive Playground Grant to partially fund this project. The Central Park Master Plan proposes a new, safe, and accessible entrance to Central Park near the Magical Bridge Playground and the Veteran's Memorial at the corner of Kaiser Dr. and Kiely Blvd. When completed, there will be 26 new parking spaces, new landscaping and accessible pathways to the park and its amenities (CRC, Veteran's Memorial, Playground).

The Pavilion parking lot at the southwestern corner of the park is a major entry point and the parking lot surface and connecting pedestrian paths are deteriorating. Resurfacing and repair of the lot and pathways, as well as other improvements to meet ADA requirements, are proposed as Phase II of the project. Prior to FY 2024/25, this project was titled "Central Park Master Plan - New Entrance, Access, and Parking Improvements

Funding Sources Mitigation Fee Act funds

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	$172,137	$2,346,313	$3,000,000	-	-	-	-	**$5,518,450**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	-	$1,454,436	$2,775,749	-	-	-	-	$4,230,185
Contingencies/Misc	$610	$37,074	$132,882	-	-	-	-	$170,566
Engineering	$171,527	$854,803	$91,369	-	-	-	-	$1,117,699
Total Expenditures	$172,137	$2,346,313	$3,000,000	-	-	-	-	**$5,518,450**

Operating Impacts			-	-	-	-	-	-

FUNDED | 3190 - MARY GOMEZ PARK PLAYGROUND REHABILITATION

Project Number:	3190	**Theme / Category:**	Parks and Trails
Year Initiated:	2019	**Project Manager:**	Falguni Amin
Planned Completion Year:	FY 2027/28	**Department:**	Parks & Recreation
Project Type:	Distinct	**Fund:**	532 - Parks and Recreation
Strategic Pillar	03 - Enhance Community Sports, Recreational and Arts Assets		
Location	Mary Gomez Park		

Project Description

In September 2013, the City Council adopted a goal to “enhance community sports and recreational assets.” Since then, the City of Santa Clara has committed to providing measurable play value in inclusionary, environmentally sustainable, age-friendly Parks & Recreation facilities for all residents. In the City’s 2018 Facility Condition Assessment Report (Kitchell), Mary Gomez Park Playground was identified as “Critical” and recommended for immediate replacement. The Parks & Recreation Commission has prioritized this playground for replacement.

The City will be renovating the Mary Gomez Park playground to meet accessibility standards and consumer product safety guidelines, measurably improve recreational play value, and expand use. Installation of new playgrounds and amenities will meet the needs of increased population/new development, a diversity of demand and new legal requirements. Playgrounds are accessible and serve the needs of the entire community. Funding for Phase I (Design) of this Capital Improvement Project is allocated from new residential development impact fees (Quimby Act; Mitigation Fee Act).

The construction phase of this project is currently unfunded and will require additional funding of $2,530,000.

Funding Sources Mitigation Fee Act funds

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	-	-	-	$414,000	-	-	-	**$414,000**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Contingencies/Misc	-	-	-	$54,000	-	-	-	$54,000
Engineering	-	-	-	$360,000	-	-	-	$360,000
Total Expenditures	-	-	-	$414,000	-	-	-	**$414,000**

Operating Impacts			-	-	-	-	-	-

UNFUNDED PROJECTS | PARKS AND TRAILS

3001 - Park Improvements

FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	FY 2028/29	Five-Year CIP Total
-	-	$489,000	$498,800	$508,800	**$1,496,600**

This project funds the refurbishment, reconstruction or repair of park sports courts, pathways, parking lots, signs, picnic areas, irrigation systems, restrooms, windows and building exteriors, sports turf, lighting, HVAC, electrical systems, roofs, security systems and related facilities. Projects are identified during park master planning or as replacement needs arise. Projects move forward as funding becomes available.

This is an ongoing project; funds are used for smaller scale projects and renewal or replacement of park assets and amenities. Most projects will not qualify for use of Park in-Lieu fees and will require funding from General Fund - Capital Project Reserves. The project is currently funded in FY 2024/25 and FY 2025/26 from the General Fund – Capital Project Reserve but is unfunded for FY 2026/27 through FY 2028/29.

3131 - Earl Carmichael Park Playground Rehabilitation

FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	FY 2028/29	Five-Year CIP Total
-	-	$2,891,845	-	-	**$2,891,845**

In September 2013, the City Council adopted a goal to “Enhance Community Sports, Recreational and Arts Assets.” Since then, the City of Santa Clara has committed to providing measurable play value in inclusionary, environmentally sustainable, age-friendly Parks & Recreation facilities for all residents. In the City’s 2018 Facility Condition Assessment Report (Kitchell), Earl Carmichael Park Playground was identified as “Critical” and recommended for immediate replacement. The Parks & Recreation Commission has prioritized this playground for replacement.

The City plans to renovate the Earl Carmichael Park, with priority focus on the playground in order to meet accessibility standards, consumer product safety guidelines, measurably improved recreational play value, increase capacity, and development of a master plan for the park. Phase I (Design) funding for this project is allocated from Mitigation Fee Act revenues. The project is funded for Phase I in FY 2025/26; however, additional funding will need to be identified for the construction phase of the project anticipated in FY 2026/27.

UNFUNDED PROJECTS | PARKS AND TRAILS

3137 - Warburton Park Playground Rehabilitation					
FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	FY 2028/29	Five-Year CIP Total
-	$3,000,000	-	-	-	**$3,000,000**

This project will renovate the Warburton Park playground to meet accessibility standards, consumer product safety guidelines and measurably improved recreational play value. This project increases play value and expands use. Funding for this project is allocated from new residential development impact fees.

In September 2013, the City Council adopted a goal to “Enhance Community Sports, Recreational and Arts Assets.” Since then, the City of Santa Clara has committed to providing measurable play value in inclusionary, environmentally sustainable, age-friendly Parks & Recreation facilities for all residents. In the City’s 2017 Facility Condition Assessment Report (Kitchell), Warburton Park Playground was identified as “Critical” and recommended for immediate replacement. The Parks & Recreation Commission has prioritized this playground for replacement.

The project is currently in Phase I design (Schematic Design). Detail design was funded in FY 2023/24 and is anticipated to begin in FY 2024/25. Additional funding will need to be identified for the construction phase of the project, projected to be ready to begin in FY 2025/26.

3190 - Mary Gomez Park Playground Rehabilitation					
FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	FY 2028/29	Five-Year CIP Total
-	-	$2,530,000	-	-	**$2,530,000**

In September 2013, the City Council adopted a goal to “enhance community sports and recreational assets.” Since then, the City of Santa Clara has committed to providing measurable play value in inclusionary, environmentally sustainable, age-friendly Parks & Recreation facilities for all residents. In the City’s 2018 Facility Condition Assessment Report (Kitchell), Mary Gomez Park Playground was identified as “Critical” and recommended for immediate replacement. The Parks & Recreation Commission has prioritized this playground for replacement.

The City will be renovating the Mary Gomez Park playground to meet accessibility standards and consumer product safety guidelines, measurably improve recreational play value, and expand use. Installation of new playgrounds and amenities will meet the needs of increased population/new development, a diversity of demand and new legal requirements. Playgrounds are accessible and serve the needs of the entire community.

The Design phase of this project is funded in the amount of $414,000 in FY 2025/26 from Park-In-Lieu fees (Mitigation Fee Act; Quimby Act). Additional funding of approximately $2,530,000 will need to be identified for the construction phase of the project, anticipated in FY 2026/27.

UNFUNDED PROJECTS | PARKS AND TRAILS

3195 - Henry Schmidt Park Playground Rehabilitation					
FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	FY 2028/29	Five-Year CIP Total
-	$4,325,000	-	-	-	**$4,325,000**

The City of Santa Clara has committed to providing measurable play value in inclusionary, environmentally sustainable, age-friendly Parks & Recreation facilities for all residents. In the City's 2018 Facility Condition Assessment Report (Kitchell), Henry Schmidt was identified as "Poor" and recommended for immediate replacement. Since the report, some equipment has failed and required removal.

The Henry Schmidt Park Playground Rehabilitation project renovates the park with the installation of new playgrounds and amenities at the existing site, which will meet the needs of increased population/new development, a diversity of demand, and new legal requirements while maintaining the popular "Train" theme that the park is known for. The Henry Schmidt Park Playground Rehabilitation Project will be completed in two phases. The first phase consists of completing a master plan of the park based on community need and input. The second phase consists of detail design and construction of the project to rehabilitate existing playground to meet accessibility standards, consumer product safety guidelines, measurably improvement recreational play value, and the needs of increased population/new development.

The Schematic Design (Phase I design), which was funded by Mitigation Fee Act fees, was approved by the City Council on April 9, 2024, and funding was added at that time to complete the design work. Additional funding will need to be identified for the construction phase of the project, anticipated to begin in FY 2025/26.

TEMP14 - Aged Infrastructure at Critical/Poor Parks					
FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	FY 2028/29	Five-Year CIP Total
$85,037,402	$4,251,870	$4,464,464	$4,687,687	$4,922,071	**$103,363,494**

In September 2013, the City Council adopted a goal to "enhance community sports and recreational assets." Since then, the City of Santa Clara has committed to providing measurable play value in inclusionary, environmentally sustainable, age-friendly Parks & Recreation facilities for all residents.

The City's 2018 Facility Condition Assessment Report (Kitchell) analyzed all park sites and buildings and established a 20-year like for like renewal/replacement schedule (no expansion). This project addresses the years 2025 to 2029 and takes into consideration projects that have already been completed.

Some of the more critical projects have been addressed, but deficiencies remain in 26 of the 42 parks assessed. This funding will be used to continue work on the most critical projects that remain.

Five-Year CIP Total Unfunded Need:	**$117,606,939**

Sewer Utility

This page is intentionally left blank.

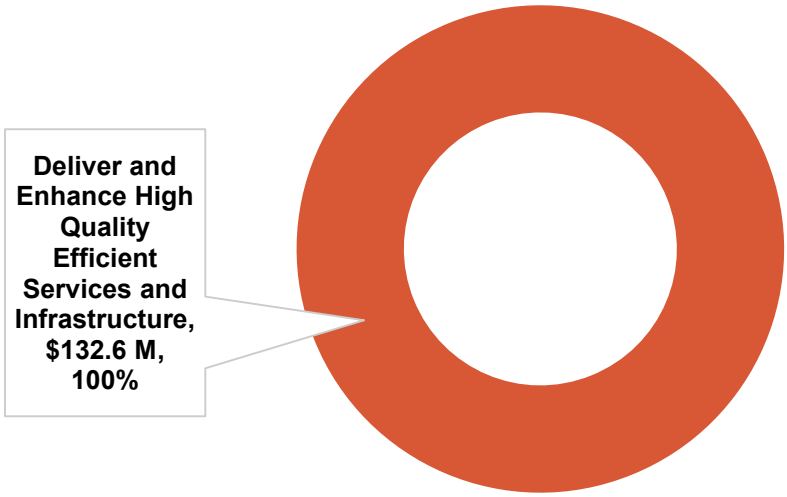
INTRODUCTION

The capital projects within the Sewer Utility category all aim to deliver high quality sewer collection and conveyance services for residential and commercial customers in Santa Clara. The City's collection system collects and conveys wastewater to the jointly owned San José-Santa Clara Regional Wastewater Facility. Additionally, this program funds the implementation of the Council approved Sanitary Sewer Management Plan to protect public health and the environment.

Sewer Utility Program Infrastructure	
Sanitary Sewer Lift/Pump Stations	7
Miles of Sanitary Sewer System	288
Lateral Connections (approximate)	26,000
Discharge into Collection System	13-14 million gallons

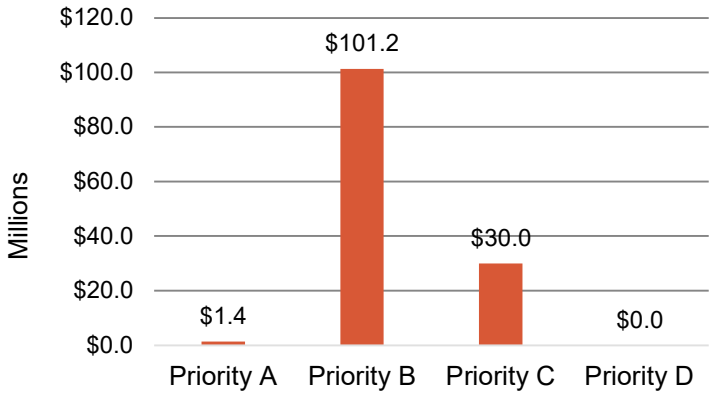
Funding Our Top Priorities

The projects included in the CIP were determined in accordance with both the City Council's strategic pillars and the budget priorities. As a joint owner of the Regional Wastewater Facility (RWF), the City of Santa Clara coordinates with the City of San José to determine the funding required for this ongoing project. Additionally, program priorities are guided by the Sanitary Sewer Master Plan, which is updated periodically. This plan identifies any deficiencies in the sewer infrastructure that need to be addressed to ensure reliability. Projects in the Sewer Utility program fall under one strategic pillar as shown in the chart below.



The five-year CIP Sewer Utility budget totals $132.6 million. The CIP projects were prioritized by the following criteria:

Priority	Description
A	critical need mandated, emergency, or under construction
B	maintenance system reliability and/or ongoing operations
C	future system needs or future regulatory requirements
D	not critical, but achieve efficiencies and/or sustainability



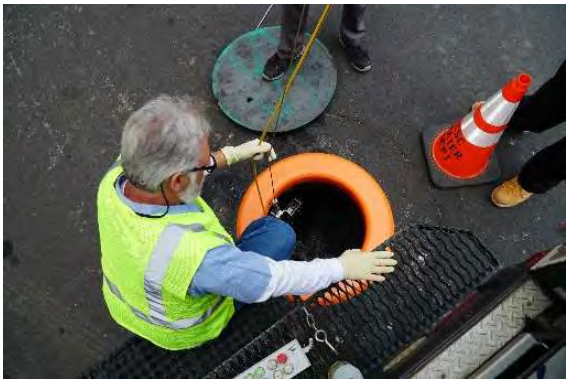
Project Highlights

Major projects in the Sewer Utility program are detailed below.

San José-Santa Clara Regional Wastewater Facility

This project funds the City of Santa Clara's share of the 30-year CIP at the San José-Santa Clara Regional Wastewater Facility (RWF). The City co-owns the RWF jointly with the City of San José. Santa Clara has input on the CIP expenditures and budget through staff level collaboration with San José and Council involvement with the Treatment Plant Advisory Committee (TPAC).

Sanitary Sewer Condition Assessment



This project funds the ongoing assessment of the City's sanitary sewer system via CCTV inspections. The assessment of the system is on a four-year cycle, and deficiencies are rated based on accepted industry ratings systems, namely the National Association of Sewer Service Companies (NASSCO) system. The most serious deficiencies are prioritized each year and are repaired under Sewer System Improvement CIP project.

Sanitary Sewer System Improvements

This project addresses high priority deficiencies identified through the condition assessments. In the first year of this CIP, this project funds the construction costs for lining a large sewer main under the Union Pacific Railroad

tracks as well as costs for adjustments of sewer facilities in the public right-of-way required for public works projects.

Sanitary Sewer Capacity Improvements

This project funds the design and construction of sanitary sewer infrastructure based on capacity deficiencies that were identified in the 2016 Sanitary Sewer Master Plan Update. This project is intended to provide sanitary sewer system conveyance capacity and reliable infrastructure to meet current capacity needs and any future increased capacity needs caused by development, the deterioration of existing infrastructure, or any other factors. The need for capacity upgrades continues to be analyzed and will continue to be identified based on changing field conditions, updated hydraulic modeling, or additional study.

Major Accomplishments

- Completed debt issuance of $35 million in Certificates of Participation (COPs) to fund Regional Wastewater Facility improvements.
- Completed 167,000 linear feet of CCTV inspection of sewer infrastructure and over 507,000 linear feet of flushing/jetting.
- Department of Public Works completed construction of repairs to approximately 12,000 linear feet of sanitary sewer main.
- Department of Public Works continued work for the Sanitary Sewer Masterplan Update that started in FY 2022/23 and is anticipated to be completed in FY 2024/25.
- Active participation in TPAC including review, coordination, and oversight of capital projects at co-owned RWF.

Financing Sources

Customer Service Charges
The Sewer Utility program is funded through transfers from the Sewer Utility Fund. This utility generates revenue primarily through customer service charges from both residences and businesses.

Debt Issuance
The San José-Santa Clara RWF project has significant costs. In accordance with costs estimates provided to the City by the City of San José, the Water and Sewer Utilities Department entered into an Installment Sale Agreement for $50.0 million in June 2020. The Department drew down $20.0 million prior to the close of FY 2019/20. In October 2023, $35.0 million of Wastewater Revenue Certificates of Participation were issued to repay that drawdown and provide an extra $15.0 million to fund RWF projects. Staff will continue to analyze the need for more drawdowns to fund the RWF project as budgets are adjusted annually by the City of San José.

Operating Budget Impacts

There are no additional operating budget impacts associated with the funded projects.

Unfunded Needs

Through this five-year CIP, all capital needs in the Sewer Utility program are fully funded.

FUNDED | PROJECTS BUDGETED COST SUMMARY

Sewer Utility Project	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Five-Year CIP Total
1908 - S.J.-S.C. Regional Wastewater Facility	$12,416,453	$9,319,696	$13,962,046	$6,316,255	$38,995,994	$17,462,305	$86,056,296
1909 - Sanitary Sewer Capacity Improvements	$22,898,925	$6,000,000	$6,000,000	$6,000,000	$6,000,000	$6,000,000	$30,000,000
1911 - Sanitary Sewer System Condition Assessment	$1,902,156	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$5,000,000
1912 - Sanitary Sewer System Improvements	$2,860,016	$3,100,000	$1,100,000	$2,000,000	$2,000,000	$2,000,000	$10,200,000
1916 - Walsh Avenue @ San Tomas Aquino Creek Sanitary Sewer Siphon Relocation	$750,000	-	-	-	-	-	-
1919 - Sanitary Sewer Hydraulic Modeling As Needed Support	$1,421,755	$150,776	$154,586	$458,194	$461,786	$165,687	$1,391,029
1920 - Sanitary Sewer Master Plan Update	$660,302	-	-	-	-	-	-
Total Sewer Utility Projects	**$42,909,607**	**$19,570,472**	**$22,216,632**	**$15,774,449**	**$48,457,780**	**$26,627,992**	**$132,647,325**

FUNDED | 1908 - S.J.-S.C. REGIONAL WASTEWATER FACILITY

Project Number:	1908	**Theme / Category:**	Sewer Utility
Year Initiated:	2008	**Project Manager:**	Shilpa Mehta
Planned Completion Year:	FY 2042/43	**Department:**	Water and Sewer Utility Dept
Project Type:	Distinct	**Fund:**	594 - Sewer Utility
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Los Esteros Road, San Jose		

Project Description

The Regional Wastewater Facility (RWF) is jointly owned by the City of San José and the City of Santa Clara (City). This project funds the City of Santa Clara's portion of the RWF infrastructure rebuild. This project is based on the 2013 Plant Master Plan that had an anticipated 30-year rebuilding period. The next five years of this CIP, approximately $86.1 million is scheduled. This five-year estimate reflects the latest information provided by the City of San José. With guidance from City Council and the Treatment Plant Advisory Committee, City staff works closely with City of San José staff on the RWF capital expenditures. This project is partially funded by a $35 million debt issuance approved by City Council in 2023.

Funding Sources

Sewer Customer Service Charges; Debt Issuance

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	$216,062,643	$12,416,453	$9,319,696	$13,962,046	$6,316,255	$38,995,994	$17,462,305	**$314,535,392**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	$187,229,189	$12,416,453	$9,319,696	$13,962,046	$6,316,255	$38,995,994	$17,462,305	$285,701,938
Transfers Out	$28,833,454	-	-	-	-	-	-	$28,833,454
Total Expenditures	$216,062,643	$12,416,453	$9,319,696	$13,962,046	$6,316,255	$38,995,994	$17,462,305	**$314,535,392**

Operating Impacts			-	-	-	-	-	-

FUNDED | 1909 - SANITARY SEWER CAPACITY IMPROVEMENTS

Project Number:	1909	**Theme / Category:**	Sewer Utility
Year Initiated:	2008	**Project Manager:**	Brandon Coco
Planned Completion Year:	Ongoing	**Department:**	Public Works
Project Type:	Ongoing	**Fund:**	594 - Sewer Utility
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Citywide		

Project Description

This ongoing project funds the study, design, and construction of sanitary sewer infrastructure improvements to address capacity deficiencies identified in the latest Sanitary Sewer Master Plan as well as improvements to meet increased capacity needs to support Santa Clara customers.

Funding Sources

Sewer Conveyance Fees

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	$6,600,684	$22,898,925	$6,000,000	$6,000,000	$6,000,000	$6,000,000	$6,000,000	**$59,499,609**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	$4,652,161	-	$3,870,968	$3,870,968	$3,870,968	$3,870,968	$3,870,968	$24,007,001
Contingencies/Misc	$3,677	-	$1,161,290	$1,161,290	$1,161,290	$1,161,290	$1,161,290	$5,810,127
Engineering	$743,582	$22,764,765	$598,082	$588,739	$579,893	$571,087	$561,525	$26,407,673
Engineering Mgt Svcs	$351,435	$134,160	$369,660	$379,003	$387,849	$396,655	$406,217	$2,424,979
Transfers Out	$50,421	-	-	-	-	-	-	$50,421
Personnel	$526,434	-	-	-	-	-	-	$526,434
Srvc From Other Funds-Alloc OH	$272,974	-	-	-	-	-	-	$272,974
Total Expenditures	$6,600,684	$22,898,925	$6,000,000	$6,000,000	$6,000,000	$6,000,000	$6,000,000	**$59,499,609**

Operating Impacts			-	-	-	-	-	**-**

FUNDED | 1911 - SANITARY SEWER SYSTEM CONDITION ASSESSMENT

Project Number:	1911	**Theme / Category:**	Sewer Utility
Year Initiated:	2009	**Project Manager:**	Lawrence Tam
Planned Completion Year:	Ongoing	**Department:**	Water and Sewer Utility Dept
Project Type:	Ongoing	**Fund:**	594 - Sewer Utility
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Citywide		

Project Description

This project funds the condition assessment of selected portions of the sanitary sewer system. The assessment involves the cataloguing of defects and the prioritization of repairs and replacements. In 2022, staff, along with contractors, completed an assessment of the entire sanitary sewer system as part of an agreement with RiverWatch. The assessment of the entire system is beginning again, including priority projects that include, but are not limited to, the assessment of siphons and force mains. Ongoing targeted assessments will continue for the remainder of the five-year CIP planning horizon. The funding in this project is associated with on-call agreements for assessment work that was approved by the City Council on March 19, 2024.

Funding Sources

Sewer customer service charges

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	$4,952,522	$1,902,156	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000	**$11,854,678**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	$2,252,078	$1,702,156	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$8,954,234
Contingencies/Misc	-	$200,000	-	-	-	-	-	$200,000
Engineering	$2,624,942	-	-	-	-	-	-	$2,624,942
Personnel	$75,502	-	-	-	-	-	-	$75,502
Total Expenditures	$4,952,522	$1,902,156	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000	**$11,854,678**

Operating Impacts			-	-	-	-	-	**-**

FUNDED | 1912 - SANITARY SEWER SYSTEM IMPROVEMENTS

Project Number:	1912	**Theme / Category:**	Sewer Utility
Year Initiated:	2012	**Project Manager:**	Shilpa Mehta
Planned Completion Year:	Ongoing	**Department:**	Water and Sewer Utility Dept
Project Type:	Ongoing	**Fund:**	594 - Sewer Utility
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Citywide		

Project Description

In the first year of this five-year CIP, this project funds the construction costs for lining a large sewer main under the Union Pacific Railroad (UPRR) tracks (known as the Agnew Siding project), as well as costs for adjustments of sewer facilities in the public right of way required for public works projects. The costs of sewer facility adjustments for Public Works projects are assumed to be annual costs in this plan. In the third year of this budget, design work will begin on the next phase of repairs to the sanitary sewer system identified by the inspections performed by the Sanitary Sewer System Condition Assessment Project (1911). The main focus of this project is to address the highest priority deficiencies identified through the condition assessments. Under this project, the overall system condition and identification of repairs needed are managed by the Water & Sewer Utilities Department, and repairs identified to be completed under public works construction contracts are referred to the Department of Public Works for design and construction implementation.

Funding Sources Sanitary Sewer Rate Revenue

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	$9,307,668	$2,873,216	$3,100,000	$1,100,000	$2,000,000	$2,000,000	$2,000,000	**$22,380,884**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	$6,502,385	$84	$3,100,000	$1,100,000	$2,000,000	$2,000,000	$2,000,000	$16,702,469
Contingencies/Misc	($94,053)	$142,630	-	-	-	-	-	$48,577
Engineering	$1,176,588	$2,717,302	-	-	-	-	-	$3,893,890
Engineering Mgt Svcs	$170,334	-	-	-	-	-	-	$170,334
Equipment	$65,920	-	-	-	-	-	-	$65,920
Personnel	$309,517	-	-	-	-	-	-	$309,517
Srvc From Other Funds-Alloc OH	$173,760	-	-	-	-	-	-	$173,760
Transfers Out	$1,003,217	$13,200	-	-	-	-	-	$1,016,417
Total Expenditures	$9,307,668	$2,873,216	$3,100,000	$1,100,000	$2,000,000	$2,000,000	$2,000,000	**$22,380,884**

Operating Impacts			-	-	-	-	-	-

FUNDED | 1919 - SANITARY SEWER HYDRAULIC MODELING AS NEEDED SUPPORT

Project Number:	1919	**Theme / Category:**	Sewer Utility
Year Initiated:	2019	**Project Manager:**	Brandon Coco
Planned Completion Year:	Ongoing	**Department:**	Public Works
Project Type:	Ongoing	**Fund:**	594 - Sewer Utility
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Citywide		

Project Description

This project funds hydraulic modeling necessary to ensure sufficient capacity is maintained in the sanitary sewer collection system. Activities performed under this project includes updating and maintaining the hydraulic model to reflect current land uses and projects, flow studies, review of planning proposals, and review of project proposals for capacity impacts to the sanitary sewer collection system. The Department of Public Works currently has a consultant agreement assisting with this work with a term through FY 2025/26. The funding recommended in FY 2026/27 and FY 2027/28 is for the potential extension of this agreement.

Funding Sources

Sewer Conveyance Fees, Sewer model run fee collected

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	$1,032,387	$1,421,755	$150,776	$154,586	$458,194	$461,786	$165,687	**$3,845,171**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Engineering	$912,387	$1,298,635	-	-	$300,000	$300,000	-	$2,811,022
Engineering Mgt Svcs	$120,000	$123,120	$150,776	$154,586	$158,194	$161,786	$165,687	$1,034,149
Total Expenditures	$1,032,387	$1,421,755	$150,776	$154,586	$458,194	$461,786	$165,687	**$3,845,171**

Operating Impacts			-	-	-	-	-	-

This page is intentionally left blank.

Solid Waste

This page is intentionally left blank.

INTRODUCTION

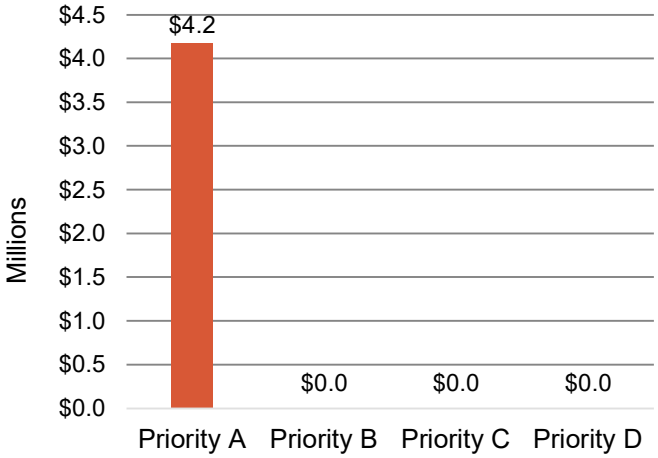
The capital project within the Solid Waste theme provides for monitoring, data collection, reporting, repairs and maintenance at the City's closed landfill. These efforts are performed as required by the Regional Water Quality Control Board, Bay Area Air Quality Management District, CalRecycle, and Santa Clara County Department of Environmental Health.

Funding Our Top Priorities

The project included in the CIP was determined in accordance with both the City Council's strategic pillars and the budget priorities. The total funding for the lone project in the Solid Waste program falls under the strategic pillar "Promote Sustainability and Environmental Protection" as shown in the chart below.

The five-year CIP Solid Waste program budget totals $4.2 million. The CIP project was prioritized by the following criteria:

Priority	Description
A	critical need mandated, emergency, or under construction
B	maintenance system reliability and/or ongoing operations
C	future system needs or future regulatory requirements
D	not critical, but achieve efficiencies and/or sustainability



Project Highlights

The project in the Solid Waste program is detailed below.

Sanitary Landfill Development – Post Closure

Regular monitoring, data collection, reporting, maintenance and repairs are required to keep the closed landfill in compliance with regulations. A landfill gas collection system directs methane gas to the Ameresco power plant that converts the gas into electricity and the City maintains a flare to serve as a back-up control device. The City is required to provide financial assurance to CalRecycle on an annual basis for post closure maintenance expenses and non-water corrective action for initiating and completing corrective action for all known or foreseeable releases from the landfill to waterways.

Major Accomplishments

- All mandated reports were submitted to regulatory agencies on time.
- Multiple sections of landfill gas pipeline were repaired to maintain vacuum on the collection system and prevent methane emissions.
- Landfill surface was regraded to facilitate proper drainage and prevent ponding at several locations.
- Implemented a burrowing animal monitoring and control program.

Financing Sources

Customer Service Charges (Garbage Services)
Customer service charges for garbage services are transferred from the Solid Waste Operating Fund to the Solid Waste Capital Fund to partially cover the funding necessary for the project.

Developer Contributions
Developer Contributions will provide a portion of the cost of the project as outlined in Section 14.2 of the Disposition and Development Agreement (DDA) between the City and Related Santa Clara. The developer will be responsible for landfill operation and management costs above a baseline amount, adjusted annually by a Consumer Price Index adjustment.

Operating Budget Impacts

There are no operating budget impacts associated with this project.

Unfunded Needs

There are no unfunded needs for the Solid Waste CIP.

FUNDED | PROJECTS BUDGETED COST SUMMARY

Solid Waste Project	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Five-Year CIP Total
6109 - Sanitary Landfill Development - Post Closure	$1,051,842	$788,000	$812,000	$836,000	$860,000	$884,000	$4,180,000
Total Solid Waste Projects	**$1,051,842**	**$788,000**	**$812,000**	**$836,000**	**$860,000**	**$884,000**	**$4,180,000**

FUNDED | 6109 - SANITARY LANDFILL DEVELOPMENT - POST CLOSURE

Project Number:	6109	**Theme / Category:**	Solid Waste
Year Initiated:	2014	**Project Manager:**	Dave Staub
Planned Completion Year:	Ongoing	**Department:**	Public Works
Project Type:	Ongoing	**Fund:**	596 - Solid Waste
Strategic Pillar	07 - Promote Sustainability and Environmental Protection		
Location	5401/5500 Lafayette Street, Santa Clara CA		

Project Description

This project provides for monthly monitoring, data collection, reporting, and flare source test as required by the Regional Water Quality Control Board, Bay Area Air Quality Management District, Cal Recycle, and Santa Clara County Department of Environmental Health. The project also funds maintenance and repairs to the landfill gas collection system, construction of monitoring wells, well abandonments, roadway and fence repairs, landscaping, mowing, burrowing animal abatement, and erosion and settlement repair as required. The State requires the City to provide financial assurances on an annual basis for landfill post closure maintenance expenses and non-water corrective action for initiating and completing corrective action for all known or reasonably foreseeable releases from the solid waste landfill to water in accordance with the program required by the SWRCB pursuant to §20380(b).

Funding Sources

Solid Waste customer rates, Related Santa Clara developer contributions, and Ameresco Lease and Royalty Payments

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	$6,272,876	$1,051,842	$788,000	$812,000	$836,000	$860,000	$884,000	**$11,504,718**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	$5,533,498	$1,030,534	$788,000	$812,000	$836,000	$860,000	$884,000	$10,744,032
Contingencies/Misc	-	$21,308	-	-	-	-	-	$21,308
Transfers Out	$734,494	-	-	-	-	-	-	$734,494
Personnel	$4,884	-	-	-	-	-	-	$4,884
Total Expenditures	$6,272,876	$1,051,842	$788,000	$812,000	$836,000	$860,000	$884,000	**$11,504,718**

Operating Impacts			-	-	-	-	-	**-**

Storm Drain

This page is intentionally left blank.

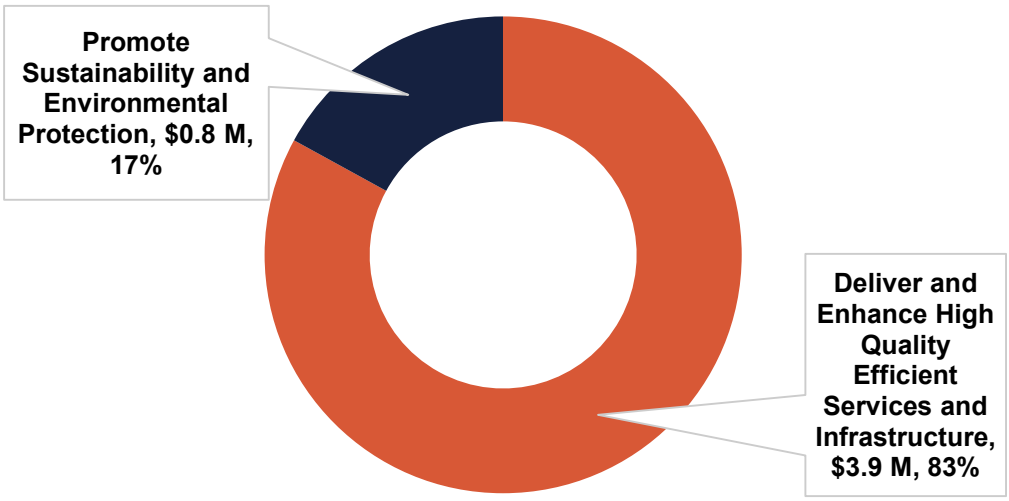
INTRODUCTION

Capital projects within the Storm Drain theme maintain and improve the storm drain infrastructure, which includes, but is not limited to, pipe conveyance system, pump and lift stations, manholes, catch basins, outfalls, retention basins, trash capture devices, and drainage swales. The table below identifies a list of storm drain infrastructure. In addition to infrastructure projects, the CIP includes work related to compliance with the Municipal Regional Stormwater National Pollutant Discharge Elimination System Permit and management of stormwater runoff and collection.

Storm Drain Infrastructure	
Pipe Length (miles)	195
Pump/Lift Stations	21
Nodes (manholes, catch basins, and outfalls)	8,430
Retention Basins	2
Trash Capture Devices	1,050

Funding Our Top Priorities

The projects included in the CIP were determined in accordance with both the City Council's strategic pillars and the budget priorities. The following chart depicts the total funding in the Storm Drain program by strategic pillar.



The five-year CIP Storm Drain budget totals $4.7 million. Of this amount, $74,550 for the Storm Drain Pump Station Facility Maintenance & Repair project will be shifted to the operating budget effective FY 2025/26 and $0.9 million for the Storm Drain Repairs and Maintenance project ($0.3 million) and the SDPS Motor and Control Maintenance, Repair, and Replacement project ($0.6 million) will be shifted to the operating budget effective FY 2027/28. The CIP projects were prioritized by the following criteria:

Priority	Description
A	critical need mandated, emergency, or under construction
B	maintenance system reliability and/or ongoing operations
C	future system needs or future regulatory requirements
D	not critical, but achieve efficiencies and/or sustainability

Project Highlights

Major projects in the Storm Drain program are detailed below.

Anna Drive Neighborhood Flood Protection Project

The Anna Drive Neighborhood Flood Protection Project is identified as one of the high priority projects in the City's Storm Drain Master Plan and it consists of upsizing approximately 4,000 linear feet of storm drain pipelines ranging in diameters from 12-inch to 48-inch on Anna Drive between San Tomas Aquino Creek and McCormick Drive. The Anna Drive Neighborhood Flood Protection Project was allocated Federal Community Project Funding in the amount of $3,000,000 and is budgeted in FY 2023/24.

Storm Drain Pump Station RTU Upgrade

The City Storm Drain Pump Stations utilize an RTU (Remote Terminal Unit) that communicates through radio frequency to the SCADA (supervisory control and data acquisition) application. This is an essential component of the pump stations and provides staff with critical information such as pump conditions, run times, and alarms status. The current RTU's are outdated and are soon to be no longer supported by the manufacturer. Updating the RTU's provides greater bandwidth capacity to communicate through fiber optic lines with radio frequency backup. The increased bandwidth allows for increased flexibility in the City's ability to monitor and control operations at the Storm Drain Pump stations.

SDPS Motor and Control Maintenance, Repair, and Replacement

This project funds the maintenance, replacement, and repair of pumps, motors, controls, telemetry, valves, instrumentation, and related equipment for the City's 21 storm drain pump stations (SDPS).

Green Stormwater Infrastructure Design and Construction

The Municipal Regional Stormwater NPDES Permit issued by the State requires the City to install green stormwater infrastructure (GSI) that will treat five acres of stormwater runoff by June 30, 2027. The first phase of the project is funded in FY 2024/25 and includes feasibility studies and development of plans and specifications for four project locations. Potential GSI treatment locations include Hope Drive, Lincoln Street from El Camino Real to Warburton Avenue, and two other sites to be identified during the design phase. In FY 2025/26 staff will seek out grant funding to offset construction costs. Funding is expected to be needed in Year 3 (FY 2026/27) and Year 4 (FY 2027/28) for construction costs of the project designed in Year 1; those costs are currently unfunded.

Major Accomplishments

- Received Federal Community Project Funding (CPF) award of $3 million for the Anna Drive Neighborhood Flood Protection Project and began the design phase.
- Completed construction of the Laurelwood Pump Station Rehabilitation project.
- Completed the design phase of the Storm Drain Slide Gate Rehabilitation Project and began construction.
- Successfully maintained all 21 storm drain pump and lift stations to manage stormwater runoff.
- Installed numerous trash capture devices to reduce trash loads entering waterways to comply with requirements of the Municipal Regional Stormwater National Pollutant Discharge Elimination Permit.

Financing Sources

The Storm Drain Capital Improvement Program is mostly funded by the General Fund since there is no dedicated funding source.

General Fund Capital Projects Reserve
The Capital Projects Reserve is funded entirely by General Fund operating savings and/or surpluses in prior years. This funding is the result of one or a combination of the following: higher than anticipated revenue; unspent appropriations (when available) from annually budgeted programs; and project cost savings on projects funded with monies from the Capital Projects Reserve.

Storm Drainage Outlet Charge
The developer shall pay the City a storm drainage outlet charge. The revenue from the drainage fee shall be used for the purpose of defraying the estimated costs of constructing planned drainage facilities for removal of surface and storm waters from the local drainage areas.

Grants
The City applies for state and federal grants to support various storm drain projects.

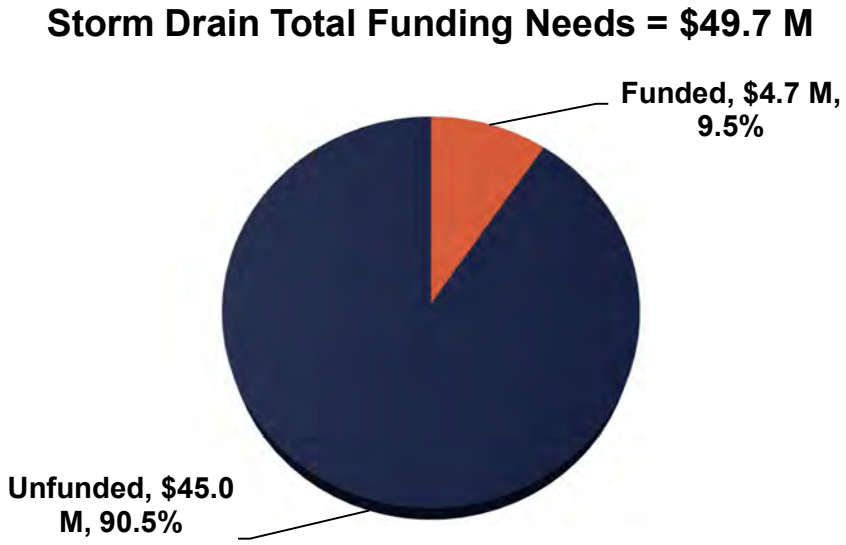
Operating Budget Impacts

There are no additional operating budget impacts associated with the projects in the CIP.

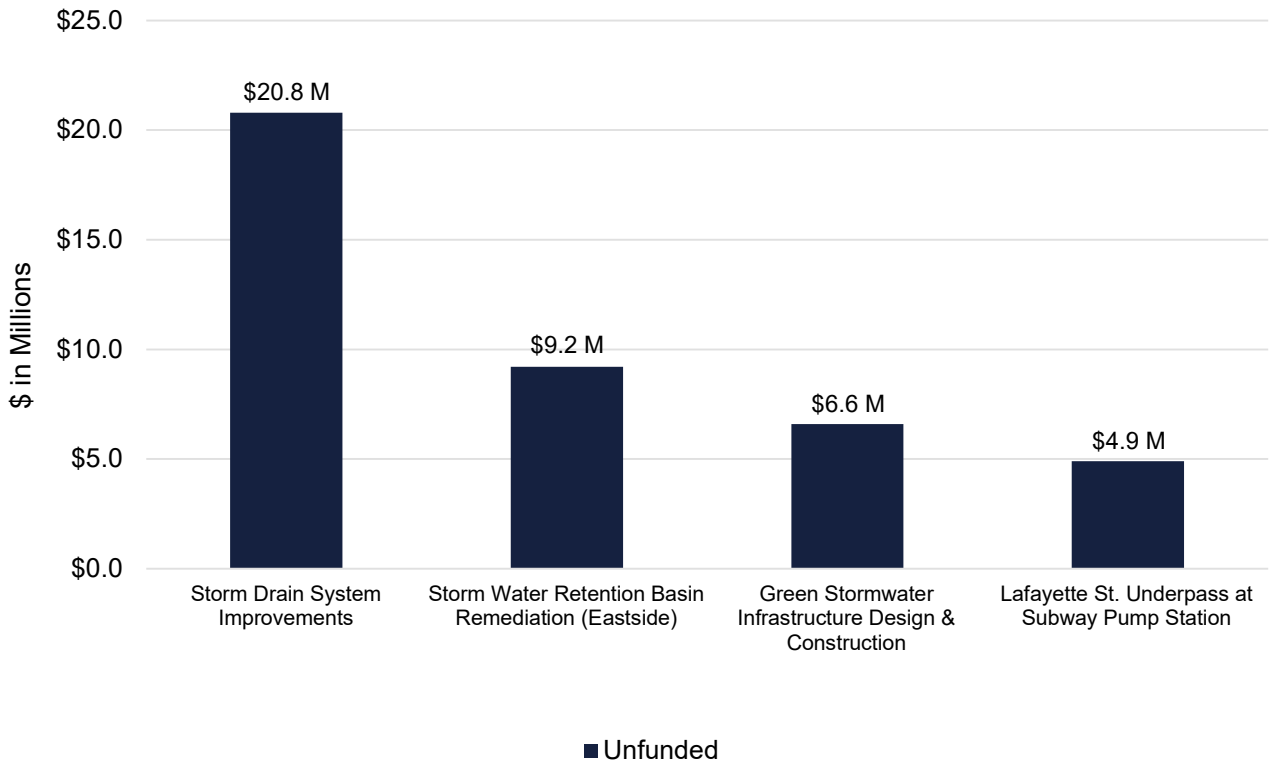
Unfunded Needs

The needs for the Storm Drain Program are divided into two main components: 1) the Storm Drain Master Plan, which is focused on storm drain capacity; and 2) the Storm Drain Pump Station Evaluation, which identified pump station annual operating needs. The Storm Drain Master Plan identified a need for approximately $290 million (2018 dollars) in projects including almost $60 million in highest and high priority projects. The Storm Drain Pump Station Evaluation identified approximately $3 million (2018 dollars) annually for pump station repair, maintenance and upgrades.

Some of the highest priority projects for the Storm Drain Program total $49.7 million over the next 5 years. Of this amount, $4.7 million is funded, leaving $45.0 million of unfunded highest priority needs. Partially funded projects include the Green Stormwater Infrastructure Design and Construction project and some of the ongoing operations needs for storm drain pump stations (storm drain maintenance and repairs and storm drain motor and control repairs) that are being shifted to the operating budget in future years. Unfunded projects are capacity improvement projects identified in the Storm Drain Master Plan, Pump Station Outfall Reconstruction Program, Eastside Retention Basin Desilting Project, and future repairs for storm drain pump stations.



The table below highlights some of the largest funding needs currently on the unfunded list in the Storm Drain category. For more project information, please see the Unfunded Projects – Storm Drain list at the end of this section.



FUNDED | PROJECTS BUDGETED COST SUMMARY

Storm Drain Project	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Five-Year CIP Total
1811 - Storm Drain Pump Station Facility Maintenance & Repair	$228,970	$74,550	-	-	-	-	$74,550
1831 - Storm Drain Repairs and Maintenance	$316,577	$150,000	$150,000	-	-	-	$300,000
1835 - Storm Drain Pump Station Outfall Reconstruction Program	$493,143	-	-	-	-	-	-
1838 - SDPS Motor and Control Maintenance, Repair, and Replacement	$893,471	$315,000	$330,750	-	-	-	$645,750
1839 - Urban Runoff Pollution Prevention Program	$617,505	-	-	-	-	-	-
1840 - Kiely Blvd.-Saratoga Creek Storm Drain Outfall Relocation	$125,500	-	-	-	-	-	-
1841 - Laurelwood Pump Station Rehabilitation	$1,496,177	-	-	-	-	-	-
1844 - Storm Drain Slide Gate Rehabilitation	$775,803	-	-	-	-	-	-
FY25 Temp 09 - Green Stormwater Infrastructure Design & Construction	-	$747,500	-	-	-	-	$747,500
FY25 Temp 11 - Storm SCADA Fiber Ready Project	-	$364,315	-	-	-	-	$364,315
FY25 Temp 43 - Storm Drain Pump Station RTU Upgrade	-	$690,000	-	$1,800,000	-	-	$2,490,000
FY25 Temp 49 - Bowers Park Parking Lot Rehabilitation	-	$63,000	-	-	-	-	$63,000
Total Storm Drain Projects	**$4,947,146**	**$2,404,365**	**$480,750**	**$1,800,000**	**-**	**-**	**$4,685,115**

FUNDED | 1811 - STORM DRAIN PUMP STATION FACILITY MAINTENANCE & REPAIR

Project Number:	1811	**Theme / Category:**	Storm Drain
Year Initiated:	2011	**Project Manager:**	Chris Fazzi
Planned Completion Year:	Ongoing	**Department:**	Public Works
Project Type:	Ongoing	**Fund:**	535 - Storm Drain
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Citywide		

Project Description

The City maintains 21 Storm Drain Pump Station (SDPS) facilities. This project supports Storm Drain Pump Station facility routine maintenance and repair as well as emergency repairs. This includes a variety of facility repair items such as painting, landscaping, security improvements, vandalism repair, perimeter fence and roof repairs, and OSHA safety compliance regulations to include fall protection, confined space air testing, etc. The project does not cover maintenance, repair, or modifications to SDPS pumps, motors, controls, or outfalls. Those items are covered in Project No. 535-1838 SDPS Motor and Control Maintenance, Repair, and Replacement. This project is anticipated to be shifted to the Public Works Department operating budget beginning in FY 2025/26.

Funding Sources

Capital Project Reserves - General Fund

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	$473,346	$228,970	$74,550	-	-	-	-	**$776,866**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	$471,209	$228,970	$74,550	-	-	-	-	$774,729
Personnel	$2,137	-	-	-	-	-	-	$2,137
Total Expenditures	$473,346	$228,970	$74,550	-	-	-	-	**$776,866**

Operating Impacts			-	-	-	-	-	-

FUNDED | 1831 - STORM DRAIN REPAIRS AND MAINTENANCE

Project Number:	1831	**Theme / Category:**	Storm Drain
Year Initiated:	2007	**Project Manager:**	Huy Nguyen
Planned Completion Year:	Ongoing	**Department:**	Public Works
Project Type:	Ongoing	**Fund:**	535 - Storm Drain
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Citywide		

Project Description

The project consists of removal and replacement activities to address minor unforeseen issues that arise related to the existing storm drain system. The storm drain system includes pipelines, catch basins, manholes, outlets, junction structures, trash devices, and other storm drain related structures. Unforeseen drainage problems can arise due to settlement, reconstruction, development or other activities. Funding is needed to correct these urgent issues expeditiously. This project is anticipated to be shifted to the Public Works Department operating budget beginning in FY 2027/28.

Funding Sources

Capital Project Reserves - General Fund

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	$552,848	$316,577	$150,000	$150,000	-	-	-	**$1,169,425**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	$472,396	$100,000	$130,000	$130,000	-	-	-	$832,396
Engineering	$29,921	$216,577	$20,000	$20,000	-	-	-	$286,498
Personnel	$591	-	-	-	-	-	-	$591
Transfers Out	$49,940	-	-	-	-	-	-	$49,940
Total Expenditures	$552,848	$316,577	$150,000	$150,000	-	-	-	**$1,169,425**

Operating Impacts			-	-	-	-	-	-

FUNDED | 1838 - SDPS MOTOR AND CONTROL MAINTENANCE, REPAIR, AND REPLACEMENT

Project Number:	1838	**Theme / Category:**	Storm Drain
Year Initiated:	2011	**Project Manager:**	Chris Fazzi
Planned Completion Year:	Ongoing	**Department:**	Public Works
Project Type:	Ongoing	**Fund:**	535 - Storm Drain
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Citywide		

Project Description

The City has 21 Storm Drain Pump Stations (SDPS). Each station is equipped with multiple pumps, motors and varying control devices including a motor control center (MCC), programable logic control (PLC), human mechanical interface (HMI), SCADA monitoring and control and various other devices. This project funds the maintenance, replacement and repair of pumps, motors, controls, telemetry, valves, instrumentation and related equipment that is the responsibility of the Water & Sewer Utilities Department. This project is anticipated to be shifted to the Public Works Department operating budget beginning in FY 2027/28.

Funding Sources

Capital Project Reserves - General Fund

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	$1,418,713	$958,471	$315,000	$330,750	-	-	-	**$3,022,934**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	$1,378,846	$821,750	$315,000	$330,750	-	-	-	$2,846,346
Contingencies/Misc	$460	$14,495	-	-	-	-	-	$14,955
Engineering	$39,407	$57,226	-	-	-	-	-	$96,633
Transfers Out	-	$65,000	-	-	-	-	-	$65,000
Total Expenditures	$1,418,713	$958,471	$315,000	$330,750	-	-	-	**$3,022,934**

Operating Impacts			-	-	-	-	-	-

FUNDED | FY25 TEMP 09 - GREEN STORMWATER INFRASTRUCTURE DESIGN & CONSTRUCTION

Project Number:	FY25 Temp 09	**Theme / Category:**	Storm Drain
Year Initiated:	2024	**Project Manager:**	Dave Staub
Planned Completion Year:	FY 2027/28	**Department:**	Public Works
Project Type:	Distinct	**Fund:**	535 - Storm Drain
Strategic Pillar	07 - Promote Sustainability and Environmental Protection		
Location	Citywide		

Project Description

The Municipal Regional Stormwater NPDES Permit (MRP 3.0) issued by the State requires the City to install green stormwater infrastructure (GSI) that will treat five acres of stormwater runoff by June 30, 2027. GSI can potentially be installed on streets or parking lots to treat stormwater runoff. This project will fund initial feasibility studies and concept design of potential GSI candidates, the development of plans and specifications for specific GSI projects, and the construction of GSI projects. Potential GSI treatment locations include Hope Drive, Lincoln Street from El Camino Real to Warburton Avenue, and two other sites to be identified during the design phase. This is a four-year project with the schedule laid out as follows: Year 1 (FY 2024/25) of the project is funded and will entail feasibility studies and development of plans and specifications for four project locations. In FY 2025/26 staff will seek out grant funding to offset construction costs. Funding is expected to be needed in Year 3 (FY 2026/27) and Year 4 (FY 2027/28) for construction costs of the project designed in Year 1. Those estimated unfunded construction costs are described in the unfunded projects section of the document. As part of the next biennial CIP budget process, construction costs will be refined to reflect actual design costs and incorporate any awarded grant funding.

Funding Sources

General Fund; Storm Drain Environmental Compliance Fee and possible future grants

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	-	-	$747,500	-	-	-	-	**$747,500**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Contingencies/Misc	-	-	$97,500	-	-	-	-	$97,500
Engineering	-	-	$650,000	-	-	-	-	$650,000
Total Expenditures	-	-	$747,500	-	-	-	-	**$747,500**

Operating Impacts			-	-	-	-	-	-

FUNDED | FY25 TEMP 11 - STORM SCADA FIBER READY PROJECT

Project Number:	FY25 Temp 11	**Theme / Category:**	Storm Drain
Year Initiated:	2024	**Project Manager:**	Chris Fazzi
Planned Completion Year:	Ongoing	**Department:**	Public Works
Project Type:	Ongoing	**Fund:**	535 - Storm Drain
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Storm Drain Pump Stations		

Project Description

This project supports SVP Fiber Development Design Expansion (CIP 591-2004) to run fiber to 15 of the 21 storm drain pump stations the City maintains. The fiber will allow for future SCADA interactions with the pump stations. The current SCADA interacts with the pump stations through radio frequency and lacks the scalability of fiber interacting with SCADA. The project only runs fiber to the storm drain pump stations. Future projects will need to be developed to connect fiber with the controls.

Funding Sources

Capital Project Reserves - General Fund

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	-	-	$364,315	-	-	-	-	**$364,315**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Transfers Out	-	-	$364,315	-	-	-	-	$364,315
Total Expenditures	-	-	$364,315	-	-	-	-	**$364,315**

Operating Impacts			-	-	-	-	-	-

FUNDED | FY25 TEMP 43 - STORM DRAIN PUMP STATION RTU UPGRADE

Project Number:	FY25 Temp 43	**Theme / Category:**	Storm Drain
Year Initiated:	2024	**Project Manager:**	Chris Fazzi
Planned Completion Year:	FY 2026/27	**Department:**	Public Works
Project Type:	Distinct	**Fund:**	535 - Storm Drain
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	various Storm Drain Pump Stations		

Project Description

The Storm Drain System has 21 storm drain pump stations that are equipped with pumps and controls. The pumps and controls for 16 of the larger pump stations in the City utilize a Remote Terminal Unit (RTU) that communicates through radio frequency to the Water and Sewer Utility Department (WSUD) SCADA database. This is an essential component of the pump stations and provides staff with critical information such as pump conditions, run times, and alarms status. The current RTU's are outdated, parts are difficult to procure, and staff has learned that they are soon to be no longer supported by the manufacturer. WSUD initiated updating their RTU's at their Water and Sewer sites through a separate CIP for similar reasons. In November 2023 the WSUD, who maintains the pumps, controls and SCADA Systems for the storm drain pump stations, recommended upgrading the RTU's.

Funding Sources Capital Project Reserves - General Fund

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	-	-	$690,000	-	$1,800,000	-	-	**$2,490,000**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	-	-	$640,000	-	$1,800,000	-	-	$2,440,000
Engineering	-	-	$50,000	-	-	-	-	$50,000
Total Expenditures	-	-	$690,000	-	$1,800,000	-	-	**$2,490,000**

Operating Impacts			-	-	-	-	-	-

FUNDED | FY25 TEMP 49 - BOWERS PARK PARKING LOT REHABILITATION

Project Number:	FY25 Temp 49	**Theme / Category:**	Storm Drain
Year Initiated:	2020	**Project Manager:**	Huy Nguyen
Planned Completion Year:	FY 2026/27	**Department:**	Public Works
Project Type:	Distinct	**Fund:**	535 - Storm Drain
Strategic Pillar	07 - Promote Sustainability and Environmental Protection		
Location	Bowers Park		

Project Description

In 2018, the City's Facility Condition Assessment Report (Kitchell), identified the Bowers Park parking lot as in need of significant repair, rehabilitation, and improvement. In 2021, Santa Clara, in partnership with the City of Palo Alto, was awarded San Francisco Bay Water Quality Improvement Fund (SFBWQIF) grant funds to rehabilitate the Bowers Park parking lot with green stormwater infrastructure. As the parking lot is proposed for rehabilitation, the project was coordinated with Parks and Silicon Valley Power for additional improvements such as electric vehicle charge stations, additional parking capacity, and lighting improvements. Overall, this project consists of pavement rehabilitation, green stormwater infrastructure, energy-efficient lighting, electric vehicle charge stations, a solar canopy; bicycle parking; additional parking capacity, and vehicle and pedestrian circulation improvements. In FY 2024/25, $63,000 is provided from the General Fund for anticipated construction costs funding needs.

Funding Sources

SFBWQIF Grant Funds, Project 538-6123, Silicon Valley Power's Greenhouse Gas Program (191-1325) in the Electric Operating Grant Trust Fund, MFA and Developer Contributions, and General Fund Capital Project Reserves

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	-	-	$63,000	-	-	-	-	**$63,000**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	-	-	$63,000	-	-	-	-	$63,000
Total Expenditures	-	-	$63,000	-	-	-	-	**$63,000**

Operating Impacts			-	-	-	-	-	-

UNFUNDED PROJECTS | STORM DRAIN

1831 - Storm Drain Repairs and Maintenance					
FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	FY 2028/29	Five-Year CIP Total
-	-	$150,000	-	-	**$150,000**

The project consists of removal and replacement activities to address minor unforeseen issues that arise related to the existing storm drain system. The storm drain system includes pipelines, catch basins, manholes, outlets, junction structures, trash devices, and other storm drain related structures. Unforeseen drainage problems can arise due to settlement, reconstruction, development or other activities. Funding is needed to correct these urgent issues expeditiously. This project is anticipated to be shifted to the Public Works Department operating budget beginning in FY 2027/28. The remaining unfunded portion in FY 2026/27 will be evaluated as part of a future budget cycle.

1834 - Storm Drain System Improvements					
FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	FY 2028/29	Five-Year CIP Total
$1,035,000	$6,670,000	$10,718,000	$2,392,000	-	**$20,815,000**

In 2015, the City completed a Storm Drain Master Plan that evaluated the City's storm drain system for capacity deficiencies and identified over $270 million of Capital Improvement Projects. The projects identified would meet the various service level goals, which include eliminating significant flooding for 2-year, 10-year, and 100-year storm events. This project would provide storm drain system rehabilitation identified in the Master Plan.

1835 - Storm Drain Pump Station Outfall Reconstruction Program					
FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	FY 2028/29	Five-Year CIP Total
-	-	-	$250,000	-	**$250,000**

The City has 21 Storm Drain Pump Stations (SDPS). Of the 21 SDPS, 13 of the SDPS have outfalls that flow into various creeks. There are 188 outfalls throughout the City, but this project would only cover outfalls from 13 SDPS that discharge directly into creeks and rivers that are subject to inspection by the United States Army Corps of Engineers. This project would also fund the reconstruction of failing SDPS outfall structures and erosion repair in waterways caused by outfall discharges. The scope of work would include items such as concrete patching, crack repair, check valve repair, etc. $250,000 is the projected cost in FY 2027/28 for the next 5-year outfall CCTV inspection.

1837 - Storm Water Retention Basin Remediation					
FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	FY 2028/29	Five-Year CIP Total
$1,239,700	$7,969,500	-	-	-	**$9,209,200**

This project removes silt, debris, and other deposits from the Westside and Eastside Retention Basins and the Tasman Swale. The two basins and the Tasman Swale have collected significant sediment since its construction and needs to be dredged to restore its original line and grade and capacity to provide flood protection to the community. In 2018, the Westside Retention Basin was successfully desilted. The next phase is to complete the desilting work for the Eastside Retention Basin and the Tasman Swale. The project is necessary to prevent surface flooding onto public right-of-way and nearby businesses and residential homes.

UNFUNDED PROJECTS | STORM DRAIN

1838 - SDPS Motor and Control Maintenance, Repair, and Replacement					
FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	FY 2028/29	Five-Year CIP Total
-	-	$347,288	-	-	**$347,288**

The City has 21 Storm Drain Pump Stations (SDPS). Each station is equipped with multiple pumps, motors and varying control devices including a motor control center (MCC), programable logic control (PLC), human mechanical interface (HMI), SCADA monitoring and control and various other devices. This project funds the maintenance, replacement and repair of pumps, motors, controls, telemetry, valves, instrumentation and related equipment that is the responsibility of the Water & Sewer Department. Routine maintenance and repairs along with emergency work would be drastically reduced or stop until funding is available. This project is anticipated to be shifted to the Public Works Department operating budget beginning in FY 2027/28. The remaining unfunded portion in FY 2026/27 will be evaluated as part of a future budget cycle.

1843 - Lafayette St. Underpass at Subway Pump Station					
FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	FY 2028/29	Five-Year CIP Total
$581,900	$4,364,250	-	-	-	**$4,946,150**

This project would address constant ponding of groundwater on Lafayette Street at the underpass located next to the Lafayette Street Subway Pump Station. The project would be completed in two distinct phases. The first phase, completed in FY 21/22, consisted of assessment of existing site condition and preparation of schematic design plans and report. The second phase, which is unfunded, would consist of detail design, bid and award, and construction of the existing stormwater underdrain system at the Lafayette Street Underpass to address ponding of ground water.

FY25 Temp 01 - Bowers Ave Underpass SDPS Rehabilitation					
FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	FY 2028/29	Five-Year CIP Total
$380,000	$1,650,000	-	-	-	**$2,030,000**

The Bowers Avenue Underpass Storm Drain Pump Station (SDPS) was constructed in 1974 and is located at the underpass of Bowers Avenue crossing the UPRR railroad right-of-way. The station serves to pump storm water runoff from the lowered underpass to the higher elevation storm drain mains along Bowers Ave. The Bowers Ave Underpass SDPS contains all original mechanical, electrical, and plumbing, without any major replacement work being performed. Due to the age of the Bowers Ave Underpass SDPS, the City has had difficulty finding parts to replace and maintain existing mechanical, electrical, and plumbing system.

In July 2023 the City completed the preliminary basis of design report for the SDPS which provided the scope of the required improvements including new pumps, control panels, fencing, security features, and electrical/communication upgrades.

UNFUNDED PROJECTS | STORM DRAIN

FY25 Temp 08 - Fairway Glen Storm Drain Pump Station Rehabilitation					
FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	FY 2028/29	Five-Year CIP Total
-	$300,000	-	-	-	**$300,000**

The Fairway Glen Storm Drain Pump Station (SDPS) was constructed in 1989. The Fairway Glen SDPS contains all original electronics, and mechanical equipment without any major replacement work. Due to the age of the Fairway Glen SDPS, the City has difficulties procuring parts to replace and maintain existing systems.

Water & Sewer Utilities Department and Storm Drain Division recommend an evaluation of the Fairway Glen Storm Drain Pump Station which will provide a scope of required improvements.

FY25 Temp 09 - Green Stormwater Infrastructure Design & Construction					
FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	FY 2028/29	Five-Year CIP Total
-	-	$3,912,300	$2,732,400	-	**$6,644,700**

The Municipal Regional Stormwater NPDES Permit (MRP 3.0) issued by the State requires the City to install green stormwater infrastructure (GSI) that will treat 5 acres of stormwater runoff by June 30, 2027. GSI can potentially be installed on streets or parking lots to treat stormwater runoff. This project will fund initial feasibility studies and concept design of potential GSI candidates, the development of plans and specifications for specific GSI projects, and the construction of GSI projects. Potential GSI treatment locations include Hope Drive, Lincoln Street from El Camino Real to Warburton Avenue, and two other sites to be identified during the design phase. This is a four-year project with the schedule laid out as follows: Year 1 (FY 2024/25) of the project is funded and will entail feasibility studies and development of plans and specifications for four project locations. In FY 2025/26 staff will seek out grant funding to offset construction costs. The funding requests for Year 3 (FY 2026/27) and Year 4 (FY 2027/28) include placeholders for construction costs of the project designed in Year 1. As part of the next biennial CIP budget process, construction costs will be refined to reflect actual design costs and incorporate any awarded grant funding.

FY25 Temp 10 - Lickmill Storm Drain Pump Station Rehabilitation					
FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	FY 2028/29	Five-Year CIP Total
-	$250,000	-	-	-	**$250,000**

The Lickmill Storm Drain Pump Station (SDPS) was constructed in 1988. The Lickmill SDPS contains all original electronics and mechanical equipment without any major replacement work. Due to the age of the Lickmill SDPS, the City has difficulties procuring parts to replace and maintain existing systems.

Water & Sewer Utilities Department and Storm Drain Division recommend an evaluation of the Lickmill Storm Drain Pump Station which will provide a scope of required improvements.

UNFUNDED PROJECTS | STORM DRAIN

FY25 Temp 12 - Tri-Level Underpass Storm Drain Pump Station Rehabilitation					
FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	FY 2028/29	Five-Year CIP Total
$100,000	-	-	-	-	**$100,000**

The Tri-Level Underpass Storm Drain Lift Station (SDLS) was constructed in 1968. The Tri-Level Underpass SDLS contains all original electronics and mechanical equipment without any major replacement work. Due to the age of the Tri-Level Underpass SDLS, the City has difficulties procuring parts to replace and maintain existing systems.

Water & Sewer Utilities Department and Storm Drain Division recommend an evaluation of the Tri-Level Underpass Storm Drain Lift Station which will provide a scope of required improvements.

Five-Year CIP Total Unfunded Need:	**$45,042,338**

This page is intentionally left blank.

Technology and Equipment

This page is intentionally left blank.

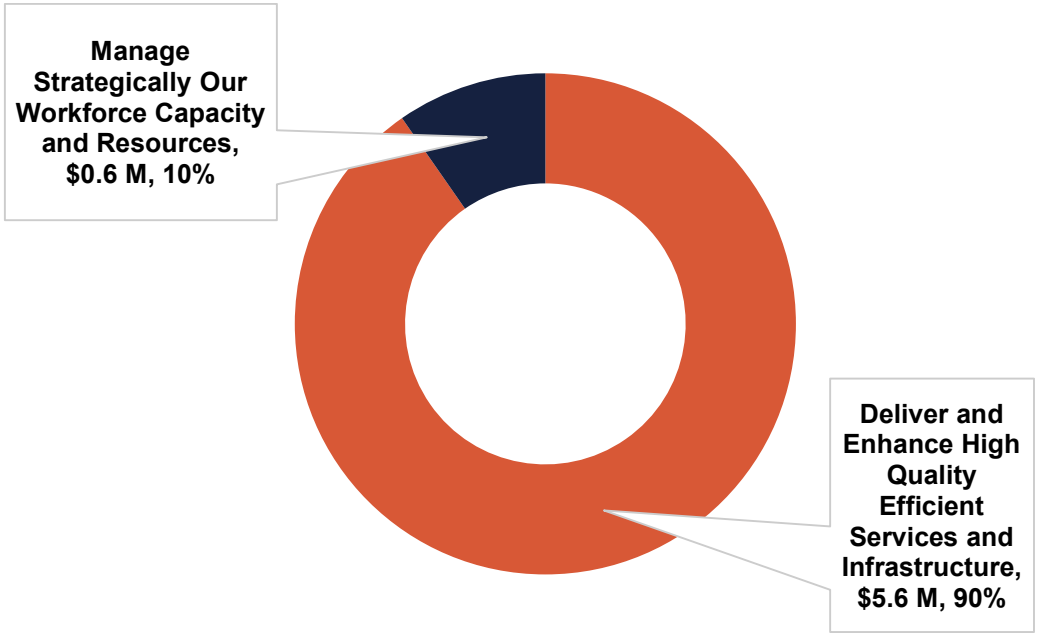
INTRODUCTION

The projects within the Technology and Equipment category serve to increase efficiency, security, customer service, and transparency throughout the City.

Funding Our Top Priorities

The projects included in the CIP were determined in accordance with both the City Council's strategic pillars and the budget priorities. Below illustrates the funding amount per Strategic Pillar within the Technology and Equipment program. A majority of the projects within this program are related to replacement of equipment that is at the end of its useful life. Replacement schedules, along with consultant studies, and Council directives helped guide these priorities. It should be noted that, effective FY 2022/23, several of the Information Technology (IT) Department projects were shifted to the Information Technology Services Fund in the operating budget and have been factored into the Source and Use Statement included in the Internal Service Funds section of this document. Additionally, effective FY 2025/26, several Fire and IT Department projects are planned to be shifted to the respective operating budgets. For presentation purposes, these projects are still reflected in this section.

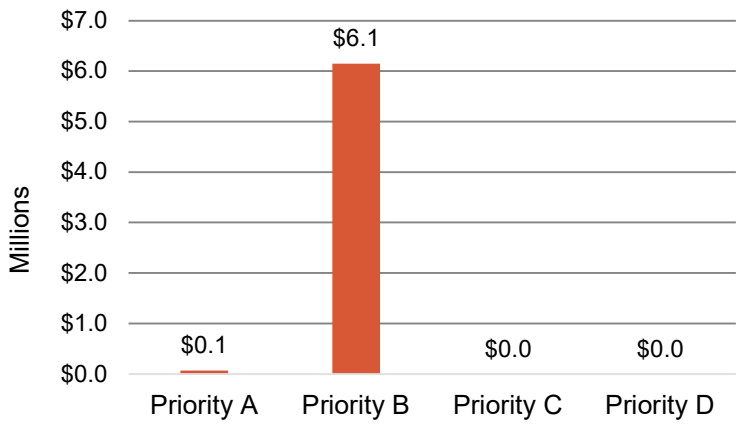
The following chart depicts the total funding in the Technology and Equipment program by strategic pillar.



The Technology and Equipment budget totals $6.2 million. Of this amount, $1.1 million represents projects that will be shifted to the operating budget effective FY 2025/26. These projects include the Fire Department's Protective Equipment Replacement Project ($0.6 million) and the Defibrillator/Monitor Replacement Project ($0.1 million) as well as the IT Department's Cyber Security Risk Mitigation Project ($0.4 million).

These projects were prioritized by the following criteria:

Priority	Description
A	critical need mandated, emergency, or under construction
B	maintenance system reliability and/or ongoing operations
C	future system needs or future regulatory requirements
D	not critical, but achieve efficiencies and/or sustainability



The majority of the funded projects in this program align with Priority B.

Project Highlights

Major projects in the Technology and Equipment program are detailed below.

Fire Protective Equipment Replacement and Fire Defibrillator Replacement

The Fire Department requires personal protective equipment and gear for its firefighters. These projects provide funding for the regular replacement of this type of equipment and gear once it reaches the end of its useful life. The Department conducts an annual review of the equipment and gear in its inventory to determine any critical replacements needed. Funding is also allocated to replace defibrillators used by paramedics on Advanced Life Support (ALS) incidents. The funding recommended in FY 2024/25 will be the last year these two replacement projects will be funding in the CIP budget. Effective FY 2025/26, these project budgets will be reflected in the Fire Department's General Fund operating budget.

Cyber Security Risk Mitigation

This project enhances the City's Cyber Security program, designed to protect the City's networks, computers, programs and sensitive data from attack, damage, or unauthorized access. The IT Department has identified a list of security projects and improvements over the next three years and have a proposed information security roadmap. The proposed funding in FY 2024/25 will help implement key projects from the roadmap. Effective FY 2025/26, this project budget will be reflected in the IT Department's operating budget.

Financial and Human Resources Management System (FHRMS) Update Project

This project upgrades financial and human resources (HR)/payroll business applications to maintain vendor support for software and hardware in addition to modernizing business processes to improve efficiency and align with current compliance requirements and best practices. An upgrade to the PeopleSoft application is planned to bring the application, database, and operating system up to date and implement enhanced security and business continuity features. For HR/payroll, this includes enhancing employee self-service, benefits enrollment and Fair Labor Standards Act (FLSA) management. For Financials, this includes implementing a fixed asset management system and accounts receivable module and enhancing accounts payable processes.

Police Vehicle Mobile Data Computer (MDC) Replacement

This project replaces the MDCs that have reached the end of their useful life, with warranties expiring in June 2024. To ensure the effective operation of the Police Department's MDCs and avoid higher costs for support and maintenance of items with no warranty, the Police Department, in collaboration with the IT Department have recommended the replacement of the MDCs. This will replace 67 MDCs and provide funding for necessary accessories including modems, docking stations, and antennae.

Enterprise Geospatial Information System (GIS) & Asset Management

The City has invested in enterprise GIS to model the City. This strategy enables operational effectiveness, data-driven decision-making, cross departmental and regional coordination, resident engagement and transparency. The Enterprise GIS program continues to build on integrations with citywide applications such as Permit Management, Customer Relationship Management, Work Order Tracking, and Enterprise Asset Management (trees, sidewalks, ramps, traffic signs, potable water, recycled water, sanitary sewer, storm drain, city facilities, parks), ensuring location information is consistent citywide. Public Safety systems are a significant focus area including integration with Computer Assisted Dispatch (CAD), Records Management System (RMS), Stadium Common Operational Picture (COP), and Fire prevention/response systems.

City Hall Data Center HVAC Remediation

The City Hall data center, which supports the City's mission critical systems and computing needs, has an HVAC system that is over 13 years old. This project addresses current issues with the HVAC system by funding the purchase of necessary equipment (e.g., emergency cooling units, spare compressor, and critical components) and improvements to the building (e.g., overhead vents to the outside wall and addition of a non-load bearing wall to shorten the data center footprint that requires cooling). This project will strengthen the system and add redundancy to help ensure that the data center remains operational if there is a failure within one of the HVAC units.

Major Accomplishments

- In April 2023, the City's purchase cards were successfully switched to JPMorgan PaymentNet.
- Expanding adoption of the Document Management System and digitizing City records have been a main focus.
- The Human Resources Department rolled out 2023 Benefits Open Enrollment using Laserfiche forms to all employees, building on and refining the process created in 2022.
- City voters approved a ballot measure amending the City's Business License Tax program (BLT). The new BLT program was successfully implemented in July 2023. The Business License system (by HdL Software) was switched over to JPMorgan Chase and now offers eCheck as a payment option, which has been well received by the public. In addition to the BLT program, a new online portal for the collection of Fire Fees was implemented.
- Continued to expand the Enterprise Asset Management System (EAM) to improve reliability, regulatory compliance, decision making and budget forecasting, materials, labor costs tracking and management, and overall sharing of information. Completed integration with the EAM for the Department of Public Works' assets such as traffic signs, City trees, and storm drains. Additional assets such as City streets, intersections, and parking lots are cataloged.

- Progress was made in several areas of the Enterprise GIS program with continued focus on integrations with citywide applications.
    - Completed the City of Santa Clara's street tree inventory mapping, reaching nearly 18,000 trees along City streets, including trees growing on street medians and City property.
    - Completed the mapping of Parks and Recreation facilities added to the City since the initial inventory of City Parks and Recreation assets (Kitchell Report, 2018).
    - In support of public safety at Levi's Stadium, the Common Operating Picture (COP) software was updated to support the Stadium's new incident interface and allow greater access to cameras in the surrounding area.
    - Completed the integration of 2022 high-resolution aerial imagery into the City Enterprise GIS Basemap and is available to staff and the public on infoMap 3.1 and MapSantaClara.
    - Completed the integration of GIS data into the iTPipes software application, used to facilitate the capture of camera data in all City pipes over the next five years.
    - Updated the City's sewer system GIS digital model using a variety of sources, from construction drawings to field observations.
- Enterprise Storage Upgrade and refresh was completed. Various City business applications use the enterprise storage system attached to the high availability server systems in City Hall and Police Department data centers. The existing storage system was over eight years old and not supported by the vendor.
- The City network at Levi's Stadium was installed when the Stadium was built in 2014. The first phase of upgrading the aging network equipment at some of the Stadium's locations was successfully completed. A second phase for the remaining network equipment upgrade is planned for 2024.
- Significant progress was made on the citywide metro area network refresh to address aging infrastructure, security, and a broader network transformation.
- In conjunction with the metro area network upgrade, the City obtained its own internet identity from internet regulators for much needed internet failover and resilience, especially for public safety, resident services and remote access.
- Awarded $150,000 through Bay Area Urban Area Security Initiative/Department of Homeland Security grant program for cyber security improvements.
- Implemented various Council Chamber improvements, adapting to the evolving needs of public hybrid meetings in the Chambers.
- Addressing the need to facilitate seamless virtual hybrid City and public meetings, upgrades were performed in conference rooms.
- Municipal Information Systems Association of California (MISAC) Excellence in IT Practices Award: The City of Santa Clara won this award in 2022 and 2023 for the 16th and 17th time! The award signifies that the City has met or exceeded MISAC standards in various technology focused areas.

Financing Sources

Internal Service Fund Allocations
With the migration of certain IT Department projects to the operating budget, effective FY 2022/23 and FY 2025/26, the funding mechanism for these projects is through the City's internal service fund allocation. This allocation is based on the City's cost allocation plan methodology that was developed by a third-party consultant. As a central service department, all funds that receive any ITD support contribute to the Information Technology Services Fund.

General Fund – Capital Projects Reserve
Because the nature of the projects in this program is to support and enhance general citywide functions, the primary funding source is the General Fund Capital Projects Reserve.

Other Fund Contributions
Some projects within the Technology and Equipment program serve various departments, including the City's Electric, Water, and Sewer Utilities as well as other non-General Fund funded divisions such as the Building Division. As these departments and divisions benefit from the services being enhanced or provided through these projects, there are proportionate contributions made from the applicable enterprise and special revenue funds.

Grants
The City Departments that manage projects under the Technology and Equipment theme may have the opportunity to apply for regional, State, or federal grants to support various projects. These grants usually will have an agreement term noting by when grant funding should be expended.

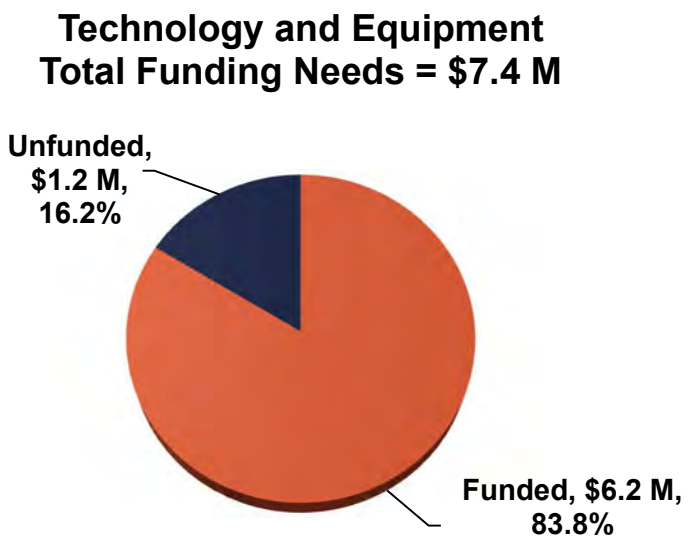
Operating Budget Impacts

With the implementation of the enterprise asset management project for the Public Works Department, ongoing funds are required for maintenance of the system. The operating budget impact for five years is estimated at $221,080.

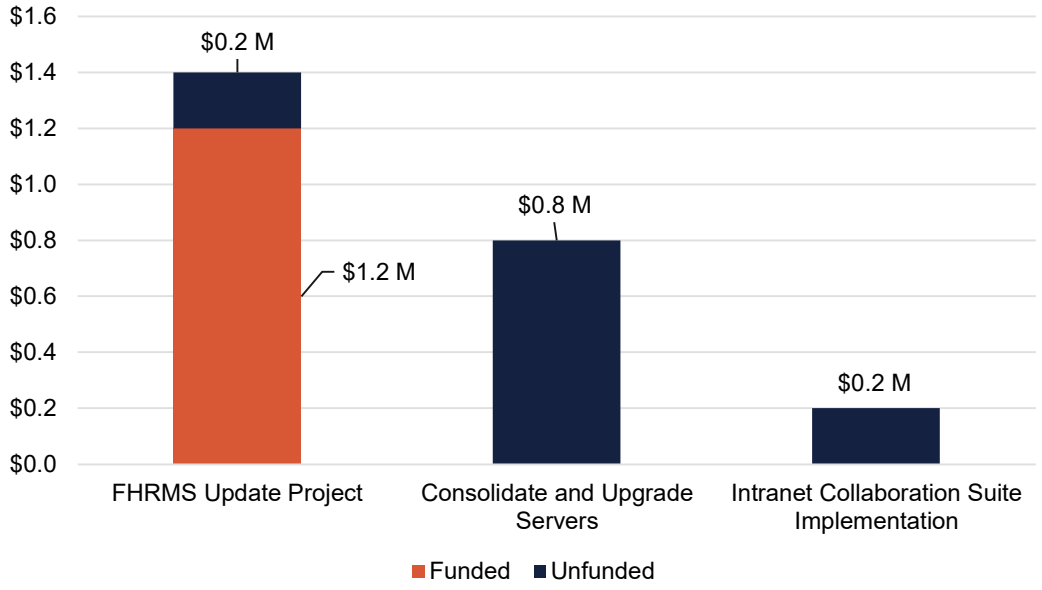
Summary of Operating Impact	FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	FY 2028/29	Total Five-Year
Contractual Services	0	50,000	51,000	52,020	53,060	**206,080**
Maintenance	0	0	5,000	5,000	5,000	**15,000**
Total	**0**	**50,000**	**56,000**	**57,020**	**58,060**	**221,080**

Unfunded Needs

The total funding needs for the Technology and Equipment program totals $7.4 million. Of this amount, $6.2 million is funded, leaving $1.2 million of unfunded needs. The unfunded needs are comprised of information technology related projects. The majority of the unfunded projects include server upgrades, website updates, and various software upgrades.



The table below highlights the highest priority projects currently that are either partially funded or unfunded in the Technology and Equipment program. For more project information, please see the Unfunded Projects – Technology and Equipment list later in this section.



FUNDED | PROJECTS BUDGETED COST SUMMARY

Technology and Equipment Projects	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Five-Year CIP Total
4064 - City-Wide AED Replacements	$6,372	-	-	-	-	-	-
4066 - Fire Department Relief Radios	$41,946	-	-	-	-	-	-
4067 - Fire Department Accela Implementation	$44,258	-	-	-	-	-	-
4084 - Protective Equipment Replacement	$784,258	$592,019	-	-	-	-	$592,019
4085 - Emergency Operations Center Communications System Upgrade	$40,599	-	-	-	-	-	-
4088 - EMS System First Responder Projects	$9,695	-	-	-	-	-	-
4089 - Defibrillator/Monitor Replacement	$140,379	$70,000	-	-	-	-	$70,000
4094 - Computer Aided Dispatch (CAD) Alerting System Upgrade	$291,880	-	-	-	-	-	-
6003 - City Facilities Fiber Network	$155,945	-	-	-	-	-	-
6075 - Permit Information System	$356,991	-	-	-	-	-	-
6103 - Utility Management Information System (UMIS) Enhancements	$2,111,368	$1,000	$1,000	$500,000	$499,000	$499,000	$1,500,000
6118 - CAD/RMS System Replacement	$207,251	-	-	-	-	-	-
6501 - FHRMS Update Project	$1,753,379	$655,000	$450,000	$23,600	$23,600	$23,600	$1,175,800
6505 - Replace Network Equipment	$263,260	-	-	-	-	-	-
6513 - Computer Replacement Program	$258,144	-	-	-	-	-	-
6514 - Consolidate and Upgrade Servers	$327,478	-	-	-	-	-	-
6532 - Intranet Collaboration Suite Implementation	$175,375	-	-	-	-	-	-
6534 - GIS Enterprise System (Geospatial Information System)	$680,848	$300,000	$300,000	$300,000	$300,000	$300,000	$1,500,000

FUNDED | PROJECTS BUDGETED COST SUMMARY

Technology and Equipment Projects	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Five-Year CIP Total
6549 - Agenda and Document Management Systems	$505,115	-	-	-	-	-	-
6550 - Cyber Security Risk Mitigation	$19,291	$410,000	-	-	-	-	$410,000
6551 - End User/Desktop Transformation	$95,851	-	-	-	-	-	-
6557 - Fire Station Video Conferencing	$143,173	-	-	-	-	-	-
FY25 Temp 03 - Enterprise Asset Management DPW	-	$100,000	-	-	-	-	$100,000
FY25 Temp 19 - City Hall Data Center HVAC Remediation	-	$350,000	-	-	-	-	$350,000
FY25 Temp 20 - Police Vehicle Mobile Data Computer Replacement	-	$515,804	-	-	-	-	$515,804
Total Technology and Equipment Projects	**$8,412,856**	**$2,993,823**	**$751,000**	**$823,600**	**$822,600**	**$822,600**	**$6,213,623**

FUNDED | 4084 - PROTECTIVE EQUIPMENT REPLACEMENT

Project Number:	4084	**Theme / Category:**	Technology and Equipment
Year Initiated:	2008	**Project Manager:**	Jeremy Ray
Planned Completion Year:	Ongoing	**Department:**	Fire Department
Project Type:	Ongoing	**Fund:**	536 - Fire Department
Strategic Pillar	06 - Manage Strategically Our Workforce Capacity and Resources		
Location	Fire Station 9		

Project Description

This project funds the ongoing replacement of protective firefighting equipment (PPE) that has reached the limit of its service life. This equipment includes the personal protective equipment/clothing such as turnout coats, pants, boots, helmets, gloves, etc. This project also serves as the source of funding for PPE repairs and service, as well as the replacement of damaged equipment on an annual basis. In FY 2024/25, approximately 50 active sets of PPE must be replaced due to their expiration to ensure the safety of all full-time and reserve firefighters. This project is anticipated to be shifted to the Fire Department operating budget beginning in FY 2025/26.

Funding Sources

General Fund - Capital Projects Reserve

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	$2,550,606	$784,258	$592,019	-	-	-	-	**$3,926,883**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Contingencies/Misc	$1,933	-	-	-	-	-	-	$1,933
Engineering	$24,702	-	-	-	-	-	-	$24,702
Equipment	$2,413,257	$784,258	$592,019	-	-	-	-	$3,789,534
Transfers Out	$110,714	-	-	-	-	-	-	$110,714
Total Expenditures	$2,550,606	$784,258	$592,019	-	-	-	-	**$3,926,883**

Operating Impacts			-	-	-	-	-	-

FUNDED | 4089 - DEFIBRILLATOR/MONITOR REPLACEMENT

Project Number:	4089	**Theme / Category:**	Technology and Equipment
Year Initiated:	2013	**Project Manager:**	Jennifer Panko
Planned Completion Year:	Ongoing	**Department:**	Fire Department
Project Type:	Ongoing	**Fund:**	536 - Fire Department
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Fire Apparatus		

Project Description

This project funds the replacement of Fire Department's defibrillators used for medical call responses and mutual aid deployments. The project scope is to replace the Fire Department's front-line equipment and to establish an annual defibrillator replacement schedule to ensure equipment deployed in the field is not obsolete, allowing for continued service and use. The department's current cache of defibrillators includes two defibrillators that are past industry standard replacement and do not meet the County standard of care due to lack of mandated features. This project is anticipated to be shifted to the Fire Department operating budget beginning in FY 2025/26.

Funding Sources

General Fund - Capital Projects Reserve

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	$217,176	$140,379	$70,000	-	-	-	-	**$427,555**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Equipment	$217,176	$140,337	$70,000	-	-	-	-	$427,513
Transfers Out	-	$42	-	-	-	-	-	$42
Total Expenditures	$217,176	$140,379	$70,000	-	-	-	-	**$427,555**

Operating Impacts			-	-	-	-	-	-

FUNDED | 6103 - UTILITY MANAGEMENT INFORMATION SYSTEM (UMIS) ENHANCEMENTS

Project Number:	6103	**Theme / Category:**	Technology and Equipment
Year Initiated:	2001	**Project Manager:**	Linh Lam
Planned Completion Year:	Ongoing	**Department:**	Finance Department
Project Type:	Ongoing	**Fund:**	539 - General Government
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	1500 Warburton Ave. - City Hall		

Project Description

The Departments of Electric Utility, Water & Sewer Utilities, Public Works, and Finance use the City's Utility Management Information System (UMIS) as a centralized billing and customer service tool to service over 65,000 utility accounts. Due to the complexity of the system, the UMIS environment is continually being upgraded or enhanced to support required changes. Upcoming improvements and updates to UMIS include, but are not limited to, implementation of a new customer self-service portal, enhanced payment offerings including e-Check, an update to NorthStar and a server replacement, an upgrade to the mobile field service software (mCare) and hardware.

Funding Sources

Contributions from the Solid Waste Fund, Water, Sewer and Electric Utility Funds, and the General Fund

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	$2,627,710	$2,111,368	$1,000	$1,000	$500,000	$499,000	$499,000	**$6,239,078**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Contingencies/Misc	-	$5,000	-	-	-	-	-	$5,000
Engineering	$1,788,914	$2,106,368	$1,000	$1,000	$500,000	$499,000	$499,000	$5,395,282
Equipment	$188,979	-	-	-	-	-	-	$188,979
Personnel	$437,358	-	-	-	-	-	-	$437,358
Transfers Out	$212,459	-	-	-	-	-	-	$212,459
Total Expenditures	$2,627,710	$2,111,368	$1,000	$1,000	$500,000	$499,000	$499,000	**$6,239,078**

Operating Impacts			-	-	-	-	-	**-**

FUNDED | 6501 - FHRMS UPDATE PROJECT

Project Number:	6501	**Theme / Category:**	Technology and Equipment
Year Initiated:	2005	**Project Manager:**	Linh Lam
Planned Completion Year:	Ongoing	**Department:**	Finance Department
Project Type:	Ongoing	**Fund:**	539 - General Government
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	City Hall		

Project Description

Oracle-PeopleSoft is the City's Financial and Human Resources software system, used by all departments to process financial transactions, payroll operations, budget activities, and human resources administration. The software is a vital component of the City's daily business processes that requires continuous upgrades and enhancements to ensure uninterrupted services and business process improvements. This project provides funding to support the full implementation of the PeopleSoft system modules to improve integration and minimize risk within the City's financial and human resources system. Additionally, the upgrades will ensure that the City is in compliance with new reporting laws and labor requirements.

Specifically, the project will automate retroactive calculations for Memorandum of Understanding (MOU) and merit increases, out of class pay and ongoing premium pay calculations relating to the Fair Labor Standards Act.

Funding Sources

General Fund – Capital Projects Reserve and contributions from other funds

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	$1,420,510	$1,753,379	$655,000	$450,000	$23,600	$23,600	$23,600	**$4,349,689**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	$234,820	$388,684	-	-	-	-	-	$623,504
Engineering	$663,590	$56,130	$655,000	$450,000	$23,600	$23,600	$23,600	$1,895,520
Equipment	$400,110	$1,308,565	-	-	-	-	-	$1,708,675
Personnel	$121,990	-	-	-	-	-	-	$121,990
Total Expenditures	$1,420,510	$1,753,379	$655,000	$450,000	$23,600	$23,600	$23,600	**$4,349,689**

Operating Impacts			-	-	-	-	-	-

FUNDED | 6534 - GIS ENTERPRISE SYSTEM (GEOSPATIAL INFORMATION SYSTEM)

Project Number:	6534	**Theme / Category:**	Technology and Equipment
Year Initiated:	2013	**Project Manager:**	Gill Norris
Planned Completion Year:	Ongoing	**Department:**	Information Technology
Project Type:	Ongoing	**Fund:**	539 - General Government
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Citywide		

Project Description

This project provides funding towards the City's investment in GIS technologies to build a citywide GIS enterprise system. The goal of Enterprise GIS is to distribute geospatial data and functionality throughout the City while leveraging and integrating department layers. Enterprise GIS streamlines engineering, permitting and inspection processes; improves land management; improves asset utilization of public services; and helps engage the community through increasing shared information.

The key advantages of implementing a GIS encompass cost savings through enhanced efficiency, improved recordkeeping, and decision-making capabilities, as well as enhanced communication across various departments. Through enterprise asset management, where City assets are recorded in GIS and integrated with critical business applications, GIS serves as a central component of a smart city strategy that contributes to the overarching mission of serving residents and enhancing the city.

This project is funded by the Electric Utility and Water and Sewer Utilities Departments. There is also additional ongoing funding of approximately $500,000 that is part of the Information Technology Department's operating budget.

Funding Sources

General Fund – Capital Projects Reserve; Water, Sewer, and Electric Utility Funds

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	$4,074,178	$680,848	$300,000	$300,000	$300,000	$300,000	$300,000	**$6,255,026**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Engineering	$1,303,220	$12,399	$300,000	$300,000	$300,000	$300,000	$300,000	$2,815,619
Equipment	$2,755,854	$668,449	-	-	-	-	-	$3,424,303
Personnel	$15,104	-	-	-	-	-	-	$15,104
Total Expenditures	$4,074,178	$680,848	$300,000	$300,000	$300,000	$300,000	$300,000	**$6,255,026**

Operating Impacts			-	-	-	-	-	-

FUNDED | 6550 - CYBER SECURITY RISK MITIGATION

Project Number:	6550	**Theme / Category:**	Technology and Equipment
Year Initiated:	2017	**Project Manager:**	Chris Jackson
Planned Completion Year:	Ongoing	**Department:**	Information Technology
Project Type:	Ongoing	**Fund:**	539 - General Government
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Citywide		

Project Description

Cybersecurity is an ongoing and constantly evolving field. There is a critical need to monitor, manage and secure the City's technology assets in ongoing manner. An active and vigilant cybersecurity program has been established to keep City systems and data secure. This project enables the City to maintain a Cyber Security program designed to protect networks, computers, programs and sensitive data from attack, damage, or unauthorized access. This project supports the City Council goal of delivering and enhancing high quality efficient services and infrastructure. This project is anticipated to be shifted to the Information Technology Department's operating budget beginning in FY 2025/26.

Funding Sources

General Fund – Capital Projects Reserve

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	$280,709	$19,291	$410,000	-	-	-	-	**$710,000**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Engineering	$41,194	-	$410,000	-	-	-	-	$451,194
Equipment	$239,515	$19,291	-	-	-	-	-	$258,806
Total Expenditures	$280,709	$19,291	$410,000	-	-	-	-	**$710,000**

Operating Impacts			-	-	-	-	-	-

FUNDED | FY25 TEMP 03 - ENTERPRISE ASSET MANAGEMENT DPW

Project Number:	FY25 Temp 03	**Theme / Category:**	Technology and Equipment
Year Initiated:	2025	**Project Manager:**	Brandon Coco
Planned Completion Year:	FY 2024/25	**Department:**	Public Works
Project Type:	Distinct	**Fund:**	539 - General Government
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	City of Santa Clara		

Project Description

This project invests in GIS technologies to improve the Public Works Department's record keeping process for capital assets such as: storm drain infrastructure, sidewalks, ped ramps, roadways, etc. The goal is to import existing records from AutoCAD, PDFs, record drawings, and hand notes into the City of Santa Clara GIS system. The updated GIS system will display pertinent information on Public Works infrastructure ensuring quick and easy access to City records. Maintenance of the GIS system will be a collaborative effort between Public Works Department and Information Technology Department.

Funding Sources

Capital Projects Reserve - General Fund

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	-	-	$100,000	-	-	-	-	**$100,000**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Engineering	-	-	$100,000	-	-	-	-	$100,000
Total Expenditures	-	-	$100,000	-	-	-	-	**$100,000**

Operating Impacts			-	$50,000	$51,000	$52,020	$53,060	**$206,080**

FUNDED | FY25 TEMP 19 - CITY HALL DATA CENTER HVAC REMEDIATION

Project Number:	FY25 Temp 19	**Theme / Category:**	Technology and Equipment
Year Initiated:	2024	**Project Manager:**	Raj Singh
Planned Completion Year:	FY 2025/26	**Department:**	Information Technology
Project Type:	Distinct	**Fund:**	539 - General Government
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location			

Project Description

This project funds the remediation of current issues with the City's data center HVAC and related components. The data center HVAC system is over 13 years old. There are currently two inline units with each of the server rack rows. If one of these fails, which has happened more frequently in recent times, a temporary unit is needed to keep the mission critical equipment functioning. The funding recommended will cover costs associated with the addition of new overhead vents to the outside wall, procurement and installation of emergency cooling units in the data center, purchase of spare compressor and critical components to be readily available in case of emergencies due to extensive lead times, and the addition of a non-load bearing wall to shorten the data center footprint to allow for more efficient air cooling.

Funding Sources Capital Projects Reserve - General Fund

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	-	-	$350,000	-	-	-	-	**$350,000**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Equipment	-	-	$350,000	-	-	-	-	$350,000
Total Expenditures	-	-	$350,000	-	-	-	-	**$350,000**

Operating Impacts			-	-	$5,000	$5,000	$5,000	**$15,000**

FUNDED | FY25 TEMP 20 - POLICE VEHICLE MOBILE DATA COMPUTER REPLACEMENT

Project Number:	FY25 Temp 20	**Theme / Category:**	Technology and Equipment
Year Initiated:	2025	**Project Manager:**	Carolyn McDowell
Planned Completion Year:	FY 2024/25	**Department:**	Police Department
Project Type:	Distinct	**Fund:**	539 - General Government
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Santa Clara Police Dept.		

Project Description

This project funds the replacement of 67 mobile data computers (MDCs) installed in police vehicles. The Police Department's existing inventory of MDCs will be reaching the end of their useful life and warranty in June 2024. In an effort to avoid the risks of lack of warranty and the high cost of support and maintenance, it is recommended to replace the inventory. This project includes funding for the computers in addition to accessory items such as antennae, modems, and docking stations. This project is partially funded by Citizens' Option for Public Safety (COPS) grant funding, as approved by the City Council on December 12, 2023.

Funding Sources

Grant funding; Capital Projects Reserve - General Fund

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	-	-	$515,804	-	-	-	-	**$515,804**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Equipment	-	-	$515,804	-	-	-	-	$515,804
Total Expenditures	-	-	$515,804	-	-	-	-	**$515,804**

Operating Impacts			-	-	-	-	-	-

UNFUNDED PROJECTS | TECHNOLOGY AND EQUIPMENT

6103 - Utility Management Information System (UMIS) Enhancements					
FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	FY 2028/29	Five-Year CIP Total
-	-	-	$1,000	$1,000	**$2,000**

This project would provide funding to support the continued upgrade and enhancement of UMIS. The unfunded amounts in the out years reflect the General Fund portion of this project.

6501 - FHRMS Update Project					
FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	FY 2028/29	Five-Year CIP Total
-	-	$51,400	$51,400	$51,400	**$154,200**

This project would provide funding to support the full implementation of the PeopleSoft system modules to improve integration and minimize risk within the City's financial and human resources system. This project is partially funded in the two last years of the CIP. The unfunded amount reflects the General Fund portion of this project.

6514 - Consolidate and Upgrade Servers					
FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	FY 2028/29	Five-Year CIP Total
$56,000	$41,500	$12,000	$27,500	$697,500	**$834,500**

This project would fund the replacement of aging and end-of-life data center equipment. In addition, as technology and automation of services continues to increase, the present and future computing power and data storage needs have significantly increased. This project would focus on replacing end-of-life equipment with more highly available, reliable and scalable equipment.

6532 - Intranet Collaboration Suite Implementation					
FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	FY 2028/29	Five-Year CIP Total
-	$50,000	$50,000	$50,000	-	**$150,000**

This project would provide funding for the design of the City's intranet, which became end-of-life in April 2021. The unfunded needs reflect the estimated costs associated with a consultant recommendation to migrate the City's Intranet to SharePoint Online. This would provide a mobile-responsive intranet with extensive file storage and sharing features, and it would integrate with other applications built on the Office 365 platform such as OneDrive, Teams, Office, and Planner.

FY25 Temp 18 - IT Berman Building HVAC and Electrical Repairs					
FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	FY 2028/29	Five-Year CIP Total
$25,000	-	-	-	-	**$25,000**

This project would provide funding for improvements to the HVAC and interior electrical systems in the Berman Building.

Five-Year CIP Total Unfunded Need:	**$1,165,700**

Transportation

This page is intentionally left blank.

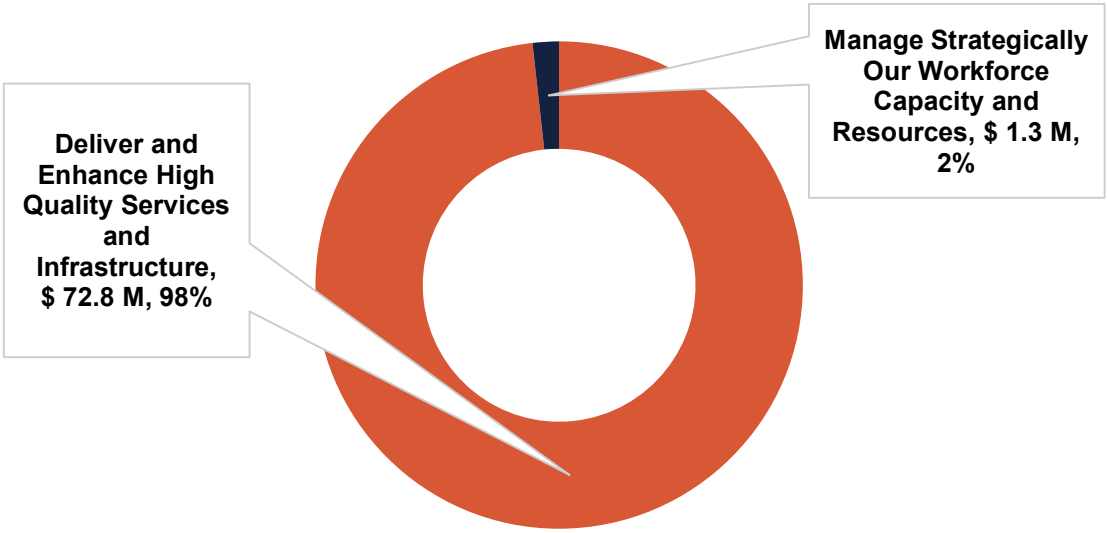
INTRODUCTION

The capital projects within the Transportation theme masterplan, study, design, construct, and maintain local transportation facilities. Transportation facilities include but are not limited to public streets, sidewalks, curb/gutters, accessible ramps, bicycle facilities, street intersections, crosswalks, traffic operations devices (e.g., pedestrian beacons), traffic signals and equipment, traffic and street signage and pavement markings, and landscaped areas. Below are some key statistics relative to existing transportation facilities in Santa Clara.

Transportation Program Infrastructure	
Lane Miles of Paved Streets	590
Traffic Signals	145
Miles of Sidewalks	425
Bridges	49
HAWK Beacon	13
Miles of Bicycle Lanes	74

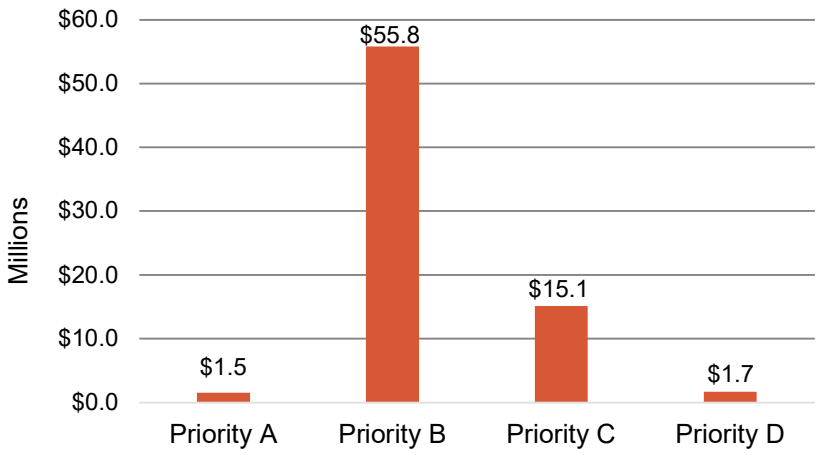
Funding Our Top Priorities

The projects included in the CIP were determined in accordance with both the City Council's strategic pillars, budget priorities, and the adopted Santa Clara Bicycle Plan Update 2018 and the Santa Clara Pedestrian Masterplan. Below illustrates the funding amount per Strategic Pillar within the Transportation program. The following chart depicts the total funding in the Transportation program by strategic pillar.



The Transportation CIP totals $74.1 million. Of this amount, $0.1 million is for the Traffic Engineering Consultant Support project which will be shifted to the operating budget effective FY 2025/26, and $1.4 million will be shifted to the operating budget effective FY 2027/28 for the Street Tree Services project. CIP projects were prioritized by the following criteria:

Priority	Description
A	critical need mandated, emergency, or under construction
B	maintenance system reliability and/or ongoing operations
C	future system needs or future regulatory requirements
D	not critical, but achieve efficiencies and/or sustainability



Project Highlights

Major projects in the Transportation program are detailed below.

Annual Street Maintenance and Rehabilitation Program

The City has an ongoing allocation for the maintenance and repair of City streets. The City uses the Pavement Management System (PMS) to determine which streets are in critical need of repair or maintenance. The repairs include placing surface seals, replacement of curbs and gutters, as well as installation of roadway striping. This project is partially funded throughout the five-year CIP. The City's current (Pavement Conditions Index) PCI is 76 as of March 2024. Without full funding, the PCI is expected to decrease over the next five years.

Bikeway Planning Studies

The City is studying options for implementing new or enhanced bikeway facilities along multiple corridors in Santa Clara. The new bikeway facilities are based on recommendations from the City of Santa Clara Bicycle Plan Update 2018. Studies for the following four corridors began in January 2023 and are expected to be completed by the end of 2024:

- De La Cruz Boulevard (Central Expressway to Lafayette Street) and Coleman Avenue (De La Cruz Boulevard to Brokaw Road)

- Martin Avenue (Lafayette Street to De La Cruz Boulevard) and Walsh Avenue (Bowers Avenue to Lafayette Street)
- Monroe Street (Lawrence Expressway to San Tomas Expressway)
- Benton Street (Dunford Way to Lincoln Street)

Santa Clara Vision Zero

With the support of Federal grant funds, the City will develop a Santa Clara Vision Zero Plan through a robust community engagement process and comprehensive citywide safety analysis to identify the highest types, locations, severity, and demographics of collisions occurring within the City. The Plan will develop a collision countermeasure toolbox, which will include programmatic measures and roadway design features that address traffic safety issues. Additionally, a list of potential traffic improvements will be developed and prioritized. This project is funded in FY 2023/24.

Uncontrolled Crosswalks Improvements Project

This project will enhance some of the approximately 200 uncontrolled crosswalks in Santa Clara. The project will assess existing crosswalks that do not contain traffic signal, beacon, or stop controls for vehicles to determine if improvements are needed. This project is partially funded.

Major Accomplishments

- On November 20, 2023, the City of Santa Clara and Silicon Valley Power, in partnership with the City of Cupertino and the State of California, launched a new public on-demand rideshare service in the southern half of Santa Clara called Silicon Valley (SV) Hopper. The California State Transportation Agency awarded approximately $8.5 million to continue Cupertino's existing on-demand shuttle program and expand service into Santa Clara with a zero-emissions fleet provided by the shuttle operator Via. SV Hopper offers a user-friendly rideshare service through a mobile app, providing convenient transportation throughout Cupertino, the southern half of Santa Clara, and to specific destinations beyond the city limits.
- In FY 2023/24, obtained a $9 million One Bay Area (OBAG) grant to build bicycle and pedestrian improvements within Central Santa Clara.
- In February 2023, obtained a $450,000 grant from the Federal Safe Streets for All (SS4A) grant funding to develop a Vision Zero Plan for Santa Clara.
- In FY 2023/24, obtained a $154,000 grant to study the addition of bicycle facilities along Bowers Avenue.
- Completed design work for the Permanent Changeable Message Signs, Great America Parkway and Mission College Boulevard Intersection Improvements, Bassett and Laurelwood Bicycle Lane, Great America Parkway and Tasman Drive Traffic Signal Interconnect, and Intelligent Transportation Systems Rehabilitation Phase 2 projects.
- Completed construction work for the Santa Clara School Access Improvements and Uncontrolled Crosswalks Phase 1 projects.
- Completed inspections of the City’s street conditions and identified areas that have impacts on safety, durability, and appearance.
- Completed preventative maintenance and rehabilitation for approximately 42 lane miles of street pavement in 2022 and 2023.

Financing Sources

Gas Tax
The Gas Tax Fund accounts for revenues and expenditures received from the State of California under Street and Highway Code Sections 2105, 2106, and 2107. Gas tax is imposed by the State as a per-gallon excise tax on gasoline and diesel fuel. Cities and counties receive an allocation from the State based on population and the proportion of registered vehicles. This funding is restricted for street maintenance, construction, and a limited amount for engineering.

Road Maintenance and Rehabilitation Account of 2017 (RMRA)
On April 28, 2017 the Governor signed Senate Bill (SB) 1 which is known as the Road Repair and Accountability Act of 2017. To address basic road maintenance, rehabilitation and critical safety needs on both the state highway and local streets and road system, SB 1 increased per gallon fuel excise taxes, increased diesel fuel sales taxes and vehicle registration fees, and included a provision for inflationary adjustments to tax rates in future years. The City must comply with all relevant laws, regulations, and policies including: develop and submit a list of projects to the California Transportation Commission (CTC) each fiscal year, develop and submit a project expenditure report to the CTC each fiscal year, and comply with all requirements including reporting requirements for the RMRA funding.

Vehicle Registration Fee
On November 2, 2010, Santa Clara County voters approved Measure B, which levies a $10 annual vehicle registration fee (VRF). The fees collected must be used to pay for programs and projects that have a relationship or benefit to the owners of motor vehicles paying the fee and are consistent with the regional transportation plan. All revenue collected through the VRF is allocated on a population basis to cities in Santa Clara County. The City has committed and used the revenue from Measure B towards various street maintenance and traffic signal upgrade projects. VRF is reported in the Streets and Highways Improvement Capital Projects Fund.

Grants
The City applies for regional, state, and federal grants to support various transportation programs including road repair/maintenance, bicycle and pedestrian projects, and traffic signal timing projects. These grant opportunities have time constraints and often include a local match in terms of funding.

Measure B
In 2016, Santa Clara County voters approved “Measure B,” a 30-year half-cent county-wide sales tax to fund improvements for nine transportation-related program categories. The program categories are defined as: BART Silicon Valley Phase II, Caltrain Corridor Capacity Improvements, County of Santa Clara Expressways, Local Streets and Roads, Transit Operations, Bicycle/Pedestrian, Caltrain Grade Separations, Highway Interchanges and State Route 85 Corridor. The Santa Clara Valley Transportation Authority administers these funds and the City is eligible to receive either guaranteed funds or competitive funds depending upon the requirements of the individual transportation-related program categories. For example, under the Local Streets and Roads program, the City’s current share of guaranteed annual funding for FY 2024/25 is approximately $3.3 million, The annual funding will vary depending upon adjustments to the funding formula, which accounts for actual taxes collected, changes to population, and adjustment for current roadway lane miles.

Traffic Mitigation Fees
Traffic Mitigation Fees are levied against private development to fund improvements or programs to mitigate City traffic problems that result either directly or indirectly from development projects. Traffic Mitigation Fee revenues may be used for upgrades, expansions or additions to the City’s system of street improvements and related transit, bicycle and pedestrian facilities.

General Fund Capital Projects Reserve
The General Fund Capital Projects Reserve is used to support projects that do not have another funding source.

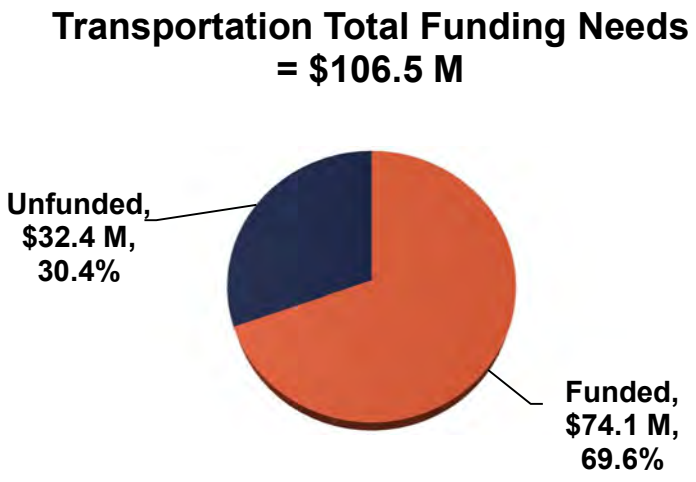
Operating Budget Impacts

Some capital projects affect future operating budgets due to maintenance costs or additional resources needed. Such impacts vary from project to project and are taken into consideration during the project review process. The cost of operating new or expanded infrastructure is included in the operating budget in the fiscal year the asset becomes operational. The table below summarizes anticipated operating and maintenance costs in for the next five fiscal years. These costs are also itemized on the Project Sheets for the individual projects.

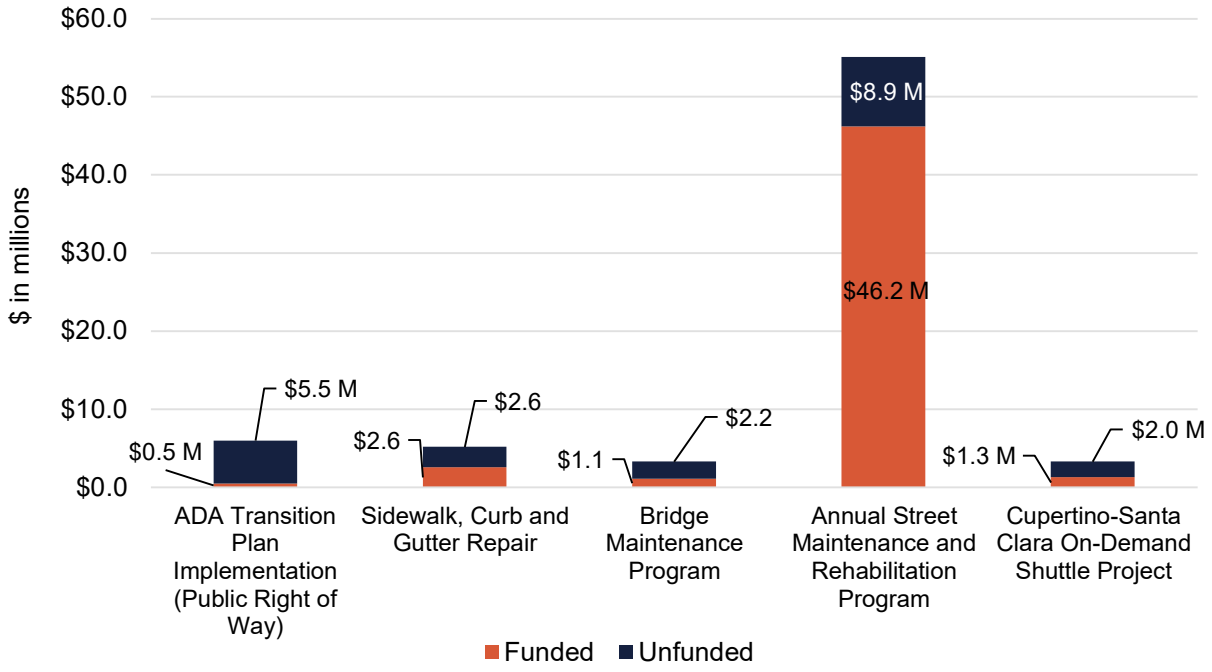
Summary of Operating Impact	FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	FY 2028/29	Total Five-Year
Operating Supplies	0	26,000	27,300	28,666	30,098	112,064
Maintenance	1,500	14,115	14,382	14,655	14,933	59,585
Contractual Services	0	1,050	1,071	1,092	1,114	4,327
Total	1,500	41,165	42,753	44,413	46,145	175,976

Unfunded Needs

The total funding needs for the Transportation program totals $106.5 million in this five-year CIP. Of this amount, $74.1 million is funded, leaving $32.4 million of unfunded needs. Some of the unfunded needs include projects such as uncontrolled crosswalks, pavement maintenance for streets and alleyways, and high priority projects identified in the Bicycle Masterplan and Pedestrian Masterplan. The unfunded needs do not include the bulk of the recommendations identified in the Bicycle Master Plan ($39.3 million in 2018 dollars), Pedestrian Master Plan ($194.0 million in 2019 dollars), and the ADA Self-Evaluation and Transition Plan Draft report ($758.5 million in 2024 dollars).



Below are some examples of projects that are partially funded. To see the full list of unfunded projects, please see the Unfunded Projects – Transportation list later in this section.



FUNDED | PROJECTS BUDGETED COST SUMMARY

Transportation Project	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Five-Year CIP Total
1202 - Agnew Road At-Grade Crossing	$560,645	-	-	-	-	-	-
1204 - Saratoga Creek Trail (Homeridge Park to Central Park)	$3,013,085	-	-	-	-	-	-
1205 - Pepper Tree Neighborhood Traffic Calming Study	$91,055	-	-	-	-	-	-
1211 - Neighborhood Traffic Calming	$539,173	$100,000	$105,000	$110,250	$115,763	$121,551	$552,564
1212 - LED Traffic Signal & Safety Light Replacements	$1,549,020	-	$300,000	-	$300,000	-	$600,000
1217 - Traffic Signal Management Software Upgrade/Replacement	$1,520,685	-	-	-	-	-	-
1218 - Traffic Pre-Emptors	$879,265	-	-	-	-	-	-
1219 - Traffic Signal Enhancements	$1,086,781	$1,000,000	$150,000	$1,000,000	$150,000	$1,000,000	$3,300,000
1220 - Pedestrian and Bicycle Enhancement Facilities	$623,066	$100,000	$365,000	$500,000	$500,000	$500,000	$1,965,000
1225 - Santa Clara VTA - Congestion Management Program	$271,421	$281,000	$291,000	$301,500	$312,300	$323,500	$1,509,300
1226 - Uncontrolled Crosswalks Improvements	$3,214,918	$1,000,000	$250,000	$250,000	$1,000,000	$250,000	$2,750,000
1227 - Changeable Message Signs	$3,484,809	-	-	-	-	-	-
1232 - Traffic Signal Interconnect Upgrade	$935,561	$250,000	$100,000	$250,000	$100,000	$500,000	$1,200,000
1234 - Transportation Modeling Update	$137,269	-	$50,000	-	$50,000	-	$100,000
1235 - Annual Street Maintenance and Rehabilitation Program	$21,166,732	$11,168,373	$8,766,458	$8,766,458	$8,766,458	$8,766,458	$46,234,205
1239 - Adaptive Signal System	$1,850,000	-	-	-	-	-	-
1244 - Scott Blvd Traffic Signal Interconnect & Coordination	$121,426	-	-	-	-	-	-
1245 - Benton Bike Lanes	$1,506,530	-	-	-	-	-	-

FUNDED | PROJECTS BUDGETED COST SUMMARY

Transportation Project	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Five-Year CIP Total
1246 - Bassett and Laurelwood Bicycle Lanes	$1,391,536	-	-	-	-	-	-
1247 - Lick Mill-East River Parkway Crosswalk Improvements	$11,576	-	-	-	-	-	-
1250 - ADA Transition Plan Implementation (Public Right of Way)	$262,306	$250,000	$250,000	-	-	-	$500,000
1251 - HAWK Beacon on Scott and Harrison	$260,880	-	-	-	-	-	-
1254 - Public Right-of-Way ADA Improvements (Settlement Agreement)	$4,814,782	-	-	-	-	-	-
1255 - Adaptive Signal System (Santana West Settlement Agreement)	$950,000	-	-	-	-	-	-
1256 - Traffic Engineering Consultant Support	$277,393	$100,000	-	-	-	-	$100,000
1259 - Monroe - Los Padres Traffic Signal Modification	$652,378	-	-	-	-	-	-
1260 - Traffic Calming (Santana West Settlement Agreement)	$250,000	-	-	-	-	-	-
1261 - Santa Clara School Access Improvements	$1,145,155	-	-	-	-	-	-
1266 - El Camino Real Bike Lane Project	$200,000	$515,000	$135,000	-	-	-	$650,000
1267 - Lick Mill Pedestrian Beacons Upgrade	$500,000	-	-	-	-	-	-
1271 - Tree Replacement	$17,747	-	-	-	-	-	-
1272 - TDA 21 Bicycle Facilities Upgrade	$131,410	-	-	-	-	-	-
1273 - Street Tree Services	$651,303	$438,720	$451,882	$465,438	-	-	$1,356,040
1274 - Lafayette Street Class IV Bikeway and Pavement Rehabilitation	$597,568	-	-	-	-	-	-
1275 - De La Cruz Boulevard Class IV Bikeway Study	$230,236	-	-	-	-	-	-

FUNDED | PROJECTS BUDGETED COST SUMMARY

Transportation Project	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Five-Year CIP Total
1276 - Monroe Street Class II Buffered Bicycle Lane Study	$250,234	-	-	-	-	-	-
1277 - Walsh Avenue Class IV Bikeway Study	$282,515	-	-	-	-	-	-
1279 - Multi-Jurisdictional Transportation Technology	$135,000	-	-	-	-	-	-
1280 - MCB Class IV Bike Lanes	$65,000	-	-	-	-	-	-
1281 - Bicycle Plan Implementation Studies	-	-	-	$400,000	-	$400,000	$800,000
1282 - Traffic Impact Fee Nexus Study Update	$300,000	-	-	-	-	-	-
1284 - Santa Clara Pedestrian and Bicycle School Safety	$20,000	-	-	-	-	-	-
1285 - Pruneridge Avenue Signal Timing	$1,000,000	-	-	-	-	-	-
1286 - Tasman Complete Streets Plan 2021 Improvements Phase 1 – North San Jose Settlement	$3,000,000	$1,750,000	$1,750,000	$1,500,000	$1,330,000	-	$6,330,000
1287 - Citywide Priority Curb Ramp	$517,806	-	-	-	-	-	-
1288 - Cupertino-Santa Clara On-Demand Shuttle Project	$689,547	$808,855	$501,598	-	-	-	$1,310,453
1325 - Bridge Maintenance Program	$2,189,894	-	-	$1,130,000	-	-	$1,130,000
1376 - Safe Routes to School	$727,190	$75,000	$75,000	$75,000	$75,000	$75,000	$375,000
1382 - Sidewalk, Curb and Gutter Repair	$1,040,750	$730,000	$730,000	$380,000	$380,000	$380,000	$2,600,000
1385 - Santa Clara Citywide ITS Project 1	$261,530	-	-	-	-	-	-
1386 - Santa Clara Citywide ITS Project 2	$1,218,920	-	-	-	-	-	-
FY25 Temp 16 - Quick Build Bike and Pedestrian Safety Project	-	-	$100,000	$110,000	$120,000	$130,000	$460,000

FUNDED | PROJECTS BUDGETED COST SUMMARY

Transportation Project	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Five-Year CIP Total
FY25 Temp 17 - Retroreflective Borders on Traffic Signal Backplates	-	-	$100,000	$100,000	$100,000	-	$300,000
Total Transportation Projects	**$66,594,097**	**$18,566,948**	**$14,470,938**	**$15,338,646**	**$13,299,521**	**$12,446,509**	**$74,122,562**

FUNDED | 1211 - NEIGHBORHOOD TRAFFIC CALMING

Project Number:	1211	**Theme / Category:**	Transportation
Year Initiated:	2008	**Project Manager:**	Steve Chan
Planned Completion Year:	Ongoing	**Department:**	Public Works
Project Type:	Ongoing	**Fund:**	533 - Streets and Highways
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Citywide		

Project Description

This is an ongoing project that provides funding for traffic calming studies to address residents' concerns. The City receives approximately 50 traffic calming study requests per year due to complaints of speeding or an increase in traffic volume in existing neighborhoods. The result of these studies may include recommendations to install traffic calming devices such as signage, striping, markings and/or curb extensions. Project funds can be used for the following: 1) study, design, and implementation of traffic calming measures/quick build traffic improvements/speed reduction programs based on resident request, 2) study, design, and implementation of 15 mph school zones, or 3) future efforts to update the City's Traffic Calming Program guidelines. Major traffic calming improvements identified may require additional funding.

Funding Sources Gas Tax

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	$254,436	$539,173	$100,000	$105,000	$110,250	$115,763	$121,551	**$1,346,173**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	$189,864	$532,833	$100,000	$105,000	$110,250	$115,763	$121,551	$1,275,261
Contingencies/Misc	$746	$6,090	-	-	-	-	-	$6,836
Engineering	$63,660	$250	-	-	-	-	-	$63,910
Personnel	$166	-	-	-	-	-	-	$166
Total Expenditures	$254,436	$539,173	$100,000	$105,000	$110,250	$115,763	$121,551	**$1,346,173**

Operating Impacts			-	-	-	-	-	-

FUNDED | 1212 - LED TRAFFIC SIGNAL & SAFETY LIGHT REPLACEMENTS

Project Number:	1212	**Theme / Category:**	Transportation
Year Initiated:	2008	**Project Manager:**	Steve Chan
Planned Completion Year:	Ongoing	**Department:**	Public Works
Project Type:	Ongoing	**Fund:**	533 - Streets and Highways
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Citywide		

Project Description

This project will upgrade and replace failing Light Emitting Diode (LED) traffic signal heads (i.e. signal indications) and replace High Pressure Sodium (HPS) safety lights with LED safety lights. Safety lights are streetlights which are placed on top of traffic signal poles.

There are currently 145 traffic signals, and 13 High Intensity Activated Crosswalk (HAWKS) beacons in the City of Santa Clara. These signals and HAWKS are typically equipped with LED traffic signal heads and this project will replace LEDs as they reach their end of life and need replacement as a preventative maintenance measure. Replacing the HPS lights with LED lights will reduce the City's energy costs, making it more environmentally sustainable, and will provide better lighting at signalized intersections.

Funding Sources

TDA Article 3 funds, Gas Tax and Vehicle Registration Fees

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	$42,672	$1,549,020	-	$300,000	-	$300,000	-	**$2,191,692**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	$42,672	$1,549,020	-	$300,000	-	$300,000	-	$2,191,692
Total Expenditures	$42,672	$1,549,020	-	$300,000	-	$300,000	-	**$2,191,692**

Operating Impacts			-	-	-	-	-	-

FUNDED | 1219 - TRAFFIC SIGNAL ENHANCEMENTS

Project Number:	1219	**Theme / Category:**	Transportation
Year Initiated:	2011	**Project Manager:**	Steve Chan
Planned Completion Year:	Ongoing	**Department:**	Public Works
Project Type:	Ongoing	**Fund:**	533 - Streets and Highways
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Citywide		

Project Description

This project will enhance traffic signals throughout the City by performing needs assessments, installing traffic signal poles, conduit, wiring, cabinets, controllers, traffic monitoring cameras, Bluetooth velocity readers, pedestrian crosswalk sensors, video detection systems, and accessible pedestrian signal devices. These enhancements will upgrade equipment to the latest standards, allow staff to remotely monitor traffic, and improve efficiencies at signalized intersections. Additionally, installing pedestrian crosswalk sensors and ADA compliant pedestrian signals will provide pedestrians with an improved walking environment. The project will assess the needs of the City's 145 traffic signals and recommend enhancements as needed. Phase I will upgrade controller and service cabinets at several locations on Bellomy Street, Benton Street, and Market Street in conjunction with Phase I of the Traffic Signal Interconnect Upgrade project (533-1232).

Funding Sources

Traffic Mitigation Fees and Vehicle Registration Fee

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	$44,174	$1,086,781	$1,000,000	$150,000	$1,000,000	$150,000	$1,000,000	**$4,430,955**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	$2,357	$761,033	$1,000,000	-	$1,000,000	-	$1,000,000	$3,763,390
Contingencies/Misc	$40,034	$44,129	-	-	-	-	-	$84,163
Engineering	$1,783	$281,619	-	$150,000	-	$150,000	-	$583,402
Total Expenditures	$44,174	$1,086,781	$1,000,000	$150,000	$1,000,000	$150,000	$1,000,000	**$4,430,955**

Operating Impacts			-	-	-	-	-	**-**

FUNDED | 1220 - PEDESTRIAN AND BICYCLE ENHANCEMENT FACILITIES

Project Number:	1220	**Theme / Category:**	Transportation
Year Initiated:	2011	**Project Manager:**	Carol Shariat
Planned Completion Year:	Ongoing	**Department:**	Public Works
Project Type:	Ongoing	**Fund:**	533 - Streets and Highways
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Citywide		

Project Description

City Council approved the Santa Clara Bicycle Plan Update in 2019 and Pedestrian Master Plan in 2020. Both plans recommend improvement projects and programs that are currently unfunded. Staff will be pursuing various grant opportunities for project and program funding. This project would be used to fund the local match associated with grant applications for bicycle and pedestrian facilities and programs. This project will also supplement funding for other bicycle lane and pedestrian improvements and programs.

Funding Sources

Traffic Mitigation Fees and Silicon Valley Power Greenhouse Gas Program Funds

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	$51,074	$623,066	$100,000	$365,000	$500,000	$500,000	$500,000	**$2,639,140**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	$44,896	$576,908	$100,000	$365,000	$500,000	$500,000	$500,000	$2,586,804
Contingencies/Misc	$4,678	-	-	-	-	-	-	$4,678
Engineering	$1,500	$46,158	-	-	-	-	-	$47,658
Total Expenditures	$51,074	$623,066	$100,000	$365,000	$500,000	$500,000	$500,000	**$2,639,140**

Operating Impacts			-	-	-	-	-	-

FUNDED | 1225 - SANTA CLARA VTA - CONGESTION MANAGEMENT PROGRAM

Project Number:	1225	**Theme / Category:**	Transportation
Year Initiated:	2014	**Project Manager:**	Carol Shariat
Planned Completion Year:	Ongoing	**Department:**	Public Works
Project Type:	Ongoing	**Fund:**	533 - Streets and Highways
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Citywide		

Project Description

This project was previously known as the Santa Clara Valley Transportation Authority - Congestion Management Program project. Per Proposition 111, every county with an urbanized population of more than 50,000 must establish a Congestion Management Agency (CMA). The Valley Transportation Authority (VTA) is the designated CMA for Santa Clara County and it administers the Congestion Management Program (CMP). CMA's are designed to meet the goals of increasing the efficiency of existing transit and roadway systems, planning the best capital improvements to these systems, and improving the local land use decision-making process to support and complement the transportation system investments. This project provides funding for the City's annual CMP member agency fee.

Funding Sources

Traffic Mitigation Fees

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	$1,272,222	$271,421	$281,000	$291,000	$301,500	$312,300	$323,500	**$3,052,943**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Contingencies/Misc	-	$271,421	$281,000	$291,000	$301,500	$312,300	$323,500	$1,780,721
Engineering	$1,236,504	-	-	-	-	-	-	$1,236,504
Transfers Out	$35,718	-	-	-	-	-	-	$35,718
Total Expenditures	$1,272,222	$271,421	$281,000	$291,000	$301,500	$312,300	$323,500	**$3,052,943**

Operating Impacts			-	-	-	-	-	-

FUNDED | 1226 - UNCONTROLLED CROSSWALKS IMPROVEMENTS

Project Number:	1226	**Theme / Category:**	Transportation
Year Initiated:	2017	**Project Manager:**	Falguni Amin
Planned Completion Year:	Ongoing	**Department:**	Public Works
Project Type:	Ongoing	**Fund:**	533 - Streets and Highways
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Various locations throughout the City		

Project Description

There are over 200 uncontrolled marked crosswalks throughout the City that have been identified for potential rehabilitation and improvements. These locations have been preliminary prioritized based on current speed limit and roadway width. General scope of work for this project includes site assessment and ranking, and may also include installation of signing, striping, and/or traffic control devices. The City further studied and prioritized the first 30 crosswalks for proposed improvements. Phase I was completed in FY 2023/24 and improved five locations at Benton/Sonoma, Bellomy/Alviso, Homestead/University, Washington/Linden, and Washington/Manchester. For Phase II, the scope of work includes the design of improvements at additional crosswalks and will start in FY 2024/25, and construction is to begin in FY 2025/26. Future phases after Phase II including studying additional crosswalks for improvements and assume start of design for three to six locations in one fiscal year and construction in the next. In general improvements include High Intensity Activated Crosswalks (HAWKs), Rectangular Rapid Flashing Beacons (RRFBs), curb bulb-outs, and signing and striping improvements.

Funding Sources Gas Tax

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	$242,639	$3,214,918	$1,000,000	$250,000	$250,000	$1,000,000	$250,000	**$6,207,557**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	$181,697	$2,462,526	-	$250,000	-	$1,000,000	-	$3,894,223
Contingencies/Misc	$11,442	$287,571	-	-	-	-	-	$299,013
Engineering	$49,500	$454,521	$1,000,000	-	$250,000	-	$250,000	$2,004,021
Personnel	-	$10,300	-	-	-	-	-	$10,300
Total Expenditures	$242,639	$3,214,918	$1,000,000	$250,000	$250,000	$1,000,000	$250,000	**$6,207,557**

Operating Impacts			$750	$765	$780	$796	$812	**$3,903**

FUNDED | 1232 - TRAFFIC SIGNAL INTERCONNECT UPGRADE

Project Number:	1232	**Theme / Category:**	Transportation
Year Initiated:	2018	**Project Manager:**	Huy Nguyen
Planned Completion Year:	FY 2031/32	**Department:**	Public Works
Project Type:	Distinct	**Fund:**	533 - Streets and Highways
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Citywide		

Project Description

The City's Traffic Management Center communicates to the existing 145 traffic signals and 13 HAWKs in the City using a traffic signal interconnect network. Currently, eight locations do not have connections and 36 locations are interconnected via copper cables. This project will install fiber optic communications to these 44 locations to allow remote monitoring and signal timing adjustment. Phase I in FY 2024/25 consists of 16 intersections on Great America Parkway and Tasman Drive; Phase II in FY 2025/26 consists of 12 intersections on Bellomy Street, Benton Street, and Market Street; Phase III in FY 2026/27 consists of six intersections on Scott Blvd; Phase IV in FY 2027/28 consists of three locations on Pruneridge Ave; Phase V in FY 2028/29 consists of four remaining traffic signals; and Phase VI in FY 2028/29 consists of connection to three HAWKs on El Camino Real.

Funding Sources Traffic Mitigation Fees

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	$107,656	$935,561	$250,000	$100,000	$250,000	$100,000	$500,000	**$2,243,217**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	$14,491	$670,726	$250,000	-	$250,000	-	$500,000	$1,685,217
Contingencies/Misc	-	$20,895	-	-	-	-	-	$20,895
Engineering	$93,165	$243,940	-	$100,000	-	$100,000	-	$537,105
Total Expenditures	$107,656	$935,561	$250,000	$100,000	$250,000	$100,000	$500,000	**$2,243,217**

Operating Impacts			-	-	-	-	-	-

FUNDED | 1234 - TRANSPORTATION MODELING UPDATE

Project Number:	1234	**Theme / Category:**	Transportation
Year Initiated:	2018	**Project Manager:**	Carol Shariat
Planned Completion Year:	Ongoing	**Department:**	Public Works
Project Type:	Ongoing	**Fund:**	533 - Streets and Highways
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Citywide		

Project Description

This project, previously titled "Travel Demand Model Update," provides funding to update and maintain the City's Transportation Modeling Update. The modeling was updated in FY 2023/24 and a comprehensive update is necessary every five years over the life of the City's General Plan. Minor updates to the modeling should also occur every other year and the next update is currently anticipated for FY 2025/26. The Transportation Modeling needs to be updated on a regular basis to accurately reflect and approve changes to the General Plan land-use diagram and/or the City's transportation roadway network.

Funding Sources

Traffic Mitigation Fees

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	$129,431	$137,269	-	$50,000	-	$50,000	-	**$366,700**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Contingencies/Misc	$16,700	$25,000	-	-	-	-	-	$41,700
Engineering	$112,731	$112,269	-	$50,000	-	$50,000	-	$325,000
Total Expenditures	$129,431	$137,269	-	$50,000	-	$50,000	-	**$366,700**

Operating Impacts			-	-	-	-	-	-

FUNDED | 1235 - ANNUAL STREET MAINTENANCE AND REHABILITATION PROGRAM

Project Number:	1235	**Theme / Category:**	Transportation
Year Initiated:	2018	**Project Manager:**	Falguni Amin
Planned Completion Year:	Ongoing	**Department:**	Public Works
Project Type:	Ongoing	**Fund:**	533 - Streets and Highways
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Citywide		

Project Description

This project provides ongoing roadway infrastructure preservation and rehabilitation to maintain the City's street network of approximately 250 center line miles. Specific yearly projects for streets selected for treatment under the program are based upon pavement condition surveys and analysis through the City's Pavement Management System (PMS). The PMS prioritizes pavement maintenance projects to provide the most cost-effective maintenance program based upon street condition, remaining service life, and available funds. Annual pavement projects include placing surface seals, resurfacing, and/or reconstruction. Ancillary work includes removing and replacing failed pavement, replacement of concrete curbs, gutters, sidewalks, and curb ramps, and installation of roadway striping and pavement markings.

Funding Sources

Gas Tax, Vehicle Registration Fees, Measure B, SB1 RMRA

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	$30,312,904	$21,166,732	$11,168,373	$8,766,458	$8,766,458	$8,766,458	$8,766,458	**$97,713,841**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	$27,517,000	$18,097,498	$10,051,373	$7,889,458	$7,889,458	$7,889,458	$7,889,458	$87,223,703
Contingencies/Misc	$678,041	$721,791	-	-	-	-	-	$1,399,832
Engineering	$2,112,765	$2,347,443	$1,117,000	$877,000	$877,000	$877,000	$877,000	$9,085,208
Personnel	$5,098	-	-	-	-	-	-	$5,098
Total Expenditures	$30,312,904	$21,166,732	$11,168,373	$8,766,458	$8,766,458	$8,766,458	$8,766,458	**$97,713,841**

Operating Impacts			-	-	-	-	-	**-**

FUNDED | 1250 - ADA TRANSITION PLAN IMPLEMENTATION (PUBLIC RIGHT OF WAY)

Project Number:	1250	**Theme / Category:**	Transportation
Year Initiated:	2019	**Project Manager:**	Ferdinand Pastrana
Planned Completion Year:	Ongoing	**Department:**	Public Works
Project Type:	Ongoing	**Fund:**	533 - Streets and Highways
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Various locations citywide in the public right-of-way.		

Project Description

This project provides funding to implement the public right of way improvement recommendations in the City's Americans with Disabilities Act (ADA) Self Evaluation and Transition Plan. The primary focus for this project is the replacement of existing concrete curb ramps that do not comply with current ADA guidelines, and the installation of new curb ramps where they do not exist in order to remove barriers for accessibility in the public right-of-way. Prior to FY 2024/25, this project was titled Annual Curb Ramp Installation.

Funding Sources

Capital Project Reserves - General Fund

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	$430,466	$262,306	$250,000	$250,000	-	-	-	**$1,192,772**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	$317,209	$229,193	-	-	-	-	-	$546,402
Contingencies/Misc	$28,392	$17,137	$90,000	$80,000	-	-	-	$215,529
Engineering	$84,865	$15,976	$160,000	$170,000	-	-	-	$430,841
Total Expenditures	$430,466	$262,306	$250,000	$250,000	-	-	-	**$1,192,772**

Operating Impacts			-	-	-	-	-	**-**

FUNDED | 1256 - TRAFFIC ENGINEERING CONSULTANT SUPPORT

Project Number:	1256	**Theme / Category:**	Transportation
Year Initiated:	2019	**Project Manager:**	Carol Shariat
Planned Completion Year:	Ongoing	**Department:**	Public Works
Project Type:	Ongoing	**Fund:**	533 - Streets and Highways
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Citywide		

Project Description

This project provides funding to assist Traffic Division staff with the current heavy workload due to the large number of incoming development projects, resident concerns, and City Council requests. Consultant services, as an extension of staff, would be utilized to assist Traffic Division staff with completing tasks such as traffic operations studies, traffic calming studies, speed studies, grant application preparation, resident requests, review of development traffic impact studies, review of traffic control plans, review of development site plans, and review of transportation planning documents. This project is anticipated to be shifted to the Public Works Department operating budget beginning in FY 2025/26.

Funding Sources

Capital Projects Reserves - General Fund

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	$172,609	$277,393	$100,000	-	-	-	-	**$550,002**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Engineering	$172,609	$277,393	$100,000	-	-	-	-	$550,002
Total Expenditures	$172,609	$277,393	$100,000	-	-	-	-	**$550,002**

Operating Impacts			-	-	-	-	-	**-**

FUNDED | 1266 - EL CAMINO REAL BIKE LANE PROJECT

Project Number:	1266	**Theme / Category:**	Transportation
Year Initiated:	2020	**Project Manager:**	Vincent Luchessi
Planned Completion Year:	FY 2028/29	**Department:**	Public Works
Project Type:	Distinct	**Fund:**	533 - Streets and Highways
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	El Camino Real		

Project Description

The City's Bicycle Plan Update 2018 (Plan) was approved by City Council in September 2019 and includes approximately 160 projects for implementation. This project would fund implementation of bicycle facilities on El Camino Real within City limits and was identified as a high priority project in the Plan. The Plan identifies this section of El Camino Real within City limits as a corridor where a Class IV Separated Bicycle Lane should be installed. To accommodate the desired bicycle facilities along El Camino Real, in January 2022, the Council approved a resolution removing parking along a majority of El Camino Real. The project installs a Class IV Separated Bikeway (striped buffer with bollards) along El Camino Real within City limits (Halford Avenue to Portola Avenue). There are several locations where parking will not be removed at this time due to a lack of private on-site parking. As a result, Class III shared lane markings or bike detours will be considered at these locations.

Funding Sources Silicon Valley Power Greenhouse Gas Program Funds

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	-	$200,000	$515,000	$135,000	-	-	-	**$850,000**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	-	-	$400,000	$135,000	-	-	-	$535,000
Engineering	-	$200,000	$115,000	-	-	-	-	$315,000
Total Expenditures	-	$200,000	$515,000	$135,000	-	-	-	**$850,000**

Operating Impacts			-	-	-	-	-	-

FUNDED | 1273 - STREET TREE SERVICES

Project Number:	1273	**Theme / Category:**	Transportation
Year Initiated:	2022	**Project Manager:**	Chris Fazzi
Planned Completion Year:	Ongoing	**Department:**	Public Works
Project Type:	Ongoing	**Fund:**	533 - Streets and Highways
Strategic Pillar	06 - Manage Strategically Our Workforce Capacity and Resources		
Location	Citywide		

Project Description

The Department of Public Works maintains approximately 11,500 street trees. This project supplements the operating budget for contractual tree pruning, removals, planting, and emergency tree services. This project is anticipated to be shifted to the Public Works Department operating budget beginning in FY 2027/28.

Funding Sources

Capital Project Reserves - General Fund

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	$643,747	$651,303	$438,720	$451,882	$465,438	-	-	**$2,651,090**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	$643,747	$651,303	$438,720	$451,882	$465,438	-	-	$2,651,090
Total Expenditures	$643,747	$651,303	$438,720	$451,882	$465,438	-	-	**$2,651,090**

Operating Impacts			-	-	-	-	-	-

FUNDED | 1281 - BICYCLE PLAN IMPLEMENTATION STUDIES

Project Number:	1281	**Theme / Category:**	Transportation
Year Initiated:	2021	**Project Manager:**	Carol Shariat
Planned Completion Year:	FY 2029/30	**Department:**	Public Works
Project Type:	Distinct	**Fund:**	533 - Streets and Highways
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Various		

Project Description

This project will complete community outreach, identify existing conditions, complete traffic and parking analyses, and recommend alternatives to implement bicycle facilities approved in the City's Bicycle Plan. Some of these alternatives may include parking removal or lane reductions. The project will study potential corridors such as: Warburton Avenue, Saratoga Avenue, Forbes Avenue, and Patrick Henry Drive.

Funding Sources

Traffic Mitigation Fees

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	-	-	-	-	$400,000	-	$400,000	**$800,000**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Engineering	-	-	-	-	$400,000	-	$400,000	$800,000
Total Expenditures	-	-	-	-	$400,000	-	$400,000	**$800,000**

Operating Impacts			-	-	-	-	-	-

FUNDED | 1286 - TASMAN COMPLETE STREETS PLAN 2021 IMPROVEMENTS PHASE 1 – NORTH SAN JOSE SETTLEMENT

Project Number:	1286	**Theme / Category:**	Transportation
Year Initiated:	2023	**Project Manager:**	Steve Chan
Planned Completion Year:	FY 2027/28	**Department:**	Public Works
Project Type:	Distinct	**Fund:**	533 - Streets and Highways
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Tasman Drive		

Project Description

In 2021, the Valley Transportation Authority in partnership with the Cities of Santa Clara, San Jose, Milpitas, and Sunnyvale completed the Tasman Drive Complete Streets Corridor Study. The goal of the study is to implement multi-modal improvements on this seven-mile stretch of roadway in all four cities.

In July 2022, the City entered into a Settlement Agreement with San Jose related to San Jose's North San Jose development plans. This agreement requires that San Jose provide $9.3 million in transportation funding to Santa Clara for Tasman Complete Streets Improvements in Santa Clara.

Payments are to be made in approximately $1.5 million increments over six years. Payment no. 1 ($1.5 million) was paid to Santa Clara in September 2022 and Payment no. 2 ($1.5 million) was paid in September 2023. Payments 3-6 will be made in 2024, 2025, 2026, and 2027.

Complete Street improvements will be implemented on Tasman Drive in Santa Clara per the Tasman Drive Complete Streets Corridor Study. Complete Street improvement may include sidewalk widening, closing sidewalk gaps on both sides of Tasman Drive, reducing intersection curb radii, installing accessible pedestrian signals, installing bike-friendly storm drain inlet grates, enhancing bike facilities per the Bike Master Plan, pedestrian crosswalks and signal enhancement at Light Rail Stations, closing street lighting gaps, and improving bus shelters.

Funding Sources

Settlement Agreement with San Jose for NSJ

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	-	$3,000,000	$1,750,000	$1,750,000	$1,500,000	$1,330,000	-	**$9,330,000**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	-	$3,000,000	$1,450,000	$1,750,000	$1,500,000	$1,030,000	-	$8,730,000
Engineering	-	-	$300,000	-	-	$300,000	-	$600,000
Total Expenditures	-	$3,000,000	$1,750,000	$1,750,000	$1,500,000	$1,330,000	-	**$9,330,000**

Operating Impacts			-	-	-	-	-	-

FUNDED | 1288 - CUPERTINO-SANTA CLARA ON-DEMAND SHUTTLE PROJECT

Project Number:	1288	**Theme / Category:**	Transportation
Year Initiated:	2022	**Project Manager:**	Steve Chan
Planned Completion Year:	FY 2026/27	**Department:**	Public Works
Project Type:	Distinct	**Fund:**	533 - Streets and Highways
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Citywide		

Project Description

This project will provide on-demand, electric powered shuttle service in Santa Clara. The project is a partnership with the City of Cupertino and will expand their existing on-demand shuttle service into Santa Clara in two phases. Phase I, which launched service in November 2023, comprises the southern half of Santa Clara and terminates at the existing Caltrain tracks. Phase II comprises the northern half of Santa Clara and terminates at Highway 237. It is important to note that the service boundaries of the original Via-Cupertino Community Shuttle Program will remain the same and include stops at the Sunnyvale Caltrain Station, Kaiser Permanente Santa Clara, and Rancho San Antonio Open Space Preserve in Los Altos. The project received a 50% grant from the State's Transit and Intercity Rail Program (TICRP) that equals $8.5 million for both Cupertino and Santa Clara. The program will run for four years. The goal is to begin Phase II in FY 2026/27. SVP funding covered project costs for FY 2023/24 and FY 2024/25 and partial costs for FY 2025/26. The remaining funding needed for FY 2025/26 and FY 2026/27 has not been determined and staff is pursuing additional funding options, such as additional grant funds to continue the service in Santa Clara during those fiscal years.

Funding Sources

SVP funding (Electric Operating Grant Trust Fund Low Carbon Fuel Program)

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	-	$689,547	$808,855	$501,598	-	-	-	**$2,000,000**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Contractual Services	-	-	$808,855	$501,598	-	-	-	$1,310,453
Engineering	-	$689,547	-	-	-	-	-	$689,547
Total Expenditures	-	$689,547	$808,855	$501,598	-	-	-	**$2,000,000**

Operating Impacts			-	-	-	-	-	-

FUNDED | 1325 - BRIDGE MAINTENANCE PROGRAM

Project Number:	1325	**Theme / Category:**	Transportation
Year Initiated:	2007	**Project Manager:**	Falguni Amin
Planned Completion Year:	Ongoing	**Department:**	Public Works
Project Type:	Ongoing	**Fund:**	533 - Streets and Highways
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Various bridges throughout the City		

Project Description

This project funds preventative maintenance and rehabilitation for the City's existing bridge inventory. The bridge inventory includes approximately 49 bridges. Of these bridges, two are jointly owned with City of San Jose, and seven are jointly owned with City of Sunnyvale. There are also three additional bridges owned by the State of California for which the City has responsibilities under maintenance agreements. The State of California Department of Transportation (Caltrans) is responsible for performing regular inspections of the bridges involving public streets and identifies recommendations for maintenance and rehabilitation work. The Public Works Department prioritizes the work recommendations for implementation and performs the design and construction under this project.

Funding Sources

Bridge Maintenance District Revenues and Capital Project Reserves - General Fund

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	$559,672	$2,189,894	-	-	$1,130,000	-	-	**$3,879,566**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	$559,085	$1,549,894	-	-	$1,130,000	-	-	$3,238,979
Engineering	-	$640,000	-	-	-	-	-	$640,000
Personnel	$587	-	-	-	-	-	-	$587
Total Expenditures	$559,672	$2,189,894	-	-	$1,130,000	-	-	**$3,879,566**

Operating Impacts			-	-	-	-	-	-

FUNDED | 1376 - SAFE ROUTES TO SCHOOL

Project Number:	1376	**Theme / Category:**	Transportation
Year Initiated:	2015	**Project Manager:**	Carol Shariat
Planned Completion Year:	Ongoing	**Department:**	Public Works
Project Type:	Ongoing	**Fund:**	533 - Streets and Highways
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Various Schools in Santa Clara		

Project Description

This project provides funding for the City's Safe Routes to School (SRTS) program and can be used to hire a consultant to assist with implementation of the program. The City is utilizing 2016 Measure B funding to continue this program. On November 15, 2022, the City Council approved a three-year agreement with Safe Moves to implement the program. This third phase of SRTS includes 17 schools in the Santa Clara Unified School District. The project will develop/update safe routes to school maps, conduct school walk audits, and implement safety training offered to parents, teachers, and the community.

Funding Sources Measure B Funds

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	$506,966	$727,190	$75,000	$75,000	$75,000	$75,000	$75,000	**$1,609,156**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	$465,860	-	-	-	-	-	-	$465,860
Contingencies/Misc	$668	$31,615	-	-	-	-	-	$32,283
Engineering	$38,893	$695,575	$75,000	$75,000	$75,000	$75,000	$75,000	$1,109,468
Personnel	$1,545	-	-	-	-	-	-	$1,545
Total Expenditures	$506,966	$727,190	$75,000	$75,000	$75,000	$75,000	$75,000	**$1,609,156**

Operating Impacts			-	-	-	-	-	-

FUNDED | 1382 - SIDEWALK, CURB AND GUTTER REPAIR

Project Number:	1382	**Theme / Category:**	Transportation
Year Initiated:	2016	**Project Manager:**	Chris Fazzi
Planned Completion Year:	Ongoing	**Department:**	Public Works
Project Type:	Ongoing	**Fund:**	533 - Streets and Highways
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Citywide		

Project Description

This project funds the repair of concrete sidewalks, curbs, and gutters to maintain accessibility and minimize trip and fall hazards at locations identified throughout the City. Sidewalk, curb, and gutter repairs and replacements are identified, prioritized, and completed throughout the year. The project is in line with the Council strategic pillar of delivering and enhancing high quality efficient services and infrastructure.

Funding Sources

Gas Tax and Capital Project Reserves - General Fund

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	$2,429,250	$1,040,750	$730,000	$730,000	$380,000	$380,000	$380,000	**$6,070,000**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	$2,420,490	$1,040,750	$730,000	$730,000	$380,000	$380,000	$380,000	$6,061,240
Equipment	$8,760	-	-	-	-	-	-	$8,760
Total Expenditures	$2,429,250	$1,040,750	$730,000	$730,000	$380,000	$380,000	$380,000	**$6,070,000**

Operating Impacts			-	-	-	-	-	-

FUNDED | FY25 TEMP 16 - QUICK BUILD BIKE AND PEDESTRIAN SAFETY PROJECT

Project Number:	FY25 Temp 16	**Theme / Category:**	Transportation
Year Initiated:	2025	**Project Manager:**	Chase Levasseur
Planned Completion Year:	FY 2028/29	**Department:**	Public Works
Project Type:	Distinct	**Fund:**	533 - Streets and Highways
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Citywide		

Project Description

Quick-build is a method of building bike and pedestrian safety improvements such as protected bike lanes, pedestrian crossings, slow streets, street furniture, and more with cost efficient and readily available materials such as paint, cones, barriers and signage. This project will employ Quick-build methods to implement traffic calming and traffic safety improvements.

Funding Sources

Gas Tax

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	-	-	-	$100,000	$110,000	$120,000	$130,000	**$460,000**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	-	-	-	$70,000	$75,000	$80,000	$85,000	$310,000
Engineering	-	-	-	$30,000	$35,000	$40,000	$45,000	$150,000
Total Expenditures	-	-	-	$100,000	$110,000	$120,000	$130,000	**$460,000**

Operating Impacts			-	-	-	-	-	-

FUNDED | FY25 TEMP 17 - RETROREFLECTIVE BORDERS ON TRAFFIC SIGNAL BACKPLATES

Project Number:	FY25 Temp 17	**Theme / Category:**	Transportation
Year Initiated:	2025	**Project Manager:**	Mark Saturnio
Planned Completion Year:	FY 2026/27	**Department:**	Public Works
Project Type:	Distinct	**Fund:**	533 - Streets and Highways
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Citywide		

Project Description

A retroreflective bordered backplate is a yellow retroreflective strip with a minimum width of one-inch and a maximum width of three-inches placed along the perimeter of the face of the signal backplate to project a rectangular appearance at night. Retroreflective bordered backplates help to reduce collisions by providing greater visibility and conspicuity of traffic signal heads, particularly at night and for drivers with vision limitations. Retroreflective backplates are a Federal Highway Administration (FHWA) accepted safety countermeasure shown to reduce total collisions at an intersection by 15% in case studies. This project will implement retroreflective borders on existing traffic signal over several fiscal years.

Funding Sources Gas Tax

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	-	-	-	$100,000	$100,000	$100,000	-	**$300,000**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	-	-	-	$100,000	$100,000	$100,000	-	$300,000
Total Expenditures	-	-	-	$100,000	$100,000	$100,000	-	**$300,000**

Operating Impacts			-	-	-	-	-	-

UNFUNDED PROJECTS | TRANSPORTATION

1203 - Annual Creek Trail Rehabilitation Program					
FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	FY 2028/29	Five-Year CIP Total
$1,150,000	$750,000	-	-	-	**$1,900,000**

In 2019, the City Council adopted the Bicycle Plan Update 2018. Policy 2.C.1 of the Bicycle Masterplan states: "Develop a trail pavement management plan by 2020 and request funding through the capital budget process to perform necessary pavement maintenance" in order to enhance standard operating practices for bicycle facility maintenance. The trail pavements were inspected by a pavement management consultant in 2019 and a pavement management plan was developed. This project would fund pavement preventative maintenance and rehabilitation for the San Tomas Aquino Creek Trail (STACT) and Guadalupe River Trail, including application of seals, removal and replacement of failed asphalt, repair of miscellaneous amenities, and replacing worn-out striping and markings. Preventative maintenance and repair of failed pavements extends the useful life of the City's trail system assets. The project is partially funded through FY 2023/24 to address the highest needs as a first phase of work, but subsequent phases of work are unfunded. Prior to FY 2024/25, this project was titled Annual Creek Trail Rehabilitation Program.

1235 - Annual Street Maintenance and Rehabilitation Program					
FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	FY 2028/29	Five-Year CIP Total
-	$2,233,542	$2,233,542	$2,233,542	$2,233,542	**$8,934,168**

This program would provide ongoing roadway infrastructure preservation and rehabilitation to maintain the City's street network of approximately 250 centerline miles. This unfunded amount represents the additional funding needed to maintain the current Pavement Condition Index (PCI) at 76 for City street network. With the amount of funding currently budgeted for this project, the PCI is expected to decrease annually.

1248 - Pruneridge Avenue Complete Streets Plan					
FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	FY 2028/29	Five-Year CIP Total
-	-	$450,000	$2,500,000	-	**$2,950,000**

This project would prepare design documents and construct the City Council's selected roadway alternative for pedestrian and bicycle improvements on Pruneridge Avenue between Pomeroy Avenue and Winchester Boulevard per the City's Pruneridge Avenue Complete Streets Plan (Plan). On August 30, 2022 City Council adopted a design concept with buffered bike lanes (Hybrid Option - Two lanes between Pomeroy Avenue and Luther Drive, four lanes between Gamblin Drive and Saratoga Avenue, two lanes between Harold Avenue and Winchester Boulevard, center turn lane, buffered bike lanes along the project corridor, and parking removal on the south side of Pruneridge Avenue between Saratoga Avenue and Harold Avenue) as the preferred alternative. This project would implement low-cost improvements in order to add dedicated bicycle facilities and pedestrian improvements along the corridor. The entire project is currently unfunded.

UNFUNDED PROJECTS | TRANSPORTATION

1249 - Multimodal Improvement Plan Phase 1 Projects					
FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	FY 2028/29	Five-Year CIP Total
-	-	$740,000	-	-	**$740,000**

On September 18, 2018, the City Council adopted the Multimodal Improvement Plan (MIP) and subsequently the MIP Funding Agreement on October 22, 2019 for the Related Santa Clara Development. The MIP was prepared to address projected transportation impacts to seven Congestion Management Program (CMP) intersections in Santa Clara resulting from the City's approval of the Project and associated EIR in June 2016. As the Related project's impacts on these intersections cannot be fully mitigated, the City prepared and adopted the MIP, which would evaluate proposed multi-modal improvements at or near these intersections. The MIP was also approved by the Valley Transportation Authority (VTA) who administers the CMP. The project will install Phase 1 MIP improvements including bike lockers and racks at three light rail stations, the Convention Center, and six parks, crosswalk motion sensors and accessible pedestrian signals at ten intersections, travel time data collection systems at five intersections, and traffic monitoring cameras at five intersections. The Related development is currently on hold. As Related moves forward, this will be rescoped and brought forward in a future budget cycle.

1250 - ADA Transition Plan Implementation (Public Right of Way)					
FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	FY 2028/29	Five-Year CIP Total
$811,000	$876,000	$1,195,000	$1,267,000	$1,345,000	**$5,494,000**

This project would address public right-of-way improvement needs identified in the City's Americans with Disabilities Act (ADA) Self Evaluation and Transition Plan with a focus on upgrading existing concrete curb ramps that do not fully comply with the current ADA guidelines and installing new ADA compliant curb ramps when necessary. This project is partially funded in FY 2024/25 and FY 2025/26, while the outyears remain unfunded. With the partial funding in the first two years of the CIP, a reduced number of curb ramps will be installed, and no curb ramps would be installed in the unfunded outyears.

1258 - Multimodal Improvement Plan Phase 2 Projects					
FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	FY 2028/29	Five-Year CIP Total
-	-	-	-	$1,340,000	**$1,340,000**

On September 18, 2018, the City Council adopted the Multimodal Improvement Plan (MIP) for the Related Santa Clara Development. The MIP was prepared to address projected transportation impacts to seven Congestion Management Program (CMP) intersections in Santa Clara resulting from the City's approval of the Project and associated EIR in June 2016. As the Related project's impacts on these intersections cannot be fully mitigated, the City prepared and adopted the MIP, which would evaluate proposed multimodal improvements at or near these intersections. The MIP was also approved by the Valley Transportation Authority (VTA) who administers the CMP. The project will install Phase 2 MIP improvements including a Great America Station Study led by VTA, bike lockers/racks at seven locations, traffic monitoring cameras at three intersections, travel time data collection systems at 11 intersections, crosswalk motion sensors and accessible pedestrian signals at seven intersections, and upgraded safety lighting at nine intersections. The Related development is currently on hold. As Related moves forward, this will be rescoped and brought forward in a future budget cycle.

UNFUNDED PROJECTS | TRANSPORTATION

1269 - Bicycle Route Wayfinding - Phase I					
FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	FY 2028/29	Five-Year CIP Total
-	$100,000	$200,000	-	-	**$300,000**

The City's Bicycle Plan Update 2018 (Plan) was approved by City Council in September 2019 and includes six objectives supported by 22 proposed policies. One of these goals is to increase bicycle mode share to five percent by 2026. To support this goal, the Plan includes Policy 3.A.2, which is to develop a city-wide bicycle way-finding system providing access to various City destinations such as schools, commercial centers, libraries, government facilities, and parks. At the September 2019 Bicycle and Pedestrian Advisory Committee (BPAC), BPAC members formed a BPAC subcommittee to investigate and provide a proposal to the full BPAC and staff on how an initial way-finding program could be completed in short order. At the October 2019 BPAC meeting, the subcommittee provided a full presentation on proposed way-finding routes, preliminary cost estimates, and draft designs. This project would utilize the BPAC's work and with consultant assistance, complete final designs, community outreach for a City-wide Bicycle Route Wayfinding Program. Additionally, Phase I would include implementation along priority routes in Santa Clara. The entire project is currently unfunded.

1270 - Public Alley Pavement Maintenance and Rehabilitation					
FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	FY 2028/29	Five-Year CIP Total
$100,000	$490,000	$490,000	$490,000	$490,000	**$2,060,000**

This project would fund preventative maintenance and rehabilitation of pavements in public alleys that have been dedicated as public right-of-way even though they only provide access to apartment and commercial properties. In the past, these public alleys have not been part of the City's rehabilitation program. The inventory of public alleys maintained by the City includes approximately 20 with a total center line length of 2.4 miles. The pavement maintenance and rehabilitation work performed under this project includes placing surface seals, resurfacing, and/or reconstruction. The entire project is currently unfunded.

1288 - Cupertino-Santa Clara On-Demand Shuttle Project					
FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	FY 2028/29	Five-Year CIP Total
-	$363,338	$1,643,892	-	-	**$2,007,230**

This project provides on-demand, electric powered shuttle service in Santa Clara, also known as Silicon Valley Hopper. The project is a partnership with the City of Cupertino and expands their existing on-demand shuttle service into Santa Clara in two phases. Phase I comprises the southern half of Santa Clara and terminates at the existing Caltrain tracks and service for Phase I started in November 2023. Phase II comprises the northern half of Santa Clara and terminates at Highway 237. In addition to service in Cupertino and southern Santa Clara, shuttle service also includes stops at the Sunnyvale Caltrain Station, Kaiser Permanente Santa Clara, and Rancho San Antonio Open Space Preserve in Los Altos. The project received a 50% grant from the State's Transit and Intercity Rail Program (TICRP) that equals $8.5 million for both Cupertino and Santa Clara. The program will run for four years. The goal is to begin Phase II in FY 2026/27. Funding of $2.0 million from SVP will cover project costs for FY 2023/24 and FY 2024/25 and partial costs for FY 2025/26. The remaining funding needed for FY's 2025/26 and 2026/27 has not been determined and staff is pursuing additional funding options, such as additional grant funds to continue the service in Santa Clara during those fiscal years.

UNFUNDED PROJECTS | TRANSPORTATION

1325 - Bridge Maintenance Program					
FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	FY 2028/29	Five-Year CIP Total
-	-	$2,170,000	-	-	**$2,170,000**

This project is to perform preventative maintenance and rehabilitation for the City's existing bridge inventory. The bridge inventory includes approximately 49 bridges. Of these bridges, two are jointly owned with City of San Jose, and seven are jointly owned with City of Sunnyvale. There are also three additional bridges owned by the State of California for which the City has responsibilities under maintenance agreements. The State of California Department of Transportation (Caltrans) is responsible for performing regular inspections of the bridges involving public streets and identifies recommendations for maintenance and rehabilitation work. The Public Works Department prioritizes the work recommendations for implementation and performs the design and construction under this project. The unfunded portion would provide funding to address the backlog of maintenance needs that have been identified by Caltrans.

1382 - Sidewalk, Curb and Gutter Repair					
FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	FY 2028/29	Five-Year CIP Total
$250,000	$279,400	$659,682	$690,872	$722,999	**$2,602,953**

This project addresses the repair of concrete sidewalks, curbs, and gutters to maintain accessibility and minimize trip and fall hazards at locations identified throughout the City. New ADA ramps are installed through this project to meet requirements as necessary. Additional funding would assist in addressing the current backlog which has increased year-over-year.

FY25 Temp 06 - Median Islands Water Conservation and Drought Tolerant Landscape Improvements					
FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	FY 2028/29	Five-Year CIP Total
$264,500	$1,265,000	-	-	-	**$1,529,500**

This project identifies medians and public right-of-ways to renovate to waterwise landscaping. It would include creating water conservation and drought tolerant landscape standards within the public right-of-ways and removal of existing turf/shrubs/plants/irrigation to renovate with native plant material, ground cover and drip irrigation. The project does not include removal of any trees. Existing trees would stay and be incorporated into the design. Because the City has multiple medians and right-of-ways, the project would span over multiple years and be broken into phases. Renovation involves a two-year process with year one consisting of the design and bid and year two the construction.

Phase I locations (approximately 44,000 sq ft)
1) Winchester center median (Homestead Road to Market Street) (24,000 sq ft)
2) Lafayette center median (Bellomy Street to Washington Street) (7,000 sq ft)
3) Lafayette roadside (corner of Washington Street and Lafayette St) (3,000 sq ft)
4) Lafayette roadside (corner of Lafayette Way and Lafayette St) (10,000 sq ft)

UNFUNDED PROJECTS | TRANSPORTATION

FY25 Temp 07 - Water Conservation and Drought Tolerant Landscaping					
FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	FY 2028/29	Five-Year CIP Total
$127,000	-	-	-	-	**$127,000**

This project would convert existing turf areas to water-efficient and drought tolerant landscaping to save resources and support biodiversity and natural pollinators. It includes removal of existing turf and irrigation and conversion to native plant material, ground cover and drip irrigation. The project does not include removal of any trees. The existing trees would stay and be incorporated into the design. Because the City has multiple turf areas, the project would span over multiple phases. Phase I of the project is located at City Hall.

Phase I locations:
1) Turf along Lincoln Street (Warburton Avenue to Civic Center Drive) (10,000 sq ft)
2) Turf at the corner of Lincoln Street and Civic Center Drive (8,000 sq ft)
3) Turf area on the south side of the fountain (610 sq ft)
4) Turf area in front of Berman Building (330 sq ft)

FY25 TEMP 46 - Public Right of Way Standard Specs and Detail Update					
FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28	FY 2028/29	Five-Year CIP Total
$270,000	-	-	-	-	**$270,000**

The City's Standard Details for Public Works Construction were last issued in 2013, with minor updates periodically to individual elements in the intervening time since the Standards were last issued. Since issuance of the Standards, the need for comprehensive revisions to the Standard Details has been identified through evaluations performed under long-range planning projects, such as the ADA Self-Evaluation and Transition Plan, the Bicycle Plan Update 2018, and the Pedestrian Masterplan, along with revisions necessary to reflect changing products, practices, and methods in the public works construction industry. This project will update the City's Standard Specifications and Standard Details for Public Works Construction with the projects being performed with assistance of professional engineering consultant support services to perform evaluations of the documents, provide recommendations for changes, and performing computer aided drafting services.

Five-Year CIP Total Unfunded Need:	**$32,424,851**

Water and Recycled Water Utilities

This page is intentionally left blank.

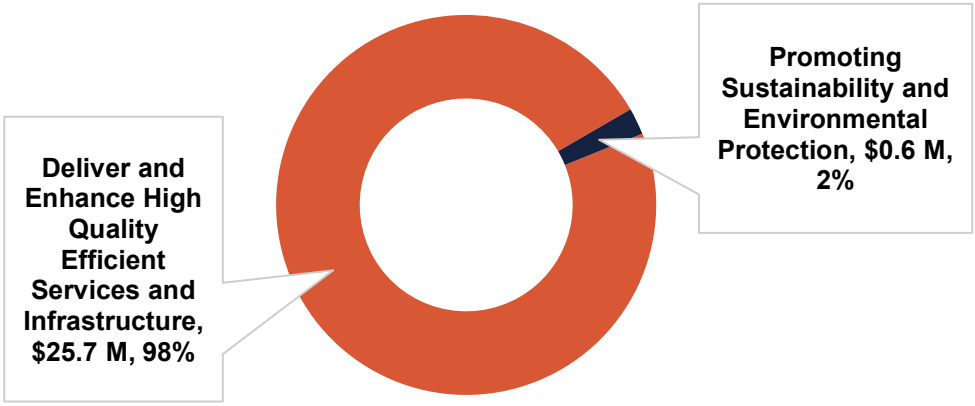
INTRODUCTION

The projects within the Water and Recycled Water Utilities category all aim to efficiently manage water assets within the City, including groundwater wells, storage tanks, water mains, and the recycled water system. The projects provide for the planning, design, construction, and maintenance of the City's potable and recycled water distribution systems. Projects include the construction of new recycled water pipelines, connection of water services for various areas within the City, and coordination of planning efforts for future expansions of recycled water systems in the County.

Water and Recycled Water Utilities Program Infrastructure	
Miles of Water Mains	335
Miles of Distribution Pipelines	33
Service Connections (Potable Water)	27,000
Service Connections (Recycled Water)	300
Groundwater Wells	26
Water Reservoir Tanks	7

Funding Our Top Priorities

The projects included in the CIP were determined in accordance with both the City Council's strategic pillars and the budget priorities. Below illustrates the funding amount per Strategic Pillar within the Water and Recycled Water Utilities. Risk assessments and other studies conducted by third-party consultants have helped guide the Water and Sewer Utilities in prioritizing required replacements and upgrades of the water utility infrastructure. The following chart depicts the total funding in the Water and Recycled Water Utilities program by strategic pillar. While the majority of the projects primarily address delivering and enhancing high quality efficient services and infrastructure, all water related projects also have a sustainability component as well.



The five-year CIP Water and Recycled Water Utilities budget totals $26.3 million. The CIP projects were prioritized by the following criteria:

Priority	Description
A	critical need mandated, emergency, or under construction
B	maintenance system reliability and/or ongoing operations
C	future system needs or future regulatory requirements
D	not critical, but achieve efficiencies and/or sustainability

Project Highlights

Major projects in the Water and Recycled Water Utilities program are detailed below.

Distribution System Replacement/Restoration

The Water & Sewer Utilities Department aims to rehabilitate or replace an average of 10,000 linear feet (LF) of water utility mains in the City each year. In addition, this project funds the construction, replacement, rehabilitation or relocation of other water related appurtenances, such as backflow preventers, hydrants, meters that are not funded by developer contributions. By analyzing the frequency and location of water main breaks and taking into account information about the age of water infrastructure, replacements can be targeted to the infrastructure in the worst condition.

New and Replacement Wells

This project funds the associated design, engineering, and construction management services for rehabilitating existing groundwater wells in the City as well as the installation of two new wells during the five-year CIP cycle. The aim is to replace groundwater wells that are no longer serviceable and construct new wells to maintain the adequacy of water supply and the diversity of the City's water portfolio into the future.

SCADA Improvements

This project funds improvements and upgrades to the existing Supervisory Control and Data Acquisition (SCADA) system and funds any needed replacements to system hardware or software. Once this system is fully upgraded, it will allow for the real time collection of data regarding the operation of the water, sewer, and storm systems, including alarms to warn of dangerous, or soon to be dangerous conditions, and the ability to control the operation of certain assets remotely. The project is also funding the deployment to a new fiber backbone during the five-year CIP.

Recycled Water System Mains and Services

This project funds the installation/upgrade/extension of recycled water services and mains for incoming developments as financially and practically feasible. Recycled water supports the broadening of the City's water portfolio and offsets the public's reliance on potable water for non-portable uses (such as irrigation, industrial processing, cooling towers, and toilet flushing), and supports the City's overall sustainability strategy. Currently, there are over 300 service connections and 33 miles of distribution pipelines.

Major Accomplishments

- Received American Public Works Association (APWA) Award for Project of the Year for Serra Tanks Rehabilitation
- Increased conservation messaging and rebate programs in cooperation with wholesale suppliers and regional partners in response to declared Drought Emergency
- Council approved rescinding of drought restrictions while maintaining aggressive conservation outreach as part of long-term sustainability strategy
- Ongoing compliance with Water Quality Regulations, protecting public health and the environment
- Ongoing negotiations regarding changing water supply conditions in the Region and State
- Implemented Lead and Copper Rule State Regulations
- Ongoing replacement of water main infrastructure and hydraulic model implementation
- Allocation of recycled water resources increased from South Bay Water Recycling (SBWR) to support ongoing sustainability strategy
- Exploring design of recycled water extensions to existing City facilities and Parks, as well as new private developments and seeking outside funding sources for the effort
- Ongoing negotiations with SFPUC related to becoming a permanent customer
- Partnering with the City of San José, Valley Water and SFPUC on alternative water supplies related to potential purified water projects

Financing Sources

Customer Service Charges
The Water and Recycled Water Utilities program is funded through transfers from the Water Utility Fund and the Recycled Water Utility Fund. Both of these utilities generate revenue primarily through customer service charges from both residences and businesses.

Operating Budget Impacts

There are no additional operating budget impacts associated with the funded projects.

Unfunded Needs

Through this five-year CIP, all capital needs in the Water and Recycled Water Utilities program are fully funded.

FUNDED | PROJECTS BUDGETED COST SUMMARY

Water and Recycled Water Utilities Project	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Five-Year CIP Total
7005 - Buildings and Grounds	$2,170,093	$1,050,000	$2,250,000	$50,000	$50,000	$50,000	$3,450,000
7054 - Distribution System Replacement/Restoration	$1,769,376	$3,300,000	$3,000,000	$3,000,000	$3,000,000	$3,000,000	$15,300,000
7057 - Asset Management Program	$1,267,296	-	-	-	-	-	-
7058 - SCADA Improvements	$801,100	$245,000	$325,000	$350,000	$250,000	$100,000	$1,270,000
7059 - New and Replacement Wells	$3,930,542	$1,200,000	$600,000	$1,800,000	$1,800,000	$300,000	$5,700,000
7060 - Tank Rehabilitation	$909,830	-	-	-	-	-	-
7505 - Recycled Water System Mains and Services	$50,000	$400,000	$50,000	$50,000	$50,000	$50,000	$600,000
Total Water and Recycled Water Utilities Projects	**$10,898,237**	**$6,195,000**	**$6,225,000**	**$5,250,000**	**$5,150,000**	**$3,500,000**	**$26,320,000**

FUNDED | 7005 - BUILDINGS AND GROUNDS

Project Number:	7005	**Theme / Category:**	Water and Recycled Water Utilities
Year Initiated:	2016	**Project Manager:**	Lawrence Tam
Planned Completion Year:	Ongoing	**Department:**	Water and Sewer Utility Dept
Project Type:	Ongoing	**Fund:**	592 - Water Utility
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Citywide		

Project Description

This project funds improvements at Water & Sewer Utility grounds and facilities. Examples include emergency generators and various projects that may be required to mitigate risk and enhance the resiliency of the utilities. Phase 3 of the citywide Standby Generator Replacement Project had its design costs appropriated as part of Council action in 2023. The construction costs for Phase 3 are recommended in FY 2025/26. Construction costs for the contribution to the Standby Generator Project were calculated in consultation with the Department of Public Works. This project recently funded a contract for landscaping work at water and sewer sites; future contracts will be funded through the Operating Budget.

Funding Sources

Customer Service Charges (Water & Sewer)

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	$218,595	$2,170,093	$1,050,000	$2,250,000	$50,000	$50,000	$50,000	**$5,838,688**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	$18,411	$1,460,000	$1,050,000	$2,250,000	$50,000	$50,000	$50,000	$4,928,411
Contingencies/Misc	$198,789	$120,093	-	-	-	-	-	$318,882
Engineering	-	$590,000	-	-	-	-	-	$590,000
Personnel	$1,395	-	-	-	-	-	-	$1,395
Total Expenditures	$218,595	$2,170,093	$1,050,000	$2,250,000	$50,000	$50,000	$50,000	**$5,838,688**

Operating Impacts			-	-	-	-	-	**-**

FUNDED | 7054 - DISTRIBUTION SYSTEM REPLACEMENT/RESTORATION

Project Number:	7054	**Theme / Category:**	Water and Recycled Water Utilities
Year Initiated:	2010	**Project Manager:**	Ahmed Aly
Planned Completion Year:	Ongoing	**Department:**	Water and Sewer Utility Dept
Project Type:	Ongoing	**Fund:**	592 - Water Utility
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Various, Citywide		

Project Description

This project funds the construction, replacement, rehabilitation or relocation of City water mains, backflow preventers, hydrants, meters and related appurtenances not funded by developer contributions. It is expected that the Sustainable Water Supply Master Plan (Plan), scheduled to be completed in early to mid-calendar year 2025, will likely call for additional capital projects beyond those planned for in this budget. Once the Plan is completed, any additional projects identified will be brought forward for City Council approval. It should be noted that in the first year of this five-year CIP, funding for construction costs associated with water lining under the Union Pacific Railroad (UPRR) tracks (known as Agnew Sidings Project) is included.

Funding Sources

Customer Service Charges (Water)

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	$20,563,645	$1,770,876	$3,300,000	$3,000,000	$3,000,000	$3,000,000	$3,000,000	**$37,634,521**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	$14,287,326	$1,262,097	$3,300,000	$3,000,000	$3,000,000	$3,000,000	$3,000,000	$30,849,423
Contingencies/Misc	$448	-	-	-	-	-	-	$448
Engineering	$1,296,828	$505,528	-	-	-	-	-	$1,802,356
Equipment	$38,024	$1,751	-	-	-	-	-	$39,775
Personnel	$4,831,589	-	-	-	-	-	-	$4,831,589
Srvc From Other Funds-Alloc OH	$89,204	-	-	-	-	-	-	$89,204
Transfers Out	$20,226	$1,500	-	-	-	-	-	$21,726
Total Expenditures	$20,563,645	$1,770,876	$3,300,000	$3,000,000	$3,000,000	$3,000,000	$3,000,000	**$37,634,521**

Operating Impacts			-	-	-	-	-	-

FUNDED | 7058 - SCADA IMPROVEMENTS

Project Number:	7058	**Theme / Category:**	Water and Recycled Water Utilities
Year Initiated:	2015	**Project Manager:**	Franz Mortensen
Planned Completion Year:	Ongoing	**Department:**	Water and Sewer Utility Dept
Project Type:	Ongoing	**Fund:**	592 - Water Utility
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Citywide		

Project Description

This project funds improvements and upgrades to the existing Supervisory Control and Data Acquisition (SCADA) system, including software and hardware that manages the remote sites. This system, when fully upgraded, will allow for the real time collection of data regarding the operation of the water, sewer, and storm systems, including alarms to warn of dangerous, or soon to be dangerous conditions, and the ability to control the operation of certain assets remotely.

The Department recently finished a project upgrading the core systems and is currently conducting remote site surveys detailing necessary improvements and cost, including deployment to a new fiber backbone. Fiber is proposed to be installed over the first four years of this five-year plan at a cost of approximately $200,000 per year.

Funding Sources Customer Service Charges (Water)

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	$1,926,549	$801,100	$245,000	$325,000	$350,000	$250,000	$100,000	**$3,997,649**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	$200,445	$801,100	$245,000	$325,000	$350,000	$250,000	$100,000	$2,271,545
Contingencies/Misc	$1,138,081	-	-	-	-	-	-	$1,138,081
Engineering	$581,517	-	-	-	-	-	-	$581,517
Personnel	$6,506	-	-	-	-	-	-	$6,506
Total Expenditures	$1,926,549	$801,100	$245,000	$325,000	$350,000	$250,000	$100,000	**$3,997,649**

Operating Impacts			-	-	-	-	-	-

FUNDED | 7059 - NEW AND REPLACEMENT WELLS

Project Number:	7059	**Theme / Category:**	Water and Recycled Water Utilities
Year Initiated:	2015	**Project Manager:**	Lawrence Tam
Planned Completion Year:	Ongoing	**Department:**	Water and Sewer Utility Dept
Project Type:	Ongoing	**Fund:**	592 - Water Utility
Strategic Pillar	02 - Deliver and Enhance High Quality Efficient Services and Infrastructure		
Location	Citywide		

Project Description

This project provides funding for design, engineering, and construction management services for rehabilitating existing City groundwater wells as well as the installation of two new wells during the five-year CIP plan. The construction of the two new wells is planned for FY 2026/27 and FY 2027/28. The budgeted costs will also include site improvements after construction.

Funding Sources

Customer Service Charges (Water)

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	$714,783	$3,930,542	$1,200,000	$600,000	$1,800,000	$1,800,000	$300,000	**$10,345,325**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	$5,560	$2,592,120	-	-	-	-	-	$2,597,680
Engineering	$662,633	$1,338,422	$1,200,000	$600,000	$1,800,000	$1,800,000	$300,000	$7,701,055
Personnel	$46,590	-	-	-	-	-	-	$46,590
Total Expenditures	$714,783	$3,930,542	$1,200,000	$600,000	$1,800,000	$1,800,000	$300,000	**$10,345,325**

Operating Impacts			-	-	-	-	-	-

FUNDED | 7505 - RECYCLED WATER SYSTEM MAINS AND SERVICES

Project Number:	7505	**Theme / Category:**	Water and Recycled Water Utilities
Year Initiated:	2014	**Project Manager:**	Lawrence Tam
Planned Completion Year:	Ongoing	**Department:**	Water and Sewer Utility Dept
Project Type:	Ongoing	**Fund:**	597 - Recycled Water
Strategic Pillar	07 - Promote Sustainability and Environmental Protection		
Location	Various, Citywide		

Project Description

This project provides funding, when funding is not provided by developers, for the installation, upgrade, or extension of recycled water mains for developments on a case-by-case basis as well as the installation of pressure gauges to measure the pressure being received by recycled water customers for approved uses. The City supports the use of recycled water in new and existing developments for irrigation and other non-potable uses. Recycled water supports the City's overall sustainability strategy offsetting potable water use. It should be noted that in the first year of this five-year CIP, funding of construction costs related to the recycled water lining under the Union Pacific Railroad (UPRR) tracks (known as Agnew Sidings Project) is included.

Funding Sources

Customer Service Charges (Recycled Water)

Funding Sources	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Total Sources	$820,054	$50,000	$400,000	$50,000	$50,000	$50,000	$50,000	**$1,470,054**

Expenditures	All Prior Actuals	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Construction	$293,425	$50,000	$400,000	$50,000	$50,000	$50,000	$50,000	$943,425
Contingencies/Misc	$230	-	-	-	-	-	-	$230
Engineering	$6,572	-	-	-	-	-	-	$6,572
Equipment	$2,886	-	-	-	-	-	-	$2,886
Personnel	$160,725	-	-	-	-	-	-	$160,725
Srvc From Other Funds-Alloc OH	$8,773	-	-	-	-	-	-	$8,773
Transfers Out	$347,443	-	-	-	-	-	-	$347,443
Total Expenditures	$820,054	$50,000	$400,000	$50,000	$50,000	$50,000	$50,000	**$1,470,054**

Operating Impacts			-	-	-	-	-	-

BUDGET AMENDMENTS TO THE FY 2024/25 ADOPTED OPERATING BUDGET

The FY 2023/24 and FY 2024/25 Biennial Operating Budget was approved in June 2023. While there is an adopted operating budget for FY 2024/25, adjustments are needed to reflect revised revenue estimates and updated costs. This section provides details on those recommended adjustments and includes the following:

Summary of Revenue Changes by Fund

This document summarizes the FY 2024/25 Adopted Revenue estimate, the proposed changes, and the FY 2024/25 Amended Revenue estimate by fund.

Summary of Expenditure Changes by Fund

This document summarizes the FY 2024/25 Adopted Expenditures, the proposed changes, and the FY 2024/25 Amended Expenditures by fund.

FY 2024/25 Operating Budget Amendments Detail by Fund

This document provides details on the recommended revenue and expenditure changes by fund. These amendments reflect changes such as negotiated salary agreements and required contributions to the California Public Employee Retirement System (CalPERS) across all operating funds. The recommended amendments also incorporate items identified by departments as critical adjustments needed in their operating budget. The document is sorted by fund type.

Department Operating Changes

This document provides summaries of operating changes by department. Each department summary displays the budget by category and by fund. The FY 2024/25 Adopted and FY 2024/25 Amended budgets are shown for each line item, along with the change between the two budgets. The detail of the budget amendment column is reflected in the FY 2024/25 Operating Budget Amendments section.

OPERATING BUDGET CHANGE SUMMARY | REVENUE

Fund Type		FY 2024/25 Adopted	Budget Amendments	FY 2024/25 Amended
General Fund				
001	General Fund	287,341,981	9,829,012	297,170,993
Total General Fund		**287,341,981**	**9,829,012**	**297,170,993**
Special Revenue Funds				
463	Bridge Maintenance District #2 Fund	80,000	10,000	90,000
155	Building Development Services Fund	16,164,000	0	16,164,000
220	Building Special Programs and Training Fund	44,995	0	44,995
165	City Affordable Housing Fund	1,168,177	0	1,168,177
027	Community Facilities District No. 2019-1 (Lawrence Station) Fund	450,298	(58,741)	391,557
026	Convention Center Maintenance District Fund	1,774,119	88,706	1,862,825
025	Downtown Parking Maintenance Fund	158,850	(7,650)	151,200
077	Endowment Care Fund	130,000	50,000	180,000
158	Fire Development Service Fund	3,081,750	195,750	3,277,500
178	Fire Operating Grant Trust Fund	4,513,514	(216,231)	4,297,283
121	Gas Tax Fund	3,500,000	0	3,500,000
562	Housing and Urban Development Fund	1,518,534	1,013,534	2,532,068
164	Housing Authority Fund	252,496	0	252,496
169	Housing Successor Agency Fund	1,306,326	0	1,306,326
111	Parks and Recreation Operating Grant Trust Fund	152,363	0	152,363
076	Perpetual Care Fund	500	0	500
221	Public, Educational, and Governmental Fee Fund	200,000	0	200,000
122	Road Maintenance and Rehabilitation (SB1) Fund	2,550,000	360,000	2,910,000
123	Traffic Mitigation Fund	1,150,000	(100,000)	1,050,000
Total Special Revenue Funds		**38,195,922**	**1,335,368**	**39,531,290**
Enterprise Funds				
093	Cemetery Fund	1,603,500	0	1,603,500
860	Convention Center Enterprise Fund	18,193,014	420,000	18,613,014
191	Electric Operating Grant Trust Fund	40,164,067	8,641,818	48,805,885
091	Electric Utility Fund	757,243,956	(1,011,365)	756,232,591
094	Sewer Utility Fund	47,453,903	(464,100)	46,989,803
096	Solid Waste Fund	41,081,879	514,857	41,596,736
097	Water Recycling Fund	8,594,538	(87,200)	8,507,338
092	Water Utility Fund	66,333,834	(2,236,899)	64,096,935
Total Enterprise Funds		**980,668,691**	**5,777,111**	**986,445,802**

OPERATING BUDGET CHANGE SUMMARY | REVENUE

Fund Type		FY 2024/25 Adopted	Budget Amendments	FY 2024/25 Amended
Internal Service Funds				
048	Communication Acquisitions Fund	1,013,568	54,336	1,067,904
053	Fleet Operations Fund	5,649,029	303,874	5,952,903
045	Information Technology Services Fund	12,956,944	2,282,394	15,239,338
044	Public Works Capital Projects Management Fund	4,362,916	10,758	4,373,674
082	Special Liability Insurance Fund	6,497,000	33,000	6,530,000
050	Vehicle Replacement Fund	6,251,978	(982,587)	5,269,391
081	Workers' Compensation Fund	6,327,000	0	6,327,000
Total Internal Service Funds		**43,058,435**	**1,701,775**	**44,760,210**
Other Agency Funds				
801	Sports and Open Space Authority Fund	10,200	0	10,200
Total Other Agency Funds		**10,200**	**0**	**10,200**
Debt Service Funds				
491	Electric Utility Debt Service Fund	36,296,170	111,257,832	147,554,002
431	Public Facilities Financing Corporation Fund	1,406,440	0	1,406,440
494	Sewer Utility Debt Service Fund	1,050,000	(1,050,000)	0
Total Debt Service Funds		**38,752,610**	**110,207,832**	**148,960,442**
Grand Total Revenues		**1,388,027,839**	**128,851,098**	**1,516,878,937**
Less Transfers In and Interfund Revenues*		**(165,836,276)**	**(161,647,429)**	**(327,483,705)**
Net Total Operating Revenues		**1,222,191,563**	**(32,796,331)**	**1,189,395,232**

** Excludes internal services fund operating budget, non-City Convention Center activities, and all transfers*

OPERATING BUDGET CHANGE SUMMARY

EXPENDITURES

Fund Type		FY 2024/25 Adopted	Budget Amendments	FY 2024/25 Amended
General Fund				
001	General Fund	287,458,968	19,132,362	306,591,330
Total General Fund		**287,458,968**	**19,132,362**	**306,591,330**
Special Revenue Funds				
463	Bridge Maintenance District #2 Fund	80,000	(80,000)	0
155	Building Development Services Fund	14,846,926	438,260	15,285,186
220	Building Special Programs and Training Fund	44,995	0	44,995
165	City Affordable Housing Fund	1,595,486	(1,839)	1,593,647
027	Community Facilities District No. 2019-1 (Lawrence	384,471	1,671	386,142
026	Convention Center Maintenance District Fund	1,774,119	88,706	1,862,825
025	Downtown Parking Maintenance Fund	144,609	8,517	153,126
077	Endowment Care Fund	30,000	0	30,000
158	Fire Development Service Fund	3,264,818	131,585	3,396,403
178	Fire Operating Grant Trust Fund	4,513,514	(216,231)	4,297,283
121	Gas Tax Fund	2,550,000	1,970,000	4,520,000
562	Housing and Urban Development Fund	2,115,381	416,687	2,532,068
164	Housing Authority Fund	414,581	54,350	468,931
169	Housing Successor Agency Fund	899,463	3,116	902,579
111	Parks and Recreation Operating Grant Trust Fund	152,363	0	152,363
076	Perpetual Care Fund	500	0	500
221	Public, Educational, and Governmental Fee Fund	200,000	0	200,000
122	Road Maintenance and Rehabilitation (SB1) Fund	2,500,000	1,801,915	4,301,915
123	Traffic Mitigation Fund	1,600,000	(269,000)	1,331,000
Total Special Revenue Funds		**37,111,226**	**4,347,737**	**41,458,963**
Enterprise Funds				
093	Cemetery Fund	1,591,088	40,349	1,631,437
860	Convention Center Enterprise Fund	18,284,444	2,262,630	20,547,074
191	Electric Operating Grant Trust Fund	34,309,180	34,517,119	68,826,299
091	Electric Utility Fund	752,145,329	(59,198,932)	692,946,397
094	Sewer Utility Fund	50,232,161	(6,385,494)	43,846,667
096	Solid Waste Fund	40,785,274	539,924	41,325,198
097	Water Recycling Fund	9,502,867	(195,327)	9,307,540
092	Water Utility Fund	61,185,602	769,531	61,955,133
Total Enterprise Funds		**968,035,945**	**(27,650,200)**	**940,385,745**

OPERATING BUDGET CHANGE SUMMARY

EXPENDITURES

Fund Type		FY 2024/25 Adopted	Budget Amendments	FY 2024/25 Amended
Internal Service Funds				
048	Communication Acquisitions Fund	1,013,568	54,336	1,067,904
053	Fleet Operations Fund	5,651,174	287,841	5,939,015
045	Information Technology Services Fund	12,956,944	2,282,394	15,239,338
044	Public Works Capital Projects Management Fund	4,362,916	10,758	4,373,674
082	Special Liability Insurance Fund	6,497,000	33,000	6,530,000
087	Unemployment Insurance Fund	110,000	0	110,000
050	Vehicle Replacement Fund	4,386,000	1,441,284	5,827,284
081	Workers' Compensation Fund	6,327,000	110,000	6,437,000
Total Internal Service Funds		**41,304,602**	**4,219,613**	**45,524,215**
Other Agency Funds				
801	Sports and Open Space Authority Fund	10,200	0	10,200
Total Other Agency Funds		**10,200**	**0**	**10,200**
Debt Service Funds				
491	Electric Utility Debt Service Fund	36,296,170	111,257,832	147,554,002
431	Public Facilities Financing Corporation Fund	1,405,940	0	1,405,940
494	Sewer Utility Debt Service Fund	2,945,824	357,938	3,303,762
Total Debt Service Funds		**40,647,934**	**111,615,770**	**152,263,704**
Grand Total of Expenditures by Fund		**1,374,568,875**	**111,665,282**	**1,486,234,157**
Less Transfers Out and Interfund Expenses*		**(247,455,561)**	**(169,007,852)**	**(416,463,413)**
Net Total Operating Expenditures		**1,127,113,314**	**(57,342,570)**	**1,069,770,744**

** Excludes internal services fund operating budget, non-City Convention Center activities, and all transfers*

DEPARTMENT SUMMARY | ELECTED CITY CLERK'S OFFICE

	FY 2024/25 Adopted	Budget Amendments	FY 2024/25 Amended
Dollars by Category			
Salary and Benefits			
Salary	24,000	(6,000)	18,000
Retirement	8,198	(1,903)	6,295
Medicare	348	(87)	261
Total Salary and Benefits	**32,546**	**(7,990)**	**24,556**
Non-Personnel			
Materials/Services/Supplies	460,800	0	460,800
Interfund Services	0	0	0
Total Non-Personnel	**460,800**	**0**	**460,800**
Total by Category	**493,346**	**(7,990)**	**485,356**
Dollars by Fund			
General Fund	493,346	(7,990)	485,356
Total by Fund	**493,346**	**(7,990)**	**485,356**

DEPARTMENT SUMMARY | ASSISTANT CITY CLERK'S OFFICE

	FY 2024/25 Adopted	Budget Amendments	FY 2024/25 Amended
Dollars by Category			
Salary and Benefits			
Salary	697,141	11,804	708,945
As-Needed	53,583	0	53,583
Overtime	1,108	0	1,108
Retirement	269,726	11,847	281,573
Health Allocation	108,145	(6,122)	102,023
Medicare	11,777	92	11,869
Social Security	48,067	965	49,032
Other Benefits	43,898	(2,029)	41,869
Total Salary and Benefits	**1,233,445**	**16,557**	**1,250,002**
Non-Personnel			
Materials/Services/Supplies	229,966	7,200	237,166
Interfund Services	110,311	19,432	129,743
Total Non-Personnel	**340,277**	**26,632**	**366,909**
Total by Category	**1,573,722**	**43,189**	**1,616,911**
Dollars by Fund			
General Fund	1,573,722	43,189	1,616,911
Total by Fund	**1,573,722**	**43,189**	**1,616,911**

DEPARTMENT SUMMARY | CITY ATTORNEY'S OFFICE

	FY 2024/25 Adopted	Budget Amendments	FY 2024/25 Amended
Dollars by Category			
Salary and Benefits			
Salary	1,640,044	137,781	1,777,825
As-Needed	54,475	0	54,475
Retirement	635,677	75,053	710,730
Health Allocation	120,574	29,131	149,705
Medicare	26,129	2,312	28,441
Social Security	67,370	9,487	76,857
Other Benefits	58,907	13,393	72,300
Total Salary and Benefits	**2,603,176**	**267,157**	**2,870,333**
Non-Personnel			
Materials/Services/Supplies	535,643	(126,980)	408,663
Interfund Services	66,883	11,782	78,665
Total Non-Personnel	**602,526**	**(115,198)**	**487,328**
Total by Category	**3,205,702**	**151,959**	**3,357,661**
Dollars by Fund			
General Fund	3,205,702	151,959	3,357,661
Total by Fund	**3,205,702**	**151,959**	**3,357,661**

DEPARTMENT SUMMARY | CITY AUDITOR'S OFFICE

	FY 2024/25 Adopted	Budget Amendments	FY 2024/25 Amended
Dollars by Category			
Salary and Benefits			
Salary	382,345	(15)	382,330
Retirement	185,440	4,730	190,170
Health Allocation	22,772	0	22,772
Medicare	5,970	0	5,970
Social Security	19,898	930	20,828
Other Benefits	17,518	(51)	17,467
Total Salary and Benefits	**633,943**	**5,594**	**639,537**
Non-Personnel			
Materials/Services/Supplies	349,261	0	349,261
Interfund Services	2,285	(905)	1,380
Total Non-Personnel	**351,546**	**(905)**	**350,641**
Total by Category	**985,489**	**4,689**	**990,178**
Dollars by Fund			
General Fund	985,489	4,689	990,178
Total by Fund	**985,489**	**4,689**	**990,178**

DEPARTMENT SUMMARY | MAYOR AND CITY COUNCIL OFFICES

	FY 2024/25 Adopted	Budget Amendments	FY 2024/25 Amended
Dollars by Category			
Salary and Benefits			
Salary	613,873	14,965	628,838
As-Needed	20,006	0	20,006
Overtime	593	0	593
Retirement	201,576	10,089	211,665
Health Allocation	59,320	(22,024)	37,296
Medicare	9,312	163	9,475
Social Security	25,828	788	26,616
Other Benefits	25,151	(1,019)	24,132
Total Salary and Benefits	**955,659**	**2,962**	**958,621**
Non-Personnel			
Materials/Services/Supplies	113,921	0	113,921
Interfund Services	107,143	17,238	124,381
Total Non-Personnel	**221,064**	**17,238**	**238,302**
Total by Category	**1,176,723**	**20,200**	**1,196,923**
Dollars by Fund			
General Fund	1,176,723	20,200	1,196,923
Total by Fund	**1,176,723**	**20,200**	**1,196,923**

DEPARTMENT SUMMARY | CITY MANAGER'S OFFICE

	FY 2024/25 Adopted	Budget Amendments	FY 2024/25 Amended
Dollars by Category			
Salary and Benefits			
Salary	1,966,548	240,185	2,206,733
As-Needed	217,629	0	217,629
Retirement	883,525	15,807	899,332
Health Allocation	204,148	40,922	245,070
Medicare	37,565	218	37,783
Social Security	101,630	4,433	106,063
Other Benefits	97,960	3,276	101,236
Total Salary and Benefits	**3,509,005**	**304,841**	**3,813,846**
Non-Personnel			
Materials/Services/Supplies	1,325,263	826,847	2,152,110
Interfund Services	688,036	83,403	771,439
Total Non-Personnel	**2,013,299**	**910,250**	**2,923,549**
Total by Category	**5,522,304**	**1,215,091**	**6,737,395**
Dollars by Fund			
General Fund	5,175,582	1,416,469	6,592,051
Related Santa Clara Developer Fund	346,722	(201,378)	145,344
Total by Fund	**5,522,304**	**1,215,091**	**6,737,395**

DEPARTMENT SUMMARY | COMMUNITY DEVELOPMENT DEPARTMENT

	FY 2024/25 Adopted	Budget Amendments	FY 2024/25 Amended
Dollars by Category			
Salary and Benefits			
Salary	11,011,760	(335,617)	10,676,143
As-Needed	417,514	0	417,514
Overtime	74,588	0	74,588
Retirement	3,790,574	156,647	3,947,221
Health Allocation	1,262,449	95,877	1,358,326
Medicare	167,285	1,087	168,372
Social Security	663,295	10,722	674,017
Other Benefits	484,455	(8,510)	475,945
Total Salary and Benefits	**17,871,920**	**(79,794)**	**17,792,126**
Non-Personnel			
Materials/Services/Supplies	3,812,212	94,995	3,907,207
Interfund Services	2,129,375	145,117	2,274,492
Other Expenditures	1,306,494	879,597	2,186,091
Transfers to Other Funds	189,295	53,508	242,803
Total Non-Personnel	**7,437,376**	**1,173,217**	**8,610,593**
Total by Category	**25,309,296**	**1,093,423**	**26,402,719**
Dollars by Fund			
General Fund	5,392,464	182,849	5,575,313
Building Development Services Fund	14,846,926	438,260	15,285,186
Building Special Programs and Training Fund	44,995	0	44,995
City Affordable Housing Fund	1,595,486	(1,839)	1,593,647
Housing and Urban Development Fund	2,115,381	416,687	2,532,068
Housing Authority Fund	414,581	54,350	468,931
Housing Successor Agency Fund	899,463	3,116	902,579
Total by Fund	**25,309,296**	**1,093,423**	**26,402,719**

DEPARTMENT SUMMARY | ELECTRIC UTILITY DEPARTMENT

	FY 2024/25 Adopted	Budget Amendments	FY 2024/25 Amended
Dollars by Category			
Salary and Benefits			
Salary	41,770,720	159,782	41,930,502
As-Needed	1,642,000	0	1,642,000
Overtime	8,140,300	0	8,140,300
Retirement	14,449,301	488,580	14,937,881
Health Allocation	4,205,375	577,799	4,783,174
Medicare	844,337	(205,251)	639,086
Social Security	2,466,904	283,187	2,750,091
Other Benefits	1,739,573	124,849	1,864,422
Total Salary and Benefits	**75,258,510**	**1,428,946**	**76,687,456**
Non-Personnel			
Materials/Services/Supplies	62,538,574	(999,300)	61,539,274
Resource/Production	493,411,107	(52,749,846)	440,661,261
Interfund Services	12,447,865	2,417,874	14,865,739
Transfers to Other Funds	105,083,320	25,124,583	130,207,903
Contribution In Lieu	37,578,133	(1,779,070)	35,799,063
Capital Outlay	137,000	1,875,000	2,012,000
Total Non-Personnel	**711,195,999**	**(26,110,759)**	**685,085,240**
Total by Category	**786,454,509**	**(24,681,813)**	**761,772,696**
Dollars by Fund			
Electric Operating Grant Trust Fund	34,309,180	34,517,119	68,826,299
Electric Utility Fund	752,145,329	(59,198,932)	692,946,397
Total by Fund	**786,454,509**	**(24,681,813)**	**761,772,696**

DEPARTMENT SUMMARY | FINANCE DEPARTMENT

	FY 2024/25 Adopted	Budget Amendments	FY 2024/25 Amended
Dollars by Category			
Salary and Benefits			
Salary	8,185,673	278,468	8,464,141
As-Needed	192,055	0	192,055
Overtime	18,157	0	18,157
Retirement	3,071,179	185,676	3,256,855
Health Allocation	1,131,398	155,176	1,286,574
Medicare	136,507	2,364	138,871
Social Security	535,147	20,770	555,917
Other Benefits	464,511	1,319	465,830
Total Salary and Benefits	**13,734,627**	**643,773**	**14,378,400**
Non-Personnel			
Materials/Services/Supplies	3,342,971	1,671	3,344,642
Interfund Services	1,935,173	297,826	2,232,999
Total Non-Personnel	**5,278,144**	**299,497**	**5,577,641**
Total by Category	**19,012,771**	**943,270**	**19,956,041**
Dollars by Fund			
General Fund	19,012,771	941,599	19,954,370
Community Facilities District 2019-1 Lawrence Station Fund	0	1,671	1,671
Total by Fund	**19,012,771**	**943,270**	**19,956,041**

DEPARTMENT SUMMARY | FIRE DEPARTMENT

	FY 2024/25 Adopted	Budget Amendments	FY 2024/25 Amended
Dollars by Category			
Salary and Benefits			
Salary	36,484,823	227,379	36,712,202
As-Needed	34,426	11,300	45,726
Overtime	875,129	0	875,129
Retirement	20,837,010	1,161,528	21,998,538
Health Allocation	3,208,679	84,924	3,293,603
Medicare	561,294	(20,964)	540,330
Social Security	137,698	25,131	162,829
Other Benefits	1,287,341	38,588	1,325,929
Total Salary and Benefits	**63,426,400**	**1,527,886**	**64,954,286**
Non-Personnel			
Materials/Services/Supplies	1,711,186	193,700	1,904,886
Interfund Services	5,928,613	1,140,111	7,068,724
Capital Outlay	37,000	0	37,000
Transfers to Other Funds	0	8,481	8,481
Total Non-Personnel	**7,676,799**	**1,342,292**	**9,019,091**
Total by Category	**71,103,199**	**2,870,178**	**73,973,377**
Dollars by Fund			
General Fund	63,324,867	2,954,824	66,279,691
Fire Development Services Fund	3,264,818	131,585	3,396,403
Fire Operating Grant Trust Fund	4,513,514	(216,231)	4,297,283
Total by Fund	**71,103,199**	**2,870,178**	**73,973,377**

DEPARTMENT SUMMARY | HUMAN RESOURCES DEPARTMENT

	FY 2024/25 Adopted	Budget Amendments	FY 2024/25 Amended
Dollars by Category			
Salary and Benefits			
Salary	2,134,105	8,132	2,142,237
As-Needed	40,163	0	40,163
Retirement	787,456	29,785	817,241
Health Allocation	244,070	14,462	258,532
Medicare	33,728	(128)	33,600
Social Security	120,853	3,712	124,565
Other Benefits	111,652	(1,499)	110,153
Total Salary and Benefits	**3,472,027**	**54,464**	**3,526,491**
Non-Personnel			
Materials/Services/Supplies	818,344	0	818,344
Interfund Services	148,957	26,239	175,196
Total Non-Personnel	**967,301**	**26,239**	**993,540**
Total by Category	**4,439,328**	**80,703**	**4,520,031**
Dollars by Fund			
General Fund	4,439,328	80,703	4,520,031
Total by Fund	**4,439,328**	**80,703**	**4,520,031**

DEPARTMENT SUMMARY | INFORMATION TECHNOLOGY DEPARTMENT

	FY 2024/25 Adopted	Budget Amendments	FY 2024/25 Amended
Dollars by Category			
Salary and Benefits			
Salary	1,261,399	189,368	1,450,767
As-Needed	254,488	0	254,488
Retirement	428,921	80,256	509,177
Health Allocation	107,102	32,169	139,271
Medicare	19,129	2,734	21,863
Social Security	56,812	12,880	69,692
Other Benefits	50,901	8,600	59,501
Total Salary and Benefits	**2,178,752**	**326,007**	**2,504,759**
Non-Personnel			
Materials/Services/Supplies	10,726,677	1,547,665	12,274,342
Interfund Services	1,515	(278)	1,237
Capital Outlay	250,000	409,000	659,000
Total Non-Personnel	**10,978,192**	**1,956,387**	**12,934,579**
Total by Category	**13,156,944**	**2,282,394**	**15,439,338**
Dollars by Fund			
Information Technology Services Fund	12,956,944	2,282,394	15,239,338
Public, Educational and Governmental Fee Fund	200,000	0	200,000
Total by Fund	**13,156,944**	**2,282,394**	**15,439,338**

DEPARTMENT SUMMARY | LIBRARY DEPARTMENT

	FY 2024/25 Adopted	Budget Amendments	FY 2024/25 Amended
Dollars by Category			
Salary and Benefits			
Salary	4,933,745	65,206	4,998,951
As-Needed	966,968	52,140	1,019,108
Retirement	1,737,684	74,704	1,812,388
Health Allocation	604,341	28,440	632,781
Medicare	76,510	492	77,002
Social Security	314,650	4,337	318,987
Other Benefits	252,106	(884)	251,222
Total Salary and Benefits	**8,886,004**	**224,435**	**9,110,439**
Non-Personnel			
Materials/Services/Supplies	1,568,279	55,870	1,624,149
Interfund Services	863,342	134,575	997,917
Total Non-Personnel	**2,431,621**	**190,445**	**2,622,066**
Total by Category	**11,317,625**	**414,880**	**11,732,505**
Dollars by Fund			
General Fund	11,317,625	414,880	11,732,505
Total by Fund	**11,317,625**	**414,880**	**11,732,505**

DEPARTMENT SUMMARY | NON-DEPARTMENTAL

	FY 2024/25 Adopted	Budget Amendments	FY 2024/25 Amended
Dollars by Category			
Salary and Benefits			
Salary	4,825,883	149,340	4,975,223
As-Needed	1,479,801	(455,337)	1,024,464
Overtime	3,176,967	598,640	3,775,607
Retirement	397,855	131,875	529,730
Health Allocation	92,148	40,185	132,333
Medicare	17,479	5,358	22,837
Social Security	55,311	14,662	69,973
Other Benefits	442,579	12,910	455,489
Total Salary and Benefits	**10,488,023**	**497,633**	**10,985,656**
Non-Personnel			
Materials/Services/Supplies	23,867,592	(446,540)	23,421,052
Interfund Services	8,806,953	976,999	9,783,952
Transfers to Other Funds	6,770,839	11,314,761	18,085,600
Total Non-Personnel	**39,445,384**	**11,845,220**	**51,290,604**
Total by Category	**49,933,407**	**12,342,853**	**62,276,260**
Dollars by Fund			
General Fund	31,638,763	10,080,223	41,718,986
Convention Center Enterprise Fund	18,284,444	2,262,630	20,547,074
Sports & Open Space Authority Fund	10,200	0	10,200
Total by Fund	**49,933,407**	**12,342,853**	**62,276,260**

DEPARTMENT SUMMARY | PARKS AND RECREATION DEPARTMENT

	FY 2024/25 Adopted	Budget Amendments	FY 2024/25 Amended
Dollars by Category			
Salary and Benefits			
Salary	8,404,127	(144,194)	8,259,933
As-Needed	2,815,000	43,913	2,858,913
Overtime	64,627	12,953	77,580
Retirement	3,043,224	79,414	3,122,638
Health Allocation	1,249,783	137,118	1,386,901
Medicare	132,773	(850)	131,923
Social Security	555,297	(1,032)	554,265
Other Benefits	325,048	120,874	445,922
Total Salary and Benefits	**16,589,879**	**248,196**	**16,838,075**
Non-Personnel			
Materials/Services/Supplies	6,359,703	21,526	6,381,229
Interfund Services	1,850,877	131,560	1,982,437
Transfers to Other Funds	31,322	1,815	33,137
Total Non-Personnel	**8,241,902**	**154,901**	**8,396,803**
Total by Category	**24,831,781**	**403,097**	**25,234,878**
Dollars by Fund			
General Fund	22,809,299	362,748	23,172,047
Cemetery Fund	1,591,088	40,349	1,631,437
Community Facilities District 2019-1 Fund	248,531	0	248,531
Endowment Care Fund	30,000	0	30,000
Parks and Recreation Grant Trust Fund	152,363	0	152,363
Perpetual Care Fund	500	0	500
Total by Fund	**24,831,781**	**403,097**	**25,234,878**

DEPARTMENT SUMMARY | POLICE DEPARTMENT

	FY 2024/25 Adopted	Budget Amendments	FY 2024/25 Amended
Dollars by Category			
Salary and Benefits			
Salary	41,173,341	(315,598)	40,857,743
As-Needed	579,998	230,000	809,998
Overtime	2,311,249	0	2,311,249
Retirement	24,306,624	1,049,159	25,355,783
Health Allocation	4,219,965	450,183	4,670,148
Medicare	680,002	(2,849)	677,153
Social Security	707,838	2,123	709,961
Other Benefits	3,887,468	100,717	3,988,185
Total Salary and Benefits	**77,866,485**	**1,513,735**	**79,380,220**
Non-Personnel			
Materials/Services/Supplies	3,634,334	0	3,634,334
Interfund Services	8,781,964	375,383	9,157,347
Capital Outlay	1,013,568	54,336	1,067,904
Total Non-Personnel	**13,429,866**	**429,719**	**13,859,585**
Total by Category	**91,296,351**	**1,943,454**	**93,239,805**
Dollars by Fund			
General Fund	90,185,180	1,889,118	92,074,298
Communication Acquisitions Fund	1,013,568	54,336	1,067,904
Community Facilities District 2019-1 Lawrence Station Fund	97,603	0	97,603
Total by Fund	**91,296,351**	**1,943,454**	**93,239,805**

DEPARTMENT SUMMARY | DEPARTMENT OF PUBLIC WORKS

	FY 2024/25 Adopted	Budget Amendments	FY 2024/25 Amended
Dollars by Category			
Salary and Benefits			
Salary	15,492,862	95,373	15,588,235
As-Needed	153,033	134,095	287,128
Overtime	260,289	0	260,289
Retirement	5,420,881	209,508	5,630,389
Health Allocation	2,160,439	127,408	2,287,847
Medicare	239,207	601	239,808
Social Security	1,016,914	17,179	1,034,093
Other Benefits	745,967	(3,359)	742,608
Total Salary and Benefits	**25,489,592**	**580,805**	**26,070,397**
Non-Personnel			
Materials/Services/Supplies	13,648,979	333,533	13,982,512
Resource/Production	32,762,738	376,775	33,139,513
Interfund Services	5,208,010	154,109	5,362,119
Franchise Tax	875,563	43,778	919,341
Capital Outlay	4,386,000	1,457,784	5,843,784
Transfers to Other Funds	8,229,654	3,450,063	11,679,717
Total Non-Personnel	**65,110,944**	**5,816,042**	**70,926,986**
Total by Category	**90,600,536**	**6,396,847**	**96,997,383**
Dollars by Fund			
General Fund	26,728,107	596,902	27,325,009
Bridge Maintenance District #2 Fund	80,000	(80,000)	0
Community Facilities District 2019-1 Lawrence Station Fund	38,337	0	38,337
Convention Center Maintenance District Fund	1,774,119	88,706	1,862,825
Downtown Parking Maintenance District Fund	144,609	8,517	153,126
Fleet Management Fund	5,651,174	287,841	5,939,015
Gas Tax Fund	2,550,000	1,970,000	4,520,000
Public Works Capital Projects Management Services Fund	4,362,916	10,758	4,373,674
Road Repair and Accountability Act of 2017 SB1 Fund	2,500,000	1,801,915	4,301,915
Solid Waste Fund	40,785,274	539,924	41,325,198
Traffic Mitigation Fund	1,600,000	(269,000)	1,331,000
Vehicle Replacement Fund	4,386,000	1,441,284	5,827,284
Total by Fund	**90,600,536**	**6,396,847**	**96,997,383**

DEPARTMENT SUMMARY | WATER AND SEWER UTILITIES DEPARTMENT

	FY 2024/25 Adopted	Budget Amendments	FY 2024/25 Amended
Dollars by Category			
Salary and Benefits			
Salary	9,318,982	(114,569)	9,204,413
As-Needed	254,929	0	254,929
Overtime	289,174	0	289,174
Retirement	3,174,362	58,528	3,232,890
Health Allocation	1,315,312	10,319	1,325,631
Medicare	140,383	(2,736)	137,647
Social Security	587,842	(3,605)	584,237
Other Benefits	445,264	1,084	446,348
Total Salary and Benefits	**15,526,248**	**(50,979)**	**15,475,269**
Non-Personnel			
Materials/Services/Supplies	10,074,008	0	10,074,008
Resource/Production	66,883,335	(2,510,735)	64,372,600
Interfund Services	8,125,724	(27,344)	8,098,380
Capital Outlay	0	150,000	150,000
Transfers to Other Funds	20,311,315	(3,372,232)	16,939,083
Total Non-Personnel	**105,394,382**	**(5,760,311)**	**99,634,071**
Total by Category	**120,920,630**	**(5,811,290)**	**115,109,340**
Dollars by Fund			
Sewer Utility Fund	50,232,161	(6,385,494)	43,846,667
Water Recycling Program Fund	9,502,867	(195,327)	9,307,540
Water Utility Fund	61,185,602	769,531	61,955,133
Total by Fund	**120,920,630**	**(5,811,290)**	**115,109,340**

FY 2024/25 OPERATING BUDGET AMENDMENTS DETAIL BY FUND | GENERAL FUND

Category	Source of Funds	Use of Funds	Explanation
Revenue and Expenditure Changes			
Tax Revenues	4,562,000		Adjusts the tax revenue projections, including an increase to the Property Tax ($4.8 million) and Sales Tax ($548,000) categories, partially offset by reductions to the Transient Occupancy Tax (-$800,000) and Documentary Transfer Tax (-$32,000) categories.
Interest	2,504,000		Increases the interest earnings estimate based on the higher interest yields on the City's portfolio.
Other Fees for Services	2,469,017		Adjusts various revenue estimates, including increases to the cost allocation plan and stadium-related reimbursements based on the projected costs for FY 2024/25.
Silicon Valley Power (SVP) Transfer	500,000		Increases the SVP Transfer based on revised electric utility revenue estimates. In accordance with the City's Charter, SVP pays 5.0% of gross revenues to the General Fund.
Rents Revenue	(892,082)		Decreases the estimate for rent revenue, including downward adjustments to the Related project lease revenue estimate (-$750,000) due to changes in the project timeline, the elimination of the revenue from the Hyatt Ballroom lease (-$415,000) that will now be reflected in the Convention Center Enterprise Fund, the elimination of lease revenue for the Morse Mansion (-$196,000) as the lease has not been renewed, and other net downward adjustments (-$31,000), partially offset by an increase to the revenue estimate for the Commerce & Peddlers Plaza properties ($500,000).
Other Revenue Adjustments	639,550		Adjusts various revenue estimates based on revised projections for franchise fees, licenses and permits, fines and penalties, State revenue, and other revenue.
Transfers From Other Funds	14,527		Reflects increases from the following funds: transfer from the Building Development Services Fund (up $5K) and transfer from the Electric Utility Fund (up $9K) based on revised calculations of the personnel costs that are reimbursed from these funds.

FY 2024/25 OPERATING BUDGET AMENDMENTS DETAIL BY FUND | GENERAL FUND

Category	Source of Funds	Use of Funds	Explanation
Revenue and Expenditure Changes			
Personnel - Salary and Benefit Changes		5,666,210	Adjusts personnel costs to reflect updated salary and benefit costs based on negotiated salary agreements and the latest assumptions, required contributions to the Public Employees Retirement System (PERS), the latest benefit costs, and actual incumbents. This includes the unfreezing of 1.0 Assistant City Manager position approved in FY 2023/24, the addition of 1.0 stadium-reimbursed Management Analyst position in the City Manager's Office approved as part of the FY 2024/25 Stadium Authority Budget, the recommended unfreezing of 1.0 Assistant City Attorney position, partially offset by a reduction in consultant services, to ensure sufficient in-house legal expertise, the recommended addition of 1.0 Accountant in the Finance Department, as well as minor position shifts and reclassifications.
Materials, Services and Supplies		1,467,812	Increases the materials, services and supplies budgets in various departments to account for adjustments in contractual services, maintenance, and supplies based on updated costs (e.g., fire station maintenance, firefighter annual physical exams, street maintenance, deferred compensation consulting services, and operating costs for capital projects scheduled to come online).
Interfund Services		2,439,326	Reflects updated costs for interfund services (Information Technology Department services, special liability fund, workers' compensation, Public Works capital project management, vehicle equipment and maintenance, fleet purchases, and communications equipment).
Transfers to Other Funds		9,192,274	Increases the transfer to other funds based on updated 2024/25 proposed capital projects funded in the FY 2024/25 and FY 2025/26 Biennial Capital Budget as well as minor changes to contributions to other funds (Fire Operating Grant Trust Fund, Convention Center Maintenance District Fund, and Downtown Parking Maintenance District Fund).
Police Department - Parks Patrol		230,000	Adds reserve officer funding of $230,000 for parks patrols on weekdays from 3 p.m. to 11 p.m., Saturdays from 7 a.m. to 8 p.m., and Sundays from 11 a.m. to 7 p.m.

FY 2024/25 OPERATING BUDGET AMENDMENTS DETAIL BY FUND | GENERAL FUND

Category	Source of Funds	Use of Funds	Explanation
Revenue and Expenditure Changes			
Library Department - Sunday Hours at Central Park Library		91,640	Adds resources for Sunday hours at the Central Park Library, including funding for as-needed library staff ($52,140) and materials, services and supplies ($39,500) for utilities and security. The expanded hours are expected to be implemented in 2025 and the funding reflects the partial year cost.
Parks & Recreation Department - Senior Trips	32,000	45,100	Restores the Senior Trips program that was defunded during the pandemic. Funding is proposed for approximately 10 local trips annually ($25,074 for as-needed staff and $20,026 for non-personnel costs) that would be partially offset by fee revenue ($32,000). The net cost is estimated at $13,100.
Subtotal Revenue and Expenditure Changes	**9,829,012**	**19,132,362**	
Reserves and Fund Balance Changes			
Budget Stabilization Reserve Beginning/Ending Balance	8,452,145	7,970,828	Adjusts the Budget Stabilization Reserve beginning and ending fund balance based on FY 2023/24 activity. The adjustment to the ending fund balance is $481,317 less than the adjustment to the beginning fund balance due to the planned use of these funds to balance the FY 2024/25 budget. The FY 2024/25 ending fund balance totals $53.8 million, or 17.6% of the expenditure budget.
Capital Projects Reserve Beginning Fund Balance/Ending Fund Balance	17,728,551	2,761,825	Adjusts the Capital Projects Reserve beginning fund balance based on FY 2023/24 activity. The ending fund balance is increased by a lesser amount due to the allocation of the majority of the additional funds carried over from FY 2023/24 to recommended capital projects in the CIP.
Reserve for Programmed Capital Projects Beginning Fund Balance/Ending Fund Balance	-	6,105,871	Increases the Reserve for Programmed Capital Projects ending fund balance to reflect the setting aside of these funds to cover the cost of capital projects recommended after the first year of the five-year CIP (2025/26 through FY 2028/29).

FY 2024/25 OPERATING BUDGET AMENDMENTS DETAIL BY FUND | GENERAL FUND

Category	Source of Funds	Use of Funds	Explanation
Reserves and Fund Balance Changes			
Advanced Planning Fee Reserve	1,563,483	1,563,483	Adjusts the Advanced Planning Fee Reserve beginning and ending fund balance based on FY 2023/24 activity.
Technology Fee Reserve	655,354	655,354	Adjusts the Technology Fee Reserve beginning and ending fund balance based on FY 2023/24 activity.
Land Sale Reserve	(1)	(1)	Adjusts the Land Sale Reserve beginning and ending fund balance based on FY 2023/24 activity.
Pension Stabilization Reserve	6,109,952	6,109,952	Adjusts the Pension Stabilization Reserve beginning and ending fund balance based on FY 2023/24 activity.
Property Tax Education Revenue Augmentation Fund (ERAF) Reserve	4,823,000	6,744,337	Increases the Property Tax ERAF Reserve beginning fund balance to reflect FY 2023/24 activity and increases the ending fund balance based on both FY 2023/24 and FY 2024/25 activity. Additional funding is set aside in this reserve in FY 2024/25 to account for the excess ERAF property tax revenue that is subject to legal challenge.
Historical Preservation Reserve	1,458	1,458	Increases the Historical Preservation Reserve beginning and ending fund balance based on FY 2023/24 activity.
Budget Balancing Reserve	(480,155)	(2,027,930)	Decreases the Budget Balancing Reserve beginning fund balance based on estimated FY 2023/24 activity and decreases the ending fund balance based on both FY 2023/24 and FY 2024/25 activity.
Unrestricted Beginning Fund Balance/Unrestricted Ending Fund Balance	334,740		Reflects the carryover of projected unspent funds from FY 2023/24 that will be used to support a limited number of additions in FY 2024/25 (Police Parks Patrol, Sunday Hours at Central Park Library, and Senior Center Trips).
Subtotal Reserves and Fund Balance Changes	**39,188,527**	**29,885,177**	
Total General Fund	**49,017,539**	**49,017,539**	

FY 2024/25 OPERATING BUDGET AMENDMENTS DETAIL BY FUND | SPECIAL REVENUE FUNDS

Bridge Maintenance District #2 Fund (463)			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Taxes - Ad Valorem	10,000		Increases the revenue received through the apportionment of secured property tax based on anticipated collection levels.
Transfer to Streets and Highways Capital Fund		(80,000)	Eliminates the transfer to the Streets and Highways Capital Fund to reflect updated costs associated with the recommended capital improvements program projects.
Unrestricted Beginning Fund Balance/Unrestricted Ending Fund Balance	29,116	119,116	Adjusts the beginning and ending fund balances based on anticipated fund activity.
Total Bridge Maintenance District #2 Fund	**39,116**	**39,116**	

Building Development Services Fund (155)			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Building Development Services - Total Salary and Benefits		274,597	Increases personnel costs to reflect updated salary and benefit costs based on negotiated salary agreements, required contributions to the Public Employees Retirement System (PERS), the latest benefit costs, and actual incumbents. The budget also includes the addition of 4.0 positions (1.0 Office Specialist II, 1.0 Office Specialist III, 1.0 Office Specialist IV, and 1.0 Permit Technician) approved in FY 2024/25 as part of the FY 2023/24 and FY 2024/25 Adopted Operating Budget.
Building Development Services - Interfund Services and Services From Other Funds - Cost Allocation Plan		72,155	Reflects updated costs for interfund services (Information Technology Department services, special liability fund, workers' compensation, Public Works capital project management, vehicle equipment and maintenance, fleet purchases, and communications equipment) and the Cost Allocation Plan.
Building Development Services - Materials, Services, and Supplies		45,000	Adds one-time funding of $10,000 for onboarding costs associated with the 4.0 FTE that were approved to be added as part of the FY 2023/24 and FY 2024/25 Adopted Operating Budget. One-time funding of $17,000 is also included for the purchase of an additional license for software used by Building engineers for structural analysis. Ongoing funding of $15,000 for training and $3,000 for increased maintenance costs are also reflected.

FY 2024/25 OPERATING BUDGET AMENDMENTS DETAIL BY FUND | SPECIAL REVENUE FUNDS

Building Development Services Fund (155) Cont'd.			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Transfer to the General Fund		5,134	Increases the transfer to the General Fund to reflect Code Enforcement personnel costs eligible to be covered by building fees.
Transfer to the General Government Capital Fund		41,374	Increases the transfer to the General Government Capital Fund to reflect updated costs associated with the recommended capital improvement program projects.
Unrestricted Beginning Fund Balance/Unrestricted Ending Fund Balance	5,226,862	4,788,602	Adjusts the beginning and ending fund balances based on anticipated fund activity.
Total Building Development Services Fund	**5,226,862**	**5,226,862**	

Building Special Programs and Training Fund (220)			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Beginning and Ending Fund Balance - CASp Reserve	(8,180)	(8,180)	Adjusts the beginning and ending fund balances for the CASp Reserve based on anticipated fund activity.
Beginning and Ending Fund Balance - Seismic Admin Reserve	17,430	17,430	Adjusts the beginning and ending fund balances for the Seismic Admin Reserve based on anticipated fund activity.
Beginning and Ending Fund Balance - Building Standard Reserve	7,998	7,998	Adjusts the beginning and ending fund balances for the Building Standard Reserve based on anticipated fund activity.
Total Building Special Programs and Training Fund	**17,248**	**17,248**	

FY 2024/25 OPERATING BUDGET AMENDMENTS DETAIL BY FUND | SPECIAL REVENUE FUNDS

City Affordable Housing Fund (165)			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
City Affordable Housing - Total Salary and Benefits		(2,134)	Decreases personnel costs to reflect updated salary and benefit costs based on negotiated salary agreements, required contributions to the Public Employees Retirement System (PERS), the latest benefit costs, and actual incumbents.
City Affordable Housing - Materials/Services/Supplies		104,500	Reallocates funding from the capital outlay appropriation to the Materials/Services/Supplies budget to reflect actual activity.
City Affordable Housing - Interfund Services		295	Reflects updated costs for interfund services (Information Technology Department services, special liability fund, workers' compensation, Public Works capital project management, vehicle equipment and maintenance, fleet purchases, and communications equipment).
City Affordable Housing - Capital Outlay		(104,500)	Reallocates funding to the Materials/Services/Supplies budget from the capital outlay appropriation to reflect actual activity.
Unrestricted Beginning Fund Balance/Unrestricted Ending Fund Balance	(5,879,755)	(5,877,916)	Adjusts the beginning and ending fund balances based on anticipated fund activity.
Total City Affordable Housing Fund	**(5,879,755)**	**(5,879,755)**	

Community Facilities District 2019-1 Fund (027)			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Special Tax Revenues	(58,741)		Decreases the special tax revenues estimate based on updated tax and CPI rate projections and updated residential development construction timeline.
Community Facilities District 2019-1 - Contractual Services		1,671	Increases contractual services costs to reflect tax consultant agreement renewal.
Capital Reserve Beginning Fund Balance/Capital Reserve Ending Fund Balance	(1,710)	(13,459)	Adjusts the Capital Reserve beginning fund balance based on anticipated fund activity.
Unrestricted Beginning Fund Balance/Unrestricted Ending Fund Balance	571,042	522,379	Adjusts the beginning and ending fund balances based on anticipated fund activity.
Total Community Facilities District 2019-1 Fund	**510,591**	**510,591**	

FY 2024/25 OPERATING BUDGET AMENDMENTS DETAIL BY FUND | SPECIAL REVENUE FUNDS

Convention Center Maintenance District Fund (026)			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Other Fees for Services	53,543		Increases the other fees for services revenue estimate to align with updated contributions to support shared maintenance and operations cost consistent with the Director's Report brought forward for the district.
Transfer from General Fund	35,163		Increases the transfer from the General Fund to align with updated contributions to support shared maintenance and operations cost consistent with the Director's Report brought forward for the district.
Public Works - Salary and Benefits		293	Increases personnel costs to reflect updated salary and benefit costs for budgeted positions.
Public Works - Contractual Services		100,483	Increases the routine maintenance expenses based on an assessment of needs. The revised cost is consistent with the Director's Report brought forward for the district.
Public Works - Interfund Services and Cost Allocation Plan		(12,070)	Reflects updated costs for interfund services (special liability fund and workers' compensation) and the City's Cost Allocation Plan.
Unrestricted Beginning Fund Balance/Unrestricted Ending Fund Balance	116,459	116,459	Adjusts the beginning and ending fund balances based on anticipated fund activity.
Total Convention Center Maintenance District Fund	**205,165**	**205,165**	

Developer Traffic Payments Fund (124)			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Unrestricted Beginning Fund Balance/Unrestricted Ending Fund Balance	(3,301,046)	(3,301,046)	Adjusts the beginning and ending fund balances based on anticipated fund activity.
Total Developer Traffic Payments Fund	**(3,301,046)**	**(3,301,046)**	

FY 2024/25 OPERATING BUDGET AMENDMENTS DETAIL BY FUND | SPECIAL REVENUE FUNDS

Downtown Parking Maintenance District Fund (025)			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Public Works - Interest	330		Increases the interest earnings revenue estimate to reflect actual collection trends.
Public Works - Misc. Charges for Current Services	(330)		Decreases the property owner payments towards the district's costs and expenses due to higher interest earned from prior years' property owner assessments that are applied to the payment.
Transfer from the General Fund	(7,650)		Decreases the transfer from the General Fund based on anticipated expenditures for maintenance and operations.
Public Works - Salary and Benefits		(9,127)	Decreases personnel costs to reflect updated salary and benefit costs for budgeted positions.
Public Works - Interfund Services		1,144	Increases the allocation for interfund services based on the FY 2024/25 distribution of costs across City funds.
Public Works - Capital Outlay		16,500	Increases the Capital Outlay for removal and replacement of sections of concrete throughout Franklin Square Mall that are beyond grinding to prevent hazardous conditions. Funding will be provided by previously collected property owner assessments in the Reserve for Maintenance.
Beginning / Ending Fund Balance - Reserve for Maintenance	469	(16,031)	Adjusts the beginning and ending fund balance for the Reserve for Maintenance based on anticipated fund activity.
Unrestricted Beginning Fund Balance/Unrestricted Ending Fund Balance	86,509	86,842	Adjusts the beginning and ending fund balances based on anticipated fund activity.
Total Downtown Parking Maintenance District Fund	**79,328**	**79,328**	

Endowment Care Fund (077)			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Other Fees for Services	50,000		Increases the other fees for services revenue estimate based on actual revenue trends.
Unrestricted Beginning Fund Balance/Unrestricted Ending Fund Balance	116,640	166,640	Adjusts the beginning and ending fund balances based on anticipated fund activity.
Total Endowment Care Fund	**166,640**	**166,640**	

FY 2024/25 OPERATING BUDGET AMENDMENTS DETAIL BY FUND | SPECIAL REVENUE FUNDS

Fire Development Services Fund (158)			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Other Fees for Service	195,750		Increases the revenue estimate for Fire development fees based on actual trends and updated revenue projections.
Fire Development Services - Total Salary and Benefits		58,758	Increases personnel costs to reflect updated salary and benefit costs based on negotiated salary agreements, required contributions to the Public Employees Retirement System (PERS), the latest benefit costs, and actual incumbents.
Fire Development Services - Interfund Services and Services From Other Funds - Cost Allocation Plan		64,346	Reflects updated costs for interfund services (Information Technology Department services, special liability fund, workers' compensation, Public Works capital project management, vehicle equipment and maintenance, fleet purchases, and communications equipment) and the Cost Allocation Plan.
Unrestricted Beginning Fund Balance/Unrestricted Ending Fund Balance	1,347,578	1,420,224	Adjusts the beginning and ending fund balances based on anticipated fund activity.
Total Fire Development Services Fund	**1,543,328**	**1,543,328**	

Fire Operating Grant Trust Fund (178)			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Transfer from General Fund / Staffing for Adequate Fire and Emergency Response (SAFER)	(216,231)		Decreases the transfer from the General Fund due to lower anticipated SAFER grant expenditures based on updated salary and benefit costs.
Staffing for Adequate Fire and Emergency Response (SAFER)		(216,231)	Decreases personnel costs for the grant to reflect updated salary and benefit costs based on negotiated salary agreements, required contributions to the Public Employees Retirement System (PERS), the latest benefit costs, and actual incumbents.
Total Fire Operating Grant Trust Fund	**(216,231)**	**(216,231)**	

FY 2024/25 OPERATING BUDGET AMENDMENTS DETAIL BY FUND | SPECIAL REVENUE FUNDS

Gas Tax Fund (121)			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Transfer to the Streets and Highways Capital Fund		1,970,000	Increases the transfer from the Gas Tax Fund to the Streets and Highways Capital Fund to align with funding required for various Transportation capital projects.
Unrestricted Beginning Fund Balance/Unrestricted Ending Fund Balance	(109,436)	(2,079,436)	Adjusts the beginning and ending fund balances based on anticipated fund activity.
Total Gas Tax Fund	**(109,436)**	**(109,436)**	

Housing and Urban Development Fund (562)			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Other Agencies Revenue	342,788		Increases revenues to reflect the total expected resources from the U.S. Department of Housing and Urban Development in the form of Community Development Block Grant and HOME Investment Partnerships Program (HOME) funds. Additionally, this action increases the allocation amounts as outlined in the Annual Action Plan for FY 2024/25. These amounts are subject to change pending the City Council's approval of the Final Annual Action Plan on May 7, 2024.
Other Revenue	670,746		Increases revenues to reflect the total expected resources from the U.S. Department of Housing and Urban Development in the form of program income. This action increases the allocation amounts as outlined in the Annual Action Plan for FY 2024/25. These amounts are subject to change pending the City Council's approval of the Final Annual Action Plan on May 7, 2024.
Housing and Urban Development - Public Services		143,590	Increases the Public Services appropriation based on the anticipated activity for CDBG programs and administration costs.
Housing and Urban Development - CIP - CDBG		(286,415)	Decreases the CIP - CDBG appropriation as outlined in the Annual Action Plan for FY 2024/25. These amounts are subject to change pending the City Council's approval of the Final Annual Action Plan on May 7, 2024.

FY 2024/25 OPERATING BUDGET AMENDMENTS DETAIL BY FUND | SPECIAL REVENUE FUNDS

Housing and Urban Development Fund (562) Cont'd.			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Housing and Urban Development - Curb Cuts		600,000	Establishes an appropriation for Curb Cuts as outlined in the Annual Action Plan for FY 2024/25. These amounts are subject to change pending the City Council's approval of the Final Annual Action Plan on May 7, 2024.
Housing and Urban Development - Silicon Valley Rebuilding Together		50,000	Increases the Rebuilding Together program as outlined in the Annual Action Plan for FY 2024/25. These amounts are subject to change pending the City Council's approval of the Final Annual Action Plan on May 7, 2024.
Housing and Urban Development - Rehabilitation - Affordable Rental Housing		100,000	Increases the Rehabilitation - Affordable Rental Housing appropriation as outlined in the Annual Action Plan for FY 2024/25. These amounts are subject to change pending the City Council's approval of the Final Annual Action Plan on May 7, 2024.
Housing and Urban Development - HOME Administrative Contracts		3,894	Increases the HOME administrative contracts appropriation based on the anticipated activity for HOME programs and administration costs.
Housing and Urban Development - CHDO Project		54,696	Increases the CHDO project appropriation as outlined in the Annual Action Plan for FY 2024/25. These amounts are subject to change pending the City Council's approval of the Final Annual Action Plan on May 7, 2024.
Housing and Urban Development - Homeless Tenant Based Rental Assistance		347,769	Increases the Homeless Tenant Based Rental Assistance appropriation as outlined in the Annual Action Plan for FY 2024/25. These amounts are subject to change pending the City Council's approval of the Final Annual Action Plan on May 7, 2024.
Housing and Urban Development - HOME American Rescue Plan Program		(596,847)	Eliminates the HOME American Rescue Plan Program as outlined in the Annual Action Plan for FY 2024/25. These amounts are subject to change pending the City Council's approval of the Final Annual Action Plan on May 7, 2024.
Unrestricted Beginning Fund Balance/Unrestricted Ending Fund Balance	(946,212)	(349,365)	Adjusts the beginning and ending fund balances based on anticipated fund activity.
Total Housing and Urban Development Fund	**67,322**	**67,322**	

FY 2024/25 OPERATING BUDGET AMENDMENTS DETAIL BY FUND | SPECIAL REVENUE FUNDS

Housing Authority Fund (164)			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Housing Authority - Total Salary and Benefits		4,013	Increases personnel costs to reflect updated salary and benefit costs based on negotiated salary agreements, required contributions to the Public Employees Retirement System (PERS), the latest benefit costs, and actual incumbents.
Housing Authority - Materials/Services/Supplies		50,178	Increases the Materials/Services/Supplies budget to reflect an increase to contractual services for mobile showers and laundry services.
Housing Authority - Interfund Services		159	Reflects updated costs for interfund services (Information Technology Department services, special liability fund, workers' compensation, Public Works capital project management, vehicle equipment and maintenance, fleet purchases, and communications equipment).
Unrestricted Beginning Fund Balance/Unrestricted Ending Fund Balance	612,873	558,523	Adjusts the beginning and ending fund balances based on anticipated fund activity.
Total Housing Authority Fund	**612,873**	**612,873**	

Housing Successor Agency Fund (169)			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Housing Successor Agency - Total Salary and Benefits		2,920	Increases personnel costs to reflect updated salary and benefit costs based on negotiated salary agreements, required contributions to the Public Employees Retirement System (PERS), the latest benefit costs, and actual incumbents.
Housing Successor Agency - Materials, Services, and Supplies		(183)	Decreases the Materials/Services/Supplies budget to reflect various cost adjustments.
Housing Successor Agency - Interfund Services and Services From Other Funds - Cost Allocation Plan		379	Reflects updated costs for interfund services (Information Technology Department services, special liability fund, workers' compensation, Public Works capital project management, vehicle equipment and maintenance, fleet purchases, and communications equipment) and the Cost Allocation Plan.
Unrestricted Beginning Fund Balance/Unrestricted Ending Fund Balance	(659,844)	(662,960)	Adjusts the beginning and ending fund balances based on anticipated fund activity.
Total Housing Successor Agency Fund	**(659,844)**	**(659,844)**	

FY 2024/25 OPERATING BUDGET AMENDMENTS DETAIL BY FUND | SPECIAL REVENUE FUNDS

Parks and Recreation Operating Grant Trust Fund (111)			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Unrestricted Beginning Fund Balance/Unrestricted Ending Fund Balance	11,995	11,995	Adjusts the beginning and ending fund balances based on anticipated fund activity.
Total Parks and Recreation Operating Grant Fund	**11,995**	**11,995**	

Public, Educational and Governmental Fee Fund (221)			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Unrestricted Beginning Fund Balance/Unrestricted Ending Fund Balance	(908,515)	(908,515)	Adjusts the beginning and ending fund balances based on anticipated fund activity.
Total Public, Educational and Governmental Fee Fund	**(908,515)**	**(908,515)**	

Road Repair and Accountability Act of 2017 SB1 Fund (122)			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Public Works - SB 1 Revenue	400,000		Increases the revenue estimate for SB1 collections based upon updated information included in the California Local Government Finance Almanac.
Interest	(40,000)		Decreases the interest revenue estimate to account for anticipated lower cash balances after transfer of funds.
Transfer to Streets and Highways Capital Fund		1,801,915	Increases the transfer from the Road Repair and Accountability Act of 2017 SB1 Fund to the Streets and Highways Capital Fund to provide additional funding required for various Transportation capital projects.
Unrestricted Beginning Fund Balance/Unrestricted Ending Fund Balance	629,422	(812,493)	Adjusts the beginning and ending fund balances based on anticipated fund activity.
Total Road Repair and Accountability Act of 2017 SB1 Fund	**989,422**	**989,422**	

FY 2024/25 OPERATING BUDGET AMENDMENTS DETAIL BY FUND | SPECIAL REVENUE FUNDS

Traffic Mitigation Fund (123)			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Interest	(100,000)		Decreases the interest revenue estimate to account for anticipated lower cash balance after transfer of funds.
Transfer to the Streets and Highways Capital Fund		(269,000)	Decreases the transfer to the Streets and Highways Capital Fund to align with funding required for various Transportation capital projects.
Unrestricted Beginning Fund Balance/Unrestricted Ending Fund Balance	(761,690)	(592,690)	Adjusts the beginning and ending fund balances based on anticipated fund activity.
Total Traffic Mitigation Fund	**(861,690)**	**(861,690)**	
Total Special Revenue Funds	**(2,466,627)**	**(2,466,627)**	

FY 2024/25 OPERATING BUDGET AMENDMENTS DETAIL BY FUND | ENTERPRISE FUNDS

Cemetery Fund (093)			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Parks and Recreation - Cemetery - Salary and Benefits		7,506	Increases personnel costs to reflect updated salary and benefit costs based on negotiated salary agreements, required contributions to the Public Employees Retirement System (PERS), the latest benefit costs, and actual incumbents.
Parks and Recreation - Cemetery - Interfund Services and Services From Other Funds - Cost Allocation Plan		31,028	Reflects updated costs for interfund services (Information Technology Department services, special liability fund, workers' compensation, Public Works capital project management, vehicle equipment and maintenance, fleet purchases, and communications equipment) and the Cost Allocation Plan.
Transfer to General Government Capital Fund		1,815	Increases the transfer to the General Government Capital Fund to reflect the updated cost for capital projects programmed in the FY 2024/25 proposed capital budget.
Unrestricted Beginning Fund Balance/Unrestricted Ending Fund Balance	108,807	68,458	Adjusts the beginning and ending fund balances based on anticipated fund activity.
Total Cemetery Fund	**108,807**	**108,807**	

Convention Center Enterprise Fund (860)			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Non-Departmental - Rents	420,000		Establishes a revenue estimate for rent associated with the Hyatt Ballroom lease. This revenue was previously allocated to the General Fund.
Non-Departmental - Total Salary and Benefits		105,361	Increases the personnel costs to reflect updated salary and benefit costs based on negotiated salary agreements, required contributions to the Public Employees Retirement System (PERS), the latest benefit costs, and actual incumbents.
Non-Departmental - Materials/Services/Supplies		202,655	Per the City's agreement with OVG360, the management group is eligible for an incentive fee based on the Convention Center performance. This action increases the materials/services/supplies appropriation to account for these fees, offset by a reduction to the Indirect Expense line item below.

FY 2024/25 OPERATING BUDGET AMENDMENTS DETAIL BY FUND | ENTERPRISE FUNDS

Convention Center Enterprise Fund (860) Cont'd.			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Non-Departmental - Services from Other Funds - Cost Allocation Plan		137,299	Reflects updated costs allocated to the Convention Center Enterprise Fund for the Cost Allocation Plan. For this fund, the change reflects the increase in property insurance costs associated with the Convention Center that are allocated through the Cost Allocation Plan. The property insurance cost is now eliminated from the Indirect Expense line item below.
Convention Center - Indirect Expense		(332,685)	OVG's FY 2024/25 Operating Budget included costs for property insurance and incentive fees. Per the current Management Agreement, "Operating Expenses" does not include debt service on the Convention Center, Capital Expenditures, property taxes, insurance on the Facility or the City's property or contents within the Convention Center, or the Incentive Fee, all of which costs shall be borne by the City." This action reduces the Indirect Expense line by the property insurance and incentive fee.
Transfer to Convention Center Capital Fund		2,150,000	Establishes a transfer to the Convention Center Capital Fund to provide funding for the replacement of the air walls in the Grand Ballroom and various upgrades to the bathrooms throughout the Center.
Beginning and Ending Fund Balance - Restricted - Levy	275,470	275,470	Adjusts the beginning and ending Restricted - Levy fund balance based on anticipated fund activity.
Beginning and Ending Fund Balance - Operating Surplus	(104,169)	(425,802)	Eliminates the Operating Surplus Reserve as this funding should be included in the unrestricted beginning and ending fund balance.
Unrestricted Beginning Fund Balance/Unrestricted Ending Fund Balance	3,308,714	1,787,717	Adjusts the beginning and ending fund balances based on anticipated fund activity.
Total Convention Center Enterprise Fund	**3,900,015**	**3,900,015**	

Electric Operating Grant Trust Fund (191)			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Electric Department - Charges for Services	(1,098,507)		Decreases the revenue estimate based on the updated load forecast which anticipates lower energy sales.

FY 2024/25 OPERATING BUDGET AMENDMENTS DETAIL BY FUND | ENTERPRISE FUNDS

Electric Operating Grant Trust Fund (191) Cont'd.			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Electric Department - Greenhouse Gas	9,740,325		Increases the revenue estimate based on anticipated auction floor prices.
Electric Department - Contribution In-Lieu		(54,925)	Decreases the contribution in-lieu cost to align with the lower revenue estimates.
Electric Department - Total Salary and Benefits		16,171	Increases personnel costs to reflect updated salary and benefit costs based on negotiated salary agreements, required contributions to the Public Employees Retirement System (PERS), the latest benefit costs, and actual incumbents.
Electric Department - Interfund Services		918	Reflects updated costs for interfund services (Information Technology Department services, special liability fund, workers' compensation, Public Works capital project management, vehicle equipment and maintenance, fleet purchases, and communications equipment).
Transfer to Electric Utility Capital Fund		2,750,000	Increases the transfer to the Electric Utility Capital Fund for the Battery Energy Storage System CIP Project #2461.
Transfer to Electric Utility Fund		32,046,100	Increases the transfer to the Electric Utility Fund from Greenhouse Gas revenue to pay for renewable power purchase under resource and production expenses.
Transfer to Vehicle Replacement Fund		(1,050,000)	Decreases the transfer to the Vehicle Replacement Fund for the purchase of electric vehicles to replace vehicles in the City fleet based on anticipated activity in FY 2024/25.
Transfer to Streets and Highway Capital Fund		808,855	Increases the transfer to the Streets and Highway Capital Fund for the Cupertino-Santa Clara On-Demand Shuttle CIP Project #1288.
Beginning and Ending Fund Balance - Public Benefits	7,420,067	(17,383,234)	Adjusts the beginning and ending fund balances for Public Benefits based on anticipated fund activity.
Beginning and Ending Fund Balance - Low Carbon Fuel	(1,625,409)	(2,436,906)	Adjusts the beginning and ending fund balances for Low Carbon Fuel based on anticipated fund activity.
Beginning and Ending Fund Balance - Greenhouse Gas	12,776,462	12,515,959	Adjusts the beginning and ending fund balances for Greenhouse Gas based on anticipated fund activity.
Total Electric Operating Grant Trust Fund	**27,212,938**	**27,212,938**	

FY 2024/25 OPERATING BUDGET AMENDMENTS DETAIL BY FUND | ENTERPRISE FUNDS

Electric Utility Fund (091)			
Category	Source of Funds	Use of Funds	Explanation
Electric Department - Customer Service Charge	(38,844,091)		Decreases the revenue estimate due to a load forecast change, which is associated with changes to energization dates for new substations and updated customer schedules. This decrease also factors in a lower assumed rate increase, 5%, instead of the 7% that was originally anticipated in the previously adopted FY 2024/25 budget.
Electric Department - Interest Income	1,604,190		Increases interest and investment income estimate due to more cash on hand projected.
Electric Department - Wholesale and Restricted Revenue	4,182,436		Increase in revenue to reflect the following: increase in Capacity Sales ($1.4 M) revenue, Congestion Rights ($2.6 M), and Renewable Energy Credit ($0.2 M) revenues.
Transfer In from Electric Operating Grant Trust Fund	32,046,100		Increases the transfer from the Electric Operating Grant Trust Fund due to an increase in the Greenhouse Gas Revenue forecast to pay for resources and production costs to purchase renewable power.
Electric Department - Total Salary and Benefits		1,412,775	Increases personnel costs to reflect updated salary and benefit costs based on negotiated salary agreements, required contributions to the Public Employees Retirement System (PERS), the latest benefit costs, and actual incumbents.
Electric Department - Interfund Services and Services From Other Funds - Cost Allocation Plan		372,956	Reflects updated costs for interfund services (Information Technology Department services, special liability fund, workers' compensation, vehicle equipment and maintenance, fleet purchases, and communications equipment) and the Cost Allocation Plan.
Electric Department - Materials/Services/Supplies (Substation Maintenance)		60,000	Increases the maintenance budget to address deferred maintenance for over 60 substation HVAC units and includes additional units from new substations that are being added to the maintenance schedule.
Electric Department - Materials/Services/Supplies (Generation)		1,000,000	Increases the ongoing maintenance budget for the planned outage at Donald Von Raesfeld power plant to account for additional costs required to perform relay testing, breaker testing, battery charger and Uninterruptible Power Supply (UPS) maintenance, penstock assessment, and valve inspection and repair during outage.

FY 2024/25 OPERATING BUDGET AMENDMENTS DETAIL BY FUND | ENTERPRISE FUNDS

Electric Utility Fund (091) Cont'd.			
Category	Source of Funds	Use of Funds	Explanation
Electric Department - Materials/Services/Supplies		(15,300)	Decreases the Materials/Services/Supplies budget to remove insurance premiums that are already incorporated into the property premium.
Electric Department - Capital Outlay (Substation Maintenance)		620,000	Increases funding to purchase equipment needed for substation maintenance: 2 remote racking devices for metalclad switchgear which improve safety for employee arc exposure at Agnew and Homestead substations; a corona camera for detecting UV signals in full daylight to locate faulty equipment and dirt to support the Substation Insulator Washing Program for preventative maintenance; a SF6 imaging camera that can scan 60KV circuit breakers and above voltage levels to detect and locate gas leaks which will help meet additional SF6 compliance; and a gas cart, which extracts and replenishes gas to the circuit braker, to replace the current gas cart that is too small to handle larger circuit breakers.
Electric Department - Capital Outlay (Transmission and Distribution)		1,255,000	Increases funding to purchase vehicles and other equipment for the Transmission and Distribution crew for maintenance and troubleshooting needed for the Operations Division. Four line crews are in operation. Each is equipped with a digger derrick, a bucket truck, a van, a pickup, and a trailer. Currently one of the crews utilizes rented equipment. Funding is provided to purchase a digger derrick and bucket truck for the fourth crew line. A new trailer is also needed to support underground and overhead works.
Electric Department - Contribution In-Lieu		(1,724,145)	Decreases contribution in-lieu funding to the General Fund based on the revenue forecast reduction.

FY 2024/25 OPERATING BUDGET AMENDMENTS DETAIL BY FUND | ENTERPRISE FUNDS

Electric Utility Fund (091) Cont'd.			
Category	Source of Funds	Use of Funds	Explanation
Electric Department - Resources and Production		(52,749,846)	Decreases the budget for resources and production costs reflecting the updated forecast primarily due to decreases in market purchases/Sales/Power Purchase Agreements (-$25 million) based on energy consumption and market price stabilization; decreases in Transmission Access Charges (TAC) (-$31 million) based on updated TAC rates published by CASIO combined with updated sales estimate; decreases to other market transactions (-$7.9 million) such as ancillary services, resource adequacy, congestion revenue rights, and renewable energy credits; and an increase to gas compliance costs ($11.1 million) due to increased cost of purchased credits required to meet Greenhouse Gas compliance regulatory requirements.
Transfer to General Fund		9,393	Increase to the transfer to the General Fund for positions that provide support to SVP and are funded by SVP, 1.0 Human Resource Technician in the Human Resources Department and 1.0 Management Analyst in the Finance Department based on updated personnel costs . Funding for these positions is provided through transfers in FY 2024/25 but will be incorporated into the Cost Allocation Plan in years after FY 2024/25.
Transfer to General Government Capital Fund		(218,623)	Decreases the transfer to the General Government Capital Fund to reflect the updated cost for capital projects programmed in the FY 2024/25 proposed capital budget.
Transfer to Electric Utility Capital Fund		8,331,026	Increases the transfer to the Electric Utility Capital Fund to reflect the updated cost for capital projects programmed in the FY 2024/25 proposed capital budget.
Transfer to Street Lighting Capital Fund		1,190,000	Increases the transfer to the Street Lighting Capital Fund to reflect the updated cost for capital projects programmed in the FY 2024/25 proposed capital budget.
Transfer to Electric Debt Service Fund		(18,742,168)	Decreases the transfer to the Debt Service Fund to reflect the updated anticipated debt schedule programmed for the FY 2024/25 proposed capital budget.

FY 2024/25 OPERATING BUDGET AMENDMENTS DETAIL BY FUND | ENTERPRISE FUNDS

Electric Utility Fund (091) Cont'd.			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Beginning and Ending Fund Balance - Infrastructure Reserve	20,000,000	40,000,000	Adjusts the Infrastructure Reserve balances based on anticipated fund activity.
Beginning and Ending Fund Balance - Operations and Maintenance Reserve	25,114,287	54,838,939	Adjusts the Operations and Maintenance Reserve balances based on anticipated fund activity.
Beginning and Ending Fund Balance - Pension Trust Reserve	2,457,667	2,170,748	Adjusts the Pension Trust Reserve balances based on anticipated contributions.
Beginning and Ending Fund Balance - Rate Stabilization Reserve	122,708	(3,580,652)	Adjusts the Rate Stabilization Reserve balances based on anticipated fund activity.
Beginning and Ending Fund Balance - Trading Restricted Reserve	1,608,225	1,608,225	Adjusts the Trading Restricted Reserve balances based on anticipated fund activity.
Unrestricted Beginning Fund Balance/Unrestricted Ending Fund Balance	22,787,229	35,240,423	Adjusts the beginning and ending fund balances based on anticipated fund activity.
Total Electric Utility Fund	**71,078,751**	**71,078,751**	

Sewer Utility Fund (094)			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Water & Sewer Utility Department - Other Agencies Revenue	25,000		Increases the Other Agencies Revenue estimate to reflect historical and anticipated activity. This line item includes any reimbursements from the City of San Jose for the Regional Wastewater Facility operations.
Water & Sewer Utility Department - Charges for Services	(489,100)		Decreases the Charges for Services estimate to reflect anticipated activity.
Water & Sewer Utility Department - Salary and Benefits		(141,488)	Decreases personnel costs to reflect updated salary and benefit costs based on negotiated salary agreements, required contributions to the Public Employees Retirement System (PERS), the latest benefit costs, and actual incumbents.

FY 2024/25 OPERATING BUDGET AMENDMENTS DETAIL BY FUND | ENTERPRISE FUNDS

Sewer Utility Fund (094) Cont'd.			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Water & Sewer Utility Department - Interfund Services and Services From Other Funds - Cost Allocation Plan		327,761	Reflects updated costs for interfund services (Information Technology Department services, special liability fund, workers' compensation, Public Works capital project management, vehicle equipment and maintenance, fleet purchases, and communications equipment) and the Cost Allocation Plan.
Water & Sewer Utility Department - Resource/Production		(22,264)	Decreases the resource/production allocation to reflect anticipated activity in the Sewer Utility.
Transfer to the General Government Capital Fund		(22,874)	Decreases the transfer to the General Government Capital Fund to reflect the updated cost for capital projects programmed in the FY 2024/25 proposed capital budget.
Transfer to the Sewer Utility Capital Fund		(5,476,629)	Decreases the transfer to the Sewer Utility Capital Fund to reflect the updated cost for capital projects programmed in the FY 2024/25 proposed capital budget. This primarily reflects a reduction in the transfer necessary to support the S.J. - S.C. Regional Wastewater Facility project.
Transfer to the Sewer Utility Debt Service Fund		(1,050,000)	Decreases the Transfer to the Sewer Utility Debt Service Fund to reflect the updated debt service costs for FY 2024/25.
Ending Fund Balance - Rate Stabilization Reserve		(48,910)	Adjusts the Rate Stabilization Reserve balances based on anticipated contributions.
Ending Fund Balance - Operations and Maintenance Reserve		6,000,000	Adjusts the Operations and Maintenance Reserve balances based on anticipated contributions.
Ending Fund Balance - Infrastructure Reserve		495,793	Adjusts the Infrastructure Reserve balances based on anticipated contributions.
Beginning and Ending Fund Balance - Pension Stabilization Reserve	224,538	206,930	Adjusts the Pension Stabilization Reserve balances based on anticipated contributions.
Unrestricted Beginning Fund Balance/Unrestricted Ending Fund Balance	2,924,629	2,416,748	Adjusts the beginning and ending fund balances based on anticipated fund activity.
Total Sewer Utility Fund	**2,685,067**	**2,685,067**	

FY 2024/25 OPERATING BUDGET AMENDMENTS DETAIL BY FUND | ENTERPRISE FUNDS

Solid Waste Fund (096)			
Category	Source of Funds	Use of Funds	Explanation
Solid Waste - Other Fees For Services (Refuse Collection Charges)	323,425		Increases the Other Fees for Services Revenue estimate for refuse collection charges consistent with the FY 2021/22 Rate Study which was updated to include projections for FY 2024/25. The increases are based on updated customer garbage rates that incorporate increases necessary to cover cost of service for garbage, Clean Green, and recycling collection charges. This amount includes increases to cover costs associated with SB 1383 requirements.
Solid Waste - Other Fees For Services (Lease Revenues)	(13,000)		Decreases the Other Fees for Services revenue due to eliminating the lease revenue from the landfill. This is budgeted directly in the Solid Waste Capital Fund in the Sanitary Landfill Development - Post Closure project.
Solid Waste - Charges for Services (Clean-up Campaign)	222,432		Increases the Charges for Services revenue estimate for the clean-up campaign to reflect the first increase since 2021, from $6.28 to $6.59 per month. This increase covers higher DPW staffing, contractual services, and disposal costs.
Solid Waste - Other Agencies Revenue	(18,000)		Decreases the Other Agencies Revenue estimate based on anticipated lower landfill disposal fee collection. The AB 939 implementation fee is applied to every ton disposed in a landfill. With mixed waste processing diverting organics from the landfill, there is anticipated to be less materials to dispose.
Solid Waste - Salary and Benefits		198,227	Increases personnel costs to reflect updated salary and benefit costs based on negotiated salary agreements, required contributions to the Public Employees Retirement System (PERS), the latest benefit costs, and actual incumbents. The increase is also a result of a base budget shift of contractual services funds for as-needed Clean up Campaign staff.
Solid Waste - Contribution in Lieu		43,778	Increases the contribution in lieu budget to align with anticipated activity levels and revenue forecast.

FY 2024/25 OPERATING BUDGET AMENDMENTS DETAIL BY FUND | ENTERPRISE FUNDS

Solid Waste Fund (096) Cont'd.			
Category	Source of Funds	Use of Funds	Explanation
Solid Waste - Materials/Services/Supplies		(134,095)	Decreases the Materials/Services/Supplies budget to reflect a base shift from contractual services to as-needed budget in salaries and benefits. As-needed staff are used for Clean-up Campaign instead of contractual services.
Solid Waste - Resource/Production (Additional Drop-off Events)		40,000	Increases the Resource and Production budget for two additional free resident drop-off events at the Mission Trail transfer station as directed by Council in RTC 23-592 on July 11, 2023.
Solid Waste - Resource/Production (Household Hazardous Waste Program)		187,083	Increases the resource and production budget for the household hazardous waste (HHW) program, payment to Santa Clara County. Most of HHW costs are paid for by the HHW component of the AB 939 Implementation Fee which is $2.60/ton disposed at a landfill. The HHW fees are collected and kept by the County to offset countywide HHW program costs. The City has to fund any shortfalls of disposal tonnage revenue to enable all residents to participate in the program. Disposal tonnage is declining with the implementation of SB 1383 mandated organics diversion programs so less disposal fee revenue is collected. Countywide HHW program operating costs rise
Solid Waste - Resource/Production (Garbage Collection, Disposal and Recycling)		149,692	Net increase to the budget for residential and commercial garbage collection and disposal services based on changes to various agreements: MTWS (garbage, yard waste, Cleanup Campaign collection services), GWR (mixed waste processing/processing of residential recyclables), IDC/Newby Island (disposal of garbage residual received), Recology (collection of residential recycling), and BFI/Republic (landfill disposal and yard waste composting) and adjustments to the estimated levels of activity.
Solid Waste - Interfund Services and Cost Allocation Plan		55,604	Reflects updated costs for interfund services (Information Technology Department services, special liability fund, workers' compensation, Public Works capital project management, vehicle equipment and maintenance, fleet purchases, and communications equipment) and the Cost Allocation Plan.

FY 2024/25 OPERATING BUDGET AMENDMENTS DETAIL BY FUND | ENTERPRISE FUNDS

Solid Waste Fund (096) Cont'd.			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Transfer to Solid Waste Capital Fund		7,000	Increases the transfer to the Solid Waste Capital Fund to add funding for the Landfill Post-Closure Maintenance project expenses and the Landfill Corrective Action Costs.
Transfer to General Government Capital Fund		(7,365)	Decreases the transfer to the General Government Capital Fund to reflect the updated cost for capital projects programmed in the FY 2024/25 proposed capital budget.
Beginning and Ending Fund Balance - Operations and Maintenance Reserve	535,483	395,663	Adjusts the Operations and Maintenance Reserve balances based on anticipated fund activity.
Beginning and Ending Fund Balance - Pension Trust Reserve	135,816	101,450	Adjusts the Pension Trust Reserve balances based on anticipated contributions.
Unrestricted Beginning Fund Balance/Unrestricted Ending Fund Balance	905,871	1,054,990	Adjusts the beginning fund balance based on anticipated fund activity.
Total Solid Waste Fund	**2,092,027**	**2,092,027**	

Water Recycling Fund (097)			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Water & Sewer Utility Department - Charges for Services	(87,200)		Decreases the Charges for Services estimate to reflect anticipated activity.
Water & Sewer Utility Department - Salary and Benefits		151,756	Increases personnel costs to reflect updated salary and benefit costs based on negotiated salary agreements, required contributions to the Public Employees Retirement System (PERS), the latest benefit costs, and actual incumbents.
Water & Sewer Utility Department - Resource/Production		(338,200)	Decreases the resource/production allocation to reflect anticipated activity in the Recycled Water Utility.
Water & Sewer Utility Department - Interfund Services and Services From Other Funds - Cost Allocation Plan		(9,134)	Reflects updated costs for interfund services (Information Technology Department services, special liability fund, workers' compensation, Public Works capital project management, vehicle equipment and maintenance, fleet purchases, and communications equipment) and the Cost Allocation Plan.

FY 2024/25 OPERATING BUDGET AMENDMENTS DETAIL BY FUND | ENTERPRISE FUNDS

Water Recycling Fund (097) Cont'd.			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Transfer to General Government Capital Fund		251	Establishes a transfer to the General Government Capital Fund to reflect the updated cost for capital projects programmed in the FY 2024/25 proposed capital budget.
Ending Fund Balance - Rate Stabilization Reserve		(1,523,540)	Adjusts the Rate Stabilization Reserve balances based on anticipated contributions.
Ending Fund Balance - Operations and Maintenance Reserve		537,905	Adjusts the Operations and Maintenance Reserve balances based on anticipated contributions.
Ending Fund Balance - Infrastructure Reserve		(27,500)	Adjusts the Infrastructure Reserve balances based on anticipated contributions.
Beginning and Ending Fund Balance - Pension Stabilization Reserve	35,085	35,085	Adjusts the Pension Stabilization Reserve balances based on anticipated contributions.
Unrestricted Beginning Fund Balance/Unrestricted Ending Fund Balance	(650,023)	471,239	Adjusts the beginning and ending fund balances based on anticipated fund activity.
Total Water Recycling Fund	**(702,138)**	**(702,138)**	

Water Utility Fund (092)			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Water & Sewer Utility Department - Charges for Services	(2,286,700)		Decreases the Charges for Services estimate to reflect anticipated activity.
Water & Sewer Utility Department - Interest	49,801		Increases the interest estimate to reflect anticipated activity.
Water & Sewer Utility Department - Salary and Benefits		(61,247)	Decreases personnel costs to reflect updated salary and benefit costs based on negotiated salary agreements, required contributions to the Public Employees Retirement System (PERS), the latest benefit costs, and actual incumbents.
Water & Sewer Utility Department - Interfund Services and Services From Other Funds - Cost Allocation Plan		(345,971)	Reflects updated costs for interfund services (Information Technology Department services, special liability fund, workers' compensation, Public Works capital project management, vehicle equipment and maintenance, fleet purchases, and communications equipment) and the Cost Allocation Plan.

FY 2024/25 OPERATING BUDGET AMENDMENTS DETAIL BY FUND | ENTERPRISE FUNDS

Water Utility Fund (092) Cont'd.			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Water & Sewer Utility Department - Resource/Production		(2,150,271)	Decreases the resource/production allocation to reflect anticipated activity in the Water Utility.
Water & Sewer Utility Department - Capital Outlay		150,000	Increases the capital outlay allocation to reflect the shift of the Asset Management project from the capital to operating budget.
Transfer to the Electric Utility Capital Fund		75,500	Establishes a transfer to the Electric Utility Capital Fund to reflect the updated cost for capital projects programmed in the FY 2024/25 proposed capital budget.
Transfer to the General Government Capital Fund		(8,480)	Decreases the transfer to the General Government Capital Fund to reflect the updated cost for capital projects programmed in the FY 2024/25 proposed capital budget.
Transfer to the Water Utility Capital Fund		3,110,000	Increases the transfer to the Water Utility Capital Fund to reflect the updated cost for capital projects programmed in the FY 2024/25 proposed capital budget.
Beginning and Ending Fund Balance - Rate Stabilization Reserve	(2,000,000)	(553,740)	Adjusts the Rate Stabilization Reserve balances based on anticipated contributions.
Beginning and Ending Fund Balance - Operations and Maintenance Reserve	(2,000,000)	(7,000,000)	Adjusts the Operations and Maintenance Reserve balances based on anticipated contributions.
Beginning and Ending Fund Balance - Infrastructure Reserve	(115,517)	(115,517)	Adjusts the Infrastructure Reserve balances based on anticipated contributions.
Beginning and Ending Fund Balance - Pension Stabilization Reserve	418,881	415,204	Adjusts the Pension Stabilization Reserve balances based on anticipated contributions.
Unrestricted Beginning Fund Balance/Unrestricted Ending Fund Balance	(577,377)	(26,390)	Adjusts the beginning and ending fund balances based on anticipated fund activity.
Total Water Utility Fund	**(6,510,912)**	**(6,510,912)**	
Total Enterprise Funds	**99,864,555**	**99,864,555**	

FY 2024/25 OPERATING BUDGET AMENDMENTS DETAIL BY FUND | INTERNAL SERVICE FUNDS

Communication Acquisitions Fund (048)			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Other Fees for Services	54,336		Increases the other fees for services revenue estimate to reflect the updated payments from other funds for communication acquisition costs citywide.
Capital Outlay		54,336	Increases the capital outlay budget to reflect updated radio replacement costs citywide.
Equipment Replacement Reserve	126,769	126,769	Increases the beginning and ending fund balances based on actual FY 2023/24 estimate.
Unrestricted Beginning Fund Balance/Unrestricted Ending Fund Balance	(380,308)	(380,308)	Adjusts the beginning and ending fund balances based on anticipated fund activity.
Total Communication Acquisitions Fund	**(199,203)**	**(199,203)**	

Fleet Operations Fund (053)			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Public Works - Interdepartmental Services	303,874		Increases the charges to other funds due to higher fuel and interfund services costs.
Public Works - Salary and Benefits		61,519	Increases personnel costs to reflect updated salary and benefit costs based on negotiated salary agreements, required contributions to the Public Employees Retirement System (PERS), the latest benefit costs, and actual incumbents.
Public Works - Materials/Services/Supplies		97,205	Increases the materials/services/supplies budget to reflect anticipated higher fuel costs ($50,050) and increases in parts costs ($47,155).
Public Works - Materials/Services/Supplies (Telematics)		116,078	Increases the materials/services/supplies budget to install telematics technology on City on-road fleet vehicles. Telematics is common technology used by organizations to better manage fleet assets and programs by providing essential data and information in key areas such as operational efficiencies, safety, fleet optimization, sustainability, and compliance. Funding is provided for the ongoing telematics subscription pricing that includes installation. A one-time $422 fee for hardware harness for auxiliary equipment is included.

FY 2024/25 OPERATING BUDGET AMENDMENTS DETAIL BY FUND | INTERNAL SERVICE FUNDS

Fleet Operations Fund (053) Cont'd.			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Public Works - Interfund Services and Cost Allocation Plan		13,039	Reflects updated costs for interfund services (Information Technology Department services, special liability fund, workers' compensation, Public Works capital project management, vehicle equipment and maintenance, fleet purchases, and communications equipment) and the Cost Allocation Plan.
Unrestricted Beginning Fund Balance/Unrestricted Ending Fund Balance	340,687	356,720	Adjusts the beginning and ending fund balances based on anticipated fund activity.
Total Fleet Operations Fund	**644,561**	**644,561**	

Information Technology Services Fund (045)			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Information Technology - Other Fees For Services	2,282,394		Increases charges to other funds based on the projected Information Technology Services costs.
Information Technology - Interfund Services		(278)	Reflects updated costs for interfund services (Information Technology Department services, special liability fund, workers' compensation, Public Works capital project management, vehicle equipment and maintenance, fleet purchases, and communications equipment).
Information Technology - Materials/Services/Supplies		1,547,665	Increases the Materials/Services/Supplies budget to reflect various cost adjustments, including increases for network equipment, Unisys contract funding, and Microsoft enterprise agreement renewal.
Information Technology - Capital Outlay		409,000	Increases the Capital Outlay budget to reflect funding for computer replacement costs.
Information Technology - Salary and Benefits		326,007	Increases personnel costs to reflect updated salary and benefit costs based on negotiated salary agreements, required contributions to the Public Employees Retirement System (PERS), the latest benefit costs, and actual incumbents. This increase also reflects the proposed addition of 1.0 Senior Information Technology Services Manager position to assist in the delivery of information technology projects citywide.
Unrestricted Beginning Fund Balance/Unrestricted Ending Fund Balance	44,133	44,133	Adjusts the beginning and ending fund balances based on anticipated fund activity.
Total Information Technology Services Fund	**2,326,527**	**2,326,527**	

FY 2024/25 OPERATING BUDGET AMENDMENTS DETAIL BY FUND | INTERNAL SERVICE FUNDS

Public Works Capital Projects Management Fund (044)			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Other Fees for Services	10,758		Increases the charges to other funds to cover the Public Works capital project management costs.
Public Works - Salary and Benefits		5,416	Increases personnel costs to reflect updated salary and benefit costs based on negotiated salary agreements, required contributions to the Public Employees Retirement System (PERS), the latest benefit costs, and budgeted positions.
Interfund Services and Services From Other Funds - Cost Allocation Plan		5,342	Reflects updated costs for interfund services (Information Technology Department services, special liability fund, workers' compensation, Public Works capital project management, vehicle equipment and maintenance, fleet purchases, and communications equipment) and the Cost Allocation Plan.
Total Public Works Capital Projects Management Fund	**10,758**	**10,758**	

Special Liability Insurance Fund (082)			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Other Fees for Services	33,000		Increases the charges to other funds to cover the higher insurance premium costs.
Special Liability - Insurance Premiums		33,000	Increases the budget for insurance premiums based on the latest cost estimates.
Unrestricted Beginning Fund Balance/Unrestricted Ending Fund Balance	1,500,817	1,500,817	Adjusts the beginning and ending fund balances based on anticipated fund activity.
Total Special Liability Fund	**1,533,817**	**1,533,817**	

Unemployment Insurance Fund (087)			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Unrestricted Beginning Fund Balance/Unrestricted Ending Fund Balance	40,518	40,518	Adjusts the beginning and ending fund balances based on anticipated fund activity.
Total Unemployment Insurance Fund	**40,518**	**40,518**	

FY 2024/25 OPERATING BUDGET AMENDMENTS DETAIL BY FUND | INTERNAL SERVICE FUNDS

Vehicle Replacement Fund (050)			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Public Works - Other Fees for Services	67,413		Reflects the higher charges to other funds based on the projected vehicle replacement schedule.
Public Works - Other Revenue	(100,000)		Shifts the Other Revenue estimate to Sale of Land or Property revenue as a technical correction.
Public Works - Sale of Land or Property	100,000		Shifts the Other Revenue estimate to Sale of Land or Property revenue as a technical correction.
Transfer from Electric Operating Grant Fund	(1,050,000)		Decreases the transfer from the Electric Operating Grant Trust Fund to align with anticipated electric vehicle replacements planned to be funded by the Greenhouse Gas program.
Capital Outlay		991,284	Increases the Capital Outlay budget to align with the scheduled replacements and updated cost estimates. Major changes consist of an increase for a Fire apparatus ($624,000), increase for a SVP crane that was shifted from FY 2023/24 to FY 2024/25 ($825,000), increase costs for a DPW chipper ($120,000), decrease for an SVP aerial that was shifted from FY 2024/25 to FY 2023/24 (-$300,000), decrease for Fire SUVs that were shifted from FY 2024/25 to FY 2023/24 (-$165,000), and a decrease for a fleet reduction of a DPW dump truck (-$180,000).
Capital Outlay (Electric Vehicle Replacements)		450,000	Increases the Capital Outlay budget for electric vehicles funded by the Electric Operating Grant Trust Fund to reflect Parks vehicles that were deferred from FY 2023/24 to FY 2024/25.
Beginning and Ending Fund Balance - Equipment Replacement Reserve	1,467,441	1,467,441	Increases the Equipment Replacement Reserve based on the FY 2023/24 estimate.
Unrestricted Beginning Fund Balance/Unrestricted Ending Fund Balance	(1,571,735)	(3,995,606)	Adjusts the beginning and ending fund balances based on anticipated fund activity.
Total Vehicle Replacement Fund	**(1,086,881)**	**(1,086,881)**	

FY 2024/25 OPERATING BUDGET AMENDMENTS DETAIL BY FUND | INTERNAL SERVICE FUNDS

Workers' Compensation Fund (081)			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Workers' Compensation - Insurance Premiums		110,000	Increases the budget for insurance premiums based on the latest cost estimates.
Workers' Compensation - Reserve for Prepayments	636,930	636,930	Increases the Reserve for Prepayments based on the FY 2023/24 estimate.
Unrestricted Beginning Fund Balance/Unrestricted Ending Fund Balance	55,426	(54,574)	Adjusts the beginning and ending fund balances based on anticipated fund activity.
Total Workers' Compensation Fund	**692,356**	**692,356**	
Total Internal Service Funds	**3,962,453**	**3,962,453**	

FY 2024/25 OPERATING BUDGET AMENDMENTS DETAIL BY FUND | DEBT SERVICE FUNDS

Electric Utility Debt Service Fund (491)			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Bond Proceeds/Transfer to the Electric Utility Capital Fund	130,000,000	130,000,000	Increases the revenue estimate for Bond Proceeds to reflect the debt service plan that was updated to adjust for timing of bond issuance for CIP projects. On the expenditure side, increases the transfer to the Electric Utility Capital Fund to align with updated project schedules and anticipated debt needs.
Transfer from Electric Utility Fund/Debt Service and Administrative Costs	(18,742,168)	(18,742,168)	Decreases the transfer from the Electric Utility Fund to align with updated anticipated debt payments schedule. On the expenditure side, decreases debt service payments and associated administrative costs to align with updated anticipated debt payments schedule.
Beginning and Ending Fund Balance - Reserve for Debt Service	269,084	269,084	Adjusts the Reserve for Debt Service beginning and ending fund balances based on FY 23/24 Estimate.
Total Electric Utility Debt Service Fund	**111,526,916**	**111,526,916**	

Public Facilities Finance Corporation Fund (431)			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Unrestricted Beginning Fund Balance/Unrestricted Ending Fund Balance	22,883	22,883	Adjusts the beginning and ending fund balances based on anticipated fund activity.
Total Public Facilities Finance Corporation Fund	**22,883**	**22,883**	

Sewer Utility Debt Service Fund (494)			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Beginning and Ending Fund Balance - Reserve for Debt Service	5,720,839	4,312,901	Adjusts the beginning and ending fund balances for the Debt Reserve based on anticipated fund activity.
Debt Service		357,938	Adjusts the debt service budget based on anticipated debt payment.
Transfer from the Sewer Utility Fund	(1,050,000)		Eliminates the transfer from the Sewer Utility Fund as there is sufficient fund balance available for the FY 2024/25 debt service payment.
Total Sewer Utility Debt Service Fund	**4,670,839**	**4,670,839**	

Total Debt Service Funds	**116,220,638**	**116,220,638**

FY 2024/25 OPERATING BUDGET AMENDMENTS DETAIL BY FUND | OTHER AGENCY FUNDS

Sports and Open Space Authority Fund (801)			
Category	**Source of Funds**	**Use of Funds**	**Explanation**
Unrestricted Beginning Fund Balance/Unrestricted Ending Fund Balance	354	354	Adjusts the beginning and ending fund balances based on anticipated fund activity.
Total Sports and Open Space Authority Fund	**354**	**354**	
Total Other Agency Funds	**354**	**354**	

California Society of Municipal Finance Officers

Certificate of Award

Operating Budget Excellence Award
Fiscal Years 2023-2024 & 2024-2025

Presented to the

City of Santa Clara

For meeting the criteria established to achieve a CSMFO Award in Budgeting.

January 29, 2024

Rich Lee
2023 CSMFO President

James Russell-Field, Chair
Recognition Committee

Dedicated to Excellence in Municipal Financial Reporting

The Government Finance Officers Association of the United States and Canada

presents this

CERTIFICATE OF RECOGNITION FOR BUDGET PREPARATION

to

Finance Department
City of Santa Clara, California

The Certificate of Recognition for Budget Preparation is presented by the Government Finance Officers Association to those individuals who have been instrumental in their government unit achieving a Distinguished Budget Presentation Award. The Distinguished Budget Presentation Award, which is the highest award in governmental budgeting, is presented to those government units whose budgets are judged to adhere to program standards.

Executive Director

Christopher P. Morrill

Date: **January 25, 2024**

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of Santa Clara
California

For the Biennium Beginning

July 01, 2023

Executive Director

This page is intentionally left blank.

PROJECT INDEX | PROJECT INDEX BY THEME

Project Number and Title	Page
Administrative Facilities	
Funded Projects	
4070 - Training Tower Renovation*	286
6138 - Repairs-Modifications to City Buildings*	287
6139 - Repair to Historic Buildings*	288
6140 - Triton Museum Repair and Modifications*	289
6558 - Morse Mansion Maintenance & Repair*	290
FY25 Temp 04 - City Buildings - Upgrade Lighting to LED Project*	291
FY25 Temp 05 - City Hall Gutter and Waterproofing Repair Project	292
FY25 Temp 13 - Electric Vehicle Charging (Fleet)*	293
FY25 Temp 21 - EOC Security Upgrades	294
Administrative Facilities	
Unfunded Projects/Partially Funded Projects	
4070 - Training Tower Renovation*	295
6123 - Public Building Parking Lot Improvements	295
6138 - Repairs-Modifications to City Buildings*	295
6139 - Repair to Historic Buildings*	295
6140 - Triton Museum Repair and Modifications	295
6148 - City Hall HVAC Rehabilitation Project	296
6158 - Stationary Standby Generators*	296
6177 - Berman Building Gate and Electrical Panel Upgrades	296
6184 - ADA Transition Plan Implementation (Public Buildings)	296
6186 - Fire Station 5 Renovation	297
6555 - Office Reconfiguration*	297
6558 - Morse Mansion Maintenance & Repair*	297
FY25 Temp 04 - City Buildings - Upgrade Lighting to LED Project*	297
FY25 Temp 13 - Electric Vehicle Charging (Fleet)*	298
FY25 Temp 22 - Fire Station 1 and 8 Security Upgrades	298
FY25 Temp 23 - Fire Station 1 and Fire Headquarters Building Renovation	298
FY25 Temp 24 - Fire Station 9 PPE Storage Equipment Room	298
FY25 Temp 25 - Fire Station 7 Renovation	298
FY25 Temp 26 - Fire Station 9 Renovation	299
FY25 Temp 29 - Water Refilling Stations	299
FY25 Temp 30 - Fire Station 9 Lighting	299
FY25 Temp 33 - Stations 1, 9, and Fire Administration Building Assessment	299
TEMP20 - New Project - Seismic Evaluation of EOC and Fire Station #2	300

**Projects are only partially funded*

PROJECT INDEX | PROJECT INDEX BY THEME

Project Number and Title	Page
Community Facilities	
Funded Projects	
3187 - Bowers Roof/Building Replacement Project*	312
3196 - Planning and Construction of Temporary and/or Permanent ISC Replacement Facility*	313
3197 - Parks Service Center Improvements	314
FY25 Temp 34 - Northside Branch Library - Automated Materials Handling System	315
FY25 Temp 38 - Central Park Library - Radio Coverage	316
FY25 Temp 45 - Senior Center Natatorium HVAC Project - Ph 1	317
FY25 Temp 48 - Lawn Bowls Improvements	318
Community Facilities	
Unfunded Projects/Partially Funded Projects	
3187 - Bowers Roof/Building Replacement Project*	319
3196 - Planning and Construction of Temporary and/or Permanent ISC Replacement Facility*	319
3622 - Repurchase Cemetery Property	319
3628 - Sarah E. Fox Memorial Mausoleum Repairs*	320
FY25 Temp 37 - Central Park Library - Lighting Software and Hardware Replacement	320
FY25 Temp 39 - Central Park Library - Repaint Interior	320
FY25 Temp 41 - Mission Branch Library – Replacement of Heat Pump in Rooftop HVAC Unit	321
TEMP13 - Aged Infrastructure at Critical/Poor Buildings	321
Convention Center	
Funded Projects	
8101 - Santa Clara Convention Center Condition Assessment Repair*	331
Convention Center	
Unfunded Projects/Partially Funded Projects	
8101 - Santa Clara Convention Center Condition Assessment Repair*	332
Electric Utility	
Funded Projects	
2004 - Fiber Development, Design, and Expansion	346
2005 - New Business Estimate Work	347
2006 - Transmission and Distribution Capital Maintenance and Betterments	348
2008 - Substation Capital Maintenance and Betterments	349
2010 - Electric Yard Buildings and Grounds	350

**Projects are only partially funded*

PROJECT INDEX | PROJECT INDEX BY THEME

Project Number and Title	Page
Electric Utility	
Funded Projects	
2119 - Generation Capital Maintenance and Betterments	351
2127 - Major Engine Overhaul and Repair	352
2395 - Operations and Planning Technology	353
2410 - System Expansion Planning and Analysis	354
2418 - Esperanca Substation	355
2423 - Utility Billing CIS Replacement	356
2424 - Substation Physical Security Improvements	357
2431 - Homestead Substation Rebuild	358
2432 - Yard Pavement Project	359
2434 - Replace Balance of Plant Control System (DCS)	360
2435 - DOT Gas Pipeline Upgrades and Repairs	361
2444 - Northwest Loop Capacity Upgrade	362
2447 - Substation Control and Communication System Replacement	363
2453 - KRS Rebuild and Replacement	364
2454 - NRS Upgrades and Expansion	365
2455 - NRS-KRS 115kV Line	366
2456 - SRS Rebuild and Replacement	367
2458 - Walsh-Uranium 60kV Reconductor	368
2459 - Transmission Loop 1	369
2460 - Grizzly Tap Line Repairs	370
2461 - Battery Energy Storage System	371
2465 - Duane-Scott 115kV Reconductor	372
2466 - South Loop Reconductor	373
2871 - Miscellaneous Street Lighting	374
2875 - Great America Street Light Replacement Project	375
Other Community Projects	
Funded Projects	
1199 - PW Capital Projects Management - Streets and Highways	384
1899 - PW Capital Projects Management - Storm Drain	384
3199 - PW Capital Projects Management - Parks & Recreation	384
3699 - PW CIP Management Services - Cemetery	384
4099 - PW Capital Projects Management - Fire	384
4511 - Related General Admin Project	385
4513 - Other Development Project Services	386
4610 - Tasman East Administration	387
4611 - Tasman East Developer Reimbursement	388
5099 - PW Capital Projects Management - Library	384
6199 - PW Capital Projects Management - Public Buildings	384
6599 - PW Capital Projects Management - General Government	384

PROJECT INDEX | PROJECT INDEX BY THEME

Project Number and Title	Page
Parks & Trails	
Funded Projects	
3001 - Park Improvements*	402
3130 - Maywood Park Playground Rehabilitation	403
3131 - Earl Carmichael Park Playground Rehabilitation*	404
3132 - Community Park North - Phase I	405
3133 - Central Park Access & Parking Improvements	406
3190 - Mary Gomez Park Playground Rehabilitation*	407
Parks & Trails	
Unfunded/Partially Funded Projects	
3001 - Park Improvements*	408
3131 - Earl Carmichael Park Playground Rehabilitation*	408
3137 - Warburton Park Playground Rehabilitation*	409
3190 - Mary Gomez Park Playground Rehabilitation*	409
3195 - Henry Schmidt Park Playground Rehabilitation*	410
TEMP14 - Aged Infrastructure at Critical/Poor Parks	410
Sewer Utility	
Funded Projects	
1908 - S.J.-S.C. Regional Wastewater Facility	417
1909 - Sanitary Sewer Capacity Improvements	418
1911 - Sanitary Sewer System Condition Assessment	419
1912 - Sanitary Sewer System Improvements	420
1919 - Sanitary Sewer Hydraulic Modeling As Needed Support	421
Solid Waste	
Funded Projects	
6109 - Sanitary Landfill Development - Post Closure	428
Storm Drain	
Funded Projects	
1811 - Storm Drain Pump Station Facility Maintenance & Repair	437
1831 - Storm Drain Repairs and Maintenance*	438
1838 - SDPS Motor and Control Maintenance, Repair, and Replacement*	439
FY25 Temp 09 - Green Stormwater Infrastructure Design & Construction*	440
FY25 Temp 11 - Storm SCADA Fiber Ready Project	441
FY25 Temp 43 - Storm Drain Pump Station RTU Upgrade	442
FY25 Temp 49 - Bowers Park Parking Lot Rehabilitation	443

**Projects are only partially funded*

PROJECT INDEX | PROJECT INDEX BY THEME

Project Number and Title	Page
Storm Drain	
Unfunded/Partially Funded Projects	
1831 - Storm Drain Repairs and Maintenance*	444
1834 - Storm Drain System Improvements	444
1835 - Storm Drain Pump Station Outfall Reconstruction Program*	444
1837 - Storm Water Retention Basin Remediation	444
1838 - SDPS Motor and Control Maintenance, Repair, and Replacement*	445
1843 - Lafayette St. Underpass at Subway Pump Station	445
FY25 Temp 01 - Bowers Ave Underpass SDPS Rehabilitation	445
FY25 Temp 08 - Fairway Glen Storm Drain Pump Station Rehabilitation	446
FY25 Temp 09 - Green Stormwater Infrastructure Design & Construction*	446
FY25 Temp 10 - Lickmill Storm Drain Pump Station Rehabilitation	446
FY25 Temp 12 - Tri-Level Underpass Storm Drain Pump Station Rehabilitation	447
Technology and Equipment	
Funded Projects	
4084 - Protective Equipment Replacement	459
4089 - Defibrillator/Monitor Replacement	460
6103 - Utility Management Information System (UMIS) Enhancements*	461
6501 - FHRMS Update Project*	462
6534 - GIS Enterprise System (Geospatial Information System)	463
6550 - Cyber Security Risk Mitigation	464
FY25 Temp 03 - Enterprise Asset Management DPW	465
FY25 Temp 19 - City Hall Data Center HVAC Remediation	466
FY25 Temp 20 - Police Vehicle Mobile Data Computer Replacement	467
Technology and Equipment	
Unfunded/Partially Funded Projects	
6103 - Utility Management Information System (UMIS) Enhancements*	468
6501 - FHRMS Update Project*	468
6514 - Consolidate and Upgrade Servers	468
6532 - Intranet Collaboration Suite Implementation	468
FY25 Temp 18 - IT Berman Building HVAC and Electrical Repairs	468
Transportation	
Funded Projects	
1211 - Neighborhood Traffic Calming	481
1212 - LED Traffic Signal & Safety Light Replacements	482
1219 - Traffic Signal Enhancements	483
1220 - Pedestrian and Bicycle Enhancement Facilities	484

**Projects are only partially funded*

PROJECT INDEX | PROJECT INDEX BY THEME

Project Number and Title	Page
Transportation	
Funded Projects	
1225 - Santa Clara VTA - Congestion Management Program	485
1226 - Uncontrolled Crosswalks Improvements	486
1232 - Traffic Signal Interconnect Upgrade	487
1234 - Transportation Modeling Update	488
1235 - Annual Street Maintenance and Rehabilitation Program*	489
1250 - ADA Transition Plan Implementation (Public Right of Way)*	490
1256 - Traffic Engineering Consultant Support	491
1266 - El Camino Real Bike Lane Project	492
1273 - Street Tree Services	493
1281 - Bicycle Plan Implementation Studies	494
1286 - Tasman Complete Streets Plan 2021 Improvements Phase 1 – North San Jose Settlement	495
1288 - Cupertino-Santa Clara On-Demand Shuttle Project*	496
1325 - Bridge Maintenance Program*	497
1376 - Safe Routes to School	498
1382 - Sidewalk, Curb and Gutter Repair*	499
FY25 Temp 16 - Quick Build Bike and Pedestrian Safety Project	500
FY25 Temp 17 - Retroreflective Borders on Traffic Signal Backplates	501
Transportation	
Unfunded/Partially Unfunded Projects	
1203 - Creek Trail Pavement Rehabilitation Program	502
1235 - Annual Street Maintenance and Rehabilitation Program*	502
1248 - Pruneridge Avenue Complete Streets Plan	502
1249 - Multimodal Improvement Plan Phase 1 Projects	503
1250 - ADA Transition Plan Implementation (Public Right of Way)*	503
1258 - Multimodal Improvement Plan Phase 2 Projects	503
1269 - Bicycle Route Wayfinding - Phase I	504
1270 - Public Alley Pavement Maintenance and Rehabilitation	504
1288 - Cupertino-Santa Clara On-Demand Shuttle Project*	504
1325 - Bridge Maintenance Program*	505
1382 - Sidewalk, Curb and Gutter Repair*	505
FY25 Temp 06 - Median Islands Water Conservation and Drought Tolerant Landscape Improvements	505
FY25 Temp 07 - Water Conservation and Drought Tolerant Landscaping	506
FY25 TEMP 46 - Public Right of Way Standard Specs and Detail Update	506

**Projects are only partially funded*

PROJECT INDEX | PROJECT INDEX BY THEME

Project Number and Title	Page
Water and Recycled Water Utilities	
Funded Projects	
7005 - Buildings and Grounds	514
7054 - Distribution System Replacement/Restoration	515
7058 - SCADA Improvements	516
7059 - New and Replacement Wells	517
7505 - Recycled Water System Mains and Services	518

**Projects are only partially funded*

PROJECT INDEX | PROJECT INDEX BY DEPARTMENT

Project Number and Title	Page
Community Development Department	
Unfunded/Partially Funded Projects	
6555 - Office Reconfiguration*	297
Electric Utility Department	
Funded Projects	
2004 - Fiber Development, Design, and Expansion*	346
2005 - New Business Estimate Work	347
2006 - Transmission and Distribution Capital Maintenance and Betterments	348
2008 - Substation Capital Maintenance and Betterments	349
2010 - Electric Yard Buildings and Grounds	350
2119 - Generation Capital Maintenance and Betterments	351
2127 - Major Engine Overhaul and Repair	352
2395 - Operations and Planning Technology	353
2410 - System Expansion Planning and Analysis	354
2418 - Esperanca Substation	355
2423 - Utility Billing CIS Replacement	356
2424 - Substation Physical Security Improvements	357
2431 - Homestead Substation Rebuild	358
2432 - Yard Pavement Project	359
2434 - Replace Balance of Plant Control System (DCS)	360
2435 - DOT Gas Pipeline Upgrades and Repairs	361
2444 - Northwest Loop Capacity Upgrade	362
2447 - Substation Control and Communication System Replacement	363
2453 - KRS Rebuild and Replacement	364
2454 - NRS Upgrades and Expansion	365
2455 - NRS-KRS 115kV Line	366
2456 - SRS Rebuild and Replacement	367
2458 - Walsh-Uranium 60kV Reconductor	368
2459 - Transmission Loop 1	369
2460 - Grizzly Tap Line Repairs	370
2461 - Battery Energy Storage System	371
2465 - Duane-Scott 115kV Reconductor	372
2466 - South Loop Reconductor	373
2871 - Miscellaneous Street Lighting	374
2875 - Great America Street Light Replacement Project	375
Finance Department	
Funded Projects	
6103 - Utility Management Information System (UMIS) Enhancements*	461
6501 - FHRMS Update Project*	462

**Projects are only partially funded*

PROJECT INDEX | PROJECT INDEX BY DEPARTMENT

Project Number and Title	Page
Finance Department	
Unfunded Projects/Partially Funded Projects	
6103 - Utility Management Information System (UMIS) Enhancements*	468
6501 - FHRMS Update Project*	468
Fire Department	
Funded Projects	
4070 - Training Tower Renovation*	286
4084 - Protective Equipment Replacement	459
4089 - Defibrillator/Monitor Replacement	460
4099 - PW Capital Projects Management - Fire	384
FY25 Temp 21 - Emergency Operations Center Security Upgrades	294
Fire Department	
Unfunded Projects/Partially Funded Projects	
4070 - Training Tower Renovation*	295
6186 - Fire Station 5 Renovation	297
FY25 Temp 22 - Fire Station 1 and 8 Security Upgrades	298
FY25 Temp 23 - Fire Station 1 and Fire Headquarters Building Renovation	298
FY25 Temp 24 - Fire Station 9 PPE Storage Equipment Room	298
FY25 Temp 25 - Fire Station 7 Renovation	298
FY25 Temp 26 - Fire Station 9 Renovation	299
FY25 Temp 29 - Water Refilling Stations	299
FY25 Temp 30 - Fire Station 9 Lighting	299
FY25 Temp 33 - Stations 1, 9, and Fire Administration Building Assessment	299
TEMP20 - New Project - Seismic Evaluation of EOC and Fire Station #2	300
Information Technology Department	
Funded Projects	
6534 - GIS Enterprise System (Geospatial Information System)	463
6550 - Cyber Security Risk Mitigation	464
FY25 Temp 19 - City Hall Data Center HVAC Remediation	466
Information Technology Department	
Unfunded/Partially Funded Projects	
6177 - Berman Building Gate and Electrical Panel Upgrades	296
6514 - Consolidate and Upgrade Servers*	468

**Projects are only partially funded*

PROJECT INDEX | PROJECT INDEX BY DEPARTMENT

Project Number and Title	Page
Information Technology Department	
Unfunded/Partially Funded Projects	
6532 - Intranet Collaboration Suite Implementation	468
FY25 Temp 18 - IT Berman Building HVAC and Electrical Repairs	468
Library Department	
Funded Projects	
5099 - PW Capital Projects Management - Library	384
FY25 Temp 34 - Northside Branch Library - Automated Materials Handling System	315
FY25 Temp 38 - Central Park Library - Radio Coverage	316
Library Department	
Unfunded/Partially Funded Projects	
FY25 Temp 37 - Central Park Library - Lighting Software and Hardware Replacement	320
FY25 Temp 39 - Central Park Library - Repaint Interior	320
FY25 Temp 41 - Mission Branch Library – Replacement of Heat Pump in Rooftop HVAC U	321
Non-Departmental	
Funded Projects	
4511 - Related General Admin Project	385
4513 - Other Development Project Services	386
8101 - Santa Clara Convention Center Condition Assessment Repair*	331
Non-Departmental	
Unfunded/Partially Funded Projects	
8101 - Santa Clara Convention Center Condition Assessment Repair*	331
Parks & Recreation Department	
Funded Projects	
3001 - Park Improvements*	402
3130 - Maywood Park Playground Rehabilitation	403
3131 - Earl Carmichael Park Playground Rehabilitation*	404
3132 - Community Park North - Phase I	405
3133 - Central Park Access & Parking Improvements	406
3187 - Bowers Roof/Building Replacement Project*	312

**Projects are only partially funded*

PROJECT INDEX | PROJECT INDEX BY DEPARTMENT

Project Number and Title	Page
Parks & Recreation Department	
Funded Projects	
3190 - Mary Gomez Park Playground Rehabilitation*	407
3196 - Planning and Construction of Temporary and/or Permanent ISC Replacement Facility*	313
3197 - Parks Service Center Improvements	314
3199 - PW Capital Projects Management - Parks & Recreation	384
3699 - PW CIP Management Services	384
FY25 Temp 45 - Senior Center Natatorium HVAC Project - Ph 1	317
FY25 Temp 48 - Lawn Bowls Improvements	318
Parks & Recreation Department	
Unfunded/Partially Funded Projects	
3001 - Park Improvements*	408
3131 - Earl Carmichael Park Playground Rehabilitation*	408
3137 - Warburton Park Playground Rehabilitation*	409
3187 - Bowers Roof/Building Replacement Project*	319
3190 - Mary Gomez Park Playground Rehabilitation*	409
3195 - Henry Schmidt Park Playground Rehabilitation*	410
3196 - Planning and Construction of Temporary and/or Permanent ISC Replacement Facility*	319
3622 - Repurchase Cemetery Property	319
3628 - Sarah E. Fox Memorial Mausoleum Repairs*	320
TEMP13 - Aged Infrastructure at Critical/Poor Buildings	321
TEMP14 - Aged Infrastructure at Critical/Poor Parks	410
Police Department	
Funded Projects	
FY25 Temp 20 - Police Vehicle Mobile Data Computer Replacement	467
Department of Public Works	
Funded Projects	
1199 - PW Capital Projects Management - Streets and Highways	384
1211 - Neighborhood Traffic Calming	481
1212 - LED Traffic Signal & Safety Light Replacements	482
1219 - Traffic Signal Enhancements	483

**Projects are only partially funded*

PROJECT INDEX | PROJECT INDEX BY DEPARTMENT

Project Number and Title	Page
Department of Public Works	
Funded Projects	
1220 - Pedestrian and Bicycle Enhancement Facilities	484
1225 - Santa Clara VTA - Congestion Management Program	485
1226 - Uncontrolled Crosswalks Improvements	486
1232 - Traffic Signal Interconnect Upgrade	487
1234 - Transportation Modeling Update	488
1235 - Annual Street Maintenance and Rehabilitation Program*	489
1250 - ADA Transition Plan Implementation (Public Right of Way)*	490
1256 - Traffic Engineering Consultant Support	491
1266 - El Camino Real Bike Lane Project	492
1273 - Street Tree Services	493
1281 - Bicycle Plan Implementation Studies	494
1286 - Tasman Complete Streets Plan 2021 Improvements Phase 1 – North San Jose Settlement	495
1288 - Cupertino-Santa Clara On-Demand Shuttle Project*	496
1325 - Bridge Maintenance Program*	497
1376 - Safe Routes to School	498
1382 - Sidewalk, Curb and Gutter Repair*	499
1811 - Storm Drain Pump Station Facility Maintenance & Repair	437
1831 - Storm Drain Repairs and Maintenance*	438
1838 - SDPS Motor and Control Maintenance, Repair, and Replacement*	439
1899 - PW Capital Projects Management - Storm Drain	384
1909 - Sanitary Sewer Capacity Improvements	418
1919 - Sanitary Sewer Hydraulic Modeling As Needed Support	421
4610 - Tasman East Administration	387
4611 - Tasman East Developer Reimbursement	388
6109 - Sanitary Landfill Development - Post Closure	428
6138 - Repairs-Modifications to City Buildings*	287
6139 - Repair to Historic Buildings*	288
6140 - Triton Museum Repair and Modifications*	289
6199 - PW Capital Projects Management - Public Buildings	384
6558 - Morse Mansion Maintenance & Repair*	290
6599 - PW Capital Projects Management - General Government	384
FY25 Temp 03 - Enterprise Asset Management DPW	465
FY25 Temp 04 - City Buildings - Upgrade Lighting to LED Project*	291
FY25 Temp 05 - City Hall Gutter and Waterproofing Repair Project	292
FY25 Temp 09 - Green Stormwater Infrastructure Design & Construction*	440
FY25 Temp 11 - Storm SCADA Fiber Ready Project	441
FY25 Temp 13 - Electric Vehicle Charging (Fleet)*	442
FY25 Temp 16 - Quick Build Bike and Pedestrian Safety Project	500
FY25 Temp 17 - Retroreflective Borders on Traffic Signal Backplates	501
FY25 Temp 43 - Storm Drain Pump Station RTU Upgrade	442
FY25 Temp 49 - Bowers Park Parking Lot Rehabilitation	443

**Projects are only partially funded*

PROJECT INDEX | PROJECT INDEX BY DEPARTMENT

Project Number and Title	Page
Department of Public Works	
Unfunded/Partially Unfunded Projects	
1203 - Creek Trail Pavement Rehabilitation Program	502
1235 - Annual Street Maintenance and Rehabilitation Program*	502
1248 - Pruneridge Avenue Complete Streets Plan	502
1249 - Multimodal Improvement Plan Phase 1 Projects	503
1250 - ADA Transition Plan Implementation (Public Right of Way)*	503
1258 - Multimodal Improvement Plan Phase 2 Projects	503
1269 - Bicycle Route Wayfinding - Phase I	504
1270 - Public Alley Pavement Maintenance and Rehabilitation	504
1288 - Cupertino-Santa Clara On-Demand Shuttle Project*	504
1325 - Bridge Maintenance Program*	505
1382 - Sidewalk, Curb and Gutter Repair*	505
1831 - Storm Drain Repairs and Maintenance*	444
1834 - Storm Drain System Improvements	444
1835 - Storm Drain Pump Station Outfall Reconstruction Program*	444
1837 - Storm Water Retention Basin Remediation	444
1838 - SDPS Motor and Control Maintenance, Repair, and Replacement*	445
1843 - Lafayette St. Underpass at Subway Pump Station	445
6123 - Public Building Parking Lot Improvements	295
6138 - Repairs-Modifications to City Buildings*	295
6139 - Repair to Historic Buildings*	295
6140 - Triton Museum Repair and Modifications*	295
6148 - City Hall HVAC Rehabilitation Project	296
6158 - Stationary Standby Generators*	296
6184 - ADA Transition Plan Implementation (Public Buildings)	296
6558 - Morse Mansion Maintenance & Repair*	297
FY25 Temp 01 - Bowers Ave Underpass SDPS Rehabilitation	445
FY25 Temp 04 - City Buildings - Upgrade Lighting to LED Project*	297
FY25 Temp 06 - Median Islands Water Conservation and Drought Tolerant Landscape Improvements	505
FY25 Temp 07 - Water Conservation and Drought Tolerant Landscaping	506
FY25 Temp 08 - Fairway Glen Storm Drain Pump Station Rehabilitation	446
FY25 Temp 09 - Green Stormwater Infrastructure Design & Construction*	446
FY25 Temp 10 - Lickmill Storm Drain Pump Station Rehabilitation	446
FY25 Temp 12 - Tri-Level Underpass Storm Drain Pump Station Rehabilitation	447
FY25 Temp 13 - Electric Vehicle Charging (Fleet)*	298
FY25 TEMP 46 - Public Right of Way Standard Specs and Detail Update	506

**Projects are only partially funded*

PROJECT INDEX | PROJECT INDEX BY DEPARTMENT

Project Number and Title	Page
Water and Sewer Utilities Department	
Funded Projects	
1908 - S.J.-S.C. Regional Wastewater Facility	417
1911 - Sanitary Sewer System Condition Assessment	419
1912 - Sanitary Sewer System Improvements	420
7005 - Buildings and Grounds	514
7054 - Distribution System Replacement/Restoration	515
7058 - SCADA Improvements	516
7059 - New and Replacement Wells	517
7505 - Recycled Water System Mains and Services	518

**Projects are only partially funded*